

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-SECOND
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 11, 2008

The Board of Trustees met at its regular monthly meeting on Friday, July 11, 2008, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 11, 2008 meeting, Board of Trustees

The Chairman, Dr. Cloyd called the meeting of the Board of Trustees to order on Friday, July 11, 2008, at 8:30 am. He requested the Secretary to call the roll.

Present: G. Gilbert Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley and Jason W. Marion.

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Dr. Cloyd:

Good morning I would like to convene the meeting of the Board of Trustees.

We will now recess into executive session for the purposes of considering personnel matters regarding compensation and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner and Marbley

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Dr. Cloyd reconvened the meeting on Friday, July 11, 2008, at 1:05 pm.

Present: G. Gil Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley and Jason W. Marion.

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Dr. Cloyd:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that ringers on all cell phones be either turned off or put on vibration, and I would also ask the members of the audience to observe rules of the decorum proper to conduct of the business at hand.

At this time I would like to welcome Jason Marion, our new graduate professional student trustee appointed by Governor Strickland on June 4, of this year. Jason is a two-time graduate of Morehead State University, where he received a bachelor of science in environmental science, and a master's degree in biology. He is currently pursuing a Ph.D. in public health here at Ohio State with a focus on environmental health sciences and epidemiology. We are pleased to have you join the Board of Trustees, Jason, and we look forward to your input and help dealing with the matters of the University, so welcome.

I would also like to welcome a new faculty member here, Dr. Steve Gabbe, who has now joined us as the Senior Vice President of Health Sciences. This is Dr. Gabbe's second tour of duty here at Ohio State, and we are extraordinarily pleased to have him return to Ohio State from Vanderbilt, which is becoming a good recruiting pool for us here at Ohio State. It is an exciting time for the Medical Center. We will hear some about that in today's meeting as we deal with the business at hand, but Dr. Gabbe, welcome. It is great to have you here.

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Dr. Steven G. Gabbe:

Thank you, great to be here.

Dr. Cloyd:

I would like to now call on President Gee for his report.

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PRESIDENT'S REPORT

President Gee:

Thank you very much ladies and gentlemen. Welcome! It's a beautiful day today and happy anniversary to me. A year ago today I announced my decision to return to Ohio State, the whole purpose of course was to attract Steve Gabbe. The year that followed has been amongst the most satisfying and exciting of my life, I can assure you. Thankfully my task at the moment though is not to sum up 365 days, but only the 35 days since my last report. I think it is safe to say that those of us who participated in commencement on June 8, are now fully rehydrated. It was, as many of you know, a wonderful occasion despite a blazing sun and oppressive heat. We celebrated the graduation of 8,000 students, and lost a little weight at the same time, add in Brian Williams' humor and wisdom, and it really was a great day.

The morning after commencement I began an odyssey of astounding proportions, making good on my commitment to re-visit each of Ohio's 88 counties before the end of August. As of this moment I have crossed 43 counties off my list, from Youngstown to Toledo, to Portsmouth, I have had the pleasure of talking with scores of alumni and friends of the University. The experience has been both humbling and educational. Humbling because I have been reminded every step of the way just how much this University means to the people of Ohio; and educational, obviously in several ways. I learned for example that each manufacturing plant could use the help of our faculty in finding ways to make their tractor trailers less wind resistant, and at Welch Brothers Dairy farm in Newcomerstown, my education took a more personal turn. I learned that when a cow twitches her tail in a certain sort of way, you have fractions of a second to get the hell out of the way. That was a first I might add. At the Highway Patrol office in Georgetown I experienced another first. There our extension office coordinates the CARTEENS program, re-education boot camp for young drivers with traffic violations of all sorts. Part of their program involves wearing large goggles that distort vision and equilibrium. The idea is to mimic the effects of alcohol, so while I remain a Mormon in good standing, I now have felt what it is like to be intoxicated. It is exhilarating; no it was miserable, I assure you. I was discombobulated and queasy and very glad to take off those goggles, but all in all my visits to farms, factories, museums and extension offices have underscored my belief in the transformative power of Ohio State. No doubt about it - we are Ohio's University.

This has been a busy month for news about our faculty research. The work of Dr. Yousef Mohammad, a neurologist at the Medical Center, recently hit the papers from *Boston Herald* to *The Times of India*. Dr. Mohammad is the lead investigator in a study of new portable devices that safely and painlessly stop certain migraine headaches. The device delivers magnetic pulses that interrupt the electrical overactivity which causes migraines. FDA approval is expected in the coming months. You also might have heard about the University's work in collaboration with others to develop dandelions as a domestic source for natural rubber. The work just received \$3 million in funding from the Ohio Third Frontier Program. It has important implications of course for Ohio's tire manufactures, as well as several other industries. Finally Nationwide Insurance and the Fisher College of Business have

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created the Center for Advanced Consumer Insights. Through this new partnership graduate students and faculty will help elevate consumer behavior. This is a great opportunity to provide helpful expertise to industry and to give students a valuable hands-on marketing experience.

How about an athletic report? Those whose minds have turned to football likely know that Terrelle Pryor is now on campus, being measured and gauged every way imaginable. Pre-season rankings have buckeye fans everywhere ready for the season to begin, and two weeks ago Ohio State's national champion fencing squad was honored at the White House. The team presented President Bush with a framed photograph of Ohio Stadium. The three members of the Buckeye fencing team will be competing in the Beijing Olympics next month. In fact, so many Ohio State students and alumni are competing in the games that they might as well have chartered their own scarlet and gray airplane. A total of 16 Buckeyes will compete in Beijing. Gymnastics head coach, Miles Avery, is once again assisting the U.S. Team and bringing with him Olympic veterans Morgan and Paul Hamm; other Ohio State Olympians include swimmers, synchronized swimmers, rowers, basketball, tennis, and softball players.

Of course there is other news. On July 1, we began implementing the University's new recycled paper policy. I admit it, it sounds small. It is not, think about this, the move is estimated to divert nearly 400 thousand pounds of solid waste from landfills. The policy is an important part of our comprehensive strategy to reduce waste and be good stewards of our natural resources.

As you know we hired Jonathan Hook, our new vice president and chief investment officer. He is one of the countries best performing money managers. Jonathan's efforts will be critical to our commitment to grow donors' investments and to underwrite the excellent work of faculty and students. He will join several new senior leaders who are beginning their work with us this summer. Kathy Starkoff, of course Dr. Gabbe, Caroline Whitacre, and with us today are two new campus leaders. Professor of political sciences, Richard (Dick) Gunther, Dick please raise your hand, who is the new chair of our faculty council, a very important member of our faculty and one of our key research and teaching leaders; and Katie Hall, Katie if you will raise your hand, who works as a consultant in the office of human resources and is the new chair of the University Staff Advisory Council.

So, all in all the past 35 days have been what one would say a full month. As you know I do not care much for the rearview mirror, I prefer to look forward, but today's anniversary is a deeply meaningful one for me. It compels me to make this observation, Clark Kerr, the late president of the University of California and a very dear friend of mine once cautioned me not to fall in love with any university I led. He said it would "never love you back." Now Clark Kerr was a very smart man, but he was absolutely wrong, he did not know Ohio State. This incredible University and the people who are part of it in each of Ohio's 88 counties and around the world have shown me an avalanche of love this past year. So I work each day to be worthy of that affection, so one year after my decision to return, I am more grateful than ever to be back home, so I thank you Mr. Chairman.

Dr. Cloyd:

Wonderful report, and Gordon, speaking for the entire Board we are very happy to have you here and the love you have described is reciprocated very much by this Board. We could not be happier with your leadership.

We will now move to committee reports.

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I would ask Board members as we are talking try to lean forward into the microphones because otherwise the people in the back of the room really cannot hear us.

We will begin with the Medical Affairs Committee.

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COMMITTEE REPORTS

Mr. Brass:

Thank you Mr. Chairman and good afternoon everyone. Very exciting times for the Medical Center. Today's meeting will culminate multiple years of planning as it relates to moving forward with the Master Facilities Plan, and I just want to thank everybody publically that had any part in this whatsoever, bringing it to the point we are today. We started our meeting by also welcoming our new senior vice president, and we extend that to his better half Pat as well. They are going to be delightful to interact with as the years go on here. Welcome back Steve, welcome back.

I am going to recap where we are right now so that we in fact for the record have a really good understanding as to what this Medical Center Master Facility Plan will be meaning to us and where we are with the planning process. It is the largest project to date that The Ohio State University will have ever undertaken. It is broken into two phases, phase one starts in 2009 and takes us to 2014 and phase two is 2014 through 2016.

I want to make sure that everybody understands that we have a strategic plan that has been developed both short-term and long-term, and that is consistent with the University's plan at this point. It is important to understand that the bonds and the debt that will be issued are with the understanding and the forecasted model to maintain our bond rating not only at the Medical Center but more importantly at the University. It is important to know that the leadership of the Medical Center is 100% in agreement with the plan and united as we are going forward. A project management structure has now been put in place to manage this project and we expect in the next 30, maybe 60 days to be naming an executive director of that project. Because of its size and complexity that will be a very important office that has been developed.

It is important to know that the circuit breakers, in the event that the forecasted model do not hit, are put in place so that we have them prioritized in the event that we have to execute some of those circuit breakers. We have finalized the financial plan including three different scenarios that we have worked our way through, that were very important. One very positive, one very negative, and one most likely, which is the one we are building the plan on.

There are three very key financial ratios that will be monitored on an ongoing basis that will in fact help us guide this project. One of those is our EBIDA ratios, one is our day's cash on hand, and the third one is our debt service ratios. We have to maintain those ratios in order for the forecast not to get off balance. The plan calls for \$75 million to be raised for phase one, and our policy and practice has been that 75% of that needs to be raised before construction would start.

I mentioned debt, and I am sure we will be covering that in the Fiscal Affairs Committee as well. One of the important things we have spent time on, and Dr. Souba and others have spent time on, is the retention of clinical faculty. We are blessed here with some very, very strong superstars - medically and surgically. It is important that they in fact buy in on this plan. It is important that we retain those

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individuals and we continue to recruit that type and caliber of physicians to our organization.

It is very important for the Board to know that this plan calls for major efficiencies to be maintained and things to be improved as it relates to the overall efficiency of the organization. The reason I bring that on the table is we have to come out of the gate now in picking up some of those efficiencies. We cannot maintain these forecasted models without the efficiency ratios being achieved. We have brought in two outside organizations, two consultants, to give us a second opinion on the entire planning process, the financial forecasting process and the construction. That being Deloitte, and that being Hammes, and I am happy to tell you that their reports are complete now, it is consistent with what our plan is all about. They had three vulnerable areas that we in fact have taken into consideration. One is to watch the volumes very carefully as we go forward, two is to make sure that we in fact stay close to the plan as it relates to those efficiencies, and the third is to make sure that the managed care rate structures that we have built into the forecast are achieved. In the event that they are not then we will in fact adjust the plan accordingly.

We know that we have to spend special attention on the west Cannon plan with that being the newest part of the Master Facilities Plan, and that was echoed again by Hammes. The good news is that the budget seems to be secure for the construction of this program, as large as it is. Today we have a resolution that will ask for an additional \$57 million of planning and design money. That would bring the total to \$107 million for this \$1 billion project that is about to move forward.

I want to publically thank Bill Shkurti, who took the lead on this; Chip Souba, Pete Geier and Jay Kasey. Jay Kasey currently has been our project officer in charge of this project. He will be moving back to the operations spot, which is very important to have that continuity between the operations of the Medical Center, and the project office as we move forward with this very large construction project. Steve Gabbe, welcome aboard again, and our finance person, John Stone.

So Mr. Chairman I believe we are at the point, and later we will vote on it, but the Medical Center is now ready for its expansion project and the Committee unanimously voted to move it forward.

Dr. Cloyd:

Thank you Mr. Brass, a very comprehensive report. I think before I open it up with questions, since this was also reviewed with our Fiscal Affairs Committee, Ms. Davidson I would like to know, do you have any additional bills or adds that you would like to provide?

Ms. Davidson:

No, I think that a couple of the members of the Fiscal Affairs Committee also serve on Medical Affairs, but we did take the time to be sure that everybody was comfortable at our meeting, Mr. Chairman, with all the information that our group had brought forward, and it was also a unanimous vote before the Fiscal Affairs Committee to approve the resolution.

Dr. Cloyd:

Thank you. We will open it up now for questions from Board members.

I have one, Mr. Brass. As we think about this in a full Board context, what would be the next key milestone that we should engage in? You mentioned you have a variety of things that you have put in place for the risk management, but for the full Board what should we be thinking about and what will be the next key milestone?

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Mr. Brass:

I think there will be three actually Mr. Chairman. First will be that at the next Medical Affairs Committee meeting, we will be taking a hard look at a benchmark scorecard that will track this project from beginning to end and I think at the appropriate time we should share that with the full Board.

The second part is the president of the University is going to be taking a look along with our HOK architects to make sure the Master Facility Plan is appropriate for the University as a whole and I think that should be shared with the Board.

Then the third part is construction will start in 2010, with the two large towers, and as we get closer to that construction document and planning process being complete, we should be sharing that with the Board as well.

Dr. Cloyd:

Other questions or comments?

Mr. McFerson:

Alan, I always appreciated hearing those thorough reports, is there a fourth as well. You said that 75% of the fundraising objective must be met before construction begins, and I am wondering if you might share with us where we are in that objective.

Mr. Brass:

Where is my good friend Peter?

Peter, being brand new we have gone over the goals set and Peter, I will turn it over to you.

Mr. Peter B. Weiler:

Are you looking for a dollar figure? I can tell you that we have begun to solicit the larger gifts for that. We have had some success. I feel fairly confident in that number. I should not quote you a number that I am not absolutely sure on, but we have begun soliciting the larger gifts for that and David Schuller if you have anything to add, but I feel pretty good with the momentum so far with a project that we do not have a lot to show by the way.

Mr. Brass:

We have the two years, and I do believe that the project now being defined the way it is will allow us to go out with specifics as it relates to the ask, Dimon, and in addition to that a very important side bar to that is, if we are more than successful, lets say we raise greater than \$75 million, we have agreed then to apply the additional contributions, the additional philanthropic monies, to reduce the debt to the project, which I think is a very important principle. I think we are early on in the campaign, it is just coming out of the gate. The asks are starting, and the needs are now finite as it relates to what we are building, and what time frame they will be built in. Peter is just coming out of the gate, but we will be watching that, and you are correct that is a fourth.

Dr. Cloyd:

Anything else?

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Thank you Mr. Brass. We will next go to Audit and Compliance, and Mr. McFerson I believe you are going to provide that report.

Mr. McFerson:

I am, Chairman Schottenstein had to leave, but before I begin I would like to ask Dr. Gee as a practicing Mormon, where do I find some of those goggles?

President Gee:

For you in a bottle.

Mr. McFerson:

The Audit and Compliance Committee met yesterday and we had a good meeting. We began the meeting in Executive Session and then we heard from our Director of Internal Audit, Kevin Patton, on the FY09 internal audit work plan. This is pretty much a second reading if you will and everyone felt comfortable proceeding with that.

Then we had a terrific report from Renne Komula and Michael St. Clair talking about the facilities compliance and an overview of that area of environmental health and safety. It is good to have Jason with us, this is his area of specialty and he can help us in this area for sure. There is a whole host of compliance areas at this University, there are 36 FTE in this area. You might think that is maybe too many, but when you see all that they are responsible for, my goodness it is pretty extensive. Just in the last 16 months, they have had 27 visits from federal, state or local regulatory agencies, and received generally one or no comments from their visits, so we are doing a very, very fine job of staying in compliance in all dozens and dozens of environmental and health and safety regulatory areas.

We next heard a report on enterprise risk management from Gaibrelle Reissland and essentially this is a report on the property and casualty insurance program for the University to cover not only the property areas and the casualty areas but also fine arts. This was a very good insurance report and we continue to have good coverages in the soft market, we are getting better pricing. There appear to be no gaps in coverages, our retention levels are about the same, even though our exposures have continued to increase as this campus continues to grow.

Then we concluded with a brief report from our general counsel on the creation of a new LLC that has not yet been formed, but to make a recommendation and we will have this come forth also from the Committee on Trusteeship, that Trustee Bob Schottenstein be appointed on this new LLC, which I am sure will get some attention when it is officially formed. I think it will be by the next meeting. And that concludes the Audit and Compliance Committee report.

Dr. Cloyd:

Thank you Mr. McFerson. Any questions or comments?

We will now have the Academic Affairs and Student Life Committee report.

Ambassador Ong:

Being at the end of the academic year, Provost Alutto gave the committee a very interesting report on his view of the progress made on strategic priorities for the year 2007-08 and also a first impression as to what these priorities would be and what action would take place in the ensuing academic year. The top priority last year was an investigation of the University's budget processes. A committee was appointed

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for this purpose and the primary finding of that committee of faculty and administrative personnel is that the budget system is sound. The expressions of concern about the soundness of the system had been heard from various quarters, but the overall finding is that while we may have problems and concerns; the system itself works and is appropriate to the activities of the University.

A few comments on that under this budget system is that most of the University's general funds budget is allocated to the college. In FY08, \$563 million was earmarked for the colleges with \$212 million being reserved for central administration, basically administered by the academic affairs office. In FY08 the provost had just under \$5 million for strategic initiatives. This is very interesting because there was wide spread concern according to the provost within the faculty that in fact insufficient funds were flowing from the center to the colleges, and the committee's findings definitely indicated that the common wisdom in this case was wrong.

Over the last five college budgets, actually the last five years, college budgets have increased by a little more than 25%, and in that same general time period, in addition to those budget increases, more than \$100 million in cash and continuing funds have been invested in the colleges by the Office of Academic Affairs and the Office of Research. The budget study committee did make some recommendations. They indicated that a greater effort should be made to align resources with strategic priorities at the University level and the college level and that we should give even greater importance to the idea of investing in distinctive advantages, increasing our investment in areas of excellence that already exist in order to enhance the reputation and the usefulness of the University. Also a recommendation that we needed to be certain that there was transparency throughout the system for accountability and trust, and that we educate people involved in the budgeting system to increase their effectiveness. A key observation of the committee was that while we have problems in budgeting, those problems relate not to the adequacy of the system, but rather to poor decision making by people who have an inadequate understanding of the budgeting system, so the future education of all those involved, and there are many involved in the budgeting process, is an important consideration. And finally, a recommendation that increased efforts be made to leverage our resources across the University.

Outstanding budget systems issues identified by the committee that will be looked at in the future include the problem of start-up costs for new programs and new hires, funds for significant central investment, funding doctoral program quality based upon the rank ordering of doctoral programs that has just been completed and issues about what effect the University System of Ohio may have on our budgeting process. This is a general cautionary observation because of course we do not really know enough about that to be able to have a precise concern, and plant operation and maintenance costs, something that we have all been aware of requires added attention.

Highlights of the progress on last year's other priorities, in addition to the budgeting study include the following: the development of strategic plans for all the colleges with final iterations due at the beginning of September; the development of the academic core north project, with the first multi-college building proposal now on the table; the administrative restructuring of the arts and sciences federation, which was recently accomplished; the further internationalizing of the University with the establishment of a president's and provost's council on strategic internationalization; and the launching of a search for a vice provost for global strategies and international affairs. The provost was frank in saying that this was a particular area where perhaps not as much was accomplished this year as he had hoped but it is very high on the agenda at this point; administrative changes to ensure better coordination between the James Cancer Hospital and the Medical Center, something that Mr. Brass has touched on; the enhancement of information security

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campus wide after several incidents where there were security breaches; efforts to ensure that the chancellor's master plan for higher education in Ohio continues to recognize this University's unique status; continuing development of outreach and engagement strategies as it fits a global University, here again an area where execution is in a fairly early phase; the completion of the first phase of an ongoing review of all our doctoral programs and the implementation of recommendations by the review committee on undergraduate education which resulted in some important changes in the structure for undergraduates; the formation of a talent acquisition retention and engagement strategy committee to recommend methods to attract and retain key faculty and staff; the resolution of problems concerning student financial aid difficulties and ongoing assessments of how best to provide support for low income families; and successful competition for stem funding through the choose Ohio First scholarship and the Ohio Research Scholars program. We had a very interesting discussion at that point in the provost's presentation which really converged upon what strategic priorities should be assigned to restructuring the University. The president who was with us shared some of his broad thinking about the need for some very fundamental restructuring down the road, but we also talked quite a bit about transinstitutional programs, something that the president has made a particular priority and interest of his. The provost pointed out that the James Cancer Hospital, which we all know is an important part of the University, is as well probably one of the finest examples of transinstitutional activity with faculty involvement across many colleges and departments well beyond the medical side of the University, and he pointed out, when asked, did this come about as a result of an initiative or did it just happen. His view was that this happened because the people at the James were viewing a problem, the problem of cancer cures, and that they automatically, and focusing on problem solution found the need to consult with and collaborate with people from all across the University. We had quite an interesting discussion. Perhaps we need to find more problems like that and use those as the initiators for more transinstitutional activity.

The provost then turned to priorities for the coming academic year in the Office of Academic Affairs, and he even mentioned in particular infrastructure issues such as student housing and enhancing learning technology across the University; resource issues such as faculty and staff recruitment and the development of the University System of Ohio, which we need to monitor carefully; programmatic issues such as the coordination of life sciences, something that is being looked at right now; the environmental and earth sciences across the whole University.; the further development of the arts and sciences federation; and the expansion of Ohio State's international presence.

Following the provost's presentation the committee next heard some clarifications from Vice President and General Counsel Chris Culley, concerning records retention and finally Provost Alutto presented a number of routine personnel actions, two new degree programs and a new tenure track program in the College of Social and Behavioral Sciences, all of which are part of the consent agenda.

Dr. Cloyd:

Thank you Ambassador, there is certainly a lot of activities outlined in the report you have and that reflected what Provost Alutto provided against the priorities.

Do you have an overall conclusion on the progress we are making towards one Ohio State University, because it seems so much of what you have covered is directed toward that and so if you take all of the items that you have listed, how are you feeling verses the overall progress we are making toward that goal?

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Ambassador Ong:

I think that all the other members of the committee would agree with me and I suspect all the members of the Board would agree with me in saying that I could not imagine a year ago that we would have made as much progress toward that goal as we have in fact made. There have been some advances in unification, if I can use that word, or purpose and execution that I frankly thought if they ever occurred would take much longer than 12 months. So my overall view is that we are making excellent progress at a very fast rate. Does more need to be done? Obviously, we have a long way to go, but the purpose and the focus and the determination are there, so long as those are sustained then I think it won't be very long until everybody will be talking about the one Ohio State University.

Dr. Cloyd:

Thank you very much, other questions or comments for the Ambassador?

Let me add just my compliments Provost. Really remarkable progress over this last year, I know it has taken a lot of hard work from you and all the deans and the others to get us this far but it is terrific and it is absolutely what we need to do.

We will next go to Fiscal Affairs Committee.

Ms. Davidson:

Thank you very much Mr. Chairman. We started out our meeting yesterday with the quarterly project status report which gives us the ability to watch the major projects that are going on across the campus to see where we are as far as being on time and on budget. There are nine major projects in process, lots more projects, but the major ones that actually total over \$400 million and very pleased to have the report that each one of those projects are on time and on budget. I want to thank Melissa Bellini and her staff because they are the ones that watch over that all the time. I think this is the first time that we have seen a report that every one of the projects is doing very well.

The other items discussed are on the consent agenda today. Items 14 through 19, starting with the operating budget, the fiscal year 2009 operating budget, Ambassador, I was pleased to hear your comments that you decided process was a good process because we are going to ask you to adopt this budget today. Let me just highlight some of the things that are in this budget; we will come back with some more details for you in September but as you know right now we are operating on an interim budget period of time, so we have the authority to continue to spend until we adopt the permanent budget now.

There is a compensation package in the budget which will be a merit pool of at least 3.5% for adjustments in compensation for faculty and staff. There is certainly a huge important thing, which is called access, because this is the second year and a first time certainly in the history of the University that we have gone two years with a tuition freeze, and this is in return for the commitment that the state made to us in funding, but that will be a \$15 million savings for Ohio families in freezing this tuition. The budget strengthens the quality of our graduate programs by obviously giving some incentives for the quality graduate programs. It has a \$10 million stability fund in it. With the uncertainty of the economy right now and how that affects the state and effects all of our other fees and other things that we earn; we felt that it was important to have that kind of stability protection as we go through this, and if it aligned with President Gee's six objectives. The total revenue increase from FY08 to FY09 is 4.6%, but I would mention that helping us to keep it at 4.6% was the state share of the 9.6% increase funding in return for the tuition freeze that the University agreed to. Our total expenditure increase was 4.5%. We have talked a lot about

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having some flexibility in funds to address many of the things that we want to do across the campus. There is a central discretionary fund of about \$45.5 million in which we will give you more details on the recommendations for that expenditure in September, but it will help us to fund University wide initiatives to strengthen our core support services in cross college boundaries. We have full expectation to meet the state's requirement on efficiency because one of the other requirements is not that you just freeze your tuition but that you have to show a report that you have had certain efficiencies to save certain money in each year. Last year our goal on the efficiency was \$4.7 million, we filed a report to show that we had an efficiency of \$68.9 million. The goal for the second year is \$14.2 million in efficiency savings, and we are confident that we will be able to meet that goal. And, the budget meets all of OSU financial goals on margin, liquidity and debt coverage. We recommended that we support this FY09 budget and again we will be providing you with additional details in September.

We had three resolutions that relate to keeping all of our construction projects going out on campus. One of them was for the issuance of \$227 million in commercial paper and the other two were for issuing both fixed and variable bonds in the amount of \$363 million for a 20 year maturity. And I would point out because we have talked about needs for student housing and other things improving of our student housing, of the bond issue at the \$363 million, \$108 million will go to student life projects and \$120 million will go to the Medical Center space expansion program that we are working on.

The Board had previously given approval, which we try to do to give our senior vice president of finance here some goals to work by, a \$400 million limit on the bond proposal, but we are only coming in at \$363 million so we are well under that limit. If we approve them today, all three of these issues then need to go to the Board of Regents for their approval, and if they are approved on the bond issuance, we would expect to issue those bonds in the month of August.

We have already talked about the resolution that jointly came out of Medical Affairs and the Fiscal Affairs Committee which would authorize \$57 million in design work for six projects that are related to the Medical Center expansion. Lastly on our agenda was the design construction manager in commission contracts for renovation of bathrooms and installing air conditioning for some of our student housing and for one project at OARDC.

Mr. Chairman, all of these are recommended for approval by the Board.

Dr. Cloyd:

Thank you very much Ms. Davidson. I apologize for asking the question again about energy reserves, but every time we get into budgets it comes to mind. Are we confident in the budget that is being proposed that we have properly reserved the impacts on who knows where energy costs are going to go over the coming year.

Ms. Davidson:

I am going to ask Mr. Shkurti if he would like to express his confidence on that issue.

Mr. Shkurti:

Mr. Chairman, anyone who says they are confident in predicting exactly where energy prices will go, other than up is probably a bit misguided, but we have projected we carry over and reserve about a \$10 million energy reserve in addition to the increases we have already built in. As you may be aware, the last couple of months have seen a spike particularly in natural gas prices and we use natural gas.

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We are confident we will be able to get through the year but it is going to be a tough fight.

The other thing that I should point out is we have also built into the budget some additional funds to continue to do energy conservation and monitoring to improve our capability there.

Dr. Cloyd:

Thank you Bill. Other questions?

Mr. McFerson:

Not being a member of your committee, the 3.5% salary pool, where does that place us with regard to our benchmark institutions on compensation?

Ms. Davidson:

You may remember that we had a compensation review from Larry Lewellen, and I think you might not have been there Dimon for that Board meeting. As you know we made a major attempt to do a catch-up and we did a pretty good job in doing that. Where we are right now - we have slipped down a little bit below that, and I will get a copy of that report so you can take a look at it, but the 3.5% pool that we have out there obviously is distributed, or the decisions are made on those by the deans in each one of those colleges. But we have tried to come up, and keep ourselves level with our benchmark institutions and we were doing a good job for a few years. It is hard to track it because we are never quite sure where they are going either, and their decisions have not been made so we will give you an update on that as soon as we have a better picture.

Mr. Marion:

Thank you Mr. Chairman, I would like to ask Mr. Shkurti, if it would be alright, regarding the graduate financial aid decrease, how much of that is attributable to the changes in the three hour candidacy rule and the savings for the graduate students regarding tuition.

Mr. Shkurti:

Mr. Marion, all of it is attainable to the changes in tuition, so we are not really reducing the net amount of aid graduate students will receive. And what we are doing on the tuition side is for Ph.D. students who have finished their course work and who are writing their Ph.D. thesis, we are reducing the fees because the amount of faculty time and so forth required is substantially less and puts us more in line with the practice of other major research institutions, so we think that is a real plus for both the students and for our graduate and Ph.D. programs.

Mr. Marion:

Mr. Chairman, do you mind if I follow up? How will that impact our 260 credit hour subsidy we receive from the Board of Regents? Do you think this will enhance our ability to maintain more students on state subsidy?

Mr. Shkurti:

Mr. Marion, it will have no impact on our state share of instruction because the state, a number of years ago, although they still have the 260 credit hour rule, really changed the way we receive our state share of instruction. It is based on a share of the total formula and as long as our enrollment does not drop below 85% of what it

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was when they set the target, and it will not, we will get the same amount of state money.

Dr. Cloyd:

Other questions or comments?

Next we will have the report from the Committee on Trusteeship.

Mr. McFerson:

Thank you Mr. Chairman. We began our meeting with two consent agenda items that are before you today. Item number two and item number four. The first would be amendments to the *Bylaws of the Board of Trustees* and *Rules of the University Faculty*. We might consider this a second reading. There were virtually no changes from the first reading. This document does get changed from time to time to reflect the organization of the University and there still is the Medical Center portion of this to be addressed. The item I mentioned in the audit report, the approval for a trustee to serve on the Board of the new entity that will be formed, that would be Mr. Schottenstein.

We spent the bulk of our time talking about the fact that Professor Richard Chait is coming to our next Board meeting. We all remember, he has been with us a couple of times and helps us consider and recognize and discuss best practices, has helped us put together the expectations paper. I'm sure he will be looking to see if we are responding to that document that we so enthusiastically supported and how we are working and functioning as a Board, so we will spend some time between now and the September Board meeting getting ready for his visit and I will be working with Secretary Frantz and the chair on that.

We also spent a little bit of time talking about the issue of Board recognition events and we will spend some time working to have a more complete discussion on that at a subsequent meeting. We spent about an hour in our meeting.

Dr. Cloyd:

Thank you Mr. McFerson, are there any questions or comments?

We will next have the report from the Development and Investment Committee.

Mr. O'Dell:

Thank you Mr. Chairman. The Development and Investment Committee met yesterday afternoon. The first report was from Mr. Tom Johnson who presented the return on our investments for the year ending June 30. They were negative 8.1% and you know it has been a very, very difficult year in the market. That was followed by a report by Mr. Kerry Kirk of Cambridge Associates, who is one of our consultants, and he reported on the outlook for global financial markets, and in his opinion and in his firm's opinion it is going to remain a very difficult period of time for as far ahead as they can see. Next Mr. Bill Shkurti reported on the disposal of certain directly-owned real estate. Then Mr. Peter Weiler gave the development report and while development had a very good year overall, the month of June was not particularly good. We finished at 92% of goal, approximately \$223 million. We think we are seeing the effects of the slowing economy and the bad stock market among other things.

We also reviewed the preliminary master campaign calendar. A great deal of work has been done on this matter. We are going to start the silent phase of the campaign January 1, 2009 and the campaign should run through June 30, 2016.

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And finally we reviewed and approved the appointment of investment managers and reallocation of funds that continue to move more in line with our recommended portfolio so that rebalancing continues, and we all look forward to the start of our new chief investment officer on August 1. That concludes my report Mr. Chairman.

Dr. Cloyd:

Thank you Mr. O'Dell. Did you discuss at all the time periods of when we would have what I would call interim kinds of milestones in the silent phase of the campaign so that we can start to understand the level of optimism or concern we should have regarding our goal as it relates to the comment of the economy and coming back to what the Cambridge folks said that they do not see the outlook improving in the near term.

Mr. O'Dell:

Well we certainly reviewed the plan, the meetings, the case that would be presented in terms of testing the case. We did not spend any time talking about how the economy or the stock market could effect the overall results or the overall goal, and Peter if you would like to add something.

Mr. Weiler:

Gil, we are just now beginning to meet with all the deans and looking at their individual goals, as those begin to wrap up we will then begin to get into the more direct solicitation strategies for our top prospects over the next 12 to 18 months. That is probably going to begin to tell us where we think we may or may not be in terms of what they are going to do. That will be the telling tale frankly and that is why when you begin a silent phase you do not specifically say we are going to start the campaign on this particular day. That is our version or a circuit breaker, we need to see how we track on the biggest gifts, and that will give us a sense I think, in the first 18 months how we are going to track on the numbers.

Dr. Cloyd:

Good, and that is exactly in the context that I asked the question Peter. I was just wondering once you get started, not trying to pin for a specific day, a month in 2009, but when would you think would be a range of time as a circuit breaker, that the Board will know vis a vis the nature of the current climate in the marketplace and with people, where would we be in terms of our campaign goals and objectives in terms of levels of confidence.

Mr. Weiler:

I think we are going to know in the first 12 months. I think we will know by this time next year quite honestly.

Dr. Cloyd:

Thank you. Other questions or comments for Mr. O'Dell?

Mr. O'Dell:

We have two items on the consent agenda we are recommending for approval and they are the University Development Report and the Appointment of Investment Managers and Reallocation of Funds.

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Dr. Cloyd:

Thank you very much.

Mr. Shumate:

I know that we have talked in the Committee on Trusteeship that we are pushing the majority of our work to our committees, but the topic of the development campaign might be one of those items that we would do as a committee of the whole so that we would all have a good feel for that because of the critical importance of that to our strategic goals.

Dr. Cloyd:

I think that is an excellent suggestion and let me ask the secretary that we can have some discussion on this on how we can best arrange and coordinate the activities because it is obviously going to be something of a tremendous importance to everyone around this table on where we are in the campaign, and importantly how we can help, and I am sure Peter you will come by and advise us on how we can help. We will look forward to that, but it is a good comment Mr. Shumate, we will figure out how to do that.

Any other questions or comments?

The consent agenda is now before the Trustees, and I would like to call on President Gee to present it to the Board.

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CONSENT AGENDA

President Gee:

Thank you Mr. Chairman, there are 19 resolutions on the consent agenda and we are seeking approval for:

REGIONAL CAMPUS BOARD APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2009-1

Synopsis: Approval of appointments/reappointments to The Ohio State University Marion Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named individuals have been nominated and selected for appointments/reappointments to the Marion Campus Board for the terms as specified:

Marion Board

Ronald J. Scharer, 2nd term, July 1, 2008, through June 30, 2011
Vaughn E. Sizemore, 1st term, July 1, 2007, through June 30, 2010
Patricia R. Young, 2nd term, July 1, 2008, through June 30, 2011
Steven F. Litzenberg (student), July 1, 2008, through June 30, 2009

NOW THEREFORE

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BE IT RESOLVED, That the foregoing nominees be approved as members of the Marion Regional Campus Board for the terms specified.

AMENDMENTS TO THE *BYLAWS OF THE BOARD OF TRUSTEES AND RULES OF THE UNIVERSITY FACULTY*

Resolution No. 2009-2

Synopsis: Adoption of amendments to the *Bylaws of the Board of Trustees and Rules of the University Faculty*, is recommended.

WHEREAS the Board of Trustees recently has approved changes in the operation of the Board and the Board's committees and the President has made changes regarding the administration of the University, all of which changes encompass the following:

- Revision of Board meeting schedule
- Codification of process for election of the Board Chair
- Elimination of the position of Board Treasurer and assignment of responsibility for recommending investment advisors to the Senior Vice President for Business and Finance
- New section to describe Board committees, committee authority, and committee process
- Codification of Board's policy that Trustees generally will not serve on affiliate boards and University committees
- Consolidation of Board ethics/conflict of interest sections
- Provision to provide flexibility with respect to delineation of the President's Office staff
- Revision of senior administrative leadership groups
- Provisions reflecting changes in composition and duties of principal administrative officers; and

WHEREAS in addition, the elimination of the Research and Graduate Council made the "Research and Graduate Council Policy on Misconduct" obsolete; and

WHEREAS the university is required by federal law to have a policy on research misconduct and the Office of Research and the University Research Committee have created such a policy; and

WHEREAS the Rules Committee has determined that said policy is too bulky to be integrated into the rules efficiently and, further, that it requires a flexibility in its response to changes in federal statute and other benchmarks that the process of amending rules does not foster; and

WHEREAS the amendments to the *Rules of the University Faculty* were approved by the University Senate on May 29, 2008; and

WHEREAS the revisions to the *Bylaws of the Board of Trustees and Rules of the University Faculty* are detailed on the attached amendments:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Bylaws of the Board of Trustees and Rules of the University Faculty* are hereby adopted, effective immediately.

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(See Appendix I for background information, page 91.)

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2009-3

Synopsis: Reappointments of members to the Self-Insurance Board are proposed. WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as members of the Self-Insurance Board effective May 1, 2008, for the term specified below:

Galen Barnes, term ending April 30, 2010
E. Christopher Ellison, M.D., term ending April 30, 2010

BE IT FURTHER RESOLVED, That these reappointments entitle the members to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

APPROVAL FOR TRUSTEE TO SERVE ON THE BOARD OF A NEW ENTITY

Resolution No. 2009-4

Synopsis: Approval of the appointment of Trustee Robert Schottenstein to serve as a director of a new entity is recommended.

WHEREAS Bylaw 3335-1-02(J) provides, in part, that no Trustee shall serve as a director or officer or in any other capacity of any University affiliated entity unless such service is recommended by the Committee on Trusteeship and approved by resolution of the Board of Trustees; and

WHEREAS Trustee Robert Schottenstein has been nominated to serve as a director of a new entity to be created by The Ohio State University and NetJets, Inc., to further their collaboration; and

WHEREAS this appointment would be in the best interest of the University and, pursuant to Bylaw 3335-1-02(J), the Committee on Trusteeship has recommended approval of this appointment:

NOW THEREFORE

BE IT RESOLVED, That pursuant to Bylaw 3335-1-02(J), the Board of Trustees hereby approves the appointment of Trustee Robert Schottenstein to serve as a director and/or officer or other equivalent position of a new entity to be formed by The Ohio State University and NetJets, Inc.

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ESTABLISHMENT OF A BACHELOR OF SCIENCE IN CITY AND REGIONAL PLANNING DEGREE PROGRAM

Resolution No. 2009-5

WHEREAS City and Regional Planning, a program within the Knowlton School of Architecture has offered only graduate-level degree programs; and

WHEREAS this new tagged degree program complements existing Master's and Ph.D. programs; provides benefits and opportunities to students in the Knowlton School of Architecture and the University; responds to an existing demand at the undergraduate level for a planning major; provides significant benefits students in the Master's program in the form of the diversity and stability of course offerings; provides a support mechanism and teaching experience to Ph.D. students; and

WHEREAS the proposal has the unanimous support of the College of Engineering Committee on Academic Affairs, and the support of the dean of the College of Engineering; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs and by University Senate at its May 29, 2008, meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Bachelor of Science in City and Regional Planning degree program is hereby approved, effective upon approval of the Board of Regents.

ESTABLISHMENT OF A MASTER OF BUSINESS OPERATIONAL EXCELLENCE DEGREE PROGRAM

Resolution No. 2009-6

WHEREAS this new tagged degree program is a professional, terminal degree program that will prepare graduates to manage continuous improvement programs in service, office or manufacturing settings; and

WHEREAS the Master of Business Operational Excellence is unique in its focus on applicability to both service and manufacturing; its emphasis on achieving operational excellence through management; and in targeting working managers through a blended program of on-campus and distance learning experiences; and currently there are no Operational Excellence programs in the United States; and

WHEREAS the proposal has the unanimous support of the interim dean of the Fisher College of Business and endorsements from business executives; and

WHEREAS the program will be administered through the Graduate School and was approved by the Graduate School's Curriculum Review Committee on January 28, 2008; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs, and by University Senate at its May 29, 2008, meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Master of Business Operational Excellence degree program is hereby approved, effective upon the approval of the Board of Regents.

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ESTABLISHMENT OF REGULAR CLINICAL TRACK FACULTY IN THE COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES WITH IMPLEMENTATION IN THE DEPARTMENT OF PSYCHOLOGY AND THE DEPARTMENT OF SPEECH AND HEARING SCIENCE

Resolution No. 2009-7

WHEREAS the College of Social and Behavioral Sciences has provided a clear rationale for establishing regular clinical-track faculty, and the proposal adheres to University Faculty Rule 3335-7-04 and the Council on Academic Affairs' Guidelines for the Establishment or Amendment of Clinical Faculty Tracks; and

WHEREAS the proposal has the support of the faculty and of the dean of the College of Social and Behavioral Sciences; and

WHEREAS initial implementation will be in the Department of Psychology and the Department of Speech and Hearing Science and any other department/school within the College wanting regular clinical track faculty will need to submit a formal proposal for review/approval; and

WHEREAS the proposal was reviewed and approved by the University Senate's Faculty Council, Council on Academic Affairs, and by University Senate at its May 29, 2008, meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish regular clinical track faculty in the College of Social and Behavioral Sciences with initial implementation in the Department of Psychology and the Department of Speech and Hearing Science is hereby approved, effective immediately.

DEGREES AND CERTIFICATES – SUMMER QUARTER COMMENCEMENT

Resolution No. 2009-8

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 24, 2008, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix VIII for background information, page 161.)

PERSONNEL ACTIONS

Resolution No. 2009-9

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 6, 2008 meeting of the Board, including the following Appointments, Reappointments, Appointment of Chairpersons/Directors, Leave of Absence Without Salary, Leave of Absence – Continuation, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates, Professional Improvement Leaves - Cancellation, Emeritus Titles, Emeritus Title – Change in Date, Emeritus Title – Change in Title, salary rolls with promotion and tenure, as detailed in the University Budget, and other actions related to personnel matters, be approved.

Appointments

Name: CHERYL ACHTERBERG
Title: Dean
College: Education and Human Ecology
Term: July 1, 2008, through June 30, 2013
Concurrent Title: Professor, Department of Human Nutrition

Name: KAREN A. BELL
Title: Associate Vice President
Effective: July 1, 2008

Name: JONATHAN D. HOOK
Title: Vice President and Chief Investment Officer
Office: Business and Finance
Term: August 1, 2008, through July 31, 2011

Name: JOHN A.E. HUBBELL
Title: Interim Dean
College: Veterinary Medicine
Term: July 1, 2008 - until such time a permanent Dean is appointed

Name: JANICE K. KIECOLT-GLASER
Title: Distinguished University Professor
Department: Psychiatry
Effective: July 1, 2008

Name: ANN T. LAWRENCE
Title: Associate Secretary of the Board of Trustees
Office: Board of Trustees
Effective: August 1, 2008

Name: JOAN R. LEITZEL
Title: Interim Executive Dean
College: Colleges of the Arts and Sciences
Term: August 1, 2008 - until such time a permanent Executive Dean is appointed
Concurrent Title: Interim Vice Provost, Office of Academic Affairs

Name: ALAN C. MICHAELS
Title: Interim Dean
College: Michael E. Moritz College of Law
Term: May 28, 2008 - until such time a permanent Dean is appointed, but no later than June 30, 2009

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Name: JAMES P. PHELAN
Title: Distinguished University Professor
Department: English
Effective: July 1, 2008

Name: MATTHEW S. PLATZ
Title: Interim Dean
College: Colleges of Biological Sciences and Mathematical and Physical Sciences
Term: July 1, 2008 - until such time a permanent Dean is appointed, but no later than June 30, 2010

Name: JOHN W. ROBERTS
Title: Interim Dean
College: Colleges of the Arts and Humanities
Term: July 1, 2008 - until such time a permanent Dean is appointed, but no later than June 30, 2010

Name: W. RANDY SMITH
Title: Interim Executive Dean
College: Colleges of the Arts and Sciences
Term: July 1, 2008, through July 31, 2008
Concurrent Titles: Vice Provost, Office of Academic Affairs

Name: JOHN L. VOLAKIS
Title: Professor (The Roy and Lois Chope Chair in Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: GIFFORD WEARY
Title: Interim Dean
College: Social and Behavioral Sciences
Term: July 1, 2008, until such time a permanent Dean is appointed, but no later than June 30, 2010

Name: MICHAEL S. WEISBACH
Title: Professor (The Ralph W. Kurtz Chair in Finance)
College: The Max M. Fisher College of Business
Effective: October 1, 2008, through September 30, 2013

Reappointments

Name: HOJJAT ADELI
Title: Professor (The Abba G. Lichtenstein Professorship in Civil Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: ANIL ARYA
Title: Professor (The John J. Gertach Chair)
College: Max M. Fisher College of Business
Term: July 1, 2008, through June 30, 2013

Name: LIANG-SHIH FAN
Title: Professor (The C. John Easton Professorship in Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

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Name: MARTIN R. FEINBERG
Title: Professor (Richard M. Morrow Chair in Polymer Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: L. JAMES LEE
Title: Professor (The Helen C. Kurtz Chair in Chemical Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: WILLIAM S. MARRAS
Title: Professor (The Honda Chair in Transportation)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: GIORGIO RIZZONI
Title: Professor (The Ford Motor Company Chair in Electromechanical Systems)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: RAJENDRA SINGH
Title: Professor (The Donald D. Glower Chair in Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: HENDRIK VERWEIJ
Title: Professor (The Edward Orton, Jr., Chair in Ceramic Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: ROBERT H. WAGONER
Title: Professor (The George R. Smith Chair in Engineering)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: LINDA K. WEAVERS
Title: Associate Professor (The John C. Geupel Chair)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Name: JAMES C. WILLIAMS
Title: Professor (The Honda Chair for Transportation)
College: Engineering
Term: July 1, 2008, through June 30, 2013

Appointment of Chairpersons/Directors

LAWRENCE A. BROWN*, Center for Urban and Regional Analysis, effective July 1, 2008, through June 30, 2009.

MICHAEL K. CHAN*, Department of Biochemistry, effective July 1, 2008 – no later than September 30, 2009.

EARL H. HARRISON, Department of Human Nutrition, effective April 1, 2008, through June 30, 2010.

STEPHEN P. NAMETH, Agricultural Technical Institute, effective July 1, 2008, through December 31, 2008

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RICHARD E. PETTY, Department of Psychology, effective July 1, 2008, through June 30, 2010.

KEITH L. SMITH, Ohio State University Extension, effective July 1, 2008, through December 31, 2008.

DOUGLAS A. WOLFE, Department of Statistics, effective October 1, 2008, through September 30, 2012.

*Interim

Leave of Absence Without Salary

NANCY H. ROGERS, Professor, Moritz College of Law, effective May, 27, 2008 – until the newly elected Attorney General takes office, to serve as Ohio Attorney General.

Leave of Absence - Continuation

MICHEL P. TALAGRAND, Professor, Department of Mathematics, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, to continue his research in Paris, France and Rome, Italy.

Professional Improvement Leaves

MEI-PO KWAN, Professor, Department of Social and Behavioral Sciences, effective Autumn Quarter 2009 and Winter Quarter 2010.

KAREN M. MANCL, Professor, Department of Food, Agricultural, and Biological Engineering, effective October 1, 2008, through March 31, 2009.

MYROSLAVA M. MUDRAK, Professor, Department of History of Art, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

GONUL KALETUNC, Associate Professor, Department of Food, Agricultural, and Biological Engineering, effective Autumn Quarter 2008 and Winter Quarter 2009.

TERRY J. WILSON, Associate Professor, School of Earth Sciences, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

HENRY N. ZERBY, Associate Professor, Department of Animal Sciences, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

Professional Improvement Leaves – Change in Dates

DANIELLE C. MARX-SCOURAS, Professor, Department of French and Italian, change effective dates from Autumn Quarter 2008, Spring Quarter and Winter Quarter 2009 to Autumn Quarter 2008 and Winter Quarter 2009.

DANA L. HAYNIE, Associate Professor, Department of Sociology, change effective dates from Autumn Quarter 2008 and Winter Quarter 2009 to Winter Quarter and Spring Quarter 2009.

Professional Improvement Leaves – Cancellation

IAN J. LEARY, Professor, Department of Mathematics, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

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Emeritus Titles

WILLIAM G. CONABLE, JR., School of Music with the title Professor Emeritus, effective July 1, 2008.

ROBERT H. ESSENHIGH, Department of Mechanical Engineering with the title Professor Emeritus, effective October 1, 2008.

DAVID O. HANSEN, Department of Human and Community Resource Development, with the title Professor Emeritus, effective September 1, 2008.

CHARLES A. MOORE, Department of Civil and Environmental Engineering and Geodetic Science with the title Professor Emeritus, effective July 1, 2008.

STEVEN REISS, Department of Psychology with the title Professor Emeritus, effective July 1, 2008.

JAMES BODE, Department of Philosophy (Lima) with the title Associate Professor Emeritus, effective July 1, 2008.

JAMES G. BOVA, Department of Radiology with the title Associate Professor Emeritus, effective July 1, 2008.

ERNESTO GOLDMAN, Department of Anesthesiology with the title Associate Professor Emeritus, effective August 1, 2008.

BURDETTE L. GREEN, School of Music with the title Associate Professor Emeritus, effective July 1, 2008.

JOSEPH H. KONEN, Ohio State University Extension with the title Associate Professor Emeritus, effective July 1, 2008.

Emeritus Title – change in date

SUSAN M. KROLL, University Libraries with the title Assistant Professor Emeritus, change effective date from July 1, 2008, to August 1, 2008.

Emeritus Title – change in title

ROGER A. PAGE, Department of Psychology (Lima) change title from Assistant Professor Emeritus to Professor Emeritus, effective September 1, 2008.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Ashby, Arved, School of Music, effective October 1, 2008

Glaser, Steven, School of Music, effective October 1, 2008

Mikkelson, Russel, School of Music, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Chan, Peter, Industrial, Interior and Visual Communications Design, effective October 1, 2008

Feck, M. Candace, Dance, effective October 1, 2008

Murphy, Maureen, Theatre, effective October 1, 2008

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TENURE [at rank of Associate Professor]

Ward, Robert James, School of Music, effective October 1, 2008

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Foster, Woodbridge, Entomology, effective October 1, 2008

Herns, Daniel, Entomology, effective October 1, 2008

Meier, Iris, Plant Cell & Molecular Biology, effective October 1, 2008

Williams, Joseph, Evolution, Ecology & Organismal Biology, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alfonzo, Juan, Microbiology, effective October 1, 2008

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Berman, Nina, Comparative Studies in Humanities, effective October 1, 2008

Brueggemann, Brenda, English, effective October 1, 2008

Conteh-Morgan, John, French & Italian, effective October 1, 2008 (posthumously)

Hathaway, Jane, History, effective October 1, 2008

Heiden, Bruce, Greek & Latin, effective October 1, 2008

Renker, Elizabeth, English, effective October 1, 2008

Speer, Shari, Linguistics, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cavender, Mary, History, Mansfield, effective October 1, 2008

Erzen, Tanya, Comparative Studies, effective October 1, 2008

Garcha, Amanpal, English, effective October 1, 2008

Pourshariati, Parvaneh, Near Eastern Languages & Cultures, effective October 1, 2008

Tapia, Ruby, Comparative Studies, effective October 1, 2008

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Allen, Heather, Chemistry, effective October 1, 2008

Gustafson, Terry, Chemistry, effective October 1, 2008

Leibman, Alexander, Mathematics, effective October 1, 2008

Lou, Yuan, Mathematics, effective October 1, 2008

Mathur, Smita, Astronomy, effective October 1, 2008

Mensing, Teresa, School of Earth Sciences, effective October 1, 2008

Putikka, William, Physics, effective October 1, 2008

Woodward, Patrick, Chemistry, effective October 1, 2008

PROMOTION TO PROFESSOR WITHOUT TENURE

Einsiedler, Manfred, Mathematics, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alsdorf, Douglas E., School of Earth Sciences, effective October 1, 2008

Grottoli, Andrea, School of Earth Sciences, effective October 1, 2008

Kovchegov, Yuri V., Physics, effective October 1, 2008

Leavell, Daniel, School of Earth Sciences, Newark, effective October 1, 2008

Lee, Yoonkyung, Statistics, effective October 1, 2008

Lower, Steven, School of Earth Sciences, effective October 1, 2008

Wyzgoski, Faith, Chemistry, effective October 1, 2008

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COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Aly, Hassan, Economics, Marion, effective October 1, 2008
Eveland, William, School of Communication, effective October 1, 2008
Lindsey, Delwin, Psychology, Mansfield, effective October 1, 2008
Shabad, Goldie, Political Science, effective October 1, 2008
Volden, Craig, Political Science, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Appiah, Osei, School of Communication, effective October 1, 2008
Box, Jason, Geography, effective October 1, 2008
Hennen, Peter, Sociology, Newark, effective October 1, 2008
Knoester, Christopher, Sociology, effective October 1, 2008
Lopez, Steven Henry, Sociology, effective October 1, 2008
Sayer, Liana, Sociology, effective October 1, 2008
Williams, Kristi, Sociology, effective October 1, 2008
Winnick, Terri, Sociology, effective October 1, 2008
Wiseman, Alan, Political Science, effective October 1, 2008
Ye, Lixin, Economics, effective October 1, 2008

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Bendapudi, Neelima, Marketing & Logistics, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alvarez, Sharon, Management & Human Resources, effective October 1, 2008

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Soboyejo, Alfred, Food, Agricultural & Biological Engineering, effective October 1, 2008
Sulc, Reuben, Horticulture & Crop Science, effective October 1, 2008
Wang, Guo-Liang, Plant Pathology, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Angell, Deborah, OSUE County Operations, effective October 1, 2008
Deeter, Laura, ATI- Administrative Support, effective October 1, 2008
Little, Robert, OSUE County Operations, effective October 1, 2008
Mackey, David, Horticulture & Crop Science, effective October 1, 2008
Pascall, Melvin, Food Science & Technology, effective October 1, 2008
Schmiesing, Ryan, OSU Extension, effective October 1, 2008
Zhao, Lingying, Food, Agricultural & Biological Engineering, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Arnold, Glen, OSUE County Operations, effective October 1, 2008
Grimes, John, OSUE County Operations, effective October 1, 2008

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Belury, Martha, Human Nutrition, effective October 1, 2008
Fresch, Mary, School of Teaching & Learning, Marion, effective October 1, 2008
O'Brien, Thomas, School of Teaching & Learning, Mansfield, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Copenhaver-Johnson, Jeane, School of Teaching & Learning, Mansfield, effective October 1, 2008

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Lee, Hea-Jin, School of Teaching & Learning, Lima, effective October 1, 2008

Trundle, Kathy, School of Teaching & Learning, effective October 1, 2008

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Grejner-Brzezinska, Dorota, Civil & Environmental Engineering & Geodetic Science, effective October 1, 2008

Morrow-Jones, Hazel, Knowlton School of Architecture, effective October 1, 2008

Weavers, Linda, Civil & Environmental Engineering & Geodetic Science, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Amidon, Jane, Knowlton School of Architecture, effective October 1, 2008

Conroy, Maria, Knowlton School of Architecture, effective October 1, 2008

Ekici, Eylem, Electrical & Computer Engineering, effective October 1, 2008

Flores, Katharine, Materials Science & Engineering, effective October 1, 2008

Martinez, Aleix, Electrical & Computer Engineering, effective October 1, 2008

Rountev, Atanan, Computer Science & Engineering, effective October 1, 2008

Schmiedeler, James, Mechanical Engineering, effective October 1, 2008

Serrani, Andrea, Electrical & Computer Engineering, effective October 1, 2008

Yi, Allen, Industrial, Welding & Systems Engineering, effective October 1, 2008

TENURE [at rank of Associate Professor]

Alevriadou, Barbara Rita, Biomedical Engineering, effective October 1, 2008

COLLEGE OF NURSING

REAPPOINTMENT

Chaudry, Rosemary Valedes, effective October 1, 2009

COLLEGE OF PHARMACY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Sun, Duxin, effective October 1, 2008

COLLEGE OF PHARMACY

REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Coyle, James Dennis, effective October 1, 2008 & October 1, 2009

REAPPOINTMENT

Rodis, Jennifer Lin, effective October 1, 2009

COLLEGE OF DENTISTRY

REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

da Fonseca, Marcio, effective October 1, 2008

REAPPOINTMENT

Hall, David Lee, effective October 1, 2009

Kumar, Ashok, effective October 1, 2009

McClure, Beverly Ann, effective October 1, 2009

Peregrina, Alejandro M, effective October 1, 2009

Reed, Daniel Nathan, effective October 1, 2009

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COLLEGE OF LAW

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jenkins, Garry William, effective October 1, 2008

PROMOTION TO PROFESSOR

Spindelman, Marc, effective October 1, 2008

Tobin, Donald, effective October 1, 2008

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Basso, D. Michele, School Allied Med Prof, effective October 1, 2008

Brigstock, David, Surgery, effective October 1, 2008

Diaz, Philip, Internal Medicine, effective October 1, 2008

Frankel, Wendy, Pathology, effective October 1, 2008

Gunn, John, Molecular Virology, Immunology and Medical Genetics, effective October 1, 2008

Popovich, Phillip, Molecular Virology, Immunology and Medical Genetics, effective October 1, 2008

PROMOTION TO PROFESSOR WITH TENURE

Ammirati, Mario, Neurological Surgery, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Doseff, Andrea, Internal Medicine, effective October 1, 2008

He, Guanglong, Internal Medicine, effective October 1, 2008

Janies, Daniel, Biomedical Informatics, effective October 1, 2008

Janssen, Paul, Physiology & Cell Biology, effective October 1, 2008

Parinandi, Narasimham, Internal Medicine, effective October 1, 2008

Perrotti, Danilo, Molecular Virology, Immunology and Medical Genetics, effective October 1, 2008

Turner, Joanne, Internal Medicine, effective October 1, 2008

TENURE [at rank of Associate Professor]

Pajer, Kathleen A, Pediatrics, effective October 1, 2008

Stevenson, Kurt, Internal Medicine, effective October 1, 2008

Sun, Benjamin, Surgery, effective October 1, 2008

COLLEGE OF MEDICINE REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Elkhammas, Elmahdi, Surgery, effective October 1, 2008

Martin, Daniel, Emergency Medicine, effective October 1, 2008

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Kloos, Richard T, Internal Medicine, effective October 1, 2008 & October 1, 2009

Ross Jr., Patrick, Surgery, effective October 1, 2008 & October 1, 2009

REAPPOINTMENT

Andritsos, Michael James, Anesthesiology, effective October 1, 2009

Ashcraft, Cregg, Internal Medicine, effective October 1, 2009

Astor, Todd L, Pediatrics, effective October 1, 2009

Batisky, Donald L, Pediatrics, effective October 1, 2009

Batley, Rosalind Jane, Physical Medicine & Rehabilitation, effective October 1, 2009

Bechtel, Mark Allen, Internal Medicine, effective October 1, 2009

Blumenfeld, Michael Leonard, Obstetrics & Gynecology, effective October 1, 2009

Borchers Jr., James Robert, Family Medicine, effective October 1, 2009

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Bowyer, Brian Lance, Physical Medicine & Rehabilitation, effective October 1, 2009
Chatterjee, Amit, Internal Medicine, effective October 1, 2009
Cronau, Holly Riedel, Family Medicine, effective October 1, 2009
Cua, Clifford, Pediatrics, effective October 1, 2009
Das, B. Mohan, Surgery, effective October 1, 2009
Diehl, Jason James, Family Medicine, effective October 1, 2009
Dietrich, Ann Marie, Pediatrics, effective October 1, 2009
DiLorenzo, Carlo, Pediatrics, effective October 1, 2009
El-Shammaa, Emile, Emergency Medicine, effective October 1, 2009
Elsharydah, Ahmed, Anesthesiology, effective October 1, 2009
Franker Jr., Theodore, Internal Medicine, effective October 1, 2009
Galloway, Gloria M, Pediatrics, effective October 1, 2009
Gastier-Foster, Julie M, Pathology, effective October 1, 2009
Goist, Melissa M, Obstetrics & Gynecology, effective October 1, 2009
Gray, Linda Sue, Internal Medicine, effective October 1, 2009
Gupta, Bhagwandas, Anesthesiology, effective October 1, 2009
Hewitt, Geri Dawn, Obstetrics & Gynecology, effective October 1, 2009
Hitchcock, Charles Lawrence, Pathology, effective October 1, 2009
Koranyi, Katalin Ida, Pediatrics, effective October 1, 2009
Kerlin, Bryce Andrew, Pediatrics, effective October 1, 2009
Khabiri, Hooman, Radiology, effective October 1, 2009
Lee, Sungkyu Christopher, Radiology, effective October 1, 2009
Lemaneck, Kathleen L, Pediatrics, effective October 1, 2009
LeMay, Donald Carl, Family Medicine, effective October 1, 2009
Levine, Edward J, Internal Medicine, effective October 1, 2009
Li, Haitao, Internal Medicine, effective October 1, 2009
Liston, Beth, Internal Medicine, effective October 1, 2009
Lucarelli, Maria Rose, Internal Medicine, effective October 1, 2009
Manilchuk, Andrei V, Surgery, effective October 1, 2009
Martin, Laura Therese, Pediatrics, effective October 1, 2009
McEntyre, Wanda L, Physical Medicine & Rehabilitation, effective October 1, 2009
Michalsky, Marc Peter, Surgery, effective October 1, 2009
Muthusamy, Natarajan, Internal Medicine, effective October 1, 2009
Nelson, Richard Norman, Emergency Medicine, effective October 1, 2009
O'Dorisio, Nathan, Internal Medicine, effective October 1, 2009
Ragosin, Robert Joseph, Radiology, effective October 1, 2009
Rakowsky, Alexander Theophil, Pediatrics, effective October 1, 2009
Riser, Milisa K, Family Medicine, effective October 1, 2009
Roberts, William David, Anesthesiology, effective October 1, 2009
Russo, John Marshall, Pediatrics, effective October 1, 2009
Satiani, Bhagwan, Surgery, effective October 1, 2009
Sayat, Linbee Valencia, Obstetrics & Gynecology, effective October 1, 2009
Schumacher, Eric, Internal Medicine, effective October 1, 2009
Sirak, John Howard, Surgery, effective October 1, 2009
Splaingard, Mark Louis, Pediatrics, effective October 1, 2009
Starr, Jean Ellen, Surgery, effective October 1, 2009
Stone, Linda Chapman, Family Medicine, effective October 1, 2009
Szabo, Martha Zorko, Anesthesiology, effective October 1, 2009
Termuhlen, Amanda Muench, Pediatrics, effective October 1, 2009
Vaccaro, Patrick Samuel, Surgery, effective October 1, 2009
Vermilion, Blair Dale, Surgery, effective October 1, 2009
Weed, Harrison Goodale, Internal Medicine, effective October 1, 2009
Weiland, Jeffrey Earl, Internal Medicine, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Kaide, Colin Graham, Emergency Medicine, effective October 1, 2008 & October 1, 2009
O'Brien Jr, James Martin, Internal Medicine, effective October 1, 2008 & October 1, 2009

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PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Dean, Steven, Internal Medicine, effective October 1, 2008
Harris, Laura Lynne, School Allied Med Prof, effective October 1, 2008
Kloos, Anne, School Allied Med Prof, effective October 1, 2008
Ledford, Cynthia, Internal Medicine, effective October 1, 2008
Magalang, Ulysses, Internal Medicine, effective October 1, 2008
Mayerson, Joel, Orthopaedics, effective October 1, 2008
Ray-Chaudhury, Abhik, Pathology, effective October 1, 2008
Sood, Namita, Internal Medicine, effective October 1, 2008
Teaford, Margaret Hale, School Allied Med Prof, effective October 1, 2008

COLLEGE OF PUBLIC HEALTH

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Ferketich, Amy, effective October 1, 2008
Katz, Mira, effective October 1, 2008

COLLEGE OF OPTOMETRY

PROMOTION TO PROFESSOR

Brown, Angela, effective October 1, 2008

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Flom, Roanne Elaine, effective October 1, 2008 & October 1, 2009

REAPPOINTMENT

Good, Gregory Wallace, effective October 1, 2009

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Wilkie, David, Veterinary Clinical Sciences, effective October 1, 2008

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cole, Lynette, Veterinary Clinical Sciences, effective October 1, 2008
Kisseberth, William, Veterinary Clinical Sciences, effective October 1, 2008

(See Appendix II for Dependent Tuition Assistance background, page 120.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2009-10

Margaret J. Adamson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 9, 2008, of Margaret J. "Maggie" Adamson, Assistant Professor Emeritus in the School of Allied Medical Professions.

Professor Adamson taught in the Division of Occupational Therapy from 1972-2003. In her 31 years in the Division, she taught core courses in occupational therapy and coordinated fieldwork for the students. She established clinical sites for Ohio State students throughout the United States, coordinating the fieldwork for more than 1,500 students. Professor Adamson developed strong relationships with clinical sites and established strong loyalty among the clinical supervisors. The clinical partners remember Professor Adamson for her organizational skills and her wisdom in guiding supervisors and students.

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She developed and organized many aspects of the occupational therapy education program and provided the behind-the-scenes work to help the Division work smoothly. After her retirement, she remained loyal to Ohio State, providing consultation to and lectures for the occupational therapy faculty.

Professor Adamson was dedicated to the field of occupational therapy and made many contributions to the profession. She held offices in state and national organizations and was the Ohio Representative to the American Occupational Therapy Association for many years. Her high energy and hard-working nature made her an asset to the committees or service organizations on which she served.

Maggie's bright and cheerful manner was well known among students and faculty. She was known for her ready smile, her quick wit, and her passion for life. She had many diverse interests in addition to educating students. These interests included traveling and volunteering at the Columbus Zoo where she volunteered every week, working frequently with the gorillas. She loved adventure and lived life to the fullest.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Margaret J. Adamson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

John D. Conteh-Morgan

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 3, 2008, of John D. Conteh-Morgan, Professor of French and Italian and Professor of African American and African Studies.

Professor Conteh-Morgan earned a D.Phil. degree in 20th Century French literature from Sussex University (England) in 1977; he also received a Maîtrise-ès-Lettres Modernes and a Licence-ès-Lettres Modernes from the Université de Besançon (France). Before coming to Ohio State in 1991, Professor Conteh-Morgan taught at Berea College, Maryville College, and the University of Sierra Leone.

Professor Conteh-Morgan had an international reputation as one of the leading scholars in Francophone African Studies and was one of relatively few scholars to produce highly distinguished work in the associated field of performance and theatre studies. He published two major translations, four edited volumes, 20 articles, seven chapters in books, and 12 book reviews, and presented papers at more than 40 national and international conferences. His two book monographs, *Theatre and Drama in Francophone Africa: A Critical Introduction* and *Theatres of Delegitimation: Performance, Politics, and Transgression in Postcolonial Francophone Drama* represent major critical contributions to the field and major reference points to scholars in the field.

In addition to his considerable service to his departments and the University, Professor Conteh-Morgan served his profession at the highest level. He served on the editorial board of *West Africa Review*, was associate editor of *African Theatre Journal*, served as advisory editor/contributor to the 2003 *Oxford Encyclopedia of Theatre and Performance*, and served as an outside evaluator for a variety of professional journals and academic presses.

Professor Conteh-Morgan's most notable contribution to the profession was his very successful leadership as editor of *Research in African Literatures*, which is considered the leading international forum for research and scholarship in the African literary field. His most notable legacy to the Department of French and Italian was the creation of one of the best-known—and earliest—programs in Francophone Studies in the United States. In 1990, he was named a *Chevalier dans l'Ordre des Palmes Académiques* by

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the French government, and in 2002 was named fellow at the prestigious W.E.B. Du Bois Institute for Afro-American Research at Harvard University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor John D. Conteh-Morgan its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul R. Klohr

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 3, 2008, of Paul R. Klohr, Professor Emeritus in the School of Educational Policy and Leadership.

Professor Klohr earned his B.A. degree from DePauw University in 1940 where he was a Rector Scholar. Subsequently, he taught high school in Centralia, Illinois, and served in the U.S. Military for five years as commanding officer of the 3467th MAM Ordinance Company in the Persian Gulf Command in Iran. In 1948 he completed his dissertation, "A Study of the Role of the Resource Unit in the Curriculum Reorganization of Selected Secondary Schools," and earned a Ph.D. degree from The Ohio State University. He taught for two years at Syracuse University and served as director of Curriculum for Columbus Public Schools before returning to OSU. From 1952-57 he worked as director of the OSU University School. Professor Klohr served as associate dean in the OSU College of Education and as a member of the Dean's Executive Committee. He also worked as a respected curriculum consultant and as a visiting professor at the University of California at Davis and the University of Melbourne in Australia.

Dr. Klohr's research interests focused on curriculum theory as well as history and philosophy of education. He published in a variety of professional journals during his career, including the *Review of Educational Research*. Publications by Dr. Klohr included: "The Resource Unit in Curriculum Reorganization," *NASSP Bulletin* (1950); "Problems in Curriculum Theory Development," *Theory into Practice* (1967); and his significant reevaluation of curriculum studies in "Emerging Foundations for Curriculum Theory," *Educational Consideration* (1978).

Many students benefited from Professor Klohr's teaching in the classroom, guidance at professional conferences, and instruction in less formal settings. One of his former students, Robert V. Bullough, Jr. (Professor of Teacher Education at Brigham Young University) called him "the father or perhaps some might argue the grandfather, of the reconceptualist movement in curriculum studies..." According to Professor Bullough, "his life presented and still presents a compelling argument for openness, respect, and courage of conviction as the hallmarks of the academic life and of the education professoriate."

On behalf of the University community, the Board of Trustees expresses to the family of Professor Paul R. Klohr its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Hugh D. Laughlin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 4, 2008, of Hugh D. Laughlin, Professor Emeritus in the School of Educational Policy and Leadership.

Professor Laughlin graduated with bachelor (1937), master (M.A. 1940), and doctoral (Ph.D. 1951) degrees from The Ohio State University in Columbus. His dissertation

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was entitled, "A Study of the Curriculum Development Program of The Secondary Schools of Garrett County, Maryland." He taught at the University School and worked for 38 years as a devoted professor of educational administration at The Ohio State University. Professor Laughlin's teaching interests included school organization and needs; curriculum development; and high school forums, such as discussions and debates.

Many students benefited from Professor Laughlin's creative teaching method through which students were allowed to debate the University School curriculum. Eugene Price, one of Professor Laughlin's former students and a distinguished alumnus from The Ohio State University School, commented on Professor Laughlin's approach, "The option to do subjects creatively, and to have a voice in what we studied, and how we studied it, was refreshing to me."

During his academic career, Professor Laughlin published in the *Educational Research Bulletin* and the *Review of Educational Research*. In other publications, Professor Laughlin provided valuable reports and recommendations on instructional programs for Ohio public schools. For example, he published, "A Report on the Instructional Program of the Hamilton, Ohio Public Schools" (1954) for the OSU Bureau of Educational Research and the "Instructional Needs of the Southwest Licking Local School District" (1969) for the OSU Educational Administration and Facilities Unit. Professor Laughlin called for a broader general education for nurses in his address to the Council of Member Agencies of the Department of Diploma and Associate Degree Programs at the 1955 National League for Nursing Convention. Also, he wrote an article for *Nursing Outlook* in May 1956 on "Education Programs in Service Centered Hospital Schools." In addition, Professor Laughlin assisted the State Department of Instruction of Ohio and participated in discussion groups with the National Association of Secondary School Principals.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Hugh D. Laughlin its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard P. Lewis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 18, 2008, of Richard P. Lewis, Professor Emeritus in the Department of Internal Medicine's Division of Cardiology.

Dr. Lewis received his undergraduate degree from Yale University in 1957. He obtained his M.D. degree from the University of Oregon in 1961, and interned and served a residency at the Peter Bent Brigham Hospital in Boston. He was a fellow in cardiology at the University of Oregon and served as a senior resident and instructor in medicine at Stanford University. Dr. Lewis was commissioned a captain in the U.S. Army Medical Corps in 1966 and completed a two-year tour of duty as associate chief of cardiology at the Madigan Army Hospital in Tacoma, Washington. While he began his military career at Madigan, he remained in the U.S. Army Reserve and ultimately reached the rank of colonel.

Dr. Lewis began his academic career as an associate professor of medicine in the Division of Cardiology in 1969 at OSU's College of Medicine. He quickly established a reputation for clinical and academic excellence, and assisted with the growth of the Division through publishing many peer-reviewed papers. Progressing to full professor, he was director of the Division from 1971-86. During his tenure, the Division of Cardiology grew dramatically, and became known for its exceptional faculty and staff and quality research. He and his peers continued the tradition of excellent patient care established by their predecessors. He remained a professor and then professor

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emeritus in the Division for 39 years, continuing to write, teach, and see patients until a few weeks before his death.

Dr. Lewis was a leader in national associations in cardiology and medicine, most notably the American College of Cardiology, for which he served as president in 1996-97. The hallmark of Dr. Lewis' contributions to the ACC was his dedication to innovations in cardiovascular education. He was the founding editor of the ACC Foundation's Adult Clinical Cardiology Self-Assessment Program (ACC-SAP) and remained editor until his death. He was instrumental in expanding ACC Educational Products into international markets. He established the Ohio Chapter of the American College of Physicians and served as governor from 1976-80. Although a native Oregonian, Dr. Lewis loved Columbus and was a true Buckeye at heart. He was also an avid, if frequently frustrated, golfer, and loved to travel both for pleasure and as part of his service in various medical organizations. Dr. Lewis was a world-renowned academician, teacher, and physician. He will be missed by the generations of physicians whom he trained, the patients whose lives he touched, and his family and friends who loved him deeply.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Richard P. Lewis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Arthur D. Lynn, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 6, 2008, of Arthur D. Lynn, Jr., Associate Dean Emeritus in The Max M. Fisher College of Business and Professor Emeritus of Public Policy and Management.

Arthur Lynn was born November 21, 1921, in Portsmouth, Ohio. He attended the Virginia Military Institute from 1938-39, the U.S. Naval Academy from 1939-40, and served in the U.S. Army from 1942-46. He graduated in 1941 from The Ohio State University with a B.A. degree in economics and in 1943 with a M.A. degree in economics. In 1948 he earned a J.D. degree and in 1951 a Ph.D degree in economics, both from Ohio State.

Arthur began teaching economics at The Ohio State University in 1941 and eventually taught law as well. He served as assistant dean of the College of Commerce and Administration at The Ohio State University from 1959-62, associate dean from 1962-65, and associate dean of Faculties from 1965-70. He took on additional leadership appointments at OSU, serving as chairperson of the President's Ad Hoc Committee on the Academic Calendar from 1963-64, chairperson of the President's Ad Hoc Committee on Methods of Student Fee Payment in 1969, and chairperson of the Public Administration Advisory Committee from 1970-72.

Dr. Lynn served as a visiting professor at Ohio Wesleyan University, the University of California-Berkeley and the Air Force Institute of Technology. He was a consultant and advisor to Nationwide Mutual Insurance, Wright Patterson Air Force Base, Battelle Memorial Institute, the Indiana State Chamber of Commerce, and the State of Ohio Department of Economic and Community Development. Admitted to the Ohio Bar Association in 1948, Arthur worked as a practicing attorney from 1948-51 and was admitted to the U.S. Supreme Court Bar Association in 1966.

Upon his retirement from The Ohio State University in 1986, students, faculty, and deans alike expressed their appreciation for the professor and his ever-present willingness to mentor, guide, and encourage intellectual pursuits. He was considered

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an invaluable educator by all and a friend by those fortunate enough to have known him.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Arthur D. Lynn, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edward Q. Moulton

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 29, 2008, of Dr. Edward "Ned" Q. Moulton, Vice President and Secretary of the Board of Trustees Emeritus.

Professor Moulton began his collegiate education at Michigan State University in 1943. After completing two years of civil engineering, Ned's career was interrupted by World War II. He served as an Electrician's Mate Second Class in the U.S. Navy from February 1945 until May 1946 on the U.S.S. Rodman in the Pacific Theater. He returned to Michigan State in 1946 and was graduated in 1947. Professor Moulton then earned a Master of Science degree in hydraulic engineering from Louisiana State University in 1948, and held a position as an assistant professor of engineering at Auburn University from January 1949 until June 1950. He then enrolled in the Ph.D. program at the University of California at Berkeley where, in 1956, he received the first Ph.D. in sanitary (now environmental) engineering granted by the university.

Professor Moulton began his career at The Ohio State University as an assistant professor of civil engineering in 1954. He was appointed associate professor of civil engineering in 1958 and professor of engineering mechanics in 1964. Ned moved through a number of administrative posts at the University during the next decade. From 1964-66 he was associate dean of Faculties in the College of Engineering for the Personnel Budget. At the same time he was appointed the first dean of Off-Campus Education and also director of the School of Engineering for the Miami-OSU Campus at Dayton (subsequently Wright State University). In 1966 Professor Moulton served as the ninth president of the University of South Dakota. He returned to Ohio State in 1968.

Upon his return to The Ohio State University, Ned became executive assistant to President Novice G. Fawcett for one year, subsequently serving as vice president for Administrative Operations, executive vice president for Operations, and executive vice president. Under President Harold Enarson he served as vice president for Business and Administration from 1973-79. He also served as secretary of the Board of Trustees from November 1968 to January 1979. In 1979 Professor Moulton became chancellor of the Board of Regents; he served in that capacity until 1984, at which point he was named chancellor emeritus of the Board of Regents, as well as vice president emeritus and secretary of the Board emeritus of The Ohio State University.

Ned was active in community affairs. He was a trustee of Blue Cross of Central Ohio, served on the Riverside Methodist Hospital board of trustees, and was the first chairperson of the trustees of Grant/Riverside Methodist Hospitals. He was a member of the Board of Directors of Ohio Health. Ned was a trustee of the Columbus Symphony Orchestra from 1980-85 and in 1986 he became president and executive director of the Symphony. In addition, Ned was a director of the Development Committee of Greater Columbus, a trustee of the Greater Columbus Arts Council, and general chairperson of the United Way Fund Drive for The Ohio State University.

Professor Moulton was awarded an honorary Doctor of Science degree by Wittenberg University, and honorary Doctor of Law degrees by Xavier University and Wilmington College.

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Ned was an active member of Scioto Country Club, the Athletic Club of Columbus, and the Faculty Club of The Ohio State University.

In the performance of his many office positions and engagements throughout his career, Ned Moulton brought a passion for the mission of public higher education. Genuine intellectual curiosity was a constant trademark, whether engaged in matters of engineering, the arts, antique silver, or his wife's passion for genealogy. He was intensely committed to his family, to the University, and to the larger community of the city and state. Ned sought out and nurtured talent and took great pride in mentoring and advancing the careers of others.

On behalf of the University community, the Board of Trustees expresses to the family of Vice President and Secretary of the Board of Trustees Emeritus Edward Q. Moulton its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles H. Summerson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 28, 2008, of Charles H. Summerson, Professor Emeritus in the School of Earth Sciences.

Professor Summerson held bachelor, master, and doctoral degrees from the University of Illinois, Champaign-Urbana. Before coming to The Ohio State University, he was employed by the United States Geological Survey and the war effort in New Mexico, where he explored for strategic minerals. Dr. Summerson came to Ohio State in 1947, joining the Department of Geology (now the School of Earth Sciences). His teaching and research concentrated on general geology, geologic mapping, and sedimentary geology. Professor Summerson was a dedicated classroom teacher and advisor, and he remained a lifelong friend and mentor to his students. Dr. Summerson was a long-time supporter and advisor for the Orton Memorial Library of Geology and the Orton Library has a development fund named for Professor Summerson.

In 1947, Professor Summerson helped to establish the School Field Geology Station in central Utah, which is still in operation today. He helped to establish the Institute of Geodesy, Photogrammetry, and Cartography in 1950, which remains a thriving program now housed in the School of Earth Sciences. In 1963, Professor Summerson received the Antarctic Research Medal for his work in Antarctica, and for his part on the committee for the proposal to establish the Institute of Polar Studies, now the Byrd Polar Research Center. A mountain in the Geologists Range in the Tranantarctic Mountains is named for Professor Summerson.

Toward the end of his tenure as a regular faculty member, Professor Summerson was the chief coordinator for the renovation of Orton Hall, the iconic building on the Oval that is listed on the National Historic Register. After retirement in 1982, he filled a similar role for the renovation of Mendenhall Laboratory.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles H. Summerson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edgar P. Watkins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 30, 2008, of Edgar P. Watkins, Assistant Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics.

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Professor Watkins graduated in agricultural education at The Ohio State University in 1940, and taught at schools in Huntsburg, Austinburg, and Smithville, Ohio, before and after serving in the U.S. Navy during World War II. He saw service aboard the USS Whitney in the Solomon Islands and the USS Tularosa in the mid-Pacific. Subsequently, he worked for the Ashland Farm Bureau and OSU Extension in Canfield and Akron, before joining what was then the Department of Agricultural Economics and Rural Sociology at Ohio State, where he worked until his retirement in 1980.

Ed Watkins was a prolific researcher and extension educator in marketing agricultural products directly to consumers, and was a charter member of the Food Distribution Research Society. He was retained by the U.S. Department of Agriculture as a consultant evaluating funded direct marketing projects and, post-retirement, worked extensively on agricultural marketing issues in Saudi Arabia and Guatemala under the sponsorship of the USDA and the U.S. Agency for International Development. A colleague in these assignments writes, "His technical recommendations were absolutely on the mark, his advice was always excellent, and it was always given with humor and kindness. Ed was a great colleague and a good friend."

Professor Watkins was an able carpenter and electrician who was generous in helping his friends and neighbors, and a dedicated family man who took much pleasure in his garden.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Edgar P. Watkins its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Arthur E. Wohlers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 9, 2008, of Arthur E. Wohlers, Professor Emeritus in the School of Educational Policy and Leadership.

Professor Wohlers worked as a dedicated teacher, administrator, and professor. He graduated from Bowling Green State University with a B.S. degree in education in 1935 and from The Ohio State University with a master's degree in 1939, writing his thesis on "Reading Problems in Secondary School Mathematics." Professor Wohlers served as a 1st lieutenant for the Army Air Corps during World War II and worked as a teacher and high school principal. He joined the faculty of Educational Administration at Ohio State in 1951. Professor Wohlers received a Ph.D. degree in 1954 from the University after completing his two-volume dissertation, entitled, "The Development, Use, and Preliminary Evaluation of a Self-Help Manual to Guide the Educational Planning of Secondary School Buildings."

During his career, Professor Wohlers developed service and educational programs and worked as a consultant to school districts on local and national levels. He created guides for planners and administrators of secondary schools, as indicated in his publication, "A Manual for Planning a Secondary School Building" (c. 1952). His advisory role on school districts and their communities is demonstrated through his publications in the *Educational Research Bulletin*. Two of his articles in that bulletin included, "The American Secondary School" (1953) and "The Associated Schools Approach to Planning School Buildings" (1961). Also, Professor Wohlers wrote multiple government reports on planning public school facilities that focused on building design. One of those reports, "Educational facility needs of the Worthington City School District, Worthington, Ohio," (1969) reflected this interest. Professor Wohlers presented a paper on faculty attitudes in higher education at the American Educational Research Association in 1974, entitled, "An Explanation of Faculty Attitude Toward Collective Bargaining in Selected Ohio Higher Education Institutions." Starting in 1970,

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Professor Wohlers worked as director of Educational Personnel Placement at The Ohio State University.

Along with Professor Wohler's dedicated University service, he participated in numerous educational organizations, including the American Association of School Administrators; the American Education Research Association; the Association for School, College, and University Staffing; the Buckeye Association of School Administrators; the Council of Educational Facility Planners; the National Society for the Study of Education; the National Education Association; the Ohio Education Association; the Ohio Association for Higher Education; the Ohio Youth Commission; and Phi Delta Kappa.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Arthur E. Wohlers its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

RECORDS RETENTION PROGRAM RATIFICATION

Resolution No. 2009-11

SYNOPSIS: Approval and ratification of University actions relating to management, retention, preservation, and disposition of University records are recommended.

WHEREAS in 1965, the University created the Archives Advisory Committee to provide leadership for "the development of a program which is designed to produce an effective system for the creation, use, maintenance, and disposition of University records..."; and

WHEREAS in 1966, the Archives Advisory Committee recommended that the University prepare and approve a policy document to define University records, the scope and duties of University Archives, and general schedules and a process for departmental schedules for record retention, which policy was to be incorporated in the University Operating Manual; and

WHEREAS in 1972, the University issued Section 9 (Records Retention and Disposition) of the University Operating Manual under which the Office of the University Archives was given the authority to provide "for the selection, preservation and research use of records" and serve as the depository of records after their current administrative, fiscal or legal values have expired; and

WHEREAS in compliance with Section 9 of the Operating Manual and Ohio Revised Code Section 149.33, the Office of University Archives has been given the jurisdiction and responsibility for establishing and administering records retention programs; and

WHEREAS, under University Rule 3335-3-18, the Board of Trustees has delegated responsibility and authority for University Archives to the Director of Libraries; and

WHEREAS, in 1992, the General Assembly enacted a revision to Section 149.33 of the Revised Code authorizing the boards of trustees of state-supported institutions of higher education to assume full responsibility for establishing and administering records programs for their respective institutions; and

WHEREAS, subsequent to this enactment and to ensure the application of efficient and economical management methods to the creation, utilization, maintenance, retention, preservation, and disposition of University records, the University, to the extent practical, follows "Records Retention for Public College and Universities in Ohio," a manual developed by the Inter-University Council of Ohio in 1992; and

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WHEREAS, the purpose of this resolution is to clarify that the University is in compliance with Section 149.33 of the Revised Code, as amended, based on the actions described above:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, endorses, adopts and ratifies all actions taken by the Director of Libraries and the Office of University Archives as they relate to records management, retention, preservation, and disposition, including the development of records retention schedules; and

BE IT FURTHER RESOLVED, That the Board hereby directs and supports the Director of Libraries and the Office of University Archives to assist with updating and revising the Inter-University Manual on Records Retention in coordination with and on behalf of Ohio's public universities.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2009-12

Synopsis: The University Development Report for May 2008 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Margaret Hall and Robert Randall Rinehart Chair, and The D.P. Snyder Designated Professorship in Oral Surgery; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and the revision of six (6) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 2008 be approved.

(See Appendix III for background information, page 122.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	Total <u>Gifts</u>
<u>Establishment of Named Designated Professorship</u>	
The D. P. Snyder Designated Professorship in Oral Surgery (Established with a portion of the annual distribution per year for 5 years from the Snyder Student Memorial Fund; used to provide a professorship position in the College of Dentistry, Section of Oral and Maxillofacial Surgery)	\$40,000.00

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Change in Description of Named Endowed Funds

The Timothy D. Moore Award Fund

Helen Hooven Santmyer Fund

Change in Name and Description of Named Endowed Fund

From: Dr. Kate Riffie Fund for Human Value
To: The Dr. Kate Riffie Athletic Scholarship Fund for Leadership

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

Margaret Hall and Robert Randall Rinehart Chair \$1,500,902.76
(Established with gifts from the estates of Margaret Hall and Robert Randall Rinehart and the Rinehart Family Trust; used to support a chair position in the School of Communication) (grandfathered)

Establishment of Named Endowed Funds

The Becky Erickson Graduate Scholarship Fund \$500,000.00
(Established with gifts from Robert Tattersall in honor of Ms. Becky Erickson; used to provide scholarship support for graduate students enrolled in the Fisher College of Business)

Neil Klatskin Chair Fund in Finance and Real Estate \$300,000.00
(Established with gifts from the Charles and Lynne Klatskin Family Charitable Trust in memory of their son; used to fund a chair position in the Fisher College of Business)

Ed and Barb Haudenschild Fund for Student Ambassadors \$50,000.00
(Established with gifts from Ed and Barb Haudenschild; used to support the Ambassador Team in the College of Food, Agricultural, and Environmental Sciences)

The Scott and Jessica Lawrence Scholarship Fund \$50,000.00
(Established with gifts from Dr. Scott and Jessica Lawrence; used to provide scholarships for students in the College of Dentistry who are first generation dental students from Appalachian counties in the state of Ohio)

Establishment of Named Endowed Funds (contd)

The Evelyn Walker McDonald Athletic Scholarship Fund \$50,000.00
(Established with gifts from EGBG Endowment, LLC of Columbus, Ohio, in honor of Evelyn Walker McDonald; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team)

The Jerry L. and Nancy Houston Canterbury Scholarship Fund \$48,010.99
(Established with gifts from Nancy and Jerry Canterbury; used to provide need-based scholarship support to students who have a

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minimum 3.0 grade point average and are members of The Ohio State University Marching Band) (grandfathered)

The Albert H. and Suzanne M. Leyerle Scholarship Fund \$31,504.00
(Established with gifts from Professor Albert H. Leyerle and Mrs. Suzanne M. Leyerle; used to provide renewable merit and need-based scholarships for incoming first-year undergraduate students enrolled in the University Honors Program) (grandfathered)

Dr. William R. Fenner Endowed Scholarship Fund \$27,455.00
(Established with gifts from Dr. William R. Fenner, former students, clients, and friends; used to provide scholarships for third-year students in the College of Veterinary Medicine who are elected class president of the fourth-year class) (grandfathered)

The College of MAPS Alumni Society Scholarship Fund \$27,101.40
(Established with gifts from the College of Mathematical and Physical Sciences Alumni Society; used to provide scholarships or awards for undergraduate students enrolled in the College of Mathematical and Physical Sciences who demonstrate academic excellence and/or financial need) (grandfathered)

Change in Description of Named Endowed Fund

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund

Change in Name of Named Endowed Fund

From: The Walt Rudin Sr. Football Manager Scholarship Fund
To: The Walt M. Rudin Football Manager's Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: Michael and Binnie DiSabato Family Athletic Scholarship Fund
To: Michael and Binnie DiSabato Family Scholarship Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Professorship

The D. P. Snyder Designated Professorship in Oral Surgery

The D. P. Snyder Designated Professorship in Oral Surgery was established July 11, 2008, by the Board of Trustees of The Ohio State University with a portion of the annual distribution from the endowed Snyder Student Memorial Fund in the College of Dentistry which was established from a bequest made in memory of Mae B. Snyder, Sadie Snyder, and Dr. D. P. Snyder.

In accordance with Dr. Snyder's bequest, a portion of the endowed fund is used to advance the science of oral surgery and is administered by a committee established by the College of Dentistry to include the following parties or their successors: the College's dean, members of the Executive Committee of the College, and the chief executive officer of The Ohio State University Development Fund.

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Appointment to the professorship position for each five-year term will be recommended by the dean of the College of Dentistry to the executive vice president and provost and to the Board of Trustees for their approval. The position is renewable pending additional funding at the end of the five-year commitment. The professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Establishing Fund:	\$40,000.00 per year for 5 years
Total Commitment:	\$200,000.00

Change in Description of Named Endowed Funds

The Timothy D. Moore Award Fund

The Timothy D. Moore Award Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University with gifts from Cheryl Moore, Tiffany Moore Peoples, Tori Moore Cox, and Ryan Moore in memory of Timothy D. Moore (M.S. 1979). The description was revised July 11, 2008.

The annual distribution from this fund shall be used to support an annual award for health system pharmacy graduates who demonstrate strong communication skills, are in good academic standing, and whose research project will have meaningful impact in advancing health systems pharmacy. The award will support travel and exhibit costs associated with presenting research posters at relevant national conferences, an important step towards publication. Award recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Pharmacy.

Helen Hooven Santmyer Fund

The Helen Hooven Santmyer Fund was established September 6, 1985, by the Board of Trustees of The Ohio State University with income from the licensing of subsidiary rights to ...And Ladies of the Club and Ohio Town: A Portrait of Xenia by Helen Hooven Santmyer. The description was revised July 9, 1993. The description was revised again July 11, 2008.

The annual distribution from this fund shall be used to further the scholarly publishing mission of The Ohio State University Press as determined by the director of the Press.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of The Ohio State University Press.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive vice president and provost.

Change in Name and Description of Named Endowed Fund

The Dr. Kate Riffe Athletic Scholarship Fund for Leadership

The Dr. Kate Riffe Fund for Human Value was established November 7, 2003, by the Board of Trustees of The Ohio State University, with a gift from an anonymous donor in honor of Dr. Kate Riffe for her commitment to the development of student-athlete leaders. The name and description were revised July 11, 2008.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the Student Athlete Advisory Board (SAAB). First preference will be given to a member of the Executive Board and shall be awarded according to the following priority: president, vice president, secretary, and committee chairpersons. Second preference will be given to SAAB team representatives. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should he/she be alive, and from the director of Athletics.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

Margaret Hall and Robert Randall Rinehart Chair

The Margaret Hall and Robert Randall Rinehart Chair Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estates of Margaret Hall and Robert Randall Rinehart (B.S. 1937) and the Rinehart Family Trust. The required funding level has been reached and the chair was established July 11, 2008.

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The annual distribution from this fund shall be used shall be used to support the salary, benefits, and research expenses for the Margaret Hall and Robert Randall Rinehart Chair, to be housed in the School of Communication. The individual holding this chair shall teach courses in magazine publishing, including but not limited to, courses covering all the spectra of writing, advertising, circulation, magazine design and layout, type fonts, and billing. The person holding this chair will be highly regarded as a scholar and teacher in the field of mass communication. The individual will also be expected to conduct research and teach in the area of mass communication including, but not limited to, classes in magazine writing, advertising, strategic communication or other aspects of mass communication. The holder of this position will be recommended by the dean of the College of Social and Behavioral Sciences and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the dean of the College of Social and Behavioral Sciences.

Amount Establishing Chair: \$1,500,902.76 (grandfathered)

Establishment of Named Endowed Funds

The Becky Erickson Graduate Scholarship Fund

The Becky Erickson Graduate Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert Tattersall (M.B.A. 1971) in honor of Ms. Becky Erickson.

The annual distribution from this fund shall be used to support a scholarship for a graduate student(s) enrolled in The Max M. Fisher College of Business with an interest in finance and/or investment management. Selection of the recipient(s) shall be made by the director of the Graduate Programs Office at the Fisher College of Business in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, should he be alive, and from the dean of the Fisher College of Business.

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Amount Establishing Endowment: \$500,000.00

Neil Klatskin Chair Fund in Finance and Real Estate

The Neil Klatskin (B.S.Bus.Adm. 1982) Chair Fund in Finance and Real Estate at the Fisher College of Business, The Ohio State University, was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Foundation's Board of Directors of The Ohio State University Foundation with gifts from the Charles and Lynne Klatskin Family Charitable Trust in memory of their son Neil Klatskin (B.S.Bus.Adm. 1982).

The endowment fund (as defined below) established by the donors shall be used for the Neil Klatskin Chair in Finance and Real Estate at the Fisher College of Business. There shall be an annual distribution from the endowment fund to provide an endowed chair position to support a distinguished scholar in finance and real estate. The professor holding the chair shall hold a Ph.D. and shall be required to conduct himself/herself in accordance with the highest standards of integrity and in conformance with all University codes and policies, including the University's code of ethics. Appointment to the Neil Klatskin Chair in Finance and Real Estate shall be recommended by the dean of the Fisher College of Business, with the prior consultation of the donors, to the executive vice president and provost, and the Board of Trustees for their approval.

The endowment must be used only for the chair position. In any given year that the endowment distribution is not fully needed to fund the chair position, the unused portion of the distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a reasonable and customary fee may be assessed against the endowment portfolio for the University's costs of development and fund management at the University's standard rate.

It is the intent of the donors and the University that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then the donors shall be promptly notified and shall determine an alternate use for the endowment fund at the University. The donors shall consult with the dean of Fisher College of Business and consider the recommendation of the dean of Fisher College of Business, the Foundation's Board of Directors and University's Board of Trustees to determine an alternative designation as nearly aligned with the original intent of the contribution.

The endowment fund shall in no event be used for any other purpose without the express approval of the donors. If the donors are not alive, then the dean of the Fisher College of Business, with the approval of the Foundation Board of Directors and the University's Board of Trustees, may select an alternative designation as nearly aligned with the original intent of the contribution as in good conscience and need dictate; it being understood that the donors desire the fund to be at the Fisher College of Business, relate to finance and real estate, and the name of their son be recognized and used with respect to the fund.

Amount Needed to Establish Endowment: \$300,000.00

Total Commitment: \$1,500,000.00 (grandfathered)

Ed and Barb Haudenschild Fund for Student Ambassadors

The Ed and Barb Haudenschild Fund for Student Ambassadors was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the

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guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ed (B.S.Agr. 1957) and Barb Haudenschild.

The annual distribution from this fund shall be used to support the Ambassador Team in the College of Food, Agricultural, and Environmental Sciences at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee to serve the team's mission of student recruitment and industry relations.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Scott and Jessica Lawrence Scholarship Fund

The Scott and Jessica Lawrence Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Scott (M.S. 1989) and Jessica Lawrence.

The annual distribution from this fund shall be used to provide a need-based scholarship for a student enrolled in the College of Dentistry who is a first generation dental student from an Appalachian county in the state of Ohio. Scholarship recipients shall be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, should they be alive, and from the dean of the College of Dentistry.

Amount Establishing Endowment:	\$50,000.00
Total Commitment:	\$50,000.00

The Evelyn Walker McDonald Athletic Scholarship Fund

The Evelyn Walker McDonald Athletic Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from EGBG Endowment, LLC of Columbus, Ohio. This endowment is established in honor of Evelyn Walker McDonald (B.S.H.E. 1962) by her children for her commitment to the education of student-athletes.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate scholar-athlete who is a member of a varsity team with preference given to candidates from the Galion, Ohio, area. The scholarship recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from a representative of the donors, should one be available, and from the director of Athletics.

Amount Establishing Endowment:	\$50,000.00
Total Commitment:	\$150,000.00

The Jerry L. and Nancy Houston Canterbury Scholarship Fund

The Jerry L. and Nancy Houston Canterbury Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Nancy (B.S.Nat.Res. 1980) and Jerry (B.S.C.I.S. 1987) Canterbury.

The annual distribution from this fund shall provide need-based scholarship support to students who have a minimum 3.0 grade point average and are members of The Ohio State University Marching Band. Scholarship recipients shall be selected by the Office of Student Financial Aid in consultation with the director of the School of Music and the director of the marching band. Scholarships shall be distributed equally over three

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quarters of the academic school year and are renewable for up to twelve quarters as long as the recipient meets the scholarship criteria.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, should they be alive, and from the directors of the School of Music and the marching band.

Amount Establishing Endowment: \$48,010.99 (grandfathered)

The Albert H. and Suzanne M. Leyerle Scholarship Fund

The Albert H. and Suzanne M. Leyerle Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Professor Albert H. Leyerle (The Ohio State University - B.S.Bus.Adm. 1954; Case Western Reserve University School of Law – J.D. 1960) and Mrs. Suzanne M. Leyerle (University of Akron – B.S. Education 1981; University of Akron – M.S. Education 1983) of Akron, Ohio.

The annual distribution from this fund shall be used to provide a merit- and need-based scholarship for an incoming first-year undergraduate student enrolled in the University Honors Program. To qualify, students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA).

The scholarship shall be distributed equally over three quarters of the academic school year for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The scholarship is renewable for up to twelve quarters or upon completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need and enrollment in the University Honors Program. The University Honors and Scholars Center will administer this scholarship fund in consultation with the Office of Student Financial Aid. Any unused annual distribution shall be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the boards shall seek advice from the donors and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment:	\$31,504.00 (grandfathered)
Total Commitment:	\$131,504.00

Dr. William R. Fenner Endowed Scholarship Fund

The Dr. William R. Fenner Endowed Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. William R. Fenner, former students, clients, and friends.

The annual distribution from this fund shall provide a scholarship for the third-year student in the College of Veterinary Medicine who is elected class president of the fourth-year class. The College's associate dean of Student Affairs shall be responsible for selecting scholarship recipients and coordinating scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$27,455.00 (grandfathered)

The College of MAPS Alumni Society Scholarship Fund

The College of MAPS Alumni Society Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the College of Mathematical and Physical Sciences Alumni Society.

The annual distribution from this fund shall provide a renewable scholarship(s) or award(s) for an undergraduate student(s) enrolled in the College of Mathematical and Physical Sciences who demonstrates academic excellence and/or financial need. Recipients shall be selected by the dean of the College of Mathematical and Physical Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from a representative of the donors and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$27,101.40 (grandfathered)

Change in Description of Named Endowed Fund

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Colonel Bernard E. McDaniel (The Ohio State University - B.A. Political Science 1967; The American University of Washington, D.C. – M.A. School of International Service 1980) and Mrs. Mary R. McDaniel (The College of Notre Dame of Maryland – B.A. English 1970). Colonel and Mrs. McDaniel reside in Round Hill, Virginia. The description was revised July 11, 2008.

The annual distribution from this fund shall provide a renewable scholarship for an incoming first-year undergraduate student with the highest academic ability (a combination of high school rank and national standardized test scores) and the highest financial need who is enrolled at the Columbus campus. Students must be enrolled on a full-time basis (considered by the University to be a minimum of 12 quarter hours per term or eight semesters in the event the University changes its system) and participate in the University's work-study program or be gainfully employed by an off-campus employer at a minimum of 12 hours a week (verified quarterly by the Office of Undergraduate Admissions and First Year Experience). It is the donors' desire that the scholarship be awarded with special consideration given to first-generation college students. It is also the donors' preference that eligible students demonstrate strong leadership qualities, outstanding moral character, integrity, and public service.

Furthermore, students must have graduated from a Perry County, Ohio, public high school with preference given to students from Miller High School in Hemlock, Ohio, and Sheridan High School in Somerset, Ohio, in this order. Students must have been enrolled in the Perry County high school for at least two consecutive years prior to graduation.

If there are no qualified applicants from Perry County, Ohio, it is the donors' desire that the scholarship be given to qualified students who graduated from one of two high schools in the Columbus Public Schools of Franklin County, Ohio, in the following order of priority: Northland High School and East High School. Students must have been enrolled in either school for at least two consecutive years prior to graduation and meet the same requirements as specified above for Perry County, Ohio, applicants.

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Students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA), and must apply in time to meet application deadlines for any federal or state aid for which they are eligible before being considered for The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship. The scholarship shall be distributed equally over three quarters of the academic school year (or two semesters in the event the University changes its system) for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial aid awards. The scholarship is renewable up to 12 quarters (or eight semesters in the event the University changes its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient demonstrates financial need, participates in the work-study program, or is gainfully employed by an external employer for a minimum of 12 hours a week (verified quarterly by the Office of Undergraduate Admissions and First Year Experience), and maintains a minimum of a cumulative 3.2 grade point average on a quarterly basis. Any unused annual distribution shall be reinvested to the endowment principal.

This scholarship fund will be administered by the Office of Student Financial Aid in consultation with Colonel Bernard E. and Mrs. Mary R. McDaniel or their designee. The final scholarship awardees will be determined by the Office of Student Financial Aid.

Upon the realization of an additional planned gift, the fund shall be renamed The Colonel Bernard E. and Mrs. Mary R. McDaniel Land Grant Opportunity Scholarship Fund and be revised to provide additional Land Grant Opportunity Scholarships for Perry County, Ohio, and Franklin County, Ohio, students in accordance with the scholarship criteria listed above. The Colonel Bernard E. and Mrs. Mary R. McDaniel Land Grant Opportunity Scholarships will be in addition to the Land Grant Opportunity Scholarships provided by The Ohio State University to students of Perry County, Ohio, and Franklin County, Ohio.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the donors' desire that this endowment benefit the University in perpetuity. Should unforeseen circumstances arise so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the donors as noted in the endowment as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors or their designee and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Change in Name of Named Endowed Fund

The Walt M. Rudin Football Manager's Scholarship Fund

The Walt Rudin Sr. Football Manager Scholarship Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Walt M. Rudin Jr. (B.S. 1977), of Columbus, Ohio. The name was revised July 11, 2008.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of the head senior football manager who is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Change in Name and Description of Named Endowed Fund

Michael and Binnie DiSabato Family Scholarship Fund

The Michael and Binnie DiSabato Family Athletic Scholarship Fund was established March 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael DiSabato (B.S.Bus.Adm. 1991, M.P.A. 1994). The name and description were revised July 11, 2008.

The annual distribution from this fund shall provide a scholarship to a student enrolled in the John Glenn School of Public Affairs who displays outstanding leadership skills. Scholarship recipients will be selected by the school's director in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, should he be alive, and from the director of the John Glenn School of Public Affairs.

**APPOINTMENT OF INVESTMENT MANAGERS AND
REALLOCATION OF FUNDS**

Resolution No. 2009-13

Synopsis: The appointment of investment managers and reallocation of funds are proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external investment managers and index funds to assist in the management of the University's Long-Term Investment Pool; and

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WHEREAS the Development and Investment Committee of the Board of Trustees periodically reviews the results obtained by the external investment managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on June 6, 2008

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Development and Investment Committee, the Board of Trustees hereby waives competitive bidding requirements under the University's Purchasing Policy (Resolution 2008-70) and approves the following external investment manager changes in conjunction with index fund reallocations as needed to maintain target asset allocations previously approved:

	Allocation as of 05/31/08	Changes	Revised Allocation
<u>U.S. Equity</u>			
Nicholas Applegate	\$44,328,983	(\$22,000,000)	\$22,328,983
<u>Private Equity</u>			
Onex Partners III	\$0	\$20,000,000	\$20,000,000
Lincolnshire IV	\$0	\$20,000,000	\$20,000,000
Nordic Capital Fund VII	\$0	\$20,000,000	\$20,000,000
<u>Absolute Return</u>			
Centerbridge	\$0	\$20,000,000	\$20,000,000
<u>Real Assets</u>			
Quantum Energy Partners V	\$0	\$10,000,000	\$10,000,000

**APPROVAL OF FISCAL YEAR 2009 OPERATING BUDGETS
FOR ALL CAMPUSES**

Resolution No. 2009-14

Synopsis: Approval of the proposed Columbus, Regional and ATI Campuses' Operating Budgets for Fiscal Year 2009.

WHEREAS The Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and President Gee's six strategic objectives to meet the needs of Ohio State; and

WHEREAS State Support levels have been determined and undergraduate instructional and general fees at all campuses are subject to a 0% tuition cap in the state budget; and

WHEREAS Consultations have taken place within the University to determine the appropriate instructional fee increases for undergraduate, graduate and professional programs and selective supplemental instructional fees; and

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WHEREAS Other sources of general funds and earnings resources have been estimated and restricted fund resources have been projected based on historical trends; and

WHEREAS Expenditures, including compensation, have been estimated for FY 2009; and

WHEREAS Appropriate planning and consultation within the University has been accomplished with regard to the Columbus, Regional and ATI budgets, and the President now recommends approval of these FY 2009 Operating Budgets with a final Total University Current Funds Budget to be submitted at the September meeting of the Board of Trustees.

NOW THEREFORE

BE IT RESOLVED, That the Operating Budget for the Columbus, ATI, Lima, Mansfield, Newark, and Marion Campuses for Fiscal Year 2009, as described in the accompanying text and tables, be approved effective July 11, 2008, with authorization for the President to make general fund and earnings fund expenditures within the estimated income levels and to authorize the expenditure of all restricted funds earned with quarterly revenue updates to the Board.

(See Appendix IV for background information, page 124.)

**MEDICAL CENTER FACILITIES MASTER PLAN EXPANSION PROJECTS
PHASE I,
APPROVAL TO ENTER INTO DESIGN CONTRACTS**

Resolution No. 2009-15

EOC CLINICAL EXPANSION – CANCER AND CRITICAL CARE (MCFP)
INFRASTRUCTURE AND ROADWAYS WOC PHASE 2 (MCFP)
PLAYFIELD AND SURFACE PARKING (MCFP)
SPIRIT OF WOMEN PARK (MCFP)
WEST OF CANNON PARKING GARAGE (MCFP)
WOC CANCER AMBULATORY AND CANNON BRIDGE (MCFP)

Synopsis: Authorization to enter into design contracts for the Medical Center Facility Plan projects, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

	Prof. Svcs.	Total Project	
	Fees	Cost	
EOC Clinical Expansion – Cancer and Critical Care (MCFP) (09/10 capital request)	\$42.8M	\$481.2M	Univ. bond proceeds
Infrastructure and Roadways WOC Phase 2 (MCFP) (09/10 capital request)	\$1.4M	\$12.7M	Univ. bond proceeds
Playfield and Surface Parking (MCFP) (09/10 capital request)	\$0.2M	\$2.2M	Univ. bond proceeds
Spirit of Women Park (MCFP) (09/10 capital request)	\$0.1M	\$1.8M	Univ. bond proceeds

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West of Cannon Parking Garage (MCFP) (09/10 capital request)	\$0.8M	\$9.7M Univ. bond proceeds
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WOC Cancer Ambulatory and Cannon Bridge (MCFP) (09/10 capital request)	\$11.7M	\$113.6M Univ. bond proceeds
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**Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into design contracts for the Medical Center Facility Plan projects listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time;

BE IT FURTHER RESOLVED that no projects will proceed to construction without prior authorization by the Board of Trustees.

(See Appendix V for background information, page 148.)

**APPROVAL TO ENTER INTO DESIGN, CONSTRUCTION MANAGER
AND COMMISSIONING CONTRACTS**

Resolution No. 2009-16

APPROVAL TO ENTER INTO DESIGN CONTRACTS
SOUTH HIGH RISE BATHROOM AND AC – PHASE II
WILLIAM H. HALL HOUSING COMPLEX EXPANSION – PHASE II

APPROVAL TO ENTER INTO CONSTRUCTION MANAGER CONTRACTS
LINCOLN TOWER RENOVATION
OARDC – ANIMAL & PLANT BIOLOGY LEVEL 3 ISOLATE FAC

APPROVAL TO ENTER INTO COMMISSIONING CONTRACTS
OARDC – ANIMAL & PLANT BIOLOGY LEVEL 3 ISOLATE FAC

Synopsis: Approval to enter into design, construction manager, and commissioning contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

South High Rise Bathroom and AC – Phase II (09-10 capital request)	\$65.0M	University bond proceeds
William H. Hall Complex Expansion – Phase II (09-10 capital request)	\$33.0M	University bond proceeds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction manager contracts for the following project:

Lincoln Tower Renovation (09-10 capital request)	\$50.0M	University bond proceeds
OARDC – Animal & Plant	\$20-\$24M	State appropriations

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Isolate Fac (05-06 capital request)	Grant funds Department funds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into commissioning contracts for the following project:

OARDC – Animal & Plant Biology Level 3 Isolate Fac (05-06 capital request)	\$20-\$24M	State appropriations Grant funds Department funds
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** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED That the President and/or Senior Vice President for Business and Finance be authorized to enter into design, construction manager, and commissioning contracts for the projects listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix VI for background information and map, page 152.)

AUTHORIZATION, ISSUANCE AND SALE OF GENERAL RECEIPTS COMMERCIAL PAPER NOTES, SERIES I OF THE OHIO STATE UNIVERSITY

Resolution No. 2009-17

Synopsis: Providing for the authorization, issuance and sale of General Receipts Commercial Paper Notes, Series I (the "Series I Notes"), in a principal amount determined as provided herein, for the purpose of (i) financing the Series I Project, as defined herein, and (ii) paying costs and expenses associated with the issuance of the Series I Notes, authorizing a Series I Supplement to Amended and Restated Trust Indenture to secure the payment of Debt Service Charges on the Series I Notes.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

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WHEREAS the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the Resolution adopted by the Board on December 5, 1997 (the "Series 1997 General Receipts Bond Resolution"), the Original Indenture and the Seventh Supplement to Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplement") between the University and the Trustee, \$79,540,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds") of which amount \$30,860,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Trust Indenture with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 A General Receipts Bond Resolution"), the Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") of which authorized amount \$5,700,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 B General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") of which authorized amount \$48,900,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2001 General Receipts Bond Resolution"), the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$85,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001 (the "Series 2001 Bonds") of which amount \$76,950,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and the Series D Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, \$175,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series D (the "Series D Notes"); and

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WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2002 A General Receipts Bond Resolution"), the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 (the "Series 2002 A Supplement") between the University and the Trustee, \$150,515,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"), of which amount \$113,225,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on February 7, 2003 (the "Series 2003 A General Receipts Bond Resolution"), the Indenture and the Series 2003 A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003 (the "Series 2003 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2003 A (the "Series 2003 A Bonds"), all of which have been retired and redeemed as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on May 30, 2003 (the "Series E Commercial Paper Resolution"), the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003 (the "Series E Supplement") between the University and the Trustee, of up to \$430,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series E (the "Series E Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 B Bond Resolution"), the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 B Supplement") between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds") of which amount \$156,805,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 C Bond Resolution"), the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003 (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds") of which amount \$105,615,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on December 3, 2004 (the "Series F Commercial Paper Resolution"), the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004 (the "Series F Supplement") between the University and the Trustee, of up to \$348,500,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series F (the "Series F Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 A Bond Resolution"), the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005, (the "Series 2005 A Supplement") between the University and the Trustee, \$279,050,000 The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds") of which amount \$242,540,000 is issued and outstanding as of the date hereof; and

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WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 B Bond Resolution"), the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series 2005 B Supplement") between the University and the Trustee, \$129,990,000 The Ohio State University General Receipts Bonds, Series 2005 B (the "Series 2005 B Bonds") of which amount \$129,990,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series G Commercial Paper Resolution"), the Indenture and the Series G Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series G Supplement") between the University and the Trustee, of up to \$107,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series G (the "Series G Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on April 6, 2007 (the "Series H Commercial Paper Resolution"), the Indenture and the Series H Supplement to Amended and Restated Trust Indenture, dated as of April 1, 2007 (the "Series H Supplement") between the University and the Trustee, of up to \$107,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series H (the "Series H Notes"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2008 (the "Series 2008 A Bond Resolution"), the Indenture and the Series 2008 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2008 (the "Series 2008 A Supplement") between the University and the Trustee, The Ohio State University General Receipts Bonds, Series 2008 A (the "Series 2008 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2008 (the "Series 2008 B Bond Resolution"), the Indenture and the Series 2008 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2008 (the "Series 2008 B Supplement") between the University and the Trustee, The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2008 A (the "Series 2008 B Bonds"); and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Commercial Paper Notes, Series I (the "Series I Notes") in the principal amount not to exceed \$227,000,000 for the purpose of paying or reimbursing a portion of the costs of the Series I Project, currently refunding all or a portion of the Series H Notes and paying costs and expenses associated with the issuance of the Series I Notes; and

WHEREAS the University desires to make provisions for the issuance of the Series I Notes and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Series I Supplement to Amended and Restated Trust Indenture (the "Series I Supplement") herein authorized.

NOW THEREFORE

BE IT RESOLVED by the Board of Trustees of The Ohio State University as follows:

Definitions and Interpretations. All words and terms defined in the Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent.

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Terms not appearing in the Indenture but used herein and not previously defined herein are defined as follows:

"Book Entry System" means a system under which (i) a physical Series I Note certificate in fully registered form is issued for each maturity of Series I Notes only to a Depository or its nominee as registered owner, with the Series I Notes held by and immobilized in the custody of the Depository; and (ii) a book entry record, maintained by and the responsibility of the Depository and not maintained by or the responsibility of the University or the Trustee, is the record that identifies, and records the transfer of the interests of, the owners of book entry interests in such Series I Notes.

"Costs of Issuance Account" means the Costs of Issuance Account in the Note Program Fund created pursuant to Section 5 hereof.

"Dealer" or "Dealers" means Merrill Lynch & Co. or any successor or assigns permitted under the Dealer Agreement, and any other dealer or dealers for the Series I Notes which is appointed by the University and has entered into a Dealer Agreement.

"Dealer Agreement" or "Dealer Agreements" means respectively, the Dealer Agreement, by and between the University and Merrill Lynch & Co., and any and all modifications, alterations, amendments and supplements thereto, and such agreement and any other Dealer Agreement entered into by the University and a Dealer or Dealers with respect to the Series I Notes.

"Depository" means any securities depository that is a clearing agency under federal law operating and maintaining, with its participants or otherwise, a Book Entry System to record ownership of book entry interests in obligations, and includes and means initially as to the Series I Notes, The Depository Trust Company (a limited purpose trust company), New York, New York.

"Note Proceedings" means the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, any applicable Series Resolution, any applicable Supplemental Indenture and any other resolutions and agreements and amendments of and supplements to the foregoing, or any combination thereof, authorizing or providing for the terms and conditions applicable to, or providing for the security or sale of Notes, and the terms contained in such Notes.

"Note Program Fund" means the Note Program Fund held by the University and created in Section 5 hereof to be funded with the proceeds of the Series I Notes.

"Offering Memorandum" means, as to the Series I Notes, the Offering Memorandum relating to the original issuance of the Series I Notes, authorized pursuant to Section 3 hereof.

"Project Account" means the Project Account in the Note Program Fund created pursuant to Section 5 hereof.

"Series I Commercial Paper Resolution" or "this Resolution" as used herein means this Resolution, as the same may be amended from time to time.

"Series I Project" means the Series I Project as described on Attachment I to the Series I Supplement and on Exhibit A attached hereto, which attachment and exhibit are incorporated by reference herein with the same force and effect as if fully set forth herein.

"Trustee" means The Huntington National Bank, and any successor Trustee as determined or designated under or pursuant to the Original Indenture.

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Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in the 1999 General Bond Resolution, this Resolution, the Amended and Restated Trust Indenture and the Series I Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Authorization; Terms; Pledge; and Covenant.

Authorization. The Bonds, to be designated and known as The Ohio State University General Receipts Commercial Paper Notes, Series I, shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, the 1999 General Bond Resolution, this Resolution, the Amended and Restated Trust Indenture and the Series I Supplement for the purposes of financing a portion of the costs of the University Facilities comprising the Series I Project and expenses incidental to the issuance of the Series I Notes. The Series I Notes shall be issued from time to time as provided in the Series I Supplement to finance and refinance the cost of the Series I Project. Proceeds of the Series I Notes may also be used to pay maturing Series I Notes.

Form and Numbering. The Series I Notes shall be issued only as fully registered Bonds. The Series I Notes shall be numbered as determined by the Trustee.

Denominations and Dates. The Notes shall be dated the date of their respective authentication and issuance; shall be issued in registered form, registered to bearer (subject to Section 2.06 of the Series I Supplement) unless otherwise designated by a Dealer; and shall be issued in denominations of \$100,000 and in integral multiples of \$1,000 in excess thereof.

Principal Amount. The Series I Notes shall be issued in the principal amount specified in the Series I Supplement, which amount shall not exceed \$227,000,000.

Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Dealer to establish the date, location, procedures and conditions for the delivery of the Series I Notes to the Dealer and to take all steps as necessary to effect due execution, authentication and delivery of the Series I Notes to the Dealer or to the persons whom the Dealer directs under the terms of this Resolution. The Series I Notes shall be signed by the Treasurer in his official capacity (provided that such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

Interest. The Series I Notes shall bear interest from their respective dates, payable at maturity, at a rate not to exceed 12% per annum (calculated on the basis of a year consisting of 365 or 366 days, as applicable, and the actual number of days elapsed).

Maturities. The Series I Notes (i) shall mature not more than 270 days after their respective dates, but in no event later than February 1, 2010, and (ii) shall mature on a Business Day. The stated interest rate, maturity date and other terms of each Note, as long as not inconsistent with the terms of the Series I Supplement, shall be as set forth

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in the Instructions delivered to the Trustee pursuant to Section 2.07 of the Series I Supplement.

Redemption. The Series I Notes shall not be subject to redemption prior to their stated maturities.

Appointment of Dealer. The Board hereby appoints Merrill Lynch & Co. as the initial Dealer for the Series I Notes.

Security. As provided in the Indenture, there is hereby pledged to the security of the Series I Notes, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.10 of the Amended and Restated Trust Indenture) and (ii) the moneys contained in the Special Funds. Anything else to the contrary in the Indenture, the 1999 General Bond Resolution, the Series I Supplement or this Resolution notwithstanding, the Series I Notes shall not have access to, any claim upon or be secured by, the Bond Reserve Fund or the Note Program Fund. This pledge of General Receipts shall be on parity with expenses, claims and payments relating to other Parity Obligations (as defined in the Original Indenture) and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all the General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University; provided, however, the lien of such pledge shall not attach to any Series I Notes the proceeds of which are to be used to provide the Series I Project until the Board of Regents of the State shall have approved such pledge.

For the further security of the Series I Notes, and any Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series I Notes or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other moneys lawfully available therefor, to pay all costs and expenses required to be paid under the Note Proceedings, and (iii) together with other moneys lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

Payment, Places of Payment, and Paying Agents. The principal of and interest on the Series I Notes shall be paid in federal or other immediately available funds in such coin or currency of the United States of America as, at the respective times of payment, is legal tender for the payment of public and private debts. The principal of and interest on the Series I Notes shall be payable at the principal office of the Trustee on or before the close of business on any Business Day upon which such Series I Notes have become due and payable, provided that such Series I Notes are presented and surrendered on a timely basis. Upon presentation of such a Series I Note to the Trustee no later than 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment for such Series I Note shall be made by the Trustee in immediately available funds on such Business Day. If a Series I Note is presented for payment after 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment therefor shall be made by the Trustee on the next succeeding Business Day, without the accrual of additional interest thereon.

Book Entry. Subject to the provisions of the immediately following paragraph, the Series I Notes shall be issued only to a Depository for holding in a Book Entry System in accordance with the provisions of Section 2.06 of the Series I Supplement. Those Series I Notes shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series I Notes shall be evidenced by a single certificate in the aggregate principal amount of the Series I Notes maturing on such maturity date.

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If any Depository determines not to continue to act as a Depository for the Series I Notes for holding in a Book Entry System, the University may attempt to have established a securities depository and Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series I Notes from the Depository, and authenticate and deliver the Series I Note certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series I Notes) of the Bondholders.

Offering Memorandum. It is determined hereby that the manner of sale and the terms of the Series I Notes, as provided in this Resolution and the

Series I Supplement, are consistent with all legal requirements and will carry out the public purposes of the Act.

The use and distribution of the Offering Memorandum relating to the Series I Notes is hereby approved and authorized. Such Offering Memorandum shall be in substantially the form of the offering memorandum for the Series H Notes, the form of which is hereby approved. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of any statements in the Offering Memorandum contained in Appendix B thereto.

Allocation of Proceeds. The proceeds from the sale of the Series I Notes, including any accrued interest, shall be allocated, deposited and applied as follows:

(i) To the Bond Fund, accrued interest, if any, received on the sale of the Series I Notes; and

(ii) To the Note Program Fund, created pursuant to Section 5 of this Resolution, the entire remaining amount of the proceeds of the Series I Notes, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series I Notes.

Note Program Fund. There is hereby created a fund to be maintained in the custody of the Treasurer and designated the "Note Program Fund." The Note Program Fund shall be funded from the proceeds of the sale of the Series I Notes. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the Series I Project and costs and expenses associated with the issuance of the Series I Notes. The Note Program Fund shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Note Program Fund, including all investment earnings thereon, pending disbursement from the Note Program Fund shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University, as the same may be amended from time to time. The University may establish such accounts in the Note Program Fund as are necessary or desirable to carry out the requirements of the Series I Supplement.

The Treasurer shall maintain such books and records with respect to disbursements from the Note Program Fund so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Note Program Fund may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service

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Account in the Bond Fund to be used to pay Debt Service Charges on the Series I Notes.

There shall be established in the Note Program Fund the following accounts:

(i) The Costs of Issuance Account, from which shall be paid the costs of issuance of the Series I Notes;

(ii) The Redemption Account, from which shall be disbursed such portion of the proceeds as shall be necessary to retire such portion of the General Receipts Commercial Paper Notes, Series H; and

(iii) The Project Account, from which shall be disbursed such portion of the proceeds of the Series I Notes necessary to pay costs of the Series I Project and paying costs and expenses associated with the issuance of the Series I Notes. The Treasurer shall designate in writing, either in the Series I Supplement or otherwise, the allocation of the proceeds of the Series I Notes to each of the foregoing accounts.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed on Exhibit A hereto within the description of the Series I Project (each a "Component") to be paid from the Note Program Fund have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Note Program Fund with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Moneys remaining on deposit in the Note Program Fund after the completion of the Series I Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series I Notes will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series I Notes, so that the Series I Notes will not constitute "arbitrage bonds" under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series I Notes, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series I Notes setting forth the reasonable expectations of the University regarding the amount and use of those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series I Notes.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series I Notes and will not take or permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series I Notes; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series I Notes.

Series I Supplement and Other Documents. In order to better secure the payment of the Debt Service Charges as the same shall become due and payable, the Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute, acknowledge and deliver to the Trustee and the Dealer, in the name and on behalf of the University and pursuant to the Indenture, the Series I Supplement and the Dealer Agreement, respectively, each in substantially the form of the Series H Supplement and the Dealer Agreement related thereto, or to such officers on behalf of this Board and the University, and such

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documents are hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. The Series I Supplement shall also include the form of the Series I Notes (the "Form of Note"), attached thereto as Exhibit A. The execution of such documents by any of the officers shall conclusively evidence that the officers and the Board approve such changes and that such changes are not substantially adverse to the University.

Each of such officers is further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

Section 8. Authorization of Bond Insurance or Credit Support Instruments. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest or purchase price payments on the Series I Notes. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to execute and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series I Notes such amount as is required to pay the premium and expenses for such insurance policies.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10 Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION, ISSUANCE AND SALE OF GENERAL RECEIPTS BONDS,
SERIES 2008 A OF THE OHIO STATE UNIVERSITY**

Resolution No. 2009-18

Synopsis: Providing for the authorization, issuance and sale of General Receipts Bonds (the "Series 2008 A Bonds"), in a principal amount determined as provided herein, for the purposes of (A) the acquisition, construction and installation of the Series 2008 Project, as defined herein; (B) refunding the outstanding principal amount of certain Obligations of the

University (the "Refunded Obligations"); and (C) paying costs and expenses associated with the issuance of the Series 2008 A Bonds.

WHEREAS, pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the

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University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the obligations all or a specified part of the gross amount of the General Receipts (as defined in the Original Indenture) of the University in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS, the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS, the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the Resolution adopted by the Board on December 5, 1997 (the "Series 1997 General Receipts Bond Resolution"), the Original Indenture and the Seventh Supplement to Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplement") between the University and the Trustee, \$79,540,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds") of which amount \$30,860,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS, the Amended and Restated Trust Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Trust Indenture with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 A General Receipts Bond Resolution"), the Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") of which authorized amount \$5,700,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 B General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") of which authorized amount \$48,900,000 is issued and outstanding as of the date of execution and delivery hereof; and

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WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2001 General Receipts Bond Resolution"), the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$85,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001 (the "Series 2001 Bonds") of which amount \$76,950,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and the Series D Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, \$175,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series D (the "Series D Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2002 A General Receipts Bond Resolution"), the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 (the "Series 2002 A Supplement") between the University and the Trustee, \$150,515,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"), of which amount \$113,225,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on February 7, 2003 (the "Series 2003 A General Receipts Bond Resolution"), the Indenture and the Series 2003 A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003 (the "Series 2003 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2003 A (the "Series 2003 A Bonds"), all of which have been retired and redeemed as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on May 30, 2003 (the "Series E Commercial Paper Resolution"), the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003 (the "Series E Supplement") between the University and the Trustee, of up to \$430,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series E (the "Series E Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 B Bond Resolution"), the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 B Supplement") between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds") of which amount \$156,805,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 C Bond Resolution"), the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003 (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds") of which amount \$105,615,000 is issued and outstanding as of the date hereof; and

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WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on December 3, 2004 (the "Series F Commercial Paper Resolution"), the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004 (the "Series F Supplement") between the University and the Trustee, of up to \$348,500,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series F (the "Series F Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 A Bond Resolution"), the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005, (the "Series 2005 A Supplement") between the University and the Trustee, \$279,050,000 The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds") of which amount \$242,540,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 B Bond Resolution"), the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series 2005 B Supplement") between the University and the Trustee, \$129,990,000 The Ohio State University General Receipts Bonds, Series 2005 B (the "Series 2005 B Bonds") of which amount \$129,990,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series G Commercial Paper Resolution"), the Indenture and the Series G Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series G Supplement") between the University and the Trustee, of up to \$107,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series G (the "Series G Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on April 6, 2007 (the "Series H Commercial Paper Resolution"), the Indenture and the Series H Supplement to Amended and Restated Trust Indenture, dated as of April 1, 2007 (the "Series H Supplement") between the University and the Trustee, of up to \$107,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series H (the "Series H Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2008 (the "Series 2008 A Bond Resolution"), the Indenture and the Series 2008 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2008 (the "Series 2008 B Supplement") between the University and the Trustee, The Ohio State University General Receipts Bonds, Series 2008 A (the "Series 2008 B Bonds"); and

WHEREAS, the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds, Series 2008 A (the "Series 2008 A Bonds") for the purpose of (A) the acquisition, construction and installation of the Series 2008 Project, as defined herein; (B) refunding certain of outstanding obligations (the "Refunded Obligations"); and (C) paying costs and expenses associated with the issuance of the Series 2008 A Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 2008 A Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Series 2008 A Supplement to the Amended and Restated Trust Indenture (the "Series 2008 A Supplement") herein authorized.

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NOW THEREFORE

BE IT RESOLVED by the Board of Trustees of The Ohio State University as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Indenture but used herein and not previously defined herein are defined as follows:

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Continuing Disclosure Agreement" shall mean the Continuing Disclosure Agreement executed by the University and the Trustee, dated as of even date with the Series 2008 A Supplement, as the same may be amended from time to time in accordance with the terms thereof.

"Escrow Agreement" means the Escrow Agreement, dated as of the same date as the Series 2008 A Refunding Bonds, between the University and the Escrow Trustee, providing for the payment and discharge of such portion of the Refunded Obligations as contemplated under such Escrow Agreement.

"Escrow Trustee" means the Trustee in its capacity as Escrow Trustee under the Escrow Agreement, and its successors and assigns in that capacity.

"Official Statement" means, as to the Series 2008 A Bonds, the Official Statement relating to the original issuance of the Series 2008 A Bonds, authorized pursuant to Section 3 hereof.

"Original Purchasers" means the purchasers indicated set forth on the Certificate of Award.

"Paying Agent" means the Trustee.

"Refunded Obligations" means the outstanding principal amount of the Obligations of the University identified in and determined pursuant to Section 2 hereof.

"Series 2008 A Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Series 2008 A New Money Bonds" means that portion of the Series 2008 A Bonds the proceeds of which are not used to pay any portion of the principal of, interest or premium on the Refunded Obligations.

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"Series 2008 A Refunding Bonds" means that portion of the Series 2008 A Bonds the proceeds of which are used to pay any portion of the principal of, interest or premium on the Refunded Obligations, either directly or as a result of a defeasance of such Refunded Obligations pursuant to Article VIII of the Indenture.

"Series 2008 Project" means the Series 2008 Project as described on Exhibit A hereto, which exhibit is incorporated by reference herein with the same force and effect as if fully set forth herein.

"Treasurer" means the Treasurer of the University and any person duly authorized by the Board to exercise the powers and duties of the Treasurer, whether denominated interim, acting, temporary or otherwise similarly designated. Any person serving in an interim, acting, temporary or similarly designated capacity as Treasurer is authorized to execute all documents, certificates and instruments in connection with the Bonds with the title of "Treasurer" without need of any further or additional description or limitation.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Amended and Restated Trust Indenture and the Series 2008 A Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization.

(i) The Series 2008 A Bonds shall be designated and known as "The Ohio State University General Receipts Bonds, Series 2008 A" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and the Series 2008 A Supplement. The Series 2008 A Bonds shall be issued for the purposes of financing a portion of the costs of the University Facilities comprising the Series 2008 Project, refunding the outstanding principal amount of the Refunded Obligations and paying costs and expenses incidental to the issuance of the Series 2008 A Bonds.

(ii) The outstanding Obligations of the University that may become Refunded Obligations consist of the Series H Notes, the Series 1997 Bonds, the Series 1999 A Bonds, the Series 1999 B Bonds, the Series 2001 Bonds, the Series 2002 A Bonds, the Series 2003 B Bonds, the Series 2003 C Bonds, the Series 2005 A Bonds and the Series 2005 B Bonds. The determination of whether and what principal amounts, if any, of such obligations are to be refunded with the proceeds of the Series 2008 A Bonds, and whether any such refunding shall be a current refunding or a refunding in advance of the respective maturities of the Refunded Obligations shall be made by the Treasurer of the University in the exercise of his reasonable discretion, and the Treasurer of the University is hereby directed and authorized to make such determination. Upon such determination by the Treasurer of the University, the Refunded Obligations shall consist of such Obligations of the University as are actually refunded, whether by a current refunding or a refunding in advance of their respective maturities. The written direction of the Treasurer to the Trustee as to deposit of proceeds of the Series 2008 A Bonds and the execution of the Federal Income Tax

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Compliance Agreement describing the use of the proceeds of the Series 2008 A Bonds shall be conclusive evidence that the determination of the Treasurer with respect to which Obligations are to constitute Refunded Obligations is authorized.

Notwithstanding the authorization contained within the preceding paragraph of this Section 2(a)(ii), outstanding Obligations of the University shall be refunded with the proceeds of the Series 2008 A Bonds in an amount not to exceed the sum of the outstanding principal amount of such Refunded Obligations, plus any issuance expense, underwriter's discount, and original issuance premium in connection with such refunding.

(iii) The Series 2008 A Refunding Bonds may bear such designation or titles, be issued in one or more sub-series within the Series 2008 A Bonds and otherwise be denominated in such fashion as the Treasurer, in the exercise of his reasonable discretion, shall determine to be appropriate in connection with the marketing and sale of such Series 2008 A Refunding Bonds. The Series 2008 A Refunding Bonds may be issued simultaneously with, prior to or after the issuance of the Series 2008 A New Money Bonds and the Treasurer shall execute an additional Certificate of Award if in the judgment of the Treasurer such action is reasonably necessary to facilitate the issuance of any series or sub-series of Refunding Bonds; provided, however, that no Series 2008 A Bonds shall be issued pursuant to this Resolution later than June 30, 2009.

(b) Form and Numbering. The Series 2008 A Bonds shall be issued only as fully registered bonds. The Series 2008 A Bonds shall be numbered as determined by the Trustee that will distinguish each Series 2008 A Bond from each other Series 2008 A Bond, and if necessary, any sub-series from any other sub-series.

(c) Denominations and Dates. The Series 2008 A Bonds shall be issuable in denominations of \$5,000 and integral multiples thereof and shall be dated as of as provided in the Certificate of Award.

(d) Principal Amount. The Series 2008 A Bonds shall be issued in the principal amount specified in the Certificate of Award; provided that the aggregate principal amount of New Money Bonds shall not exceed \$300,000,000.00 and the aggregate amount of proceeds from the Series 2008 A Bonds and the Series 2008 B Bonds not used to pay any portion of the principal of, interest or premium on any Refunded Obligations under this Resolution or under the Series 2008 B Supplement shall not exceed Four Hundred Million Dollars (\$400,000,000).

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchaser to establish the date, location, procedures and conditions for the delivery of the Series 2008 A Bonds to the Original Purchaser and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 2008 A Bonds to the Original Purchaser under the terms of this Resolution. The Series 2008 A Bonds shall be signed by the Treasurer in his official capacity (provided such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 2008 A Bonds shall bear interest on the unpaid principal amount thereof from the most recent date to which interest has been paid or duly provided for or, if no interest has been paid or provided for, from their date, with interest payable at their maturity at the percentage rate or rates per annum set forth in the Certificate of Award. Interest shall be calculated on the basis of a 360-day year consisting of twelve 30-day months. Such rate or rates shall in no event produce an interest rate for the Series 2008 A Bonds in excess of eight percent (8.00%) per annum.

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(ii) The Series 2008 A Bonds shall mature not later than December 1, 2033 as provided for in the Certificate of Award.

(iii) The Series 2008 A Bonds, if so provided for in the Certificate of Award, shall be subject to optional redemption at the option of the University prior to stated maturity, in whole or in part, but if in part, in installments of \$5,000 principal amount of such Series 2008 A Bond or integral multiples thereof, in accordance with the terms, conditions, redemption prices and on the dates set forth in the Certificate of Award. Notice of call for and other terms and provisions governing redemption of the Series 2008 A Bonds shall be given in the manner provided in the Indenture. At no time shall the redemption price on any Series 2008 A Bonds, exclusive of accrued interest, exceed one hundred percent (100%) of the principal amount of such Bond to be redeemed.

(g) Security. As provided in the Amended and Restated Trust Indenture as supplemented by the Series 2008 A Supplement, there is hereby pledged to the security of the Series 2008 A Bonds and for the payment of the Debt Service Charges on the Series 2008 A Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture) and (ii) the monies contained in the Special Funds, but excluding the Bond Reserve Fund. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2008 A Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Fund or the Note Program Fund.

The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Amended and Restated Trust Indenture is not in derogation of the pledge contained in the Original Indenture, any supplement thereto Indenture, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2008 A Supplement shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

For the further security of the Series 2008 A Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 2008 A Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and

(iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(h) Payment, Places of Payment and Paying Agents. The principal of and any redemption premium on any Series 2008 A Bond when due shall be payable to the registered holder upon presentation and surrender thereof at the principal corporate trust office of the Trustee. Interest on Series 2008 A Bonds shall be payable by check or draft mailed by the Trustee as provided in the Indenture; provided, however, that interest on any Series 2008 A Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to

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the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such holder ceases to be a holder of the requisite principal amount of Series 2008 A Bonds.

(i) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 2008 A Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 2008 A Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 2008 A Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 2008 A Bonds maturing on each such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 2008 A Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 2008 A Bonds from the Depository, and authenticate and deliver the Series 2008 A Bond certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 2008 A Bonds) of the University. Series 2008 A Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$5,000 or any integral multiple thereof.

Section 3. Series 2008 A Supplement, Contract of Purchase, Certificate of Award, Official Statement, Escrow Agreement and Continuing Disclosure Agreement. To secure the pledge of General Receipts for the payment of Debt Service Charges on all Obligations, the execution, delivery and performance of the Series 2008 A Supplement in substantially the form on file with the Secretary of the Board is hereby approved and authorized. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University such Amended and Restated Trust Indenture, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University.

The Series 2008 A Bonds are sold and awarded to the Original Purchaser in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The Contract of Purchase shall be in substantially the same form as the contract of purchase entered into in connection with the issuance of the Series 2005 A Bonds, which form is hereby approved, together with any changes therein and completions thereof which necessary to reflect the terms of the Series 2008 A Bonds and are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 2008 A Bonds, as provided in this

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Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 2008 A Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 2008 A Bonds, the purchase price of such Bonds, the interest rate or rates with respect to each maturity of such Bonds, and the optional redemption provisions, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Indenture, the Series 2008 A Supplement and the Contract of Purchase.

The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Series 2008 A Bonds by the Original Purchasers is hereby approved, authorized and ratified. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the Chairman and the Treasurer or either of them, each in his official capacity on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of the statements in the Preliminary Official Statement or the final Official Statement under the caption "UNDERWRITING."

The execution, delivery and performance of the Continuing Disclosure Agreement (the "Continuing Disclosure Agreement") between the University and the Trustee shall be in substantially the same form as the continuing disclosure agreement entered into in connection with the issuance of the Series 2005 A Bonds the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Continuing Disclosure Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

The University is authorized to execute, deliver and perform the Escrow Agreement between the University and the Escrow Trustee. The Chairman and the Treasurer, or either of them is each authorized to execute the Escrow Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series 2008 A Bonds, including any accrued interest, shall be allocated, deposited and applied as follows:

(i) To the Debt Service Fund, accrued interest, if any, received on the sale of the Series 2008 A Bonds and the amount of proceeds of the Series 2008 A Bonds as specified by the Treasurer to refund such of the Refunded Obligations, other than the Series H Notes, as are being currently refunded;

(ii) To the Redemption Account in the Note Program Fund, an amount sufficient to currently refund that portion of the Refunded Obligations consisting of the Series H Notes; and

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(iii) To the Series 2008 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2008 A Bonds as specified in the Certificate of Award, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 2008 A Bonds;

(iv) To the Series 2008 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2008 A Bonds as specified in the Certificate of Award, and to pay costs and expenses associated with the issuance of the Series 2008 A Bonds; and

(v) To the Escrow Fund, the amount of the proceeds of the Series 2008 A Refunding Bonds required to be deposited in the Escrow Fund under the Escrow Agreement.

Section 5. Series 2008 Project Account. There is hereby created by the University an account within the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 2008 Project Account." The Series 2008 Project Account shall be funded in part from the proceeds of the sale of the Series 2008 A Bonds. In addition to the costs of the Series 2008 Project paid from such proceeds, such proceeds shall be used for the payment of the costs and expenses associated with the issuance of the Series 2008 A Bonds. The Series 2008 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Series 2008 Project Account, including all investment earnings thereon, pending disbursement from the Series 2008 Project Account shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 2008 A Bonds remain unspent upon the issuance of any Obligations to fund costs of the Series 2008 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Obligations in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the Series 2008 Project Account so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Series 2008 Project Account may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Debt Service Fund to be used to pay Debt Service Charges on the Series 2008 A Bonds.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed on Exhibit A hereto within the description of the Series 2008 Project (each a "Component") to be paid from the Series 2008 Project Account have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Series 2008 Project Account with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Monies remaining on deposit in the Series 2008 Project Account after the completion of the Series 2008 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 2008 A Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 2008 A Bonds, so that the Series

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2008 A Bonds will not constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 2008 A Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 2008 A Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 2008 A Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 2008 A Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 2008 A Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 2008 A Bonds.

Section 7. Call for Redemption of Refunded Obligations. The University hereby determines that the Refunded Obligations shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Indenture and that the execution and delivery by the University of the Series 2008 A Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the Series 2008 A Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 8. Authorization of Bond Insurance, Credit Support Instruments and Rate Management Agreements. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest on the Series 2008 A Bonds. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to execute and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series 2008 Project Account such amount as is required to pay the premium and expenses for such insurance policies.

The Treasurer is authorized to execute, deliver, and perform any rate management agreement, swap agreement, or guaranteed investment contract as such officer deems reasonable and prudent in connection with the issuance of the Series 2008 A Bonds, the management of the interest rates on any Refunded Obligations, and the execution, delivery, and performance of the Amended and Restated Trust Indenture and the Series 2008 A Supplement.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

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Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION, ISSUANCE AND SALE OF VARIABLE RATE DEMAND
GENERAL RECEIPTS BOND, SERIES 2008 B OF THE OHIO STATE UNIVERSITY**

Resolution No. 2009-19

Synopsis: Providing for the authorization, issuance and sale of Variable Rate Demand General Receipts Bonds (the "Series 2008 B Bonds"), in a principal amount determined as provided herein, for the purposes of (A) the acquisition, construction and installation of the Series 2008 Project, as defined herein; (B) currently refunding the outstanding principal amount of certain Obligations of the University (the "Refunded Obligations"); and (C) paying costs and expenses associated with the issuance of the Series 2008 B Bonds.

WHEREAS, pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts (as defined in the Original Indenture) of the University in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS, the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS, the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the Resolution adopted by the Board on December 5, 1997 (the "Series 1997 General Receipts Bond Resolution"), the Original Indenture and the Seventh Supplement to Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplement") between the University and the Trustee, \$79,540,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds") of which amount \$30,860,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS, the Amended and Restated Trust Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to

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be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Amended and Restated Trust Indenture with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 A General Receipts Bond Resolution"), the Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") of which authorized amount \$5,700,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 B General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") of which authorized amount \$48,900,000 is issued and outstanding as of the date of execution and delivery hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2001 General Receipts Bond Resolution"), the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$85,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001 (the "Series 2001 Bonds") of which amount \$76,950,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series D Commercial Paper Resolution") the Indenture and the Series D Supplement to the Amended and Restated Trust Indenture, dated as of December 1, 2001 (the "Series D Supplement") between the University and the Trustee, \$175,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series D (the "Series D Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on November 2, 2001 (the "Series 2002 A General Receipts Bond Resolution"), the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 (the "Series 2002 A Supplement") between the University and the Trustee, \$150,515,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"), of which amount \$113,225,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on February 7, 2003 (the "Series 2003 A General Receipts Bond Resolution"), the Indenture and the Series 2003 A Supplement to Amended and Restated Trust Indenture, dated as of February 1, 2003 (the "Series 2003 A Supplement") between the University and the Trustee, \$53,000,000 The Ohio State University General Receipts Bonds, Series 2003 A (the "Series 2003 A Bonds"), all of which have been retired and redeemed as of the date hereof; and

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WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on May 30, 2003 (the "Series E Commercial Paper Resolution"), the Indenture and the Series E Supplement to Amended and Restated Trust Indenture, dated as of June 1, 2003 (the "Series E Supplement") between the University and the Trustee, of up to \$430,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series E (the "Series E Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 B Bond Resolution"), the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003 (the "Series 2003 B Supplement") between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds") of which amount \$156,805,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2003 (the "Series 2003 C Bond Resolution"), the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds") of which amount \$105,615,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on December 3, 2004 (the "Series F Commercial Paper Resolution"), the Indenture and the Series F Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2004 (the "Series F Supplement") between the University and the Trustee, of up to \$348,500,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series F (the "Series F Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 A Bond Resolution"), the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005, (the "Series 2005 A Supplement") between the University and the Trustee, \$279,050,000 The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds") of which amount \$242,540,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series 2005 B Bond Resolution"), the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series 2005 B Supplement") between the University and the Trustee, \$129,990,000 The Ohio State University General Receipts Bonds, Series 2005 B (the "Series 2005 B Bonds") of which amount \$129,990,000 is issued and outstanding as of the date hereof; and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 8, 2005 (the "Series G Commercial Paper Resolution"), the Indenture and the Series G Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series G Supplement") between the University and the Trustee, of up to \$107,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series G (the "Series G Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on April 6, 2007 (the "Series H Commercial Paper Resolution"), the Indenture and the Series H Supplement to

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Amended and Restated Trust Indenture, dated as of April 1, 2007 (the "Series H Supplement") between the University and the Trustee, of up to \$107,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series H (the "Series H Notes"); and

WHEREAS, the University has authorized the issuance pursuant to the 1999 General Bond Resolution, the Resolution adopted by the Board on July 11, 2008 (the "Series 2008 A Bond Resolution"), the Indenture and the Series 2008 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2008 (the "Series 2008 A Supplement") between the University and the Trustee, The Ohio State University General Receipts Bonds, Series 2008 A (the "Series 2008 A Bonds"); and

WHEREAS, the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2008 B (the "Series 2008 B Bonds") for the purpose of (A) the acquisition, construction and installation of the Series 2008 Project, as defined herein; (B) currently refunding a portion of certain of outstanding Obligations (the "Refunded Obligations"); and (C) paying costs and expenses associated with the issuance of the Series 2008 B Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 2008 B Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Series 2008 B Supplement to the Amended and Restated Trust Indenture (the "Series 2008 B Supplement" and together with the Amended and Restated Trust Indenture, the "Indenture") herein authorized.

NOW THEREFORE

BE IT RESOLVED by the Board of Trustees of The Ohio State University as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Indenture but used herein and not previously defined herein are defined as follows:

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Official Statement" means, as to the Series 2008 B Bonds, the Official Statement relating to the original issuance of the Series 2008 B Bonds, authorized pursuant to Section 3 hereof.

"Original Purchasers" means the purchasers indicated set forth on the Certificate of Award.

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"Paying Agent" means the Trustee.

"Refunded Obligations" means the outstanding principal amount of the Obligations of the University identified in Section 2 hereof.

"Remarketing Agent" means remarketing agent designated in the Remarketing Agreement or any other investment banking firm which may at any time be substituted in place of either of them as provided in Section 5.20 of the Indenture.

"Series 2008 B Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Series 2008 B New Money Bonds" means that portion of the Series 2008 B Bonds the proceeds of which are not used to pay any portion of the principal of, interest or premium on the Refunded Obligations.

"Series 2008 Project" means the Series 2008 Project as described on Exhibit A hereto, which exhibit is incorporated by reference herein with the same force and effect as if fully set forth herein.

"Treasurer" means the Treasurer of the University and any person duly authorized by the Board to exercise the powers and duties of the Treasurer, whether denominated interim, acting, temporary or otherwise similarly designated. Any person serving in an interim, acting, temporary or similarly designated capacity as Treasurer is authorized to execute all documents, certificates and instruments in connection with the Bonds with the title of "Treasurer" without need of any further or additional description or limitation.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Amended and Restated Trust Indenture and the Series 2008 B Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

1. Authorization.

(i) The Series 2008 B Bonds shall be designated and known as "The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2008 B" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and the Series 2008 B Supplement. The Series 2008 B Bonds shall be issued for the purposes of financing a portion of the costs of the University Facilities comprising the Series 2008 Project, currently refunding the outstanding principal amount of the Refunded Obligations and paying costs and expenses incidental to the issuance of the Series 2008 B Bonds.

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(ii) The outstanding Obligations of the University that may become Refunded Obligations consist of the Series H Notes, the Series 1997 Bonds, the Series 1999 A Bonds, the Series 1999 B Bonds, the Series 2001 Bonds, the Series 2002 A Bonds, the Series 2003 B Bonds, the Series 2003 C Bonds, the Series 2005 A Bonds and the Series 2005 B Bonds. The determination of whether and what principal amounts, if any, of such obligations are to be refunded with the proceeds of the Series 2008 B Bonds, and whether any such refunding shall be a current refunding or a refunding in advance of the respective maturities of the Refunded Obligations shall be made by the Treasurer of the University in the exercise of his reasonable discretion, and the Treasurer of the University is hereby directed and authorized to make such determination. Upon such determination by the Treasurer of the University, the Refunded Obligations shall consist of such Obligations of the University as are actually refunded, whether by a current refunding or a refunding in advance of their respective maturities. The written direction of the Treasurer to the Trustee as to deposit of proceeds of the Series 2008 B Bonds and the execution of the Federal Income Tax Compliance Agreement describing the use of the proceeds of the Series 2008 B Bonds shall be conclusive evidence that the determination of the Treasurer with respect to which Obligations are to constitute Refunded Obligations is authorized.

Notwithstanding the authorization contained within the preceding paragraph of this Section 2(a)(ii), outstanding Obligations of the University shall be refunded with the proceeds of the Series 2008 B Bonds in an amount not to exceed the sum of the outstanding principal amount of such Refunded Obligations, plus any issuance expense, underwriter's discount, and original issuance premium in connection with such refunding.

(iii) The Series 2008 B Refunding Bonds may bear such designation or titles, be issued in one or more sub-series within the Series 2008 B Bonds and otherwise be denominated in such fashion as the Treasurer, in the exercise of his reasonable discretion, shall determine to be appropriate in connection with the marketing and sale of such Series 2008 B Refunding Bonds. The Series 2008 B Refunding Bonds may be issued simultaneously with, prior to or after the issuance of the Series 2008 B New Money Bonds and the Treasurer shall execute an additional Certificate of Award if in the judgment of the Treasurer such action is reasonably necessary to facilitate the issuance of any series or sub-series of Refunding Bonds; provided, however, that no Series 2008 B Bonds shall be issued pursuant to this Resolution later than June 30, 2009.

(b) Form and Numbering. The Series 2008 B Bonds shall be issued only as fully registered bonds. The Series 2008 B Bonds shall be numbered as determined by the Trustee which will distinguish each Series 2008 B Bond from each other Series 2008 B Bond.

(c) Denominations and Dates. The Series 2008 B Bonds shall be issuable in denominations of \$100,000 and integral multiples of \$5,000 in excess thereof and shall be dated as of as provided in the Certificate of Award.

(d) Principal Amount. The Series 2008 B Bonds shall be issued in the principal amount specified in the Certificate of Award; provided that aggregate principal amount of any New Money Bonds shall not exceed \$175,000,000.00 the aggregate amount of proceeds from the Series 2008 A Bonds and the Series 2008 B Bonds not used to pay any portion of the principal of, interest or premium on any Refunded Obligations under this Resolution or under the Series 2008 A Supplement shall not exceed Four Hundred Million Dollars (\$400,000,000).

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchasers to establish the date, location, procedures and conditions for the delivery of the Series 2008 B Bonds to the Original Purchasers

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and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 2008 B Bonds to the Original Purchasers under the terms of this Resolution. The Series 2008 B Bonds shall be signed by the Treasurer in his official capacity (provided such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 2008 B Bonds shall bear interest at a variable rate in any number of Modes determined pursuant to the Series 2008 B Supplement. The University may also convert the interest rate on all or a portion of the Series 2008 B Bonds to Fixed Rates. The interest rate on the Series 2008 B Bonds shall at no time exceed the Maximum Interest Rate. Interest shall be payable on each Interest Payment Date.

(ii) The Series 2008 B Bonds shall mature not later than December 1, 2033 as provided for in the Certificate of Award.

(iii) The Series 2008 B Bonds, if so provided for in the Certificate of Award, shall be subject to optional redemption at the option of the University prior to stated maturity, in whole or in part, but if in part, in installments of \$100,000 principal amount of such Series 2008 B Bond or integral multiples of \$5,000 in excess thereof, in accordance with the terms, conditions, redemption prices and on the dates set forth in the Certificate of Award. Notice of call for and other terms and provisions governing redemption of the Series 2008 B Bonds shall be given in the manner provided in the Indenture. At no time shall the redemption price on any Series 2008 B Bonds, exclusive of accrued interest, exceed one hundred percent (100%) of the principal amount of such Bond to be redeemed.

(g) Security. As provided in the Amended and Restated Trust Indenture as supplemented by the Series 2008 B Supplement, there is hereby pledged to the security of the Series 2008 B Bonds and for the payment of the Debt Service Charges on the Series 2008 B Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture) and (ii) The monies contained in the Special Funds, but excluding the Bond Reserve Fund. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2008 B Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Fund or the Note Program Fund.

The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Amended and Restated Trust Indenture is not in derogation of the pledge contained in the Original Indenture, any supplement thereto Indenture, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2008 B Supplement shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

For the further security of the Series 2008 B Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 2008 B Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges

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when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(h) Payment, Places of Payment and Paying Agents. The principal of and any redemption premium on any Series 2008 B Bond when due shall be payable to the registered holder upon presentation and surrender thereof at the principal corporate trust office of the Trustee. Interest on Series 2008 B Bonds shall be payable by check or draft mailed by the Trustee as provided in the Indenture; provided, however, that interest on any Series 2008 B Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such holder ceases to be a holder of the requisite principal amount of Series 2008 B Bonds.

(i) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 2008 B Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 2008 B Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 2008 B Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 2008 B Bonds maturing on each such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 2008 B Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 2008 B Bonds from the Depository, and authenticate and deliver the Series 2008 B Bond certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 2008 B Bonds) of the University. Series 2008 B Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$100,000 or any integral multiple of \$5,000 in excess thereof.

(j) Tender and Purchase. The Series 2008 B Bonds will be subject to tender by the Holders thereof and also subject to purchase, including mandatory purchase, by the University in accordance with the terms of the Series 2008 B Supplement.

Section 3. Series 2008 B Supplement; Contract of Purchase; Certificate of Award; Official Statement; Continuing Disclosure Agreement and Remarketing Agreement. To secure the pledge of General Receipts for the payment of Debt Service Charges on all Obligations, the execution, delivery and performance of the Series 2008 B Supplement in substantially the form on file with the Secretary of the Board is hereby approved and authorized. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University such Amended and Restated Trust Indenture, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or

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officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University.

The Series 2008 B Bonds are sold and awarded to the Original Purchaser in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The form of Contract of Purchase shall be in substantially the same form as the contract of purchase entered into in connection with the issuance of the Series 2005 B Bonds which form is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 2008 B Bonds, as provided in this Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 2008 B Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 2008 B Bonds, the purchase price of such Bonds, the interest rate or rates with respect to each maturity of such Bonds, the annual principal amount or amounts of such Bonds becoming due, the maturity dates and the optional redemption provisions, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Indenture, the Series 2008 B Supplement and the Contract of Purchase.

The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Series 2008 B Bonds by the Original Purchasers is hereby approved, authorized and ratified. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the Chairman and the Treasurer or either of them, each in his official capacity on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of the statements in the Preliminary Official Statement or the final Official Statement under the caption "UNDERWRITING."

The execution, delivery and performance of the Continuing Disclosure Agreement (the "Continuing Disclosure Agreement") between the University and the Trustee shall be in substantially the same form as the continuing disclosure agreement entered into in connection with the issuance of the Series 2005 B Bonds the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Continuing Disclosure Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

The execution, delivery and performance of the Remarketing Agreement dated as of August 1, 2009 (a "Remarketing Agreement") between the University and the

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Remarketing Agent shall be in substantially the same form as the remarketing agreement entered into in connection with the issuance of the Series 2005 B Bonds the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Remarketing Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series 2008 B Bonds, shall be allocated, deposited and applied as follows:

- (1) To the Debt Service Fund, accrued interest, if any, received on the sale of the Series 2008 B Bonds and the amount of proceeds of the Series 2008 B Bonds as specified by the Treasurer to refund such of the Refunded Obligations, other than the Series H Notes, as are being currently refunded;
- (2) To the Redemption Account in the Note Program Fund, an amount sufficient to currently refund that portion of the Refunded Obligations consisting of the Series H Notes; and
- (3) To the Series 2008 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2008 B Bonds as specified in the Certificate of Award, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 2008 B Bonds;
- (4) To the Series 2008 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 2008 B Bonds as specified in the Certificate of Award, and to pay costs and expenses associated with the issuance of the Series 2008 B Bonds.

Section 5. Series 2008 Project Account. There is hereby created by the University an account within the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 2008 Project Account." The Series 2008 Project Account shall be funded in part from the proceeds of the sale of the Series 2008 B Bonds. In addition to the costs of the Series 2008 Project paid from such proceeds, such proceeds shall be used for the payment of the costs and expenses associated with the issuance of the Series 2008 B Bonds. The Series 2008 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Series 2008 Project Account, including all investment earnings thereon, pending disbursement from the Series 2008 Project Account shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 2008 B Bonds remain unspent upon the issuance of any Obligations to fund costs of the Series 2008 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Obligations in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the Series 2008 Project Account so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Series 2008 Project Account may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Debt Service Fund to be used to pay Debt Service Charges on the Series 2008 B Bonds.

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Upon the determination by the Treasurer that the costs incurred in connection with any item listed on Exhibit A hereto within the description of the Series 2008 Project (each a "Component") to be paid from the Series 2008 Project Account have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Series 2008 Project Account with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Monies remaining on deposit in the Series 2008 Project Account after the completion of the Series 2008 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 2008 B Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 2008 B Bonds, so that the Series 2008 B Bonds will not constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 2008 B Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 2008 B Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 2008 B Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 2008 B Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 2008 B Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 2008 B Bonds.

Section 7. Call for Redemption of Refunded Obligations. The University hereby determines that the Refunded Obligations shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Indenture and that the execution and delivery by the University of the Series 2008 B Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the Series 2008 B Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 8. Authorization of Bond Insurance, Credit Support Instruments and Rate Management Agreements. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or the providers of any Credit Support Instruments requesting the issuance of municipal bond insurance policies or Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest or purchase price payments on the Series 2008 B Bonds. The Treasurer is hereby authorized to accept one or more commitments for insurance or a Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to executed and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series 2008 Project Account such amount as is required to pay the premium and expenses for such insurance policies.

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The Treasurer is authorized to execute, deliver, and perform any rate management agreement, swap agreement, or guaranteed investment contract as such officer deems reasonable and prudent in connection with the issuance of the Series 2008 B Bonds, the management of the interest rates on any Refunded Obligations, and the execution, delivery, and performance of the Amended and Restated Trust Indenture and the Series 2008 B Supplement.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

(See Appendix VII for background information, page 158.)

Upon motion of Mr. McFerson, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Brass, Ratner and Marbley.

Dr. Cloyd:

Thank you, I have one more item of business. I want to have a resolution passed out and once everyone has a copy I would like to read the resolution.

EXPRESSION OF APPRECIATION

Resolution No. 2009-20

WHEREAS Maureen T. Sharkey has worked continuously at The Ohio State University since September 30, 1974, when she began as a Clerk Typist 3 in Personnel Services in Archer House; and

WHEREAS she began working in the Board Office on July 3, 1983, under Madison Scott, Secretary of the Board of Trustees, and Edward H. Jennings as President; and

WHEREAS she became Assistant Secretary of the Board of Trustees on September 1, 1993, serving under the Honorable Robert M. Duncan, Secretary of the Board of Trustees and Gordon Gee as President; and

WHEREAS Ms. Sharkey served ably as Acting Secretary of the Board of Trustees twice during her tenure in the Board office, first from July 12, 1996, to August 28, 1996, and from September 7, 2002, until December 5, 2002; and

WHEREAS she became Associate Secretary of the Board of Trustees on December 6, 2002, and will serve in that capacity until July 31, 2008; and

WHEREAS she has been highly esteemed and valued for her knowledge and expertise relating to all matters of University and Board governance, and has provided connection between the Board office and all other major offices in the University; and

WHEREAS she provided key administrative support for the 2006-2007 Presidential Search Committee; and

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WHEREAS she has provided the key linkage between the University and former trustees for matters both large and small with great efficiency and good will; and

WHEREAS Ms. Sharkey has helped mentor and advance the careers of fellow employees and provided sage counsel to her fellow employees, both in the Board office and at the University as a whole; and

WHEREAS in the course of her employment, she also earned her undergraduate B.A. degree in 1997 *magna cum laude* with a major in English; and

WHEREAS in the execution of her duties she has always set the highest standards of efficiency and integrity, and dedicated herself tirelessly to the ideals and goals of this University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees, on behalf of the entire University, expresses its deepest appreciation to Maureen T. Sharkey for having given tirelessly of her energy, knowledge, wisdom and insight. Her dedication, commitment, integrity and her loyalty to the University and the larger goals that it represents are models for all. The Board of Trustees congratulates Ms. Sharkey for her stellar career at The Ohio State University, gives heartfelt thanks to her for the gift of that career in service to the University, and looks forward to her continued connection with The Ohio State University in the years ahead.

Maureen, thank you so much.

Upon motion of Mr. Shumate, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Brass, Ratner and Marbley.

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Dr. Cloyd:

Thereupon the Board adjourned to meet Friday, September 19th, 2008 at the Longaberger Alumni House, Columbus, Ohio.

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Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX I)

Chapter 3335-1

AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY

3335-1-01 Meetings of the board of trustees.

- (A) Regular meetings. Unless otherwise specified by the chair, there shall be at least six regular meetings of the board of trustees ~~shall be held on the first Friday of each month except the months of January and August, during which there will be no regular meeting year.~~
- (B) Special meetings. Special meetings of the board of trustees shall be held upon call of the chair. Special meetings may be called by the chair on his or her own initiative and shall be called by the chair, upon written request of three members of the board.
- (C) Time and place of meetings. Unless otherwise specified in the notice of meeting, all meetings of the board shall be held at the Columbus campus of the Ohio state university at such time as is designated in the notice of meetings.
- (D) Organization of meetings. At each meeting of the board, the chair, or in the chair's absence the vice chair, or in the absence of both of the foregoing, a chair chosen by a majority of the board present, shall preside. The secretary, or in the secretary's absence the associate secretary, shall perform the duties of the secretary of the meeting and shall keep the minutes thereof.
- (E) Order of business. Unless otherwise ordered by the board, the order of business at all meetings of the board shall be as follows:
 - (1) Roll call.
 - (2) Approval of minutes of preceding meeting.
 - (3) Election of officers (~~May~~ April meeting and as needed).
 - (4) Report of the president of the university.
 - (5) Report of committees of board of trustees.
 - (6) Unfinished business.
 - (7) Consent agenda.
 - (8) New business.
- (F) Business to be considered at meetings. Any proposed action which is to be introduced by a board member and which will substantially affect university policy shall be presented to the other board members prior to the meeting at which the matter is to be considered by the board. Matters presented to the board by the president of the university shall follow the procedure outlined in paragraph (C) of rule 3335-1-03 of the Administrative Code. Any ~~matters~~ matter coming to proposed for the board board's consideration other than from a board member or from the president of the university shall be presented to the secretary of the board at least two weeks prior to the meeting at which it is to be considered by the board.

(G) Quorum and manner of acting.

- (1) A majority of the board members shall be present in person at any meeting in order to constitute a quorum for the transaction of business at such meeting and, except as otherwise provided in paragraph (G)(2) of this rule, the act of the majority of the trustees present at any such meeting at which a quorum is present shall be the act of the board of trustees. In the absence of a quorum, a majority of those present may adjourn the meeting from time to time until a quorum is had. Notice of any adjourned meeting need not be given.
- (2) The concurrence of a majority of all of the board members shall be necessary to elect or to remove the president or a member of the university faculty. A roll call vote is necessary when electing or removing a president or a member of the university faculty and when acting on motions involving the expenditure of university funds. On all other matters a voice vote shall be sufficient conducted.
- (3) Conflict of interest, abstention. ~~No trustee shall participate in deliberations or vote on a university contract, action or transaction when the trustee has a financial or personal or fiduciary interest in any person or entity affected by such contract, action or transaction. The trustee having the prohibited interest shall make full disclosure thereof and shall abstain from any deliberations or vote on any such matter. Any contract, action or transaction in which one or more trustees have a prohibited interest may be approved by the affirmative vote of a majority of voting trustees who are not interested in the contract, notwithstanding the fact that the disinterested trustees constitute less than a quorum of the trustees.~~

Trustees shall not deliberate, vote or otherwise involve themselves in a university contract or other official action when the trustees have interests, financial or fiduciary, that are prohibited under Section 102.03 of the Ohio Revised Code. Trustees having prohibited interests under Section 102.03 of the Ohio Revised Code shall disclose that such prohibited interests exist to the secretary of the board and shall abstain from any deliberations or votes on that contract or official action. Any contract or official action pending before the Board in which one or more trustees have prohibited interests may be approved by the affirmative vote of the majority of non-abstaining voting trustees, notwithstanding the fact that the disinterested trustees constitute less than a quorum of the trustees.

3335-1-02 Officers and committees of the board.

- (A) Number. The officers of the board shall be a chair, a vice chair, and a secretary and a treasurer. Any person may hold any two or more offices and perform the duties thereof, ~~except the offices of chair and vice chair~~ No officer of the board shall, at the same time, hold more than one board office or perform the duties of more than one board office. In addition to the officers specified above, the board may elect such other officers as the board may deem necessary. These additional officers shall have such authority and perform such duties as may from time to time be delegated to them by the board.
- (B) Election, term of office, and qualifications.
 - (1) The officers of the board shall be elected at the May February or April meeting of the board of trustees. They All officers shall take office immediately following at the adjournment of the April meeting at which ~~they were elected of the board, or on April 1 if there is no April board meeting~~ meeting and shall hold their office through the following May April meeting

- of the board of trustees and until their successors are elected and qualified.
- (2) The chair and the vice chair must be members of the board of trustees. The qualifications of all other officers shall be determined by the board.
 - (3) The vote of a majority of all trustees then in office shall be necessary to elect an officer of the board.
- (C) ~~Additional officers. In addition to the officers mentioned in paragraph (A) of this rule, the board may designate such other officers as the board may deem necessary. These additional officers shall have such authority and perform such duties as may from time to time be delegated to them by the board.~~ Election of the chair.
- (1) Each voting trustee shall be eligible for election as chair of the board.
 - (2) The chair shall be elected to a one-year term, and subject to the review provided by this paragraph, the incumbent, if eligible under his or her term as trustee, may serve a second and a third year.
 - (3) Before the end of the first year, and as applicable, before the end of the second year of the term of the chair, the board committee on trusteeship shall conduct a review of the chair, and after consultation with the members of the board, shall recommend to the board whether the chair should be the only candidate for election as chair for the next year.
- (D) Removal. Any officer of the board may be removed at any time, either with or without cause, by resolution adopted by the board of trustees at any meeting of the board, the notice of which having specified that such removal action was to be considered.
- (E) Chair.
- (1) The chair, when present, shall preside at all meetings of the board; shall sign the journal of all proceedings of the board; and in general, shall perform such duties as usually pertain to this office and such other duties as from time to time may be assigned to the chair by the board. The members of all committees of the board shall be appointed by the chair, unless otherwise ordered by the board.
 - (2) Unless specifically provided to the contrary by the board, the chair may assign any of his or her duties to another member of the board.
- (F) Vice chair.
- (1) At the request of or in the absence or disability of the chair, the vice chair shall perform all the duties of the chair and, while so acting, shall have all the powers and authority of, and be subject to all the restrictions upon, the chair. In addition, the vice chair shall perform such other duties as from time to time may be assigned to him or her by the board or by the chair.
 - (2) Unless specifically provided to the contrary by the board, the vice chair may assign any of his or her duties to another member of the board.
- (G) Secretary.
- (1) Under the direction of the president and with the approval of the board of trustees, the secretary of the board of trustees shall:

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- (a) Be the custodian of and responsible for the official books, records, and all transactions of the board, and such books, records, and transactions shall be open to public inspection in accordance with Ohio law;
 - (b) Be the custodian of the university seal and cause its imprint to be placed whenever and wherever appropriate;
 - (c) Sign, execute and deliver in the name of the university all any deeds, mortgages, bonds, contracts and other instruments documents as authorized by the board;
 - (d) Keep the minutes of all meetings of the board and of committees of the board; and
 - (e) See that all notices are duly given in accordance with the provisions of these rules.
- (2) In addition, the secretary shall perform such other duties as from time to time may be assigned to him or her by the board or by the chair.
 - (3) The associate secretary of the board shall be responsible for the management of all operational and administrative functions for the office of the board of trustees and in the absence of the secretary, or if a vacancy in the board secretary position exists, the associate secretary shall perform the duties of the secretary of the board and all official actions taken by the associate secretary shall be deemed authorized and approved by the board of trustees.

(H) ~~The treasurer.~~

- ~~(1) The treasurer of the university shall be the treasurer of the board. Under the direction of the president and the senior vice president for business and finance and chief financial officer, and with the approval of the board of trustees, the treasurer of the university and of the board shall:~~
 - ~~(a) Receive such moneys as, in accordance with law, are not to be deposited with the state treasurer;~~
 - ~~(b) Have charge and custody of, and be responsible for all funds, securities, notes, contracts, deeds, documents, and all other indicia of title in the university and valuable effects of the university; receive and give receipts for moneys due and payable to the university from any sources whatsoever; deposit all such moneys in the name of the university in such banks, trust companies or other depositories of the university; be responsible for the accuracy of the amounts of and cause to be preserved proper vouchers for all moneys disbursed;~~
 - ~~(c) Keep, or cause to be kept, in the treasurer's office at the university correct records of the financial affairs of the university, and exhibit such records to any of the members of the board upon request at such office;~~
 - ~~(d) Render to the board, whenever it shall require the treasurer to do so, an account of the financial condition of the university and all of his or her transactions as treasurer, and, as soon as may be after the close of each fiscal year, make and submit to the board a like report for such fiscal year; and~~

- ~~(e) Give bond, payable to the state of Ohio for the use of the university, in such sum as the board shall determine:
 - ~~(i) For the safe keeping of all university funds,~~
 - ~~(ii) For the payment of same in accordance with the rules of the board, and~~
 - ~~(iii) For the faithful discharge of his or her duties as treasurer.~~~~

~~Such bond shall be signed by a surety company authorized to do business in the state of Ohio, and the premium thereon shall be paid by the university. Such bond shall be approved by the attorney general and filed with the secretary of state.~~

- ~~(2) In the capacity solely as board treasurer, the board treasurer shall have exclusive responsibility for recommending to the trustees qualified providers of financial services, which services are necessary to implement university operational and policy decisions and the trustees shall act directly on such recommendation, delegating no part of that duty.
 - ~~(a) In making the recommendation the board treasurer shall broadly survey the financial service community for qualified providers, requesting proposals from them.~~
 - ~~(b) From qualified providers responding, the one recommended shall offer:
 - ~~(i) The lowest price, and~~
 - ~~(ii) Treatment, including price, preferential to or the same accorded other customers in similar transactions.~~~~
 - ~~(c) Trustees shall file with the board treasurer on or about the fifteenth of April of each year, on a form prepared by such treasurer, a full disclosure of any financial or fiduciary interest the trustee, a member of the trustee's family, or any business associate of the trustee may have in any financial service provider who may be qualified to do business with the university.~~
 - ~~(d) The board treasurer shall notify the trustees of any proposed transaction with a financial service provider in which any trustee, his or her family or business associate, has an interest, and the interested trustee shall abstain from the deliberations and from the vote with respect to the proposed financial services contract.~~
 - ~~(e) Prior to recommending the award of contract pursuant to this subparagraph, the board treasurer shall inform the senior vice president for business and finance and chief financial officer of the recommendation and the basis therefore.~~~~

- ~~(3) In addition, the treasurer shall perform such other duties as from time to time may be assigned to him or her by the board or by the chair.~~

(H) Committees of the board.

- (1) Academic affairs and student life committee. The academic affairs and student life committee shall consider and make recommendations to the board regarding matters pertaining to the teaching, research, and public service programs of the university and its faculty, staff, and students.

Matters to be brought before the committee may include, but shall not be limited to: faculty and staff matters; educational policy; academic structure and organization; student welfare and housing; collective bargaining; university rules and bylaws; naming of university buildings and other spaces; conferring of degrees, certificates, awards, and other honors; the university system of Ohio; regional campuses; athletics; and any other matter assigned to the committee by the board or the chair of the board.

- (2) Fiscal affairs committee. The fiscal affairs committee shall consider and make recommendations to the board regarding matters pertaining to the financial, business, and administrative management of the university. Matters to be brought before the committee may include, but shall not be limited to: capital and operating budgets and policies; issuance of debt; tuition and fees; university master planning; development and maintenance of facilities; real property matters; security and safety of the campuses; purchasing policies; self-insurance trust; the research foundation; campus partners; science and technology campus, inc.; managed health care systems; and any other matter assigned to the committee by the board or the chair of the board.
- (3) Audit and compliance committee. The audit and compliance committee shall consider and make recommendations to the board regarding matters pertaining to auditing of university and related entity operations and oversight of compliance functions. Matters to be brought before the committee may include, but shall not be limited to: internal audit policies, plans, and reports; financial statements; internal financial control systems; oversight and monitoring of compliance programs and activities; enterprise risk management systems and business continuity planning; approval and monitoring of affiliated entities; selection of, and receiving reports from, independent auditors (in conjunction with the auditor of state); and any other matter assigned to the committee by the board or the chair of the board.
- (4) Medical affairs committee. The medical affairs committee shall consider and make recommendations to the board regarding matters pertaining to the university medical center and related health care entities and programs. Matters to be brought before the committee may include, but shall not be limited to: faculty and staff matters; medical center budget and capital plans; medical center strategic plans; clinical activities and plans and patient care matters; James cancer hospital board; university hospitals board; medical center system plans and operations; Ohio state university physicians; and any other matter assigned to the committee by the board or the chair of the board.
- (5) Development and investments committee. The development and investments committee shall consider and make recommendations to the board regarding matters pertaining to fundraising and development and the management of the university's investments. Matters to be brought before the committee may include, but shall not be limited to: fundraising and development polices; capital campaigns; acceptance of gifts; relations with and activities of the university foundation, Wexner center foundation, and other related organizations; investment policies; management of investments; relationships with financial service providers; and any other matter assigned to the committee by the board or the chair of the board.
- (6) Committee on trusteeship. The committee on trusteeship shall consider and make recommendations to the board regarding matters pertaining to the organization of the board and involvement and role of trustees. Matters to be brought before the committee may include, but shall not be

limited to: the board's structure and operation; matters related to the trustee selection process; trustee orientation; review of the chair of the board as provided in paragraph (C)(3) of this rule; the statement of expectations regarding trustee comportment within the board and with the president and internal and external constituencies; the board's academic excellence fund; and any other matter assigned to the committee by the board or the chair of the board.

- (7) Agricultural affairs committee. The agricultural affairs committee shall consider and make recommendations to the board regarding matters pertaining to the university's land-grant mission and its agricultural and related programs. Matters to be brought before the committee may include, but shall not be limited to: agricultural programs and activities; the Ohio agricultural research and development center; agricultural technical institute; the university's extension mission and programs; and any other matter assigned to the committee by the board or the chair of the board.
- (8) The chair and vice chair of each committee of the board shall be trustees. The chair of the board shall appoint the chair, vice chair, and other trustee members of each committee. The board or the chair of the board may designate guidelines regarding non-trustee members of committees. Student trustee committee members and non-trustee committee members shall be voting members of the committees on which they serve. In addition to the committees enumerated in this paragraph, the board or the chair of the board may establish ad hoc committees and appoint the members thereof.
- (I) Committees of the board of trustees have no independent decision-making authority. Any matter or resolution recommended by a committee of the board shall be presented to the board for its consideration.
- (J) No trustee shall, during his or her term in office, serve as a director or officer or in any other capacity of any university affiliated entity or as a director, officer, or member or in any other capacity of any other university or related advisory or governance board, committee, or similar body, unless such service is recommended by the committee on trusteeship and approved by resolution of the board of trustees.

3335-1-03 Administration of the university.

- (A) The office of the president shall consist of the president and such additional assistants as the president, in consultation with the board, may from time to time appoint.
 - (1) The office of the president shall consist of:
 - (a) The president,
 - (b) Chief of staff, and
 - (c) Special assistants to the president.
 - (2) The office of the president shall include such additional officers as the president, in consultation with the board, may from time to time appoint.
- (B) The president.
 - (1) The president shall be the chief executive officer of the Ohio state university and shall be responsible for the entire administration of the

university, subject to control of the board of trustees and excepting therefrom those functions reserved exclusively to the ~~board treasurer~~ senior vice president for business and finance and chief financial officer and trustees in paragraph ~~(H)(2)~~ (G) of this rule 3335-1-02 of the ~~Administrative Code~~. The president shall lead in fostering and promoting education and research as the primary aims of the university. It shall be the duty of the president to enforce the bylaws, rules and regulations of the board of trustees, and, as a member of the faculty, to interpret to the board proposals and actions of the faculty. The president is hereby clothed with the authority requisite to that end.

- (2) Any authority or responsibility of the president may be delegated by the president to another person in the office of the president or to any other member of the faculty or staff of the university. Delegation of major areas of authority or responsibility shall have the prior consent of the board of trustees.
 - (3) The president shall be a voting member of all college faculties, of the graduate school faculty, and of the faculty of the arts and sciences, and shall be a voting member and presiding officer of the university faculty and of the university senate. The president shall appoint all committees of the university faculty and of the university senate, unless membership has been designated by rule.
 - (4) After consultation with the steering committee of the university senate, the president may recommend to the board of trustees candidates for honorary degrees. The number of candidates so recommended shall be limited to eight per calendar year. This right and its limitation in no way abrogates the power of the university senate to recommend candidates for honorary degrees (rule 3335-5-41 of the Administrative Code).
- (C) The president; duty to present matters to the board. All major appointments and all major questions of university policy, including the annual budget, to be recommended by the president shall be presented (either completely or in summary form) by the president to each member of the board prior to the meeting at which the matter is to be considered by the board.
- (D) The president; relation to faculty and staff. All members of the faculty shall be responsible to the chair of their department or to the director of their school and through the chair or director to the dean and the president for the faithful and efficient performance of their duties. Every other member of the university staff shall be so responsible to his or her division head and through the division head (and when applicable) to his or her director and dean, and then to the president.
- (E) ~~The president's planning cabinet~~ Senior leadership.
- (1) President's council.
 - (a) The president's ~~planning cabinet~~ council shall consist of the president, who shall serve as chair; the executive vice president and provost; the senior vice president for business and finance and chief financial officer; the senior vice president and special assistant to the president; the vice president for student affairs life; ~~the vice president for business and finance~~, the vice president for outreach and engagement; the senior vice president for health sciences; the vice president for agricultural administration ~~and university outreach~~, and executive dean for food, agricultural, and environmental sciences; the senior vice president for development and president of the university foundation; the senior vice

president for research; the senior vice president for university relations; the vice president for legal affairs and general counsel; the vice president for health services; the vice provost for minority affairs; the associate vice president for human resources; the executive dean of the colleges of the arts and sciences; the executive dean for the professional colleges; the executive dean for the regional campuses; the secretary of the university senate; the chief information officer; the assistant vice president and director of athletics; the chief of staff; other members of the president's office as the president shall designate; and the secretary of the board. The primary focus of the president's council shall be information sharing and communication and such other roles as the president shall determine from time to time.

- (2) (b) Each member of the president's ~~planning cabinet~~ council shall have a major area of responsibility as assigned by the president, in consultation with the board of trustees. He or she shall be the executive head of that area and, subject to the control of the president, shall exercise authority within and be responsible for the administration of that area and such other responsibilities as may be assigned to him or her by the president from time to time. Unless otherwise specified, all assigned responsibilities shall be on a university-wide basis, including the regional campuses of the university.
- (3) Within each ~~planning cabinet~~ president's council member's office there shall be such principal administrative officials as are approved by the president.
- (4) Each member of the president's ~~planning cabinet~~ council shall keep appropriate records regarding the administration of his or her area, and such records shall be available to the president upon request.
- (2) Senior management council. The senior management council shall consist of the executive vice president and provost, who shall serve as chair; the senior vice president for business and finance and chief financial officer; the senior vice president and special assistant to the president; the vice president for student life; the vice president for outreach and engagement; the senior vice president for health sciences; the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences; the senior vice president for development and president of the university foundation; the senior vice president for research; the senior vice president for university relations; the vice president for legal affairs and general counsel; the associate vice president for human resources; and other members as designated by the president from time to time. The counselor to the president; the assistant to the president and director of operations; and the secretary of the board shall be ex officio members of the senior management council. The primary focus of the senior management council shall be consideration of major policy issues, information sharing and such other roles as the president and the executive vice president and provost shall determine from time to time.
- (3) Integrated financial planning group. The integrated financial planning group shall consist of the executive vice president and provost, who shall serve as chair; the senior vice president for business and finance and chief financial officer; the senior vice president for health sciences, the vice president for health sciences, and other members as designated by the president from time to time. As determined by the executive vice president

and provost, others may be asked to consult with the group from time to time. The primary focus of the integrated financial planning group shall be the development and assessment of budget models and financial integration and such other financial matters as determined by the president and the executive vice president and provost from time to time.

(4) Executive committee. The executive committee shall consist of the president, who shall chair the committee; the executive vice president and provost; the senior vice president for business and finance and chief financial officer; the senior vice president and special assistant to the president; the senior vice president for health sciences; the senior vice president for development and president of the university foundation; the senior vice president for university relations; and the vice president for legal affairs and general counsel; and other members as designated by the president from time to time. The counselor to the president; the assistant to the president and director of operations; and the secretary of the board shall be ex officio members of the executive committee. The primary focus of the executive committee shall be discussion and decision making with respect to major administration policy issues and such other matters as determined by the president from time to time.

(F) Executive vice president and provost. The major area of responsibility and authority of the executive vice president and provost shall be that of the instructional and faculty affairs of the university, and the chief operating officer of the university. Without limiting the generality of the foregoing, the executive vice president and provost shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: providing coordinated leadership for the development and evaluation of curricular patterns and teaching methods; the selection, promotion, professional development, tenure and salary of instructional staff; in partnership with the senior vice president for business and finance, develop and administer the university budget; development and administration of human resources programs and services for faculty and staff; through the office for the coordination of minority affairs and in cooperation with the other existing agencies of the university, the development and maintenance of supplemental programs for the recruitment, orientation, counseling, tutoring, and financial assistance for minority students and the search for necessary funds to support these programs; through the constituent academic divisions, the appraisal of the effectiveness of academic counseling and devising the organization and procedures to improve its effectiveness; the development and administration of policies and operating procedures for enrollment services including admissions, registration, records, and scheduling; student financial aids and scholarships; the development of the services of the university libraries and other learning resources; the development of instructional programs of the departments of air force aerospace studies, military science and naval science; the development of the four regional campuses; oversight of the office of the chief information officer and university systems; and as a deputy of the president of the university, the coordination of all matters administratively assigned to the other vice presidents of the university which relate to the academic program of the university.

(G) Senior vice president for business and finance and chief financial officer. The major area of responsibility and authority of the senior vice president for business and finance and chief financial officer shall be that of the administration of university finances, including planning and resource allocation, and oversight of the university's business, financial, and administrative and business operations. Without limiting the generality of the foregoing, the senior vice president for business and finance and chief financial officer shall, under the direction of the president and with the approval of the board of trustees, be

responsible and have the requisite authority for: policy formulation and direction for the university treasurer functions, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; long-range financial planning to support the academic mission and goals of the university; oversight of the allocation and use of resources, and oversight of the functions and activities of the university's senior fiscal officers; resource planning and allocation, including formulation, review and monitoring of capital and current funds budgets; enrollment projects, and monitoring the impact of the state budget process on the university; administration of the office of the university treasurer, including managing university debt instruments, investments and cash flow; policy formulation and direction for administration of the office of the vice president and chief investment officer; administration of the office of the controller, including financial accounting and management; monitoring the state budget process and its impact on the university; and indirect cost analysis and recovery; strategic analysis; enrollment projections and long-range financial planning to support the academic mission and goals of the university; oversight of the office of the vice president for business and finance; and coordination of administrative systems related to the university's business processes; facilities planning and development, including space use planning and utilization, real estate services, and physical master planning; utilization and maintenance of the physical facilities, including university-wide environmental health and safety; business operations, including university procurement, trademark and licensing programs, transportation and parking services, and retail operations; university public safety; internal audit; and coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university. The senior vice president for business and finance and chief financial officer shall report to the president and, as appropriate, shall consult with the executive vice president and provost.

The senior vice president shall have exclusive responsibility for recommending to the board of trustees qualified providers of financial services, which services are necessary to implement university operational and policy decisions and the trustees shall act directly on such recommendation, delegating no part of that duty.

- (1) In making the recommendation the senior vice president shall broadly survey the financial service community for qualified providers, requesting proposals from them.
- (2) From qualified providers responding, the one recommended shall offer treatment, including price, preferential to or the same accorded other customers in similar transactions.

- (H) Senior vice president and special assistant to the president. The major areas of responsibility and authority of the senior vice president and special assistant to the president shall be that of forging unified university-focused relationships, priorities, and programs across all areas of student development and community engagement. Without limiting the generality of the foregoing, the senior vice president and special assistant to the president shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: oversight, guidance, and mentoring of university leaders with respect to: the student living-learning experience on and off campus; planning, construction, acquisition, and improvement of student residential and service facilities; fostering new relationships with surrounding communities and assisting in economic development and revitalization of surrounding areas through strategic alliances with corporate and public entities; engagement of student athletic programs in a unified, university-focused way toward athletic and academic success;

engagement of outreach programs and activities to connect teaching, research, and service to the benefit of the local, national, and global economy; and university decision processes that productively combine legal analysis with board of trustees governance and strategic long-term university interests; collaboration with the senior vice president for health sciences to further a unified, university-focused relationship of the medical center and the university as a whole; assistance to the president and working in partnership with the executive vice president and provost in determining the best strategies for student admissions and recruitment; assistance to the president and working in partnership with the associate vice president for human resources in recruitment of world-class leadership talent; and assistance to the president and the secretary of the board on special assignments as determined by the president and secretary of the board. The senior vice president and special assistant to the president shall report to the president and, as appropriate, shall consult with the executive vice president and provost.

- (l) Vice president for student affairs life. The major area of responsibility and authority of the vice president for student affairs life shall be that of the administration of the student services of the university. Without limiting the generality of the foregoing, the vice president for student affairs life shall, under the direction of the president and the senior vice president and special assistant to the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the promulgation of rules governing student conduct both on and off campus; the coordination of student extracurricular activities including all student (or student-connected) organizations; the administration of all residence and dining hall facilities, campus dining and university catering; including the operation of the Fawcett center for tomorrow; Younkin success center, and the Drake events center; nonacademic student discipline; the student health service; student union facilities and programs; student recreation and intramural programs; counseling and consultation services and career connection; office for disability services; student wellness programs; parent association; student personnel assistant program; off-campus student housing services; and international student programs student housing legal clinic; multicultural center programs; student life assessment; student advocacy center; and the Schottenstein center. The vice president for student affairs life shall report to the senior vice president and special assistant to the president, and, as appropriate, shall consult with the executive vice president and provost.

~~Vice president for business and finance. The major area of responsibility and authority of the vice president for business and finance shall be that of the administration of university business, administrative, and financial operations. Without limiting the generality of the foregoing, the vice president for business and finance shall, under the direction of the senior vice president for business and finance and chief financial officer, and with the approval of the board of trustees, be responsible and have the requisite authority for: administrative operations and coordination of the university controller, resource planning and institutional analysis, and the university treasurer, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; management improvement and quality programs; business operations; facility planning and development; allocation, utilization, and maintenance of the physical facilities; the function of the university architect and physical planning for the university; real estate and property management services; university trademark and licensing programs; university public safety; university-wide environmental health and safety; and coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.~~

- (J) Senior vice president for health sciences. The major area of responsibility and authority of the senior vice president for health sciences shall be the academic medical center of the university. The academic medical center includes the college of medicine; the Prior health sciences library; centers designated by the provost to be part of the academic medical center; and all hospitals, health services, and health care delivery enterprises owned and/or operated wholly or in part by the university exclusive of:
- (1) Those clinics operated by other colleges; and
 - (2) The departmental practice plan corporations.

Without limiting the generality of the foregoing, the senior vice president for health sciences shall, under the direction of the president and provost and with the approval of the board of trustees, ~~have responsibility~~ be responsible and have the requisite authority for advancing the academic mission of teaching, research, and service and have authority over the academic medical center; and shall be responsible for agreements and cooperative arrangements between the academic medical center and non-university health care providers. The senior vice president for health sciences shall report to the president regarding all administrative and fiscal matters, and to the executive vice president and provost regarding all academic matters.

- (K) Vice president for health sciences. The major area of responsibility and authority of the vice president for health sciences shall be that of advancing the shared leadership of the university medical center to achieve, with the senior vice president for health sciences, the highest level of leadership collaboration, alignment, and accountability. Without limiting the generality of the foregoing, the vice president for health sciences shall, under the direction of the president and the senior vice president health sciences and with the approval of the board of trustees, be responsible and have the requisite authority for: implementing and advancing the shared leadership of the university medical center outlining clear lines of responsibility and accountability in this new leadership across and within the medical center; ensuring a seamless alignment of operations, patient care, and identification with the university's Arthur G. James cancer hospital and Richard J. Solove research institute; finalizing and implementing the medical center's master facilities plan; and undertaking a leadership role in advancing the president's strategic goals across the medical center. The vice president and for health sciences shall report to the senior vice president for health sciences, and, as appropriate, shall consult with the executive vice president and provost.

- ~~(K L)~~ Vice president for agricultural administration and university outreach, and executive dean for food, agricultural, and environmental sciences. The major area of responsibility and authority of the vice president with respect to agricultural administration and as executive dean for food, agricultural, and environmental sciences shall be that of serving as dean of the college of food, agricultural, and environmental sciences, including the school of environment and natural resources and the agricultural technical institute, and the administrative responsibility for the Ohio agricultural research and development center, and the Ohio state university extension, Stone laboratories, and the Ohio sea grant college program. Without limiting the generality of the foregoing, the vice president shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the administrative details and authorization for all expenditures of agricultural administration which shall be in accordance with policies and procedures of the Ohio state university. ~~As vice president for university outreach, the vice president provides leadership, vision and coordination for institutional outreach and engagement programs and relationships between and~~

~~among Ohio state faculty, staff and students and external partners, communities and institutions in furtherance of the university's land-grant mission. The vice president for agricultural administration and university outreach, and executive dean for food, agricultural, and environmental sciences shall report to the president of the university for all administrative and fiscal affairs and to the executive vice president and provost on all academic matters.~~

(L M) Senior vice vice president for development and president of the university foundation. The major area of responsibility and authority of the senior vice president for development and president of the university foundation shall be the administration of the development activities of the university and serving as president of the university foundation. Without limiting the generality of the foregoing, the senior vice president for development and president of the university foundation shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for:

- (1) As senior vice president for development, the management and direction of fund raising, including individual, corporate and foundation giving; formulating policy recommendations; overseeing a university-wide review system for all fund raising projects and coordinating fund raising goals with the academic planning process; and
- (2) As president of the university foundation, for the proper management and coordination of the activities of the foundation, and assisting the board of directors in developing long-range fund raising activities, as well as other related functions which serve to enhance the university.

The senior vice president for development and president of the university foundation shall report to the president, and, as appropriate, shall consult with the executive vice president and provost.

(M N) Senior vice president for research. The major area of responsibility and authority of the senior vice president for research shall be that of encouraging, stimulating, and coordinating the research programs of the university. Without limiting the generality of the foregoing, the senior vice president for research shall, under the direction of the president and executive vice president and provost and with the approval of the board of trustees, be responsible and have the requisite authority for: developing broad policies and operating procedures for the research activities of the university; stimulating research developments and assisting in the evaluation of the total research program of the university; providing advice and assistance to college research administrators in the development of research programs within the colleges; supplying coordinated leadership in securing governmental, industrial, and individual support for the research programs of the university; developing the interdepartmental and inter-college cooperative arrangements for the administration of the research projects; in cooperation with the ~~executive vice president and provost and the~~ dean of the graduate school, assist in the coordination of the research programs and the instructional program of the university; and in cooperation with the senior vice president for business and finance, be responsible for developing the contracting procedures and contract terms for sponsored research undertaken by the colleges and divisions of the university. The senior vice president for research shall report to the president executive vice president and provost.

(N O) Senior vice president for university relations. The major area of responsibility and authority of the senior vice president for university relations shall be the communications, public relations, and marketing of the university, WOSU stations, and the administration of all aspects of the university's relationships

and dealings with federal, state and local government officials, representatives and agencies to advance the university's mission and substantive agenda. Without limiting the generality of the foregoing, the senior vice president for university relations shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: developing broad policies and operating procedures for communications, public relations, and marketing activities in support of the university's institutional goals; developing and implementing the university's marketing, communications, and public relations strategies; coordinating all internal and external institutional marketing and communications activities; instituting and coordinating collaborative strategies and activities with academic and academic-support units; presenting the university properly to its key audiences nationally and statewide; and informing the university's constituencies about the many benefits it offers and services it provides; advising the president and senior university leadership on all legislative and regulatory matters impacting the university's interests; overseeing the development of strategies to effectively advance the university's academic agenda with government policymakers and funding agencies at all levels; maintaining top-level communications between the university and government officials; and overseeing development of support for the university's agenda among advocacy groups, institutional colleagues, policymakers, and Ohio citizens. The senior vice president for university relations shall report to the president, and, as appropriate, shall consult with the executive vice president and provost.

(Θ P) Vice president for legal affairs and general counsel. The major area of responsibility and authority of the vice president for legal affairs and general counsel shall be that of administration of legal affairs for the university. Without limiting the generality of the foregoing, the vice president for legal affairs and general counsel shall, under the direction of the president and the senior vice president and special assistant to the president and with the approval of the board of trustees, be responsible and have the requisite authority for: provide legal advice to the board of trustees, the president, and university officers and administrators. The vice president for legal affairs and general counsel shall, subject to the Ohio Revised Code sections 109.02, 109.12 and 3345.15, be the chief legal officer of the university and supervise all legal work performed on behalf of the university, including legal and contract services. The vice president for legal affairs and general counsel shall serve in an appropriate capacity with university affiliated organizations to coordinate legal matters between the university and these affiliated organizations. The vice president for legal affairs and general counsel, working with the secretary of the board of trustees, shall be responsible for the safekeeping of the university's legal documents and records. The vice president for legal affairs and general counsel shall report to the president and to senior vice president and special assistant to the president, and, as appropriate, shall consult with the executive vice president and provost.

(P Q) ~~Chief of staff. The major area of responsibility and authority of the chief of staff shall be that of managing the office of the president; providing staff assistance relative to policy analysis; gathering information necessary to facilitate presidential decisions; performing any functions for the president that do not require the president's direct attention; serving as staff consultant and facilitator in the resolution of problems which cut across the university; advising the president on organizational and policy decisions; serving, as the designee of the president, in committee meetings, university functions, and community events/affairs; and preparing reports and developing special position papers and other presentations for the office of the president.~~

Vice president for outreach and engagement. The major area of responsibility and authority of the vice president for outreach and engagement shall be that of providing the university's organizing focus for collaborations, partnerships, and other programs with external public and private organizations, businesses, and communities. Without limiting the generality of the foregoing, the vice president for outreach and engagement shall, under the direction of the president and the senior vice president and special assistant to the president and with the approval of the board of trustees, be responsible and have the requisite authority for: linking business and the people of Ohio and beyond with university resources; linking students with global learning experiences; fostering, establishing, and nurturing public and public/private collaborations in furtherance of the university's academic plan to build local communities, the state's economy, and national and international programs of distinction and service; enhancing teaching and learning in Ohio's educational systems; providing comprehensive urban master planning across the university, related entities, and surrounding communities; and coordinating service learning initiatives and continuing education programs. The vice president for outreach and engagement shall report to the senior vice president and special assistant to the president, and, as appropriate, shall consult with the executive vice president and provost.

(R) Vice president and chief investment officer. The major area of responsibility and authority of the vice president and chief investment officer shall be that of the development, maintenance, and oversight of the strategic financial investment policies and programs of the university. Without limiting the generality of the foregoing, the vice president and chief investment officer shall, under the direction of the president and the senior vice president for business and finance and chief financial officer and with the approval of the board of trustees, be responsible and have the requisite authority for: development and oversight of the investments function for the university; selection and oversight of investment managers to ensure alignment with investment policies; development of proposed asset allocation models; serving as the primary advisor to the board of trustees, the president, and the senior vice president for business and finance and chief financial officer with respect to issues and activities related to the university's investment portfolio and its performance; establishment and maintenance of relationships throughout the global investment community to ensure that the university has access to best-in-class research and managers; and oversight of the investment function to ensure adherence to high ethical standards, appropriate internal controls, and legal requirements and to ensure that assets are well diversified to optimize returns while controlling risks. The vice president and chief investment officer shall report to the senior vice president for business and finance and chief financial officer, and, as appropriate, shall consult with the executive vice president and provost.

(Q S) Advisory committees. The president and, subject to the direction of the president, each member of the president's ~~planning cabinet~~ council shall have authority to designate advisory committees to advise in affairs relating to their respective responsibilities. These committees shall have such responsibilities as are assigned to them, and committee membership shall be determined by the person designating the committee. Any such committee may be discharged at any time by the person designating it.

(R-T) Principal administrative officials.

(1) The term "principal administrative official" shall include the members of the president's ~~planning cabinet~~ council, the deans of the colleges and the dean and directors of regional campuses and their designated staffs, the director of the university libraries, chairs of academic departments, and

~~directors of schools and academic centers, and such other administrative officials as determined by the president. The members of the president's planning cabinet shall identify to the president such other persons in their areas of responsibility who shall be considered principal administrative officials of the university.~~

- (2) The president of the university and the members of the president's ~~planning cabinet~~ council shall be responsible for conducting both annual and periodic formal reviews of the principal administrative officials in their areas of responsibility.
 - (a) The purpose of the annual review shall be:
 - (i) To evaluate the official's performance;
 - (ii) To provide information for improvement;
 - (iii) To determine whether the official should be recommended for continued appointment; and
 - (iv) To recommend compensation.
 - (b) The purpose of the formal periodic review shall be:
 - (i) To evaluate in a comprehensive manner the official's performance through formal review procedures;
 - (ii) To provide information for improvement; and
 - (iii) To determine whether or not the official should be recommended for continued appointment.
 - (c) Recommendations shall be forwarded to the president.
- (3) Periodic formal reviews for deans shall be conducted toward the conclusion of each five-year period of service; for chairs, directors of schools and major centers toward the conclusion of each four-year period of service; and for other principal administrative officials toward the conclusion of each four-year period of service.
- (4) Criteria for evaluation shall be established and defined by the members of the president's ~~planning cabinet~~ council in consultation with the persons evaluated and the president. Qualities to be evaluated shall include but not be limited to: knowledge and ability, initiative, judgment, leadership capacity, tact, ability to communicate effectively and resolve conflicts; commitment to personal and professional growth and assisting others to achieve such growth; ability to manage budgets, delegate responsibility, and establish intelligent priorities in the administrator's area of responsibility; and commitment to the mission and goals of the institution.
- (5) In general, each review shall be performed by the person to whom the principal administrative official reports, in consultation with the principal administrative official and persons who report to or through the official being reviewed or by a committee appointed by the person to whom the official reports.

(S U) University hospitals board.

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- (1) The university hospitals board shall be responsible to the board of trustees for the oversight of patient care services in university hospitals. The hospitals board shall be accountable through the president to the university board of trustees. The bylaws of the hospitals board will be subject to the approval of the university board of trustees.
 - (2) The hospitals board shall be comprised of two members of the university board of trustees, twelve persons selected from the general public, and the chairperson of the integrated faculty practice group or other senior faculty physician leader, all ~~who~~ of whom shall be appointed by the university board of trustees in consultation with the president.
 - (3) ~~The president of the Ohio state university.~~
 - (4) The executive director, medical director and chief of the medical staff of university hospitals, senior vice president for health sciences and dean of the college of medicine, and vice president for health services shall be ex-officio members with vote of the hospitals board.
- (F V) The Arthur G. James cancer hospital and the Richard J. Solove research institute board.
- (1) The Arthur G. James cancer hospital and the Richard J. Solove research institute board shall be responsible to the board of trustees for establishing policy, maintaining quality patient care and providing for organization management and planning within the Arthur G. James cancer hospital and the Richard J. Solove research institute. The James cancer hospital board shall be accountable through the president to the university board of trustees. The bylaws of the James cancer hospital board will be subject to the approval of the university board of trustees.
 - (2) The Arthur G. James cancer hospital and the Richard J. Solove research institute board shall be comprised of two members of the university board of trustees, the director of the Arthur G. James cancer hospital and Richard J. Solove research institute, the director of the comprehensive cancer center, the director of medical affairs of the James cancer hospital and Solove research institute, the chief of staff of the James cancer hospital and Solove research institute, two senior university administrators, one member of the OSU cancer scholars program, six citizens from the general public, the university senior vice president for health sciences and dean of the college of medicine and public health, the president of the Arthur G. James cancer hospital and Richard J. Solove research institute foundation, and the vice president for health services, all appointed by the university board of trustees in consultation with the university president.
- (U-W) Regional campuses boards.
- (1) The Lima, Mansfield, Marion, and Newark boards shall advise and assist the dean/directors in the administration of their respective regional campuses. Subject to the authority and periodic review of the university board of trustees, each regional board shall:
 - (a) Develop support for the regional campus in their service area;
 - (b) Advise the dean/directors concerning local educational needs, and perceptions of university programs;
 - (c) Serve as an advocate for the needs of the regional campus in local and state government agencies, and in the legislature;

- (d) Participate in the strategic planning process for the regional campus;
 - (e) Review and provide a recommendation with respect to current funds and capital budgets prior to their submission to the university board of trustees by the president; and
 - (f) Coordinate with the board of the appropriate technical college in all areas of common interest.
- (2) Each regional campus board shall be composed of ten members appointed by the Ohio state university board of trustees in consultation with the president of the university: nine members shall be private citizens who have an interest in and knowledge of higher education and who reside within the area served by the institution; and one member shall be a student who is currently enrolled at the applicable regional campus and shall have no voting power on the board, shall not be considered as a member of the board in determining whether a quorum is present, and shall not be entitled to attend executive sessions.

The executive vice president and provost or the provost's designee, in cooperation with the appropriate dean/director, shall serve as the liaison between the regional boards and the various colleges and departments of the university, and may attend all meetings of the boards. The applicable chair of the faculty assembly shall serve as a resource person for the appropriate regional board and, in order to serve that function, may attend all public meetings of the appropriate regional board.

3335-1-04 The faculty and staff.

(A) University faculty; membership.

- (1) As used in these rules and in the "Rules of the University Faculty," the term faculty shall include persons with regular tenure-track, regular clinical, regular research, auxiliary, and emeritus faculty titles on full or part-time appointments with or without salary.
- (2) For purposes of the legislative authority described in paragraph (B) of this rule, the term university faculty shall mean all regular tenure-track faculty, the president, members of the president's ~~planning cabinet~~ council serving at the president's pleasure and designated as executive heads of offices, the deans of the colleges and of the graduate school, the executive dean of the colleges of the arts and sciences, and the dean for undergraduate education.

(B) University faculty; powers.

- (1) The legislative authority to establish educational and academic policies of the university is vested in the university faculty, subject to the approval of the board of trustees. In this connection, the university faculty shall have the authority, subject to the approval of the board of trustees, to adopt rules to effectuate the educational and academic policies of the university. It shall also act upon all matters of routine faculty business in pursuance of already established university policies and shall recommend to the board of trustees candidates for honorary degrees.
- (2) The university faculty may delegate any or all of its authority and responsibility to a university senate if such senate is established by rule and approved by the board.

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- (C) Graduate faculty. There shall be established a graduate faculty with such membership and having such authority and responsibility as provided by rule promulgated by the university faculty or university senate and approved by the board.
- (D) College and department or school faculties. There shall be established college and department or school faculties with such membership and having such authority and responsibility as provided by rule promulgated by the university faculty or university senate and approved by the board.
- (E) Faculty responsibility to president. All members of the faculty shall be responsible to the chair of their department or to the director of their school and through the chair or director to the dean and the president for the faithful and efficient performance of their duties (see paragraph (D) of rule 3335-1-03 of the Administrative Code).
- (F) Faculty communication with president.
 - (1) The ordinary method of communication between a member of the faculty and the president shall be through the chair or director, the dean of the college, the appropriate member or members of the president's ~~planning cabinet~~ council, and then to the president. For faculty members with the rank of professor this usual method of communication may be altered in an individual case.
 - (2) This rule shall in no way limit the president in communicating with members of the faculty.
- (G) Communication with the board of trustees. The ordinary method of communication between the employees of the university and the board of trustees shall be in writing and shall be presented through the president of the university as provided in paragraph (F) of this rule. This rule shall not be interpreted, however, as in any way limiting the right of communication between the employees of the university and the board, or as limiting the manner in which the trustees may gain information as to the work of the university. All business ~~presented to~~ proposed for consideration by the trustees ~~in pursuance of~~ pursuant to this paragraph shall be ~~in the hands of~~ presented to the president not later than two weeks prior to the day of the board meeting at which business is to be considered.
- (H) Appointment of faculty and staff. The board of trustees shall appoint the president, members of the faculty and all other employees of the university not in the classified civil service.
- (I) Appointments. Upon nomination and recommendation by the president of the university, the board of trustees shall make all appointments to all positions within the university and approve the salaries therefor.

3335-1-05 University organization.

- (A) University organization.
 - (1) For the purpose of administering the various programs of the university, there shall be established educational and administrative units within the university. All units of the university shall be established, altered, or abolished only on vote of the board of trustees.
 - (2) Procedures for recommending the establishment, alteration and abolition of educational units shall be promulgated by the university faculty or the

university senate and approved by the board of trustees. Procedures for recommending the establishment, alteration and abolition of administrative units shall be promulgated by the president and approved by the board of trustees.

- (B) Basic educational organization of the university. The basic organization of the educational units of the university shall be departments, divisions, schools, academic centers, colleges, regional campuses, the graduate school, the federation of the colleges of the arts and sciences, and the agricultural technical institute.
- (C) Schools, departments, and divisions; defined and located. The unit of the university for instruction, research, and extension in a defined field of learning is the school, department, or division.
- (D) Schools, departments, and divisions; administration. There shall be a chair of each department or division and a director of each school, who shall be the administrative head, respectively of the department, division or school. Each chair and director shall be appointed for a term of four years and shall be eligible for reappointment. The manner of selecting a chair or director as well as the determination of his or her authorities and responsibilities shall be fixed by rules and regulations promulgated by the board of trustees.
- (E) Academic centers; defined. The unit of the university for research, instruction, or related service which crosses department, division, school, or college boundaries is the academic center.
- (F) Colleges and graduate school; establishment. For educational administration the university shall be organized into a graduate school and ~~seventeen~~ eighteen colleges. The following five colleges shall comprise the federation of the colleges of the arts and sciences: the college of the arts, the college of biological sciences, the college of humanities, the college of mathematical and physical sciences, and the college of social and behavioral sciences. The other ~~twelve~~ thirteen colleges are: the college of food, agricultural, and environmental sciences, the Max M. Fisher college of business, the college of dentistry, the college of education and human ecology, the college of engineering, the Michael E. Moritz college of law, the college of medicine, the college of nursing, the college of optometry, the college of pharmacy, the college of public health, the college of social work, and the college of veterinary medicine.
- (G) Graduate school; organization. The graduate school shall consist of: those members of the university faculty who are approved to give graduate instruction; a graduate faculty; the research and graduate council; and an administration composed of a curriculum committee, an executive committee, the dean, the secretary and such other administrative officers as are appointed pursuant to paragraph (H) of this rule.
- (H) Colleges and graduate school; administration.
 - (1) There shall be a dean of each college and of the graduate school who shall be a member of its faculty and the administrative head of the college or of the school. The major responsibility of each dean shall be that of providing active leadership in the promotion, direction and support of educational and research activities of the university, in the maintenance of a high level of morale among the faculty, and in the encouragement of the spirit of learning among the students. Further detailed duties of the deans of the colleges and of the graduate school shall be fixed by rules and regulations promulgated by the board of trustees.

- (2) There shall be an executive dean and vice provost of the colleges of the arts and sciences who is the administrative head of the colleges of the arts, biological sciences, humanities, mathematical and physical sciences, and social sciences. The major responsibilities of the executive dean and vice provost are to select, in consultation with the provost, the search committees for the ~~five~~ college and divisional deans and advise the provost on the appointment of these deans; work with the provost on annual evaluations of the ~~five~~ college deans; coordinate and manage central services, report to the provost on behalf of the college deans; advise the provost regarding base budgets and rebasing allocations and, following review by the provost, ~~distribute~~ manage these funds ~~to~~ for the ~~five~~ colleges; allocate common funds among the arts and sciences; and review budget management in the ~~five~~ colleges. The executive dean and vice provost also administers curriculum approved by the faculty and is responsible for honors and scholars programs and for interdisciplinary centers and programs ~~that involve more than one of the five~~ involving multiple colleges. ~~The~~ As requested, the executive dean and vice provost will advise the provost on promotion and tenure recommendations and ~~serve as~~ is as a member of the council of deans. Further detailed duties of the executive dean and vice provost shall be fixed by rules and regulations promulgated by the board of trustees.
- (3) Each college, the graduate school, and the colleges of the arts and sciences shall have a secretary and may have such other administrative officers as are necessary to carry out the program of the college or of the school. These persons shall have such duties as are assigned to them by the dean of the college, or of the graduate school, or by the executive dean of the colleges of the arts and sciences.
- (I) Regional campuses. There shall be four regional campuses of the university located at Lima, Mansfield, Marion, and Newark, Ohio. The administrative head of each regional campus shall be a dean and director.
- (J) Agricultural technical institute. The unit of the university for instruction leading to the associate of applied science degree in the agricultural technologies is the agricultural technical institute (Wooster). Regarding matters of administration and operation, the agricultural technical institute shall function as a school in the college of food, agricultural, and environmental sciences.

3335-1-06 Instruction.

- (A) The university year. The university year shall be divided into four quarters of approximately twelve weeks each. For any college on a semester basis, the university year shall be divided into a summer session of approximately twelve weeks and two semesters of approximately eighteen weeks each. The summer quarter or session shall begin the university year and may be divided into two terms of approximately six weeks each.
- (B) Admission requirements. Admission requirements, including admission to advanced standing, for entrance into the university shall be adopted by the board of trustees upon recommendation of the appropriate faculty and the approval of the university senate or the university faculty.
- (C) Courses and curricula. The establishment, alteration and abolition of courses and curricula shall follow the procedures outlined by rule of the university faculty or university senate, as the rule is approved by the board of trustees, and shall be subject to review by the president and by the board (see section 3335.09 of the Revised Code).

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- (D) Graduation requirements. The requirements for graduation from the university shall be adopted by the board of trustees upon recommendation of the appropriate faculty and approval of the university senate or the university faculty.
- (E) Degrees and certificates.
 - (1) Degrees and certificates shall be awarded by the board of trustees upon recommendation of the university senate or the university faculty, transmitted to the board by the president.
 - (2) All diplomas issued to those receiving degrees from the university shall be signed by the chair, the vice chair, the secretary of the board of trustees and by the president of the university.

3335-1-07 Student affairs life.

- (A) Discipline.
 - (1) The president shall have the final responsibility and authority for the discipline of all students of the university. This responsibility and authority may be delegated by the president to the vice president for student affairs life.
 - (2) The deans of the colleges and of the graduate school, the directors of schools, and the chairs of departments, respectively, are responsible to the president through regular disciplinary channels for the discipline of all students in the activities of their respective colleges, schools and departments.
- (B) Student activities.
 - (1) All student activities shall be conducted by student organizations under rules and regulations promulgated by the vice president for student affairs life.
 - (2) Each student organization shall be required to have a faculty or staff adviser. The adviser shall maintain contact with the student organization of which he or she is an adviser to such degree as to be familiar with its program and personnel. The faculty or staff adviser shall advise the group on its program and personnel, having in mind not only the objectives of the particular group but the best interests of the university.
- (C) Fraternities and sororities. Special rules and regulations governing fraternities and sororities may be promulgated by the vice president for student affairs life, the university senate or the university faculty with the approval of the board of trustees.

3335-1-08 Miscellaneous.

- (A) Budget.
 - (1) The annual budget, as adopted by the board of trustees and as amended from time to time, shall govern all transactions involving the financial obligations of the university. The budget shall be comprised of classifications in accordance with the budget and financial reporting system adopted by the state of Ohio.

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- (2) The president shall establish procedures for the disbursement and expenditure of all appropriated funds. These procedures may be amended from time to time but major changes shall have the prior approval of the board of trustees.
- (B) Research endowment funds; income. Income from endowment funds specifically applicable to research shall, unless otherwise specified by the donor, be assigned and administered by the president of the university.
 - (C) Appearance before governmental offices, boards and agencies. Subject to specific control by the board of trustees, the preparation and presentation of requests for appropriations from the state of Ohio and all official dealings on behalf of the university with all federal, state and local government offices, boards and agencies shall be under the direction of the president of the university. Unauthorized appearances before federal, state or local government offices, boards and agencies are hereby prohibited.
 - (D) Drives and canvassing.
 - (1) Canvassing or solicitation for funds, sales, or subscriptions are prohibited on the university campuses or in university buildings unless written permission therefor shall first have been granted by the office of the university registrar.
 - (2) The sale of merchandise of any kind whatsoever or publications or services upon university property other than by the regularly authorized stores, restaurants, departments or divisions of the university, is likewise prohibited except upon written permission of the office of the university registrar.
 - (3) Any persons violating paragraph (D) of this rule shall be subject, upon proper notice, to eviction from university property or arrest.
 - (E) Public use of university facilities. The use by the public of any university library, museum, laboratory, or any other university facility shall be governed by rules and regulations promulgated by the board of trustees.
 - (F) Naming of university buildings. University buildings and structures shall be named by the board of trustees following recommendations submitted by the president and the appropriate faculty or other group. Buildings and structures shall not be named for any person who is an officer or employee of the university or the state of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years.

3335-1-09 Bylaws, rules and regulations; their promulgation, amendment and repeal.

- (A) Statement of purpose. The foregoing bylaws are intended to provide a general framework for the functioning of the board of trustees as a governing body and for the organization, administration and operation of the Ohio state university. Detailed rules and regulations for the organization, administration and operation of the university may be promulgated, amended and repealed by the board of trustees upon its own initiative or upon the recommendation of the university faculty or the university senate.
- (B) Rules and regulations; promulgation, amendment and repeal.
 - (1) The university faculty (either directly or through the university senate) is authorized to recommend through the president to the board of trustees the adoption of detailed rules and regulations for the university faculty. If

adopted, these rules shall be called "Rules of the University Faculty" and shall be amended or repealed under the procedures outlined in this rule.

- (2) The university faculty (either directly or through the university senate) is also authorized to make recommendations through the president to the board of trustees concerning the promulgation, amendment or repeal of the other rules and regulations for the university.
- (C) Rules and regulations; vote by board of trustees. The rules and regulations for the university, including the "Rules of the University Faculty," may be adopted, amended or repealed by a majority vote of the board of trustees at any regular meeting of the board, the notice of which having specified that promulgation, amendment or repeal of the rules and regulations for the university is to be considered.
- (D) Bylaws; amendment and repeal. These bylaws may be amended or repealed by a majority vote of the board of trustees at any regular meeting of the board, the notice of which having specified that amendment or repeal of the bylaws is to be considered.
- (E) Bylaws; recommendations as to amendment or repeal. The university faculty or the university senate is authorized to make recommendations through the president to the board of trustees concerning the amendment or repeal of these bylaws.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

3335-3-15 Chief information officer. Subject to the direction of the executive vice president and provost, the principal duties of the chief information officer shall be the leadership throughout the university with respect to information technology. These duties shall include but not necessarily be limited to: management and oversight of the office of information technology; oversight of strategic visioning and planning with respect to information technology, including planning to leverage technology to better benefit and enhance the academic environment, and the implementation of action plans to advance IT throughout the university; leadership in transitioning the university from decentralized IT governance, infrastructure, and operational environment to a more unified and balanced approach; working collaboratively with all university IT constituencies to develop and implement integrated and appropriately placed standards, policies, and procedures; leadership to ensure that the university has world-class security with respect to data, infrastructure, and servers; and other projects and duties that may be assigned from time to time by the executive vice president and provost.

3335-3-16 University Treasurer.

Subject to the direction of the senior vice president for business and finance and chief financial officer, the principal duties of the university treasurer shall be as follows:

- (A) Receive such moneys as, in accordance with law, are not to be deposited with the state treasurer;
- (B) Have charge and custody of, and be responsible for all university funds, securities, and other financial instruments of the university, including investment of operating and agency funds in accordance with the investment policy approved by the board of trustees; receive and give receipts for moneys due and payable to the university from any sources whatsoever; deposit all such moneys in the name of the university in such banks, trust companies or other depositories of the university; be responsible for the accuracy of the amounts of and cause to be preserved proper vouchers for all moneys disbursed;
- (C) Keep, or cause to be kept, in the treasurer's office at the university, correct records of the financial affairs of the university, and exhibit such records to any member of the board, the president, or the senior vice president for business and finance upon request at such office;
- (D) In accordance with section 3335.05 of the Revised Code, give bond, payable to the state of Ohio for the use of the university, in such sum as the board shall determine:
 - (1) For the safe keeping of all university funds,
 - (2) For the payment of same in accordance with the rules of the board, and
 - (3) For the faithful discharge of his or her duties as treasurer.

Such bond shall be signed by a surety company authorized to do business in the state of Ohio, and the premium thereon shall be paid by the university. Such bond shall be approved by the attorney general and filed with the secretary of state.

- (E) Perform such other duties as from time to time may be assigned to him or her by the senior vice president for business and finance.

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3335-3-18 to 3335-3-20 no changes

3335-3-21 Assistant vice president and ~~Director~~ director of athletics.

- (A) The assistant vice president and director of athletics shall be responsible to the president and shall be appointed under the procedures outlined in paragraph (R) of rule 3335-1-03 of the Administrative Code. The athletic council (see rule 3335-5-48.5 of the Administrative Code) shall also be consulted.
- (B) Under policies established by the athletic council, the assistant vice president and director of athletics shall administer the intercollegiate athletics program subject to the direction of the president and the senior vice president and special assistant to the president.
- (C) The athletic physical plant shall be under the concurrent jurisdiction of the department of athletics and the office of physical facilities. Athletic physical plant employees shall be under the jurisdiction of the department of athletics, which in consultation with the office of physical facilities shall be responsible for all normal maintenance and repairs. Major remodeling, renovation, construction, and other capital improvements shall be undertaken only with the prior approval of, and under the direction of, the office of physical facilities.

3335-3-22 no change

3335-3-25 no change

3335-3-26 Establishment of colleges and graduate school.

For educational administration the university shall be organized into a graduate school and ~~seventeen~~ eighteen colleges, as established in paragraph (F) of rule 3335-1-05 of the Administrative Code.

Balance unchanged.

Chapter 3335-13

3335-13-08 Research misconduct

The university shall have a policy on research misconduct ("the policy") issued and maintained by the university research committee. "research misconduct" means fabrication, falsification or plagiarism in proposing, performing, or reviewing research, or in reporting research results. Research misconduct does not include honest error or differences of opinion.

(A) Objectives

- (1) The policy shall aim to protect both the integrity and the reputation of research and scholarship produced by members of the university community.
- (2) The policy shall aim to protect the integrity and reputation of the university and its scholars from false or unproven allegations of research misconduct. For this reason, the university assumes that a person accused of research misconduct is innocent of any allegations until the contrary has been established by a final decision reached under the policy and the applicable disciplinary rules or procedures. The procedures undertaken pursuant to the policy are intended to be investigatory, not adversarial.

(B) Jurisdiction

- (1) The policy shall apply to all university personnel who may be involved with research activities, including faculty members, staff, students, research associates and fellows, post-doctoral fellows, and other research trainees.
- (2) The policy shall therefore apply to all research and scholarship conducted within the University community, irrespective of the funding source, if any, which supports the research or scholarship.
- (3) The terms "research" and "scholarship" shall be broadly construed, including activities ranging from scientific experimentation to artistic expression to research and scholarship in the humanities.
- (4) All persons to whom the policy applies, including those accused of research misconduct, have a duty to cooperate with all proceedings under the policy as well as any subsequent investigations. Such cooperation shall include providing research records and other relevant information to the vice president for research and/or his or her designee.

(C) Confidentiality

To the extent possible within the law and in accordance with the need to conduct a thorough inquiry, all participants in the actions initiated pursuant to the policy shall keep confidential all information regarding allegations and proceedings until the university process, including any disciplinary action, has concluded and all avenues of appeal under the university rules (if pursued) have been exhausted. The vice president for research shall be the university official responsible for determining when a release of information is necessary or appropriate.

(D) Administration of the policy

- (1) The Vice President for Research shall be responsible for disseminating the policy to the research community and handling all allegations of research misconduct. In order to foster broad familiarity with the policy, as well as its flexibility regarding changing standards external to the university, the full policy document shall be publicized by the office of academic affairs, the graduate school, the office of human resources, the office of research, the university research committee, the office of undergraduate research, and the university senate.
- (2) The vice president for research shall designate a coordinator to assist in administering the policy. The person appointed as coordinator shall not be university counsel acting in that capacity, but shall consult with University counsel to ensure that the requirements of the law and university policy are being satisfied.

(E) Administrative Actions

The vice president for research may, during proceedings under the policy or any subsequent investigation, take whatever administrative actions that are in his or her judgment needed to ensure the integrity of the investigation and to protect research funds or equipment or the legitimate interest of patients or clients.

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(F) Definitions

The key terms for the policy shall be defined in the policy document.

(G) Procedures

(1) The policy shall describe procedures pertaining, but not limited to: assessing whether an allegation has been made in good faith and has merits; investigating pursuant to such findings; the role of administrators and other individuals in the process; the time line for such investigations; protecting data; reporting to sponsors and clients; and sanctions.

(2) A finding of research misconduct requires that:

(a) There be a significant departure from accepted practices of the relevant research community;

(b) The misconduct be committed intentionally, knowingly, or recklessly; and

(c) The allegation be proved by a preponderance of the evidence.

(APPENDIX II)

DEPENDENT TUITION ASSISTANCE

ITEM: Revising the waiting period for dependent tuition assistance eligibility for staff and non-tenured faculty to be consistent with that for senior Administrative & Professional staff and tenured faculty.

CURRENT POLICY SUMMARY:

This benefit is available to spouses, partners, and children of regular faculty and staff, if the faculty or staff member has completed three years of continuous service in an eligible appointment of at least 50% FTE. Tenured faculty, senior administrative officers, and senior administrative and professional (A&P) staff are eligible for this benefit immediately upon appointment. This recommendation is to eliminate the differences in those waiting periods.

OVERVIEW OF THE DEPENDENT TUITION BENEFIT:

- This program pays 50% of the undergraduate fee schedule for instructional and general fees only.
- Courses may be taken through undergraduate, graduate, or professional degree-granting programs at Ohio State.
- Dependent Tuition Assistance benefits are available to each eligible dependent for the greater of either 12 total quarters or 200 credit hours.
- A dependent that has two parents/partners working in an eligible appointment of at least 50% FTE by the time the dependent applies for the assistance is eligible for 75% of the undergraduate fee schedule for instructional and general fees. Courses may be taken through undergraduate, graduate, or professional degree-granting programs at Ohio State.

RECOMMENDED ACTION: Decrease the waiting period for everyone to date of hire, leaving tenured faculty and senior A&P unchanged, and decreasing the waiting period for staff and non-tenured faculty.

FUNDING: The costs of this program will become part of the benefits overhead rate charged to departments

APPROVALS: This has been approved by the Senior Management Council on April 16, 2008, by the Council of Deans on May 20, 2008, and discussed with President Gee. Benchmarking information is attached.

July 11, 2008 meeting, Board of Trustees

Benchmarking Information
Waiting Period after Hire for Availability of Dependent Tuition Benefits

<u>Institution</u>	<u>Child Waiting Period</u>	<u>Spouse Waiting Period</u>
Indiana	Immediate	Immediate
Michigan State	Immediate	Immediate
Northwestern	Immediate	Immediate
Penn State	Immediate	Two Years

A majority of the universities that were surveyed offered tuition benefits. Many remitted 50% with a few (mostly privates) offering 100%. In the Big Ten, 7 of 14 offered tuition remissions with Northwestern offering 85%; Penn State, 75%, and all others at 50%. Iowa, Michigan, Minnesota, and Wisconsin do not offer a tuition benefit for dependents of employees.

(APPENDIX III)

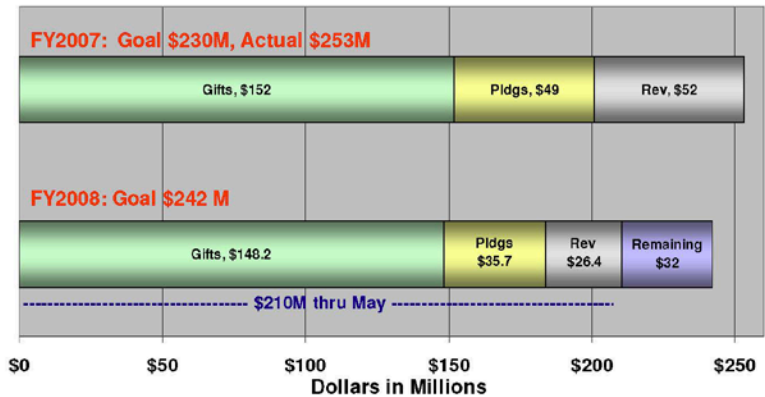


The Ohio State University
Office of University Development
Gift Receipts and Net Commitments
as of May 31, 2008

	July 2007 - May 2008	July 2006 - May 2007	% Change
Gift Receipts			
Cash & Securities*	\$ 132,209,844	\$ 112,580,346	17%
Gifts-in-Kind	4,275,097	5,107,033	-16%
Irrevocable (Present Value)	2,120,729	2,205,075	-4%
Bequests Distributed	9,618,838	10,273,169	-6%
Total Gift Receipts	\$ 148,224,508	\$ 130,165,624	14%
Net New Pledges	\$ 35,673,905	\$ 20,071,019	78%
Net New Revocable Planned Gifts			
Bequest Expectancies (Face Value)	\$ 18,194,865	\$ 29,933,616	-39%
Trust Expectancies (Face Value)	8,183,518	11,522,089	-29%
Total Net Planned Gifts	\$ 26,378,383	\$ 41,455,705	-36%
Total	\$ 210,276,796	\$ 191,692,349	10%

*Totals do not include private grants and contracts processed through the OSU Research Foundation

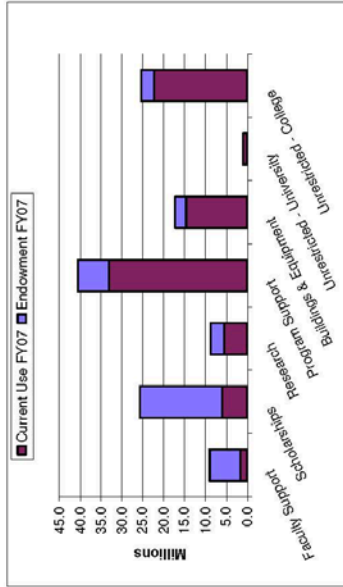
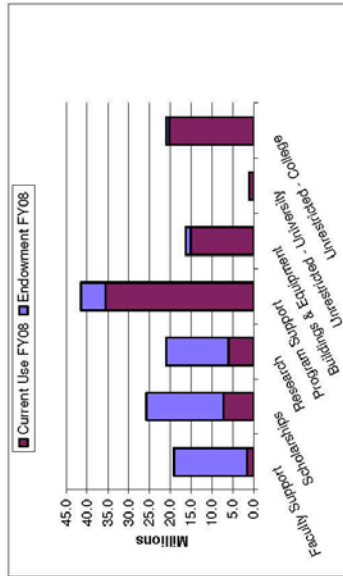
FY2007 Final compared to FY2008 July-May





The Ohio State University
Office of University Development
Gift Receipts by Purpose
as of May 31, 2008

	July 2007 - May 2008			July 2006 - May 2007			
	Current Use	Endowment	Total	Current Use	Endowment	Total	% Change
Faculty Support	\$ 1,620,121	\$ 17,565,547	\$ 19,185,668	\$ 1,732,485	\$ 7,325,399	\$ 9,057,884	112%
Scholarships	7,290,451	18,505,279	25,795,730	6,009,611	19,731,359	25,740,970	0%
Research	6,061,904	14,996,959	21,058,863	5,578,475	3,227,960	8,806,435	139%
Program Support	35,573,116	5,891,498	41,464,614	33,150,995	7,469,151	40,620,146	2%
Buildings & Equipment	15,167,756	1,175,845	16,343,601	14,649,524	2,668,158	17,317,682	-6%
Unrestricted - University	1,198,358	-	1,198,358	1,062,539	-	1,062,539	13%
Unrestricted - College	20,261,090	795,855	21,056,945	22,309,771	3,045,122	25,354,893	-17%
	\$ 87,172,797	\$ 58,930,982	\$ 146,103,779	\$ 84,493,399	\$ 43,467,150	\$ 127,960,549	14%



* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report

(APPENDIX IV)

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
July 10, 2008**

Topic:

FY 2009 Operating Budget Recommendations

Context:

This is the second to last step in approval of the FY 2009 Operating Budget. The final step (Budget Detail) will occur at the September meeting.

Recommendations:

The recommendations are subdivided into the following components:

- Prior Board Actions
- Strategic Overview
- Columbus Campus General Funds
- Regional Campuses
- All Funds
- Financial Stewardship
- Conclusions

Considerations:

- How does this budget support the Academic Plan and the President's six priorities?
- How are the University's financial goals advanced?
- Who else has been consulted?
- How have implications of the deteriorating national and state economic picture been addressed?
- What happens next?

Requested of Fiscal Affairs Committee:

Approval

Office of Academic Affairs
Office of Business and Finance
7/1/08

The Ohio State University
Board of Trustees
Fiscal Affairs Committee
July 10, 2008

FY 2009 Operating Budget Recommendations

- I. Prior Board Actions
- II. Strategic Overview
- III. Columbus General Funds Budget Recommendations
- IV. Regional Campuses
- V. All Funds Budget Recommendations
- VI. Financial Stewardship
- VII. Conclusions

Office of Academic Affairs
Office of Business and Finance
7/01/08

I. Prior Board Actions

A. April 4, 2008

- BOT was presented with instructional and general fee recommendations for a first reading. No Board action was required.

B. June 6, 2008

- Board approved resolutions regarding FY 2009 Tuition, User Fees and Charges
 - Board approved an interim budget for July 1, 2008 to July 11, 2008.
-

II. Strategic Overview

The FY 2009 budget is structured to support key University-wide priorities, consistent with the Academic Plan. Funding for each of these initiatives is described below:

- A. COMPENSATION – Pay raise merit pool of at least 3.5% for faculty and staff without reallocation for most units.
 - B. ACCESS – Continuation of resident undergraduate tuition freeze without adverse financial impact on academic goals and increased financial aid to reflect the increase in housing costs.
 - C. GRADUATE PROGRAM QUALITY – Significant strengthening of graduate programs through:
 - a) Program review
 - b) Reduced tuition for Ph.D. students in dissertation phase
 - c) Allocation of dollars reflects quality
 - D. FINANCIAL STABILITY – Protection/buffering against uncertain economic environment.
 - E. ALIGNMENT – Aligns with Academic Plan, President’s six objectives, and Master Planning goals.
-

III. Columbus Campus General Fund Budget Recommendations

- A. FY 2009 Budget Assumptions
- B. FY 2009 Sources and Uses
- C. User Fee Changes
- D. Additional Budget Highlights
- E. Increased Support by Area of Focus



**A. FY 2009 General Fund Budget Assumptions
Columbus Campus**

Total Revenue Increase	+ 4.6%
Enrollments	+ 1.4%
Tuition Package	
Undergraduate Resident ¹	+ 0.0%
UG Non-Resident, Graduate	+ 5.0%
State Support	+ 9.6%
All Other	+ 3.0%
 Total Expenditures Increase	 + 4.5%
Salary Merit Pool	Minimum of 3.5%
Benefits	+6.4%
Facility Costs	+ 6.4%
Student Financial Aid (Undergraduate)	+ 8.5%
 Planned Central Reserves	
Stability Reserve	\$10.0 million
Rainy Day Fund	\$12.5 million
General Fund Operating Margin	\$ 1.2 million

¹Undergraduate Resident Fee does not include the \$3 (1.6%) increase in the Recreation Fee, which is not included in the tuition freeze under state law.

B. General Funds Sources and Uses Summary

**FY 2009 General Funds Operating Budget
Columbus Campus
FY 2008 Current Budget Compared to FY 2009 Original Operating Budget
(Dollars in Millions)**

<u>Headcount Enrollments</u>	<u>2007-08 Projected</u>	<u>2008-09 Projected</u>	<u>Change</u>
UG Resident	109,385	109,624	0.2%
UG Non-Resident	13,338	14,966	12.2%
Grad Resident	21,180	21,562	1.8%
Grad Non-Resident	15,349	15,527	1.2%
Professional	10,140	10,107	(0.3%)
	169,393	171,786	1.4%

<u>Sources and Uses</u>	<u>2007-08 Current (1)</u>	<u>2008-09 Original (2)</u>	<u>Change</u>
Sources			
State Support	\$ 343.5	\$ 376.4	9.6%
Student Fees			
UG Instructional (0% Fee Increase) (3)	\$ 310.0	\$ 315.3	1.7%
UG Non Resident (5% Fee Increase)	\$ 54.3	\$ 61.1	12.6%
Grad. Instructional (5% Fee Increase) (2)	\$ 77.7	\$ 73.0	(6.0%)
Grad. Non-Res. (5% Fee Increase) (2)	\$ 63.1	\$ 57.4	(9.0%)
All Other (4)	\$ 157.5	\$ 171.1	8.6%
Research Cost Recoveries	\$ 74.7	\$ 75.7	1.2%
Other Cost Recoveries (5)	\$ 65.2	\$ 68.9	5.6%
Interest Income/Other	\$ 14.4	\$ 14.4	0.0%
Total Sources	\$ 1,160.5	\$ 1,213.3	4.6%
Uses			
Departmental (2),(6)	\$ 879.6	\$ 914.0	3.9%
Financial Aid			
Undergraduate (7)	\$ 71.9	\$ 78.1	8.5%
Graduate (2)	\$ 74.5	\$ 67.3	(9.7%)
Facilities	\$ 91.0	\$ 96.9	6.4%
Strategic Investment (8)	\$ 42.8	\$ 45.9	7.3%
Stability Reserve (9)	\$ -	\$ 10.0	
Total Uses	\$ 1,159.8	\$ 1,212.1	4.5%
Sources less Uses	\$ 0.7	\$ 1.2	

- (1) Current Budget as of 05/31/2008
- (2) Original Budget reflects the impact of the fee reduction for post-candidacy Ph.D. students. Estimated dollar values are: Grad. Instructional Fees: -\$8.6M; Grad. Non-Res. Fees: -\$9M; Department funded fee authorizations: -\$6.5M; Centrally Funded fee authorizations: -\$8.8M.
- (3) \$5.3M increase results from phasing out Fee Tier 2 and projected UG Non-Resident enrollment increase.
- (4) Includes 5% increase for Professional and Tagged Masters Instructional and Non-Resident fees, \$2.4M in Differential Fees, \$3.3M increase for Learning Technology and Program Fees and 0% increase for General Fees.
- (5) Includes Earnings OvH (6.6% inc.), Regional Campus OvH (1.6% inc.) and Cost Containment.
- (6) Assumes a salary increase pool for faculty and staff of 3.5% and estimated average benefit cost increase of 6.4%.
- (7) \$6.1M increase includes \$0.5M for fee increases; \$1.2M from colleges from the SFA deficit reduction plan, \$2.0M from colleges for increased housing costs, \$0.2M deficit reduction from Non-Res UG Fees for increased International Student enrollment, \$1.7M deficit reduction reallocated from OAA and \$0.5M from central funds formerly provided by unrestricted endowment funds.
- (8) FY 2008 amount contains \$9M FY 2008 funds to be distributed in FY 2009 as part of the reconciliation process as follows: \$6.9M to college budgets, \$.4M to Provost for quality investment and \$1.7M for central tax. Also includes other Provost's and President's Strategic Investments funds and University Reserves.
- (9) \$10M held in reserve to ensure stability in uncertain economic times.

C. User Fee Changes

1. International Student Fee

A fee of \$50 for new international students will be established in FY 2009. This fee will be used to support the costs of an immigration attorney in the Office of Legal Services in order to address the rising workload surrounding international students and the legal requirements the university has to meet.

2. Project Fee for Construction projects

A new fee for construction projects will be established in FY 2009 in order to support the need to fund an attorney position in the Attorney General's Office of the State of Ohio to address needed legal work for OSU. Currently, the work is being handled by outside counsel, which is expensive. Providing funding to the AG's office will be cost effective overall.

3. Vehicle Maintenance Fee

A fee of \$160 will be charged for each vehicle owned by OSU in order to provide cost recovery for these related costs of maintaining these vehicles.

4. ULAR Animal Per Diems

A 2% increase in the animal per diems will be instituted to assure that sufficient funding is available to help cover the costs of housing and caring for the animals.



D. Additional Budget Highlights

This budget includes the following additional highlights:

1. \$9 million in one-time funds and \$1 million in continuing funds to support Phase III of V of Targeted Investments in Excellence. The total commitment is \$50 million over five years.
 2. \$7 million for doctoral funding is set aside to be allocated by the Graduate School to enhance quality doctoral programs.
 3. The entering freshman class is expected to be 6,050. This is factored into the enrollment and revenue estimates. In addition, increased retention rates have been taken into account.
 4. \$3.1 million in continuing funds to support step one of five for increasing the student financial aid budget to address existing commitments.
 5. \$1.5 million in continuing funds and \$2.7 million in one-time funds for significant improvements in security and fire safety.
 6. \$0.10 per ASF in POM charges to all General Fund units to begin to address deferred maintenance needs. Similar increases are expected for several years until this problem is addressed.
 7. \$9.7 million for the continued installation of the Student Information System.
 8. The Office of Development will utilize \$1.3 million in carryover funds from FY 08 along with \$750,000 additional funds in the Development Assessment to plan and develop the new Capital Campaign in FY 2009.
 9. \$2.5 million in one-time seed money to build up Outreach and Engagement.
 10. The budget includes \$228,000 for a new vice provost position for Global Strategies and International Affairs. The new position will allow us to stimulate and enable our aspirations to global eminence in a focused manner.
-

E. General Funds Increased Support by Area of Focus

Central discretionary funds of \$5.6 million in continuing funds and \$39.9 million in one-time funds are recommended to fund University-wide initiatives that cross college boundaries and strengthen core support services. More detail on these allocations will be presented in September.

**Budget Recommendations for
Allocations of Central General Funds**

Category	Continuing	One-Time
Safety and Security	\$ 1,520,000	\$ 2,669,000
Facilities	\$ 615,000	\$ 3,253,000
Academic Programs	\$ 1,332,000	\$ 14,200,000
Systems	\$ -	\$ 14,896,000
Outreach and Engagement	\$ 200,000	\$ 2,558,000
All Other	\$ 1,953,000	\$ 2,330,000
Total	\$ 5,620,000	\$ 39,906,000

IV. Regional Campuses

**Budgeted Resources and Expenditures
(Dollars in Thousands)**

Lima	FY 2008	FY 2009	Change (2)
Resources			
General Funds (1)	\$ 13,024	\$ 13,804	6.0%
Earnings Funds	\$ 475	\$ 475	0.0%
Restricted Funds	\$ 1,702	\$ 1,767	3.8%
Total Resources	\$ 15,201	\$ 16,046	5.6%
Expenditures			
General Funds (1)	\$ 12,964	\$ 13,781	6.3%
Earnings	\$ 395	\$ 395	0.0%
Restricted	\$ 1,702	\$ 1,767	3.8%
Total Expenditures	\$ 15,061	\$ 15,943	5.9%

Mansfield	FY 2008	FY 2009	Change
Resources			
General Funds (1)	\$ 15,800	\$ 16,032	1.5%
Earnings Funds (3)	\$ 313	\$ 233	-25.6%
Restricted Funds	\$ 2,037	\$ 2,067	1.5%
Total Resources	\$ 18,150	\$ 18,332	1.0%
Expenditures			
General Funds (1)	\$ 15,567	\$ 16,015	2.9%
Earnings Funds (3)	\$ 469	\$ 233	-50.3%
Restricted	\$ 2,037	\$ 2,067	1.5%
Total Expenditures	\$ 18,073	\$ 18,315	1.3%

July 11, 2008 meeting, Board of Trustees

Marion	FY 2008	FY 2009	Change
Resources			
General Funds (1)	\$ 14,549	\$ 15,312	5.2%
Earnings Funds	\$ 54	\$ 120	122.2%
Restricted Funds	\$ 3,256	\$ 3,166	-2.8%
Total Resources	\$ 17,859	\$ 18,598	4.1%

Expenditures			
General Funds (1)	\$ 14,553	\$ 15,312	5.2%
Earnings	\$ 79	\$ 107	35.4%
Restricted	\$ 3,256	\$ 3,166	-2.8%
Total Expenditures	\$ 17,888	\$ 18,585	3.9%

Newark	FY 2008	FY 2009	Change
Resources			
General Funds (1)	\$ 21,045	\$ 22,820	8.4%
Earnings Funds	\$ 75	\$ 82	9.3%
Restricted Funds	\$ 2,224	\$ 2,525	13.5%
Total Resources	\$ 23,344	\$ 25,427	8.9%

Expenditures			
General Funds (1)	\$ 21,076	\$ 22,820	8.3%
Earnings	\$ 74	\$ 82	10.8%
Restricted	\$ 2,224	\$ 2,525	13.5%
Total Expenditures	\$ 23,374	\$ 25,427	8.8%

ATI	FY 2008	FY 2009	Change
Resources			
General Funds (1)	\$ 9,210	\$ 9,613	4.4%
Earnings Funds (4)	\$ 1,833	\$ 2,922	59.4%
Restricted Funds	\$ 2,088	\$ 2,126	1.8%
Total Resources	\$ 13,131	\$ 14,661	11.7%

Expenditures			
General Funds (1)	\$ 9,233	\$ 9,561	3.6%
Earnings Funds (4)	\$ 2,020	\$ 2,973	47.2%
Restricted	\$ 2,088	\$ 2,126	1.8%
Total Expenditures	\$ 13,341	\$ 14,660	9.9%

- (1) Approximately one third of anticipated increase in SSI held in reserve to ensure stability in uncertain economic times.
- (2) Change reflects variance between FY 2008 and FY2009 budgets; FY 2008 budget to actual will be reconciled at year end.
- (3) Mansfield's decline in earnings the result of change in accounting structure.
- (4) ATI increased earnings the result of golf course acquisition.

**V. Analysis Of Budget Recommendations For All Funds –
Columbus Campus**

- A. Summary of Recommendations by Funding Source
- B. Budget Recommendations for Health System and Major Auxiliaries
- C. Consolidated Statement of Health System Operations
- D. Consolidated Statement of Health System Changes in Net Assets

A. Summary Of Recommended Allocation Levels – Columbus Campus Only – All Funds Revenues (In Millions)¹

Category	FY2008	FY 2009	% Change
General Funds			
Tuition and Fees ²	\$663	\$678	2.3%
State Support	343	376	9.6%
All Other ³	154	159	3.0%
Sub Total	\$1,160	\$1,213	4.6%
Earnings			
Health System ⁴	\$1,519	\$1,591	4.8%
Auxiliaries ⁵	287	294	2.4%
OSUP	254	267	5.1%
All Other ⁶	93	101	9.1%
Sub Total	\$2,153	\$2,253	4.6%
Restricted			
Appropriations ⁷	\$71	\$65	-8.5%
Gifts & Grants ⁸	610	663	8.7%
Endowments ⁹	19	16	-15.8%
Sub Total	\$700	\$744	6.3%
Grand Total	\$4,013	\$4,210	4.9%

¹ Totals may not reconcile with other tables due to adjustments for inter-fund transfers.

² Includes program fees

³ Includes miscellaneous student fees, cost recoveries, and interest income.

⁴ FY 2008 resources represent 10 month actual & 2 month projection.

⁵ Auxiliaries include Athletics, Transportation and Parking, Student Affairs.

⁶ Includes conference fees and departmental earnings.

⁷ Restricted appropriations went down in FY 09 as a result of a consolidation of Priorities in Graduate Education line item into the Research Scholars line item, as well as the reallocation of a portion of the Research Incentive line item into Research Scholars. While it is not clear at present how much the university will receive, OSU expects to receive a substantial amount of the total state funds allocated for Research Scholars.

⁸ Gifts & Grants increase adjusted to align budget projections with actuals.

⁹ Restricted Endowment decline adjusted to align budget projections with actuals

**B. Summary Of Budget Recommendations For Health System,
Major Auxiliaries and Development (FY 2009)**

Includes All Funds (General, Restricted, and Auxiliary)¹

(in millions)

Unit	FY 2008 Resources ²	FY 2009 Resources ³	Percent Change	FY 2009 Expenditures/ Transfers	Net Income
Health System ⁴	\$1,519	\$1,591	4.8	\$1,534	\$57.2
Student Life Auxiliary Operations—Housing	59.6	60.3	1.1	60.3	0.0
Student Life – Other	84.4	89.1	5.6	89.0	0.1
Intercollegiate Athletics	115.7	115.4	-0.3	115.4	0.0
Transportation and Parking	27.7	29.0	4.0	28.6	0.4
University Airport ⁵	8.9	9.2	2.6	8.4	0.8
Development Operating ⁶	23.0	24.4	6.0	24.3	0.0

¹ Totals may not reconcile with other tables due to adjustments for inter- and intra-fund transfers.

² FY 2008 resources represent 10 month actual & 2 month projection.

³ Planned budget.

⁴ FY08 & FY09 Resources represent budget; Net Income is after College of Medicine transfers.

⁵ Airport revenue may not be diverted for non-airport purposes by federal law.

⁶ Development Operating does not include the funding for the new Capital Campaign in FY 2009, which has not been allocated at this time.

C. Consolidated Statement of Operations

**The Ohio State University Health System
for the Years Ending June 30, 2008 and 2009
(in thousands)**

	FY 2008 Budget	FY 2009 Budget	Dollar Change	Percent Change
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	945,646	973,839	28,193	3.0%
Outpatient Revenue (Net)	521,911	558,931	37,019	7.1%
Other ¹	51,612	58,562	6,951	13.5%
Subtotal Auxiliary	1,519,169	1,591,332	72,163	4.8%
Restricted				
State Appropriation	0	0	0	0.0%
Subtotal Restricted	0	0	0	0.0%
Total Resources	1,519,169	1,591,332	72,163	4.8%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	964,718	972,480	7,762	0.8%
Student Education	37,734	37,630	(104)	-0.3%
Research	1,612	435	(1,177)	-73.0%
Administration	328,599	367,710	39,111	11.9%
Overhead	32,177	35,319	3,142	9.8%
Plant, Operation & Maintenance	49,505	51,063	1,558	3.1%
Transfers To Plant (Net)	59,406	69,433	10,027	16.9%
Subtotal Auxiliary	1,473,749	1,534,069	60,319	4.1%
Restricted				
	0	0	0	0.0%
Total Expenditures & Transfers	1,473,749	1,534,069	60,319	4.1%
NET INCOME²	45,420	57,263	11,844	26.1%

Note: Includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital and Hospital Physician Network.

¹ Represents revenue from Investment Income, University Reference Lab, Research Space Rental, Gift Shop, Cafeteria and Ancillary Services sold to Other Hospitals.

² Net income takes into account transfers from Health System to the College of Medicine, which reduces Health System's net income.

D. Consolidated Statement of Changes in Net Assets

The Health System projects continued growth in FY 2009. Total Operating Revenue is expected to grow 4.8%, while total expenses grow 4.1%. Total Margin is projected to be 7.3%, or an excess of \$115.8 million in revenues over expenses.

FY 2009 year-end Net Assets are budgeted to be \$57.2M greater than FY 2008 forecasted, with the FY 2009 budget reflecting a year-end Net Asset value of \$571M.

**The Ohio State University Health System
Years Ending June 30, 2008 and 2009
(in thousands)**

	FY 2008 Forecast	FY 2009 Budget	Budget % Var.
Net Assets Beginning of Period	\$468,365	\$513,785	9.7%
Excess of Revenue over Expenditures	112,174	127,303	13.5%
Less Total Medical Center Investments	(66,754)	(70,040)	4.9%
Contributions for Property Acquisitions	0	0	
Increase (Decrease) in Net Assets	\$45,420	\$57,263	
Net Assets End of Period	\$513,785	\$571,048	11.1%

VI. Financial Stewardship

- A. Compliance with State and Federal Mandates
- B. Cost Savings Initiatives
- C. Financial Targets



A. FY 09 Additional Funds Allocated to Assure Compliance with State and Federal Mandates, Columbus Campus

	Continuing	One-Time
Homeland Security Reporting	\$85,000	\$31,000
Chemical Anti-terrorism	150,000	0
ADA Access Management	13,000	178,000
Fire Suppression ¹	200,000	220,000
Radiation Safety ²	111,000	0
Total	\$559,000	\$429,000

¹One time cash will be used to fund the project in 2009. Continuing funds will be supported by POM in 2010.

²Funded through Research Assessment

B. Cost Savings

The University remains committed to continued improvements in cost savings and operating efficiencies, as reflected in this budget.

The FY 2008 – FY 2009 Biennial Budget Bill requires universities to meet efficiency incentive requirements in order to receive the full amount of state support. For FY 09, OSU provided information to the Board of Regents totaling \$68.9 million in cost savings, which exceeded the target of \$4.7 million. The cost savings submitted were primarily derived from strategic purchasing activities. The target for FY 09 is \$14.2 million. We anticipate exceeding this target as well.

This operating budget also includes continued support for additional efficiency savings in the following areas:

- Energy Conservation
- Strategic Purchasing
- Transition to Work
- Your Plan for Health
- Enterprise-Wide Systems

More detail will be presented at the September meeting.

C. Financial Goals

This budget is balanced with appropriate reserves.

Financial goals are met in each of these areas:

- Margin
- Liquidity
- Debt Coverage

Additional information will be presented at the September meeting.

VII. Conclusions

A. What Happens Next

B. Summary



A. What Happens Next

September

Current Funds Budget Detail
Capital Plan Annual Update

November

Year-End Financial Review
First Quarter Budget Report/Risk Assessment

February

Mid-Year Review
Budget vs. Actual



B. Summary

1. This budget meets our commitments to state officials for the second year of a tuition freeze for resident undergraduates. -- We have been able to support the commitment of the Governor and legislators to control the cost of higher education through tuition stability. This budget, along with internal reallocations, allows us to move forward toward our goals while holding tuition steady, thereby increasing access for citizens of Ohio.
 2. Because of increases in state support and internal reallocations, we will be able to continue to meet normal budget commitments such as continuing to improve the quality of our academic programs. -- Internal budget adjustments made by the university to support the state access goal included reallocations between programs, elimination and consolidation of operating units and increased external fund generation. All of this occurred while the university also achieved greater national and international recognition for its academic achievements and status as the flag ship for the University System of Ohio. Continued success is at least in part dependent on the state meeting its funding commitments for FY 2009.
 3. Future challenges still need to be addressed. -- There are a series of accumulated issues that may endanger our ability to continue toward agreed upon institutional and access goals if not addressed. These include increasingly debilitating deferred maintenance needs, reduced state capital construction funds, diminished funding prospects for the next biennium in the face of weak economic growth, and inefficiencies imposed by excessive regulation.
-

(APPENDIX V)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

July 10, 2008

SUBJECT:

Medical Center Facilities Master Plan Expansion Projects – Phase I,
Approval to Enter Into Design Contracts

CONTEXT:

The proposed \$1 billion expansion through 2014 is comprised of multiple projects. Over the last 12 months the University has worked to ensure that the project plans are aligned with the physical, programmatic, and financial goals of the OSUMC and those of the University. This additional review has provided the assurance that the OSUMC will be able to continue to move forward in a way that is beneficial to the University, the community and the state of Ohio.

RECOMMENDATION:

It is recommended that approval be given to advertise and contract for design services for the projects listed below. The total estimated cost for design services for these projects is \$57M.

- a. EOC Clinical Expansion – Cancer and Critical Care
- b. Infrastructure and Roadways WOC Phase 2
- c. Playfield and Surface Parking
- d. Spirit of Women Park
- e. West of Cannon Parking Garage
- f. WOC Cancer Ambulatory and Cannon Bridge

Separate approvals will be required on individual projects before moving forward with construction. Specific programmatic and financial targets will need to be met prior to seeking approval.

CONSIDERATIONS:

- What impact will the project have on the finances of the University and the Medical Center?
- What are the deliverables and the timeline of this review?
- How will the Board be kept informed?
- Are these plans consistent with the University's debt schedule?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval

July 11, 2008 meeting, Board of Trustees

**Office of Business and Finance
Projected Debt Service Issuance for
CY 2005 – CY 2014**

Bond Issue Calendar Year	Total Amount Approved for University	Amount Recommended for OSU Medical Center
2005	\$360M	\$162M
2008	\$450M	\$117.5M
2010	\$500M	\$260M
2012	\$500M (est.)	\$260M
2014	\$500M (est.)	\$322M

NOTE: Some numbers are preliminary and may change. Amount issued for CY 2008 will be approximately \$360M.



MCFP - Expansion Projects

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

Description/Scope:

The Medical Center Facility Master Plan is a strategic initiative that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide. The MCFP projects will result in a net increase of approximately 270,000 gross square feet of parking, a net increase of approximately 1,060,000 gross square feet of clinical, faculty/staff/administrative, and support space, and renovate approximately 75,000 gross square feet of space.

Approval to advertise for a global construction manager and commissioning agent was received at the June 2008 Board of Trustees meeting as was approval to advertise for design services for the 10th Avenue Parking Garage and RDJC-MEP Upgrades project. Approval to advertise for design services for the following projects is now requested:

1. EOC Clinical Expansion - Cancer and Critical Care
2. Infrastructure and Roadways WOC Phase 2
3. Playfield and Surface Parking
4. Spirit of Women Park
5. West of Cannon Parking Garage
6. WOC Cancer Ambulatory and Cannon Bridge

The anticipated dates for requesting construction approval for the Medical Center Facility Plan projects are noted below. Projects are presented for construction approval at the completion of the construction documents phase.

- April 2009
 - Infrastructure and Roadways EOC Phase 1
- July 2009
 - Spirit of Women Park
 - Playfield and Surface Parking
- Nov 2009
 - Infrastructure and Roadways WOC Phase 2
 - RDJC-MEP Upgrades
 - West of Cannon Parking Garage
- Dec 2009
 - 10th Avenue Parking Garage
- Nov 2010
 - EOC Clinical Expansion - Cancer and Critical Care
- Feb 2011
 - WOC Cancer Ambulatory and Cannon Bridge

Funding Status and Sources: Funding has been confirmed and approved. Construction expenditures must be coordinated with the available debt capacity. The fundraising goal for the project is \$75,000,000. It has not been determined which projects will require development funds; therefore, projects that will require development funds will be determined prior to requesting construction approval. In summer 2010 and submitted for BOT approval prior to construction for the CORE plan projects. Note that the Infrastructure and Roadways projects will move forward in 2009 for construction approval but will not have development dollars applied to them.

Logistics: There will be multiple logistics issues related to the amount of construction associated with these projects as well as across campus. A global Construction Manager will be hired to ensure coordination.

Energy and Sustainability: Energy and sustainability will be addressed during the design phases as requested by the Board of Trustees.



MCFP - Expansion Projects

Project Detail Summary - July 2008 Medical Center Facility Master Plan

Source of Funds:	Amount			
University Bonds	\$1,000,000,000.00			
Total:	\$1,000,000,000.00			
	November 2005 Original Budget	July 2008 Project Budget	July 2008 Total Budget	Targeted Completion
EXECUTIVE DESIGN PROJECT				
Medical Center Facility Master Plan -Clinical Expansion Projects	\$20.0M	\$1.2M	\$1.2M	
PROJECTS UNDER CONSTRUCTION				
North Doan Hall - Non-Clinical Addition and Digestive Health	\$34.2M	\$34.2M	\$34.2M	6/2008
WRI Relocation	\$7.0M	\$7.3M	\$7.5M	5/2008
Ross Heart Hospital - Two Floor Addition	\$32.4M	\$32.5M	\$32.5M	12/2008
Cramblett Hall Renovation	\$0.6M	\$0.5M	\$0.5M	1/2009
SUBTOTAL	\$93.6M	\$75.7M	\$75.9M	
PROJECTS IN PROGRAMMING/DESIGN				
Decommissioning and Demolition of Med Center Facilities	\$5.0M	\$4.6M	\$4.6M	7/2009
Infrastructure and Roadways EOC Phase I	\$37.7M	\$49.9M	\$49.9M	10/2011
10 th Avenue Parking Garage		\$26.3M	\$26.3M	5/2011
RDJC - MEP Upgrades	\$99.9M	\$87.2M	\$87.2M	1/2012
SUBTOTAL	\$43.31M	\$168.0M	\$168.0M	
EMERGING MCFP PROJECTS - DESIGN APPROVAL REQUESTED				
EOC Clinical Expansion - Cancer and Critical Care	\$429.0M	\$481.2M	\$591.3M	5/2014
Infrastructure and Roadways WOC Phase 2		\$12.7M	\$12.7M	6/2012
Playfield and Surface Parking		\$2.2M	\$2.2M	11/2010
Spirit of Women Park		\$1.8M	\$1.8M	9/2010
West of Cannon Parking Garage	\$13.9M	\$9.7M	\$9.7M	1/2011
WOC Cancer Ambulatory and Cannon Bridge		\$113.6M	\$138.4M	10/2013
SUBTOTAL	\$532.0M	\$621.2M	\$756.1M	
PROJECTS REMOVED OR UNDER REVIEW FROM PRIOR PLAN				
Faculty Office Building	\$18.9M	Removed from program		
West of Cannon Drive Chiller Plant	\$47.3M	Under review - based on WOC scope change		
Beekman Park Artificial Turf Field	\$0.9M	Integrated into plan noted above		
Rhodes, Doan, James, Cramblett Remodel	\$44.0M	Scope revised; see EOC Clinical Expansion project		
SUBTOTAL	\$111.1			
TOTAL - ALL PROJECTS	\$780.0M	\$864.9M	\$1,000.0M	

The July 2008 Total Budget figure includes costs for major medical equipment, minor medical equipment, FF&E, signage, and technology, which will be managed separately by the Medical Center and are not, therefore, included in the July 2008 Project Budget amount.

Please note that the \$20M Executive Design Project and the \$43M for a global construction manager and global commissioning agent has distributed to individual projects; so cost has been reallocated as appropriate, but not reduced. The use of the remaining balance of \$1.2M is to be determined; a budget model is being developed.

(APPENDIX VI)



South High Rise Bathroom and AC - Phase II

OSU-081251

Requesting Agency(s): STUDENT LIFE

Location(s): Stradley Hall, Bland L. 60,558 ASF/102,251 GSF Age: 1959

Location(s): Siebert Hall, Annie Ware Sabine 46,383 ASF/74,647 GSF Age: 1957

Location(s): Steeb Hall, Carl E 59,987 ASF/102,213 GSF Age: 1960

Description/Scope:

This project will install central air conditioning and provide new forced air units in each resident room; renovate existing group bathrooms into 8 to 10 individual private bathrooms per floor; and provide cosmetic upgrades to resident rooms and public areas, including improvements to built-in closet units, replace floor and ceiling, paint, replace doors and locks, and furniture and fixture improvements as needed.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student on-campus living facilities.

Funding Status and Source: Funding will be future University bond proceeds. Construction expenditures will need to be coordinated with the availability of bond proceeds. Student Life will fund the design portion of the project in advance of final approval for bonds.

Logistics: None

Energy and Sustainability: This project will comply with the requirements of HB 251.

Risks: None

Deferred Maintenance: This project will address approximately \$3.5M in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$65,000,000.00
Total:	\$65,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$65,000,000.00	07/11/2008		
DESIGN				
Construction Document Approval		06/01/2010		
BIDDING				
Bid Opening		09/01/2010		
CONSTRUCTION				
Construction Start		06/01/2011		
Completion		08/01/2012		

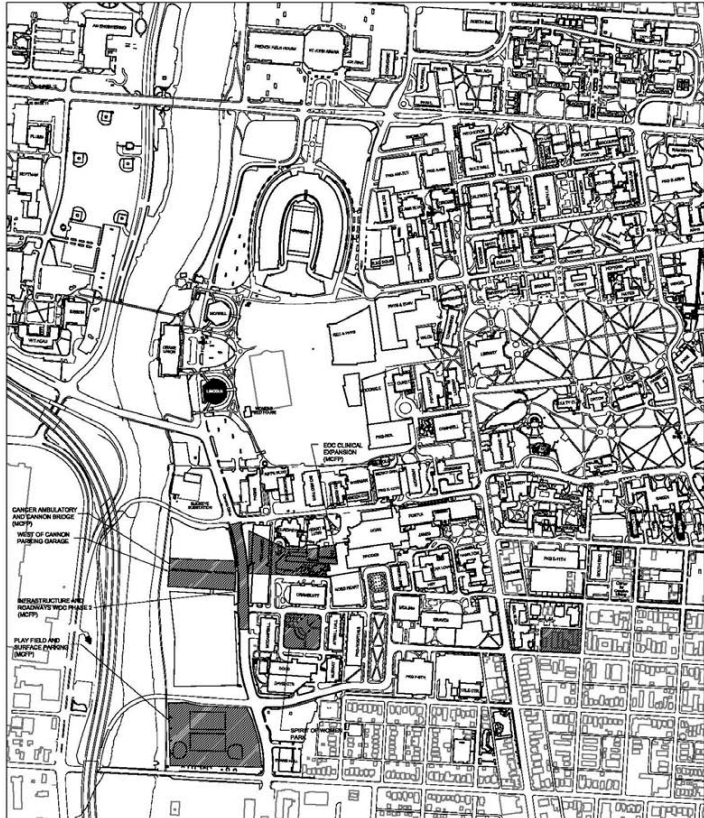
Project Team:

Project Manager: Cihangir Cals

Project Coordinator: Laura Kembitzky

Core and Medical Campus Projects

- EOC Clinical Expansion (MCFP)
- Infrastructure and Roadways WOC PHASE II (MCFP)
- Lincoln Tower Renovation
- Playfield and Surface Parking (MCFP)
- South High Rise Bathroom and AC - Phase II
- Spirit of Women Park (MCFP)
- West of Cannon Parking Garage
- William H. Hall Complex Expansion - Phase II
- WOC Cancer Ambulatory and Cannon Bridge (MCFP)



Office of Business and Finance / Board of Trustees Meeting

July 11, 2008





William H. Hall Complex Expansion - Phase II

OSU-081230

Requesting Agency(s): STUDENT LIFE

Location(s): See Project Information

N/A ASF/GSF Age: N/A

Description/Scope:

This project will construct two new housing facilities as part of the William H. Hall housing complex. The new housing will be apartment-style and will provide 250 additional student beds. Each unit will contain two bedrooms, two baths, kitchen, common area and will house four students.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student on-campus living facilities and providing additional student housing.

Funding Status and Source: Funding is provided from future University bond proceeds. Construction expenditures will need to be coordinated with the availability of bond proceeds. Student Life will fund the design portion of the project in advance of final approval for University bonds.

Logistics: The project consists of two separate buildings constructed at the same time.

Energy and Sustainability: This project will meet the requirements of HB 251.

Risks: The site has had water infiltration problems.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$33,000,000.00
Total:	\$33,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$33,000,000.00	07/11/2008		
DESIGN				
Construction Document Approval		06/01/2010		
BIDDING				
Bid Opening		09/01/2010		
CONSTRUCTION				
Construction Start		04/01/2011		
Completion		08/01/2012		

Project Team:

Project Manager: Ruth Miller

Project Coordinator: Laura Kembitzky



Lincoln Tower Renovation

315-07-2025

Requesting Agency(s): STUDENT LIFE, OFFICE OF

Location(s): Lincoln Tower, Abraham

208,606 ASF/322,387 GSF Age: 1967

Description/Scope:

This project will renovate floors 1-15 into residence rooms and upgrade floors 16-24 to provide improved student living space.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional dormitory space and improving the on-campus student living space. The project schedule has been accelerated to meet the University housing plan.

Funding Status and Source: This project is funded with future University bond proceeds; Student Affairs will use their own auxiliary funds as an interim funding source until bond proceeds become available.

Logistics: Construction will begin after the Student Academic Services Building project (#315-2005-992-2) is complete and occupants have moved in, anticipated in September 2008. This facility must be complete by Fall quarter 2011.

Energy and Sustainability: None

Risks: None

Deferred Maintenance: This project will address \$3,304,600 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$49,987,908.00
Total:	\$49,987,908.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$40,000,000.00	02/02/2007	03/02/2007	03/02/2007
Constr Mgr Approved by BoT	\$49,987,908.00	07/11/2008		
DESIGN				
Schematic Design Approval		05/01/2008	06/30/2008	
Construction Document Approval		02/01/2009		
BIDDING				
Bidding Approved BoT		02/02/2009		
Bid Opening		03/01/2009		
CONSTRUCTION				
Award of Contracts		04/15/2009		
Construction Start		09/01/2008	04/15/2009	
Completion		08/01/2011	08/01/2010	

Project Team:

Project Manager: Ruth Miller (r.miller.2495@osu.edu)
SCHOOLEY CALDWELL ASSOC INC - Design

Project Coordinator: Laura Kembitzky (kembitzky.2@osu.edu)



OARDC - Animal & Plant Biology Level 3 Isolate Fac

315-2000-125

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Various Locations-OARDC

N/A ASF/GSF Age: N/A

Description/Scope:

The proposed BSL-3 isolation facility is a new facility for the research of biological agents and pathogens in animals. It will support the research programs of several departments.

The specific facility location was established through a secondary siting study during the feasibility study phase of the project. The size of the building will be determined by the amount of funding acquired but is currently anticipated to be a \$20-\$24M project. The anticipated program will include three large animal labs, with a fourth large animal lab included as an alternate.

Approval is requested to advertise for Construction Manager services and a Commissioning agent to assist in the completion of the design phase and continue through building completion, testing and occupancy. The project will be presented to the Board of Trustees for construction approval at the completion of design.

How does this project advance the Academic Plan? To pursue research to prevent, treat, detect or control infectious diseases of animals. The facility is part of the OARDC BioOhio Research Park concept on the Wooster campus to enhance economic development in Northeast Ohio.

Funding Status and Source: Obtaining funding has been, and will continue to be a major focus of OARDC's effort to build the facility. Currently, OARDC is working through the FAES College Desk, Director of OARDC and the OSU Legislative Affairs office to secure additional funding for this facility. Currently, available funding for this project includes state capital dollars and federal dollars received through congressional appropriation. OARDC must have tangible evidence, as soon as possible, of intent to move forward in order to secure construction funding. Decisions on proceeding further with this project will be reviewed by the Senior Vice President for Business and Finance at four milestones: completion of schematic design, completion of design development, completion of construction documents and prior to construction.

Logistics: None

Energy and Sustainability: None

Risks: The building will have to be commissioned before it can be occupied, which may take a year to complete. During this time the facility will not be operational and cannot collect revenue.

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
OARDC	\$1,282,857.00
HB640 Line Item Appropriation	\$200,000.00
HB675 Line Item	\$2,900,062.00
HB16 Line Item Appropriation	\$4,830,718.00
Grant-Department of Health and Human Services	\$1,954,569.00
Grant-Housing and Urban Development	\$563,315.00
HB699 OARDC Basic Renovation	\$380,000.00
Future Capital Appr 2009-2010	\$6,220,796.00
Future Capital Appr 2011-2012	\$2,035,683.00
To Be Determined	\$3,659,000.00
Total:	\$24,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (for design only)	\$20,000,000.00	07/08/2005		07/08/2005
Constr Mgr Approved by BoT	\$20M-\$24M	07/11/2008		
DESIGN				
Arch/Engr Contract		08/31/2007	08/31/2007	08/17/2007
Schematic Design Approval		12/03/2007	06/30/2008	
Design Dev Document Approval		03/29/2008	07/17/2009	
Construction Document Approval		08/30/2008	12/18/2009	
BIDDING				
Bid Opening		07/11/2007	05/01/2010	
CONSTRUCTION				
Construction Start		09/04/2007	06/25/2010	
Completion		03/02/2009	12/23/2011	

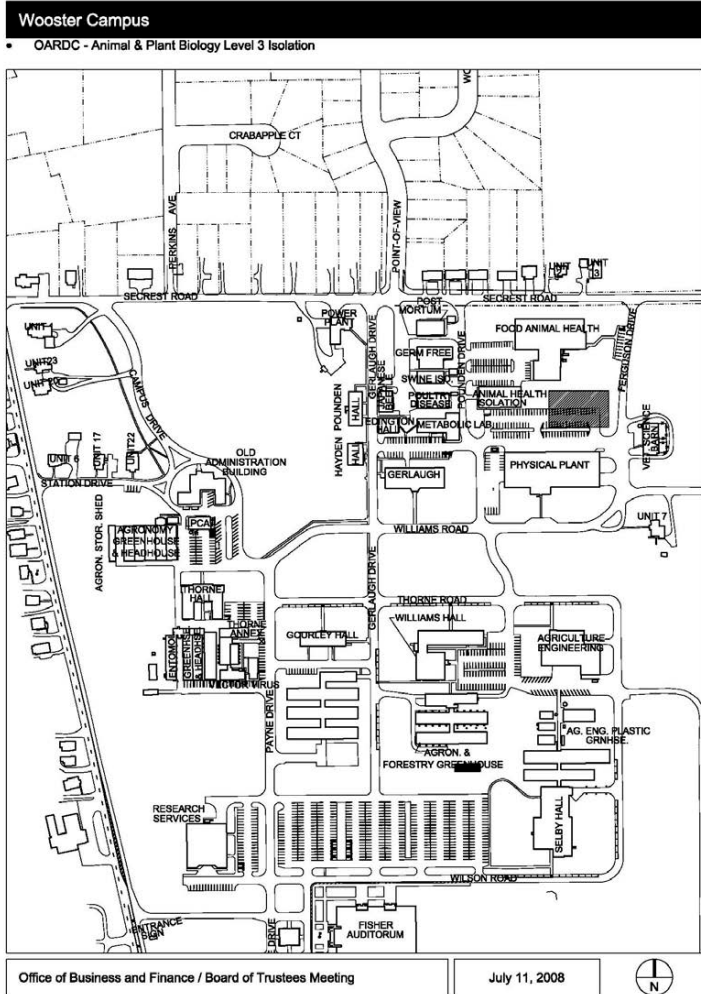
Project Team:

Project Manager: Cihangir Calis
 FLAD & ASSOCIATES INC - Feasibility Study
 VAN ALKEN AKINS - Design

Project Coordinator: Karen Cogley

Office of Business and Finance

June 16, 2008



(APPENDIX VII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

July 10, 2008

TOPIC: Issuance of University Bonds and Commercial Paper

CONTEXT:

In helping to address its capital and renewal and replacement plans, the university periodically issues public, tax-exempt debt in the form of long-term bonds and short-term commercial paper. This debt is backed by a pledge of the University's general receipts. The Ohio Board of Regents must also approve the pledge of general receipts.

SUMMARY:

The resolutions seek authorization of three debt issuances – fixed rate bonds, variable rate bonds and commercial paper. The final maturity on the bonds will be twenty years and the commercial paper will be eighteen months. The bond issuance will be \$363 million plus issuance costs. This is below the \$400 million limit previously set by the Board. Commercial Paper authorization is for up to \$227 million.

The debt will be issued to refund \$81 million in outstanding Commercial Paper and to fund twenty-four projects in areas including the medical center, student affairs, transportation, facilities infrastructure and three regional campuses. Commercial Paper is issued as needed to allow projects to facilitate construction and will be converted into bonds at a later date. All of these projects are in the University's Capital Plan previously approved by the Board of Trustees and are listed in Attachment A.

No refinancing of previous debt is anticipated at this time. Should market conditions become favorable prior to issuance, the resolutions would allow for a refinancing.

Applications for a rating have been made to the bond rating agencies. The University does not feel bond insurance or a bank line of credit is necessary.

CONSIDERATIONS:

- Will the university retain its AA credit rating?
- How much additional debt capacity does the university have?
- What will be the impact on the financial ratios and performance goals?
- Have the financing documents been reviewed by legal counsel?
- Is this a good time to issue debt?
- Does the University have the budget and cash flow to service the debt?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval is requested.

Projects to be Included in 2008 Bond Issue

Project	2008 BONDS	Commercial Paper
<u>FOD</u>		
Utilities Upgrades, Extensions and Repairs	\$60,000,000	\$30,000,000
Roads and Grounds Repair and Renovations	\$7,000,000	\$18,500,000
FOD Total	\$67,000,000	\$48,500,000
<u>Student Affairs</u>		
Larkins Hall (RPAC)	\$41,400,000	
Wilce Health Center Renovations Phase 3	\$500,000	\$3,900,000
Housing & Food Service Renovations	\$42,000,000	\$13,500,000
Ohio Union	\$24,300,000	\$65,750,000
Hall Complex Expansion Phase I		\$1,300,000
Student Affairs Total	\$108,200,000	\$84,450,000
<u>Other</u>		
Student Services Building	\$14,000,000	\$18,000,000
Public Safety Renovation		\$7,000,000
Thompson Library Renovation		\$6,000,000
Airport Hangars purchase	\$3,000,000	
Other Total	\$17,000,000	\$31,000,000
<u>T&P</u>		
Lane Avenue Garage	\$14,000,000	\$14,000,000
Parking Garage Rehab and Expansions	\$24,500,000	\$22,750,000
West of Cannon Garage		\$500,000
T&P Total	\$38,500,000	\$36,750,000
<u>Medical Center</u>		
Biomedical Research Facility Phase 2	\$42,250,000	
Doan Digestive Disease	\$26,250,000	
Ross Heart Hospital addition	\$32,500,000	
MRI Relocation	\$7,400,000	
Hospital Towers and Diagnostic Core	\$7,250,000	\$9,800,000
Renovation of Facilities	\$2,400,000	\$6,600,000
West Of Cannon Ambulatory Center	\$1,750,000	\$6,400,000
Medical Center Total	\$119,800,000	\$22,800,000

Regionals

Lima student Life Building		\$3,500,000
Newark Warner Library	\$5,500,000	
Mansfield Ovalwood Renovations	\$7,000,000	
Regionals Total	\$12,500,000	\$3,500,000
Total Requested	\$363,000,000	\$227,000,000

APPENDIX VIII

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 24, 2008

COMMENCEMENT ADDRESS

David L. Denlinger

David L. Denlinger is Distinguished University Professor and professor of entomology at The Ohio State University.

Dr. Denlinger earned his bachelor's degree in zoology from Pennsylvania State University in 1967 and his doctorate in entomology from the University of Illinois in 1971. He served as a research scientist for the International Centre of Insect Physiology and Ecology in Nairobi, Kenya, and as a research associate at Harvard University before joining the Ohio State faculty in 1976.

Dr. Denlinger is regarded as one of the world's leading environmental insect physiologists, and his research has had a profound impact on agriculture, the environment, and human health. His discoveries on how insects survive harsh weather offer new tools for controlling insect populations and for better understanding the regulation of animal development. His ongoing research in Africa focuses on the regulation of the reproduction of the tsetse fly, vectors of African sleeping sickness and nagana.

He served as chair of the Department of Entomology from

1994 to 2005 and won Ohio State's Distinguished Scholar award in 1996. In 2005, he was named Distinguished University Professor, Ohio State's highest faculty honor.

In 2004, Dr. Denlinger was elected to the National Academy of Sciences, the premier scientific society in the United States. He also has been named a fellow of the Royal Entomological Society, the Entomological Society of America, and the American Association for the Advancement of Science. Additionally, he has more than 200 published papers, serves on the editorial boards of six international scholarly journals, and has been the editor of the *Journal of Insect Physiology* since 1993.

Dr. Denlinger has received numerous awards, including the Recognition Award in Insect Physiology, the Founder's Memorial Award, and the C.V. Riley Achievement Award, all from the Entomological Society of America, as well as the Antarctica Service Medal from the National Science Foundation and the Gregor Mendel Medal from the Czech Academy of Sciences.

RECIPIENTS OF HONORS

John L. Hall

DOCTOR OF SCIENCE

Nobel laureate John L. Hall is senior fellow emeritus at the National Institute of Standards and Technology (NIST), adjunct professor at the University of Colorado, and adjunct fellow of JILA (formerly the Joint Institute for Laboratory Astrophysics), a cooperative physical science research institute of NIST and the University of Colorado-Boulder.

The Colorado native holds BS, MS, and PhD degrees from the Carnegie Institute of Technology (now Carnegie-Mellon University). He joined the National Bureau of Standards (now NIST) as a physicist in 1962 and served as senior scientist from 1971 until his retirement in 2004.

Internationally renowned for his experimentation with lasers, Dr. Hall has contributed significantly to the evolution of the laser from a laboratory curiosity into one of the fundamental tools of modern science. His research has resulted in a number of major innovations and developments in laser frequency stabilization, high-resolution and ultrasensitive laser spectroscopy, laser length and frequency standards, laser/atom cooling, quantum optics, and high-precision laser-based measurements.

He was awarded the 2005 Nobel Prize in Physics, jointly with Theodor Hänsch of the Max Planck Institute and Roy Glauber of

Harvard, for his pioneering work on "Optical Comb" techniques, which allow simple and direct measurement of optical frequencies and have broad applications in science, meteorology, and diagnostic medicine.

Dr. Hall has received numerous other peer-generated awards, has more than 235 refereed publications, and holds 11 U.S. patents, the most recent on "Airport Sniffing." He is a member of the National Academy of Sciences and the French *Légion d'honneur*, and fellow of the Optical Society of America and the American Physical Society.

Frank Wilczek

DOCTOR OF SCIENCE

Frank Wilczek is the Herman Feshbach Professor of Physics at the Massachusetts Institute of Technology and an adjunct professor in the Centro de Estudios Científicos in Valdivia, Chile.

Considered one of the world's most eminent theoretical physicists, he is known, among other things, for the discovery of asymptotic freedom, the development of quantum chromodynamics, the invention of axions, and the discovery and exploitation of new forms of quantum statistics (anyons). When only 21 years old and a graduate student at Princeton University, in work with David Gross, he defined the properties of color gluons, which hold atomic nuclei together. For this work, he was awarded the 2004 Nobel Prize in Physics.

Professor Wilczek received his BS degree from the University of Chicago and his PhD from Princeton University. After teaching at Princeton from 1974 to 1981, he was the Chancellor Robert Huttenback Professor of Physics at the University of California at Santa Barbara, and the first permanent member of the National Science Foundation's Institute for Theoretical Physics. In 2000, he moved from the Institute for Advanced Study, where he was the J.R. Oppenheimer Professor, to the Massachusetts Institute of Technology.

Professor Wilczek has received fellowships from the Sloan Foundation and the MacArthur Foundation. He is the recipient of UNESCO's Dirac Medal, the American Physical Society's Sakurai Prize, the

Michelson Prize from Case Western University, and the Lorentz Medal of the Netherlands Academy for his contributions to the development of theoretical physics. He is a member of the National Academy of Sciences, the Netherlands Academy of Sciences, and the American Academy of Arts and Sciences. He contributes regularly to *Physics Today* and to *Nature*, explaining topics at the frontiers of physics to wider scientific audiences.

His book, *Longing for the Harmonies*, co-written with his wife, Betsy Devine, was named a *New York Times* Notable Book of the Year. He is also the author of *Fantastic Realities* and his new book *The Lightness of Being*.

RECIPIENTS OF HONORS

Alice Remington Galloway

DISTINGUISHED SERVICE AWARD

Alice Remington Galloway is a longtime supporter of and advocate for The Ohio State University, having earned her bachelor of arts degree in speech as a Phi Beta Kappa scholar from the university in 1947.

After raising her children, Mrs. Galloway joined the faculty of the Marion City Schools in 1967, teaching English, speech, and drama until her 1986 retirement. Throughout her teaching career, she was a member of many educational and theatrical organizations and directed annual musical and theatrical productions.

With her late husband, Joseph W. Galloway Jr., Mrs. Galloway devoted her

energies to establishing the Ohio State Marion campus. Actively involved with the campus since its inception in 1957, the Galloways solicited funds from individuals and organizations throughout central Ohio to buy land and build Morrill Hall in 1968 and are recognized as campus founders. She has continued to be an active Marion campus volunteer for five decades in a variety of roles, including Buckeye Backers, a group of volunteers that she helped organize to serve the campus as needed and for which she serves as unofficial historian.

Beginning in 2006, Mrs. Galloway began service on the Marion campus 50th Anniversary Committee, where she

researched archival scrapbooks and created a chronology of events vital to the development, character, and progress of the campus. The first segment of that history has been published and is titled *Reflections: 1957-1968*. The next installment will cover the 40 years of the present campus and its growth.

Mrs. Galloway's service was recognized with the Marion campus Ralph Howard Service Award in 2001. In 2006, she established the Susan Galloway Endowed Scholarship in memory of her late daughter, who earned her bachelor's and master's degrees in education from Ohio State.

Corbett A. Price

DISTINGUISHED SERVICE AWARD

Corbett A. Price is founder, chair, and chief executive officer of Kurron Shares of America, Inc., a leading health care acquisition, management, consulting, restructuring, and strategic advisory firm with offices in New York, Washington, D.C., Columbus, and Bermuda.

Since founding Kurron in 1990, Mr. Price has led the restructuring and revitalization of health care institutions and systems valued in excess of \$2 billion. He has directed the operational, restructuring, and financial revitalization of more than 60 health care companies, urgent care centers, physician groups, assisted living nursing homes and home health care companies, third party administration companies, and hospitals throughout the United States.

Recognized as an international leader in health care management, Mr. Price has been frequently called upon by the governments of Central and South American countries to design, develop, or improve their health care systems. He is currently working with the governments of Mexico and Barbados to develop their health care systems.

Since earning his master's degree in health administration from The Ohio State University in 1975, Mr. Price has been a dedicated supporter of and advocate for the university. He provided the lead gift to create a professorship in Health Services Management and Policy in the College of Public Health, where he also established an endowment to fund scholarships, technological enhancements, and training

programs. In addition, he has supported the Kirwan Institute for the Study of Race and Ethnicity. He serves as a director of The Ohio State University Foundation Board and is a member of the advisory board of the Fisher College of Business.

Mr. Price is the father of two sons, Devin Price and Dorian Price, both graduates of Ohio State. He is the co-founder, with Devin, of the Louise Cares Foundation, which provides educational opportunities, including private boarding school scholarships, to promising young inner city males from Baltimore, Maryland. Devin named the foundation in honor of his maternal grandmother, Louise Jenkins Bates, who graduated from Ohio State in 1936.

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Fredericktown
Nicole Lea Ebersole, Willard

Heather Elise Edmunds,
Reynoldsburg
Katrina A Sites Garrett,
Zanesville
Krystle Ray Goedde,
Columbus Grove
Raewin Marie Heisel,
Johnstown
Abby Lynn Hostutler,
Mansfield
Jennifer K. Howell,
Fredericktown
Abby Elizabeth Huber,
Marysville
Cum Laude
Marty Kai Johnson, Columbus
Janelle Lee Justice,
Cardington
Stephanie Leigh Lewis,
Millersport
Cum Laude
Nicholas R. McKee, Delaware
Scott Allen Miller, LaRue
Summa Cum Laude
Andrea Michelle Orahood,
Ostrander
Sharon L. Reeb, Columbus
Daniel David Sansuchat,
Worthington
Cum Laude
Jacqueline Elaine Siwek,
Mansfield
Douglas Grant Smith, Marion
Heidi L. Steinmetz, Pataskala
Alysha J. Stidam, Shelby
Amy M. Tobin, Fredericktown
Summa Cum Laude
William Allen Tudor, Jr., Heath
Alysia Marie Vaske, Ohio City
Tiffani W. Wickline, Mount
Gilead
Cum Laude
Kaylin E. Williams, Newton
Falls
Cum Laude
Daniel Shane Woodford,
Newark
Robert Eugene Zifer, New
Philadelphia
Ashley Michelle Zimmerman,
Lucas
Natalie Lauren Zimmerman,
Mansfield

**College of
Engineering**

Dean: William A. Baesleck III

**Bachelor of Science in
Aviation**

Alan Joseph Barbee, Schertz,
TX

Nicholas Wells Ross, Dayton

**Bachelor of Science in
Chemical Engineering**

Rachel A. Crichton, Baton
Rouge, LA
Stephanie Lynn DePalma,
Centerville
Erik Pietch Eastin, Amherst
Osama Said Hassen,
Columbus
Amanda Michelle Jensen,
Perrysburg
Cum Laude
with Honors in Engineering
Stephanie Ann Lau,
Perrysburg
Stacy N. Law, Pickerington
Arup Neil Mallik, Cleveland
Magna Cum Laude
with Honors in Engineering
Anand Patel, Leicester,
England
Magna Cum Laude
Allyson Elizabeth Senefeld-
Naber, Cincinnati
Magna Cum Laude
with Honors in Engineering
Jeffrey Ross Skinn, Fairborn
Summa Cum Laude
Brittany Lou Valentine, Dublin
Cum Laude
Andrew Charles Williams,
Westerville
with Honors in Engineering

**Bachelor of Science in
Computer Science and
Engineering**

Brad Nicholas Condo, Sardinia
Kyle Aaron Hawk, Celina
Summa Cum Laude
Christopher William Reiner,
Richfield
Cum Laude
Jonathan Chad Solove,
Blacklick

**Bachelor of Science in
Electrical and
Computer Engineering**

Kiflom Ferede Golla, Addis
Ababa, Ethiopia
Michael Mahfouz Guirguis,
Columbus
Richard Allen Kershaw,
Strongsville
Han Lei Lock, Batu Pahat,
Malaysia
Sachin Hemant Shah, Nagpur,
India

July 11, 2008 meeting, Board of Trustees

Getente Aklilu Yimer, Addis
Ababa, Ethiopia

**Bachelor of Science in
Engineering Physics**

Yi-Jui Chen, Kaohsiung,
Taiwan, R.O.C.

**Bachelor of Science in
Geomatics
Engineering**

Bradley M. Williams, Delaware

**Bachelor of Science in
Industrial and
Systems Engineering**

Islam AbdulSattar Ahmed,
Dohar, Qatar
Jason Andrew Budd,
Columbus
Matthew Harris Levine, North
Potomac, MD
Yi Biao Li, Westerville
Wai Meyn Ong, Petaling Jaya,
Malaysia
Cum Laude
Arvind Rajandren, Columbus

**Bachelor of Science in
Materials Science and
Engineering**

Leslie Marie Andrews, Toledo

**Bachelor of Science in
Mechanical
Engineering**

Hafizul Ab-Samat, Kota Bharu,
Kelantan, Malaysia
Ahmad Fazmee Baharuden,
Ampang, Selangor,
Malaysia
Cum Laude
Che Mohd Rozaimi Che Mohd
Nor, Pasiramas, Kelantan,
Malaysia
Matthew Michael Francisco,
Worthington
Juffrizal Karjanto, Pontian,
Johor, Malaysia
Matthew Benjamin Nicholls,
Massillon

**Bachelor of Science in
Welding Engineering**

Lennon Erik Meyer, Kettering
Trent Alex Moyer, Centerville
Cum Laude

**Austin E. Knowlton
School of
Architecture**

**Bachelor of Science in
Architecture**

Young Oong Jang, Seoul,
South Korea
Bradley Michael Witzman,
Maineville

**Bachelor of Science in
Landscape
Architecture**

Noah Michael Mabry,
Mansfield
Adam Charles Stegman,
Grove City
Mark Andrew Stevens,
Norwalk
Chris Thomas Traikoff,
Canfield

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

Nicole Marie Beatty, Verona,
PA
Adam Bruce Bennett,
Lancaster
Jasmyn L. Bigelow, Hubbard
Cum Laude
William Joseph Bishilany,
Seven Hills
Rachel Ann Bowers, Brookville
Chelsea M. Clemens, Port
Clinton
Christine Marie Commons,
Maumee
Jessica L. Conn-Robbins,
Greenville

Matthew James Damschroder,
Helena
Micah L. Dean, Richwood
Kristen Anne Ely, Beach City
James Allen Epley, Mount
Vernon
Michelle Lynn Fisher, Berea
Danielle Lee Fultz, Milford
Matthew Eliot Funderburgh,
North Lewisburg
Steven Timothy Greene,
Columbus
Alexandra Stengel Gress,
Ashtabula
Matthew Steven Harbuck,
Pickerington
Matthew Thomas Hays,
Rockford
Christopher Michael Hurdzan,
Upper Arlington
Nicholas D. Janovich,
Shadyside
Sandra Lynn Jasinski, Aurora
Jason Daniel Julian,
Johnstown
Steven Chi Luc, Riverside, CA
Andrew Donald Penfield,
Columbus
Nathaniel Ray Perry, Hamilton
Amanda Rose Pettit, Chardon
Vanessa Noelle Rango,
Cuyahoga Falls
Whitney Morgan Rump,
Lewiston
Daniel E. Shull, Pataskala
Saman Sinai, Sunbury
Jacob John Starrett,
Cumberland
Danielle Leigh Stout, Elida
Shaun Robert Terrell, Galena
Mallory Leigh Turck,
Farmersville
Marjorie Alice Turpening,
Pickerington
Ioan Stefan Urian, Columbus
Robert William Weber, North
Royalton
Jason Isaac Whinnery,
Dillonvale
Jeffrey Thomas Wolfe, New
Carlisle

**Bachelor of Science in
Food Science**

Adam Carl Broughton,
Marietta
Kumala Marthina, Medan,
Indonesia
Cum Laude
Jenny Muchen Wu, Anaheim,
CA

July 11, 2008 meeting, Board of Trustees

**School of
Environment and
Natural Resources**

**Bachelor of Science in
Environment and
Natural Resources**

Nicholas Adam Brooks,
Springboro
Daniele Michele Stickney
Rickert, Columbus
Robert James Sherman,
Centerburg
Rob Mark Strathearn,
Centerville

**Agricultural Technical
Institute-Wooster**

**Associate in Applied
Science**

Melissa Anne Boyer, Ashland
Sabrina Ann Brandenburg,
Orville
Cum Laude
Chad Alan Davidson,
Uniontown
Gregory Lynn Eberhard,
Bellevue
Blake Campbell Fahrney,
Canal Fulton
Mark Raymond Fitch,
Coshocton
Jeffrey David Gallimore, Akron
Todd Michael Huff, Piqua
Ryan James Kackley,
Byesville
Brandon Matthew Lake,
Strasburg
Sarah Kristine McNulty,
Wadsworth
Magna Cum Laude
Justine Anne Packard, Lodi
Deanna M. Sindelar, Wooster
Magna Cum Laude
David Charles Spillman,
Bolivar
Jacob Daniel Stockslager,
New Lebanon
Ryan Frederic Thewlis,
Jeromesville
Jeff Doug Wood, Richmond

Associate of Science

Jennifer Lynn Bell,
Bellefontaine

Nicholas Adam Brooks,
Springboro
Chad Alan Davidson,
Uniontown
Derek Fisher, London
Christina Ann Gibbins, Eaton
Ryan Steven Langenkamp,
Rossburg
Jarrod Douglas Snell, Wooster
Karl Edward Wedemeyer,
Larue

**Certificate in Hydraulic
Service and Repair**

Ryan Frederic Thewlis,
Jeromesville

College of Medicine

Dean: Wiley W. Souba, Jr.

Doctor of Medicine

Joseph Michael Mills,
Cleveland
B.S.

**School of Allied
Medical
Professions**

**Bachelor of Science in
Allied Health
Professions**

Jeannie Marie Danker, Powell
Cum Laude
Katie Lynn Gallagher,
Pittsburgh, PA
Magna Cum Laude
Ashley Renee Jamison,
Cleveland
Kathryn May Tunstall,
Cuyahoga Falls
Magna Cum Laude
Jordan Frederick Wertz, South
Lebanon

College of Nursing

Dean: Elizabeth R. Lenz

**Bachelor of Science in
Nursing**

Kristin Ashley Blair,
Jeromesville
Cum Laude
with Distinction in Nursing
Diane Marie Bonifas, Delphos
Dana Ann Columbus,
Lexington
Pamela Sue Meyers, Galloway
Michelle Tammeri Senig,
Lancaster
Magna Cum Laude
Teresa Denice Setnar, New
Albany
Danny William Townsend,
Cardington
Brandon Joseph Ziegler, Rock
Island, IL

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Philip Wai-Nang Cheung,
Hong Kong, P.R.C.
B.S.Pharm.

Melody A. Eppley, Sidney
B.S.Pharm.

Marva A. McKenzie, Jamaica
Diploma (University of
Technology, Jamaica)

Sandra Thi Tuyet Tran, Long
Beach, CA
B.S. (University of California -
Irvine)

Lilian Wong, Singapore
B.S.Pharm. (University of Iowa)
M.B.A. (University of
Melbourne -Australia)

Dockota Wynter, Queens, NY
Diploma (University of
Technology, Jamaica)

July 11, 2008 meeting, Board of Trustees

**Bachelor of Science in
Pharmaceutical
Sciences**

Joseph Andrew Albright,
Powell

Catlin Elizabeth Beaucage,
Woodville

Alena V. Boyko, Galloway

Catherine E. Cook, Warren

Ryan Patrick Hackett,
Youngstown

Daniel Liu, Columbus

Zhixian Ma, Jinhua, Zhejiang,
P.R.C.

Magna Cum Laude

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-THIRD
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 18 & 19, 2008

The Board of Trustees met on Thursday, September 18 and Friday, September 19, 2008, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

September 19, 2008 meeting, Board of Trustees

The Chairman, Dr. Cloyd called the meeting of the Board of Trustees to order on Thursday, September 18, 2008, at 8:30 am. He requested the secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Debra J. Van Camp and Jason W. Marion.

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Dr. Cloyd:

Good morning, I would like to convene the meeting of the Board of Trustees.

Before we take the roll call vote to go into Executive Session I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

We will now recess into executive session to consider the sale and acquisition of property and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley and Kass.

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Present: G. Gil Cloyd, Chairman, Dimon R. McFerson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley and Jason W. Marion.

Dr. Cloyd reconvened the meeting on Friday, September 19, 2008, at 8:30am.

Dr. Cloyd:

Before we take the roll call vote to go into Executive Session, I want to announce that the Board will again reconvene this afternoon at 1:00 pm.

We will now recess into Executive Session for the purposes of considering personnel matters regarding compensation and to discuss matters to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Borrer, Wexner, O'Dell, Hicks, Fisher, Brass, Ratner, Marbley and Kass.

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Present: G. Gil Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Debra J. Van Camp, and Jason W. Marion.

Dr. Cloyd reconvened the meeting on Friday, September 19, 2008, at 1:00 pm.

Dr. Cloyd:

So that we are all able to conduct the business of this meeting in an orderly fashion I would ask that the ringers on all cell phones and all other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to the conduct of the business at hand.

At this point I would like to welcome Linda Kass, our new Trustee appointed by Governor Strickland on August 1, 2008. Linda is a strong advocate of education, the arts, and early childhood development. She currently serves as chair of the County Wide Champion of Children Initiative, board chair of the Bexley Education Foundation, a board trustee of Kids Ohio.org and a member of the Alumni Secondary School Committee of the University of Pennsylvania. We are really pleased to have you join the Board of Trustees, Linda, and extend you a very sincere welcome.

At this time I would also like to welcome Jonathan Hook, our new vice president and chief investment officer; Tom Katzenmeyer, senior vice president for University Communications; and Caroline Whitacre, vice president for Research. We are pleased to have you with us here today.

Next item in my report relates to our Statement of Expectations. In the memorandum I sent to all the Trustees on September 4, 2008, outlining our new committee structure and meeting times, I also sent you a copy of these Rules of Engagement that we adopted at our November meeting last year. I believe it is important that we return annually to this document to renew our commitment to it. We have made sure that our new Trustees have been given this document, as it forms the basis of our functioning as individual Board members and as a Board as a whole. It seems especially appropriate to do this at this meeting in which we have been pleased to welcome our Board Consultant, Professor Richard Chait from Harvard, back among us as we continue to seek ways to make ourselves the highest functioning Board possible. Professor Chait, thank you very much.

As I move into my second year as chairman, I want to begin by thanking Board members for all of their efforts this past year, and their commitment to continued diligence in the year ahead. We began discussing with Professor Chait yesterday a process for Board self-evaluation. Clearly any such process like this begins by measuring ourselves against our Statement of Expectations. I urge each of you to review the Statement periodically, as we all strive to attain the ideals that we espouse therein. I also want to highlight that the Statement calls for us to submit annually to the chair of the Board a written declaration of any potential or actual conflicts of interest with respect to the discharge of one's responsibilities as a Trustee of the University. If you have no conflict, I would like you to make a positive affirmation of such in an e-mail to our secretary, David Frantz.

Moving to the next agenda item, for myself, first of all, and this relates to President Gee's compensation, I want to note that it's the unanimous opinion of this Board that we have the best university president in the United States. We all understand the unique and highly valued asset that we have in President Gee. Now we had anticipated setting compensation at this meeting, but have found we need additional time to address some legal technicalities and to further define the Academic Excellence Fund this Board established one year ago to assist in the retention and recruitment of the highest caliber academic and administrative leaders for The Ohio State University, and to provide supplemental funding for campus initiatives and programs. In light of the additional work that is required, there will not be any documents available about our process until all the work is complete, and at that point in time all relevant public records will be made available to people. We fully expect to make our decision at our November Board Meeting, and as we take this

September 19, 2008 meeting, Board of Trustees

action, it will be our collective goal to recognize that we have in Gordon Gee, the best president in American higher education.

I have one more item I want to cover before I turn it over to the president. Since our last Board meeting, the Ohio State family lost a very special member, and I would like to make a statement that reflects the feelings of this Board of Trustees. Dr. Allan Moore, the son-in-law of President Gee, was a relatively new member of the Ohio State family, but touched all of us with the warmth that lasts a lifetime. Allan was one of those very special people, imbued with great intellect, leadership qualities and a passion to serve others, while at the same time, humble, deeply respectful of others, and able to bond quickly with everyone. He became a Buckeye first as an enthusiastic fan of the football team, and then of the entire University. Allan's time with our family was far too brief. We all struggle with the loss of such a very special young person. However we do benefit from our memories of Allan; these are truly a gift. We also take inspiration from a man who was so passionately dedicated to the service of others. Allan really remains a compass for all of us, helping us stay directed to the role we have to help make the lives of others better and achievement of their dreams possible. Our thoughts and prayers remain with Dr. Rebekah Gee for her speedy recovery. It has been wonderful to see her up and about again and fully engaged in her constant drive to help others. Rebekah always makes a positive difference and our world a better place.

President Gee, our steadfast friend and leader, you remain in our thoughts and prayers in your healing journey.

I want to now call for a moment of silence, so that we can all reflect on Allan and the Gee family in our own way.

Thank you.

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PRESIDENT'S REPORT

President Gee:

Thank you, I must say I want to thank you, Mr. Chairman, and the members of the Board and the members of the University family for that wonderful tribute to Allan. He was a very special person and indeed was the son that I never had, and you know I just miss him tremendously, as you can imagine. Rebekah is doing well, I just wanted to say that, thanks to the healing power of the friends she has in this room and beyond, so I really do appreciate that, and thanks for those kind words, they were exactly the way I wrote them about my presidency, so I want you to know that. I really do appreciate that.

You know because I remind you every chance that I get, that I am a great optimist by nature, but after last Saturday's game, and Sunday's decimation of Central Ohio by hurricane Ike, even I have been wondering when the locusts will descend. If trouble comes in threes, my fingers are crossed that the third somehow involves Rich Rodriguez.

Truly the University's progress continues, and we have pulled together through difficult times. Many of our faculty and staff are still without power in their homes, which is particularly problematic when we are preparing for the arrival of 10,000 people in the residence halls alone. The University is making every accommodation possible for faculty and staff and even flexible work arrangements. The RPAC has been open to those needing showers, and colleagues are helping one another in a myriad of ways. Autumn, of course, is a time of renewal in the rhythm of University life, and we are starting to feel that just by the vibrancy of the place. New faculty,

new students, and I am thrilled to report that our entering class is the strongest ever. New high marks have been hit for all the test scores and grade point averages. One especially telling measure of Ohio State's distinction is the huge number of international freshmen who have been attracted to this University this year. Some 240 students from 73 different countries will begin as freshmen next week. It is more than twice the number of international freshmen from just a year ago. Our Land Grant University to the world, as our provost calls us, is taking hold fast. We are fortunate to have attracted superb new faculty as well. I spent part of this week on the Rhodes Scholars Tour with dozens of them, and I will tell you they are very exceptional. In addition to our new faculty, we have other faculty news. Last week we learned that Ann Hamilton, in our Department of Art, received the Heinz Award in Arts and Humanities. Let me just say that is one of the most important awards given to an artist in this nation. Professor Hamilton's installations are world-renowned and this award is well-deserved. Recognition of her talents and broad reach make a real difference in the arts and humanities programs, in this University and beyond. Now while the award is of course very much hers alone, it also signals a great strength in the University's visual and performing arts, in fact, this fall is packed with great art offerings on campus and around the city. The new Warhol Exhibition opened last weekend at the Wexner Center. It is here through February. It is fabulous and it received wonderful reviews. Ohio State was selected as the only U.S. site for this show because we are the nation's most comprehensive research University and because of our gifted faculty and students, along with the wonders of the Wexner Center itself.

Ohio State is getting its own 15 minutes of fame as well. Next week the Columbus Museum of Art unveils its show "Objects of Wonder from The Ohio State University." This is an eclectic collection of the University's treasures from Thomas Moran's paintings, to John Glenn's flight manual, and John Glenn keeps everything I want you to know, I have been in his basement. I am delighted that the museum is shining a spotlight on Ohio State.

I want to take a moment to mention my signing of the Amethyst Initiative. This by the way is a personal signature, not that of the University. I want to make that very clear. I have done so because I believe strongly in America's young people, regardless of one's position on this particular issue, all of us in higher education acknowledge the very real, very dangerous problem of alcohol abuse and binge drinking. I have joined with well over 130 other college and university presidents in calling for open and candid discussion of the problems and potential solutions. Higher education has always been a forum for open discourse, while this issue is an emotional one, it should not be exempted from debate.

Faculty research continues its exceptionally strong showing. The latest National Science Foundation rankings released in July places Ohio State second nationally in attracting industry sponsored research. We have moved up two places. We now rank ninth among all universities in total research funding. By the way, the two institutions we passed, I will just remind you again, the University of Pennsylvania and Stanford University, they are fading fast.

That brings me of course to acknowledging Dr. Caroline Whitacre who happily for us just accepted the position of vice president for Research. She has all the right stuff for the job, including the creativity, wisdom and determination to help grow our stellar research programs. I might just make a quick personal note, I have known Caroline now for 18 years. She was one of our great young faculty members, and still is a young faculty member, but this time she is taking on an extraordinarily important position, and no one is better equipped for that.

I have also made other key hires as I finalize my senior leadership team. I am delighted that Tom Katzenmeyer, Tom over here has joined us as senior vice president for University Communications. We hired him away from The Limited.

Swiping talent from Board members shop might seem a bad career move on my part, but I believe Les has forgiven me, I hope so. We also announced this week the hiring of Representative Joyce Beatty, she will be a tremendous asset as we reinvigorate our already substantial work in Ohio's communities.

It is no secret that Ohio State is a wonderful place to grow careers. External validation of that came this summer when Ohio State was recognized by the *Chronicle of Higher Education* as one of this nation's great colleges to work for. That is a tremendous honor, but my sights are set even higher. This fall, deans and administrative leaders will begin to work with faculty and staff to enhance the University's culture. This means reinvigorating ourselves. It means giving past accomplishments their full due, but raising the bar even higher. It means working collaboratively in new ways, reducing bureaucracies where ever we encounter them, and finding joy in the fact that we work at one of the nations most important institutions. Transforming from an elephant into a ballerina, as I called it the other day, will not be easy but the results will be well worth the effort.

We owe it to ourselves to be sure, but first and foremost we owe it to the state of Ohio. During my 4,100 mile state tour this summer, I reconnected with Ohioans and their needs. I saw first hand the work we are doing in all 88 counties; work with the schools, 4-H clubs, farmers and small business people, from fostering startup electronics companies in Dayton, to conducting all kinds of research with Honda in Marysville. Ohio State is an economic engine that never sputters and never quits. We are founded as an agent of opportunity and we are duly bound to meet needs head-on. So I am committed not to just fulfilling our mission, but to extending it. This, and I will say this to everyone on this Board and to all those who are listening to this, this is our moment of calling. This is our time of grace; this is Ohio State's noble purpose. So I thank you today, particularly for the opportunity to lead this great University at such an important time.

Mr. Chairman that is my report.

Dr. Cloyd:

Thank you President Gee. I would next like to have a session we enjoy very much; this University is about students and our Student Recognition Awards. Trustee Debra Van Camp will make these introductions.

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STUDENT RECOGNITION AWARDS

Ms. Van Camp:

Thank you Mr. Chairman. Today I have the privilege of introducing to everyone, and awarding on behalf of the Board, two exceptional students from two different colleges, with the student recognition award. These two students serve as two perfect examples of the tremendous impact that students across the University are having on our local community and across the world.

First I would like to introduce you to Brian Williams, who is here in the front row, along with Dr. Jacquelyn Monroe, director of Undergraduate Studies in the College of Social Work. Brian is a senior who grew up in Youngstown, Ohio. He began his academic career in the public school system but did not pursue college immediately after high school graduation. However, upon entering Ohio State, Brian found his destiny in the College of Social Work where he has demonstrated academic excellence and outstanding service to others. He currently serves as the president of Mwanafunzi, which is the OSU student chapter of the National Association of Black Social Workers. He is a member of the African Youth League at Ohio State

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and is among the prestigious group of students selected to participate in the Team Smith group on campus. Last year Brian attended the National Association of Black Social Workers Conference in Los Angeles, where he was able to interact with other researchers from across the country and discuss his aspirations of becoming more involved with research at The Ohio State University. He has been active with the Bell Resource Center which addresses critical issues in society affecting African American men. Brian, today the Board recognizes your initiative, service and leadership both on and off campus, and would like to thank you for your dedication by presenting you with this Student Recognition Award.

Mr. Brian K. Williams:

Good afternoon ladies and gentlemen. This is my first award, and I am honored to receive it. I do the things that I do not to be honored or have recognition; I do them because I just love to. I love school; I love The Ohio State University. I was intimidated to come here at first because I heard that it was so big and people would not help you, but when I got here I found out that was untrue. I received help from so many different resources. Anything that I ever wanted to do, anything I set my mind to do, and I did not know how to go about doing it, I could find it here, and I did find it here, so I just want to thank you for this award, and I do really appreciate it. Thank you.

Ms. Van Camp:

Thank you Brian. The second student I would like to recognize today is Katherine Clonan-Roy who is here with her father Bob Roy. Kate is a senior in the College of Humanities nominated by Interim Dean John Roberts. She is a double major in Women Studies and Spanish with a minor in Neuroscience. She is a member of the Honors Collegium, and she was awarded one of the Richard and Karol Wells Scholarships from the College of Humanities last year. This spring she was one of ten students participating in a Women in Politics internship course, through which she worked with Representative Tracy Heard in the Ohio House. During summer break she has continued her education through study abroad programs in London, Spain, and most recently in Mexico, where she conducted field work on her honors thesis on indigenous women active in the Zapatista movement. She is a volunteer with Big Brothers and Big Sisters and a member of the service organization Club Hispanol, she volunteers at a bilingual medical clinic here in Columbus. Kate, you demonstrate a combination of academic excellence, intellectual curiosity, and service, both in the local community and abroad. Today the Board honors you for your dedication by presenting you with the Student Recognition Award.

Ms. Katherine Clonan-Roy:

First I just want to say thank you. I am so honored to receive this Ohio State Board of Trustees Student Recognition Award. As an undergraduate at Ohio State I have had the opportunity to do and to envision myself in so many different things. My freshman year when I arrived, I envisioned myself as a doctor one day. Starting out as a biology and Spanish major in the pre-health sciences track, my honors advisors quickly recommended that I volunteer at a bilingual free clinic here in Columbus. I still volunteer there today and I am constantly exposed to vivid realities of things that I learn about in my classroom curriculums.

The next year I saw myself as an athlete, as I had a short career in the Ohio State Varsity Women's rowing team. My junior year when I changed my major to women's studies, I envisioned myself as a policy maker, as I took the class which allowed me to intern with State Representative Tracy Maxwell Heard. Through all these ideas of what I would become, I do not think I would have ever envisioned that one day I would be conducting field work research on indigenous women in a rebel army in the mountains of Chiapas, Mexico.

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My academic concentration of women's studies, Spanish and neuroscience, my field work abroad and all of these experiences tell you about the breadth of opportunity and the commitment of the faculty and staff to their students at Ohio State. Being here has made it possible for me to create my own academic focus - to be a varsity athlete for a bit and then to conduct research abroad for my senior honors thesis. My professors and advisors have introduced me to ideas that have allowed me to develop as a scholar and a humanitarian. Ohio State is so unique to be so large and yet to provide such a supportive and encouraging academic community.

I want to say thank you to my parents who have always inspired my academic ambition, to my thesis advisor, Dr. Ana Del Sarto and Dr. Jill Bystydzienski. My academic advisors and honors collegiums advisors, who have all broadened my ideas of the world, and what my future can hold, and to the Ohio State community and Board of Trustees for providing me with such vast opportunities which define my academic experiences.

Dr. Cloyd:

Thank you so much Kate. I would now like to move to Committee Reports, and we will first hear the report from the Audit and Compliance Committee, Mr. Fisher.

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COMMITTEE REPORTS

Mr. Fisher:

Thank you Mr. Chairman. Our Audit and Compliance Committee addressed two areas. I would remind the Board that in the last two years we had a consultant arrangement with PriceWaterhouseCoopers (PWC), particularly looking at internal controls, and first of all I want to reiterate that there are a lot of complimentary remarks and reports from PWC, and we are building off of that. We did have some things that they encouraged us to look at, and we are certainly doing that. This is a true partnership between the Audit and Compliance Committee and management in terms of going forward in the future. It is certainly our sense here that the best audits are preceded by effective internal controls, and that is what we are trying to do. Mr. Shkurti reported on the work of a committee chaired by Leslie Flesch, and they are looking at internal controls in four major areas, policies, personnel, processes and accountability. I will highlight one area that we think is very critical and Bill has been working on, and that is the reporting of CFO's to senior fiscal officers on a more frequent basis with dotted line authority. Truly in this area, we think that the way to go is to prevent fraud and abuse, not correct it.

Our second area was a visit from Kathy Starkoff, who is relatively new to the University, with about three months on the job as our chief information officer. We are looking at the whole area of data protection, and I can tell you from a personal issue in my own company that when you lose someone's social security number they have a lot of perception about your character and ability, so it is very important that we work collectively as one University to protect data. Kathy, through her work is moving forward and we are taking a general approach for a decentralized group of data. We are about 99% there in early-on encryption of a lot of laptops and computers. We have a little ways to go there, and over time we will have additional programming and training University wide to emphasize the sensitivity and need for protection of data for everyone.

That concludes my report.

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Dr. Cloyd:

Thank you Mr. Fisher, are there questions or comments?

I just have one question. To keep in following the policy, what are the thoughts of the University as we put the good protection programs in place, to make sure that they get followed in a large complex institution that is always a difficult project?

Mr. Fisher:

Maybe Bill can answer, it was my impression that this is primarily done through job descriptions and performance evaluations in the long-term, but right now this is a concerted effort to identify with everyone the importance of data security. With Kathy's leadership, they are doing that. Bill may have more detail on how he intends to enforce it.

Mr. Shkurti:

Actually on the instructional technology and cyber security, Kathy would be the enforcing officer. In any type of policy University wide the first important thing is a clear set of expectations sent down from the center to the units, and Kathy has done that. She has set some standards, and the next step is to make sure people understand that and are complying which is going through now, and then monitoring from the center so that people who are not in compliance can be given corrective action, and I think she reported 99 percent compliance on most of the key cyber security issues at this point.

Dr. Cloyd:

I think that is great progress Bill, but coming back to what Mr. Fisher said, this is just so important and in a University like this I think that unfortunately the nature of information that is available in computer systems really need to get to the 100 percent level. While 99 percent in most areas is pretty darn good, in this area the one percent can cause all kinds of problems, and I recognize we are in a transition state, but I would just give a voice of encouragement to keep after this one and we really cannot be satisfied until we have the 100 percent.

Mr. Shkurti:

Mr. Chairman that is appropriate and in fact that issue came up in the committee and Kathy mentioned that she was in the process of closing the loop on the outliers if you will, and probably within a month expected to have that done.

Dr. Cloyd:

Great, any other questions or comments for Mr. Fisher?

We will next have a report on the Committee on Trusteeship from Mr. McFerson.

Mr. McFerson:

Thank you Mr. Chairman, and thank you for beginning this meeting by refreshing our memories with regard to the Statement of Expectations. We need to continually keep this in mind as Board members; my colleagues know that, I have brought it up from time to time. It clearly is the document as to how we operate. The Committee on Trusteeship was not in place two years ago, and it was organized when we expanded our numbers from nine to fifteen and needed to take a look at how we are structured, how we operated, and we had a long list of agenda items at that time and we are continuing to address some of those. We appreciated having Dr. Chait with

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us, I think he is still in the audience somewhere. He has helped us in the early stages, and he is back, once again to evaluate how we perform, and he never will give us an A+. We always have room to improve, and he has helped us understand where those areas are.

I would also share with the Board that one of the responsibilities that this Committee has according to the bylaws of the Board is the Chair selection process. As Dr. Cloyd indicated he is in his second year, we recognized that it is the responsibility of this Committee, and we are beginning to talk about that.

We also had some conversation about the Board attendance requirements with regard to state law, and then we moved into talking about evaluation of the Board. It was on an early list of things we wanted to do, and we will continue to make progress in that area too. It is important that a Board have the courage to evaluate its performance as to whether or not we are doing the kinds of things we said we want to do and should be doing to help the administration and to be good stewards.

Finally, as a Committee, we are asking for some dialogue here, Mr. Chairman, on the question of National Trustees, maybe there is a better name, not Ohio Trustees, but we have talked about this, and we thought it was time now to bring this forward for some conversation as well with the full Board, and then we can take it back into the Committee for a recommendation. So the early suggestions here would be to establish the position, and I am going to use the term National Trustee, I recognize that you may not like that name, who would be non-Ohio residence and would be chosen on the basis of their ability to contribute to the University. Coming from anywhere outside of Ohio, recognizing that this Board always has the need for additional skill sets in areas where we may need them. These would be individuals of state or national prominence where they are located. We have if not the largest, the second largest alumni group in the country, so we have a large number of people to consider. We would suggest initially, perhaps three of these, such individuals, appointed by the Board, each serving a three-year term, perhaps eligible for appointment to a second term. They of course would be governed by the same rules and laws that govern this Board. They would be non-voting Trustees, only Ohio residences can be voting Trustees, but they would be assigned to committees and would be voting members of those committees, and would sit in with us throughout our meetings. They would be expected to have the same attendance requirements, and in many respects, act and perform like we are all expected to act and perform.

So with that, Mr. Chairman, I would ask for any comments that my colleagues might have that we would be able to glean insight from, and then we will take it back into our committee for further discussion.

Mr. O'Dell:

Mr. Chairman and Dimon, I think it would be an excellent idea and there are always areas where we need some assistance and we have some really fabulous people who are outside of this state who, bringing in their expertise could really help us in various ways. I strongly support your recommendation.

Mr. Marion:

I also think one thing we can consider, regarding our global context at the University as well, is expanding this beyond national to even being potentially international trustees as well. Coming up with an appropriate name for the Trustees would be the dilemma. Charter Trustee, is something I have heard, speaking with Dick Chait about, but I do think an appropriate name would be good, but we do not want to limit ourselves just to this country.

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Mr. Hicks:

Mr. Chairman, it may be worth pointing out that both Ohio University and Miami do have these kind of national trustees, and that they have worked very, very successfully, and have been a value added contributing members to those boards too, so this is not a completely novel concept, but I support it very much. We have been kicking it around for a couple of years; I think it is a very good idea.

Mr. Brass:

I also would echo my support for it as well. Question and a statement.

Question would be, the Statement of Expectations, I would assume they would be also abiding as well with?

Mr. McFerson:

Absolutely.

Mr. Brass:

The statement I would make would be that I think we bring a lot of expertise around this room, but there are areas that we may in fact have avoided, so we should be very cognizant of the fact that we could bring bench strength to the Board, possibly in areas of expertise that we in fact could augment our current membership with, so I think that would be something we should look long and hard for.

Dr. Cloyd:

Any other comments?

Mr. Wexner:

I am very supportive. I think the notion of national and international Trustees and having more skills and diverse opinions on subject matter, whether it is national or global, I think it would make us much better.

Judge Marbley:

Mr. McFerson, you know that I support this concept. We have had this discussion before. One question that I have though, would these national Trustees be limited to outside of Ohio, because there may come a point when we have Trustees or people we want to bring on who have particular expertise in unique and discrete areas, who may be in the state of Ohio, but maybe not on our Board, so could we consider Ohioans National Trustees?

Mr. McFerson:

Judge Marbley, I believe we can consider anybody we want. We do have in place now the possibility for each committee chair with the exception of the Committee on Trusteeship, which is how we govern ourselves, for each Committee to appoint up to two non-trustees on their Committee and be voting members of those Committees, and that is also a good place for additional Ohio people to come and lend their expertise and help us.

Mr. Ratner:

I am totally supportive of the concept. I might suggest that we should consider whether we want to limit it to Ohio State Alumni. As one non on the Board, those of

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us in my camp can make a lot of contributions to the University, but if we are going to be casting our net wide, I think we should cast it very wide, and at least in the rule making, and then decide as we get into this and begin to understand it the pool that we want to select from. The attempt here should be to cast a very wide net and get the very best people who are also willing to be very committed to the University and to move the University forward.

Dr. Cloyd:

Any other input for Mr. McFerson?

Mr. McFerson:

Hearing none we will take these comments under advisement and talk about it at our next meeting. It might be a meeting or two before we come back with a proposal, but thank you for your feedback, and feel free to call or offer any other comments to me any way you can get me, that you think might help. We will work on the name. Sometimes names are the hardest things to tackle.

Dr. Cloyd:

Thank you Mr. McFerson. We will next hear the report from the Medical Affairs Committee.

Mr. Brass:

Thank you Mr. Chairman. Good afternoon everyone. We had a very good meeting, and covered an awful lot of ground, and I will try to summarize it quickly for the Board. Dr. Steve Gabbe and Dr. Chip Souba, along with other executive members of our team started off the meeting with some really good news, and I thought it would be worthwhile sharing. Our class of 2012, which just entered the Medical School, is absolutely an outstanding class, not good, not very good, but absolutely outstanding. There are 210 students, they are 50/50, male/female, 45 percent are from out of state, and 55 percent from in-state, 92 from different colleges are representative with this incoming class, 82 different majors, the average grade point average coming in at 3.78 on a 4.0 scale, just a great class coming into our Medical School this year.

I want you to be aware that we have 18 clinical departments and six basic science departments in our medical system, and we are currently looking for two chairs in our basic science department, one in pharmacology and one in the neurosciences, and four clinical chairs, one in radiology, one in the center of transplantation, one in radiation medicine and one in anesthesiology. In the past year we have focused so much on the master plan, we are now starting to move our attention to some of the inner workings of the Medical School as well.

We approved five items in the Medical Affairs Committee this past time, two of which were endorsed and also passed on to the Finance Committee for approval and endorsement as well, but I wanted to make sure all four are understood. First thing we approved at this meeting was a brand new scorecard called Project One. It really is a benchmarking scorecard that we will be using throughout the construction project to manage all of the basic parameters that we put in place as part of the forecast to make sure we stay on target as it relates to such a large project. They are based on four different criteria, one is financial performance, one is the growth of the business itself, one is productivity and efficiency and the last one is usage of contingency plans and monies. In a project of this size you have to monitor all four. We did endorse that as a brand new scorecard that will in fact be used to monitor the system.

John Stone, our finance individual in charge of the finances for the medical system, basically gave us a very good report for the first two months; not only against our benchmarks we are using for the project, but against last years benchmarks and against the budget. Everything is looking good, I can go into details, but the bottom line is we had a very strong first two months. Our EBIDA, our days cash on hand and our debt service coverage, one red flag came up on days cash on hand, and that is one of the critical things we are looking at each day's cash on hand represents \$3.5 and \$4 million to our medical system. We watch days cash on hand very closely, the only reason it was red flagged was we had three payroll systems this time, and the reason I am highlighting it is to show you the magnitude. One payroll system drives \$15 million. It is something we have to watch, and watch very carefully. All of our numbers are looking better than last year, which is a very important statement.

Next, we spent some time on the selection of a construction manager for the new project. After going through a complete RFP and looking and interviewing, we have arrived on Turner, and specifically a gentleman by the name of Randy Kaiser, who will be joining us to be our construction manager for this project. We did approve that and it will be moving forward.

In addition to that our internal project manager was also selected. His name is Fred DeWeese. Fred has extensive experience on large projects throughout the country. He is coming here, will be on the board, and will be working internally with Jay Kasey, Steve Gabbe and Chip Souba and others as it relates to our project here, so we are proud of that.

We spent some time taking a look and talking through our ambulatory care sites. As you know we are beginning to diversify as it relates to moving off campus as well. We have four of those that are in the cue, one of which we brought forward to the Fiscal Affairs Committee for approval; we have approved it and it is on the agenda for today's approval, and that is Gowdy Fields. Gowdy Fields site will basically relocate ENT, plastic surgery, ophthalmology and the center for women's care. It basically will free up space on the main campus. It will move us in a very close location. The site is about 137,000 square feet, has six operating rooms and is scheduled to go operationally upon approval next year.

We talked about the central chiller plant, as part of a project that is the size of what we are about to undertake. There is a need for a chiller plant. We basically are going to be buying services through the University chiller system verses doing it ourselves inside the hospital structure, and that also was approved by the Medical Affairs Committee, and it has moved over to the Fiscal Affairs Committee. It was approved by the Fiscal Affairs Committee, and is on our consent agenda today.

The last thing that we spent some time on and we will be spending more time on is biomedical research as it relates to the medical and health system. We have a research tower that was built a couple of years ago. It has three shelled in floors and the rest of it is fully consumed. We basically have about 75,000 square feet of space. We are now beginning to take a hard look at the funding of the three additional floors. I am happy to tell you that the metrics that were put in place for the first phase of the BRT are being met as far as the overhead coming in to support that and pay for that. So we now are going through feasibility and sensitivity analysis as it relates to making sure if we finish up the three last floors, which we do need, whether or not we can in fact make sure that the funding mechanism works. On a macro-scale, just so we have this in the right perspective, we are short about 300,000 to 400,000 thousand square feet of research space for a medical system of our size. One of our fortes, and one of the reasons we have been able to attract and retain the kind of faculty and staff that we have has been our strong bench research. This is something we are taking very seriously and you will be hearing more about that as well.

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The five items that were approved, Mr. Chairman, this was our scorecard, which I think will be a valuable tool, our construction manager, our construction company, our chiller plant, and a long-term lease for the Gowdy Field Ambulatory Care site. That completes my report Mr. Chairman.

Dr. Cloyd:

Thank you, Mr. Brass. A question I have, the laboratory space, the research laboratory space, is the projection of need based upon size and what we expect to have coming in in research funding, or are we actually missing opportunities right now on research funding because we do not have space?

Mr. Brass:

I will call on our two doctor friends over here. I think it is a combination of both. Steve and Chip do you want to add to that please?

Dr. Souba:

Dr. Cloyd, the number that Mr. Brass cited of being about 300,000 to 400,000 thousand square feet shy is compared to our aspirational peers. Right now we have about 500,000 total assignable square feet in the Medical Center for research and our aspirational peers are all up around 900,000 to 1,000,000, so we are shy on that front.

The flip side of that coin as Mr. Brass intimated is that creating new space becomes an extremely powerful magnet that is able to attract top researchers and usually top researchers who are established and well funded and are able to move their entire teams. In fact, my colleague to my right, Dr. Steven Gabbe, was very successful in pulling that off at his previous institution.

Dr. Cloyd:

Thank you.

Mr. Brass:

One other thought. This is a very difficult era to get grant funding. Only one out of twelve grants that are submitted are now funded through Washington, and in order to get the kind of dollars we want and need to bring in the senior members that really are funded, this becomes one of those critical issues that you have to deal with.

Mr. McFerson:

Mr. Brass, you might remind this Board more emphatically as to how we are paying for this building from those research grants and those indirect costs.

Mr. Brass:

The metrics on overhead, the way a research grant comes in, it has a very large component called indirect costs, and those indirect costs are real dollars that actually flow into an organization to pay for not only the staff, but it is one of the few mechanisms in that it pays for the electricity and water as well, and if you are able to be very successful with your research based on the protocols that are established, they will flow the indirect dollars as part thereof. If you are unsuccessful those indirect dollars will shut down as fast as you started up. We have been very successful with this new building as it relates to that metric. We have met those criteria, we are being reimbursed, and the indirect costs are paying for the space online, so we are optimistic that if we get the right recruits to fill that space, that

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metric will continue. We are not ready to propose it yet because we need to make sure that the sensitivity analysis is done, but we are feeling pretty good at this point.

Mr. Wexner:

How big is the Biomedical Research Tower, the new building?

Mr. Brass:

Chip, do you want to give an exact square footage please.

Dr. Souba:

Mr. Wexner it is ten stories and each floor is 40,000 square feet, but about 25,000 of that 40,000 is what we call assignable usable square footage, the rest is hallways and the like.

Mr. Brass:

Three shelled floors, and that is where we came up with 75,000 of usable square footage, about 24,500 per floor.

Mr. Wexner:

You said you are going to potentially add 500,000 feet; I was just trying to think of how many more buildings. I was converting that into new buildings.

Mr. Brass:

I have not gone there, staff has. Right now we are looking at three floors, 75,000 square feet of usable square footage to add to the system.

President Gee:

I think the point that Steve and Chip are making is a very powerful one, and Caroline would certainly join with us in that regard. It is a war for talent, and we have done very well in that war, noting as I did earlier that we have moved into the 9th position. Let me just remind everyone that there are 3,600 colleges and universities in America, we are ranked number nine in terms of our research productivity, which is extraordinary. There are 3,590 university presidents who have great envy of me, but in this very competitive world when both the National Institutes of Health (NIH) budget and the National Science Foundation (NSF) are flat, and flattening quickly, the competition is very keen, and so therefore it is very critical that we continue to work very hard to keep our faculty here in place and those facilities are very essential for that. The second thing of course is the fact that we have to go out in a very competitive world and find new faculty, but senior faculty are very important. We also need to understand that we need to continue to grow our own and hiring at the junior level allows us to continue to create an environment in which people come and join us, so we have to be able to also invest in them. Steve did a wonderful job at Vanderbilt of investing in younger faculty who grew in a very short period of time into productive members of our academic community. So it is a very nuance investment strategy we have to have, and one that I think we are working very hard to develop because it cannot be just one size fits all. We are working very diligently to make certain that we have a very discrete set of strategies to make that work.

Mr. Brass:

President Gee, I would absolutely echo that, and you know we have talked at the Board level that we are only as good as our people, and you really have to have the

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right people to drive it the right way, and I think we have that. One of the other good news items that we heard was that we use a company by the name of Press Ganey that does our satisfaction indexes based on how our patients/customers feel about us. Every one of our satisfaction indexes for all our entities have gone up. This is a score that basically is hard to increase because everybody is in, but our Ross Heart Hospital has received a score of 99%. I have never seen any institution that high, so kudos to all of our units, but especially to our Ross Heart Hospital. It has gained one of the highest scores I have ever seen, and that speaks of the kind of people we have, the quality of people we have, the attitude we have and how motivated we are. To the staff - nice job.

Dr. Cloyd:

Are there questions or comments?

Thank you for that report. We will next have a report from the Development and Investment Committee, Mr. Wexner.

Mr. Wexner:

Anything in Development Peter?

Mr. Weiler:

The summer has been spent primarily on resetting all of our unit goals. We have 24 fundraising units at Ohio State and our summer was spent on resetting all of those goals coming up for this fiscal year. The bounds of the summer was spent on beginning to work with all of the deans in setting all of their individual campaign goals and getting our arms around the \$2.5 billion and how that might be allocated in terms of some of their needs. Busy with the staff as well in putting everybody in position, but primarily just a campaign plan, and so I think we are well on our way.

Mr. Wexner:

Jonathan Hook is new to us, getting organized and his feet on the ground.

Mr. Hook:

Yes, after being here seven weeks we have been focused on getting staff in place, creating the team as we are pulling it out of the treasurer's office, and then also getting the policies and procedures worked through so that those are set before we actually separate out and all the activities will be documentable and taken care of in the right way. Now with this market we are starting in on the portfolio and that will keep us busy for some time.

Dr. Cloyd:

The thought comes to mind, Jonathan, following Mr. Brass's report, we may want to locate your unit in the Ross Heart Hospital. Anything else to add Mr. Wexner?

We will next have a report on Academic Affairs and Student Life.

Mr. Borrer:

Thank you Dr. Cloyd. We had a relatively light agenda. However, it was very interesting. We had a presentation from Associate Vice President Larry Lewellen; he was discussing the strategies for attracting and retaining top faculty. We learned that by 2012, almost 40 percent of our tenured and tenure track faculty will be eligible to retire. This is a really staggering number when you look at the number of

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tenure track, tenure professors we have. Right now our annual turnover is about 7 percent and we are expecting that to go in excess of 10 percent by 2012, due to retirements and recruitment by other institutions. There are people who are after our people, and we are going to try and keep them.

Last year the Talent Acquisition, Retention and Engagement Strategy Committee was created and it was charged with evaluating the current and emerging trends and issues among the University's faculty and staff. In its examinations the committee focused on three major areas; leadership, talent planning and the reward system. They came up with three recommendations. First, we should position our department chairs as foundational leaders of their departments and shift away from the current idea of managing the department to leading the department to where it is headed. Secondly, we need to formalize a talent planning system to retain our faculty. We do not have specific programs in place for that at this time. We also need to attract the next generation of scholars and teachers and work hard to re-attract those professors that are re-entering the professorate. There are people who leave to go to other institutions, go into the private sector, and are now coming back, and that provides a very fertile ground for us to get very good professors. We also need to create a faculty rewards system that promotes collaboration as we have talked about in the last few days, that rewards varied faculty contributions.

We have asked Mr. Lewellen to come back to our Committee within the next couple of meetings to determine the actual rules and objectives that this Committee wants to set out, and how the metrics that they will be setting up to determine how we will measure those results. We think this is critically important for the University and we are looking forward to seeing Larry come back in to set those goals and objectives.

We then concluded the meeting with Provost Alutto's presentation of our routine personnel actions. That concludes my report.

Dr. Cloyd:

Thank you Mr. Borrer, any questions or comments?

President Gee:

Mr. Chairman, I just want to point out again, and this comes from our retreat the other day. When we boil everything down, I think there is nothing more important than what we are talking about – talent and culture change, but the talent issues are enormously important. One of the things, and Larry is doing a wonderful job and working very hard to really get a handle on this, is recruitment and re-recruitment. This is a place where people come and they view themselves as long-term committed citizens because the institution has made it possible from junior to senior and creating that kind of environment which is one of the things that the provost and I are looking at right now. We can point to our success stories, and we have a lot of success stories of new people we have hired, and retention strategies and a variety of other things. One of the things that we really need to do is ask the other side of the question. Why do people choose a) to leave, or b) why do they not join us in the first instance. We are really pulsing that system right now and trying to get a lot more information so that we can then recalibrate our strategies. You can celebrate your successes; I want to know about our failures right now. I want to know why we have failed, and what we need to do to correct that. We need to give substantial energy and effort to that human resource calibration because I believe in today's environment that the answer to those questions will differentiate us from other institutions.

Dr. Cloyd:

Well said.

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Mr. Wexner:

It just occurred to me because it was mentioned, I think it was yesterday or the day before, but you should know that Columbus Partnership is focusing on the same issues whether it is Battelle, Nationwide or ourselves, and 25 other businesses. From a community point of view to focus on retaining students in Ohio and central Ohio because there is such a large student population, and how to make a community a better place because we are worried about being brain drained at a student level but also at a more senior level. It is just a paid advertisement for the members of the Board. There is a collaboration here to make the community better, not as individual institutions but the community is more appealing, and we think of global world mobility. This is a good big issue for us in the broadest way.

President Gee:

You know as we talk about the knowledge of city we can characterize that in a number of ways, including creating an environment in which you are referring to the collegiums project which is focusing on students who come to this institution and others saying stay here with us. We have 430,000 living alumni around the world, we love to have them around the world, but we also want to have them have a commitment here. The second thing, which I think is very powerful is this notion of creating an environment in which we are all sharing resources. Let me give you an example, I think one of the great advantages that Ohio State has is in dual career couple area, i.e. we can go out and hire people, and there are a number of our faculty given the nature of who they are, that they are dual career people. Well sometimes they are academic and sometimes they are not, but they are dual career and so through the partnership we can develop this effort so that we are immediately sharing. For example, between ourselves and Battelle, there are so many opportunities, we were just talking today in the Board about one of those as an example, so our city is large enough to have a lot of opportunities, but our city is small enough to be able to make those connections that can be a powerful engine for use in terms of the recruitment and retention of talent over time.

Dr. Cloyd:

This is such an important point and I am really glad we are giving it this attention. This with Dr. Reschard who talked to most of us Wednesday and was outlining cataclysmic types of events that we are going to face in our global future absent change when you get into things like global warming, food and water availability, and things like that, but for a University who is just absolutely dependent upon the quality of the faculty for what the institution is able to deliver, we really are facing a troubling trend here. I came from a technical world so I cannot speak from a big part of the world here but I know that the boomer population, I am not surprised by the retirement figures that you have provided, Mr. Borrer, that was very similar to what we have looked at within our Proctor & Gamble technical organization, couple that to the fact that we have a situation today where we need to get more young people interested in technical careers. We have over half of the doctorates given in chemistry and engineering areas everywhere in the United States to foreign students, and with the changes in visa laws and also nicely emerging opportunities in the countries they come from, many of them prefer or have to go back to their home country of origin. We are having difficulty on a generation of the talent front and we are going to have a tipping point in retirement age and this retention concept is so important. I had not heard about this before Mr. Wexner, but I think you are absolutely right. What we can do in the greater community around this University to make it an attractive place is very important because this will really be a market share game of intellectual capital that we need to win, so a very important topic.

Mr. McFerson:

Can I just add a point to that, because I think you are right on and Ohio State has a role to play in this, and collaboration with other major universities across the country can put pressure and influence on Washington to change some of these rules and laws and immigration so that we can keep and retain some of these great students that come here and to learn and be educated. We need to keep them in America because as we heard Wednesday, we need 3 million more people a year, well there is a whole bunch that we are letting go back home.

Dr. Cloyd:

Any other comments? We will then go to the Fiscal Affairs Committee Report, Ms. Davidson.

Ms. Davidson:

Thank you Mr. Chairman. We had several reports that were given to the Fiscal Affairs Committee, one of them was a six year review of our capital projects and actually had some good discussion on how we now have a process in place to do a physical alignment of those projects between all of the various departments on campus so that whether it is coming out of athletics or academics or the medical center, there is now a group of people who look at how you align those, so for instance, you do not dig up the same street three different times when you can align these projects so they work along with each other. This alignment now has taken place through 2012 for projects we are looking at, and now they will work toward completing that alignment up through 2016. There are 115 projects over this period of time to 2012 that actually will be going on that are over \$1 million. It is 80 percent of the money, but probably not 20 percent of the project, so you can understand all of the other small projects that are going on out there that can collide with each other.

There was an update on phase one of the student housing plan, which is a \$250 million plan and the time in which to carry that forth has been reduced to a four year time period with a completion of that, if we keep on schedule we will have 90 percent of our students in doubles and singles, we will have 88 percent with private bath facilities, and we will have 80 percent in air conditioned facilities which would be a major change. They would then switch to look at phase two which would be adding additional student housing.

There was a report on the Medical Center expansion. Three projects have been completed in that expansion to date for a total of \$86 million, the north Doan Hall, the relocation of the MRI, and Ross Hospital addition which we are all very familiar with. It is a little too early to say all three of those are on time and on budget, but it certainly looks like when we get the final report on that, that will be the case. The total infrastructure that we are looking at, and these are just infrastructure projects in general, infrastructure at the University over this period of time will total at about \$440 million which includes the chiller that we are looking at and authorizing today. So that gives you a little bit of the concept of the amount of projects that are going on here on the campus.

There was one report on some interim approval that was given to an easement. As you know, easements, when they are initially given are to come to the Board for approval, but there is a process in an emergency situation that you can grant an easement. We had that emergency situation in July involving two of our construction projects which forced the relocation of a gas line, so we granted an easement to Columbia Gas so those projects were not held up.

There was a quarterly report, which is in your books, on the waivers of competitive bidding. Those waivers are given for any project above \$250,000. If they need a sole source or in an emergency situation or for significant economic reasons, there were 63 grants given to go outside of competitive bidding which totaled about \$63 million.

There were also the actions that we want to bring before the Board today for approval. First action is the absolutely last step in completing our approval for the fiscal year 2009 current funds budget. Most of you should have received this book, I would suggest that this is simply a book that you need to have with you all the time, and any question that you have about the finances of Ohio State University are answered in this book. I want to recognize Bill Shkurti's staff for the great work they did in putting this together for us. Just a couple of things to mention about completing our action on this, as you know the governor announced fairly recently some additional budget cuts, but protected the instructional subsidy line item for higher education, which obviously was an agreement with the universities. We are very pleased that the action was taken. We do have some line item appropriations that are outside of the instructional grant that will receive the same reduction that other state agencies will receive, but we are very pleased with where we are with instructional subsidy and feel comfortable in going ahead with the fiscal 2009 budget, even though everyone knows the economic conditions we are operating under and we are just very hopeful that they improve because we still have a fairly long way to go in the fiscal year 2009 timeframe.

The second issue that we are recommending for approval is two easements; one to Ohio Bell Telephone Company on Kinnear Road in telecommunications wiring, and the second one to the village of Put-in-Bay operation and for their maintenance. An amendment coming with a request from the Athletics Department for a long-term lease change on property that is on Knightsbridge Boulevard which would give us an opportunity to develop that property for a golf training center, for offices for our coaches, and for a recruiting center. This would modify the lease to increase the lease payments by \$25,000 a month to accommodate those improvements because they will be advertised over the term of the lease in our design construction, management contract, which is something we do on an every meeting basis. I want to mention what is included in that because some of those are in an amended form from where they came to you initially. Let me first talk about those that were not amended. We are looking for a construction manager to be able to handle our bundle infrastructure projects so that we bundle them together. We have one construction manager that would be overseeing that for efficiency purposes. There was also a request to begin the design work for Kennedy Commons which is one our food services areas and also for the design of the chiller plant. In the recommendation on the chiller plant to move ahead with that design, and it is with the understanding that there has been no location determined for that chiller plant yet, and that will come back to the Fiscal Affairs and the Medical Affairs Committees for their consideration.

We have, in one instance, where we are looking to move ahead with the construction contract for Lincoln Tower which would be the beginning of the renovation of Lincoln Tower to renovate the housing there, to reconvert certain floors back to student housing. We have amended that resolution to provide that we will go for construction bids and advertising for construction bids for the contract, but we will not move ahead with permitting to move to construction without it coming back to both the Medical Affairs Committee or at least to the Fiscal Affairs Committee. There was one other issue, and that was the lease/purchase authorization for the building which we have talked about, Gowdy Fields. Many of you may not relate to where Gowdy Fields is, but if you look at the Time Warner building when you are driving up and down 315, you can easily see where this building exists, and it is requested from the Medical Center that we enter into a lease/purchase authorization for an ambulatory care center that Mr. Brass explained in his discussion with us. We amended that to

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basically not only let it be a lease agreement, but also a purchase agreement to give them the flexibility to look at those two options and again to move ahead based upon what is best for the University under those circumstances. So while those will be included on the consent agenda, I wanted to mention that those two resolutions have been amended, and you have copies of those amended resolutions before you. I would be happy to answer any questions, Mr. Chairman.

Dr. Cloyd:

Thank you Ms. Davidson. Questions or comments?

Dr. Cloyd:

Sorry for the delay, I was just checking the revised resolution to make sure it reflected what you described Ms. Davidson.

Any other questions or comments?

Thank you very much. We are now ready to move to the Consent Agenda which is before the Board of Trustees, and I will call on President Gee to present it to the Board.

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CONSENT AGENDA

President Gee:

Thank you Mr. Chairman, we have 14 resolutions on the consent agenda and we are asking that separate votes be held for items number 13 and 14 due to conflict of interests, therefore we are seeking approval for the following:

THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES COMMITTEE APPOINTMENTS 2008- 2009

Resolution No. 2009-21

BE IT RESOLVED, That the appointments to Committees for 2008-09 be approved as follows:

Academic Affairs and Student Life Committee:

John D. Ong, Chair
Douglas G. Borrer, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Linda S. Kass
Algenon L. Marbley
Jason W. Marion
Ronald A. Ratner
Alex Shumate

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Brian K. Hicks, Vice Chair
Alan W. Brass
G. Gilbert Cloyd, ex officio
Dimon R. McFerson
Walden W. O'Dell
Robert H. Schottenstein

Debra J. Van Camp
Leslie H. Wexner

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
G. Gilbert Cloyd, ex officio
Linda S. Kass
Walden W. O'Dell
Ronald A. Ratner
James Bachmann
James Gilmour

Medical Affairs Committee:

Alan W. Brass, Chair
Algenon L. Marbley, Vice Chair
G. Gilbert Cloyd, ex officio
Douglas G. Borrer
Jo Ann Davidson

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Brian K. Hicks
Dimon R. McFerson

Alex Shumate, Vice Chair
G. Gilbert Cloyd, ex officio
Jo Ann Davidson
Brian K. Hicks
Jason W. Marion
John D. Ong

**Development and Investment
Committee:**

Leslie H. Wexner, Chair
Walden W. O'Dell, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Linda S. Kass
Ronald A. Ratner
Robert H. Schottenstein
Debra J. Van Camp
John B. Gerlach, Jr.
David A. Rismiller

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair,
ex officio
Douglas G. Borrer
G. Gilbert Cloyd, ex officio
Jason W. Marion
John D. Ong
Debra J. Van Camp

Committee on Trusteeship:

Dimon R. McFerson, Chair

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UNIVERSITY HOSPITALS BOARD REAPPOINTMENT

Resolution No. 2009-22

Synopsis: Approval of appointment to the University Hospitals Board, is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS in accordance with the University Hospitals Bylaws, all members of the Board shall be appointed by The Ohio State University Board of Trustees in consultation with the president of the University, and may serve a three-year term:

NOW THEREFORE

BE IT RESOLVED, That the following individual be reappointed as follows:

University Hospitals Board Reappointment

George A. Skestos (3rd term) – effective October 1, 2008, through September 30, 2011

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF
THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2009-23

Synopsis: The amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on July 24, 2008:

NOW THEREFORE

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BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix IX for background information, page 262.)

RECOGNITION OF SERVICE - THE HONORABLE DAVID HOBSON

Resolution No. 2009-24

WHEREAS in 1963 David Hobson received his Law degree from The Ohio State University; and

WHEREAS David Hobson was first elected to represent Ohio's 7th Congressional District in the U.S. House of Representatives in 1990; and

WHEREAS before becoming a member of the U.S. House of Representatives, David Hobson was a member of the Ohio Senate for eight years where he served as President Pro Tempore and was Chair of the Health and Human Services Committee; and

WHEREAS a member of the U.S. House Appropriations Committee, David Hobson has supported basic research and student financial aid programs of importance to The Ohio State University; and

WHEREAS over his seventeen years in Congress, David Hobson has been a strong advocate for university programs, especially energy research programs through his leadership position on the Energy and Water Appropriations Subcommittee; and

WHEREAS throughout his career in public service, David Hobson has been a staunch ally of The Ohio State Medical Center, Arthur G. James Cancer Hospital and Richard J. Solove Research Center pushing for key reforms to save lives and advance treatments; and

WHEREAS on October 14, 2007, Congressman Hobson announced that he would retire at the end of his current term in 2009:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees recognizes Congressman David Hobson for his many years of distinguished service representing the people of Ohio's 7th Congressional District.

RECOGNITION OF SERVICE - THE HONORABLE DEBORAH PRYCE

Resolution No. 2009-25

WHEREAS in 1973 Deborah Pryce received her Bachelor of Arts degree from The Ohio State University; and

WHEREAS Deborah Pryce was first elected to represent Ohio's 15th Congressional District in the U.S. House of Representatives in 1992; and

WHEREAS before becoming a member of the U.S. House of Representatives, Deborah Pryce held several public service positions in the City of Columbus and for eight years honorably served as Presiding Judge of the Franklin County Municipal Court; and

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WHEREAS Deborah Pryce's district includes the main campus of The Ohio State University; and

WHEREAS throughout her career, Deborah Pryce introduced and supported legislative measures to revitalize the University District, expand access to clinical trials and always supported efforts to increase funding for student aid and basic research; and

WHEREAS over her fifteen years in Congress, Congresswoman Pryce has been a tireless advocate for the students, faculty and staff of the University; and

WHEREAS on August 16, 2007, Congresswoman Pryce announced that she would not seek reelection at the end of her current term in 2009:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees recognizes Congresswoman Deborah Pryce for her many years of distinguished service representing The Ohio State University and the people of Ohio's 15th Congressional District.

RECOGNITION OF SERVICE - THE HONORABLE RALPH REGULA

Resolution No. 2009-26

WHEREAS Congressman Ralph Regula was first elected to represent Ohio's 16th Congressional District in the U.S House of Representatives in 1972; and

WHEREAS before becoming a Member of Congress, Ralph Regula was a teacher, principal, and member of the Ohio Board of Education and thus understands the challenges facing education; and

WHEREAS Ralph Regula is currently the Dean of the Ohio Delegation and is the second longest currently serving Republican member of the U.S. House of Representatives; and

WHEREAS Ralph Regula's district includes The Ohio State University Ohio Agricultural Research and Development Center (OARDC) and Agricultural Technical Institute (ATI) campus in Wooster, Ohio; and

WHEREAS one of the highest ranking members of the House Appropriations Committee, Ralph Regula has been a staunch supporter of federal funding for higher education, including student financial aid, and basic research which are vitally important to The Ohio State University; and

WHEREAS over his thirty-five years in Congress, Ralph Regula has been a strong advocate for OARDC and ATI programs, faculty, and students, and has fostered the partnership between the campus and the City of Wooster and Wayne County, Ohio; and

WHEREAS on October 12, 2007, Ralph Regula announced that he would retire at the end of his current term in 2009:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees recognizes Ralph Regula for his many years of distinguished service representing The Ohio State University and the people of Ohio's 16th Congressional District.

PERSONNEL ACTIONS

Resolution No. 2009-27

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 11, 2008 meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Director, Leave of Absence with Salary, Leaves of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates, Emeritus Titles, salary rolls with promotion and tenure, as detailed in the University Budget, be approved.

Appointments

Name: MICHELLE L. JONES
Title: Associate Professor (The D.C. Kiplinger Chair in Floriculture)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2008, through September 30, 2013

Name: THOMAS J. KATZENMEYER
Title: Senior Vice President
Office: University Communications
Effective: September 8, 2008

Name: LAURENCE V. MADDEN
Title: Professor (The Professorship in Plant Protection)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2008, through September 30, 2013

Name: GREGORY N. WASHINGTON
Title: Interim Dean
College: Engineering
Term: October 1, 2008, through September 30, 2010

Name: CAROLINE C. WHITACRE
Title: Vice President
Office: Research
Term: October 1, 2008, through September 30, 2012
Title: Interim Vice President
Effective: August 1, 2008, through September 30, 2008

Name: JESSICA O. WINTER
Title: Assistant Professor (The H.C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2008, through September 30, 2013

Reappointments

Name: JAMES N. ALLEN
Title: Professor (The Battelle Professorship in Inhalation Therapeutics)
College: Medicine
Term: July 1, 2008, through June 30, 2012

Name: BARBARA I. KIEFER
Title: Professor (The Charlotte S. Huck Professorship in Children's Literature)
College: Education and Human Ecology
Term: October 1, 2008, through September 30, 2013

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Name: JANICE K. KIECOLT-GLASER
Title: Professor (The S. Robert Davis Chair in Medicine)
College: Medicine
Term: July 1, 2008, through June 30, 2012

Name: THOMAS F. MAUGER
Title: Professor (The Carl M. and Grace C. Baldwin Chair in Ophthalmology)
College: Medicine
Term: October 1, 2008, through September 30, 2012

Name: HERBERT B. NEWTON
Title: Professor (The Esther Dardinger Endowed Chair in Neuro-Oncology)
College: Medicine
Term: July 1, 2008, through June 30, 2012

Name: DAVID E. SCHULLER
Title: Professor (The John W. Wolfe Chair in Cancer Research)
Hospital/Institute: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2008, through June 30, 2012

Name: E. ANTONIO CHIOCCA
Title: Professor (The Dardinger Family Endowed Chair in Oncological Neurosurgery)
College: Medicine
Term: July 1, 2008, through June 30, 2012

Appointments/Reappointments of Chairpersons/Director

ROBERT E. BURNKRANT, Department of Marketing and Logistics, effective October 1, 2008, through September 30, 2009.

CARLO M. CROCE, Department of Molecular Virology, Immunology and Medical Genetics, effective October 1, 2008, through September 30, 2012.

J. RICHARD DIETRICH, Department of Accounting and Management Information Systems, effective October 1, 2008, through September 30, 2009.

E. CHRISTOPHER ELLISON, Department of Surgery, effective July 1, 2008, through June 30, 2012.

LISA C. FLORMAN*, Department of History of Art, effective August 1, 2008 through August 31, 2009.

DAVID B. GREENBERGER, Department of Management and Human Resources, effective October 1, 2008, through September 30, 2009.

MICHAEL R. GREVER, Department of Internal Medicine, effective July 1, 2008, through June 30, 2012.

DONALD R. HAURIN, Department of Economics, effective July 1, 2008, through June 30, 2012.

RICHARD K. HERRMANN, Mershon Center for International Security Studies, effective July 1, 2008, through June 30, 2011.

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RANDALL L. SCHOLL**, Department of Plant Cellular and Molecular Biology, effective October 1, 2008, through September 30, 2009.

WILLIAM J.A. SAVILLE, Department of Veterinary Preventive Medicine, effective June 1, 2007, through May 31, 2011.

PETER T. WARD, Department of Management Sciences, effective July 1, 2008, through June 30, 2009.

* Acting

**Interim

Leave of Absence With Salary

DONALD M. TERNDRUP, Associate Professor, Department of Astronomy, effective September 8, 2008, through September 7, 2009, to serve as Program Director in the Astronomical Sciences, Directorate for Mathematical and Physical Sciences of the National Science Foundation, Washington D.C.

Leaves of Absence Without Salary

KAREN H. WRUCK, Professor, Department of Finance, effective Winter Quarter, Spring Quarter and Autumn Quarter 2009, for personal reasons.

DANIEL P. TOKAJI, Associate Professor, Moritz College of Law, effective Autumn Semester 2008, to serve as a visiting professor at Harvard Law School, Cambridge, MA.

MARY C. COOPER, Assistant Professor, Department of Political Science, effective Autumn Quarter 2008, for personal reasons.

KAREN E. LEICK, Assistant Professor, Department of English (Lima), effective Winter Quarter, Spring Quarter and Autumn Quarter 2009.

Professional Improvement Leaves

CYNTHIA J. ROBERTS, Professor, Department of Ophthalmology, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

Professional Improvement Leaves – Change in Dates

JOHN L. BROOKE, Professor, Department of History, change effective dates from Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009 to Autumn Quarter 2008 and Winter Quarter 2009.

ANDREW C. SHELTON, Associate Professor, Department of History of Art, change effective dates from October 1, 2008, through June 30, 2009 to September 1, 2008, through August 31, 2009.

Emeritus Titles

NECIP BERME, Department of Mechanical Engineering with the title Professor Emeritus, effective October 1, 2008.

PETER EWEN KING-SMITH, Department of Optometry with the title Professor Emeritus, effective October 1, 2008.

BERL R. OAKLEY, Department of Molecular Genetics with the title Professor Emeritus, effective September 1, 2008.

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MICHAEL L. BORGER, Agricultural Technical Institute (Wooster) with the title Associate Professor Emeritus, effective September 1, 2008.

ALAN R. CROCKETT, Department of Art with the title Associate Professor Emeritus, effective September 1, 2008.

FREDERICK C. DAHLSTRAND, Department of History (Mansfield) with the title Associate Professor Emeritus, effective January 1, 2009.

AYRES G. D'COSTA, School of Educational Policy and Leadership with the title Associate Professor Emeritus, effective October 1, 2008.

LARRY A. MAGLIOCCA, School of Physical Activity and Educational Services, with the title Associate Professor Emeritus, effective October 1, 2008.

KENNETH W. THEIL, Department of Veterinary Preventive Medicine (Wooster) with the title Associate Professor Emeritus, effective September 1, 2008.

JOYCE E. FITTRO, Ohio State University Extension with the title Assistant Professor Emeritus, effective September 1, 2008.

Promotions and Tenure

COLLEGE OF LAW REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Enns, Terri, effective August 16, 2008

Cooke, Elizabeth, effective August 16, 2008

COLLEGE OF MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Chen, Yeong, Molecular & Cellular Biochemistry, effective December 1, 2007

RESOLUTION IN MEMORIAM

Resolution No. 2009-28

Howard E. LeFevre

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 30, 2008, of Howard E. LeFevre, regional trustee emeritus of The Ohio State University Newark Campus Board of Trustees.

Mr. LeFevre graduated from The Ohio State University in 1929 with a bachelor degree in architectural engineering. In 1946, he founded B&L Motor Freight, now known as Truck One located in Newark, and continued to drive to his office nearly every day until just a few months before his passing. In 1996, The Industrial Institute of Technology, later renamed The Works, opened in the former Scheidler Machine Works building that Mr. LeFevre bought to save from demolition. On May 18, 2008, The Works, with Mr. LeFevre cutting the ribbon, unveiled the new LeFevre Foundation Administration Building, his last planned addition to the museum.

He was a driving force in the establishment and success of Ohio State Newark for more than 50 years, serving on the first advisory committee, as a lifetime trustee emeritus, and on the Newark Campus Development Fund Board. Over the years he has, with magnificent generosity, contributed his time, talent, and treasure to nurture the growth

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of Ohio State Newark and has consistently been one of Ohio State's strongest supporters. His commitment to investing in the future was evident through his annual support of scholarships providing financial assistance to hundreds of students over the years. The students are a tangible symbol of his investment in the future and truly represent his legacy.

He was honored with a Distinguished Service Award in 1976, with the Ralph D. Mershon Award, the Everett D. Reese Medal, the Alumni Centennial Award and, in 1997, was presented with the John W. Alford Extraordinary Lifetime Achievement Award by the Newark and Licking County Chamber of Commerce.

Mr. LeFevre, philanthropist, entrepreneur, and community leader, gave generously of his time and leadership through many civic organizations in his community, including the Newark Chamber of Commerce, Newark Rotary, the Licking County United Way, and the Licking County Foundation. He was a founding member of Ohio State's Presidents Club and served on that organization's executive committee during two separate terms.

On behalf of the University community, the Board of Trustees expresses to the family of Howard LeFevre its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2009-29

Synopsis: The University Development Report for June 2008 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of twenty-two (22) new named endowed funds and the revision of seven (7) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 2008 be approved.

(See Appendix X for background information, page 283.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
Biomedical Research Tower Maintenance and Renewal Fund (Established with internal funds; the annual distribution and principal if necessary shall be used only for maintenance and renewal of the BRT facilities)	\$50,000.00
Transportation and Parking Service Maintenance and Renewal Fund (Established with internal funds; the annual distribution and principal if necessary shall be used only for maintenance and renewal of the Transportation and Parking facilities)	\$50,000.00

Change in Description of Named Endowed Funds

Dr. Arden K. Hegtvædt Student Research Endowed Scholarship Fund

The Mac A. Stewart Endowed Scholarship Fund

Emerson and Miriam Wollam Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: William Allan Kilpatrick Outstanding Student Award

To: The William Allan Kilpatrick Outstanding Student Award Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The George E. Hammond Scholarship Fund in Communication (Established with an estate gift from George E. Hammond; used to provide scholarships for undergraduate students enrolled in the School of Communication)	\$453,073.89
The Jean Doyle Endowment Fund for OSU Harding Hospital (Established with gifts from the Harding-Evans Foundation of Worthington, Ohio, with funding initially gifted by John Doyle; used to support the diagnosis and treatment of women with chemical dependency and/or dual diagnosis problems)	\$210,000.00
Senator John Glenn and Mrs. Annie Glenn Endowed Scholarship Fund (Established with gifts from friends and colleagues in honor of Senator John Glenn and Mrs. Annie Glenn; used to provide scholarship support for students enrolled in the Glenn School of Public Affairs)	\$93,110.00

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The Michael and Arlene Winfield Family Athletic Scholarship Fund (Established with a gift from Michael and Arlene Winfield; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team)	\$74,581.95
The Jackson-Fawley Family Athletic Scholarship Fund (Established with gifts from Richard and Margaret Jackson; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a men's varsity team)	\$62,728.13
John and Virginia Hankison Endowed Scholarship Fund (Established with gifts from the John and Virginia Hankison Foundation; used to provide scholarships to any student with a demonstrated financial need who has maintained good academic standing and is enrolled in the College of Veterinary Medicine)	\$60,000.00
The Daniel J. Zwayer Brain Cancer Research Fund (Established with gifts from Tina Husted, family, friends, and associates in memory of Daniel J. Zwayer; used to support brain cancer research)	\$53,691.27
Camie Vacha Memorial Scholarship Fund (Established with gifts from Camie's parents Ray and Cathie Vacha, friends, and family; used to provide scholarship support to third-year architecture students who emulate Camie's spirit and passion for architecture)	\$53,580.58
The John R. Oller <i>The Lantern</i> Special Editor Position Fund in the School of Communication (Established with a gift from John R. Oller; used to support a special editor position for a student at <i>The Lantern</i>)	\$50,567.60
The Gail Johannes Prize for Long-Term Service Fund (Established with gifts from William C. Johannes and Gail T. Johannes; used to provide annual monetary awards in recognition of long-term service excellence for OSU Medical Center)	\$50,105.30
The Scott Eric Imboden Undergraduate Scholarship Fund (Established with gifts from Dr. Lester E. Imboden and Mrs. Isabelle Seifert Imboden in honor of their grandson; used to provide scholarships for undergraduate students enrolled at the Fisher College of Business majoring in transportation and logistics)	\$50,000.00
Arden L. Shisler Family ATI Scholarship Fund for 4-H Students (Established with gifts from Arden Shisler and family and the Nationwide Foundation; used to provide annual scholarships to OSU -ATI students who are current or past members of a 4-H Club)	\$50,000.00

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The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education Scholarship \$34,743.50
(Established with gifts from Joan E. Gritzmacher; used to provide scholarships for students preparing for or continuing a career in family and consumer sciences education) (grandfathered)

The Daniel P. McQuade Family Scholarship Fund \$25,561.00
(Established with gifts from Daniel P. McQuade; used to provide scholarship support for students enrolled in the Moritz College of Law who demonstrate financial need) (grandfathered)

The Dr. Barry M. Adler and Dr. Ira S. Niedweske \$25,392.00
Dean's Innovation Fund
(Established with gifts from Dr. Barry M. Adler and Dr. Ira S. Niedweske; used by the dean of the College of Veterinary Medicine to further the highest priorities of the College) (grandfathered)

The David Louis Henne and John and Rita Patrick \$25,025.00
Schizophrenia Research Fund in Psychiatry
(Established with gifts made in memory of David Louis Henne from Marilyn Henne Patrick, Kenneth Charles Patrick, family, and friends; used to support the advancement of medical knowledge in the field of schizophrenia) (grandfathered)

The Lawrence and Kathy Nunamaker Scholarship Fund \$25,000.00
(Established with gifts from Mr. Lawrence Nunamaker and Mrs. Kathy Nunamaker; used to provide scholarships for first-year undergraduate students who are graduates of Jonathan Alder High School in Plain City, Ohio) (grandfathered)

The David D. and Nancy M. Spindler Endowed Scholarship Fund \$25,000.00
(Established with a gift from David D. and Nancy M. Spindler; used to provide scholarships for students pursuing D.V.M. degrees in the College of Veterinary Medicine) (grandfathered)

The Flo Tooke Endowed Fund for Family and Consumer Sciences Education Program \$25,000.00
(Established with gifts from Dr. Flo Tooke; used to support the Family and Consumer Sciences Education Program for the purpose of teacher preparation and licensure) (grandfathered)

The Whiston Scholarship Fund \$25,000.00
(Established with gifts from Howard and Pauline Whiston; used to provide scholarships for students enrolled in the College of Education and Human Ecology majoring in elementary education) (grandfathered)

Change in Description of Named Endowed Funds

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund

The Neutron Man Memorial Fund

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Change in Name and Description of Named Endowed Fund

From: Richard D. Johnson Leadership Endowment Fund
To: The Richard D. and Ann S. Johnson Leadership Scholarship

Fund Total \$1,572,160.22

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Biomedical Research Tower Maintenance and Renewal Fund

The Biomedical Research Tower (BRT) Maintenance and Renewal Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Trustees of The Ohio State University on September 22, 2004, with internal funds.

The annual distribution and principal if necessary shall be used only for maintenance and renewal of the BRT facilities in accordance with provisions detailed in the Quasi-Endowment for Maintenance and Renewal Funds Agreement dated March 26, 2008. Any unused distributions will be reinvested to principal annually.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the senior vice president for Business and Finance and chief financial officer.

Amount Establishing Endowment: \$50,000.00

Transportation and Parking Service Maintenance and Renewal Fund

The Transportation and Parking Service Maintenance and Renewal Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Trustees of The Ohio State University on September 22, 2004, with internal funds.

The annual distribution and principal if necessary shall be used only for maintenance and renewal of the Transportation and Parking facilities in accordance with provisions detailed in the Quasi-Endowment for Maintenance and Renewal Funds Agreement dated March 26, 2008. Any unused distributions will be reinvested to principal annually.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the senior vice president for Business and

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Finance and chief financial officer.

Amount Establishing Endowment: \$50,000.00

Change in Description of Named Endowed Funds

Dr. Arden K. Hegtveldt Student Research Endowed Scholarship Fund

The Dr. Arden K. Hegtveldt Student Research Endowed Scholarship Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts from the Dr. Arden K. Hegtveldt Student Research Scholarship Fund and from family, alumni, and friends in memory of Dr. Hegtveldt. The description was revised September 19, 2008.

The annual distribution from this fund shall provide scholarship support to a student(s) in their first, second, or third year of dental school. The intent of this fund is to serve as a memorial to Dr. Hegtveldt and to promote an interest in research in the area of oral and maxillofacial surgery among the students in the College of Dentistry. The dean of the College of Dentistry and the chair and full-time faculty members of the Section of Oral and Maxillofacial Surgery shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Dentistry and the chair and full-time faculty members of the Section of Oral and Maxillofacial Surgery.

The Mac A. Stewart Endowed Scholarship Fund

The Mac A. Stewart Endowed Scholarship Fund was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues of Mac A. Stewart (Ph.D. 1973) in honor of his 28 years of distinguished service to University College, culminating in 10 years as the dean. The description was revised September 19, 2008.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The annual distribution from this fund shall provide scholarships to undergraduate or graduate students in the College of Education and Human Ecology participating in an international education or service project with preference given to students who wish to

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travel to Africa. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Education and Human Ecology.

Emerson and Miriam Wollam Scholarship Fund

The Emerson and Miriam Wollam Scholarship Fund was established September 5, 1986, by the Board of Trustees of The Ohio State University with gifts from Robert Wollam, Kristin Goodwillie, Gretchen O'Connor, and Karen Sewell, in honor of their father, Emerson Wollam (B.S.S.A. 1933) and in memory of their mother, Miriam Wollam (M.S.W. 1964). Additional gifts were received from Dr. Tzu Fann Shao (B.E.E. 1961) and Dr. Y. C. L. Susan Wu, and the description was revised September 19, 2008.

The intent of this fund is to provide scholarships for students who have been accepted for admission to the University and to support educational diversity as outlined in the University's diversity mission. The annual distribution from this fund shall be used to provide a scholarship(s) to graduate student(s) currently enrolled in the College of Social Work who demonstrate financial need and have a minimum 2.5 grade point average. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, international students. Scholarship recipients shall be selected by the dean of the College of Social Work in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and the dean of the College of Social Work.

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Change in Name and Description of Named Endowed Fund

The William Allan Kilpatrick Outstanding Student Award Fund

The William Allan Kilpatrick Outstanding Student Award was established April 7, 1972, by the Board of Trustees of The Ohio State University with gifts from the family and friends of the late William Allan Kilpatrick, former student at the Newark campus. The name and description were revised September 19, 2008.

The annual distribution from this fund shall provide a non-renewable scholarship to an outstanding sophomore enrolled at the Newark campus. To qualify candidates must: have carried at least 10 credit hours during the majority of quarters enrolled, have an accumulative grade point average of 3.0 or better, participate as an active member in one or more Newark campus student organizations or other worthwhile student activities, and submit an essay addressing the questions "What does leadership mean to me? Why is it important?" The winning essay will be selected by a committee appointed by the director of Student Financial Aid and should include a representative from the Newark campus Student Life Office. Scholarship recipients shall be selected by the Newark campus director of Financial Aid in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from members of William Allan Kilpatrick's immediate family and from the dean and director of the Newark campus.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The George E. Hammond Scholarship Fund in Communication

The George E. Hammond Scholarship Fund in Communication was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from George E. Hammond (B.A. 1956).

The annual distribution from this fund shall provide renewable scholarships for at least four excellent, deserving undergraduate students enrolled in the School of Communication, College of Social and Behavioral Sciences, who demonstrate financial need. At least two of the recipients shall be majoring in public affairs journalism; the remaining recipients may be from other majors in communication. The dean of the College and the director of the School shall be responsible for selecting scholarship

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recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Social and Behavioral Sciences and the director of the School of Communication.

Amount Establishing Endowment: \$453,073.89

The Jean Doyle Endowment Fund for OSU Harding Hospital

The Jean Doyle Endowment Fund for OSU Harding Hospital was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the Harding-Evans Foundation of Worthington, Ohio, with funding initially gifted by John Doyle of Venice, Florida.

The annual distribution from this fund shall be used to support the diagnosis and treatment of women with chemical dependency and/or dual diagnosis problems through services provided by OSU Harding Hospital, OSU Psychiatry LLC or any entity within the OSU medical system; preferably those females between the ages of 40 and 60. Allocation of funds shall be approved by the executive director of OSU Harding Hospital and chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences.

The University may modify any criteria should the criteria be found, in whole or in part, to be contrary to federal or state law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive director of OSU Harding Hospital and chairperson of the Department of Psychiatry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor and from the executive director of OSU Harding Hospital and chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$210,000.00

Senator John Glenn and Mrs. Annie Glenn Endowed Scholarship Fund

The Senator John Glenn and Mrs. Annie Glenn Endowed Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and colleagues in honor of Senator John Glenn and Mrs. Annie Glenn and their lifelong dedication to public service.

The annual distribution from this fund shall provide scholarship support for a student(s) enrolled in the John Glenn School of Public Affairs who best exemplifies the Glenns' leadership ability, academic achievement, and commitment to public service. The director of the School and the School's Student Financial Aid Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the John Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the John Glenn School of Public Affairs.

Amount Establishing Endowment: \$93,110.00

The Michael and Arlene Winfield Family Athletic Scholarship Fund

The Michael and Arlene Winfield Athletic Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Michael (B.Ch.E. 1962) and Arlene Winfield of Long Grove, Illinois.

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The annual distribution shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team and who is pursuing an undergraduate degree at The Ohio State University. First preference will be given to a student-athlete from the state of Illinois majoring in engineering. Second preference will be given to any student-athlete from the state of Illinois. Third preference will be for any student-athlete. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the assistant vice president and director of Athletics.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the assistant vice president and director of Athletics.

Amount Establishing Endowment: \$74,581.95

The Jackson-Fawley Family Athletic Scholarship Fund

The Jackson-Fawley Family Athletic Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard and Margaret Jackson of New Albany, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a men's varsity team and who is pursuing an undergraduate degree at The Ohio State University. First preference will be given to a student-athlete who attended high school in the greater Philadelphia, Pennsylvania, area. Second preference will be given to a student-athlete who attended high school in eastern Pennsylvania. Third preference will be given to a student-athlete who attended high school on the east coast of the United States. The recipient shall be selected by the assistant vice president and director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the assistant vice president and director of Athletics.

Amount Establishing Endowment: \$62,728.13
Total Commitment: \$150,000.00

John and Virginia Hankison Endowed Scholarship Fund

The John and Virginia Hankison Endowed Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the John and Virginia Hankison Foundation.

The annual distribution from this fund shall provide one or more financial scholarships to any student with a demonstrated financial need who has maintained good academic standing and is enrolled in the College of Veterinary Medicine. Preference shall be given to students who reside in, and plan to return to, practice in one of the following Ohio counties: Lucas, Wood, Fulton, Henry, Ottawa, Hancock, Sandusky or Seneca. If there are no students who reside in, and plan to return to, practice in one of the previously stated eight Ohio counties, the scholarship(s) may be given to any qualified student(s) with a demonstrated financial need who has maintained good academic standing, and is enrolled in the College of Veterinary Medicine. Student recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean of Student Affairs and the Office of Student Financial Aid.

If in any given year there is not a qualified individual, then the unused distribution should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit The Ohio State University College of Veterinary Medicine in perpetuity. If the College of

Veterinary Medicine should cease to exist, or, for a period of 25 consecutive years, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by The Ohio State University Board of Trustees, The Ohio State University Foundation Board, and the dean of the College of Veterinary Medicine, in consultation with the Hankison Foundation. Any alternate distributions or uses shall be designated for the benefit of animals and in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate, and in consultation with the Hankison Foundation.

In the event the College of Veterinary Medicine undergoes any reorganization such as altering its name, becoming a stand-alone entity, being "spun off," or being sold in any manner, the funds shall remain with The Ohio State University, and the above paragraph shall apply.

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Amount Establishing Endowment: \$60,000.00

Total Commitment: \$100,000.00

The Daniel J. Zwyer Brain Cancer Research Fund

The Daniel J. Zwyer Brain Cancer Research Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Tina Husted of Kettering, Ohio, along with family, friends, and associates in memory of Daniel J. Zwyer.

The annual income shall be used to support brain cancer research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the chairperson of the Department of Neurological Surgery in consultation with the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Neurological Surgery, the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Tina Husted, should she be alive, and from the chairperson of the Department of Neurological Surgery, the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$53,691.27

Camie Vacha Memorial Scholarship Fund

The Camie Vacha Memorial Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from her parents, Ray and Cathie Vacha, friends, and family.

This fund is established in loving memory of Camie and as a tribute to the accomplishments she attained during her short life which ended in June of 2006. From the time she was a child, Camie dreamed of being an architect. Camie loved The Ohio

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State University, especially the Austin E. Knowlton School of Architecture, where her talents impressed both faculty and visiting critics.

The annual distribution from this fund shall provide scholarship support to a third-year architecture student who emulates Camie's spirit and passion for architecture. Recipients shall be selected by the director of the Knowlton School of Architecture in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Knowlton School of Architecture.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the director of the Knowlton School of Architecture.

Amount Establishing Endowment: \$53,580.58

The John R. Oller *The Lantern* Special Editor Position Fund
in the School of Communication

The John R. Oller *The Lantern* Special Editor Position Fund in the School of Communication was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John R. Oller (B.A.Jour. 1979) who resides in New York City, New York, and Sonoma County, California. This gift shall be appropriately recognized from time to time in *The Lantern* or other University publications.

The annual distribution from this fund shall be used to support a special editor position at *The Lantern* for a minimum of one quarter per year, excluding summer quarter. The special editor shall be assigned to work on longer, more investigative or interpretive pieces than a typical editor. Qualified candidates must be of junior status or higher and have a minimum 3.0 grade point average. Recipients will be selected jointly by the director of the School of Communication and *The Lantern* student advisor, with the advisor's views being granted priority.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication and *The Lantern* student advisor, with the advisor's views being granted priority.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication and *The Lantern* student advisor, with the advisor's views being granted priority.

Amount Establishing Endowment: \$50,567.60

The Gail Johannes Prize for Long-Term Service Fund

The Gail Johannes Prize for Long-Term Service Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from William C. Johannes (B.S.Bus.Adm. 1967, M.B.A. 1969) and Gail T. Johannes (B.S. 1968) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide a monetary award in recognition of long-term service excellence for the OSU Medical Center. The Gail Johannes Prize should be awarded annually and each recipient should receive at least \$500. The recipients will be selected by the OSU Medical Center's Human Resources leadership in accordance with the following criteria: those having 25 years or more of service at the OSU Medical Center; full-time employees (greater than 50%); classified or unclassified administrative and professional employees; recipients of an outstanding performance evaluation; and those having gone above and beyond required duties by volunteering and participating in extra activities. Preference shall be given to employees in the allied health fields, maintenance, security and housekeeping services, business administrative services, and non-licensed personnel.

Allocation of funds shall be approved by the chief executive officer of the OSU Health System and vice president for Health Services in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the chief executive officer of the OSU Health System and vice president for Health Services in consultation with the senior vice president for Health Sciences.

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Amount Establishing Endowment: \$50,105.30

The Scott Eric Imboden Undergraduate Scholarship Fund

The Scott Eric Imboden Undergraduate Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Lester E. Imboden, Sr. (M.D. 1950) and Mrs. Isabelle Seifert Imboden in honor of their grandson Scott Imboden (B.S.Bus.Adm. 2005).

The annual distribution from this fund shall be used to support one scholarship for an undergraduate student(s) enrolled at The Max M. Fisher College of Business who is majoring in transportation and logistics. Selection of the recipient(s) shall be made by the director of the Undergraduate Programs Office of the Fisher College of Business in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$50,000.00

Arden L. Shisler Family ATI Scholarship Fund for 4-H Students

The Arden L. Shisler Family ATI Scholarship Fund for 4-H Students be established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Arden Shisler and family, and the Nationwide Foundation.

The annual distribution from this fund shall provide one or more scholarships to be awarded annually to Ohio State ATI students who are current or past members of a 4-H Club and who have displayed exemplary leadership qualities participating in 4-H. Recipients shall be selected by the financial aid coordinator at Ohio State ATI in consultation with appropriate faculty members in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences and in consultation with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences and the director of Ohio State ATI in consultation with appropriate faculty members.

Amount Establishing Endowment: \$50,000.00

The Joan E. Gritzmacher Endowed Fund for
Family and Consumer Sciences Education Scholarship

The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education Scholarship was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joan E. Gritzmacher (Professor Emeritus, College of Education and Human Ecology).

The annual distribution from this fund shall be used to support scholarship(s) for students preparing for or continuing a career in family and consumer sciences education (home economics education) with preference for graduate students or junior/senior undergraduates with an overall academic achievement of 3.5 or above grade point average. Expenditures will be approved by the head of the Family and Consumer Sciences Education Program in the College of Education and Human Ecology. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

If the Family and Consumer Sciences Education Program no longer exists, the donor would like the annual distribution to support programs for preparing teacher educators.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Education and Human Ecology in consultation with the head of the Family and Consumer Sciences Education Program.

Amount Establishing Endowment: \$34,743.50 (grandfathered)

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The Daniel P. McQuade Family Scholarship Fund

The Daniel P. McQuade Family Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Daniel P. McQuade (J.D. 1967).

The annual distribution from this fund shall provide scholarship support for a student enrolled in The Michael E. Moritz College of Law who demonstrates financial need. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting the scholarship recipient and coordinating the scholarship with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$25,561.00 (grandfathered)

The Dr. Barry M. Adler and Dr. Ira S. Niedweske Dean's Innovation Fund

The Dr. Barry M. Adler and Dr. Ira Niedweske Dean's Innovation Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Barry M. Adler (D.V.M. 1977) and Dr. Ira S. Niedweske of New Jersey.

The annual distribution from this fund shall be used by the dean of the College of Veterinary Medicine to further the highest priorities of the College.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,392.00 (grand-fathered)

The David Louis Henne and John and Rita Patrick
Schizophrenia Research Fund in Psychiatry

The David Louis Henne and John and Rita Patrick Schizophrenia Research Fund in Psychiatry was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation made in memory of David Louis Henne by Marilyn Henne Patrick (B.S.H.E. 1969) and Kenneth Charles Patrick (D.V.M. 1972) of Middletown, Ohio, and other family and friends.

The annual distribution from this fund shall be used to support the advancement of medical knowledge in the field of schizophrenia, for both basic and clinical research by faculty or fellows as recommended by the chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. The distribution may support, but is not limited to, scientific supplies, equipment, salaries for research personnel, and activities required for quality medical research. If a cure for schizophrenia is found the annual distribution shall be used to support mental health research.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Kenneth and Marilyn Patrick, should they be alive, and from the chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

Amount Establishing Endowment: \$25,025.00 (grandfathered)

The Lawrence and Kathy Nunamaker Scholarship Fund

The Lawrence and Kathy Nunamaker Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation,

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with gifts from Mr. Lawrence Nunamaker (B.S.Bus.Adm. 1980) and Mrs. Kathy Nunamaker of Columbus, Ohio.

The annual distribution from this fund shall be used to provide one or more renewable merit- and need-based scholarships for first-year undergraduate students who are residents of Ohio, are enrolled full time, and have a minimum cumulative 3.0 grade point average (G.P.A.). Preference shall be given to students enrolled at the Columbus campus.

It is the donors' desire that recipients should be graduates of Jonathan Alder High School in Plain City, Ohio. If in a given year this preference is unable to be met then scholarship awards may be given to qualified students who are residents of these geographic areas in the following order: Plain City, Ohio, or any residents of Madison, Union, Stark, Wayne, Tuscarawas, or Holmes Counties, Ohio.

The scholarship shall be distributed equally over three quarters of the academic school year for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters or upon completion of a baccalaureate degree, whichever comes first, as long as the recipient continues to exhibit satisfactory academic progress and maintains financial need and a minimum cumulative 3.0 G.P.A. The Office of Student Financial Aid will administer this scholarship fund. Any unused annual distribution shall be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Total Commitment: \$25,000.00

The David D. and Nancy M. Spindler Endowed Scholarship Fund

The David D. and Nancy M. Spindler Endowed Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from David D. (D.V.M. 1971) and Nancy M. Spindler of Marietta, Ohio.

The annual distribution from this fund shall be used to award one scholarship for a student enrolled at The Ohio State University, pursuing a D.V.M. degree in the College of Veterinary Medicine, who is in good academic standing with preference given to students from southeastern Ohio. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Flo Tooke Endowed Fund for Family and
Consumer Sciences Education Program

The Flo Tooke Endowed Fund for Family and Consumer Sciences Education Program was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Flo Tooke (Ph.D. 1988).

The annual distribution from this fund shall be used to support the Family and Consumer Sciences Education Program for the purpose of teacher preparation and licensure to teach grades seven through 12 in Ohio schools. Expenditures shall be approved by the dean of the College of Education and Human Ecology.

If, in the future, the Family and Consumer Sciences Education Program is discontinued, then it is the donor's desire that the annual distribution should support teacher education. In case teacher education is non-existent in the future at The Ohio State University, the annual distribution shall support diabetes research in the Division of Endocrinology, Diabetes, and Metabolism at The Ohio State University Hospitals.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the appropriate University authority.

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Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Whiston Scholarship Fund

The Whiston Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Howard (B.S.Pharm. 1955) and Pauline (B.S.H.E. 1955) Whiston.

The annual distribution shall provide one or more scholarships for students who were residents of Morrow County at the time they graduated from high school, who have completed at least one year of college, and who are enrolled in the College of Education and Human Ecology majoring in elementary education. The dean of the College shall be responsible for reviewing candidates, including those submitted by the donors, selecting the scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. If the need for this scholarship ceases to exist, it is the donors' preference that the fund be combined with the Howard E. Whiston Scholarship Fund (endowed fund #607672) in the College of Pharmacy. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist in both colleges, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Education and Human Ecology and/or the dean of the College of Pharmacy.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund

The Thomas P. and Patricia L. Brundige Food Science and Technology Program Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Patricia L. Brundige of Dublin, Ohio, and family and friends of Thomas P. Brundige in his memory. The description was revised September 19, 2008.

Thomas P. Brundige was the founder of Total Ultimate Foods, and died in 1994. His guiding principle was, "The purpose of life is a life of purpose."

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The annual distribution from this fund shall be used to support undergraduate and graduate scholarships for food science and technology students with preference given to those studying powdered food technology. Scholarship recipients shall exhibit dedication to the food industry as a profession, demonstrate positive leadership behaviors, and excel in their studies. Recipients shall be selected by the Department of Food Science and Technology's scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

If in any given year the endowment distribution is not fully used for its primary purpose, then it may be used to support extracurricular activities that directly enhance students' educational experiences including, but not limited to, support for product development teams, College Bowl teams, and conferences. It also may be used for general program support of the Department of Food Science and Technology with preference given to class projects; student research; and innovative programs that engage faculty, staff, and students in powdered food technology. Such use shall be at the discretion of the chairperson of the Department of Food Science and Technology.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Food Science and Technology in consultation with the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Patricia Brundige, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The Neutron Man Memorial Fund

The Neutron Man Memorial Fund was established March 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Debra L. McComb in memory of Orlas King, otherwise known as "The Neutron Man." The description was revised September 19, 2008.

The annual distribution from this fund shall be equally divided to provide scholarship support for students who are members of The Ohio State University Marching Band and for students who are Ohio State University cheerleaders. Scholarship recipients shall be selected by the Office of Student Financial Aid in consultation with the director of the School of Music and the assistant vice president and director of Athletics.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by

the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the director of the marching band and the head cheerleading coach.

Change in Name and Description of Named Endowed Fund

The Richard D. and Ann S. Johnson Leadership Scholarship Fund

The Richard D. Johnson Leadership Endowment Fund was established September 6, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard Darrell Johnson (B.I.E. 1958, M.B.A. 1962) and Ann S. Johnson of Lake Forest, Illinois. The name and description were revised September 19, 2008.

The annual distribution from this fund shall provide one scholarship that will be awarded to a Mount Leadership Society Scholar upperclassman. The associate provost for Honors and Scholars in the Office of Academic Affairs and the director of the Mount Leadership Society will choose the recipient using the criteria that the awardee must possess leadership qualities that emulate the life and celebrate the achievements of Ruth Weimer Mount. These qualities must have been demonstrated by being selected to a junior class honorary and/or senior class honorary; being elected to a leadership position in The Ohio State University residence halls, student government, service organizations such as Ohio Staters, Inc., or other major co-curricular organizations; and having outstanding leadership/scholarship attributes that were exhibited during the two years as a Mount Scholar. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the associate provost for Honors and Scholars.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the associate provost for Honors and Scholars in the Office of Academic Affairs, the president of the University Foundation, and the director of Student Financial Aid.

FISCAL YEAR 2009 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Resolution No. 2009-30

Synopsis: Approval of the total University Current Funds Budget for FY2009 is proposed.

WHEREAS the State budget for FY2008 and FY2009, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY2009 have been approved at previous meetings of the Board of Trustees; and

WHEREAS estimated levels of resources and expenditures for the Columbus Campus, Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS adjustments have been made updating revenue estimates and eliminating double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY2009:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY2009, as described in the accompanying FY2009 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix XI for background information, page 289.)

**AMENDED
APPROVAL TO ADVERTISE FOR AND ENTER INTO CONSTRUCTION
MANAGEMENT, DESIGN AND CONSTRUCTION CONTRACTS**

Resolution No. 2009-31

**APPROVAL TO ENTER INTO A CONSTRUCTION MANAGEMENT AND
DESIGN CONTRACT
INFRASTRUCTURE CONSTRUCTION MANAGEMENT AND GLOBAL LOGISTICS**

**APPROVAL TO ENTER INTO DESIGN CONTRACTS
KENNEDY COMMONS RENOVATION
MEDICAL CENTER CHILLER PLANT AND EMERGENCY GENERATION (MCFP)**

**APPROVAL TO ADVERTISE FOR CONSTRUCTION CONTRACTS
LINCOLN TOWER RENOVATION**

Synopsis: Authorization to advertise for and/or enter into contracts, as detailed in the attached materials, is requested.

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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into a construction management and design contract for the following project:

Infrastructure Construction Manager and Global Logistics (09-10 capital plan)	\$3.5M	University bond proceeds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Kennedy Commons Renovation (09-10 capital plan)	\$12.5M	University bond proceeds
Medical Center Chiller Plant and Emergency Generation (MCFP) (09-10 capital plan)	\$62.0M	University bond proceeds

WHEREAS in accordance with the attached materials, the University desires to advertise for construction contracts for the following project:

Lincoln Tower Renovation (07-08 capital plan)	\$50.0M	University bond proceeds
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** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into design and/or construction management contracts and advertise for construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XII for background information and map, page 367.)

EASEMENTS

Resolution No. 2009-32

OHIO BELL TELEPHONE COMPANY DBA AT&T
1305 KINNEAR ROAD, COLUMBUS, OH

VILLAGE OF PUT-IN-BAY, OHIO
LIFT STATION SOUTH BASS ISLAND SANITARY SEWER LINE

Synopsis: Authorization to grant Ohio Bell Telephone Company DBA AT&T an easement at 1305 Kinnear Road, Columbus, Ohio to install a pad for additional telecommunications equipment; and authorization to grant the Village of Put-In-Bay, Ohio an easement on South Bass Island on Lake Erie, is proposed.

WHEREAS, Ohio Bell Telephone Company has requested a 10 foot wide by 25 foot long easement area for a pad for telecommunications equipment, for a term of 25 years, for consideration of \$1.00; and

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WHEREAS, The University has constructed a sanitary sewer line to service its facility on South Bass Island and the sanitary sewer line is being transferred to the Village of Put-In-Bay, Ohio for future operation and maintenance making it necessary to grant the Village of Put-In-Bay, Ohio a 30 foot wide by 50 foot long, 1500 SF easement area for a lift station necessary for the operation of the sanitary sewer line, for a term of 25 years, for consideration of \$1.00; and

WHEREAS, The appropriate University offices have determined that granting these easements is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant the above easements to Ohio Bell Telephone Company, and the Village of Put-In-Bay, Ohio upon such terms and conditions as are in the best interest of the University.

(See Appendix XIII for maps, page 373.)

Upon motion of Mr. O'Dell, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Borrer, Wexner, O'Dell, Hicks, Fisher, Brass, Ratner, Marbley and Kass.

President Gee:

In addition we are seeking approval for an amended long-term lease purchase.

**AMENDED
LONG-TERM LEASE/PURCHASE**

Resolution No. 2009-33

**OSU MEDICAL CENTER AMBULATORY SURGERY CENTER
AND AMBULATORY CARE CENTER
915 OLENTANGY RIVER ROAD
COLUMBUS, OHIO 43212**

Synopsis: Authorization to enter into a 20-year lease/purchase with Gowdy Fields Partner II LLC for approximately 137,000 SF of academic, research and medical office space located at 915 Olentangy River Road in Columbus, Ohio is requested.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a 20-year lease/purchase of approximately 137,000 rentable square feet of space at 915 Olentangy River Road in Columbus, Ohio; and

WHEREAS the lease/purchase of this space is important in meeting the objectives and requirements of the University Medical Center's Ambulatory Strategic Plan, and it has determined that the lease/purchase of this property is in the best interest of the University; and

WHEREAS the funds for the lease/purchase will be provided by the University Medical Center:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance and in consultation with the Chair of Fiscal Affairs Committee be

September 19, 2008 meeting, Board of Trustees

authorized to enter into a 20-year lease or Purchase Agreement of approximately 137,000 SF of space at 915 Olentangy River Road for use by The Ohio State University Medical Center on such terms and conditions as are deemed to be in the best interests of the University.

(See Appendix XIV for background information and map, page 375.)

Upon motion of Mr. O'Dell, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees Cloyd, McFerson, Davidson, Borrer, O'Dell, Hicks, Fisher, Brass, Ratner, Marbley and Kass, and one abstention cast by Trustee Wexner.

President Gee:

We are also seeking your approval to an amendment for an amendment to a long-term lease.

AMENDMENT TO LONG-TERM LEASE

Resolution No. 2009-34

LEASED ATHLETICS FACILITIES 880 WEST HENDERSON ROAD / 4559 KNIGHTSBRIDGE BOULEVARD COLUMBUS, OHIO 43214

Synopsis: Authorization to amend the ten-year lease for the Athletics facilities in northwest Columbus to provide for landlord renovations to the 24,000 SF storage building at 4559 Knightsbridge Boulevard to create an indoor golf training center for the varsity golf programs, is proposed.

WHEREAS in December 2007 the University entered into a ten-year lease for approximately 5.2 acres of land located in northwest Columbus, improved with two buildings, one located at 880 West Henderson Road containing approximately 57,000 SF which provides an indoor practice facility and competition venue for the varsity men's and women's tennis program, and a second building located at 4559 Knightsbridge Boulevard containing approximately 24,000 SF which the Athletic Department desires to convert to an indoor golf training facility with coaches offices and a recruiting center to satisfy requirements of the golf program; and

WHEREAS this property is located within reasonable proximity of the Columbus Campus with convenient access by players and spectators, and the Department of Athletics has determined that the renovation of property is in the best interest of the University; and

WHEREAS the funds for all increased lease costs will be provided from the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into an amendment of the ten-year lease of the real property at 880 West Henderson Road and 4559 Knightsbridge Boulevard for use by the University's varsity tennis and golf programs and other Department of Athletics uses as determined by the Department, at a proposed additional rent not to exceed \$25,000 per month for the balance of the ten-year primary term plus the property's operating expenses on such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XV for background information and map, page 379.)

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Upon motion of Mr. McFerson, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees Cloyd, McFerson, Davidson, Borrer, Wexner, O'Dell, Hicks, Fisher, Brass, Ratner, and Marbley, and one abstention cast by Trustee Kass.

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Dr. Cloyd:

There is no other business to come before the Board, this meeting is now adjourned. The next meeting of this Board will take place on Friday, November 7, 2008 at the Longaberger Alumni House.

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Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX IX)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF BYLAWS

AMENDMENTS RECOMMENDED BY
THE OSU MEDICAL STAFF BYLAWS COMMITTEE ON MAY 2, 2008
APPROVED BY
THE OSU MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON MAY 14, 2008
AND APPROVED BY
UNIVERSITY HOSPITALS BOARD ON JULY 24, 2008

The proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals provide for the following revisions:

- A. Insertion of detailed language regarding integrity program.
- B. Language edited or inserted regarding medical staff membership to provide for
 - i. change in "bad faith" phraseology to reflect state law
 - ii. extension of provisional period of appointment
 - iii. deletion of "without malice" language as this standard is not required
 - iv. insertion of clinical volume requirement in procedure for appointment per Joint Commission standard
 - v. clarification of "termination" language in application for reappointment
- C. Medical staff membership categories edited to include membership categories without privileges; also changing "honorary" to "physician scholar".
- D. Change in name of clinical division from "vascular surgery" to "vascular diseases and surgery".
- E. Insertion of medical staff membership requirement for chief of clinical department.
- F. Edits made regarding "chief of clinical department" for consistent language throughout bylaws.
- G. Removal of monthly faculty meeting requirement.
- H. Insertion of evidence-based medicine policy group to replace clinical practice guidelines and outcomes measurement policy groups.
- I. Various corrections made of typographical and numbering errors throughout bylaws.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF
THE OHIO STATE UNIVERSITY HOSPITALS**

3335-43-02 Purpose.

The purpose of the medical staff of the Ohio state university hospitals shall be:

- (A) To strive to maintain quality standards of patient care for all patients admitted to the Ohio state university hospitals, consistent with an active teaching environment, realizing that the care and treatment of the individual patient is the medical responsibility of the member of the ~~honorary~~ physician scholar, attending, courtesy A, and community affiliate medical staff to whose care the patient is admitted or transferred.

Balance unchanged.

3335-43-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the ~~honorary~~ physician scholar, attending, courtesy A, and community affiliate medical staff to whose care the patient is admitted or transferred within the Ohio state university hospitals and to licensed health care professionals being granted clinical privileges under these bylaws.

- (B) unchanged.

- (C) All patients admitted to the Ohio state university hospitals should cooperate and be an integral part of the teaching program of the college of medicine ~~and public health~~. Should a patient, or on the behalf of the patient, the patient's next of kin, or guardian, refuse to participate or cooperate in the teaching program of the Ohio state university hospitals or the college of medicine ~~and public health~~, the medical staff member responsible for the care and treatment of the patient will encourage participation in the Ohio state university's teaching programs. Students, including pre- and post-M.D., but not limited thereto, shall be under the direction and control of the members of the medical staff to whom the patient is assigned upon admission to the Ohio state university hospitals or transfer within the Ohio state university hospitals' services.

3335-43-04 Membership.

- (A) Qualifications.

- (1) unchanged

- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine ~~and public health~~, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to

educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on professionalism, disruptive behavior, conflict of interest, and access and communication guidelines. Medical staff members must also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.

(3) & (4) unchanged.

(5) Any medical staff member whose membership has been terminated pursuant to paragraph (A)(4-3) or (A)(5 4) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-43-06 of the Administrative Code. Any licensed health care professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph (E H)(8)(j) of rule 3335-43-07 of the Administrative Code.

(B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university. The applicant shall produce a government-issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon was taken in the reasonable belief that it was in furtherment of quality health care based upon a reasonable review and appropriate procedural due process. In addition for community affiliate medical staff in order to optimize the clinical organization

resource utilization and planning of the Ohio state university hospitals, the chief of the clinical department may require that the community affiliate medical staff member identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant, which shall be made a part of the application for appointment. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

- (C) Terms of appointment. Initial appointment to the medical staff shall be for a period not to exceed twenty-four months. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Initial appointment, except appointment to the honorary physician scholar medical or limited staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the chief of the clinical department chair. If, after the six-month period, the chief of the clinical department chair does not recommend the provisional appointee for full appointment, the chief of the clinical department may recommend to the medical staff administrative committee to: 1. extend the provisional period, which is not considered an adverse action, for an additional six (6) months not to exceed a total of twelve (12) months for purposes of further monitoring and evaluation; or 2. terminate the provisional appointee's medical staff membership and clinical privileges may be terminated. In the event that the medical staff administrative committee recommends that an adverse action be taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.
- (D) Ethics and ethical relationship. The code of ethics as adopted, or as may be amended, by the American medical association, the American dental association, the American psychological association, American osteopathic association and the American podiatric medical association shall govern the professional ethical conduct of the respective members of the medical staff.
- (E) Procedure for appointment.
- (1) The written and signed application for membership on the medical staff shall be presented to the applicable chief of the clinical department. The applicant shall include in the application a signed statement indicating the following:
- (a) through (d) unchanged.
- (e) The applicant releases from any liability:
- (i) All representatives of university hospitals for acts performed in connection with evaluating the applicant's credentials or releasing information to other institutions for the purpose of evaluating the applicant's credentials in compliance with these bylaws performed in good faith ~~and without malice~~; and
- (ii) All third parties who provide information, including otherwise privileged and confidential information, to members of the medical staff, the Ohio state university hospitals staff, Ohio state university hospitals board members and members of the Ohio state university board of trustees concerning the applicant's credentials performed in good faith ~~and without malice~~.

(f) through (h) unchanged.

(2) unchanged.

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a) and (b) unchanged.

(c) Evidence of current professional medical malpractice liability coverage required for the exercise of clinical privileges.

(d) through (k) unchanged.

(l) Demonstration of recent active clinical practice during the last two years required for exercise of clinical privileges.

(4) through (6) unchanged.

(7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs, ~~research and education~~ committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

(8) At any time the medical staff administrative committee first recommends non-appointment of an initial applicant for medical staff membership or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the medical director to notify the applicant by certified return receipt mail that the applicant may request an evidentiary hearing as provided in paragraph

(D) of rule 3335-43-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-43-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-43-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.

The final recommendation of the medical staff administrative committee shall be directly communicated to the university hospitals board by the medical director, who shall make a separate recommendation to the university hospitals board.

When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. The chairperson of the board shall also notify the dean of the college of medicine and ~~public health~~ and the executive director of the Ohio state university hospitals of the decision of the board.

(F) Procedure for reappointment.

(1) unchanged.

(a) and (b) unchanged.

(c) Evidence of current professional medical malpractice liability insurance required for the exercise of clinical privileges.

(d) through (m) unchanged.

(n) Demonstration of recent active clinical practice during the last two years required for exercise of clinical privileges.

(2) unchanged.

(3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including source verification of the member's quality assurance record for continuing membership qualifications and for clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that the same level of quality of care is delivered by all medical staff members with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

The credentials committee shall forward its recommendations to the medical director at least thirty days prior to the end of the period of appointment. The medical director shall transmit the completed reappointment application and the recommendation of the credentials committee to the medical staff administrative committee.

Failure of the member to submit a reappointment application shall be

deemed a voluntary resignation from the medical staff and shall result in automatic ~~termination~~ expiration of membership and all clinical privileges at the end of the medical staff member's current appointment period, which action shall not be subject to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. A request for reappointment subsequently received from a member who has been automatically ~~terminated~~ expired shall be processed as a new appointment.

Failure of the chief of the clinical department to act timely on an application for reappointment shall be the same as provided in paragraph (E)(5) of this rule.

Balance unchanged.

3335-43-05 Peer review and corrective action.

(A) Informal review.

All medical staff members agree to cooperate in informal review activities that are solely intended to improve the quality of medical care provided to patients at the Ohio state university hospitals. Information indicating a need for informal review, including patient complaints, disagreements, questions of clinical competence, inappropriate conduct and variations in clinical practice identified by the clinical departments or divisions and medical staff committees shall be referred to the applicable clinical department chief, who shall consult the medical director. The chief of the clinical department and the medical director shall evaluate the matter to determine the appropriate course of action. They may, as they deem necessary, consult with the affected medical staff member or obtain information or opinions from knowledgeable persons within the medical center as well as outside consultants. At the conclusion of their evaluation, the chief of the clinical department ~~chief~~ and the medical director shall make an initial written determination on whether:

(1) & (2) unchanged.

(3) Peer review under paragraph (B) of this rule is warranted.

In cases where the chief of the clinical department ~~chief~~ and medical director cannot agree on the need for peer review, the matter shall be submitted for peer review and determined as set forth in paragraph (B) of this rule.

If the chief of the clinical department ~~chief~~ and the medical director determine that informal resolution is appropriate, they may consult with the medical staff member, make recommendations for educational actions of additional training, sharing of comparative data or monitoring, issue informal letters of warning or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. The chief of the clinical department and the medical director shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the file. Informal review under this

paragraph is not a procedural prerequisite to the initiation of peer review under paragraph (B) of this rule.

(B) Peer review.

- (1) Peer review may be initiated when a member of the medical staff of the Ohio state university hospitals:

(a) through (f) unchanged.

Peer review may be initiated by a chief of a clinical department, the medical director, any member of the medical staff, the executive director of the Ohio state university hospitals, the dean of the college of medicine and public health, any member of the board of the Ohio state university hospitals, or the vice president for health services. All requests for peer review shall be in writing, shall be submitted to the medical director, and shall specifically state the conduct or activities which constitute grounds for the requested action.

(2) through (6) unchanged.

- (7) The medical director shall have ten days to decide whether to accept, reject or modify the recommendation of the chief of the clinical department ~~chief~~. If the medical director decides the grounds are not substantiated, the medical director will notify the peer review committee, the chief of the clinical department ~~chief~~, the person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

If the medical director finds the grounds for the requested corrective action are substantiated, the medical director shall promptly notify the affected medical staff member of that decision and the corrective action that will be taken. This notice shall advise the affected medical staff member of his or her right to request a hearing before the medical staff administrative committee pursuant to rule 3335-43-06 of the Administrative Code and shall also include a statement that failure to request a hearing in the timeframe prescribed in this rule shall constitute a waiver of rights to a hearing and to an appeal on the matter and the affected medical staff member shall also be given a copy of the rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the medical director shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

(8) and (9) unchanged.

(C) Composition of peer review committee.

- (1) When the determination that peer review is warranted is made, the chief of the clinical department ~~chief~~ shall select three members of the medical staff to serve on a peer review committee.
- (2) Whenever the questions raised concern the clinical competence of the member under review, the chief of the clinical department ~~chief~~ shall select members of the medical staff to serve on the peer review committee who shall have similar levels of training and qualifications as

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the member who is subject to peer review.

Balance unchanged.

3335-43-06 Hearing and appeal process.

(A) Right to hearing and to an appeal.

(1) and (2) unchanged.

(B) Request for hearing.

(1) unchanged.

(2) The failure of a medical staff member to request a hearing, to which the member is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of the right to any review by the medical staff administrative committee. The medical director shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the Ohio state university hospitals board as provided for in paragraph (F) of this rule 3335-43-05 of the Administrative Code. The medical director shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) Notice of hearing.

(1) unchanged.

(a) and (b) unchanged.

(2) The medical staff member shall be given at least ten days prior notice of the scheduled hearing, provided that this notice may be waived in writing by the medical staff member. Notice shall be by certified return receipt mail to the staff member at the staff member's last known address as reflected by university records. The notice of hearing shall state in concise language the acts or omissions with which the medical staff member is charged; a list of representative charts or documents being used; names of potential witnesses to be called; and any other reason or evidence that may be considered by the ~~medical staff administrative hearing~~ hearing committee during the hearing.

(D) Conduct of hearing.

(1) The hearing committee shall select a chairperson from the hearing committee membership to preside over the hearing. The hearing committee shall have benefit of Ohio State state university legal counsel. The hearing committee may grant continuances, recesses, and the chairperson may excuse a member of the hearing committee from attendance temporarily for good cause, provided that there shall be at no time less than four members of the hearing committee present unless the affected staff member waives this requirement.

All members of the hearing committee must be present to deliberate and vote. No member may vote by proxy. The person who has taken action from which the affected staff member has requested the hearing shall not participate in the deliberation or voting of the hearing committee. The hearing shall be a de novo hearing, although evidence

of the prior recommendations and decisions may be presented.

(2) through (12) unchanged.

(E) Appeal process.

(1) through (6) unchanged.

(7) Any final decision by the university hospitals board shall be communicated by the medical director and by certified return receipt mail to the affected medical staff member at that member's last known address as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine and public health, the executive director of the Ohio state university hospitals and the vice president for health services, chief of staff, the chief of the clinical department chief, and the person(s) who initiated the request for peer review. The medical director shall take immediate steps to implement the final decision.

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into ~~five~~ six categories: ~~honorary physician scholar~~ medical staff; attending medical staff; courtesy A medical staff; courtesy B medical staff; community affiliate medical staff; and limited staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) Honorary Physician scholar medical staff.

(1) Qualifications: The ~~honorary physician scholar~~ medical staff shall be composed of those individuals ~~who hold emeritus faculty status and members of the colleges of medicine and dentistry~~ who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. This medical staff category includes but is not limited to emeritus faculty members. Nominations may be made to the medical director who shall present the candidate to the medical staff administrative committee for approval.

(2) Prerogatives: Members of the ~~honorary physician scholar~~ medical staff shall have access to the Ohio state university hospitals and shall be given notice of all medical staff activities and meetings. ~~However, members of the honorary medical staff shall not be required to attend staff meetings or pay medical staff dues.~~ Members of the honorary physician scholar medical staff shall enjoy all rights and responsibilities of an attending medical staff member except physician scholar members of the ~~honorary medical staff~~ shall not have the right to vote or hold elected office in the medical staff organization shall not possess clinical privileges.

(2) ~~Honorary medical staff members shall indicate at the time of appointment whether they wish to exercise clinical privileges, and shall be subject to the appointment and reappointment procedures specified in these bylaws.~~

~~— Honorary medical staff members who do not wish to exercise any clinical privileges shall be exempt from the requirements of liability insurance, DEA registration and board certification, but are otherwise~~

subject to the provisions of these bylaws.

(B) Attending medical staff.

(1) Qualifications: The attending medical staff shall consist of those faculty members of the colleges of medicine ~~and public health~~ and dentistry to whom clinical teaching responsibilities are assigned in the Ohio state university hospitals and who satisfy the requirements and qualifications for membership set forth in rule 3335-43-04 of the Administrative Code. The assignment of teaching responsibility is the prerogative of the chief of the clinical department or the chief's designee.

(2) Prerogatives:

An attending medical staff member may:

(a) Admit patients consistent with their clinical privileges and the balanced teaching and patient care responsibilities of the Ohio state university hospitals. When, in the judgment of the chief of the clinical department, a balanced teaching program is jeopardized, following consultation with the dean of the college of medicine ~~and public health~~ and the Ohio state university hospitals' executive director, and with the concurrence of a majority of the medical staff administrative committee, the chief of the clinical department may restrict an attending medical staff member's ability to admit patients. Imposition of such restrictions shall not entitle the attending medical staff member to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code.

(b) through (d) unchanged.

(3) Responsibilities:

Each member of the attending medical staff with clinical privileges

(a) through (f) unchanged.

(C) Courtesy A medical staff.

(1) Qualifications: The courtesy A medical staff shall consist of those faculty members of the colleges of medicine ~~and public health~~ and dentistry who do not qualify for attending medical staff appointment. This category includes:

(a) community physicians who routinely admit patients to the Ohio state university hospitals and who actively participate in teaching programs; and

(b) consultants who are of recognized professional ability and expertise who provide a service not readily available from the attending medical staff. These individuals provide services at the Ohio state university hospitals only at the request of other members of the medical staff.

(2) Prerogatives:

The courtesy A medical staff may:

(a) Exercise such clinical privileges as are granted pursuant to these

bylaws.

(b) Admit, consistent with their clinical privileges, patients that who complement the clinical teaching program. At times when inpatient beds at the Ohio state university hospitals or other resources are in short supply, patient admissions of courtesy A medical staff shall be subordinate to those of attending medical staff.

~~(b) Exercise such clinical privileges as are granted pursuant to these bylaws.~~

(c) Attend meetings as a member of the medical staff and the clinical department of which he or she is a member and any medical staff or the Ohio state university hospitals education programs. The courtesy A medical staff member may vote for and be eligible to hold a position on the medical staff administrative committee reserved for the representative of the courtesy A or community affiliate medical staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (D C) of rule 3335-43-10 of the Administrative Code. Members of the courtesy A medical staff may serve on non-elected medical staff committees as provided by these bylaws.

(3) Responsibilities: Each member of the courtesy A medical staff with clinical privileges shall be required to discharge the basic responsibilities specified in paragraph (B)(3) of this rule.

(D) Courtesy B medical staff.

(1) Qualifications: The courtesy B medical staff shall consist of those faculty members of the colleges of medicine and dentistry who do not qualify for attending medical staff appointment. This category is comprised of referring physicians who desire to be associated with the Ohio state university hospitals to refer and follow patients. Courtesy B medical staff members shall not possess clinical privileges.

(2) Prerogatives:

Courtesy B medical staff members may:

(a) Have access to the Ohio state university hospitals and shall be given notice of all medical staff activities and meetings.

(b) Attend meetings as a member of the medical staff and the clinical departments of which he or she is a members and any medical staff or the Ohio state university hospitals education programs.

(3) The grant of courtesy B medical staff appointment to physicians is a courtesy only, and may be terminated by the university hospitals board upon recommendation of the medical staff administrative committee with no right to a hearing or appeal.

(E) Limited staff.

Limited staff are not considered full members of the medical staff, do not have delineated clinical privileges and do not have the right to vote in general medical staff elections. Except where expressly stated, members of the limited staff are bound by the terms of these bylaws, the rules and regulations of the medical staff, and the limited staff agreement.

(1) Qualifications:

(a) through (c) unchanged.

(2) Responsibilities:

Each member of the limited staff shall:

(a) and (b) unchanged.

(c) Participate in the care of all patients assigned to the limited staff member under the appropriate supervision of a designated member of the attending or courtesy A medical staff in accordance with accreditation standards and policies and procedures of the clinical training programs. The clinical activities of the limited staff shall be determined by the program director appropriate for the level of education and training. Limited staff shall be permitted to perform only those services that they are authorized to perform by the member of the attending or courtesy A medical staff based on the competence of the limited staff to perform such services. The limited staff may admit or discharge patients only when acting on behalf of the attending or courtesy A medical staff. The limited staff member shall follow all rules and regulations of the service to which the limited staff member is assigned, as well as the general rules of the Ohio state university hospitals pertaining to limited staff. Specifically, a limited staff member shall consult with the attending or courtesy A member of the medical staff responsible for the care of the patient before the limited staff member undertakes a procedure or treatment that carries a significant, material-risk to the patient unless the consultation would cause a delay that would jeopardize the life or health of the patient.

(d) through (f) unchanged.

(3) and (4) unchanged.

(5) Supervision.

Limited staff members shall be under the supervision of an attending or courtesy A medical staff member. Limited staff members shall have no privileges as such but shall be able to care for patients under the supervision and responsibility of their attending or courtesy A medical staff member. The care they extend will be governed by these bylaws and the general rules and regulations of each clinical department. The practice of care shall be limited by the scope of privileges of their attending or courtesy A medical staff member. Any concerns or problems that arise in the limited staff member's performance should be directed to the attending or courtesy A medical staff member or the director of the training program.

(a) Limited staff members may write orders for the care of patients under the supervision of the attending or courtesy A medical staff member.

(b) All records of limited staff member cases must document involvement of the attending or courtesy A medical staff member in the supervision of the patient's care to include co-signature of the history and physical operative report, and discharge summary.

(E F) Community affiliate medical staff.

(1) Unchanged.

(2) Prerogatives:

A community affiliate medical staff member may:

(a) through (c) unchanged.

(3) Responsibilities:

Each member of the community affiliate medical staff shall:

(a) and (b) unchanged.

(c) Not be eligible to vote on medical staff policies, rules and regulations, or bylaws. The community affiliate medical staff member may vote for and be eligible to hold the position on the medical staff administrative committee reserved for the representative of the courtesy A and community affiliate medical staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (D C) of rule 3335-43-10 of the Administrative Code. Members of the community affiliate medical staff may serve on non-elected medical staff committees as provided by these bylaws.

(d) unchanged.

(F G) Clinical privileges.

(1) Delineation of clinical privileges:

(a) through (d) unchanged.

(2) through (7) unchanged.

(8) Other licensed health care professionals.

(a) and (b) unchanged.

(c) Licensed health care professionals shall apply and re-apply for clinical privileges on forms prescribed by the medical staff administrative committee and shall be processed in the same manner as provided in rule 3335-43-04 of the Administrative Code subject to the provisions of paragraph (E G)(8) of this rule.

(d) through (j) unchanged.

(k) Appeal process.

(i) through (iv) unchanged.

(v) New or additional matters shall only be considered on appeal at the sole discretion of the professional affairs, ~~education and research~~ committee.

(vi) unchanged.

(vii) Any final decision by the university hospitals board executive

committee shall be communicated by the medical director and by certified return receipt mail to the last known address of the licensed health care professional as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine ~~and public health~~, the executive director of the Ohio state university hospitals and the vice president for health services and the chief of the applicable clinical department or departments. The medical director shall take immediate steps to implement the final decision.

(l) unchanged.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) Each member of the attending medical, courtesy A and B medical, community affiliate medical, limited, and ~~honorary physician scholar~~ medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.

(B) Names of clinical departments and divisions.

(1) through (16) unchanged.

(17) Surgery. The following divisions are designated:

General andgastrointestinal surgery
Pediatric surgery
Plastic surgery
Surgical oncology
Thoracic and cardiovascular surgery
Transplant
Trauma, critical care and burn
Vascular diseases and surgery

(18) and (19) unchanged.

(C) The directors of the divisions in the Ohio state university hospitals shall be appointed by the chiefs of the clinical departments in the Ohio state university hospitals in which the divisions are included. Clinical divisions may be added or deleted upon the recommendation of the chief of the clinical department chief with the concurrence of a majority of the medical staff administrative committee.

(D) Qualifications and responsibilities of the chief of the clinical department.

The academic department chairperson shall ordinarily serve also as the chief of the clinical department. Each chief of the clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each chief of the clinical department chief must be board certified by an appropriate specialty board or must establish comparable competence. The chief of the clinical department must be a medical staff member at the Ohio state university hospitals. Such qualifications shall be judged by the respective dean of the college of medicine ~~and public health~~ or dentistry. Qualifications for chief of the clinical department generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

- (1) Procedure for appointment and reappointment of the chief of the clinical department.

Appointment or reappointment of chief of the clinical department shall be made by the dean of the respective college of medicine and ~~public health~~ or dentistry in consultation with elected representatives of the medical staff and the medical director.

- (2) Term of appointment of the chief of the clinical department.

The term of appointment of the chief of the clinical department shall be concurrent with the chief's academic appointment but shall be no longer than four years. Prior to the end of said four-year term, a review shall be conducted by the dean of the college of medicine and ~~public health~~ and such review shall serve as the basis for the recommendation for reappointment pursuant to paragraph (D)(1) of this rule.

- (3) Duties of the chief of the clinical department.

Each chief of the clinical department ~~chief~~ shall:

- (a) Be accountable for all clinical professional and administrative activities within the clinical department.
- (b) through (h) unchanged.
- (i) Hold monthly clinical department meetings or insure that monthly clinical division meetings are held. In clinical departments with monthly clinical division meetings, the chief of the clinical department must hold clinical department meetings at least quarterly. The agenda for the meetings shall include, but not be limited to a discussion of the clinical activities of the department. Minutes of departmental meetings, including a record of attendance, shall be electronically available and/or distributed to all medical staff members in the clinical department, and such minutes shall be kept in the clinical department and the medical director's office.
- (j) through (k) unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) through (C) unchanged.

(D) Representative of the courtesy A or community affiliate medical staff.

- (1) There shall be a member of the courtesy A or community affiliate medical staff, elected solely by courtesy A and community affiliate medical staff members, who shall serve on the medical staff administrative committee as provided by paragraph (~~D~~ C) of rule 3335-43-10 of the Administrative Code.
- (2) The courtesy A or community affiliate medical staff member representative shall be selected from written or electronic nominations made by members of the courtesy A and community affiliate medical staff. Nominees shall be submitted in writing or electronically to all members of the courtesy A and community affiliate medical staff for

voting no later than March first of the election year.

- (3) unchanged.
- (4) Any vacancy shall be filled from among the membership of the courtesy A and community affiliate medical staff by the chief of staff. The member so appointed shall serve until the next scheduled election, unless removed by a majority vote upon written ballot of the courtesy A medical staff. Grounds for removal shall be the same as referenced in paragraph (F)(6) of this rule.
- (5) No other provisions of this rule shall apply to the courtesy A medical staff representative. Members of the courtesy A and the community affiliate medical staff shall not be eligible to vote for or hold other elected office in the medical staff organization.

(E) Qualifications of officers.

- (1) Officers must be members of the attending staff at the time of their nomination and election and must remain members in good standing during the term of their office. Failure to maintain such status shall immediately create a vacancy in the office involved.
- (2) The medical director, associate medical directors, assistant medical directors and chiefs of the clinical departments shall not be eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their Ohio state university hospitals administrative role during the period of their term of office.

(F) through (G) unchanged.

(H) Vacancies in office.

- (1) and (2) unchanged.
- (3) Vacancies in the at-large representatives and courtesy A and the community affiliate medical staff positions shall be filled by appointment by the chief of staff.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged.

(B) Medical staff administrative committee:

- (1) Composition.
 - (a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy A or the community affiliate medical staff representative, the medical director, and the executive director of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The medical director shall be the chairperson and the chief of staff shall be vice-chairperson.

- (b) and (c) unchanged.
- (2) through (4) unchanged.
- (D) Health system credentialing committee:
 - (1) and (2) unchanged.
 - (3) Licensed health care professionals subcommittee:
 - (a) and (b) unchanged.
- (E) through (I) unchanged.
- (J) Leadership council for clinical value enhancement.

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and public health and the chairperson of the professional affairs committee of the university hospitals board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

- (1) and (2) unchanged.
- (3) Outcomes measurement policy group.

(a) Composition:

~~The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include members of the medical staff from various clinical areas and support services, and representatives of nursing, pharmacy, information systems, hospitals administration, and any other appropriate areas. The chairperson of the policy group shall be a physician member of the medical staff.~~

(b) Duties:

- (i) ~~To oversee the prioritization, planning and analysis of outcomes measurement projects to be conducted as part of quality improvement initiatives at the Ohio state university hospitals. Prioritization and planning should be based on the prioritization criteria and the annual priorities approved by the leadership council for clinical value enhancement.~~
- (ii) ~~To oversee the development of outcomes measurement, risk assessment, and risk stratification tools for use in quality improvement initiatives at the Ohio state university hospitals.~~
- (iii) ~~To report and recommend to the leadership council for clinical value enhancement specific process and outcomes measures for each clinical practice guideline.~~
- (iv) ~~To present and communicate outcomes measurement data to the leadership council for clinical value enhancement.~~

- (v) ~~To oversee ongoing education of medical staff (including specifically housestaff) and other appropriate Ohio state university hospitals staff regarding the fundamental concepts and value of outcomes measurement and its relation to quality improvement.~~
 - (vi) ~~To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical value enhancement.~~
 - (vii) ~~To regularly report a summary of all actions to the leadership council for clinical value enhancement.~~
- (4) ~~Clinical practice guidelines policy group.~~

~~(a) Composition:~~

~~The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include medical staff members from various clinical departments and support services, the director of the clinical quality and management policy group, and representatives of nursing and hospitals administration. The chairperson of the policy group shall be a physician member of the medical staff.~~

~~(b) Duties:~~

- (i) ~~To oversee the planning, development, approval, implementation and periodic review of clinical practice guidelines for use within the Ohio state university hospitals and its affiliated institutions. Planning should be based on the prioritization criteria approved by the leadership council for clinical value enhancement and review should focus on incorporating recent medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guideline.~~
- (ii) ~~To report regularly to the leadership council for clinical value enhancement for approval of all new and periodically reviewed clinical practice guidelines for use within the Ohio state university hospitals and its affiliated institutions.~~
- (iii) ~~To oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the Ohio state university hospitals and its affiliated institutions. Computerized ordersets and clinical rules related to specific practice guidelines should be forwarded to the leadership council for clinical value enhancement for approval. All other computerized value enhancement for approval. All other computerized ordersets and clinical rules should be forwarded to the leadership council for clinical value enhancement for information.~~
- (iv) ~~To oversee the development, approval, implementation and periodic review of clinical care pathways for use within the Ohio state university hospitals and its affiliated institutions.~~

- (v) ~~To oversee ongoing education of the medical staff (including specifically housestaff) and other appropriate Ohio state university hospitals staff on the fundamental concepts and value of clinical practice guidelines.~~
- (vi) ~~To regularly report a summary of all actions to the leadership council for clinical value enhancement.~~

Evidence-based practice policy group.

- (a) Composition: The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include medical staff members from various clinical departments and support services, representatives of nursing, pharmacy, information systems, hospitals administration, and the chair of the clinical quality and management policy group. The chairperson of the policy group shall be a physician member of the medical staff.
- (b) Duties:
 - (i) To oversee the planning, development, approval, implementation and periodic review of evidence-based medicine resources (i.e., clinical practice guidelines, quick reference guides, clinical pathways, and clinical algorithms) for use within the Ohio state university hospitals and its affiliated institutions. Planning should be based on the prioritization criteria approved by the leadership council for clinical value enhancement and review should focus on incorporating recent medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guideline.
 - (ii) To report and recommend to the leadership council for clinical value enhancement specific process and outcomes measures for each evidence-based medicine resource.
 - (iii) To oversee ongoing education of medical staff (including specifically limited staff) and other appropriate Ohio state university hospitals staff regarding the fundamental concepts and value of evidence-based practice and outcomes measurement and its relation to quality improvement.
 - (iv) To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical value enhancement.
 - (v) To oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the Ohio state university hospitals and its affiliated institutions. Computerized ordersets and clinical rules related to specific practice guidelines should be forwarded to the leadership council for clinical value enhancement for approval. All other computerized ordersets and clinical rules should be forwarded to the leadership council for clinical value enhancement for information.

September 19, 2008 meeting, Board of Trustees

- (vi) To regularly report a summary of all actions to the leadership council for clinical value enhancement.

(APPENDIX X)

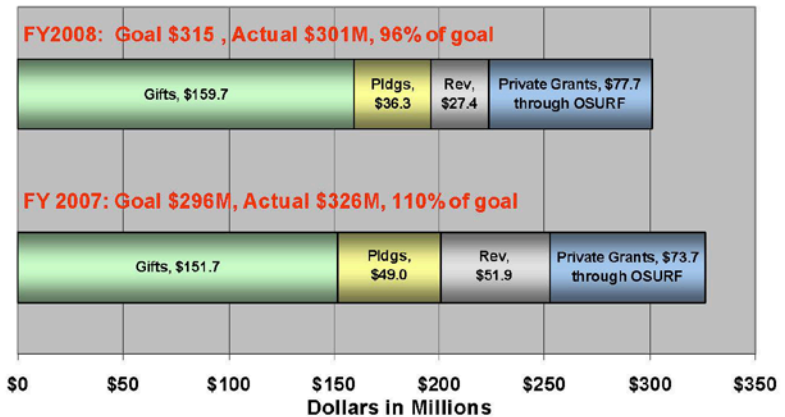


The Ohio State University Foundation

Private Gifts, Grants and Net Commitments (in millions)
Fiscal Year 2008 compared to Fiscal Year 2007

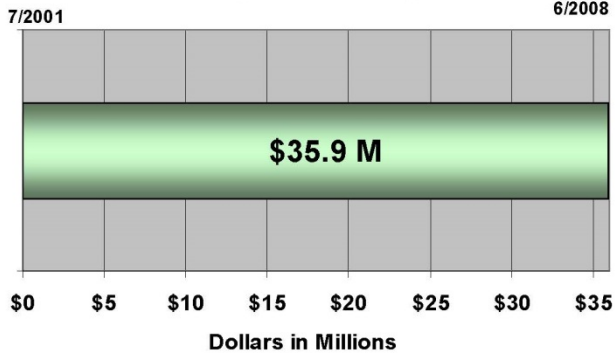
	<u>FY 2008</u>	<u>FY 2007</u>	<u>% Change</u>
Outright Gifts	\$ 159.7	\$ 151.7	5%
Private Grants (through OSURF)	77.7	73.8	5%
Subtotal Outright Gifts and Grants	237.4	225.5	5%
Pledges	36.3	49.0	-26%
Revocable Planned Gifts	27.4	51.9	-47%
Total Gifts, Grants & Commitments	\$ 301.1	\$ 326.4	-8%
Fiscal Year Goal	\$ 315.0	\$ 296.0	6%
% Achieved	96%	110%	

FY2008 and FY2007 Compared to Goal



The Ohio State University Moritz College of Law
Investing in Momentum Campaign

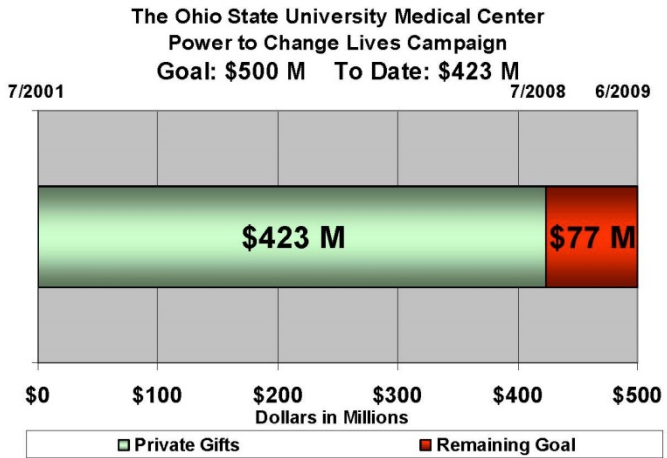
Goal: \$30 M Final: \$35.9 M



The Ohio State University
William Oxley Thompson Library Campaign

Goal: \$30 M Final: \$30 M





WORKING DRAFT



**The Ohio State University Foundation
Annual Goal Setting Fiscal Year 2008-2009**

FY09 Gifts, Grants and Commitments Goal	
Outright Gifts	\$ 170,299,000
Private Grants (through OSURF)*	\$ 68,251,000
FY09 Outright Gifts and Grants Goal	\$ 238,550,000
Pledges	\$ 67,231,000
Planned Gifts	\$ 45,065,000
Total FY09 Goal	\$ 350,846,000

* preliminary projection based on 3-year average activity



The Ohio State University Foundation
 Fiscal Year 2009 Progress through August compared to FY 2008

FY09 Total Gift, Grant and Commitment Goals Actual to Date through August		Compared to FY08 through August	% change
Outright Gifts	\$ 16,107,408	\$ 14,461,427	11.4%
Private Grants (through OSURF)	\$ 14,943,853	\$ 12,794,250	16.8%
FY09 Outright Gifts and Grants	\$ 31,051,261	\$ 27,255,677	13.9%
Pledges	\$ 6,202,804	\$ 3,483,184	78.1%
Planned Gifts	\$ 2,830,241	\$ 2,366,276	19.6%
Total FY09 Goal	\$ 40,084,306	\$ 33,105,138	21.1%

Campaign Planning Update

- **Fiscal Year 09 Goal Setting Process**
- **Preliminary Campaign Projections**
- **Stewardship Survey**
 - Personal meetings with 1,500 donors, Oct - Apr
 - Assess their giving experience to learn where we need to improve our stewardship

1. What was your KEY motivating factor for making this gift? (*only ONE please*)

Write donor response here:

DO NOT READ THE FOLLOWING AS OPTIONS – ONLY USE THEM AS PROMPTS WHEN NEEDED

After donor response, check one item below

- | | |
|--|---|
| <input type="checkbox"/> Helping students
<input type="checkbox"/> Supporting faculty
<input type="checkbox"/> Supporting research
<input type="checkbox"/> Loyalty to Ohio State
<input type="checkbox"/> Personal experience at Ohio State | <input type="checkbox"/> Involvement/interest in this specific area of support
<input type="checkbox"/> Benefits / perks (tickets, etc.)
<input type="checkbox"/> Other |
|--|---|

14. When comparing Ohio State to other philanthropies you support, Ohio State does a better job in:
 (please CIRCLE response)

	Strongly Disagree	1	2	3	4	Strongly Agree
A. Expressing appreciation	1	2	3	4	5	
B. Providing appropriate recognition	1	2	3	4	5	
C. Using gifts properly and effectively	1	2	3	4	5	
D. Informing you of the gift's impact	1	2	3	4	5	
E. Investment performance and financial accountability	1	2	3	4	5	

FY 2009 Budget In Brief

Setting Budget Priorities

- Budget Context
- Academic Progress
- Financial Progress
- Budget Allocation Process
- FY 2009 Priorities

FY 2009 Revenue Summary

- Overview
- State Support
- Student Fees
- Sponsored Research
- Internal Overhead and Service Charge
- Assessments
- Other Income
- Long-Term Investment Pool Distributions

FY 2009 Expenditure Summary

- Resource Allocation
- Changes by Category
- Changes by College and Academic Support Unit

Regional Campuses

- Budget Context
- Revenues and Expenditures

Multi-Year Commitments and Financial Goals

- Multiple Year Commitments
- Financial Goals
- Conclusions

Selected Definitions

Setting Budget Priorities

Budget Context

On October 1, 2007, Gordon Gee returned to Ohio State to serve as the university's 14th president. He set out six strategic goals. The university's FY 2009 current funds budget will fund progress toward these goals.

By February 2008, the worsening economic conditions in both Ohio and the nation caused General Revenue Fund receipts for the State of Ohio to be substantially below the original estimates used in the 2008-2009 biennial state budget (Am. Sub. H.B. 119). On February 20, 2008, the Office of Budget and Management recalibrated the revenue estimates for the State of Ohio and instituted budget reductions and spending controls. While many state agencies received significant budget reductions, higher education was, for the most part, held harmless. In particular, the funding for state subsidy payments to colleges and universities was protected and the tuition freeze for undergraduate students remained in place. Fiscal year 2008 ended with the state's revised revenue estimates and the budget reductions and spending limitations tracking closely. Fiscal year 2009 will continue to be a challenge for the state as the economy and tax receipts remain uncertain.

Six Strategic Goals

President Gee has said that by accomplishing these goals, "Ohio State will distinguish itself and fulfill the enormous responsibilities that come with its global presence."

The Six Strategic Goals

- Forge *One* Ohio State University.
- Put Students First.
- Focus on Faculty Success.
- Recast Our Research Agenda.
- Commit to Our Communities.
- Simplify University Systems and Structures.

Academic Progress

Ohio State made substantial progress in a number of targeted areas in FY 2008, including:

- Four-year graduation rates increased dramatically to 46%, 11% over the past 5 years. During this same period, Ohio State's freshman-sophomore retention rate also rose nearly 5%, to 92.4%, exceeding the national mean of 78%.
- Ohio State was ranked by the National Science Foundation among the Top 10 public research universities for sponsored research (moving from 12th to 7th since 2002) and was named among the Top 20 public universities by *U.S. News & World Report*, ranking 19th in 2008 among all public universities (moving from 22nd in the last 5 years).
- For the 13th consecutive year, the incoming first-year class was the best-prepared in history. The average ACT score was 27.0 (up from 25.2 in Autumn 2002); 53% of freshmen were

in the top 10% of their high school class, and 89% were in the top 25%, compared to 32% and 67%, respectively, in Autumn 2002.

- Ohio State ranks as one of the nation's top public universities for students studying abroad

OSU's Rank Among its Benchmarks

(U.S. News and World Report 2008 Rank)

1. Michigan
2. UCLA
3. Wisconsin-Madison
3. Texas-Austin
5. Illinois-Urbana/Champaign
6. Washington
7. **Ohio State**
8. Minnesota-Twin Cities
9. Arizona

and for its international student enrollment (*Open Doors 2007*) and is home to more prestigious Fulbright fellowships than any other university in Ohio (*Council For International Exchange of Scholars*). In addition, in 2008, Ohio State was recognized for its exemplary outreach and engagement partnerships (*Outreach Scholarship W.K. Kellogg Foundation Engagement Award*).

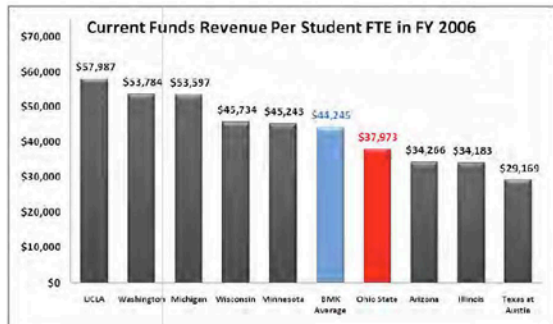
Financial Progress

Ohio State also has made significant financial progress in several areas. For example, as a result of an increase in state funding and the tuition freeze under Amended Substitute House Bill 119, undergraduate instructional and general fees were not increased for FY 2008 or FY 2009.

At the beginning of the FY 2009 budget planning process, the university presented a financial benchmark report to its Board of Trustees. The report compares OSU's financial trends with eight benchmark institutions in a number of key areas.

The eight institutions represent public higher education institutions of the highest quality that most closely resemble Ohio State in organization and mission. The institutions represent both Ohio State's peers and its aspirational peers. As the Ohio Board of Regents is in the process of establishing statewide benchmarks for the purpose of measuring the success of the University System of Ohio (USO), the composition of Ohio State's benchmarks will likely be changing. Ohio State is working with the Board of Regents to select an appropriate set of peer institutions based on USO-established criteria, which will be used both for measuring USO success and for financial benchmarking. This process is expected to be completed sometime in the coming year. Financial comparisons follow in the narrative below for FY 2006, the year of the most recent audited financial data available on the current set of benchmarks.

In comparing Ohio State with our peer institutions on funds earned and expended, in FY 2006 current fund revenues are 14.2% below the average



of our benchmark institutions. This is a result of gift, grant, and contract revenues for our peer institutions continuing to outpace Ohio State's revenues in these areas. However, this represents a 12% improvement over FY 1996, when OSU's revenues were 26% below the average benchmark. This improvement is due to certain revenue sources, such as state support, tuition and fees, and government grants and contracts, growing at a faster pace for OSU when compared with the benchmark average. Despite Ohio State's revenue sources continuing to lag behind this average (except tuition and fees), the gap between OSU and the benchmark average has closed dramatically since FY 1996.

As in previous years, for FY 2006, state support per student FTE at Ohio State (\$8,884) continues to be lower than the benchmark average (11.2% less in FY 2006). As state appropriations had been declining in recent years, the average annual change rate from 1996 to 2006 was -0.4% in 2006 constant dollars. When FY 2008 and FY 2009 data become available, this pattern is expected to improve as a result of the enactment of Am. Sub. H.B. 119, which has increased state support to the university. A table detailing the history of resident undergraduate tuition and state share of instruction from 1960 to 2009 appears in Appendix VI.1.

In comparing instructional versus non-instructional spending, instructional expenditures per student FTE at Ohio State are 2.0% above the benchmark average, while expenditures on academic support¹ outside the classroom are 31% below the benchmark average.

In examining FY 2008 fees and tuition data, average resident undergraduate tuition and fees at Ohio State are 6.6% above the average for the benchmark institutions listed on page two. With the new state budget bill in place, which increased state support and froze tuition rates for FY 2008 and FY 2009, as anticipated, this gap between Ohio State and the benchmark average narrowed 2.7% from last year.

2008 Peer Assessment		Annual Tuition & Fees Rank
Rank	University	
39	Ohio State	5
67	Miami	1
92	Ohio University	4
137	Cincinnati	2
137	Bowling Green	3
160	Kent State	6

Source: Peer Rankings: Based on scores from the U.S. News and World Report's 2008 College Ranking. Tuition/Fee Rankings: Ohio Board of Regents, Fall Survey of Student Charges, For Academic Year 2007-2008.

Among public universities in Ohio, Ohio State ranks highest in academic reputation and, given the statewide tuition freeze, will have the second lowest student fees among Ohio's six public four-year universities with selective admissions. This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match its competition in key academic and support areas.

The university will continue to develop benchmarking of key academic, demographic, and administrative issues to inform decisions on budget prioritization.

¹ Includes all non-instructional expenses: research, public service, academic support, student services, instructional support, operation and maintenance of plant, and scholarships and fellowships expenses, excluding discounts/allowances.

Budget Allocation Process

Over the past decade the university has moved toward a budget process that more directly aligns financial incentives for the colleges with the academic goals of the university. The budget process aligns the allocation of new revenues with the Academic Plan and reconciles college base budgets with academic goals. Beginning in FY 2003, annual increases in revenues and expenditures were shared with the colleges based on the following principles of the new budget system:

Principles of Budget System:

- The allocation of resources should be mission driven.
- In a large, complex organization, decentralized decision-making works best.
- Any budget system, but particularly one that is decentralized, depends on the creation and maintenance of a timely and user-friendly information system.
- A significant portion of revenues should be explicitly linked to the generating units, specifically the colleges.
- A portion of all revenues should be dedicated to the support of university-wide goals.
- Costs should also be explicitly linked to the generating college or vice presidential area.
- Although the system should be mission driven, predictability and stability are also important characteristics.
- Appropriate oversight and accountability should be provided by the university's governance and administrative structure.
- A carefully thought out transition is essential to the ultimate success of any changes in the budget system.

In FY 2007, the University Senate Fiscal Committee undertook a comprehensive review of the shifts in marginal resources among the colleges since the inception of the revised budget process to determine if the budget process is providing proper incentives for colleges to generate and use resources consistent with the goals of the Academic Plan. This review resulted in recommendations of incremental changes to offset funding shifts among the colleges teaching undergraduates that were unanticipated when budget restructuring was implemented. Changes implemented included the weighting of the marginal increase in undergraduate revenues to recognize the differential cost of delivering undergraduate programs. In FY 2009 the marginal increase in the doctoral subsidy (about \$7 million) will be set aside to further enhance quality doctoral programs.

Also in FY 2007, the Provost and Senior Vice-President for Business and Finance appointed an ad hoc Budget System Review Committee to assess how effectively Ohio State's budget system supports the Academic Plan, aligns resources and commitments with college and support unit activities, and provides central funding to optimize academic excellence and the services that support it. In a report issued in May 2008, the committee determined the underlying principles of the budget system are working as intended and made the following recommendations:

- All university resources should be used to promote academic and research excellence.

September 19, 2008 meeting, Board of Trustees

- Resources and responsibility for achieving the goals set forth in the Academic Plan must be shared by all offices of the university, both vertically and horizontally.
- New strategic investment funds of at least \$10M cash should be found annually within the university's budget to drive further quality improvements.
- Deans should work with department chairs, with each other, and with the Provost to develop strategies to reward academic quality and to promote trans-institutional interdisciplinary research.
- Systematically review on a regular basis the efficiency of central administration offices, as well as the centers, programs, and institutes that fall within their jurisdiction.
- The Provost should utilize current committees (Council on Academic Affairs or the General Education Curriculum Review Committee) or establish a working group(s) to develop processes whereby we can gather information on the effectiveness of our GEC instruction, the effectiveness of our majors and minors, and on student outcomes, i.e., post-graduation success.

The Provost has shared these recommendations with the university community for comment and may make changes in the allocation process based on the committee recommendations and the university community reactions in the FY 2010 budget process. The objective is to assure a transparent budget allocation process so the success of resources aligned with expectations can be measured directly.

During FY 2008 the Graduate School carried out an assessment of all doctoral programs at Ohio State, which included the classification of Ohio State's doctoral programs by indicators of quality, as well as the identification of university-wide issues, challenges, and opportunities. The resulting report recommended that enhanced fellowship support be provided to programs classified as high quality or strong. This recommendation is in response to the finding that to compete with the best doctoral programs, stipends at Ohio State need to be increased, and that multi-year funding packages should be offered for outstanding doctoral students. Under this plan, students from the high quality or strong programs who are awarded Graduate School fellowships will also receive an annual \$3,000 increase over and above standard graduate school support levels. The commitment will be for four years, and funding will come from Graduate School resources. Details of this plan and expectations for the individual units will be worked out between the Graduate School and each participating doctoral program, but it is expected that programs receiving such commitments will use the enhanced support levels as part of their student recruitment activities.

FY 2009 Priorities

The FY 2009 budget is structured to support the following strategic objectives:

Operating Budget Strategic Objectives in FY 2009

- **Access:** continue undergraduate tuition freeze without adverse financial impact on academic goals.
- **Graduate Program Quality:** significantly strengthened through program review, reduced tuition for dissertation students, and allocation of dollars to reflect quality.
- **Competitive compensation:** pay raise merit pool of at least 3.5% without reallocation for most units.
- **Financial Stability:** protection against uncertain economic Environment.
- **Alignment:** strategic objectives align with Academic Plan, President's six objectives, and Master Planning goals.

The colleges are the key focal points to advancing the objectives of the Academic Plan. Consequently, the university's decentralized budget system is designed to ensure that at least 75% of increased annual revenues from tuition and fees and State Share of Instruction, as well as 100% of increased indirect cost recoveries, are distributed back to the generating colleges.

These strategic objectives are discussed in greater detail in Chapter III, FY 2009 Expenditure Summary.

In FY 2009, the economic forecast remains uncertain. The university will continue to monitor the GRF receipts over the next several months in order to assess the stability of the FY 2009 state budget.

Given the FY 2009 budget uncertainty, university leadership has chosen to establish a Stability Reserve of \$10M. Maintaining \$10M in the Stability Reserve allows the university to smooth the impact of the new distribution methodology changes currently being developed for implementation of the University System of Ohio. If no budget adjustment is necessary, then the money will be distributed as part of the FY 2010 Net Marginal Revenue, which will help to mitigate funding level changes between FY 2009 and FY 2010.

State support to the Columbus campus for FY 2009 is currently expected to grow by about 9.6%, the largest increase since FY 1987. In FY 2009 the state is providing the Columbus campus with \$376M in total core state support. Although undergraduate tuition will not increase, a tuition and fee revenue increase of 2.3% will be generated by higher retention rates and increases in graduate and professional tuition and the non-resident surcharge. In FY 2009, the university will continue to

strive to diversify its revenue sources through increased private fund raising and sponsored research.

The university continues to seek operating efficiencies through cost savings measures such as the Transition to Work program, Energy Sustainability, and other energy projects, as outlined in Chapter III. The budget context and initiatives for the regional campuses are discussed in Chapter IV. The university continues to advance effective financial stewardship by the updating and monitoring of financial goals and measurements as outlined in Chapter V.

The University System of Ohio

The FY 2010 budget will present new opportunities and challenges for Ohio State, as the state implements the University System of Ohio (USO) and a new, yet-to-be determined, subsidy distribution methodology. The underlying philosophy of the state's distribution methodology is changing from one which funds colleges and universities on credit hours and level of expense of the classes taught to one that rewards quality and performance. This change is intended to align the funding mechanism with the goals of the state's Strategic Plan for Higher Education. The performance measures currently being discussed by the Board of Regents and representatives of various institutions may include, but are not limited to:

- Enrollment goals
- Degree attainment
- Quality measures
- Research measures
- Efficiency goals

The University System of Ohio focuses on developing unique and individual missions for each institution of higher education in Ohio. Each institution or group of institutions' performance will be measured through specific metrics appropriate to their mission. These missions would allow institutions to "specialize" in certain academic areas, which could eliminate duplication and competition for the universities and colleges. Given Ohio State's unique position of being the "flagship" institution for the state and the importance of its economic impact on the state as a whole, it is believed that the university will benefit from the changes anticipated as USO is further defined.

FY 2009 Revenue Summary

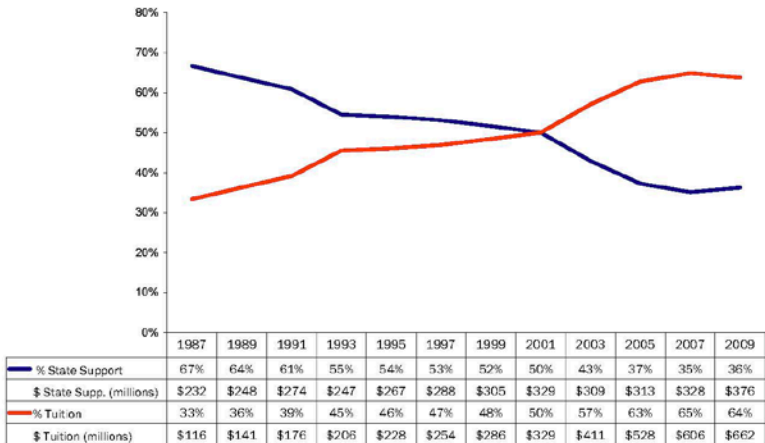
Overview

The university's total current funds revenues (including general funds, earnings and restricted revenue) are projected to increase by 6.1% from \$4.1 billion to \$4.4 billion between FY 2008 and FY 2009.

General fund revenues for the Columbus campus consist primarily of state support (State Share of Instruction, challenge funding and state line-item appropriations) and student tuition and fees. General fund revenues are projected to increase by \$52.8 million.

FY 2008 was the first time since 1987 that resident undergraduate tuition did not increase, and the resident undergraduate tuition freeze will continue in FY 2009. The undergraduate tuition freeze is made possible by a 9.6% increase in state support and higher fee revenue resulting from increased enrollment and retention rates as well as increases in graduate and professional tuition and the out-of-state surcharge. The proportional share of state support of the Columbus Campus budget has actually increased slightly, to 36%. This is the first time this percentage has increased since 1987.

Comparison of State Support* to Tuition** Income: Columbus Campus



* As used here, "State Support" includes State Share of Instruction, Success Challenge, and Innovation Incentive funding.
 ** "Tuition Income" includes instructional, general, student activity, and recreation fees, and non-resident surcharge.

State Support

Am. Sub. H.B. 119 represents a significant investment by the State of Ohio in higher education. The bill increased state support to higher education by \$340M for the FY 2008-2009 biennium, including additional moneys intended to offset the freeze in undergraduate tuition, as well as new moneys intended to enhance research, instruction, and enrollments in Science, Technology, Engineering, Mathematics, and Medicine (STEMM).

State Share of Instruction

The state Share of Instruction (SSI) allocation is the state's primary funding support for enrollments at its colleges and universities. In FY 2009, SSI is projected to increase by 10% uniformly, plus the state will allocate an additional \$58M to colleges and universities that agree to not raise undergraduate tuition as well as achieve cost reductions in their operations. Ohio State's campuses are projected to receive \$376M in base SSI in FY 09 plus an additional \$11M to offset the loss of tuition.

Ohio Innovation Partnership

Am. Sub. H.B. 119 created the Ohio Innovation Partnership which will invest \$250M over the course of the biennium to bolster research in Science, Technology, Engineering, Mathematics, and Medicine (STEMM) as well as to provide scholarships for students majoring in STEMM related fields. Initially the program allotted \$150M over the course of the biennium. However, other programs were consolidated into Innovation Partnership and additional money was allocated from the Third Frontier Network overseen by the Ohio Department of Development to increase the total available over the biennium to \$250M.

Of the total amount allotted, \$150M of the Ohio Innovation Partnership is to support the Ohio Research Scholars Program. The income from the program will fund grants that universities can use to help recruit scientists and faculty to their campuses. Under this program, campuses and their partners compete for grants ranging from \$2M up to \$50M. By state law, the appropriated funds are invested in an endowment fund that is used to support these positions.

The other \$100M Innovation Partnership funds are used to support the Choose Ohio First Scholarship for students majoring in STEMM fields. The scholarships will range from a minimum of \$1,500 per year to one-half the highest tuition rate charged by state universities (excluding Miami).

Both the Ohio Research Scholars Program and the Choose Ohio First Scholarship are funded on a competitive basis. To the extent possible the state has expressed an interest in collaborative proposals among institutions to meet the needs of the state. In the first round of competition for the Ohio Research Scholars program, OSU was part of approximately \$100M in successful proposals, and expects to receive at least \$39M of these moneys. Partnering with other Ohio institutions, OSU was part of a \$4.5M proposal which was selected in the first round of the Choose Ohio First Scholarship program, and expects to receive at least \$3M in new moneys.

Challenge Funding

Am. Sub. H.B. 119 also maintains or enhances the Challenge funding, while requiring studies to ascertain its effectiveness. The amount of challenge funding received is dependent upon the university's contribution to meeting the following statewide goals:

Success Challenge – rewards successful completion of baccalaureate programs by at-risk students (OIG-eligible undergraduates) and successful, timely completion of baccalaureate degrees by state residents. In FY 2009, OSU is projected to receive \$11.6M in Success Challenge funding, an increase of 4.4% over FY 2008.

Innovation Incentive – allows institutions to match a portion of their doctoral allocation from the State Share of Instruction allocation with state funds to improve doctoral programs and enhance research in strategic areas. In FY 2009, OSU is projected to receive \$1.9M in Innovation Incentive funding, the same as in FY 2008.

Access Challenge – reduces financial barriers to entry-level higher education (two-year campuses only). Access Challenge funds help the regional campuses keep their tuition low. OSU's regional campuses are projected to receive \$3.1M in Access Challenge funding in FY 2009.

Jobs Challenge – rewards successful efforts in meeting community needs for non-credit job training (two-year campuses only). OSU's regional campuses are projected to receive \$361,000 in Jobs Challenge funding in FY 2009.

Priorities in Graduate Education – supports improvements in graduate programs in computer science. In FY 2009, OSU is projected to receive \$572,000 in Priorities in Graduate Education funding, the same as in FY 2008.

Research Incentive – rewards success in securing sponsored research from external sources. (Formerly known as Research Challenge.) Am. Sub. H.B. 119 initially increased funding for Research Incentive by \$18M over FY 2007. The additional funding for Research Incentive was later moved to support the Ohio Research Scholars program, leaving the funding for Research Incentive at its historic levels. In FY 2009, OSU is projected to receive \$7.8M in Research Incentive funding. As directed by the state Board of Regents, starting in FY 2008 the Research Incentive funds were reclassified as restricted in order to ensure that they were not included in the university's instructional expenses that are used in the calculation of statewide average costs used in the state subsidy process. Research Incentive previously was included in general funds. From FY 2009 forward, these funds will be administered by the Office of Research and no longer shared with the President's Strategic Investment Fund.

Student Fees

Student Enrollments

Total undergraduate, graduate and professional Columbus campus enrollments for Autumn Quarter 2008 are projected to be 52,773, up 205 students over Autumn 2007.

An autumn quarter freshman class of 6,050 is expected. Slightly larger freshman classes over the past three years, as well as continuing improvement in the number of students who remain enrolled, are anticipated to slightly offset decreasing enrollments due to an

increasing number of students who graduate in four years. As a result, the estimated undergraduate enrollment level for FY 2009 is projected to increase by 447, or 0.4%, above FY 2008 enrollments.

Both graduate and professional student enrollments are projected to increase slightly in FY 2009.

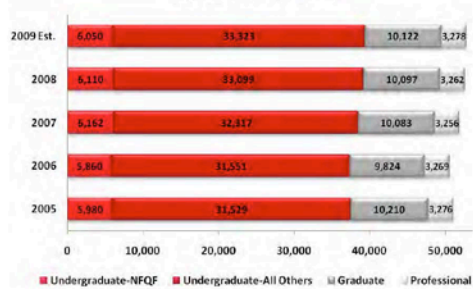
Undergraduate Instructional, General, Student Activity and Recreation Fees

In accord with Am. Sub. H.B. 119, undergraduate general and instructional fees did not increase for FY 2008 or 2009. This was the first time since 1987 that resident undergraduate tuition did not increase, and it was the lowest two-year tuition increase since 1965-66 (see Appendix VI.1).

Ohio Public 4-Year Universities Undergraduate Resident Tuition and Fees Rates Entering Full-time Students in Autumn 2008		
Universities	Credit Hours (Range)	Academic Year 2008-09*
Miami**	12+	\$9,900
Cincinnati**	12-18	\$9,399
Bowling Green**	12+	\$9,060
Ohio University**	11-20	\$8,907
Ohio State-Columbus Campus**	12+	\$8,679
Kent State**	11+	\$8,430
Akron	12-15	\$8,383
Toledo	12-16	\$7,948
Cleveland State	12-16	\$7,920
Wright State	12-18	\$7,278
Youngstown State	12-16	\$6,721
Shawnee State	12-18	\$5,832
Central State	12-18	\$5,294
Ohio Average		\$7,981

* Data source: Ohio Board of Regents Fall 2007 Survey of Student Charges; institutions' campus websites.
** Institutions with selective admissions.

Autumn Quarter Headcount Enrollments
By Level of Student



Starting in Summer Quarter 2002, the university had a tiered schedule of instructional fees for undergraduates, based upon the quarter of the student's initial enrollment. Tier 1 was phased out in Autumn Quarter 2007, and Tier 2 will be phased out in Autumn Quarter 2008, thus returning undergraduate instructional fees to a single-tier schedule.

The revenue generated by tuition will provide the university with resources to continue to make progress toward the goals of the Academic Plan and meet the needs of our students as well as continue to be a high

value investment to the citizens of Ohio. In FY 2009, new students at the Columbus campus will pay less in tuition and fees than new students at four other Ohio public universities.

Undergraduate Program and Technology Fees

Several colleges and programs have established learning technology fees in prior years to fund enhanced technology needed to remain competitive within their fields. For FY 2009 these fees are as follows:

College/School	FY 2009 Annual Fees
College of Arts (Undergrad & Grad)	\$180
College of Business (Undergrad)	381
College of Business (Grad)	522
College of Engineering (Undergrad)	330
College of Engineering (Grad)	360
College of Education and Human Ecology (Undergrad)	150
College of Education and Human Ecology (Grad)	225
College of Nursing (Undergrad & Grad)	159
MAPS students in CSE (Undergrad)	219
Dept of Engineering Physics (Undergrad)	219
School of Public Policy & Management (Grad)	360

The technology fee for the College of the Arts is increasing by \$12 annually for FY 2009. The undergraduate and graduate technology fees for the College of Education and Human Ecology are new this year. All other technology fees are unchanged from their FY 2008 levels.

The following six programs will have undergraduate program fees in FY 2009:

College/School	FY 2009 Annual Fees
School of Music	\$627
College of Business	750
College of Nursing	150
College of Biological Sciences	180
College of Engineering	300
School of Allied Medicine	300

For the School of Music, College of Engineering, School of Allied Medicine, and the Fisher College of Business, the FY 2009 program fee represents a \$50 per quarter increase over the FY 2008 program fee. Program fees for Nursing and Biological Sciences remain at their FY 2008 levels.

All technology and program fees are prorated by credit hours. Credit hour charges will be adjusted effective Summer Quarter 2009 to accommodate the new Student Information System's (SIS) requirement that all student fees be charged on an equal per credit hour basis.

Over the past few years, undergraduate program and learning technology fees have become an important revenue source for some colleges. Therefore, following the recommendation of the Senate Fiscal Committee, these fees were annualized in FY 2008 and will be considered non-taxable present budget allocation (PBA) for purposes of annual reporting and financial assessments in FY 2009.

Graduate and Professional Fees

Masters and PhD instructional and general fees will increase \$465 per year (4.8%), or \$155 per quarter.

Effective Autumn Quarter 2008, doctoral students who have passed their candidacy exams will be considered full-time at 3 credit hours rather than at 10 hours. The change better aligns Ohio State with national and peer practices, but does have fiscal consequences. It is anticipated that revenues derived from Graduate fees will be lower in FY 2009 than in FY 2008, which will be accompanied by lowered expenses for fee authorizations. It is anticipated that most colleges will realize savings due to the reduced expenses for fee authorizations for these students.

Some graduate and professional students pay a higher, or differential, instructional fee. Revenue generated from FY 2009 differential fee increases is earmarked to support the graduate and professional programs that generate the fee income.

Twenty graduate and professional programs will have differential instructional fees in FY 2009, including Master of Business Operational Excellence, a new program set to start in Winter Quarter 2009. The following table shows those programs that will have differential fee increases in excess of a base fee increase of 5%.

Graduate and Professional Programs with Differential Instructional Fee Increases Over 5% for FY 2009

Program	Instructional		Non-Resident Surcharge ²	
	Annual Fees	% Incr	Annual Fees	% Incr
Business MAcc	23,681	7.5%	14,862	5.0%
Business MBA	21,765	9.0%	14,862	5.0%
Business MBA-Part-time	21,127	7.5%	14,862	5.0%
Business MBLE	21,765	9.0%	14,862	5.0%
Dentistry	25,901	8.0%	30,514	5.0%
Law	20,224	9.0%	14,950	1.7%
Allied Med. Phy. Therapy	11,075	9.0%	14,862	5.0%
Optometry	18,312	10.0%	29,061	0.0%
Pharmacy	15,081	9.0%	15,810	5.0%
Vet Medicine	22,611	9.5%	31,544	5.0%

Non-Resident Surcharges

Effective Autumn Quarter 2007, the undergraduate non-resident surcharge at all campuses will increase 5% to \$4,413 per quarter for a full-time student. The non-resident surcharge will also

² Non-resident students pay the non-resident surcharge in addition to the instructional fee. All students pay a general fee, student activity fee and recreation fee not shown in this table.

increase by 5% for all graduate and professional programs at each campus, except for the College of Law, which will increase by 1.7%, and the College of Optometry, which will not increase.

Residence Halls and Other Charges

Housing fees (the second highest expense after tuition) for a resident undergraduate student at Ohio State's Columbus campus are set to increase by an average of 5.8%, or \$441, for FY 2009. The residence halls are self-supporting and receive no state support or tuition to offset costs of operations and facility maintenance. All increased costs must be covered by housing fees.

The total cost for a resident undergraduate student to attend Ohio State's Columbus campus and live in university housing will increase approximately 3.2% for a three quarter academic year for a new student. However, for resident undergraduate students who receive some form of university financial aid the increase will be less and in some cases, zero.

Fees and Charges (Annual)	2008 Annual Rate	2009 Annual Rate	Percent Increase Over FY 2008
Tuition ³	\$8,406	\$8,406	0.0%
Room & Board ⁴	7,596	8,037	5.8%
Student Health Insurance ⁵	1,434	1,545	7.7%
Parking ⁶	75.60	79.20	4.8%
COTA Bus Pass	27	27	0.0%
Football Tickets ⁷	120	124	3.3%
Basketball Tickets ⁸	120	130	8.3%
Recreation Fee	243	246	1.2%
Total	\$18,022	\$18,594	3.2%

Sponsored Research

Indirect cost recoveries grow as a function of the level of external research grants awarded to the university and actual expenditures to support research at the university. The negotiated indirect cost recovery reimbursement rate is a function of the university's actual expenditures (subject to certain established ceilings) for general administrative and library support services, and research facility and equipment costs. The OSU indirect cost recovery rate on most federal research grants increased from 49.5% to 50.0% on grants awarded after July 1, 2006. This will remain the indirect cost recovery rate until July 2009. Even with this higher recovery rate, there is only a slight increase in recoveries projected for FY 2009 as a result of the federal government's flat funding of research.

³ Instructional and general (includes student activity) fee for undergraduate students.

⁴ Weighted average undergraduate room rates plus the base meal plan.

⁵ Based on the single comprehensive rate.

⁶ Rates are for the Columbus west campus.

⁷ Student package is 4 games.

⁸ Season package is 10 games.

Colleges and research centers are projecting budgeted general fund indirect cost recoveries to remain flat. However, an additional \$920,000 will be available for colleges and research centers in FY 2009 as a result of FY 2008 actuals coming in above budget.

(In millions)

Sponsored Research⁹	Actual FY 2006	Actual FY 2007	Actual FY 2008	Budget FY 2009¹⁰
Total Direct Costs	\$ 290.9	\$ 299.5	\$ 297.9	\$ 297.9
Percent Change	5.1%	3.0%	-0.5%	0.0%
Indirect Costs	\$ 72.4	\$ 71.9	\$ 75.9	\$ 75.7
Percent Change	6.7%	-1.2%	5.6%	-0.3%

Internal Overhead and Service Charge

University overhead paid by earnings units and auxiliaries is increasing by over \$3.6M in FY 2009. About \$3.1M of the increase will be generated primarily as a result of the growth in hospital revenues and will be used to fund university commitments to the Medical Center and increased costs of supporting the Medical Center.

(In millions)

Internal Overhead¹¹	Actual FY 2006	Actual FY 2007	Actual FY 2008	Budget FY 2009
Cost Containment	\$ 4.6	\$ 4.6	\$ 4.6	\$ 4.5
Financial System Support	0.0	1.1	1.2	1.3
Regional Campus Serv Chg	4.2	4.2	4.6	4.5
Earnings Overhead	44.2	50.0	55.7	58.4
Total Internal Overhead	53.0	59.9	66.1	68.7
Percent Change	6.9%	13.0%	10.4%	3.8%

Assessments

The purpose of the assessments¹² is to fund the support services necessary to achieve the University's goals by allocating the expense among the beneficiaries of the support services.

The marginal allocations for the Research Administration, Student Services, and Development Assessments for FYs 2006 through 2009 were as follows:

(In millions)

Assessment	FY 2006	FY 2007	FY 2008	FY 2009
Research	\$ 0.9	\$ 0.9	\$ 1.0	\$ 0.9
Student Services	10.1	10.4	7.3	0.6
Development	0.2	0.0	1.8	0.8

⁹ Figures for FY 2006 to FY 2008 provided by OSURF.

¹⁰ Total Direct Costs are estimated to remain flat in FY 2009. Indirect Costs are per the General Funds Budget.

¹¹ These revenues are not reflected in the tables in the appendices as they are considered intra-university transfers.

¹² The assessments are not reflected in the tables in the appendices, as they are transfers within the general fund.

Research Administration Assessment

This assessment supporting the Office of Research and OSURF is allocated proportionally to the modified total direct costs recorded by each college and center. When first implemented, the rate of growth in the research assessment from one year to the next was set at approximately one-fourth of the growth of indirect cost recoveries for the preceding year, since central expenses in support of research account for about 25% of the indirect cost rate.

Student Services Assessment

The student services assessment (SSA) covers the annual increases in the cost of services provided by Student Affairs, Enrollment Services, Undergraduate Student Academic Services, and the Graduate School in addition to annual changes in the non-resident portion of graduate fee waivers, graduate fellowships, and undergraduate student financial aid.

The total budgets of those units whose increases are funded through the student services assessment make up three separate cost pools: undergraduate, graduate, and all students. The component of the SSA that funds each cost pool is based on a two-year average of credit hours for the appropriate students (i.e., undergraduate, graduate, or all).

Because of the anticipated effects of the change in the required credit hours for post-candidate doctoral students, for FY 2009 there is a reduction in the amount required to support graduate fee waivers and scholarships. This accounts for the large decrease from prior years. The SSA reduction partially offsets the reduction in graduate fee revenue allocated to colleges as a result of the post-candidacy change. The total marginal allocation for the three SSA cost pools for FY 2009 is \$605,000.

Development Assessment

A robust development effort is a university priority. In recent years, the investment income earned from the endowment and other gifts was not sufficient to support the level of development effort needed to meet that goal. In FY 2006, an assessment paid by colleges, support units and auxiliaries was implemented to supplement the investment income support. That assessment level is increased by \$831,000 this year, including \$750,000 for the new capital campaign. The operating budget for development in FY 2009 is \$24.4M. The budget and funding mechanisms for the new capital campaign will be developed over the next several months.

Each college or support unit's portion of the development assessment is based on its percentage of total gifts received and total central resources expended.

Other Income

Additional sources of general funds income include interest income and miscellaneous administrative fees and charges income. As a category, budgeted revenue from other income is projected to increase 22% over FY 2008 budgeted levels. Because of the volatility of the return on investments, the annual budget does not assume the actual increase earned in the prior year will be

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realized in its entirety. The interest earned above the budgeted annual rate is used to fund one time needs in the following year.

(In millions)

Other Income	Actual FY 2006	Actual FY 2007	Actual FY 2008	Budget FY 2009
Investment Income ¹³	\$ 20.6	\$ 37.5	25.4	14.2
Miscellaneous Fee Income	1.1	1.3	1.1	0.6
Total	21.7	38.8	26.5	14.8

Endowment Distributions

In addition to their general funds support, colleges and academic support units will receive an estimated \$67M in distributions in FY 2009 generated through the investment of their endowments.

¹³ FY 2009 number includes general funds budget and interest income allocated to development support.

FY 2009 Expenditure Summary

Resource Allocation

FY 2009 is the seventh year of Ohio State's restructured budget process. This budget process aligns the allocation of resources with the Academic Plan and decentralizes much of the decision making about expenditure priorities to the college and vice-presidential level.

In FY 2009, Ohio State's current funds budgeted expenditures for all campuses total \$4.2 billion including \$1.2 billion in general funds, \$2.2 billion in funds generated from earnings and auxiliary operations and \$815 million in estimated restricted expenditures.

The Columbus campus requires \$1.2 billion in general funds to support existing operations, including \$669 million for faculty and staff salary and benefits and \$97 million to operate existing facilities. The total FY 2009 financial aid budget including graduate fee authorizations is \$183 million, or 15.0% of the university's general funds budget.

The FY 2009 budget is structured to support key university-wide strategic objectives, consistent with the Academic Plan:

- **Competitive compensation**
- **Access under the continued undergraduate tuition freeze**
- **Quality graduate programs**
- **Protection against an uncertain economic environment**
- **Alignment with the Academic Plan, President's six objectives, and Master Planning goals.**

Funding for these objectives is described below:

- A. **Competitive compensation** – An FY 2009 merit compensation pool of at least 3.5% for faculty and staff is funded from the operating budget of each college and support unit. Many college faculty compensation pools will exceed the 3.5% minimum.
- B. **Access under the continued undergraduate tuition freeze** – In FY 2009, the resident undergraduate tuition freeze that began in FY 2008 will continue. The university has been able to support the commitment of the governor and legislators to control the cost of higher education while moving forward toward our goal, thereby increasing access for citizens of Ohio without adverse financial impact on

academic goals and with increased financial aid to reflect the increase in housing costs.

- C. **Quality graduate programs** – \$7M of the Ph.D. level subsidy will be redirected to support quality Ph.D. programs. During FY 2008 the Graduate School completed an assessment of doctoral programs at Ohio State, which included the classification of Ohio State's doctoral programs by indicators of quality, as well as the identification of university-wide issues, challenges, and opportunities. The resulting report recommended that enhanced fellowship support be allocated to programs classified as high quality or strong. The assessment process and this allocation, along with the new reduced tuition charges for students in the dissertation phase, are expected to result in significant strengthening of graduate programs.
- D. **Protection against an uncertain economic environment** – The university has set aside a \$10M stability reserve to provide stability in an uncertain economic environment. Also, the university began a planned five-year reduction of the Student Financial Aid deficit, which is estimated to be \$5.7M at the close of FY 2009. As in prior years, a \$1M cash reserve is set aside to address unanticipated midyear needs.
- E. **Alignment** – The strategic objectives are in alignment with the Academic Plan, the president's six objectives, and master planning goals. The focus on strategic objectives means that funds for support unit budget increases will be very limited.

The university remains committed to continued improvements in cost savings and operating efficiencies, as reflected in this budget.

Am. Sub. H.B. 119 requires universities to meet efficiency incentive requirements in order to receive the full amount of state support. For FY 2009, OSU provided information to the Board of Regents summarizing \$68.9M in cost savings, which exceeded the target of \$4.7M. The cost savings submitted were primarily derived from strategic purchasing activities. The target for FY 2009 is \$14.2M. We anticipate exceeding this target as well.

This operating budget also includes continued support for additional efficiency savings in the following areas:

- Energy Conservation
- Strategic Purchasing
- Transition to Work
- Your Plan for Health
- Enterprise-Wide Systems

Changes by Category

Expenditures for FY 2009 are increasing by \$51.8 million. The general fund reserve in FY 2009 is \$0.7 million.

FY 2009 Continuing Funds Increase by Category Columbus Campus (In Millions)

Category	FY 09 Increase	Percent of Total
College Net Marginal Resources	26.7	
Doctoral Quality Investment ¹⁴	3.6	
Provost Strategic Investment	4.5	
College Operating Budget Total	34.8	67.2%
Support Unit Budgets	11.6	22.4%
Financial Aid (Undergraduate)	6.2	12.0%
Facilities (Including Utilities)	6.0	11.6%
University Initiatives	1.0	1.9%
Financial Aid (Graduate)	-7.8	-15.1%
Total	51.8	100.0%

General Funds Expense Summary FY 2009 - Columbus Campus Continuing Funds (In Millions)

	FY 2008	FY 2009	Difference	% Change
College Operating Budgets ¹⁵	577.3	612.1	34.8	6.0%
Support Unit Operating Budgets				
Base Operating Budgets	300.2	308.5	8.3	2.8%
Service Imp & Mandates ¹⁶	0.0	3.3	3.3	
Total Support Units	300.2	311.8	11.6	3.9%
Student Financial Aid ¹⁷				
Undergraduate	71.9	78.1	6.2	8.6%
Grad Fellow & Non-Res FA ¹⁸	74.5	66.7	-7.8	-10.5%
Facilities (Including Utilities)	91.0	97.0	6.0	6.6%
University Initiatives ¹⁹	36.6	37.6	1.0	2.7%
Total	1,151.5	1,203.3	51.8	4.5%
FY 2008 Carryforward	9.0	0.0	-9.0	
Stability Reserve	0.0	10.0	10.0	
Total	1,160.5	1,213.3	52.8	4.5%

¹⁴ Does not reflect an additional \$3.4M allocated to offset the reduced revenue resulting from lower tuition charges for students in the dissertation phase of their Ph.D.

¹⁵ Includes doctoral quality funding and Provost Strategic Investment funds.

¹⁶ Service improvements and mandates will be transferred into support unit budgets in FY 2009.

¹⁷ College and support unit fee authorizations are contained in their respective budgets.

¹⁸ Does not include estimated \$4.4M decrease in graduate fee authorizations in college and support unit operating budgets to partially offset reduction in graduate fee allocation.

¹⁹ This category includes the provost's and president's strategic investment funds.

Areas of emphasis for FY 2009 include:

Competitive faculty and staff salaries – Salaries and benefits are budgeted for in the college and support unit operating budgets and comprise 75.0% of the college budgets and 67.9% of the support unit budgets.

In FY 2009, merit compensation pools for faculty and staff, also effective in October, will average at least 3.5% without reallocation for most units. The estimated benefit cost increase is 6.4%. Where significant gaps with benchmark programs exist, colleges and support units are urged to strive toward greater pay increases. However, the primary criterion for an individual's compensation is performance.

Student Financial Aid – Financial aid funds are increased at a rate that ensures students who are otherwise qualified will not be denied access for financial reasons. Although there is no increase in in-state tuition in FY 2009, undergraduate financial aid was increased by \$2.5M to reflect the increased cost of housing and the 5% increase in the out-of-state surcharge and by \$3.1M from the deficit reduction plan. In addition, \$0.5M in student financial aid funding was shifted to the general fund from unrestricted endowment, making a total increase of nearly \$6.2M. The fee reduction for post-candidacy Ph.D. students and the decentralization of dependent fee authorizations resulted in a net decrease of \$7.8 million in graduate financial aid.

Support of Facilities – The focus of facilities support continues to be directed toward funding utilities adequately and implementing energy conservation changes to be more efficient in energy use. In addition, funding has been designated for further campus beautification projects and long-term planning for facility needs in the future.

Colleges and support units contributed from their net marginal resources a \$2.7M inflationary increase in budgeted facility costs, including utilities, rent, repair, and renovations. Included in this increase are the highly complex research facilities housed in the Biomedical Research Tower (BRT), which opened during FY 2007. Because the projected maintenance cost per assignable square foot for the BRT is more than 10% in excess of the rate for the rest of the university, BRT occupants pay a maintenance surcharge in addition to the physical plant assessment (PPA) which is charged to all colleges and support units. This charge began in FY 2008; in FY 2009 a similar utilities surcharge will be implemented for BRT. The first surcharge adopted by the university for a building with higher than average physical plant costs was the McCorkle Aquatic Facility utilities surcharge, which has been in place since FY 2007. A utilities surcharge will also be implemented for the Recreation and Physical Activity Center in FY 2009.

Most facilities costs are funded through the Physical Plant Assessment (PPA). The four cost pools that make up the PPA and their marginal increases for FY 2009 are: utilities, \$3.5M; maintenance, \$1.8M; custodial, \$0.7M; and the maintenance and renewal fund, \$0.7M. The maintenance and renewal fund established in 2005 to address long-term maintenance and renovation needs of general funds space cannot be spent until FY 2015. The cash balances are invested and the interest returned to the fund. It is estimated in FY 2015 the fund will have a balance of \$48.5M.²⁰

²⁰ This assumes an annual ten cent per assigned square foot increase in 2010-2015.

The auxiliary operations, regional campuses, the Ohio Agricultural Research and Development Center, and the Agricultural Technical Institute also fund maintenance and renewal endowments for their facilities.

Provost's Investment in University-wide Initiatives – The provost has \$4.48M to support university-wide academic initiatives. This includes the \$2M in the Provost's Strategic Investment Fund and an additional \$2.48M generated from the 5% set aside of marginal increases in tuition and state support.

The FY 2002-2008 dollars illustrated below include continuing funds transferred to the colleges for the rebasing initiative only. Beginning in FY 2009, the reported distribution of central funds to the colleges is more comprehensive. The funds are allocated to the colleges in a manner that is consistent with the academic plan as well as the demonstrated ability of a college to effectively deploy resources in a manner consistent with the academic plan and agreed upon objectives. The sources of the FY 2009 allocations include the Enrollment Reserve, Success Challenge, Provost Strategic Investment Funds, and TIE funding.

**College Rebasing History
(in millions)**

	Historical College Rebasing	FY 09 Distribution of Central Funds	
	Continuing Funds (FY02-FY08)	Continuing Funds (PBA)	One-time Funds (cash)
Arts	\$0.25	\$0.08	\$0.03
Humanities	3.58	0.00	0.30
Soc & Beh Sciences	2.02	0.03	1.11
Biological Sciences	1.32	0.21	1.21
MAPS	2.89	0.36	3.92
Exec Dean A&S	1.00	0.00	0.00
Arts and Sci Subtotal	\$11.06	\$0.67	\$6.57
Business	0.37	0.20	0.00
Engineering	3.92	1.42	4.18
FAES	1.29	0.31	1.29
Educ & Hum Ecology	0.37	0.04	0.31
Social Works	0.32	0.04	0.15
Law	0.41	0.04	0.15
Public Health	1.43	0.02	0.25
Medicine	7.25	0.27	0.19
Optometry	0.45	0.00	0.00
Nursing	0.10	0.00	0.16
Pharmacy	0.20	0.00	0.08
Dentistry	-0.79	0.04	0.00
Veterinary Medicine	0.39	0.06	0.40
Research ²¹			5.00
Provost Reserve		1.37	
Total	\$26.77	\$4.48	\$18.71

²¹ Office of Research has available for distribution an additional \$5M during FY 2009.

September 19, 2008 meeting, Board of Trustees

Starting in FY 2007, the provost committed \$1M of the \$2M Strategic Investment Fund for five years to support the Targeted Investments in Excellence Initiative. Remaining Strategic Investment Funds are set aside to fund other academic initiatives such as the Reform of the Undergraduate Curriculum.

President's Strategic Investment Funds – In October 2000, the University Board of Trustees approved the creation of the President's Strategic Investment Fund. The purpose of this fund is to allow the president to direct one-time resources to areas of strategic investment.

The Board resolution prohibits use of these resources for continuing commitments. Use of these funds is reported annually to the Board of Trustees. Committed funds are identified in the table on the following page.

The President's Strategic Endowment was created in FY 2005. The fund income is derived from the investments made possible by a change in Ohio law that allows the university treasurer to invest university revenues in the long term investment fund to earn a higher rate of return. The funds may be used at the discretion of the university's president.

In FY 2008 the Research Incentive funds from the State of Ohio were reclassified as restricted. These funds are administered by the Office of Research in FY 2009 and are no longer allocated to the President's fund.

In the FY 2009 budget the two President's funds are combined into one retaining the name, President's Strategic Investment Fund. Over time, the long term investment pool is expected to earn returns 3 to 4% above the short term pool, although this will fluctuate from year to year. This spread in returns on the operating funds invested in the Long Term Investment Pool will be transferred annually to the President's Strategic Investment Fund after the 5% of operating funds reserve requirement is met. This fund may be used by the President at his/her discretion, but no more than 25% of the value of the fund can be disbursed in any one year. 75% of the fund should be invested in the long term pool and 25% in the short term pool.

In FY 2008, \$7.1M was transferred from the growth in the former President's Strategic Endowment fund to fund the first year of a 5-year plan to fund Student Financial Aid at current commitment levels. In FY 2009, \$10M will be transferred to fund the first year of a 5-year commitment to Campus Partners, and an additional estimated \$5M will be transferred to Student Financial Aid. \$2.8M remains available to fund future cash commitments at the President's discretion.

President's Strategic Investment Fund Planned Resources and Commitments (In Millions)						
	Prior	FY 2007	FY 2008	FY 2009	Future	Total
Carry Forward		4.56	3.15	8.52		
Sources						
Original Budget		5.40	5.40	5.40		
Research Incentive		2.78	2.78			
Endowment Distribution		3.31	5.64	2.77		
Interest		0.05	0.22	0.05		
Sources		11.54	14.04	8.22		
Total Sources with Carryforward		16.10	17.19	16.74		
Uses						
Medical Center Support	4.00	2.00	3.00	3.00		12.00
Student Information System	2.00	0.50	0.50	1.00	1.00	5.00
Targeted Investments in Excellence	0.00	5.00	5.00	5.00	10.00	25.00
School of Public Health	1.00	1.00				2.00
Math & Biosciences Institute	0.75	0.50				1.25
Urban Initiatives			0.05	0.05		0.10
SciTech Research Park Review			0.13			0.13
Outreach & Engagement				2.50		2.50
Development Support		1.00				1.00
Ohio Union LEEDS		1.00				1.00
Campus Beautification		0.25				0.25
Arts & Humanities Grants		0.10				0.10
Technology Licensing		0.80				0.80
Outreach Office Support		0.30				0.30
Provost Support		0.50				0.50
Total Uses	7.75	12.95	8.68	11.55		
Ending Balance		3.15	8.52	5.18		
Unreleased Commitments						
Library Renovation (FY 06)				0.30		

Multi-year University Initiatives

The FY 2009 budget assumes \$9M in new funding for continuing strategic investments. These investments include the Targeted Investments in Excellence (TIE), Medical Center support, and funding for the Student Information System (SIS).

Targeted Investments in Excellence (TIE) – Funding is set aside for Phase III of V of the TIE programs. The funding includes \$5M of the President's Strategic Investment Fund, \$3M of research funding, \$1M of central funds (all one-time funding) and \$1M of continuing funding from the provost.

Medical Center Support – One-time funding is set aside for Phase V of V for the Medical Center. The funding includes \$3M of the President's Strategic Investment Fund, \$500,000 of central general funds, \$1M of research funding and \$500,000 of funding from the provost.

Central SIS Support – One-time funding is set aside for Phase IV of V. The funding includes \$1M of the President's Strategic Investment Fund, \$1M from OAA, and \$1M from central funds. College SIS support started a year later and will continue until FY 2011.

Service Improvements and Mandates

The FY 2009 budget funds service improvements and mandates as well as providing for one-time funding for specific activities in accordance with the university's strategic goals.

Intersection of Budget Priorities and Strategic Goals					
Budget Priorities					
Strategic Goal	Safety & Security	Facilities	Outreach & Engagement	Academic Investment	System
One University	✓	✓	✓	✓	✓
Students First	✓	✓	✓		✓
Faculty Success		✓	✓	✓	
Research Agenda		✓	✓	✓	
Community		✓	✓		
Streamlining & Simplification	✓				✓

Table II.4 (in Appendix II) provides specific funding by project. Some of the highlights include:

Safety and Security – the FY 2009 budget supports physical and system safety and security issues by setting aside \$1.32M of continuing funds and \$2.67M of one-time money to address fire safety, building security, cyber-security activities, neighborhood policing, and student escort services.

Facilities – the FY 2009 budget supports facilities needs by setting aside \$615,000 of continuing funding for projects including energy sustainability and steam line maintenance. Also set aside is \$3.25M of one-time funding for deferred maintenance, campus beautification, and energy projects.

Outreach and Engagement – the FY 2009 budget provides a total of \$200,000 to technology transfer of continuing funds and \$2.56M in one-time funding for outreach and engagement activities.

Academic Investment – the FY 2009 budget includes \$1.3M in continuing funds for TIE, STEM scholarships, and the new Vice-Provost for International Affairs, as well as \$14.2M in one-time funds for TIE, the Kirwan Institute, and Medical Center support.

Systems – the FY 2009 budget provides \$14.9M in one-time funds to support systems, including \$9.7M for SIS and \$4M for financial infrastructure.

Changes by College and Academic Support Unit

The budget allocation methodology directs 76% of state support and tuition and almost 100% of indirect cost recoveries to the colleges. This has, as anticipated, resulted in differential net marginal revenue growth among the colleges. The colleges teaching a growing number of credit hours or expanding their research are realizing more growth in general funds revenues than the colleges with flat or declining credit hours or research initiatives. In addition, some professional colleges and programs charge differential instructional fees. Differential tuition revenues are earmarked in their entirety for the support of the programs in which the students paying the tuition are enrolled.

It is important to recognize that some colleges rely more heavily on general fund revenue than others and therefore are more directly affected by the allocation methodologies. The following table shows fund proportions for FY 2008.

Sources of Funds by College - FY 2008
(In Order of Percent of General Funds)

College	Total Funds (in Millions)	General Funds % of Total ²²	Earnings % of Total ²³	Restricted % of Total ²⁴
Humanities	\$87.0	91.0%	0.2%	8.7%
Arts	\$31.0	90.0%	4.0%	6.0%
Social Work	\$6.9	82.7%	0.4%	16.9%
Nursing	\$10.6	81.4%	0.3%	18.3%
Law	\$25.1	72.8%	0.8%	26.3%
Fisher College of Business	\$80.7	72.5%	5.6%	21.9%
Social & Behavioral Sci	\$90.1	67.1%	5.5%	27.4%
Math & Physical Sciences	\$115.0	61.5%	0.5%	38.0%
Pharmacy	\$20.6	59.6%	1.8%	38.5%
Education/Human Ecology	\$74.4	53.4%	9.7%	36.9%
Biological Sciences	\$47.4	53.1%	2.7%	44.2%
Dentistry	\$46.5	49.4%	26.0%	24.6%
Public Health	\$11.9	48.6%	0.9%	50.5%
Veterinary Medicine	\$56.0	42.1%	28.6%	29.3%
Engineering	\$181.5	41.2%	10.4%	48.4%
Optometry	\$14.7	38.1%	22.9%	39.1%
Medicine	\$286.7	23.2%	1.1%	75.8%
Food, Agric & Env Sci ²⁵	\$199.0	15.9%	6.1%	78.0%
Total	\$1,325.0	45.3%	6.4%	48.3%

Note: Due to interfund transfers, sources may be slightly overstated in certain situations.

²² General Funds are unrestricted resources available for allocation in support of core instruction, instructional support, and related general administrative and physical plant expenditures. Also included are fee authorizations.

²³ Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue.

²⁴ Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Sponsored Programs are included.

²⁵ Includes the College of Food, Agricultural & Environmental Science, as well as ATI, OSUE and OARDC.

Another way to look at the allocation of university resources is by sorting the budget by unit responsible for administering the funds. The following tables show the relative size of the college and academic support unit budgets and the growth in their budgets for FY 2009 compared to FY 2008.

**Summary of College Net Marginal Revenue
(Columbus Campus General Funds Budget - In Thousands)**

	Final 2008 PBA	FY 2008 to 2009 NMR ²⁶	Provost Quality Investment	FY 2009 PBA	% Inc	One- Time Cash
Arts	27,447	1,127		28,574	4.1%	
Biological Sciences	24,919	234	95	25,248	1.3%	261
Humanities	60,884	1,855		62,739	3.0%	296
MAPS	70,386	2,741	200	73,327	4.2%	1,000
SBS	60,497	1,757		62,254	2.9%	321
Exec Dean Arts & Sciences	8,594	633		9,227	7.4%	
Subtotal Arts & Sciences	252,727	8,347	295	261,369	3.4%	1,878
Fisher College of Business	40,230	4,089	200	44,519	10.7%	
FAES	19,262	1,131	200	20,593	6.9%	200
Education & Human Ecology	39,637	2,151	40	41,828	5.5%	302
Engineering	66,231	1,898	1,250	69,379	4.8%	3,300
Nursing	7,834	304		8,138	3.9%	158
Pharmacy	12,311	783		13,094	6.4%	
Social Work	5,666	144	40	5,850	3.2%	150
John Glenn Institute	2,065	97		2,162	4.7%	
Dentistry ²⁷	21,274	1,161	40	22,475	5.6%	
Law (excluding Law Library)	14,073	1,443	40	15,556	10.5%	150
Medicine ²⁸	61,611	2,925		64,536	4.7%	
Public Health	5,764	390		6,154	6.8%	
Optometry ²⁷	5,253	448		5,701	8.5%	
Veterinary Medicine ²⁷	23,326	1,496		24,822	6.4%	
Interdisc Grad Programs		-99		-99		
TIE ²⁹			1,000	1,000		7,573
Doctoral Quality Investment ³⁰		3,637		3,637		
Provost Reserve			1,377	1,377		
Total Colleges	577,264	30,345	4,482	612,091	6.0%	13,711

²⁶ "NMR" is net marginal revenue. Includes the total marginal allocation (including program fees) minus marginal assessments for space, research administration, student services, and the central tax. Figures also include faculty promotions and differential fees.

²⁷ Includes Med I SSI allocation based on preliminary data. Will be updated once end-of-year data are available.

²⁸ Includes Med II SSI allocation based on preliminary data. Will be updated once end-of-year data are available.

²⁹ Total one-time TIE allocation is \$9.0M, with \$7.6M allocated to colleges, remainder to research centers.

³⁰ Does not reflect an additional \$3.4M allocated to offset the reduced revenue resulting from lower tuition charges for students in the dissertation phase of their Ph.D.

**Summary of Annual Funds Budget Changes
Available for Support Unit Salary and Benefit Increases and Program Changes³¹
(Columbus Campus General Funds Budget - In Thousands)**

	Final 2008 PBA	FY 2008 to 2009 NMR	Serv Imp & Mandates	FY 2009 PBA	% Inc	One- Time Cash
Academic Affairs						
OAA Operating ³²	60,264	1,819	656	62,739	4.1%	2,030
Graduate School ³³	9,075	308		9,383	3.4%	
University Libraries	32,917	601		33,518	1.8%	
VP Enrollment Services & Dean Undergrad Education ³⁴	31,195	880		32,075	2.8%	
Academic Affairs Total	133,451	3,608	656	137,715	3.2%	2,030
Ag Admin, OARDC	2,224	47		2,271	2.1%	
Board of Trustees	713	24		737	3.4%	
Business & Finance	82,241	3,087	1,370	86,698	5.4%	3,870
Legal Affairs	2,019	82		2,101	4.1%	264
President ³⁵	2,719	66	700	3,485	28.2%	1,000
Student Life ³⁶	33,321	508	198	34,027	2.1%	158
University Relations	6,466	239	132	6,837	5.7%	298
Exec Dean Arts & Sciences ³⁷	6			6		
Research ³⁸	20,775	233	200	21,208	2.1%	400
Health Sciences	14,907	445		15,352	3.0%	
University Outreach	1,369	35		1,404	2.6%	2,500
Total Support Units	300,211	8,374	3,256	311,841	3.9%	10,520

Continuing funding for service Improvements and mandates include \$3.26M identified above and \$1M in TIE funding previously committed to the colleges schedule. Total FY 2009 continuing service improvement and mandates funding is \$5.42M. Additional items are: \$0.75M to fund the upcoming capital campaign; \$0.13M to Legal Affairs to hire a construction attorney funded by charges to construction projects; and \$0.14M to Legal Affairs to hire an immigration attorney funded by a combination of departmental and international student fees. The FY 2010 physical plant assessment rate will include \$0.20M to fund Fire Suppression.

³¹ Program changes are reviewed and selected for funding through a process which includes consultation with faculty, deans, and the president's cabinet.

³² Includes OIT, Human Resources, Provost Office Administration, Office of International Education, and Office of Minority Affairs.

³³ Does not include graduate fellows.

³⁴ Does not include scholarship funding.

³⁵ Includes \$700,000 in annual rate provided for capacity building in the President's Office during the first year.

³⁶ Student Life's NMR includes \$12K for the student activity fee and \$453K for the recreation fee. The NMR also reflects an increase in space costs for the Physical Activity and Educational Services Building. They have been planning for this for several years, and the increased costs will not affect their continued operations.

³⁷ This funding covers the portion of the Executive Dean's Office that advises non-Arts and Sciences students. The remainder of the office is shown on the preceding page under colleges.

³⁸ Includes OSURF operating. Not reflected in the NMR is over \$500,000 in annual rate Research is allocating to cover the new space costs associated with the ULAR space in the Biomedical Research Tower. With this reallocation, Research will have sufficient resources to provide a 3.5% pay raise pool.

One-time funding for service improvements and Mandates includes \$10.52M identified above and \$9.0M TIE funding previously committed to the colleges schedule. Additional items funded from the reallocation of existing funds are: \$9.7M for the Student Information System project; \$4.0M for financial system infrastructure upgrades; \$0.83M for enterprise reporting priorities and 100W processing; and \$5.0M for Medical Center support. Total FY 2009 one-time service improvement and mandate funding is \$39.05M. For one-time unanticipated financial needs, \$1.0M is set aside in the Integrated Financial Planning Group (IFP) Reserve.

The Office of Development

To ensure a robust University Development effort, a new model for funding development operations was adopted in FY 2008. The model assumes a FY 2009 endowment payout in support of development of 1.050% or about \$14.2 million. The payout is recommended to be reduced by 0.025% in FY's 2010 and 2011 to reach a recommended permanent endowment support of development level of 1%. Colleges, support units, auxiliaries, and regional campuses will increase their support of development by \$823,000 in FY 2009. These recommendations in combination with the 180-day hold on current-use gifts and the revenue from the first six months of new endowments distribution, both already in place, along with the revenue from existing unrestricted gift money and endowments set aside for the support of development, will stabilize continuing general fund support of development, provide a funding base for the current level of development efforts and raise \$750,000 of the increased support which in combination with \$1.3 million cash carry forward will be earmarked to assist in the funding of Ohio State's new capital campaign.

Regional Campuses

Budget Context

The mission of the regional campuses of The Ohio State University is to further Ohio State's land grant and outreach traditions by making higher education accessible to university students who desire a campus close to home or a smaller and more intimate one, or who want to be Buckeyes but do not meet the selective admissions standards for the Columbus campus. Regional campus admission is open to all students with high school diplomas or GEDs. The campuses value diversity and enroll students who are traditional and non-traditional in age, many of whom are first generation college students. The regional campuses strive to reach out to their surrounding communities and have a long history, beginning with their very origins, of strong support from their communities. Campus scholarships and other financial aid assist many students to surmount financial obstacles, as does the lower tuition rate on the regional campuses. Smaller class sizes, more personal attention from faculty and staff, and academic enrichment services on the campuses benefit all students and help those who may have been away from education for a number of years or who need to improve their learning skills.



The regional campuses offer the first one to two years of Ohio State arts and sciences general education curriculum as well as all coursework toward OSU degrees in a handful of undergraduate disciplines and graduate professions that align with community and state needs. Many regional campus students take advantage of "campus change" to Columbus to complete their Ohio State academic programs. The regional campuses deliver their programs using OSU faculty and staff.

The campuses share facilities with co-located technical and state colleges. Lima shares its campus with Rhodes State College; Mansfield with North Central State College; Marion with Marion Technical College; and Newark with Central Ohio Technical College. Each campus engages in cooperative activities and programming with its co-located institution, such as library services, student activities, athletic teams, and some transfer and articulation agreements for academic programs. Although each campus has its unique model, the regional campus and the co-located institution strive for efficiency and sharing of expenditures. The regional campuses play an important role in the University System of Ohio as described in Chancellor Fingerhut's "Strategic Plan for Higher Education, 2008-2017" (March, 2008). The regional campus deans are working with the president and the Board of Regents to define an expanded mission for these unique Ohio State locations, as the state begins implementation of the University System of Ohio.

Revenues and Expenditures

Revenues for the regional campuses are earned from two primary sources: tuition and state subsidy. The table that follows summarizes the resources and expenditures for each campus. (Detailed budgets are included in Section II – Detail of Budgeted Revenues and Expenditures).

Regional Campus FY 2009 Current Funds Budget Summary
(dollars in thousands)

Resources	Lima	Mansfield	Marion	Newark
General Funds	\$ 13,804	\$ 16,032	\$ 15,312	\$ 22,559
Earnings Funds	\$ 475	\$ 233	\$ 120	\$ 343
Restricted Funds	\$ 1,767	\$ 2,067	\$ 3,166	\$ 2,525
Total Resources	\$ 16,046	\$ 18,332	\$ 18,598	\$ 25,427
Expenditures				
General Funds	\$ 13,781	\$ 16,015	\$ 15,312	\$ 22,574
Earnings	\$ 395	\$ 233	\$ 104	\$ 328
Restricted	\$ 1,767	\$ 2,067	\$ 3,166	\$ 2,525
Total Expenditures	\$ 15,943	\$ 18,315	\$ 18,582	\$ 25,427

The primary initiatives funded in the 2009 budget are merit-based faculty and staff compensation, improved student services, activities, and facilities, outreach and engagement programming, diversity initiatives, technology, and undergraduate student research and other unique academic opportunities.

Multi-Year Commitments and Financial Goals

While the university budgets on an annual basis, it is necessary to take a longer view to assure that commitments beyond the current year are feasible and that sufficient funds are available to fulfill these long term commitments. In addition, the university needs to continually monitor its financial health in the current year and set targets to guide decision making in the future. By setting legitimate financial goals and parameters, the leadership of the university can make better informed decisions about current year commitments and multi-year commitments with the knowledge that financial resources are available and are being funded in an appropriate manner.

Multiple Year Commitments

The documentation of multi-year commitments has been part of the annual budget report every year since FY 1996. The purpose of this review is to share with the campus community the nature of these commitments and how they change from year to year. In order to plan effectively, the university needs to be able to make commitments across fiscal years, but to do so in a way that does not jeopardize future financial flexibility and maximizes the opportunities for implementation of the Academic Plan.

Continuing General Funds

The following table lists the explicit multi-year commitments against continuing general funds. All amounts are additional funds required in that year. Cancer Center Match is to fund 10% of the marginal increase in indirect cost recoveries on cancer research; however, no match is needed in FY 2009.

**Multi-Year Continuing General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	FY 2009	FY 2010 Est.	FY 2011 Est.
Student Financial Aid	\$3.5	\$3.5	\$3.5
Cancer Center Match	0.0 ³⁹	TBD	TBD
Outreach and Engagement	0.0	2.5	TBD
Total	\$3.5	\$6.0	\$3.5

There are no continuing commitments beyond FY 2011. The desired ceiling for multi-year commitments is that commitments in the succeeding three years not exceed 1% of the current year's budget. This guideline was established in the mid-1990s in order to preserve future financial flexibility. One percent of the FY 2009 Columbus campus general funds budget is \$12.1M.

In addition to the specific multi-year commitments above, the university will continue to fund increases in a number of areas of the general funds budget.

³⁹ Cancer Center Match for FY 2009 is \$0 because indirect cost recoveries on cancer research did not increase during FY 2008.

These include:

- Competitive annual compensation increases for faculty, staff and student employees
- Access – student financial aid
- Graduate program quality
- Financial stability
- Safety and security
- Facilities
- Academic programs
- Academic and administrative systems
- Outreach and engagement
- Other Academic Plan initiatives

One-Time General Funds

The table below identifies a number of multi-year operating budget cash commitments. These commitments include financing plans for SIS. Planning for SIS began in FY 2006, with funding of \$5M from central resources. Beginning in FY 2007 and continuing through FY 2011 a 0.5% cash assessment will be charged against all college, support unit and auxiliary unit operating budgets to help offset the costs of installing the new system. The total project is estimated to cost between \$43M and \$50M. The targeted completion date of the system is September 2009.

**Multi-Year One-Time General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	Initial FY	FY 2009	FY 2010 (est)	FY 2011 (est)	Total University Commitment (est)
Targeted Investments in Excellence (5 yrs) ⁴⁰	2007	\$9.0	\$9.0	\$9.0	\$45.0
Student Information System (5 yrs)	2006	9.7	10.0	7.0	50.0
Medical Center Support (5 yrs)	2005	5.0	0.0	0.0	25.0
Buckeye Bundle (3 yrs)	2008	1.0	1.0	TBD	3.0
Campus Security System (6 yrs)	2004	1.4	0.0	0.0	8.5
OSU Pro	2007	0.37	TBD	TBD	TBD
Senn-Delaney	2009	TBD	TBD	TBD	TBD
Student Financial Aid Deficit ⁴¹	2008	7.1	7.1	7.1	TBD

⁴⁰ Also invested is \$1 million annual rate each year.

⁴¹ These are estimates based on 2007 analysis and are expected to decrease as actual 2008 performance is factored into analysis.

The figures in the Multi-Year Commitment table above do not include capital commitments, which are addressed as part of the biennial capital planning process. There is a \$5M TIE capital funds commitment in addition to the one-time general funds operating noted above.

Financial Goals

Measures of financial well being are an important part of any planning process – even more so for public institutions where transparency is paramount. The following goals were developed by the Integrated Financial Planning Group to assist in the University’s strategic financial planning. They have been thoroughly vetted and reviewed over the last year. The Board of Trustees approved these financial performance goals on June 6, 2008. The performance shown is for 2007. Final 2008 performance will not be available until September 1 (after this book goes to print). Please see pia.ohio-state.edu for the updated numbers.

Category	Target	Performance (2007)
Liquidity		
Primary Reserve Ratio	At least 150 days cash ⁴²	150 days
Rainy Day Fund	At least 1% of General Fund	1.1%
Operating Margin		
General Fund	At least 1%	4.6%
Debt		
Total Financial Resources to Direct Debt ⁴³	At least 1.0 times (X)	2.6 X
Actual Debt Service to Operations ²	No greater than 4.0%	2.2%
Debt Service Coverage ²	At least 3.0 times (X)	6.3 X
SB 6 Ratio ⁴⁴	At least 3.6	4.2
Credit Rating ²	At least AA2	AA2
Health System		
Operating EBIDA Margin ⁴⁵	10.0 - 12.5%	12.1%
Days of Cash on Hand	Increase by 3 - 5 days annually	+ 6.4 days
Debt Service Coverage	At least 4 times (X)	7.7 X

Conclusions

Financial projections indicate that if present trends continue, the university will have sufficient funds to cover its commitments, but only limited funds to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the university needs to reduce other commitments or secure additional funds.

⁴² In this case, cash means expendable net assets. This includes cash, liquid investments and current receivable minus current payable.

⁴³ Moody's definition.

⁴⁴ State of Ohio definition.

⁴⁵ EBIDA means earnings before interest, depreciation and amortization.

Selected Definitions

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Transportation & Parking, Fawcett Center, University Airport and Property Management.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices.

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals.

September 19, 2008 meeting, Board of Trustees

Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

One-Time Funds are cash payments made to colleges and departments on a discretionary basis. The source of the funds is the cash balance carried forward from the previous year.

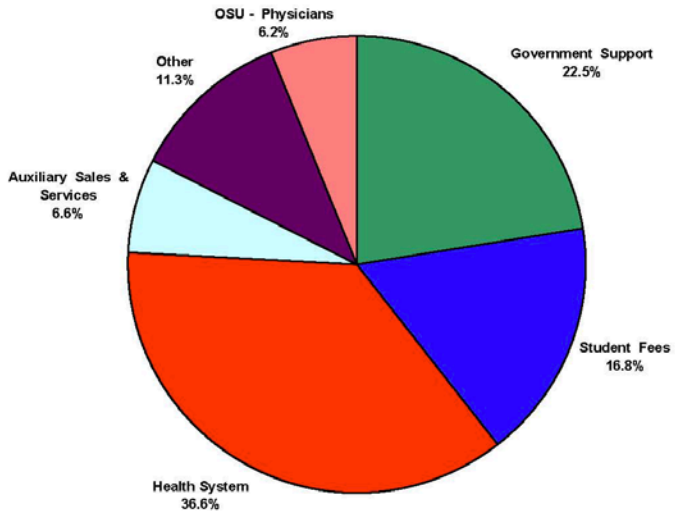
**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

	2007-08 Revised Budget	2008-09 Budget	Dollar Change	Percent Change
RESOURCES				
Government Support				
State	548,274	619,703	71,429	13.0%
Federal	300,534	324,872	24,338	8.1%
Local	31,890	34,183	2,293	7.2%
Subtotal Government Support	880,698	978,758	98,060	11.1%
Student Fees				
Instructional, General & Tuition	677,140	690,423	13,283	2.0%
Other	38,871	42,591	3,720	9.6%
Subtotal Student Fees	716,011	733,014	17,003	2.4%
Other Resources				
Health System (1)	1,519,169	1,591,332	72,163	4.8%
Auxiliaries	274,463	287,380	12,917	4.7%
OSU - Physicians	254,000	268,679	14,679	5.8%
Departmental Sales & Services	79,385	85,933	6,548	8.2%
Private Grants & Contracts	311,797	342,407	30,610	9.8%
Other	66,711	64,819	(1,892)	-2.8%
Subtotal Other Resources	2,505,525	2,640,550	135,025	5.4%
Total Resources	4,102,234	4,352,322	250,088	6.1%
EXPENDITURES				
Instructional & General	1,251,882	1,321,133	69,251	5.5%
Separately Budgeted Research	428,020	438,224	10,204	2.4%
Public Service	140,505	147,002	6,497	4.6%
Scholarships & Fellowships	187,657	212,458	24,801	13.2%
Auxiliaries	285,262	302,815	17,553	6.2%
Health System (1)	1,482,751	1,539,070	56,319	3.8%
OSU - Physicians	248,000	257,944	9,944	4.0%
Total Expenditures	4,024,077	4,218,645	194,568	4.8%

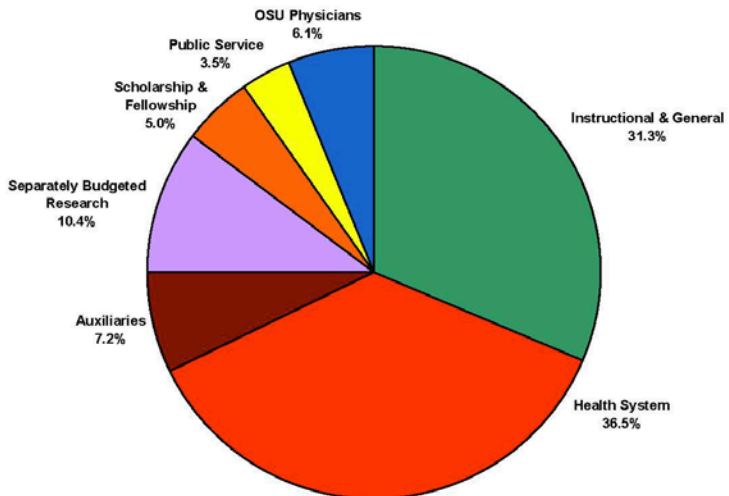
(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY - FY 2009

RESOURCES BY SOURCE



EXPENDITURES BY FUNCTION



**SUMMARY OF ANNUAL STUDENT FEES
COLUMBUS CAMPUS**

	INSTRUCTIONAL & GENERAL FEES				NONRESIDENT SURCHARGE			
	FY 2008 Fees	FY 2009 Fees	Dollar Change	Percent Change	FY 2008 Fees	FY 2009 Fees	Dollar Change	Percent Change
Undergraduate:	(1)							
Tier 2	8,298	NA	NA	NA	NA	NA	NA	NA
Tier 3	8,406	8,406	0	0.0%	12,609	13,239	630	5.0%
Graduate Programs:								
Graduate	9,657	10,122	465	4.8%	14,154	14,862	708	5.0%
MLHR	10,017	10,500	483	4.8%	14,154	14,862	708	5.0%
MBA/MBLE	20,346	22,143	1,797	8.8%	14,154	14,862	708	5.0%
Part-time MBA	20,031	21,504	1,473	7.4%	14,154	14,862	708	5.0%
EMBA	39,984	40,446	462	1.2%	NA	NA	NA	NA
Master of Accounting	22,407	24,060	1,653	7.4%	14,154	14,862	708	5.0%
MBOE	NA	28,407	NA	NA	NA	NA	NA	NA
AuD/MSLP	10,008	10,491	483	4.8%	14,154	14,862	708	5.0%
Health Administration	11,466	12,021	555	4.8%	14,154	14,862	708	5.0%
Public Health MPH	10,203	10,695	492	4.8%	14,154	14,862	708	5.0%
Public Health PEP	10,203	10,695	492	4.8%	14,154	14,862	708	5.0%
MPT	10,539	11,454	915	8.7%	14,154	14,862	708	5.0%
MOT	10,305	10,800	495	4.8%	14,154	14,862	708	5.0%
MSW	10,095	10,581	486	4.8%	14,154	14,862	708	5.0%
Professional:								
Pharmacy	14,214	15,459	1,245	8.8%	15,057	15,810	753	5.0%
Dentistry	24,360	26,280	1,920	7.9%	29,061	30,513	1,452	5.0%
Optometry	17,025	18,690	1,665	9.8%	29,061	29,061	0	0.0%
Veterinary Medicine	21,027	22,989	1,962	9.3%	30,042	31,545	1,503	5.0%
Law	18,932	20,602	1,670	8.8%	14,700	14,950	250	1.7%
Medicine	26,919	28,245	1,326	4.9%	14,418	15,138	720	5.0%

Notes:

Full time fees for Undergraduate Students are for 12+ credit hours.

Full time fees for Graduate and Professional Students are for 10+ credit hours

(1) Tier 2, for full-time continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2003, will phase out effective Autumn Quarter 2008. Any students remaining in that tier will move into Tier 3, which will then be the only undergraduate fee tier.

(2) Master of Business Operational Excellence is a new program set to start in Winter Quarter 2009.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

	2007-08 Revised Budget	2008-2009			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	352,455	387,135	0	0	387,135	9.8%
Appropriations	126,566	17,770	0	146,141	163,911	29.5%
Ohio Grants & Contracts	69,253	7,357	0	61,300	68,657	-0.9%
Subtotal State Support	548,274	412,262	0	207,441	619,703	13.0%
Federal Grants & Contracts	300,534	46,954	0	277,918	324,872	8.1%
Local Grants & Contracts	31,890	6,983	0	27,200	34,183	7.2%
Subtotal Government	880,698	466,199	0	512,559	978,758	11.1%
Student Fees						
Instructional, General and Tuition	677,140	690,423	0	0	690,423	2.0%
Other	38,871	35,591	7,000	0	42,591	9.6%
Subtotal Student Fees	716,011	726,014	7,000	0	733,014	2.4%
Other Resources						
Health System (1)	1,519,169	0	1,591,332	0	1,591,332	4.8%
Auxiliary Sales & Services	274,463	0	286,380	1,000	287,380	4.7%
CSU - Physicians	254,000	0	268,679	0	268,679	5.8%
Departmental Sales & Services	79,385	0	85,933	0	85,933	8.2%
Private Grants & Contracts	311,797	15,482	0	326,925	342,407	9.8%
Endowment Income (2)	23,134	3,679	130	16,700	20,509	-11.3%
Investment Income	19,958	15,663	4,513	0	20,176	1.1%
Other	23,619	13,971	10,163	0	24,134	2.2%
Subtotal Other	2,505,525	48,795	2,247,130	344,625	2,640,550	5.4%
Total Resources	4,102,234	1,241,008	2,254,130	857,184	4,352,322	6.1%
EXPENDITURES (3)						
Instruction & General						
Instruction & Departmental Research	760,730	626,970	37,161	116,642	780,773	2.6%
Academic Support	160,432	141,475	5,939	20,720	168,133	4.8%
Student Services	92,422	82,192	8,334	3,113	93,639	1.3%
Institutional Support (4)	123,125	98,497	11,320	44,695	154,512	25.5%
Plant, Operations & Maintenance	115,173	106,005	7,546	10,525	124,076	7.7%
Subtotal Instruction & General	1,251,882	1,055,138	70,299	195,695	1,321,133	5.5%
Separately Budgeted Research						
Public Service	428,020	31,913	8,867	397,444	438,224	2.4%
Scholarships & Fellowships	140,505	31,086	13,995	101,921	147,002	4.6%
Auxiliaries	187,657	117,406	50	95,002	212,458	13.2%
Health System (1)	285,262	5,370	277,445	20,000	302,815	6.2%
OSU - Physicians	1,482,751	0	1,534,070	5,000	1,539,070	3.8%
OSU - Physicians	248,000	0	257,944	0	257,944	4.0%
Total Expenditures	4,024,077	1,240,913	2,162,670	815,062	4,218,645	4.8%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

(3) General funds expenditures reflect a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

(4) Increase in Institutional Support is due to Student Information System implementation, one-time BARS write-off, and legal liability accrual.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

	2007-08 Revised Budget	2008-2009			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	330,189	362,682			362,682	9.8%
Appropriations	84,977	14,320		107,859	122,179	43.8%
Ohio Grants & Contracts	68,657	7,357		61,000	68,357	-0.4%
Subtotal State Support	483,823	384,359	0	168,859	553,218	14.3%
Federal Grants & Contracts	274,206	46,954		250,000	296,954	8.3%
Local Grants & Contracts	31,690	6,983		27,000	33,883	7.2%
Subtotal Government	789,719	438,296	0	445,859	884,155	12.0%
Student Fees						
Instructional, General and Tuition	634,817	646,386			646,386	1.8%
Other	38,084	34,738	7,000		41,738	9.6%
Subtotal Student Fees	672,901	681,124	7,000	0	688,124	2.3%
Other Resources						
Health System (1)	1,519,169		1,591,332		1,591,332	4.8%
Auxiliary Sales & Services	273,416		286,266		286,266	4.7%
OSU - Physicians	254,000		268,679		268,679	5.8%
Departmental Sales & Services	76,000		80,000		80,000	5.3%
Private Grants & Contracts	368,807	15,482		325,000	340,482	10.3%
Endowment Income (2)	22,375	3,675		16,000	19,679	-12.1%
Investment Income	18,237	14,310	4,500		18,810	3.1%
Other	19,708	10,796	9,500		20,296	3.0%
Subtotal Other	2,491,715	44,267	2,240,277	341,000	2,625,544	6.4%
Total Resources	3,954,335	1,163,687	2,247,277	786,859	4,197,823	6.2%

EXPENDITURES (3)						
Instruction & General						
Instruction & Departmental Research	770,842	589,869	35,509	114,737	740,115	2.7%
Academic Support	151,394	132,574	5,939	20,000	159,513	4.7%
Student Services	82,117	71,184	8,294	3,000	82,478	0.4%
Institutional Support (4)	107,271	87,416	10,420	40,000	137,836	28.5%
Plant, Operations & Maintenance	101,256	97,927	6,157	5,000	109,084	7.7%
Subtotal Instruction & General	1,162,880	978,970	66,318	182,737	1,228,025	5.8%
Separately Budgeted Research	381,315	31,913	8,867	350,000	390,780	2.5%
Public Service	137,092	31,086	11,785	100,000	142,851	4.2%
Scholarships & Fellowships	179,090	116,348	50	87,000	203,398	13.6%
Auxiliaries	284,998	5,370	277,363	20,000	302,733	6.2%
Health System (1)	1,482,751	0	1,534,070	5,000	1,539,070	3.8%
OSU - Physicians	248,000	0	257,944	0	257,944	4.0%
Total Expenditures	3,876,126	1,163,687	2,158,377	744,737	4,084,801	4.9%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

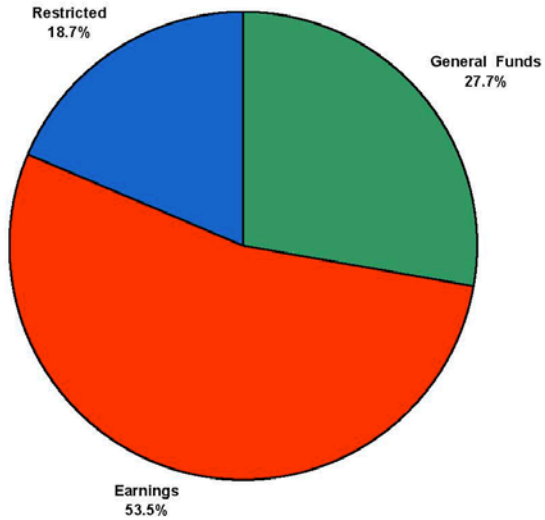
(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

(3) General funds expenditures reflect a new budgeting methodology whereby the budget more closely tracks expenditures in accordance with the financial statements.

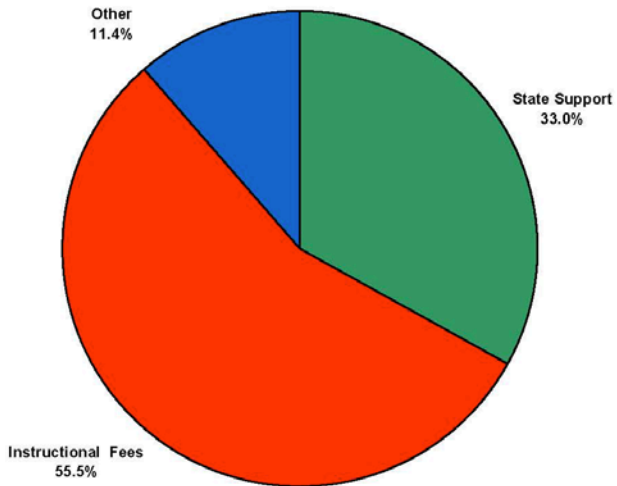
(4) Increase in Institutional Support is due to Student Information System implementation, one-time BARS write-off, and legal liability accrual.

BUDGETED RESOURCES Columbus Campus - FY 2009

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



**DETAILED BREAKOUT OF FY 2009 FINAL FUNDING
RECOMMENDATIONS BY BUDGET CATEGORY- COLUMBUS CAMPUS**

Category	Detail	Continuing	One Time
Safety and Security	<i>Mandates</i>		
	Homeland Security Reporting	\$ 85,000	\$ 31,000
	Chemical Anti-terrorism	\$ 150,000	
	Communicable Diseases	\$ 30,000	
	Fire Suppression		\$ 220,000
	Radiation Safety	\$ 111,000	
	Building Security		\$ 1,400,000
	Subtotal	\$ 376,000	\$ 1,651,000
	<i>Additional Safety Services</i>		
	Fire Safety Inspectors	\$ 109,000	
	Additional Safety Services	\$ 193,000	
	Adm Mgr/Student Escort Service	\$ 73,000	
	SA - Behavioral Support/Database	\$ 168,000	\$ 158,000
	Neighborhood Policing Center	\$ 75,000	
	Student Escort Service	\$ 100,000	
	Subtotal	\$ 718,000	\$ 158,000
	<i>Cyber Security</i>		
Security Enhancements	\$ 226,000	\$ 860,000	
Subtotal	\$ 226,000	\$ 860,000	
Total	\$ 1,320,000	\$ 2,669,000	
Facilities	ADA Access Management	\$ 13,000	\$ 178,000
	Steam Line Maintenance	\$ 100,000	
	Construction Attorney	\$ 125,000	\$ 125,000
	Energy Sustainability	\$ 377,000	
	Environmental Compliance		\$ 150,000
	Campus Beautification		\$ 450,000
	Energy Projects		\$ 250,000
	Stone Lab Support		\$ 400,000
	Deferred Maintenance		\$ 1,000,000
	Emergency Generators		\$ 400,000
	Classroom Readiness		\$ 300,000
	Total	\$ 615,000	\$ 3,253,000
Academic	VP for International Affairs	\$ 228,000	
	STEM Scholarships	\$ 104,000	
	T.I.E	\$ 1,000,000	\$ 9,000,000
	Kirwan Institute		\$ 200,000
	Medical Center Support		\$ 5,000,000
Total	\$ 1,332,000	\$ 14,200,000	
Systems	SIS (Central)		\$ 3,000,000
	OSU Pro		\$ 371,000
	SIS (Assessment)		\$ 6,700,000
	Financial Infrastructure		\$ 4,000,000
	ERP Priority Requests		\$ 340,000
	On-Line 100W		\$ 485,000
Total	\$ -	\$ 14,896,000	
Outreach	Tech Transfer	\$ 200,000	
	Outreach and Engagement		\$ 2,500,000
	WOSU		\$ 58,000
Total	\$ 200,000	\$ 2,558,000	
Misc.	Internal Auditor	\$ 82,000	
	President's Office Support	\$ 700,000	\$ 1,000,000
	Immigration Attorney	\$ 139,000	\$ 139,000
	STEM Coordinator	\$ 150,000	
	National Media Relations Program	\$ 132,000	\$ 150,000
	Development Campaign	\$ 750,000	
	University Relations		\$ 90,000
	HR - ARL Backlog		\$ 90,000
	Total	\$ 1,953,000	\$ 1,469,000
Grand Total	\$ 5,420,000	\$ 39,045,000	

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
LIMA CAMPUS BY FUND
(IN THOUSANDS)**

2007-08 Revised Budget	2008-2009				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	3,918	4,296			4,296	9.7%
Appropriations	595	549		65	614	3.2%
Ohio Grants & Contracts	137			100	100	-27.0%
Subtotal State Support	4,650	4,845	0	165	5,010	7.7%
Federal Grants & Contracts	1,500			1,502	1,602	6.8%
Detail Local Grants & Contracts	0				0	
Subtotal Government	6,150	4,845	0	1,767	6,612	7.5%
Student Fees						
Instructional, General and Tuition	7,393	8,009			8,009	8.3%
Other	180	196			196	8.9%
Subtotal Student Fees	7,573	8,205	0	0	8,205	8.3%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	
OSU - Physicians	0				0	
Departmental Sales & Services	0				0	
Private Grants & Contracts	0				0	
Endowment Income	0				0	
Investment Income	265	170			170	-35.8%
Other	1,213	584	475		1,059	-12.7%
Subtotal Other	1,478	754	475	0	1,229	-16.8%
Total Resources	15,201	13,804	475	1,767	16,046	5.6%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	7,925	7,660	395	130	8,185	3.3%
Academic Support	1,868	1,935		45	1,980	6.0%
Student Services	1,496	1,801		25	1,826	22.1%
Institutional Support	1,409	1,534		15	1,549	9.9%
Plant, Operations & Maintenance	911	851		5	856	-6.0%
Subtotal Instruction & General	13,609	13,781	395	220	14,396	5.8%
Separately Budgeted Research	80			100	100	25.0%
Public Service	45			25	25	-44.4%
Scholarships & Fellowships	1,327			1,422	1,422	7.2%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	15,061	13,781	395	1,767	15,943	5.9%

ASSUMPTIONS

- Faculty compensation pool of 5%
- Staff compensation pool of 4%
- No undergraduate tuition increase; 5% tuition increase for graduate
- Increase of 9.6% in SSI and Tuition Subsidy
- Increase of .3% in Access Challenge
- Enrollment FTE projected to increase by 4%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

2007-08 Revised Budget	2008-2009			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support						
State Share of Instruction	4,269	4,689		4,689	9.8%	
Appropriations	1,242	692	551	1,243	0.1%	
Ohio Grants & Contracts	70		0	0	-100.0%	
Subtotal State Support	5,581	5,381	0	5,932	6.3%	
Federal Grants & Contracts	1,416		1,516	1,516	7.1%	
Detail: Local Grants & Contracts	0			0		
Subtotal Government	6,997	5,381	0	7,448	6.4%	
Student Fees						
Instructional, General and Tuition	8,522	8,365		8,365	-1.8%	
Other	125	135		135	8.0%	
Subtotal Student Fees	8,647	8,500	0	8,500	-1.7%	
Other Resources						
Health System				0		
Auxiliary Sales & Services	72			0	-100.0%	
OSU - Physicians				0		
Departmental Sales & Services (1)	241		233	233	-3.3%	
Private Grants & Contracts				0		
Endowment Income				0		
Investment Income	366	258		258	-29.5%	
Other (2)	1,827	1,893		1,893	3.6%	
Subtotal Other	2,506	2,151	233	2,384	-4.8%	
Total Resources	18,150	16,032	233	2,067	18,332	1.0%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	6,286	6,129	175	6,304	0.3%	
Academic Support	1,755	1,745	20	1,765	0.6%	
Student Services	2,642	2,843	35	2,878	10.2%	
Institutional Support	2,430	2,606	20	2,626	8.1%	
Plant, Operations & Maintenance	1,999	2,062	15	2,077	3.9%	
Subtotal Instruction & General	15,082	15,385	0	265	15,650	3.8%
Separately Budgeted Research	100		100	100	0.0%	
Public Service	280		233	2	235	-16.1%
Scholarships & Fellowships	2,421	630	1,700	2,330	-3.8%	
Auxiliaries	190			0	-100.0%	
Health System				0		
OSU - Physicians				0		
Total Expenditures	18,073	16,015	233	2,067	18,315	1.3%

ASSUMPTIONS

- Compensation pool of 3.5% with additional .5% for equity
- No undergraduate tuition increase; 5% increase for graduate.
- Increase of 9% in SSI and Tuition Subsidy
- Decrease in Access Challenge 2%
- Enrollment FTE projected to decrease by 3.25%

(1) Auxiliary services not generating sufficient revenue; student activities being funded with general funds.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

	2007-08 Revised Budget	2008-2009			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	4,199	4,614			4,614	9.9%
Appropriations	777	760		66	826	6.3%
Ohio Grants & Contracts	50			0	0	-100.0%
Subtotal State Support	5,026	5,374	0	66	5,440	8.2%
Federal Grants & Contracts	2,400			2,700	2,700	12.5%
Local Grants & Contracts	0				0	
Subtotal Government	7,426	5,374	0	2,766	8,140	9.6%
Student Fees						
Instructional, General and Tuition	8,928	9,198			9,198	3.0%
Other	138	160			160	15.9%
Subtotal Student Fees	9,066	9,358	0	0	9,358	3.2%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	-100.0%
OSU - Physicians	0				0	
Departmental Sales & Services	54		120		120	122.2%
Private Grants & Contracts	740			400	400	-45.9%
Endowment Income	0				0	
Investment Income	500	500			500	0.0%
Other	73	80			80	9.6%
Subtotal Other	1,367	580	120	400	1,100	-19.5%
Total Resources	17,859	15,312	120	3,166	18,598	4.1%
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	6,754	6,350	58	50	6,458	-4.4%
Academic Support	2,183	2,454		30	2,484	13.8%
Student Services	2,330	2,439	40	38	2,517	8.0%
Institutional Support	2,626	2,211		500	2,711	3.2%
Plant, Operations & Maintenance	1,346	1,533	6	2	1,541	14.5%
Subtotal Instruction & General	15,239	14,986	104	620	15,710	3.1%
Separately Budgeted Research						
Public Service	850			736	736	-13.4%
Scholarships & Fellowships	1,799	326		1,810	2,136	18.7%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	17,888	15,312	104	3,166	18,582	3.9%

ASSUMPTIONS

- Faculty compensation pool of 3.5% with additional 1.5% for equity
- Staff compensation pool of 3.5% with additional .5% equity
- No undergraduate tuition increase; 5% tuition increase for graduate
- Increase of 9.6% in SSI and tuition subsidy
- Increase in Access Challenge 2%
- Enrollment FTE projected to decrease by 2%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

2007-08 Revised Budget	2008-2009				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support					
State Share of Instruction	5,497	6,039		6,039	9.9%
Appropriations	1,017	1,102		1,102	8.4%
Ohio Grants & Contracts	74			0	-100.0%
Subtotal State Support	6,588	7,141	0	7,141	8.4%
Federal Grants & Contracts	2,100			2,500	19.0%
Detail Local Grants & Contracts	0			0	
Subtotal Government	8,688	7,141	0	9,641	11.0%
Student Fees					
Instructional, General and Tuition	13,309	14,308		14,308	7.5%
Other	342	360		360	5.3%
Subtotal Student Fees	13,651	14,668	0	14,668	7.5%
Other Resources					
Health System	0			0	
Auxiliary Sales & Services	75		114	114	52.0%
OSU - Physicians	0			0	
Departmental Sales & Services	0		229	229	
Private Grants & Contracts	50			25	-50.0%
Endowment Income	0			0	
Investment Income	500	350		350	-30.0%
Other	380	400		400	5.3%
Subtotal Other	1,005	750	343	1,118	11.2%
Total Resources	23,344	22,559	343	25,427	8.9%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	11,951	12,087		150	12,237	2.4%
Academic Support	1,761	1,907			1,907	8.3%
Student Services	2,928	2,951			2,951	0.8%
Institutional Support	2,720	3,338		110	3,448	26.8%
Plant, Operations & Maintenance	1,976	2,291			2,291	15.9%
Subtotal Instruction & General	21,336	22,574	0	260	22,834	7.0%
Separately Budgeted Research						
Public Service (1)	10		246	25	271	2610.0%
Scholarships & Fellowships	1,929			2,220	2,220	15.1%
Auxiliaries	74		82		82	10.8%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	23,374	22,574	328	2,525	25,427	8.0%

ASSUMPTIONS

- Faculty compensation pool of 4.5% with additional 1.0% for equity for faculty
- Staff compensation pool of 3.5% with additional .5% for high performance
- No undergraduate tuition increase; 5% increase for graduate
- Increase of 9.5% in SSI and tuition subsidy
- Increase in Access Challenge 7.2%
- Enrollment FTE projected to increase by 2.5%

(1) Change is the result of inclusion of Business & Industry Auxiliary budget previously omitted.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

2007-08 Revised Budget	2008-2009				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support					
State Share of Instruction	4,383	4,815		4,815	9.8%
Appropriations	784	347		426	-1.4%
Ohio Grants & Contracts	150			100	-33.3%
St. Subtotal State Support	5,317	5,162	0	5,268	7.0%
Federal Grants & Contracts	1,512			1,600	5.8%
Detail Local Grants & Contracts				0	
Subtotal Government	6,829	5,162	0	7,288	6.7%
Student Fees					
Instructional, General and Tuition	4,171	4,157		4,157	-0.3%
Other	2	2		2	0.0%
Subtotal Student Fees	4,173	4,159	0	4,159	-0.3%
Other Resources					
Health System	0			0	
Auxiliary Sales & Services	0			0	
OSU - Physicians	0			0	
Departmental Sales & Services	1,565		2,591	2,591	65.6%
Private Grants & Contracts	0			0	
Endowment Income	56		130	130	132.1%
Investment Income	90	75	13	88	-2.2%
Other	418	218	188	406	-2.9%
Subtotal Other	2,129	293	2,922	3,215	51.0%
Total Resources	13,131	9,614	2,922	14,662	11.7%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	5,972	4,875	1,199	200	6,274	5.1%
Academic Support	871	860		25	885	1.6%
Student Services	939	974		15	989	5.3%
Institutional Support	1,444	1,392		50	1,442	-0.1%
Plant, Operations & Maintenance	1,385	1,341	23	3	1,367	-1.3%
Subtotal Instruction & General	10,611	9,442	1,222	293	10,957	3.3%
Separately Budgeted Research						
Public Service	500			1,000	1,000	100.0%
Scholarships & Fellowships	1,228		1,751	133	1,884	53.4%
Auxiliaries	1,002	102		700	802	-20.0%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	13,341	9,544	2,973	2,126	14,643	9.8%

ASSUMPTIONS

- Compensation pool of 3.5%
- No undergraduate tuition increase
- Increase of 9.8% in SSI and tuition subsidy
- No increase in Access Challenge
- Enrollment FTE projected to increase by 2%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUNC
(IN THOUSANDS)**

	2007-08 Revised Budget	2008-2009			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	0				0	
Appropriations	37,174			37,174	37,174	0.0%
Ohio Grants & Contracts	115			100	100	-13.0%
Subtotal State Support	37,289	0	0	37,274	37,274	0.0%
Federal Grants & Contracts	17,400			18,000	18,000	3.4%
Detail Local Grants & Contracts	200			200	200	0.0%
Subtotal Government	54,889	0	0	55,474	55,474	1.1%
Student Fees						
Instructional, General and Tuition	0				0	
Other	0				0	
Subtotal Student Fees	0	0	0	0	0	
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	900			1,000	1,000	11.1%
OSU - Physicians	0				0	
Departmental Sales & Services	1,525		2,760		2,760	81.0%
Private Grants & Contracts	2,200			1,500	1,500	-31.8%
Endowment Income	700			700	700	0.0%
Investment Income	0				0	
Other	0				0	
Subtotal Other	5,325	0	2,760	3,200	5,960	11.9%
Total Resources	60,214	0	2,760	58,674	61,434	2.0%
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	1,000			1,200	1,200	20.0%
Academic Support	600			600	600	0.0%
Student Services					0	
Institutional Support	5,225		900	4,000	4,900	-6.2%
Plant, Operations & Maintenance	6,300		1,360	5,500	6,860	8.9%
Subtotal Instruction & General	13,125	0	2,260	11,300	13,560	3.3%
Separately Budgeted Research	46,000			46,224	46,224	0.5%
Public Service	1,000			1,000	1,000	0.0%
Scholarships & Fellowships	89			150	150	68.5%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	60,214	0	2,260	58,674	60,934	1.2%

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

	2007-08	2008-2009		Dollar Change	Percent Change
	Revised Budget	General Funds	Restrict'd		
CORE FUNDING					
Instructional Funding	330,199	362,682		362,682	32,493 9.8%
Mission-Based Core Funding:					
Success Challenge	11,098	11,584		11,584	486 4.4%
Research Incentive (1)	13,207		7,801	7,801	(5,406) -40.9%
Innovation Incentive	1,947	1,947		1,947	0 0.0%
Ohio Innovation Partnership (2)	0		42,000	42,000	42,000 NA
Priorities in Graduate Education	572		572	572	0 0.0%
Subtotal Core Funding	357,013	376,213	50,373	426,586	69,573 19.5%
APPROPRIATIONS					
OSU-Specific Line Items:					
Cooperative Extension	26,273	26,273		26,273	0 0.0%
Clinical Teaching	13,566	13,566		13,566	0 0.0%
Sea Grants	300	300		300	0 0.0%
Dental/Veterinary Medicine	1,277	1,277		1,277	0 0.0%
Supercomputer	4,271	4,271		4,271	0 0.0%
OARNET	3,727	3,727		3,727	0 0.0%
Ohio Learning Network	3,119	3,119		3,119	0 0.0%
OSU Glenn Institute	619	619		619	0 0.0%
BioMEMS Program	100		100	100	0 0.0%
Subtotal OSU-Specific Line Items	53,252	619	52,633	53,252	0 0.0%
General Line Items					
Teacher Improvement Initiatives	1,196	1,054		1,054	(142) -11.9%
Urban Universities	315	470		470	155 49.2%
College Readiness and Access	319	319		319	0 0.0%
Library Book Depository	397	459		459	62 15.6%
Student Support Services	170	170		170	0 0.0%
Capital Component	1,213		1,213	1,213	0 0.0%
Medical Items:					
Family Practice	706	706		706	0 0.0%
Primary Care	297	344		344	47 15.8%
Geriatric Medicine	107	107		107	0 0.0%
Area Health Education Center	181	181		181	0 0.0%
Subtotal General Line Items	4,901	170	4,853	5,023	122 2.5%
Total Appropriations	58,153	789	57,486	58,275	122 0.2%
OHIO GRANTS & CONTRACTS	68,657	7,357	61,000	68,357	(300) -0.4%
TOTAL STATE SUPPORT	483,823	384,359	168,859	553,218	69,395 14.3%

(1) Formerly known as Research Challenge

(2) In the first round of competition for the Ohio Research Scholars program, OSU was part of approximately \$100M in successful proposals, and expects to receive at least \$30M of these moneys. Partnering with other Ohio institutions, OSU was part of a \$4.5M proposal which was selected in the first round of the Choose Ohio First Scholarship program, and expects to receive at least \$3M in new moneys.

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

	2007-08	2008-09		Total Budget	Dollar Change	Percent Change
	Total Budget	General Funds	Restrict'd			
LIMA CAMPUS						
State Share of Instruction	3,918	4,296		4,296	378	9.7%
State Appropriations						
Access Challenge	478	480		480	2	0.4%
Jobs Challenge	52	69		69	17	32.7%
Capital Component	65		65	65	0	0.0%
Subtotal Appropriations	595	549	65	614	19	3.2%
State Grants & Contracts	137	0	100	100	(37)	-27.0%
Total Lima Campus	4,850	4,845	165	5,010	360	7.7%
MANSFIELD CAMPUS						
State Share of Instruction	4,269	4,689		4,689	420	9.8%
State Appropriations						
Access Challenge	639	623		623	(16)	-2.5%
Jobs Challenge	52	69		69	17	32.7%
Capital Component	551		551	551	0	0.0%
Subtotal Appropriations	1,242	692	551	1,243	1	0.1%
State Grants & Contracts	70		0	0	(70)	-100.0%
Total Mansfield Campus	5,581	5,381	551	5,932	351	6.3%
MARION CAMPUS						
State Share of Instruction	4,199	4,614		4,614	415	9.9%
State Appropriations						
Access Challenge	659	673		673	14	2.1%
Jobs Challenge	52	87		87	35	67.3%
Capital Component	66		66	66	0	0.0%
Subtotal Appropriations	777	760	66	826	49	6.3%
State Grants & Contracts	50		0	0	(50)	-100.0%
Total Marion Campus	5,026	5,374	66	5,440	414	8.2%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

	2007-08	2008-09		Total Budget	Dollar Change	Percent Change
	Total Budget	General Funds	Restrict'd			
<u>NEWARK CAMPUS</u>						
State Share of Instruction	5,497	6,039		6,039	542	9.9%
State Appropriations						
Access Challenge	965	1,035		1,035	70	7.3%
Jobs Challenge	52	67		67	15	28.8%
Capital Component	0		0	0	0	
Subtotal Appropriations	1,017	1,102	0	1,102	85	8.4%
State Grants & Contracts	74		0	0	(74)	-100.0%
Total Newark Campus	6,588	7,141	0	7,141	553	8.4%
<u>AGRICULTURAL TECH INSTITUTE</u>						
State Share of Instruction	4,383	4,815		4,815	432	9.8%
State Appropriations						
Access Challenge	251	249		249	(2)	-0.8%
Jobs Challenge	77	68		68	(9)	-11.7%
Student Support Services	30	30		30		
Capital Component	426		426	426	0	0.0%
Subtotal Appropriations	784	347	426	773	(11)	-1.4%
State Grants & Contracts	150		100	100	(50)	-33.3%
Total ATI	5,317	5,162	526	5,688	371	7.0%
<u>OARDC</u>						
Appropriations	37,174		37,174	37,174	0	0.0%
State Grants & Contracts	115		100	100	(15)	0.0%
Total OARDC	37,289	0	37,274	37,274	(15)	0.0%
<u>TOTAL EXTENDED CAMPUSES</u>						
State Share of Instruction	22,266	24,453	0	24,453	2,187	9.8%
Appropriations	41,589	3,450	38,282	41,732	143	0.3%
State Grants & Contracts	596	0	300	300	(296)	-49.7%
Total Extended Campuses	64,451	27,903	38,582	66,485	2,034	3.2%

**SUMMARY OF STUDENT FEE INCOME
COLUMBUS CAMPUS**

(IN THOUSANDS)

FY 2008 Revised Budget	FY 2009 Budget	Dollar Change	Percent Change
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INSTRUCTIONAL FEES

Instructional Fees			
General Fees			
Non-Resident Surcharge			
Subtotal Instructional Fees			

488,020	497,389	9,370	1.9%
19,883	19,810	(73)	-0.4%
126,915	129,187	2,272	1.8%
634,817	646,386	11,569	1.8%
2,323	2,335	12	0.5%
2,065	2,065	0	0.0%
1,075	1,075	0	0.0%
12,454	12,907	453	3.6%
4,800	5,442	642	13.4%
3,400	5,868	2,468	72.6%
900	900	0	0.0%
2,205	2,289	84	3.8%
1,862	1,857	(5)	-0.3%
31,084	34,738	3,654	11.8%
665,901	681,124	15,223	2.3%

OTHER FEES

Student Activity Fee			
Application Fees			
Acceptance Fees			
Recreation Fee			
Technology Fees			
Program Fees			
Flight Instruction			
Medical Instrument Fees			
Other			
Subtotal Other Fees			

TOTAL STUDENT FEE INCOME

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Undergraduate (1)								
Credit Hours	Instrn'l Fees	General Fees		Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
		Basic	Student Activity					
				(2)	(3)			
0	221	11	2		9	243	184	427
1	443	21	3		9	476	368	844
2	555	26	3		9	593	736	1,329
3	665	32	4		9	710	1,103	1,813
4	887	42	5	82	9	1,025	1,471	2,496
5	1,109	53	6	82	9	1,259	1,839	3,098
6	1,330	63	8	82	9	1,492	2,207	3,699
7	1,552	74	9	82	9	1,726	2,574	4,300
8	1,774	84	10	82	9	1,959	2,942	4,901
9	1,996	95	11	82	9	2,193	3,310	5,503
10	2,217	105	13	82	9	2,426	3,678	6,104
11	2,439	116	14	82	9	2,660	4,045	6,705
12+	2,661	126	15	82	9	2,893	4,413	7,306

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Masters & PhD (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	203	8	1		9	221	248	469
1	406	16	2		9	433	495	928
2	650	25	3		9	687	991	1,678
3	974	38	5		9	1,026	1,486	2,512
4	1,299	50	6	82	9	1,446	1,982	3,428
5	1,624	63	8	82	9	1,786	2,477	4,263
6	1,949	76	9	82	9	2,125	2,972	5,097
7	2,274	88	11	82	9	2,464	3,468	5,932
8	2,598	101	12	82	9	2,802	3,963	6,765
9	2,923	113	14	82	9	3,141	4,459	7,600
10+	3,248	126	15	82	9	3,480	4,954	8,434

MLHR (4)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	211	8	1		9	229	248	477
1	422	16	2		9	449	495	944
2	675	25	3		9	712	991	1,703
3	1,012	38	5		9	1,064	1,486	2,550
4	1,350	50	6	82	9	1,497	1,982	3,479
5	1,687	63	8	82	9	1,849	2,477	4,326
6	2,024	76	9	82	9	2,200	2,972	5,172
7	2,362	88	11	82	9	2,552	3,468	6,020
8	2,699	101	12	82	9	2,903	3,963	6,866
9	3,037	113	14	82	9	3,255	4,459	7,714
10+	3,374	126	15	82	9	3,606	4,954	8,560

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

MBA/MBLE (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	454	8	1		9	472	248	720
1	907	16	2		9	934	495	1,429
2	1,451	25	3		9	1,488	991	2,479
3	2,177	38	5		9	2,229	1,486	3,715
4	2,902	50	6	82	9	3,049	1,982	5,031
5	3,628	63	8	82	9	3,790	2,477	6,267
6	4,353	76	9	82	9	4,529	2,972	7,501
7	5,079	88	11	82	9	5,269	3,468	8,737
8	5,804	101	12	82	9	6,008	3,963	9,971
9	6,530	113	14	82	9	6,748	4,459	11,207
10+	7,255	126	15	82	9	7,487	4,954	12,441

Part-Time MBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	440	8	1		9	458	248	706
1	880	16	2		9	907	495	1,402
2	1,408	25	3		9	1,445	991	2,436
3	2,113	38	5		9	2,165	1,486	3,651
4	2,817	50	6	82	9	2,964	1,982	4,946
5	3,521	63	8	82	9	3,683	2,477	6,160
6	4,225	76	9	82	9	4,401	2,972	7,373
7	4,929	88	11	82	9	5,119	3,468	8,587
8	5,634	101	12	82	9	5,838	3,963	9,801
9	6,338	113	14	82	9	6,556	4,459	11,015
10+	7,042	126	15	82	9	7,274	4,954	12,228

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

EMBA (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	835	8	1		9	853		853
1	1,670	16	2		9	1,697		1,697
2	2,671	25	3		9	2,708		2,708
3	4,007	38	5		9	4,059		4,059
4	5,342	50	6	82	9	5,489		5,489
5	6,678	63	8	82	9	6,840		6,840
6	8,014	76	9	82	9	8,190		8,190
7	9,349	88	11	82	9	9,539		9,539
8	10,685	101	12	82	9	10,889		10,889
9	12,020	113	14	82	9	12,238		12,238
10+	13,356	126	15	82	9	13,588		13,588

Master of Accounting (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	494	8	1		9	512	248	760
1	987	16	2		9	1,014	495	1,509
2	1,579	25	3		9	1,616	991	2,607
3	2,368	38	5		9	2,420	1,486	3,906
4	3,158	50	6	82	9	3,305	1,982	5,287
5	3,947	63	8	82	9	4,109	2,477	6,586
6	4,736	76	9	82	9	4,912	2,972	7,884
7	5,526	88	11	82	9	5,716	3,468	9,184
8	6,315	101	12	82	9	6,519	3,963	10,482
9	7,105	113	14	82	9	7,323	4,459	11,782
10+	7,894	126	15	82	9	8,126	4,954	13,080

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Business Operational Excellence (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	584	8	1		9	602		602
1	1,168	16	2		9	1,195		1,195
2	1,869	25	3		9	1,906		1,906
3	2,803	38	5		9	2,855		2,855
4	3,737	50	6	82	9	3,884		3,884
5	4,672	63	8	82	9	4,834		4,834
6	5,606	76	9	82	9	5,782		5,782
7	6,540	88	11	82	9	6,730		6,730
8	7,474	101	12	82	9	7,678		7,678
9	8,409	113	14	82	9	8,627		8,627
10+	9,343	126	15	82	9	9,575		9,575

AuD/MSLP								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	211	8	1		9	229	248	477
1	421	16	2		9	448	495	943
2	674	25	3		9	711	991	1,702
3	1,011	38	5		9	1,063	1,486	2,549
4	1,348	50	6	82	9	1,495	1,982	3,477
5	1,686	63	8	82	9	1,848	2,477	4,325
6	2,023	76	9	82	9	2,199	2,972	5,171
7	2,360	88	11	82	9	2,550	3,468	6,018
8	2,697	101	12	82	9	2,901	3,963	6,864
9	3,034	113	14	82	9	3,252	4,459	7,711
10+	3,371	126	15	82	9	3,603	4,954	8,557

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Health Administration								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	243	8	1		9	261	248	509
1	485	16	2		9	512	495	1,007
2	776	25	3		9	813	991	1,804
3	1,164	38	5		9	1,216	1,486	2,702
4	1,552	50	6	82	9	1,699	1,982	3,681
5	1,941	63	8	82	9	2,103	2,477	4,580
6	2,329	76	9	82	9	2,505	2,972	5,477
7	2,717	88	11	82	9	2,907	3,468	6,375
8	3,105	101	12	82	9	3,309	3,963	7,272
9	3,493	113	14	82	9	3,711	4,459	8,170
10+	3,881	126	15	82	9	4,113	4,954	9,067

Public Health MPH								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	215	8	1		9	233	248	481
1	430	16	2		9	457	495	952
2	688	25	3		9	725	991	1,716
3	1,032	38	5		9	1,084	1,486	2,570
4	1,376	50	6	82	9	1,523	1,982	3,505
5	1,720	63	8	82	9	1,882	2,477	4,359
6	2,063	76	9	82	9	2,239	2,972	5,211
7	2,407	88	11	82	9	2,597	3,468	6,065
8	2,751	101	12	82	9	2,955	3,963	6,918
9	3,095	113	14	82	9	3,313	4,459	7,772
10+	3,439	126	15	82	9	3,671	4,954	8,625

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Public Health PEP								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)		
0	215	8	1			233	248	481
1	430	16	2			457	495	952
2	688	25	3			725	991	1,716
3	1,032	38	5			1,084	1,486	2,570
4	1,376	50	6	82		1,523	1,982	3,505
5	1,720	63	8	82		1,882	2,477	4,359
6	2,063	76	9	82		2,239	2,972	5,211
7	2,407	88	11	82		2,597	3,468	6,065
8	2,751	101	12	82		2,955	3,963	6,918
9	3,095	113	14	82		3,313	4,459	7,772
10+	3,439	126	15	82		3,671	4,954	8,625

Master/Doctor of Physical Therapy								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)		
0	231	8	1			249	248	497
1	462	16	2			489	495	984
2	738	25	3			775	991	1,766
3	1,108	38	5			1,160	1,486	2,646
4	1,477	50	6	82		1,624	1,982	3,606
5	1,846	63	8	82		2,008	2,477	4,485
6	2,215	76	9	82		2,391	2,972	5,363
7	2,584	88	11	82		2,774	3,468	6,242
8	2,954	101	12	82		3,158	3,963	7,121
9	3,323	113	14	82		3,541	4,459	8,000
10+	3,692	126	15	82		3,924	4,954	8,878

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Occupational Therapy								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	217	8	1		9	235	248	483
1	434	16	2		9	461	495	956
2	695	25	3		9	732	991	1,723
3	1,042	38	5		9	1,094	1,486	2,580
4	1,390	50	6	82	9	1,537	1,982	3,519
5	1,737	63	8	82	9	1,899	2,477	4,376
6	2,084	76	9	82	9	2,260	2,972	5,232
7	2,432	88	11	82	9	2,622	3,468	6,090
8	2,779	101	12	82	9	2,983	3,963	6,946
9	3,127	113	14	82	9	3,345	4,459	7,804
10+	3,474	126	15	82	9	3,706	4,954	8,660

Master of Social Work (3)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	213	8	1		9	231	248	479
1	425	16	2		9	452	495	947
2	680	25	3		9	717	991	1,708
3	1,020	38	5		9	1,072	1,486	2,558
4	1,360	50	6	82	9	1,507	1,982	3,489
5	1,701	63	8	82	9	1,863	2,477	4,340
6	2,041	76	9	82	9	2,217	2,972	5,189
7	2,381	88	11	82	9	2,571	3,468	6,039
8	2,721	101	12	82	9	2,925	3,963	6,888
9	3,061	113	14	82	9	3,279	4,459	7,738
10+	3,401	126	15	82	9	3,633	4,954	8,587

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(3) Students in this program may also pay a field practicum fee of \$50 per quarter.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Pharmacy								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	314	8	1		9	332	330	662
1	628	16	2		9	655	659	1,314
2	1,005	25	3		9	1,042	1,054	2,096
3	1,508	38	5		9	1,560	1,581	3,141
4	2,011	50	6	82	9	2,158	2,108	4,266
5	2,514	63	8	82	9	2,676	2,635	5,311
6	3,016	76	9	82	9	3,192	3,162	6,354
7	3,519	88	11	82	9	3,709	3,689	7,398
8	4,022	101	12	82	9	4,226	4,216	8,442
9	4,524	113	14	82	9	4,742	4,743	9,485
10+	5,027	126	15	82	9	5,259	5,270	10,529

Medicine								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(1)	(2)			
0	581	8	1		9	599	316	915
1	1,161	16	2		9	1,188	631	1,819
2	1,858	25	3		9	1,895	1,009	2,904
3	2,787	38	5		9	2,839	1,514	4,353
4	3,716	50	6	82	9	3,863	2,018	5,881
5	4,645	63	8	82	9	4,807	2,523	7,330
6	5,573	76	9	82	9	5,749	3,028	8,777
7	6,502	88	11	82	9	6,692	3,532	10,224
8	7,431	101	12	82	9	7,635	4,037	11,672
9	8,360	113	14	82	9	8,578	4,541	13,119
10+	9,289	126	15	82	9	9,521	5,046	14,567

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Optometry (1)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	382	8	1		9	400	606	1,006
1	763	16	2		9	790	1,211	2,001
2	1,221	25	3		9	1,258	1,937	3,195
3	1,831	38	5		9	1,883	2,906	4,789
4	2,442	50	6	82	9	2,589	3,875	6,464
5	3,052	63	8	82	9	3,214	4,844	8,058
6	3,662	76	9	82	9	3,838	5,812	9,650
7	4,273	88	11	82	9	4,463	6,781	11,244
8	4,883	101	12	82	9	5,087	7,750	12,837
9	5,494	113	14	82	9	5,712	8,718	14,430
10+	6,104	126	15	82	9	6,336	9,687	16,023

Dentistry (4)								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
				(2)	(3)			
0	540	8	1		9	558	636	1,194
1	1,079	16	2		9	1,106	1,271	2,377
2	1,727	25	3		9	1,764	2,034	3,798
3	2,590	38	5		9	2,642	3,051	5,693
4	3,454	50	6	82	9	3,601	4,068	7,669
5	4,317	63	8	82	9	4,479	5,086	9,565
6	5,180	76	9	82	9	5,356	6,103	11,459
7	6,044	88	11	82	9	6,234	7,120	13,354
8	6,907	101	12	82	9	7,111	8,137	15,248
9	7,771	113	14	82	9	7,989	9,154	17,143
10+	8,634	126	15	82	9	8,866	10,171	19,037

(1) Optometry students also pay a flat \$374 per quarter equipment fee.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Dentistry students also pay a flat \$984 per quarter equipment fee.

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Vet Medicine</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
			(1)		(2)			
0	471	8	1			489	657	1,146
1	942	16	2			969	1,314	2,283
2	1,507	25	3			1,544	2,103	3,647
3	2,261	38	5			2,313	3,155	5,468
4	3,015	50	6	82		3,162	4,206	7,368
5	3,769	63	8	82		3,931	5,258	9,189
6	4,522	76	9	82		4,698	6,309	11,007
7	5,276	88	11	82		5,466	7,361	12,827
8	6,030	101	12	82		6,234	8,412	14,646
9	6,783	113	14	82		7,001	9,464	16,465
10+	7,537	126	15	82		7,769	10,515	18,284

<u>Law (Semester)</u>								
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
			(1)		(2)			
0	632	12	2		13.50	659.50	467	1,126.50
1	1,264	24	3		13.50	1,304.50	934	2,238.50
2	2,022	38	4		13.50	2,077.50	1,495	3,572.50
3	3,034	57	7		13.50	3,111.50	2,243	5,354.50
4	4,045	76	9	123	13.50	4,266.50	2,990	7,256.50
5	5,056	95	11	123	13.50	5,298.50	3,738	9,036.50
6	6,067	113	13	123	13.50	6,329.50	4,485	10,814.50
7	7,078	132	15	123	13.50	7,361.50	5,233	12,594.50
8	8,090	151	18	123	13.50	8,395.50	5,980	14,375.50
9	9,101	170	20	123	13.50	9,427.50	6,728	16,155.50
10+	10,112	189	22	123	13.50	10,459.50	7,475	17,934.50

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

2008-2009 STUDENT FEE SCHEDULE FEES PER QUARTER

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Undergraduate - Lower Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	167	7	174	(16)	158	184	342
1	334	13	347	(32)	315	368	683
2	417	16	433	(40)	393	736	1,129
3	501	20	521	(48)	473	1,103	1,576
4	667	26	693	(64)	629	1,471	2,100
5	834	33	867	(80)	787	1,839	2,626
6	1,001	39	1,040	(96)	944	2,207	3,151
7	1,168	46	1,214	(112)	1,102	2,574	3,676
8	1,335	52	1,387	(128)	1,259	2,942	4,201
9	1,502	59	1,561	(144)	1,417	3,310	4,727
10	1,668	65	1,733	(160)	1,573	3,678	5,251
11	1,835	72	1,907	(176)	1,731	4,045	5,776
12+	2,002	78	2,080	(192)	1,888	4,413	6,301

<u>Undergraduate - Upper Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	167	7	174	0	174	184	358
1	334	13	347	0	347	368	715
2	417	16	433	0	433	736	1,169
3	501	20	521	0	521	1,103	1,624
4	667	26	693	0	693	1,471	2,164
5	834	33	867	0	867	1,839	2,706
6	1,001	39	1,040	0	1,040	2,207	3,247
7	1,168	46	1,214	0	1,214	2,574	3,788
8	1,335	52	1,387	0	1,387	2,942	4,329
9	1,502	59	1,561	0	1,561	3,310	4,871
10	1,668	65	1,733	0	1,733	3,678	5,411
11	1,835	72	1,907	0	1,907	4,045	5,952
12+	2,002	78	2,080	0	2,080	4,413	6,493

**2008-2009 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Graduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	202	5	207	0	207	248	455
1	403	10	413	0	413	495	908
2	644	16	660	0	660	991	1,651
3	967	23	990	0	990	1,486	2,476
4	1,289	31	1,320	0	1,320	1,982	3,302
5	1,611	39	1,650	0	1,650	2,477	4,127
6	1,933	47	1,980	0	1,980	2,972	4,952
7	2,255	55	2,310	0	2,310	3,468	5,778
8	2,578	62	2,640	0	2,640	3,963	6,603
9	2,900	70	2,970	0	2,970	4,459	7,429
10+	3,222	78	3,300	0	3,300	4,954	8,254

AGRICULTURAL TECHNICAL INSTITUTE

<u>Undergraduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	BOR - AC Credit	Total After Access	Non-Resident Tuition	Non-Resident Total
0	166	7	173	(10)	163	184	347
1	332	13	345	(20)	325	368	693
2	415	16	431	(25)	406	736	1,142
3	499	20	519	(30)	489	1,103	1,592
4	665	26	691	(40)	651	1,471	2,122
5	831	33	864	(50)	814	1,839	2,653
6	997	39	1,036	(60)	976	2,207	3,183
7	1,163	46	1,209	(69)	1,140	2,574	3,714
8	1,329	52	1,381	(79)	1,302	2,942	4,244
9	1,496	59	1,555	(89)	1,466	3,310	4,776
10	1,662	65	1,727	(99)	1,628	3,678	5,306
11	1,828	72	1,900	(109)	1,791	4,045	5,836
12+	1,994	78	2,072	(119)	1,953	4,413	6,366

ANNUAL FEE HISTORY COLUMBUS CAMPUS RESIDENT FEES

	FY 1999	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	10 Year Average Increase
Undergraduate:							
Tier 1	(1) 3,879	8,765	7,170	7,599	NA	NA	NA
Tier 2	(2) 3,879	7,383	7,827	8,298	8,298	NA	NA
Tier 3	(2) 3,879	7,479	7,929	8,406	8,406	8,406	8.0%
Graduate Programs:							
Masters & PhD	(1) 5,445	8,142	8,634	9,132	9,657	10,122	6.4%
MLHR	(3) 5,445	8,448	8,952	9,471	10,017	10,500	6.8%
MBA	(3) 5,898	14,970	17,181	18,696	20,346	22,143	14.1%
EMBA	(4) NA	34,926	33,651	35,334	39,984	40,446	NA
Master of Accounting	(4) NA	18,594	19,707	19,707	22,407	24,080	NA
MBOE	(4) NA	NA	NA	NA	NA	28,407	NA
AuD/MSLP	(3) 5,445	8,142	8,634	9,462	10,008	10,491	6.8%
Health Administration	(3) 5,445	9,669	10,245	10,839	11,466	12,021	8.2%
Public Health MPH	(3) 5,445	8,607	9,120	9,648	10,203	10,695	7.0%
Public Health PEP	(3) 5,445	8,607	9,120	9,648	10,203	10,695	7.0%
Master of Physical Therapy	(4) NA	8,886	9,417	9,963	10,539	11,454	NA
Master of Occupational Therapy	(4) NA	8,142	8,940	9,744	10,305	10,800	NA
Master of Social Work	(3) 5,445	8,142	8,634	9,132	10,095	10,581	6.9%
Professional:							
Pharmacy	(1) 6,429	10,707	11,967	13,071	14,214	15,459	9.2%
Dentistry	9,813	18,297	20,469	22,380	24,360	26,280	10.4%
Optometry	8,955	13,095	14,388	15,651	17,025	18,690	7.6%
Veterinary Medicine	9,306	16,305	17,757	19,323	21,027	22,989	9.5%
Law	7,692	14,298	15,710	17,246	18,932	20,602	10.4%
Medicine	11,637	21,897	23,208	24,987	26,919	28,245	9.3%

- (1) Full time fees for undergraduates are 12+ hours, and for Graduate and Professional programs they are 10+ hours. Fee numbers include only the instructional and general fees.
- (2) Tier 1, for continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, was phased out in Autumn Quarter 2007. Any students remaining in that tier were then moved into Tier 2 Tier 2, initially for continuing undergraduate students who were first enrolled between Summer 2002 and Spring 2003, was phased out in Autumn Quarter 2008. Any students remaining in that tier were then moved into Tier 3.
- Tier 3 initially consisted of undergraduate students who were first enrolled after Spring 2003. By Autumn Quarter 2008, Tiers 1 and 2 had been phased out, and all undergraduates were again on a single fee tier.
- (3) These are graduate programs that once charged the graduate fee but now have differential fees.
- (4) These degree granting programs were created after 1999.

**SUMMARY OF TYPICAL STUDENT FEES
COLUMBUS CAMPUS UNDERGRADUATES**

	2007-08 Fees (1)	2008-09 Fees	Dollar Change	Percent Change
RESIDENT FEES				
Instructional & General	8,361	8,361	0	0.0%
Student Activity Fee (2)	45	45	0	0.0%
Recreation Fee	243	246	3	1.2%
Room & Board (3)	7,596	8,037	441	5.8%
Subtotal	16,245	16,689	444	2.7%
Health Insurance (4)	1,434	1,545	111	7.7%
Parking (5)	75.60	79.20	3.60	5.0%
COTA Pass	27	27	0	0.0%
Football Tickets (6)	120	124	4	3.3%
Basketball Tickets (7)	120	130	10	8.3%
Total	18,022	18,594	573	3.2%

	2007-08 Fees (1)	2008-09 Fees	Dollar Change	Percent Change
NON-RESIDENT FEES				
Instructional & General	8,361	8,361	0	0.0%
Non-Resident Tuition	12,609	13,239	630	5.0%
Student Activity Fee (1)	45	45	0	0.0%
Recreation Fee (2)	243	246	3	1.2%
Room & Board (3)	7,596	8,037	441	5.8%
Subtotal	28,854	29,928	1,074	3.7%
Health Insurance (4)	1,434	1,545	111	7.7%
Parking (5)	75.60	79.20	3.60	5.0%
COTA Pass	27	27	0	0.0%
Football Tickets (6)	120	124	4	3.3%
Basketball Tickets (7)	120	130	10	8.3%
Total	30,631	31,833	1,203	3.9%

- (1) FY 2007-08 fees are for Tier 3.
- (2) The student activity fee is within the fee cap, and is considered part of the general fee for undergraduates.
- (3) Undergraduate - Average room rate plus basic meal plan.
- (4) Student insurance is based on the single student comprehensive rate.
- (5) Using west campus rate.
- (6) Student football package is 4 games.
- (7) Student basketball package is 10 games.

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2009**

Description	Timing	Rate	Percent Change
Room and Board			
Undergraduate (Average room rates, & basic meal plan)	Quarter	2,679.00	5.8%
Graduate (Single + Phone)	Month	448.00	3.0%
Family Student Housing (2 bedroom apartment)	Month	670.00	1.5%
Board Only (19 meals per week)	Quarter	970.00	5.4%
Parking & Transportation			
Parking, 4-Wheel Vehicle (Main Campus)	Annual	220.80	5.1%
Parking, 4-Wheel Vehicle (West Campus)	Annual	79.20	4.8%
COTA Bus Pass	Quarter	9.00	0.0%
Recreational and Activity Fees			
Football Tickets	Per Game	31.00	3.3%
Basketball Tickets	Per Game	14.50	6.3%
Golf Course Membership	Annual	550.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	82.00	1.2%
Student Activity Fee	Quarter	15.00	0.0%
Student Health Insurance			
Student	Quarter	515.00	7.7%
Student & Spouse	Quarter	1,509.00	7.7%
Student & Children	Quarter	1,530.00	7.8%
Student, Spouse & Children	Quarter	2,066.00	7.8%
Law Students	Semester	773-3098	7.74--7.77%
Early Arriving Students	Month	172-689	7.74--7.77%
Equipment Fees			
Dental Clinical Education Support Fee	Quarter	984.00	0.0%
Dental Hygiene Clinical Education Support Fee	Quarter	379.00	0.0%
Medicine (Tier 1 Students)	Quarter	600.00	0.0%
Clinic Fees			
Optometry Clinic Usage Fee	Quarter	374.00	10.0%
Dental Hygiene EFDA Fee (Continuing Students)	Quarter	128.00	0.0%
Nursing Clinical Fee	Quarter	275.00	10.0%
Nursing Insurance Fee	Annual	16.00	23.1%
Field Practicum Fee			
College of Social Work	Quarter	50.00	0.0%
Technology Fees			
College of Arts (Undergraduate & Graduate)	Quarter	60.00	7.1%
College of Business (Undergraduate)	Quarter	127.00	0.0%
College of Business (Graduate)	Quarter	174.00	0.0%
College of Engineering (Undergraduate)	Quarter	110.00	0.0%
College of Engineering (Graduate)	Quarter	120.00	0.0%
College of Education and Human Ecology (Undergraduate)	Quarter	50.00	New
College of Education and Human Ecology (Graduate)	Quarter	75.00	New
College of Nursing (Undergraduate & Graduate)	Quarter	53.00	0.0%
MAPS students in CSE (Undergraduate)	Quarter	73.00	0.0%
Department of Engineering Physics (Undergraduate)	Quarter	73.00	0.0%
School of Music (Undergraduate)	Quarter	60.00	7.1%
School of Public Policy & Management (Graduate)	Quarter	120.00	0.0%
Undergraduate Program Fees			
College of Biological Sciences	Quarter	60.00	0.0%
College of Business	Quarter	250.00	25.0%
College of Nursing	Quarter	50.00	0.0%
School of Allied Medical Professions	Quarter	100.00	100.0%
College of Engineering	Quarter	100.00	100.0%
School of Music	Quarter	209.00	31.4%

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2009**

Description	Timing	Rate	Percent Change
Other Student Fees			
Application Fees-Intl (All but Med, Law, Business, Dent)	One Time	50.00	0.0%
Application Fees-Domestic (All but Med, Law, Business, Dent)	One Time	40.00	0.0%
Application Fees-Medicine International	One Time	70.00	0.0%
Application Fees-Medicine Domestic	One Time	60.00	0.0%
Application Fees-Law International	One Time	70.00	0.0%
Application Fees-Law Domestic	One Time	60.00	0.0%
Application Fees-Business International	One Time	70.00	0.0%
Application Fees-Business Domestic	One Time	60.00	0.0%
Application Fees-Dentistry International	One Time	70.00	0.0%
Application Fees-Dentistry Domestic	One Time	60.00	0.0%
Acceptance Fees-Undergraduate	One Time	100.00	0.0%
Acceptance Fees-Professional	One Time	25.00	0.0%
Transcript Fees	Each Request	7.00	0.0%
Dissertation Processing Fee	Each Request	70.00	0.0%
Orientation-Attend Summer Quarter	One Time	50.00	0.0%
Orientation-Attend Other Quarters	One Time	25.00	0.0%

FACULTY, STAFF & DEPARTMENTAL FEES

Health Insurance (1)			
Prime Care Advantage			
Individual	Month	69.46	NA (2)
Family	Month	200.16	NA (2)
Prime Advantage Value			
Individual	Month	41.18	NA (2)
Family	Month	111.79	NA (2)
Prime Advantage Plus			
Individual	Month	105.10	NA (2)
Family	Month	311.54	NA (2)
Independent Choice			
Individual	Month	135.13	NA (2)
Family	Month	403.50	NA (2)
Parking & Transportation			
Parking, 4-Wheel Vehicle A Decal (Main Campus)	Annual	636.00	5.0%
Parking, 4-Wheel Vehicle B Decal (Main Campus)	Annual	330.00	4.8%
Recreational Fees			
Football Tickets	Per Game	51.00	3.5%
Basketball Tickets	Per Game	21.00	5.0%
Golf Course Membership	Annual	1,760.00	7.3%
Golf Course Greens Fees	Per Round	32.00 - 56.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	115.00	2.0%
Departmental Rates			
Basic Telephone Service	Month	16.15	0.0%
University Health System	Various	Various	5.9% (3)

- (1) Employee Health Insurance will change on January 1st; Premiums listed are for January 1- December 31, 2008. All insurance rates are for regular appointments of 75%-100% without Personal Health Assessment.
- (2) Percent change not provided because employee health plans were restructured in 2008.
- (3) Weighted Effective Increase.

SUMMARY OF RESIDENT STUDENT FEES BIG TEN PUBLIC INSTITUTIONS

FOR FY 2008 AND FY 2009

UNDERGRADUATE FEES NEW STUDENTS				
	FY 2008 Fees	FY 2009 Fees	1 Year % Change	
1	Penn State	12,844	13,706	6.7%
2	Illinois	11,130	12,106	8.8%
3	Michigan	10,447	11,037	5.6%
4	Michigan State	9,640	10,214	6.0%
5	Minnesota	9,598	10,273	7.0%
6	Ohio State	8,676	8,679	0.0%
7	Indiana	7,837	8,231	5.0%
8	Purdue	7,416	7,750	4.5%
9	Wisconsin	7,188	7,568	5.3%
10	Iowa	6,293	6,544	4.0%
	Average	9,107	9,611	5.5%

- Notes:
- 1) Tuition is for new students entering Autumn Quarter 2007 and 2008.
 - 2) FY 2008 data is from AAUDE Data Exchange except for Michigan and Michigan State, which were provided by an institutional campus representative.
 - 3) FY 2009 data are from institutional campus representatives and websites.
 - 4) Ohio State University tuition and fees include a \$246 mandatory recreation fee (above the state tuition freeze) and a \$27 bus fee.

**SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2009
(IN THOUSANDS)**

Resources				Expenditures & Transfers				Net Income
Auxiliary	General Funds	Restricted	Total Budget	Expende	Debt Service	Other Transfers	Total Budget	

COLUMBUS CAMPUS

Student Life

Auxiliary Operations(1)

Intercollegiate Athletics

Transportation & Parking

University Airport

Planning and Real Estate

144,000	5,370		149,370	131,378	18,910	(972)	149,316	54
103,306		12,100	115,406	98,098	17,308		115,406	0
29,000			29,000	21,500	7,100		28,600	400
9,219			9,219	8,438			8,438	781
741			741	973			973	(232)
286,266	5,370	12,100	303,736	260,387	43,318	(972)	302,733	1,003

NEWARK CAMPUS

Auxiliary Operations

114			114	82			82	32
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GRAND TOTAL

286,380	5,370	12,100	303,850	260,469	43,318	(972)	302,815	1,035
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(1) Includes Student Housing & Food Service, The Fawcett Center, Student Unions, Regional Housing, Student Health Services, the Schottenstein and the Blackwell. Excludes Schottenstein Center artist fees (\$8.1M).

STUDENT LIFE AUXILIARY OPERATIONS
(IN THOUSANDS)

	FY 2008 Budget	FY 2009 Budget	Dollar Change	Percent Change
RESOURCES				
Food Service (1)	35,900	41,849	5,949	16.6%
Housing (2)	54,433	56,212	1,779	3.3%
Fawcett Center (3)	3,622	2,200	(1,422)	-39.3%
ATI Residence Hall	2,005	2,000	(5)	-0.2%
Newark Housing	1,065	1,092	27	2.5%
Mansfield Housing	972	1,008	36	3.7%
Ohio Union (4)	135	173	38	28.1%
Blackwell (5)	11,617	10,381	(1,236)	-10.6%
Schottenstein Center (6)	8,691	8,984	293	3.4%
Student Health Services (7)	3,851	5,579	1,728	44.9%
Other (8)	13,912	14,522	610	4.4%
General Funds Support	5,271	5,370	99	1.9%
Subtotal Resources	141,474	149,370	7,896	5.6%
EXPENDITURES & TRANSFERS				
Personnel (9)	48,803	52,277	3,474	7.1%
Benefits	13,571	15,018	1,447	10.7%
Supplies & Services (10)	49,085	52,683	3,598	7.3%
Equipment	3,019	4,039	1,020	33.8%
University Overhead	6,962	7,361	399	5.7%
Debt Service (11)	17,545	18,910	1,365	7.8%
Other Transfers (12)	449	(972)	(1,421)	-316.5%
Subtotal Expenditures & Transfers	139,434	149,316	9,882	7.1%
NET INCOME				
	2,040	54	(1,986)	-97.4%

- (1) Mainly attributable to increased Meal Plan revenue. Fawcett Center food operations will transition to Campus Dining July 1, adding an estimated \$1.8M. Two additional new operations will open in FY 2009.
- (2) FY 2008 budget restated to include Summer Conferences. FY 2009 budget reflects rent income reductions due to closing of Lincoln Tower for renovation.
- (3) FY 2009 budget reflects the transition of Fawcett Center food operations to Campus Dining.
- (4) Ohio Union replacement project continuing through 2009.
- (5) Decrease in Blackwell resources reflects the revenue impact of the construction of the Student Academic Service building
- (6) Schottenstein Center budget is net of \$8.1M in artist fees for FY 2008 and \$8.6M for FY 2009
- (7) FY 2008 budget indicates restatement of resources
- (8) Larger operations included are Success Center, Buck ID, Recreational Sports, Hospitality Mgmt and Drake. FY 2008 restated to exclude Summer Conferences (moved to Housing) and restatement of resources from Student Health Services
- (9) FY 2009, in addition to normal increases, reflects new operations, Ohio Union start-up and fiscal service centers
- (10) Mainly caused by anticipated increases in food and pharmacy costs. Schottenstein Center artists fees are excluded
- (11) FY 2009 budget includes estimate for 11 months of debt service payments on 2008 bonds; this does not include debt service on Larkins Replacement Project or the New Ohio Union project, as the debt expense will be paid via general funds/student fees.
- (12) Transfers related to the recognition of Student Health Insurance Plan revenues along with an FY 2008 transfer from reserves to the Fawcett Center to cover renovation deficits are excluded from both revenues and expenditures.

INTERCOLLEGIATE ATHLETICS
(IN THOUSANDS)

	FY 2008 Budget	FY 2009 Budget	Dollar Change	Percent Change	
RESOURCES					
Auxiliary					
Football	36,120	43,184	7,064	19.6%	
Stadium Revenue	(1)	14,690	14,690	0	0.0%
Men's Basketball	12,935	14,963	2,028	15.7%	
Other Sports	1,593	1,491	(102)	-6.4%	
Golf Course	4,031	4,024	(7)	-0.2%	
Other	31,126	24,954	(6,172)	-19.8%	
Subtotal Auxiliary	100,495	103,306	2,811	2.8%	
Restricted					
Fund Raising	9,400	12,100	2,700	28.7%	
Total Resources	109,895	115,406	5,511	5.0%	
EXPENDITURES & TRANSFERS					
Auxiliary					
Personnel	29,674	32,218	2,544	8.6%	
Benefits	7,825	8,522	697	8.9%	
Supplies & Services	31,772	32,025	253	0.8%	
Equipment	254	580	326	128.3%	
Schottenstein Rent	1,867	1,922	55	2.9%	
University Overhead	5,090	5,500	410	8.1%	
Athletics Grants-In-Aid	(2)	4,090	900	(3,190)	-78.0%
Debt Service	16,114	17,308	1,194	7.4%	
Other Transfers	3,809	4,331	522	13.7%	
Subtotal Auxiliary	100,495	103,306	2,811	2.8%	
Restricted					
Athletics Grants-In-Aid	(2)	9,400	12,100	2,700	28.7%
Debt Service	0	0	0	0	
Subtotal Restricted	9,400	12,100	2,700	28.7%	
Total Expenditures & Transfers	109,895	115,406	5,511	5.0%	
NET INCOME	0	0	0	NA	

(1) Consists of ticket surcharge, club seats, suite rental and scoreboard revenue.

(2) Athletics Grants-In-Aid must be supplemented by Auxiliary funds.

THE OHIO STATE UNIVERSITY HEALTH SYSTEM (1)
(IN THOUSANDS)

	FY 2008 Budget(2)	FY 2009 Budget	Dollar Change	Percent Change
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	945,646	973,839	28,193	3.0%
Outpatient Revenue (Net)	521,911	558,931	37,020	7.1%
Other	51,612	58,562	6,950	13.5%
Subtotal Auxiliary	1,519,169	1,591,332	72,163	4.8%
Restricted				
State Appropriation			0	
Other	9,000	0	(9,000)	-100.0%
Subtotal Restricted	9,000	0	(9,000)	-100.0%
Total Resources	1,528,169	1,591,332	63,163	4.1%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	964,718	972,480	7,762	0.8%
Student Education	37,734	37,630	(104)	-0.3%
Research	1,612	435	(1,177)	-73.0%
Administration	328,599	367,710	39,111	11.9%
Overhead	32,177	35,319	3,142	9.8%
Plant, Operation & Maintenance	49,505	51,063	1,558	3.1%
Transfers To Plant (Net)	59,406	69,433	10,027	16.9%
Subtotal Auxiliary	1,473,751	1,534,070	60,319	4.1%
Restricted				
	9,000	0	(9,000)	-100.0%
Total Expenditures & Transfers	1,482,751	1,534,070	51,319	3.5%
NET INCOME (3)	45,418	57,262	11,844	26.1%

(1) Includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Net income takes into account transfers from Health System to the College of Medicine, which reduces Health System's net income.

TUITION AND STATE SHARE OF INSTRUCTION HISTORY

Year	Resident Undergraduate Tuition (1)	Percent Change	State Share of Instruction(2) (in thousands)	Percent Change
1960	\$270	-	\$20,281	-
1961	\$300	11.1%	\$21,249	4.77%
1962	\$300	0.0%	\$23,831	12.15%
1963	\$330	10.0%	\$25,086	5.27%
1964	\$375	13.6%	\$26,674	6.33%
1965	\$375	0.0%	\$30,361	13.82%
1966	\$375	0.0%	\$34,643	14.10%
1967	\$450	20.0%	\$36,362	4.96%
1968	\$480	6.7%	\$43,560	19.80%
1969	\$510	6.3%	\$49,856	14.45%
1970	\$600	17.6%	\$54,994	10.3%
1971	\$630	5.0%	\$55,764	1.4%
1972	\$720	14.3%	\$63,800	14.4%
1973	\$750	4.2%	\$67,870	6.4%
1974	\$750	0.0%	\$73,483	8.3%
1975	\$780	4.0%	\$81,884	11.4%
1976	\$810	3.8%	\$91,102	11.3%
1977	\$830	2.5%	\$100,348	10.1%
1978	\$915	10.2%	\$105,636	5.3%
1979	\$975	6.6%	\$117,876	11.6%
1980	\$1,005	3.1%	\$135,230	14.7%
1981	\$1,140	13.4%	\$135,933	0.5%
1982	\$1,330	16.7%	\$139,233	2.4%
1983	\$1,458	9.6%	\$145,050	4.2%
1984	\$1,557	6.8%	\$170,730	17.7%
1985	\$1,641	5.4%	\$183,250	7.3%
1986	\$1,704	3.8%	\$205,570	12.2%
1987	\$1,704	0.0%	\$224,080	9.0%
1988	\$1,890	10.9%	\$235,740	5.2%
1989	\$2,040	7.9%	\$242,830	3.0%
1990	\$2,190	7.4%	\$258,850	6.6%
1991	\$2,343	7.0%	\$267,373	3.3%
1992	\$2,568	9.6%	\$254,927	-4.7%
1993	\$2,799	9.0%	\$243,452	-4.5%
1994	\$2,940	5.0%	\$251,274	3.2%
1995	\$3,087	5.0%	\$263,900	5.0%
1996	\$3,273	6.0%	\$273,320	3.6%
1997	\$3,468	6.0%	\$283,012	3.5%
1998	\$3,687	6.3%	\$297,551	5.1%
1999	\$3,966	5.9%	\$305,161	2.6%
2000	\$4,137	5.9%	\$312,839	2.5%
2001	\$4,383	5.9%	\$317,721	1.6%
2002	\$4,788	9.2%	\$305,389	-3.9%
2003	\$5,691	18.9%	\$300,064	-1.7%
2004	\$6,651	16.9%	\$299,998	0.0%
2005	\$7,542	13.4%	\$301,898	0.6%
2006	\$8,082	7.2%	\$305,588	1.2%
2007	\$8,667	7.2%	\$314,594	2.9%
2008	\$8,676	0.1%	\$330,269	5.0%
2009	\$8,679	0.0%	\$362,682	9.8%

(1) Resident Undergraduate Tuition includes instructional, general, and mandatory fees.

(2) Figures for 1960-1969 reflect "operating appropriations," and may not be fully comparable with later numbers.

**HEADCOUNT ENROLLMENTS
AUTUMN QUARTER, FISCAL YEARS 1999-2009**

Fiscal Year	Columbus Campus							Veterinary Medicine
	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	Pharmacy	
1999	36,252	9,538	634	375	842	247	94	529
2000	36,092	9,153	628	372	832	248	147	531
2001	35,749	9,382	643	379	832	245	195	527
2002	36,049	9,452	655	395	844	245	300	537
2003	36,855	9,761	673	400	826	244	380	537
2004	37,605	9,931	703	412	843	244	453	540
2005	37,509	10,210	734	418	846	245	490	543
2006	37,411	9,824	710	410	837	251	511	550
2007	38,479	10,083	677	413	833	253	520	560
2008	39,209	10,097	671	423	822	259	528	559
E 2009	39,373	10,122	670	420	834	261	530	563

Graduate includes: Masters, PhD, MBA, EMBA, MAcc, MLHR, MPT, MHA, MPH, MOT, PEP, AuD, MSLP, MSW

Fiscal Year	Summary By Campus						Grand Total
	Columbus	Lima	Mansfield	Marion	Newark	ATI	
1999	48,511	1,321	1,517	1,141	1,778	965	55,233
2000	48,003	1,323	1,573	1,176	1,883	1,031	54,989
2001	47,952	1,238	1,583	1,276	2,025	969	55,043
2002	48,477	1,356	1,495	1,390	2,079	940	55,737
2003	49,676	1,412	1,513	1,534	2,229	902	57,266
2004	50,731	1,338	1,640	1,567	2,148	830	58,254
2005	50,995	1,281	1,634	1,521	2,143	791	58,365
2006	50,504	1,145	1,610	1,485	2,183	821	57,748
2007	51,818	1,214	1,464	1,538	2,310	747	59,091
2008	52,568	1,340	1,553	1,633	2,505	748	60,347
E 2009	52,773	1,400	1,502	1,644	2,675	761	60,755

E - Estimated

September 19, 2008 meeting, Board of Trustees

(APPENDIX XII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE
Sept 18, 2008**

SUBJECT:

Medical Center Facilities Master Plan Expansion Projects – Phase I

CONTEXT:

The Medical Center Master Facilities Plan was originally approved in September 2005 with the understanding that the Administration would return for approval of individual projects.

As part of the expanded project West of Cannon, as well as a University-wide initiative to explore and implement concepts surrounding sustainable design and energy conservation, a third party assessment was completed and it has been determined that a chiller plant in support of the EOC and WOC development is in the best interest of the Master Plan project and the university. The project will also include emergency generators and related equipment to support business continuity for the chiller plant. As a result of this project the scope of the RDJC-MEP Upgrades project will be revised as it included a distributed system through a series of decentralized chillers within new and existing buildings.

The total expected cost of the project is \$62M.

RECOMMENDATION:

It is recommended that:

1. Approval to advertise and contract for design services for WOC Chiller Plant and Emergency Generation.

CONSIDERATIONS:

- What impact will the project have on the total budget and timeline for the MCFP project?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval



Infrastructure Construction Management and Global Logistics

OSU-090308

Requesting Agency(s): Facilities Operations and Development

Location(s): See Project Information

ASF/O GSF Age: N/A

Description/Scope:

The Infrastructure master plan is a strategic initiative that will enable the University to improve its infrastructure by addressing critical deferred maintenance needs, as well as provide the necessary infrastructure to support University priorities in the areas of Student Life, Medical Center expansion and general growth and demand. Part of the Infrastructure Master Plan includes the bundling of infrastructure projects to improve project efficiency, reduce operational disruption to the campus by geographic area and improve overall utility planning. The total cost of all of the bundled projects is \$51.1M in first 5 years of a 20 year plan. The total Infrastructure plan through 2012 is \$300M.

We are requesting approval to advertise for an executive Construction Manager to coordinate the construction management of all bundled infrastructure expansion projects. In addition this construction manager will serve as a Global Logistics Manager for all large construction projects on campus ensuring global communication, logistics and coordination between projects through calendar year 2012 - interacting with approximately 6-8 other large campus projects with construction managers.

Fees for all services are estimated at \$2.5M. It should be noted that an additional \$1M (\$250K/year) has been planned for global campus needs, such as fencing, signage, communications, traffic control, central laydown areas, etc. Unused funds will be reallocated for future infrastructure needs.

The bundled projects include:

John Herrick Drive Rebuild - Phase 1	\$6.3M
John Herrick Drive Rebuild - Phase 2	\$7.1M
Woodruff Ave. and Tuttle Park Place Rebuilds	\$11.5M
17 th Avenue Rebuild	\$11.0M
16 th and 19 th Avenue Rebuilds	\$7.8M
Total	\$51.1M

Funding Status and Source: Funding will be from University bond proceeds and part of the global infrastructure improvement costs for the university through 2012.

Logistics: There will be multiple logistics issues related to the amount of construction expected with the amount of construction on campus as well as the OSUWC/MCFP, and surrounding community projects.

Source of Funds:	Amount
Univ. Bond Proceeds	\$3,500,000.00
Total:	\$3,500,000.00

Project Team:

Project Manager: Phil Soule

Project Coordinator: Leeanne Chandler



Kennedy Commons Renovation

OSU-090219

Requesting Agency(s): STUDENT LIFE FACILITIES

Location(s): Kennedy Commons, June L

24,034 ASF / 37,233 GSF Age: 1939

Description/Scope:

This project will renovate Kennedy Commons to replace infrastructure, reconfigure the food service area to create dining stations, create a new public entrance to the building, improve the kitchen and "back of house" space, and renew interior finishes.

This project is the first phase of the Food Service Master Plan to renovate traditional dining commons to better accommodate the demands of students. The new program for Kennedy Commons will incorporate the "marketplace" concept with several stations having food freshly prepared to order.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student on campus living facilities and will improve the quality of these student services facilities.

Funding Status and Source: Project funding is from future bonds. Student Life will fund the design costs with reserves in advance of the bond proceeds.

Logistics: Project will be phased over three summers from 2010 through 2012 due to student scheduling and phase requirements.

Energy and Sustainability: Project is targeting LEED Silver certification

Deferred Maintenance and Renewal: This project will address approximately \$7,756,000 in deferred maintenance and renewal.

Source of Funds:	Amount
2009 (2010) Bond Issue	\$2,188,096.00
2011 (2012) Bond Issue	\$7,019,048.00
2013 (2014) Bond Issue	\$3,292,856.00
Total:	\$12,500,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$12,500,000.00	09/19/2008		
Feasibility Study Start (Cost and Phasing Study)		10/20/2008		
Feasibility Study Completion (Cost and Phasing Study)		12/31/2008		
DESIGN				
Construction Document Approval		10/01/2010		
CONSTRUCTION				
Construction Start (Phase I)		03/01/2010		
Completion (Phase I)		08/30/2010		
Construction Start (Phase II)		06/01/2011		
Completion (Phase II)		08/30/2011		
Construction Start (Phase III)		06/01/2012		
Completion (Phase III)		08/30/2012		

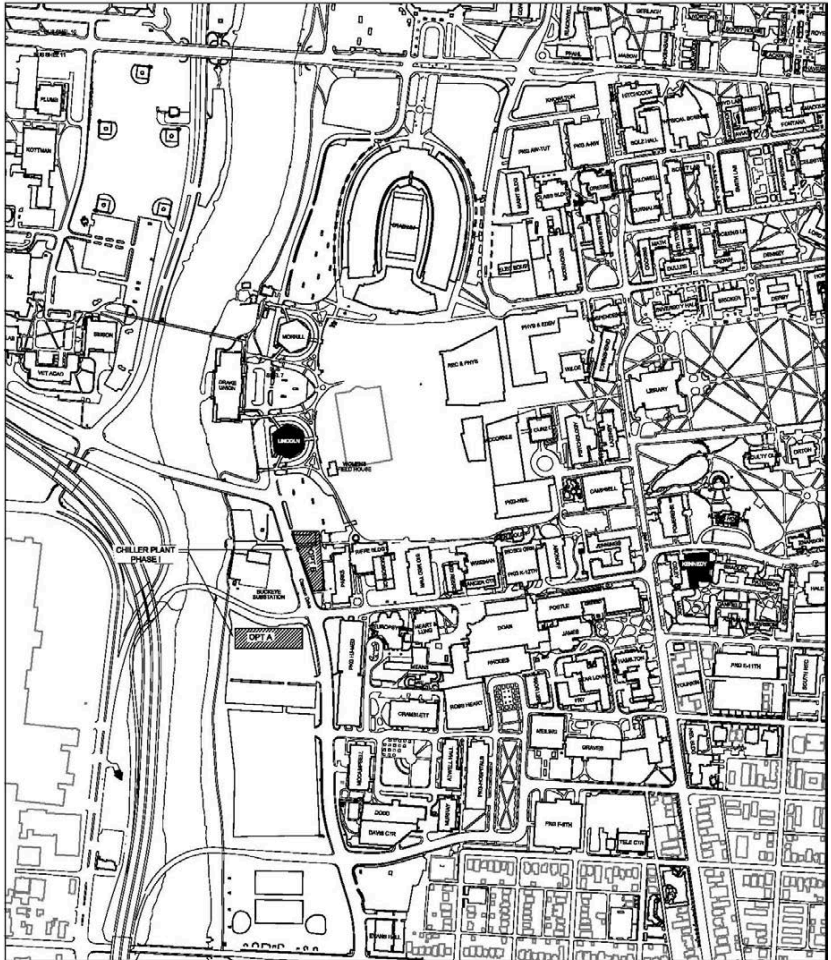
Project Team:

Project Manager: Mark Stelzer

Project Coordinator: Laura Kemitzky

Core and Medical Campus Projects

- Kennedy Commons Renovation
- Lincoln Tower Renovation
- Medical Center Chiller Plant and Emergency Generation



Office of Business and Finance / Board of Trustees Meeting

September 19, 2008





Medical Center Chiller Plant and Emergency Generation (MCFP)

OSU-090344

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/0 GSF Age:

Description/Scope:

This project will construct a chilled water plant to support the projects included as part of the Medical Center Facilities Plan. Two locations are being considered for this facility - on the west side of Cannon Drive, immediately south of the ramp to 315 South, or adjacent to Parks Hall on the east side of Cannon Drive. This project also includes plans for emergency generators and related equipment for the chiller plant. The facility is expected to be 15,750 SF.

Project funding is committed through design and full project funding is under review. Design fees will not exceed \$3.0M. When the project moves forward, the scope of the RUC-MEP Upgrades project will be revised.

How does this project advance the Academic Plan? This project enables the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at Ohio State.

Energy and Sustainability: The project budget includes 5% to achieve HB 251 requirements and other efficiencies.

Source of Funds:	Amount
2010 Bond Proceeds	\$62,000,000.00
Total:	\$62,000,000.00

Schedule:	Bo T Approved Amt.	Projecte d	Revis e d	Actual
PLANNING				
Arch/Engr Approved by BoT	\$62,000,000.00	09/21/2008		
DESIGN				
Arch/Engr Contract		01/01/2009		
Construction Document Approval		12/01/2009		
BIDDING				
Bid Opening		01/01/2010		
CONSTRUCTION				
Construction Start		02/01/2010		
Completion		12/01/2011		

Project Team:

Project Manager: Paul Lenz

Project Coordinator: Curt Handschug



Lincoln Tower Renovation

315-07-2025

Requesting Agency(s): STUDENT LIFE, OFFICE OF

Location(s): Lincoln Tower, Abraham

208,606 ASF / 322,387 GSF Age: 1967

Description/Scope:

The Lincoln Tower is being renovated to meet the increasing demand for residence hall space. The lower 15 floors will be completely renovated. Floors 1-3 will contain program space for students, staff apartments, offices, mechanical and storage space. Floors 4-15 will be converted from office space back to residence rooms. Floors 16-23 will receive upgrades to the fire suppression system. The scope of work will include demolition, abatement, site work, interior partitions, finishes, ceilings, doors, lighting, power, HVAC, plumbing, and fire protection.

Main project construction will begin in April 2009 but abatement and demolition work is scheduled to begin in January 2009.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing additional dormitory space and improving the on-campus student living space.

Funding Status and Source: This project is funded with future University bond proceeds; Student Life will use their own auxiliary funds as an interim funding source until bond proceeds become available.

Energy and Sustainability: This project will include modifications to meet the requirements of House Bill 251.

Deferred Maintenance: This project will address \$5.3M in deferred maintenance.

Source of Funds:	Amount
Univ. Bond Proceeds	\$49,987,908.00
Total:	\$49,987,908.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$40,000,000.00	02/02/2007	03/02/2007	03/02/2007
Constr Mgr Approved by BoT	\$49,987,908.00	07/11/2008		07/11/2008
DESIGN				
Schematic Design Approval		05/01/2008	07/10/2008	07/10/2008
Construction Document Approval		02/01/2009		
BIDDING				
Bidding Approved BoT	\$49,987,908.00	09/21/2008		
Bid Opening		03/01/2009		
CONSTRUCTION				
Award of Contracts		04/15/2009		
Construction Start (abatement/demolition)		01/15/2009		
Construction Start		09/01/2008	04/15/2009	
Completion		08/01/2011	08/01/2010	

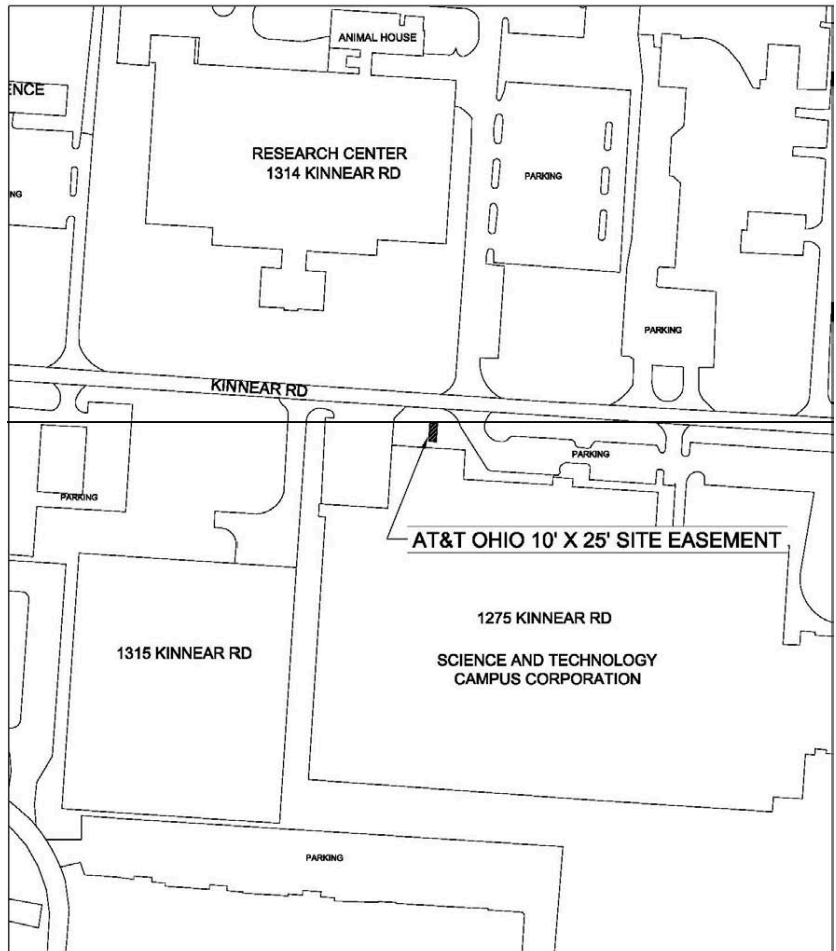
Project Team:

Project Manager: Ruth Miller

Project Coordinator: Laura Kembitzky

SCHOOLEY CALDWELL ASSOC INC - Design

Easement to Ohio Bell Telephone Company at 1305 Kinnear Rd

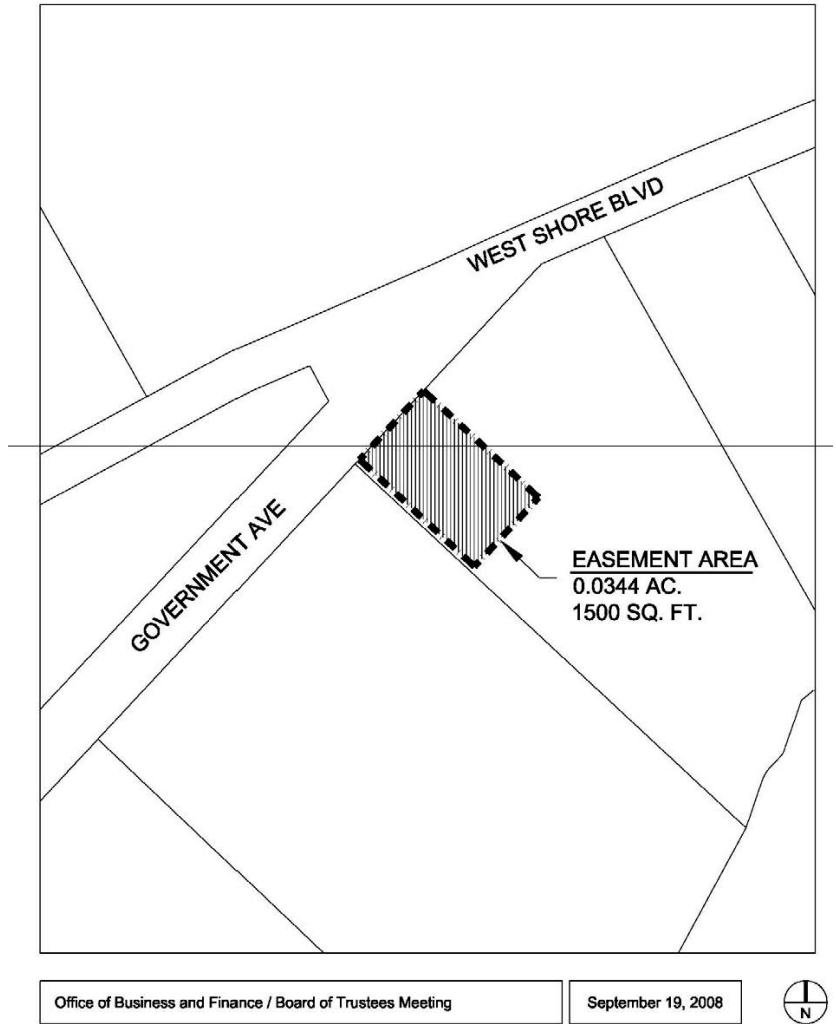


Office of Business and Finance / Board of Trustees Meeting

September 19, 2008



Assignment of Easement to Village of Put-In-Bay



September 19, 2008 meeting, Board of Trustees

(APPENDIX XIV)

**THE OHIO STATE UNIVERSITY
BOARD OF TRUSTEES, FISCAL AFFAIRS COMMITTEE**

September 18, 2008

TOPIC: OSUMC Ambulatory Plan

CONTEXT:

This is a follow-up to the July discussion regarding the Ambulatory Care portion of the Medical Center Master Plan.

SUMMARY:

Ambulatory Plan consists of four priority projects:

- Route 23N – lease approved by BOT in July
- Ambulatory Facility at Gowdy Fields (915 Olentangy River Road) – request approval today (Attachment A)
- James Care Breast Health Program – negotiations underway; approval may be requested in the next 30-60 days
- Gahanna Ambulatory Care – negotiation underway

(See Attachment B for more details)

CONSIDERATIONS:

- How are these facilities tied into the overall expansion plan?
- What will be the financial impact?
- Has the Medical Center Affairs Committee reviewed these proposals?
- Is there any additional information the Committee would like?
- What happens next?

REQUESTED OF FISCAL AFFAIRS:

Approval of Ambulatory Care long-term lease/purchase terms for 915 Olentangy River Road.

LONG-TERM LEASE/PURCHASE

OSU MEDICAL CENTER AMBULATORY SURGERY CENTER AND AMBULATORY
CARE CENTER
915 OLENTANGY RIVER ROAD
COLUMBUS, OHIO 43212

Background

Introduction

The Ambulatory Care Strategy is a key component of the OSU Medical Center (OSUMC) Strategic Plan and is incorporated in the Health System's integrated financial plan. The plan was co-developed by the OSU Health System and OSU Physicians, LLC (OSUP), and it emphasizes strategic growth of the Signature Programs and related/referring programs. While the Health System and OSUP currently have more than 40 ambulatory sites, the opportunity to improve market presence and economies of scale necessitates a collaborative strategy. The ambulatory plan's primary objectives are:

- ✓ Improve access and quality for our patients
- ✓ Lower cost of providing care
- ✓ Become geographically preferable to payors
- ✓ Optimize use of space on campus
- ✓ Target growth in outpatient business with focus on Signature Programs
- ✓ Ensure financially self-sufficient entities
- ✓ Provide appropriate teaching and research sites

The ambulatory planning process included extensive study of the local market including demographic analysis, current OSUMC locations including market share, and competitor locations and planning efforts. In addition, ambulatory strategies of top academic medical centers across the country and regionally were studied. OSUMC practice sites were analyzed to determine possible inclusion in any new locations in order to increase critical mass, increase efficiencies, and improve clinical services to the community.

The top four priorities of the ambulatory plan are the Route 23 North Ambulatory Care Center, JamesCare Breast Health Program, the Gahanna Ambulatory Care Center, and the Ambulatory Surgery Center and Ambulatory Care Center.

Location

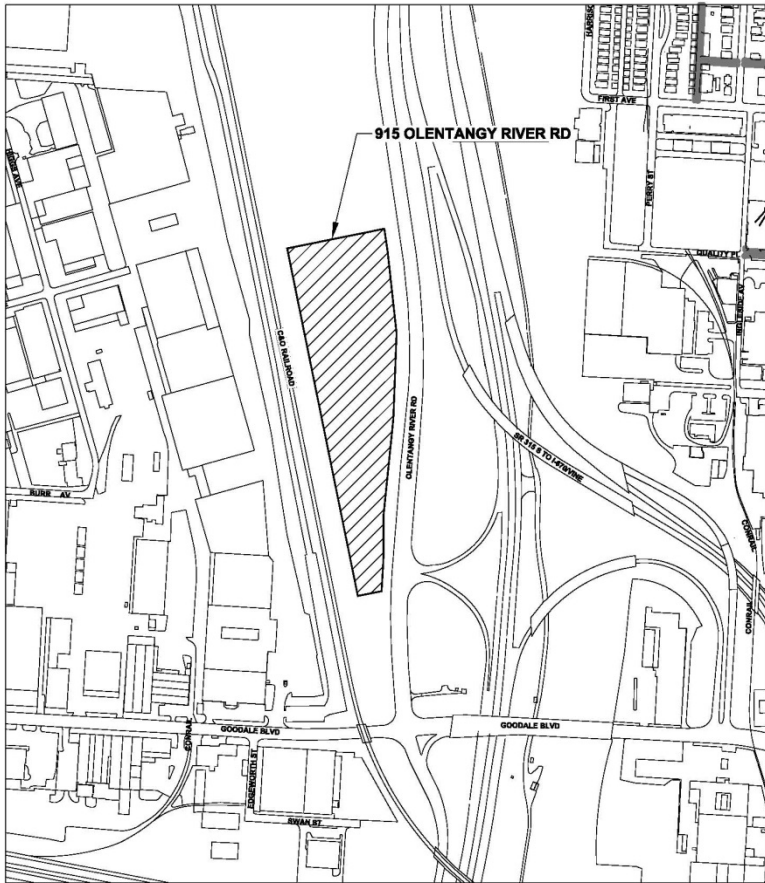
The Ambulatory Surgery Center and Ambulatory Care Center will be located at 915 Olentangy River Road, between Goodale Boulevard and Third Avenue. The site is just west of Route 315 and just south of the new Time Warner Cable building. The property is an existing shell building owned by Gowdy Fields Partners II LLC, situated on an approximately 7.8 acre lot. The property provides approximately 137,000 rentable square feet of academic, research and medical office space for programs including Ophthalmology, Otolaryngology (ENT), Plastic Surgery, the Center for Women's Health and an Ambulatory Surgery Center comprising six operating rooms. The building will provide the necessary square footage for the initial program and space for future expansion as the programs develop, along with improved patient access, prominent signage, adequate parking and great visibility. The University will lease/purchase the entire facility for a 20-year term with renewal options. All costs, including lease payments and operating costs, will be the responsibility of the Health System and will be paid for by the operating revenue and sub-lease revenue generated at the location.

Terms of Lease/Purchase

The initial lease/purchase term will be for a period of 20 years with renewal options. The proposed annual base rent including estimated amortized tenant improvements for the first five years is \$18.95/SF. The base rent includes an offered \$70.00/SF tenant improvement allowance for all 137,000 SF. Base rent increases approximately 7.5% at the beginning of the 6th, 11th, and 16th years. Initial annual operating cost estimates of \$7.50/SF include a ten-year, 75% real estate tax abatement.

In addition to the University's internal lease evaluation process, the lease was further reviewed by medical real estate advisors from Street Sotheby's International Realty, which confirmed that the terms and conditions of the lease were well within market rates.

LONG TERM LEASE, 915 OLENTANGY RIVER RD



Office of Business and Finance / Board of Trustees Meeting

September 19, 2008



(APPENDIX XV)

AMENDMENT TO LONG-TERM LEASE

LEASED ATHLETIC FACILITY
880 WEST HENDERSON ROAD / 4559 KNIGHTSBRIDGE BOULEVARD
COLUMBUS, OHIO

Location and Description

The University leases property located in northwest Columbus at 880 West Henderson Road and 4559 Knightsbridge Boulevard, west of Olentangy River Road. In December 2007, pursuant to Board of Trustees authorization in February 2007, the University entered into a ten-year lease of the property, with an option to purchase after the eighth year of the lease. The leased property is being used by OSU Athletics and contains 5.2 acres, improved with two buildings, one containing 57,000 SF at the Henderson Road address and the other containing 24,000 SF at the Knightsbridge address. The larger building is used by the varsity men's and women's tennis programs as a competition venue and practice facility with coaches' offices, spectator areas, rest rooms, and locker rooms. OSU Athletics proposes that the smaller building be renovated by the landlord to be used for the varsity golf programs as an indoor practice center, a golf recruiting center, coaches' offices, rest rooms and lockers. This renovation and use of the building will satisfy a long-term need of the Department of Athletics to provide both the men's and women's golf programs with suitable offices and a location for indoor practice needs.

All expenses of this project, including additional lease payments, operating costs, and any other expenses related to this off-campus property, will be the responsibility of the Department of Athletics and will be paid from reserves previously set aside for an indoor golf facility and from future fundraising.

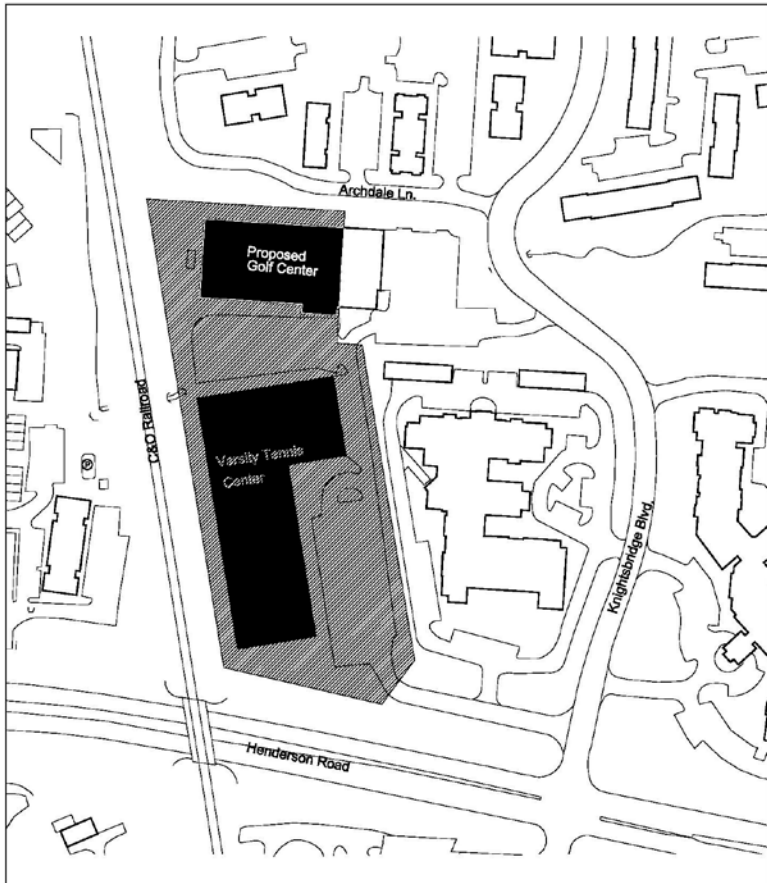
Terms of Lease

The primary lease term expires on December 31, 2017. The lease provides for two five-year renewal options and an option to purchase the property. A purchase of the property would require support of a purchase price by two appraisals, and approvals from the University, the Board of Trustees, and the State Controlling Board. No purchase action is being sought at this time.

Base rent for the property will be increased by \$25,000 to \$45,000 per month for the balance of the ten-year term or \$540,000 annually (\$6.67/SF) plus operating expenses associated with the property. The landlord's construction costs to complete alterations and convert the building to an indoor golf center are estimated to be \$2.9 million. The lease provides that if the University does not exercise the purchase option or extend the lease term beyond the initial term, the landlord may offer the property for sale in the last four months of the lease, and the University would be responsible for paying the landlord any difference between the sale proceeds [total sale price or net proceeds?] and the landlord's indebtedness on the property. The cap on any amount to be paid to the landlord will be increased from \$1 million to \$3.5 million because of the additional costs for the improvements.

Leased Athletic Facility

Amendment to Long Term Lease, 880 W. Henderson Road/4559 Knightsbridge Blvd.



Office of Business and Finance / Board of Trustees Meeting

Sept 19, 2008



THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-FOURTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 6 and 7, 2008

The Board of Trustees met on Friday, November 6 and 7, 2008, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** *

Minutes of the last meeting were approved.

** ** *

November 7, 2008 meeting, Board of Trustees

The Chairman, Dr. G. Gilbert Cloyd called the meeting of the Board of Trustees to order on Thursday, November 6, 2008, at 11:30 am. He requested the secretary to call the roll.

Present: G. Gil Cloyd, Chairman, John D. Ong, Walden W. O'Dell, Alex Shumate, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, and Linda S. Kass.

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Dr. Cloyd:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the secretary to note the attendance. Before we take roll call vote to go into Executive Session I want to announce that the Board will reconvene tomorrow morning at 8:30 am.

We will now recess into Executive Session to consider personnel matters and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Linda Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Ong, Borrer, O'Dell, Shumate, Fisher, Schottenstein, Brass, Ratner, Marbley and Kass.

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Present: G. Gil Cloyd, Chairman, John D. Ong, Douglas G. Borrer, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, and Jason W. Marion.

Dr. Cloyd reconvened the meeting on Friday, November 7, 2008, at 8:30 a.m.

Good morning. I would like to reconvene the meeting of the Board of Trustees and ask the Secretary to note the attendance. Before we go into Executive Session, I want to announce that the Board will again reconvene this afternoon at 1:00 pm.

We will now recess into Executive Session for the purposes of considering personnel matters regarding compensation, to discuss matters required to be kept confidential by State Statute, and to consider the sale and acquisition of property.

Upon motion of Dr. Cloyd, seconded by Alex Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote cast by Trustees Cloyd, Ong, Borrer, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley and Kass.

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Present: G. Gil Cloyd, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, and Jason W. Marion.

Dr. Cloyd:

So that we are able to conduct the business of this meeting in an orderly fashion I would ask that the ringers on all cell phones and other communication devices be turned off at this time, and that all members of the audience observe rules of decorum proper to conduct the business at hand.

I would now like to move to the first item of business today which is finishing up the contract, the terms of agreement with President Gee, and evaluation and recommended compensation. I want to provide some context to our discussion regarding the President's compensation package.

The Ohio State University is the largest and one of the best universities in the country. As a Land Grant institution, it serves our state in a leadership role for education, research and service. Ohio State is unique with its overall size, breadth of our academic programs, depth of our student support services, strength of our faculty, growth of our cutting-edge research programs, and the importance of our service to the community, the state of Ohio and the promise that our University brings to enhance the economic well being of our state and nation, and to enhance the quality of life for people around the globe. We have great challenges and great opportunities. These are the reasons we sought to recruit and retain the best university president in the nation. This is the level of leadership we require for our highly complex University to achieve its full potential.

The Board of Trustees believes strongly that we have recruited the best and most experienced university president in America, Gordon Gee. The Board wants to have a compensation program and philosophy that properly recognizes our complex challenges, benchmarks appropriately on a national scale for higher education, values experience, and rewards demonstrated performance. We have established formal goals with President Gee that stretch us to move Ohio State from "excellence to eminence."

When he arrived he quickly set six visionary priorities for the University and has made excellent progress.

1. Forge one Ohio State University
2. Put students first
3. Focus on faculty success
4. Recast our research agenda
5. Commit to our communities
6. Simplify university systems & structures

He has brought global vision to the University; quickly converted this vision to specific goals (which have strong Board support) and tangible action; and is creating new higher standards of excellence and accountability for the leadership. He has established a rigorous goal-setting process going forward. That process, which aligns the planning of all University leadership areas, calls for comprehensive objectives with metrics-driven achievables for the next five years.

He has brought an excellent balance of engagement of leadership, faculty, staff and students for input and trust building, while at the same time taking decisive action. Excellent judgment is being demonstrated and execution quality is high. We have moved forward significantly to become more integrated as "One University."

President Gee is extremely intelligent, has deep mastery in all aspects of higher education, and utilizes his broad experience effectively. He also is very open-minded and engages external counselors to further enhance the substance and thinking behind all of his goals, approaches and actions - then he is decisive, making the tough decisions so we can move forward.

He is a true visionary driven by the principles that are the foundation of a Land Grant public university. He brings strong creativity to the vision setting process, and in defining approaches to achieve the vision. He has an infectious, passionate enthusiasm and energy for higher education and the University that positively affects everyone he touches. He has wonderful charm, humor and "charisma on steroids."

Many presidents would spend the first year meeting constituencies, gaining background knowledge, and initiating an important but limited agenda. President Gee, however, made tangible and very substantial progress on the entire set of goals and milestones established by the Board in consultation with President Gee. These milestones, while not yet based on quantitative metrics, were very aggressive for the first year of his presidency. I would like to take this opportunity to highlight some of his – and the University's – accomplishments during his first year as president, organized around the five thematic goals:

1. *To forge **One University** united around a common vision*
2. *To promote **academic excellence and access***
3. *To bolster the University's financial position and enhance its **resources***
4. *To create a diverse and highly **talented team and a high-performance culture**; and,*
5. *To seed and nurture **partnerships** that benefit our communities.*

One University

President Gee has moved with unprecedented speed to reorganize senior leadership and recruit national talent. As part of his reorganization of senior leadership, President Gee created an Integrated Financial Planning group that includes the Medical Center to assure coordination and alignment of all resource planning. Under President Gee, the senior leadership team has been active in defining an integrated planning process and strategic planning for all colleges.

Better operational practices and governance are being adopted across the University. This relates to setting higher standards, changing organizations where needed, putting attention to details and acting decisively. Day-to-day operations are proceeding much more smoothly, and issues and problems are being managed with appropriate fairness, discretion and timeliness—within the University.

He has made great progress in resolving the challenges we faced for the Medical Center. We now have strong leadership working in an aligned fashion to meet the needs of the University and the Medical Center. We have a facility expansion and funding plan that both addresses strategic priorities and meets proper standards of financial soundness. Good relationships have been reestablished with the external community. Recruiting Dr. Gabbe and establishing a transition plan with Dr. Souba was brilliant.

Academic Excellence and Access

President Gee has reached out to the faculty, holding monthly meetings with faculty leaders, delivering two major addresses to the faculty, participating in faculty department meetings, and personally assisting with faculty recruitment and retention efforts.

Progress on improving the graduate programs and the Federation of the Arts and Sciences is excellent. We have had full engagement of all interested parties, decisiveness, and excellent public transparency as we should. We are moving forward with important changes having strong alignment among stakeholders. This will enhance our academic quality and increase the productivity of our University investment.

He has endeared himself to students. The University's commitment to students, i.e. "Putting students first", and defining a student-centered culture at the University is now much more tangible.

Ohio State's 2008 freshman class of 6,041 students (Columbus campus), recruited from nearly 22,000 applicants, is the most talented and best-prepared in the

November 7, 2008 meeting, Board of Trustees

University's history in terms of test scores and class rank. The average ACT score for the class was 27.3; the average SAT score was 1225. More than half were in the top 10 percent of their high school class and more than 90 percent were in the top 25 percent of their class. Approximately 19 percent are first generation students.

Thanks to a continued funding commitment from the state of Ohio, the University has had back-to-back zero increases in tuition for the first time in more than 40 years. In addition, Ohio State's resident tuition and fees for new freshmen remain the second lowest among Ohio's public four-year universities with selective admissions. We've continued to increase our financial aid to needy students. Last year, this aid amounted to \$56 million for undergraduates on the Columbus campus and helped 59% of our students.

This past academic year, 17 Ohio State undergraduates received a number of the nation's most prestigious awards. The University is the only institution in the country in 2008 where students were awarded both the nation's premier academic award – the Rhodes Scholarship – and the maximum number of Goldwater Scholarships.

With \$720 million in research expenditures, Ohio State is seventh among public universities, according to the National Science Foundation. The University is also second in the nation among both public and private universities for industry sponsored research. Ohio State's innovative prowess attains world class status, particularly in critical areas such as global warming, cancer, infectious disease, advanced materials and ag-bio products that feed and fuel the world. President Gee has initiated a trans-institutional research focus that will make Ohio State an even more important source of innovative solutions and a significant new business creator.

Resources

Highly talented senior leaders in the key areas of development and investment management were successfully recruited and appointed, and work continues on planning for a new development campaign – of unprecedented size in the University's history.

The university is devoting more effort to controlling expenses through strategic purchasing, managing benefit costs and energy savings – and in that regard, we have documented savings of \$94 million in FY 2008 alone.

The quality and coordination of facilities planning has also escalated. The Executive Sponsors Group has developed a final Medical Center Facilities Master Plan, which has received Board approval. The first phases are underway, with appropriate tracking mechanisms to assure financial stability during all phases of the expansion. A comprehensive University-wide master planning exercise has begun and a review of student housing on the Columbus campus has commenced.

Talent and Culture

The new senior leadership team is operating very well, with particularly high marks for Provost Alutto. Searches for a senior vice president for health sciences, senior vice president and special assistant to the president, senior vice president for development, vice president for research, chief information officer, and chief investment officer have all been successfully completed and the positions filled.

To aid in the recruitment and retention of the best and brightest faculty and staff, the Academic Excellence Fund has been created, including a President's Strategic Initiative Fund for programmatic support.

President Gee has championed the transformation of University culture from one steeped in bureaucracy to a high-performance culture. The first phase of this culture

transformation process has been completed, and phase two has begun. The President has also appointed leadership for a task force to review administrative streamlining within the university.

Outreach and Collaboration

Reconceptualization of the University's outreach and engagement has occurred through creation of a leadership profile for the position of senior vice president for outreach and engagement. The University, with this focus, will become a more important provider of services to the state and a stimulator of economic growth.

President Gee has built (and reinvigorated) positive relationships across the University, with civic leaders, the Columbus business community, state government, the legislature, alumni, and a variety of other stakeholders around the state. President Gee undertook significant personal effort to connect the University with the people of Ohio. In his first year, he completed a round of visits in each of the state's 88 counties amassing over 4,000 miles in that activity.

So with this background I want to move to the following Board actions. I have interviewed all trustees who were on the Board last year regarding President Gee's performance. In addition, the Board has had an opportunity to discuss the President's performance in Executive Session. I can report that as a result of those assessments, every Board member believes that President Gee has met or exceeded every goal established for the previous year, and accordingly, I would like to make recommendations for finalizing the terms of his employment agreement, the provision of a bonus for the preceding year's performance, and a base salary increase.

Salary Increase

As laid out in the terms of employment last July, we are implementing the final elements of President Gee's compensation. His salary will remain as outlined in the term sheet, with an increase for next year at the average of the University's compensation process. I am recommending that the Board approve a salary increase of 3.5 percent (\$27,125).

Performance Bonus

The term sheet also specified the implementation of a bonus program; which we have defined to include a bonus opportunity of up to 40 percent of base pay. This plan is a key component of the board's pay for performance philosophy, and requires that specific, measurable goals be set each year, and then met for incentive awards to be paid. In future years, President Gee will be eligible for an additional 10 percent bonus when extraordinary outcomes and multi-year goals are met. Based upon President Gee's extraordinary accomplishments in this critical first year, I am recommending a performance bonus of 40 percent (\$310,000)

Completion of Contract

To complete his employment agreement with the University, we are also supplementing President Gee's retirement package to ensure that upon retirement at age 73, he has appropriate retirement benefits for an academic leader with a full career of service. This supplemental retirement plan, added to the University's existing retirement benefits, would generally provide 70 percent of his final average salary during retirement. The supplemental plan is intended to be funded through private donations.

- a. The Board engaged the human resource consulting firm, Mercer, to evaluate and compare our terms with those of similar public and private

institutions and to assist the trustees with our governance responsibility to ensure that President Gee's compensation program is reasonable and appropriate.

- b. Mercer concluded that this package is reasonable, given their assessment of competitive practices for the top research universities in the U.S., and considering the experience, goals and vision President Gee offers. Mercer's conclusions incorporate and frame President Gee's compensation as being among the top handful of public and private presidents nationally.
- c. As such, President Gee's compensation during his first year of presidency, including the bonus awarded today, totals approximately \$1.4 million. With the addition of the Supplemental Executive Retirement Plan, his compensation for the coming year will approach \$2 million from all sources.
- d. Establishing the Endowed Presidential Chair in the Academic Excellence Fund is an extremely important element of this compensation package. With the funding strategy being agreed today by this Board, nearly 1/3 of President Gee's total compensation, over his term of employment with Ohio State, will be funded by private funds. This strategy allows us to recruit and retain a president of the stature of Gordon Gee, compensating him appropriately, while limiting the use of public funds.

The Academic Excellence Fund, which this Board approved earlier this year, would be restructured to accommodate the collection of investment funds and private contributions to create a significant resource pool for the University. This Fund, which would consist of non-appropriated dollars, would accommodate not only a separate fund for the Board to use to subsidize the compensation of Ohio State University presidents in perpetuity, but its most significant purpose would be to provide for other separate funds that would be dedicated to the strategic advancement of the University's academic and operational needs. I will be calling for the Board to take up at its February meeting a new endowment description for the Academic Excellence Fund to provide for these expanded uses.

- e. Another element that is standard for academic leaders is a paid sabbatical. This one-year benefit accrues over the full term of his service to the University, and is also intended to be funded through private donations.

Based on this analysis, I am proposing that we implement the final elements of the president's compensation package as outlined in the terms of employment signed last year.

This compensation package, which is outlined in my memorandum to the Board, is based on sound market data, is designed for performance accountability, and includes elements that require President Gee to remain at Ohio State to achieve all of the benefits. I am confident that this is a sound, fair compensation package commensurate with President Gee's exemplary performance and experience.

Accordingly, I would ask for a motion to authorize the amendment of the president's term sheet contract, and gain your agreement for the bonus compensation I have recommended for this last year and a proposed base salary increase to be effective October 1, 2008.

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Dr. Cloyd:

At this point I would ask for and encourage discussion regarding these changes that I have outlined.

Ambassador Ong:

I think it is implicit in your comments, but I would like to focus on the fact that the compensation terms for the President based upon a set of performance goals and objectives are very carefully aligned with our whole strategy for the University. I think we should feel good about the fact that there is no disconnect in this situation, quite the contrary. There is good alignment and that is very important in terms of moving forward.

Mr. Marion:

Mr. Chairman, I am going to make my remarks today after a tremendous amount of reflection on this issue. I look around Ohio and the country and see an economy that many Ohioans would say is far less than ideal, and while many Ohioans and our very own students struggle to find necessary resources to have the quality of life that we all feel that we deserve, we look today at a compensation package that is rivaling any university president or chancellor in this country as I feel it should. With layoffs in our own state government and recent state budget cuts, about 4.25% across many areas of our state government, we find ourselves as a University in a position to consider idling and reverting back to mediocrity. Breaking our goals and backing down from our strategic direction which is to make Ohio State University not only the best university in the land, but to make us one of the best universities in the world. I will repeat that, one of the best universities in the world.

Now as I personally reflect on this compensation package and compare it with our peers, both public and private, because that is our true peer group, and with all the higher caliber institutions which we aspire to be more like, I am concerned about all of higher education's compensation packages for their senior leadership; however, I do truly understand the league in which we play in and to attract the top talent like Dr. Gordon Gee, and I mean the absolute top talent, unfortunately we have to pay the price. So the ultimate question I ask myself today is will we as a state, will we as a University, and will we as a Board, and will my fellow students get our return on investment? Will we get our return on investment? I believe we will, I really do believe that we will. I believe this as I have observed Dr. Gee interact with students on a daily basis and I will even throw in nightly basis and those all around Ohio in all of our 88 counties, while still actively attracting donors to our University, garnering more support for industry sponsored research, and while running the nation's largest University with a budget of over \$4 billion. I believe we will get our return on investment because of Dr. Gee's recent record which the chairman just alluded to, and Mr. Chairman, I support the package with reservations about the CEO compensation across all of higher education with all of corporate America but Mr. Chairman I do understand the league in which we play in and I am not going to be able to solve the other dilemma I just alluded to. Even though we are in tough financial times we ought to and we must retain the best University president in America to steer our big ship through this storm. I appreciate your time for bringing this issue forward today.

Dr. Cloyd:

Thank you for those comments Jason. Are there other comments or questions from Board members?

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Mr. Shumate:

I was just going to emphasize the points that it was my privilege to chair the search committee; that we searched nationally, looking at private sector as well as public sector, as well as looking at business and industry. And just to emphasize your point that we were able to recruit the best president for Ohio State and the search committee, which as you know, was composed of not only Trustees but also faculty, administrators, and students, as well as members of our Foundation Board, who whole-heartedly supported the appointment of Dr. Gee. We set very high criteria and as you outlined very thoroughly, he has exceeded those expectations and those criteria. I just wanted to really emphasize the point that we are fortunate to have Gordon Gee as our president.

Dr. Cloyd:

Thank you Mr. Shumate.

Mr. Wexner:

I appreciate your work Gil in benchmarking, goal setting and Gordon's goal achievement, and the whole thought that has gone into the process. It is a wonderful model for the University. I think there should be asymmetry in my view and the Board's view about leadership and academic leadership of the University and students that come here. We should never compromise. I do not remember the precise statistic on the amount of support we give to the best students in the state and the best students in the country, and so I think that notion of paying and helping great students who come to the University makes it great. The leadership, the University, and the academic leadership likewise has to be great, so I am absolutely supportive.

Ms. Kass:

As the newest member of the Board, I was not part of the search that Alex Shumate mentioned that he led, but I just wanted to say that I commend the Board's strategic decision to bring Dr. Gordon Gee to this University. Few university presidents, as we know, have Dr. Gee's experience and track record for transformation, leadership and development. We need his expertise now more than ever to really turn today's challenges into opportunities because our success at The Ohio State University has a positive ripple effect on not just our University, our city, our state and beyond. I am very much in favor.

Mr. Hicks:

Mr. Chairman, I just want to commend you for all the hard work you have done on this and again emphasize what Alex said about the alignment of strategy that has gone into this. This has been an interesting week of very, very important votes, and this is an important vote because it is a vote of confidence in our president. I think, as you said in your comments, it is not just a vote of confidence in Gordon as our leader, which he is, but it is really a vote of confidence in the team he has assembled. This is not a University run by one person, but it is a University that is run by a team. I will say that I think he has assembled an unbelievably talented team, in a very short period of time. I also think it is a vote of confidence in the strategy that we have set. In tough times as we are in, sometimes it is easier to hunker down and play defense, but we have a strategy to be a greater University than we are today. Thank you for your efforts on this, and thank you for the leadership that President Gee and the entire team has shown.

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Mr. O'Dell:

Mr. Chairman, first of all I strongly support this particular package and I have been really impressed with what Dr. Gee has done in his first year here, given the challenges that we face in the economy, stock market and in the country. I am just absolutely thrilled that we have such a strong leader in place to take us through those troubled waters.

Dr. Cloyd:

Other comments or questions.

Judge Marbley:

Mr. Chairman, thank you very much. I would like to second everything all my colleagues have said. This is an extraordinary week for me because I have had the opportunity to vote in a historic election, and I have had the opportunity to vote for yet another transformational figure in our President, Dr. Gee. We have the largest of the great state Land Grant universities and its only proper and fitting that we would have the best president to shepherd us through these difficult times. Difficult times require strong leadership, and I think that you are to be commended on the job that you have done in helping to select this extraordinary individual. More importantly, I would like to commend Dr. Gee for the extraordinary efforts that he has put in. I think it should go on the record that he has done this in the face of adversity. He has triumphed over personal tragedy. We all lived with him through the personal tragedy that he experienced with Rebekah. Through it all he never wavered, he was always steady at the helm of our great ship. It is a testament to the man and to his character and to his leadership. I think that it is important that he exceeded expectations through it all. I think that we should commend you, we should commend Alex for the great job that he did in bringing him back, and I wholeheartedly support what we have done today.

Mr. Schottenstein:

I also wanted to just echo in support of all the comments of my fellow Trustees. It is an honor to be part of this group at this moment. It is an honor to be here to be able to make this vote. I think if we look back a year ago and imagine, knowing full well that we had just hired who we believe to be the finest university leader in the country; and if we would have tried to imagine what we might accomplish during the next 12 months, I do not know that any of us, say even perhaps Gordon, would have thought the list would have been as long as the one you read. Gordon's list probably would have been longer because he is one to never rest on his laurels or be satisfied with his accomplishments. That is what makes him such a great leader. These are serious times, but this also is a time I think if you look hard, this is a great, great opportunity for Ohio State. Gordon said the day he walked in here, "this is our time." That resonates in this room right now, and I just could not be more supportive of this motion and it, as I said, is a time of honor.

Mr. Brass:

Thank you, Mr. Chairman. You know as I reflect on the comments everyone made today, I am reminded that our President also had a very difficult year personally, and still has been able to do what he has done so well. Early in my career I had a mentor tell me a little statement that I have never forgotten, and I am going to mention it today. It goes like this: "The smallest good deed is better than the grandest good intention," and our president has accomplished all the deeds that we could possibly ask for - so, nice job, Mr. President.

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Dr. Cloyd:

Thank you Mr. Brass, any other comments?

If there are no other comments, I would call for a vote on the motion.

Upon motion of Dr. Cloyd, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Davidson, Ong, Borror, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley and Kass.

Dr. Cloyd:

Thank you, Dr. Frantz. Accordingly, I would ask that the Secretary work with the University general counsel to prepare the appropriate addendum to the Board's term sheet contract with the president and take any other action as may be necessary to give affect to this Board action.

With that we are ready to go to the President's Report. Let me say personally, President Gee, it is very heartwarming to me to hear my colleagues' praise of you, which I certainly am strongly supportive of. We are indeed blessed to have the best university president in the United States. Thank you.

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PRESIDENT'S REPORT

President Gee:

I truly do appreciate that. I appreciate your leadership, I appreciate the vote of confidence I received today from your colleagues on the Board, all of them truly devoted service to this University, and as we are still recovering from the two-year presidential contest that might sound like a throw-away line, but it is not. Leading this remarkable University, let me just say to all of you in this room today, that leading this remarkable University is the greatest honor and calling in my life. As you know I left to take a tenure sabbatical in order to be able to come back and have this honor bestowed on me. I am grateful for it, I really am.

Your faith in me and the incomparable talent, creativity and passion of our faculty, staff and students really inspires me each and every day. Thank you for entrusting me with the leadership of this extraordinary University. I want to thank the people in this room, I want to thank my colleagues and the senior leadership of this institution because as I think Brian said well, it is the best of teams, and I really do believe that and I want them to know sometimes I am really hard on them and I ask a lot of questions, and I send them notes - why aren't we doing this. I love every one of them, I really do, and I want them to know that. To the faculty leadership over here, you know we have forged an extraordinary relationship with our faculty, and Dick and Heather and others who are here know that we have achieved remarkable things together. Without a world class faculty and without world class leadership we just would not be where we are. Dick, Heather, thank you very much, I really appreciate that.

Now before I move to my update of University activities and accolades I want to turn the spotlight on a couple of Board members for a moment. I want you all to know how deeply appreciative I am of this; let me thank Dr. Cloyd and his wife Susan for their generous gift which was announced yesterday. In establishing a new endowed scholarship for young people from Ohio, Gil and Susan are demonstrating, in the most powerful way I know, their great optimism about our future. They also have made a substantial additional gift to the Academic Excellence Fund, which supports

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areas of great academic promise. Through their strategic gifts of personal resources and through their devotion of time and talents, and he has an extraordinary amount of time - he just retired from P&G in order to be able to spend all of his time with the University - the Cloyds have really enriched Ohio State. I am deeply grateful to them and proud to call them my friends. They deserve a round of applause.

Now to our newest Board member, I am happy to report the Columbus Metropolitan Library is honoring Linda Kass tonight. She is being presented with the Julian Sinclair Smith Award, which recognizes service on behalf of education and learning. The award is an especially distinguished one. She joins former Board member, Judge Robert Duncan and his wife Shirley, who received the same award in 2004, so Linda, congratulations for a well-deserved recognition.

And just as our Board is filled with stars, so too is our faculty. For the past several weeks, Ohio State has been the target of scores of reporters seeking experts on all matters related to election law and politics. Truly it was impossible to read any major newspaper and not find our faculty cited as experts. Ned Foley of our election law program, John Powell of the law faculty and the Kirwan Institute, Paul Beck and Herb Asher in politics to just name a few. Their work has helped us and the world to better understand this uniqueness of our American democracy and the state's pivotal role in this great moment. Those lessons are important and lofty, but I will also admit to a small personal lesson in all of this. When the tidal wave of media tension first struck I practically had to climb over reporters and camera crews from around the world to get to my office. Now I am a man of some humility of course, but I was a bit chagrined to discover that I was not the target of the feeding frenzy. It was my old friend, Herb Asher in the adjacent office. Now my ego has healed and the fact that Herb's office is now in the basement, I mean in the garden level, is purely coincidental.

I want to acknowledge Rich Hollingsworth, this is his last meeting. Rich retires as vice president in December and leaves Ohio State much stronger for his 35 years of work here on behalf of students. Taking up the reigns in Student Life will be Dr. Javaune Adams-Gaston who joins us from the University of Maryland where she is presently executive director of the University Career Center. Dr. Adams-Gaston will begin her duties just after the first of the year and I look forward to working with her to make Ohio State the nation's most and best comprehensive collegiate environment.

I have one additional leadership move to mention this afternoon. Much to our good fortune, Alan Michaels has accepted the deanship of the Moritz College of Law. Dean Michaels who also holds The Edwin M. Cooperman Endowed Professorship assumed his duties last May when Nancy Rogers accepted the job of Ohio's interim attorney general. Dean Michaels is a very strong leader, an award-winning teacher and a superb legal scholar. We are fortunate to have him now at the helm.

We are equally blessed to welcome Nancy Rogers back to the law faculty. She performed her duties for the state brilliantly, and her students, faculty and colleagues will benefit from the wisdom of her experience downtown. I will be seeking the Board's approval on the amended personnel actions for these appointments in the consent agenda today.

Well ladies and gentlemen, so many awards and honors have come in during the past several weeks that I risk giving them short-shrift, but here are just a few of them. Glaciologist Lonnie Thompson has been named one of Time Magazine's 30 "Heroes of the Environment" for 2008. Dr. Carlo Croce, who chairs our department of Molecular Virology, Immunology and Medical Genetics has received the Leopold Griffuel Prize from the French Association for Cancer Research. The honor recognizes Dr. Croce's pioneering work in the genetic basis of certain cancers. Joan Herbers of our biological sciences faculty has been elected to lead the National

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Association for Women in Science. Her work also has earned her a substantial award from the National Science Foundation to increase the number of women faculty in the sciences. Ohio State's College of Nursing was named the nation's best nursing college for men for 2008 in recognition of its successful efforts in increasing student recruitment and providing a supportive educational environment.

We are succeeding locally and we are succeeding globally. Earlier this week I spent an evening with dozens of our own faculty and researchers from around the world who have come to work with them and here is a significant statistic I learned: during the current academic year, some 1,600 international scholars will join us on our campus. That is roughly twice as many as the previous year. The figure is tangible proof of the global eminence of our faculty. Other activities, earlier this week we celebrated the 10th anniversary, think about this, of Senator John Glenn's historic return to space. He was 76 at the time I might add. He is one of this nation's, without a doubt, greatest heroes and we are incredibly blessed to have his leadership and guidance at Ohio State.

Also last week Mayor Coleman, several community leaders and I dedicated the new Neighborhood Policing Center in the Weinland Park area. The center is a collaboration between the city and the University, and we will all benefit from the safer, healthier environment it will help to foster.

I was proud to serve as honorary chair of last month's Walk for Autism. Autism research treatment and education are areas in which Ohio State has strong leadership, and I was pleased to participate. Also last month I joined with Abigail Wexner to announce the expansion of "It's Abuse," the program she leads to combat domestic violence. Ohio State has been the test-bed site for programs targeted at young women and men, and the success here has been enormously successful. It has led to their adoption by several Central Ohio colleges and universities, and she and her colleagues are now going to take this nationally.

So I will end my report with a couple of student life notes. Last month's family weekend was a whirl of activity. Thousands of parents and family members joined us for creative programs – academic and social. Among the highlights were presentations by notable parents, including former Board member Tami Longaberger and Alan Zweibel, the Emmy-award winning writer from the original Saturday Night Life staff.

Finally, as we gear up cheering on our Buckeyes in Evanston tomorrow, I want to share some news about Tyson Gentry. As you will remember, Tyson was paralyzed in a 2006 spring scrimmage. Now a senior, he continues his studies and his physical therapy at the University. I am proud to report that he has been nominated for this year's FedEx Orange Bowl Courage Award, which recognizes exceptional bravery and indomitable spirit. Tyson's story is a moving one of both personal strength and the meaning of the word team. His nomination is surely well-deserved.

In closing, it seems fitting to comment on Ohio State's pivotal role in helping to turn around our current economic challenges. Now more than ever this University in Columbus, at our extended campuses and through our extension offices in all 88 counties, is called upon to fulfill its founding mission - to improve lives and enrich communities. In these difficult times we must draw on the talents of every single member of our University family. We must work together to foster innovative problem-solving, and we must extend more fully our collaborations with businesses, with the state, and with all of our neighbors. In doing so, Ohio State will be the great agent of change and opportunity for 11 million Ohioans, and we will fulfill President Lincoln's firm intent for us. About education, Lincoln said "I view it as the most important subject which we as people can be engaged in."

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I submit to you that our challenges are large, but Ohio State's capacity is far greater. Let me end where I began, and that is that I am honored to lead this wonderful institution particularly at this pivotal time. Thank you Mr. Chairman.

Dr. Cloyd:

Thank you President Gee.

I would like to now move to student recognition awards.

STUDENT RECOGNITION AWARDS

Mr. Marion:

Thank you. Mr. Chairman and the members of the Board, today I have the wonderful privilege and opportunity to provide to you, the names of two of our University's top students, Ms. Renee Starkey and Mr. Ibrahim Bamba. It truly is a great opportunity for this Board to see first hand the fruits of our own student's labor, as well as our University's labor, and also to see what our University does best. I will first recognize Ms. Renee Starkey.

Renee Starkey comes to Ohio State all the way from Spokane, Washington. She is an honors student majoring in animal sciences in the College of Food, Agricultural, and Environmental Sciences.

Renee is a student worker in OSU's meat lab, and Renee spent this past summer completing an internship with Cargill Corporation in dairy nutrition. She is currently second vice president of the Buckeye Dairy Club and she is also a college ambassador. She has served on the CFAES Banquet Steering Committee, and she currently is the vice chair of that committee. Renee was recently selected as one of the recipients of the Richard H. Kellogg Honors Scholarship for her honors project proposal, "Differentiation Affects of Effective Fiber Sources of Performance of Lactation Dairy Cows."

In addition to the Kellogg scholarship, this truly demonstrates Renee's very excellent scholar for being an undergraduate, this year Renee is also the recipient of the prestigious George B. Durell Memorial Scholarship as well as the Salisbury Memorial Scholarship. Joining today with Renee is our wonderful Dean, Bobby Moser.

Ibrahim Bamba comes to Ohio State from Cleveland. Beyond coming from Cleveland, Ibrahim also spent his childhood in the Ivory Coast and New York City. Ibrahim is a senior in Chemical and Biomolecular Engineering in OSU's College of Engineering. Ibrahim is a two time summer intern for Proctor & Gamble and Ibrahim improved stretch performance at P&G by developing a model for the Baby Care Pampers Research and Development Group. His work resulted in four internal publications for P&G and an increase in pant stretch performance of 20% while providing a cost savings of \$0.50 per square meter of fill material.

At OSU Ibrahim has been heavily involved in undergraduate research studying hemoglobin based blood substitutes and working collaboratively with nanotechnology lab-on-a-chip to simulate cell cultures which truly is helping the scientific community understand fluid mechanics. This latter work regarding fluid mechanics resulted in a first place presentation.

Despite being very academically minded as evidence by his four scholarship awards, Ibrahim stays very socially and civically active. He is president of Iota Phi Theta Fraternity as well as Lambda Psi Engineering Honorary. Not just at the University, Ibrahim is also very active nationally. Mr. Bamba is social chair for the National

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Organization of Blacks in Chemistry and Chemical Engineering. Joining Ibrahim today is Dean Greg Washington.

Ms. Renee Starkey:

This is an amazing honor, and I am very, very proud to be representing the College of Food, Agricultural, and Environmental Sciences. During my past four years at Ohio State I have had some amazing learning experiences. I was able to tour the Great Plain States through the tinted window of a 12-passenger van while representing Ohio State on the University's meat judging team. I learned the Dutch word cow in English, while studying the dairy industry in the Netherlands through Dairy Club's two-week study abroad program. This summer I moved to the heart of the Dutch Amish Country and worked for Cargill Animal Nutrition in Lancaster, Pennsylvania. For the past four years I have been recruiting perspective students to the world of agriculture at the greatest University in the country.

These are the events that have made my experience unique and special for me. Ohio State is more than just a learning institution. It is where dreams are made and lives are changed. This Wednesday at my college's career fair I had the sinking realization that my journey was coming to an end, and soon I would be able to say that I am a proud alumnus of this amazing University. Thank you so much for seeing my activities as something to applaud. I hope to go out into the workforce and to continue to represent this University well. Thank you.

Mr. Ibrahim Bamba:

I have to say this is my least favorite part of receiving awards, because I am a man of very few words. I think it is at least deserving for me to say thank you. Thank you to the Board and also thank you to Jason and Interim Dean Washington for recognizing me as an outstanding student in the College of Engineering. For me to hear from a man of his high stature, that I am an outstanding student, truly makes me feel really good inside. Also to receive an award of such high merit also makes me feel good inside. I think it also reassures that hard work does pay off. Every once and a while, after working so hard, sometimes you forget that you are working so hard, it feels good for someone to remind you or tell you and let you hear that you are doing great work. I definitely want to thank you all for letting me hear that. So thank you.

Dr. Cloyd:

Renee and Ibrahim, you make us very proud, and I do have to say, just as an anecdote, as someone that likes milk on their cereal, I know how important your research is, and Ibrahim, what can I say, anyone who is continuing to improve Pampers, is a star in my mind. Thank you very much.

At this time we will hear the committee reports and will begin with the report on the Agricultural Affairs Committee, and Ambassador Ong I guess you are going to present that report.

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COMMITTEE REPORTS

Ambassador Ong:

We had our meeting yesterday morning. It began with a short report by Dr. Moser on Hawk's Nest Golf Course, which is a recent acquisition of ATI. He was happy to report that for FY2008, the total revenue exceeded expenses by \$7,249, which anyone knowing anything about managing a country club knows is an unusual feat.

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Also Hawks Nest has recently received the recommendation of 4.5 out of a possible 5 as one of the best places to play in the United States. More importantly to our academic mission, last year we had 66 students from the turf grass management program working at Hawks Nest and gaining invaluable experience. This autumn quarter we have three courses, two for turf grass management and one for construction management that are ongoing. So, Hawks Nest is being successful both in a sporting and an educational way.

Next the chairman challenged us to think about, for future meetings, whether there should be some expansion of the charter of the Agricultural Affairs Committee, and also to consider possible nominees to join the committee, assuming that we are able to have national trustees added to the Board on a non-voting basis by next year.

The bulk of the meeting, however, consisted of a presentation on the College of Food, Agricultural, and Environmental Sciences' strategic plan, which is not in final form, but well along. Dr. Moser and Dr. Slack made that presentation. They began by reviewing some interesting statistics with us having to do with the viability and success of the college as it stands today. Their undergraduate enrollment increased 6.5% this year. Combined enrollment of the college and institute increased by 6.1%, undergraduate minority enrollment increased by a very healthy 10.6%, and transfer enrollment increased 14.1%. These are students transferred from ATI and some from other institutions outside Ohio State. The two most important statistics are that 93.9% of 2007 new first quarter freshman returned this autumn, and when the agriculture college graduates got their degrees last spring, 92.7% of them walked across the stage with a job safely in their pockets. I think that says something about the viability of the agricultural industry in the state of Ohio.

As far as the strategic plan is concerned, it is built around the three signature areas as they are known in the college, which the college considers to be the centerpiece of their academic and research activity. The first is food security, production and human health. The second one is environmental quality and sustainability, and the third is advanced bio-energy and bio-based products. I might say that the plan probably is going to define the opportunities in the future, a little bit more on the bio-based product side as opposed to the bio-energy side. Various examples of activities both teaching and research in these areas were reviewed with the committee, and the plan as was pointed out contains a substantial number of elements. There is a plan not only for financial support of the activities, but also a plan for talent, for obtaining the necessary resources. In other words it is a very integrated and very comprehensive document, which as I say is due to be completed and receive its initial review in the very near future. That was really the content of our meeting.

Dr. Cloyd:

Thank you Ambassador, any questions?

You know I had the opportunity to sit in on part of the committee review, and I guess the one comment I would like to offer is, I think it is really impressive in their research programs with the outreach and network building that they have with various other institutions, agencies, the private world, to really enhance the opportunity to bring forward some important innovation. I guess Dean Moser, I had to leave, but I really commend them.

We will next have a report from the Committee on Audit and Compliance.

Mr. Schottenstein:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday. All members were in attendance, and it was an uneventful meeting which is good news

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in terms of the Audit and Compliance Committee. I will say with the expansion of the name of the Committee and also its charter it is our custom now at each meeting to hear a report on compliance of one of the University's major business units. The compliance presentation for this meeting was on the Medical Center, and that presentation was made by Dr. Gabbe and Dr. Souba, and it was a very informative and enlightening presentation, primarily dealing with the LCME (Liaison Committee for Medical Education), which is a nationally recognized and the most authoritative accreditation agency or association in the country. It is worth noting that Dr. Gabbe has been associated with the LCME for many years, I believe currently chairs it, and suffices to say that the accreditation process is extremely robust. It takes approximately 18 months to complete for the LCME to come and complete their review. As Dr. Souba explained at the end of the review, a report is produced that is as thick as a phone book. Every one of these accreditation processes involves a site visit. There are 120 different standards that the LCME looks to, and in the event of any short falls or deficiencies the Medical School has up to two years to correct them. The major area of emphasis the LCME looks at is the admissions process. I should also note that their last site visit was in June 2006, and Ohio State received full accreditation. It is an eight year accreditation so we will next look for this to occur in 2014.

As to the admissions process, we have 810 medical students in the Medical School at Ohio State. All admissions standards must be made by a committee, and that process needs to be transparent, and one that is without political influence no dean or other individual can make the decision. This is LCME mandated. The student selection process here at Ohio State, and I will suspect that all top performing medical schools, is not just robust but very holistic, more than just your MCAT scores and GPA is looked at. Every single applicant to the Medical School at Ohio State is interviewed personally. Students participate in the process as well, and I think all the members of the committee were most impressed by the report of Dr. Gabbe and Dr. Souba.

The other item before the Committee involved the first reading of the Deloitte and Touche Audit for 2007-2008. We will formally approve that at our next meeting. The University once again received an unqualified opinion from Deloitte - no material weaknesses. In fact the representatives of Deloitte commented that since the last audit, by the way there were no material weaknesses then either, but the fact was there were a number of what would be called minor deficiencies at the last audit. For this audit the auditors commented that huge progress had been made, and they commended the University for its improvements and its systems. That concludes my report.

Dr. Cloyd:

Thank you Mr. Schottenstein, any questions or comments?

We will next have a report on the Committee on Trusteeship.

Mr. Shumate:

Thank you Mr. Chairman. The committee met yesterday. Our agenda was focused on the follow-up to the recent conversations we have been having with our consultant Dr. Richard Chait. There were four items that we focused on in our meeting. Again our charge goal is to ensure best practices when it comes to our governance activities and our practices. First we looked at the development of the Compensation and Talent Committee of the Board. As you know we are attempting to align our committees with the strategic goals and priorities of the University. In conversations with Dr. Gee we are recommending that we establish the Compensation and Talent Development Committee, and that Committee would be effective based upon the vote. We are going to amend item one under the consent

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agenda and I do not know if any other members of the committee have any comments on this, but we think it is very appropriate and very consistent with the direction of the Board, as I said to have committees that in fact are aligned with our strategic goals. As we have heard throughout our meeting, talent development is critically important to the University, so that is our first item. I would recommend that be a part of the consent agenda item number one.

Secondly we had a full and lively discussion regarding the national and international trustee appointments. We have been discussing this as a Board believing that we could add expertise and perspective to our Board if we appointed national and international trustees to be part of our committee structure. They would not have a vote as we know, but would be able to help us again as we continue to focus on governance and best practices. I should note that this was just our first reading, Mr. Chairman. This is a draft and we had extensive discussion about what the appropriate name of this new trustee category should be, along with discussion about whether we should have the option of allowing Ohio residents as well as non-Ohio residents to be appointed to this category. There will be three positions, and this is something as I said that is still a work in progress. We have asked our secretary to follow-up with Dr. Chait as well as members of the Committee to bring forward a final recommendation. I don't know if any Committee members have any comments they would like to make at this point.

Dr. Cloyd:

There was some discussion within the committee about whether or not these trustees, whatever the final name that we would provide to the trustees, should have any geographic limitations. The way the plan is structured right now is that it limits participation for people who live outside of Ohio. While there is no legal prohibition of maintaining that type of geographic limitation, it was the sentiment of the committee that we feel that at least at the beginning that, it's the best way for us to begin this process. There is potential source for confusion and other things people raised during the discussion, so we felt this would be the best way, at least at the beginning, to start it.

Again, if any Board members have any thoughts as we are moving forward to February when we plan that hopefully the Committee on Trusteeship would have a final approach to provide us. I would encourage anyone to let us know of any additional inputs you may have so that we could factor that into the committee prior to the February meeting.

Mr. Shumate:

Also Mr. Chairman, we discussed an amendment to the bylaws of the Board of Trustees that would allow the option of election of officers at either the February or April meeting. There will be time for a smooth transition. The effective date of actually assuming office would still be at the end of the April meeting of the Board, but for flexibility purposes, we are recommending as part of the consent agenda, number one item that the February option be inserted into the bylaws.

Finally Mr. Chairman, we discussed the process for the selection of our next chair. There was certainly unanimous agreement among our committee that whoever assumes the chairmanship after you would have very big shoes to fill. A working group has been established. That working group will focus on developing the profile and description of the office of chair. Secondly the working group would focus on developing qualities, characteristics and experiences that we believe are important in the next chair of our Board of Trustees. Thirdly there would be a round of work around – what are the significant issues and priorities that we will be facing as a University and as a Board, and factor that in to ultimately a recommendation to the

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full committee, and then a recommendation to the Board. We should have a report at our February meeting.

Dr. Cloyd:

Thank you Mr. Shumate, are there any questions or comments on any aspect of the report?

Mr. Wexner:

Alex, when you think about this and about our out of staters and how we think about areas where we need skill sets, it would be easy to find someone who is attractive, but does not necessarily match particular skills. I don't know when we have time for that discussion or input.

Mr. Shumate:

That is a critically important aspect to this appointment, and as you know we have been looking at that, and assessing the current Board with recommendations, experiences, and qualities that we have presented to the Governor as well, but as a part of the round of work that our Board secretary is going to do. He is going to canvas the Board on that issue as well.

Dr. Frantz:

Certainly we will keep that list of qualities that we are looking for updated with the addition of each Board member, so we will factor that in and I will certainly follow up.

Dr. Cloyd:

Thank you, any other comments or questions?

Before we go to the next report, an oversight, Mr. Boggs, I should acknowledge you. We work with you, our Director of the Ohio Department of Agriculture, and he was with us for our Agricultural Affairs Committee Meeting, but you may not be known to everyone in the audience. It is great to have you here with us today. Thank you. We will next have the report of the Medical Affairs Committee.

Mr. Brass:

Thank you Mr. Chairman. Good afternoon everyone. The Medical Affairs Committee did meet yesterday afternoon, and the very good news is that everything seems to be in really good shape at the Medical Center right now. Let me run through some of the things that we highlighted. Of course one of the main focus areas is the very large construction project that we are gearing up for. One of the things that went into place two meetings ago, at the Medical Affairs Committee, is an item called the Project ONE Scorecard. The intent of the Project ONE Scorecard is very simple, and that is – critical lines that are very important to this project being successful or monitored in a very simplistic way, red, green and yellow, but it is an early tracking system to make sure everything is on track. If in fact we see something going off track because of the size and complexity of this project, we have an early warning system. Rather than going into great detail, I am happy to tell you that we are all green with the exception of one yellow, which is in our development fund area, and that is because we have not started it yet, we are gearing up for it. I expect that to be green once we activate. Right now, I do expect that things will stay in green, but I will tell you that we are going to have both eyes on the ball here in light of the economy, the state and federal government. We are going into some rough water. We will be watching it. Good news, we are all green right now.

One of the things that we talked about, as part of Project ONE, is we started to take a look at some of the design elements that we have to deal with, and there are a number of them. At some point in the near future, that report will be brought back in its totality to the full Board, and we will be bringing it through the committee as we in fact progress. We talked a little bit about traffic patterns. We have some short-term and long-term issues we have to deal with. Just for information, some of you know this, I apologize if you have heard this once before, but it is important for you to get a feel for this. Fourteen percent of our traffic coming into the Medical Center is coming from the east, 35% from the north, 22% from the south, and 29% from the west. Our east is our Achilles heel right now, so one of the things we are looking at is how do we reestablish on some short-term basis, some traffic patterns from the east to improve things. In the long-term we will be taking a look at traffic patterns into the University Medical Center on a long-term basis as well.

The second thing that is of a very important criterion and that we in fact should focus down on, in this day and age, is patient traffic most of which is coming in with complex problems. You want the patient to get as close as possible to the building in which they in fact have to be at. So sight of mind is a very important principle we are working on as part of this project. The last thing that I want you to be aware of, as it relates to the new project itself, is that we have to be very focused on the budget. That is something we do not want to get out of whack coming out of the gate. So as we take a look at cost of construction, the good news and bad news. The bad news is the economy is hurting and the good news is when the economy hurts you should be able to shop more wisely. So we are going to be trying to do the best we can as we take on a project of this size.

The next thing was our financial report. Where are we financially? Very quickly without getting into great detail, but some, there are a few very critical things the Board as a whole should know. This year has been a very busy one for our Medical Center - that is good news. Our admissions are approximately 4% up over last year. Our average daily census is about 3% up over last year. We are running 1,120 beds at our Medical Center. Our occupancy is running at almost 81%. That is a very high occupancy level, so we are running very efficiently from the standpoint of utilizing that resource. Our surgeries are up 6.6%; our emergency room is up 11%. Good news - bad news: Our emergency room is up 11%, our uninsured is also up. We have got to be cognizant of that. We have a responsibility to take care of patients. We have a responsibility to maintain our finances, so we have to work hard on that to make sure we are efficient as we can be. Overall operating revenues are up 10%, expenses are down 8% - really good news. The team, Dr. Souba, Dr. Gabbe, and all the rest of the executive team are watching the efficiencies of operation. Remember the big scorecard; we have got to become more efficient. I think things are starting to work. Very good news, today's cash on hand has moved up again, \$13 million more in the bank, the average daily cash on hand which is a very important issue.

I would like to turn our attention to something that is equally important in a Medical Center with the mission we have, and that is research. As it relates to research, I mentioned at the last meeting, I bring it to you again because we are focusing in on this. We are approximately 400,000 to 500,000 square feet short of clinical research space at our Medical Center. That is important when you think about recruitment and retention. Dr. Gabbe and Dr. Souba are recruiting nine chairs; you cannot recruit the best of the best without having quality clinical research space available. It is an important thing to put in the back of our minds. When we analyze the research space today, we have 450,000 square feet of space. The categorization goes as follows: 53% of our total research space that we have now is acceptable, 40% is very good, and 7% is very bad. So if you take a look at what we need plus what is very bad, that becomes our goal set. We do have availability in the Biomedical Research Tower, 72,000 square feet of usable space shelled in that we are focusing down on to try and figure out economically how to bring it online, and how to

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financially fund it so in fact it can carry its overhead, an important thing you will hear about as we go forward.

The two other things I want to mention to you today are exciting items. This happens to deal with expansion of our ambulatory care program, and the site is Gowdy Field. If you recall we basically approved already at a prior Board meeting, the Ambulatory Surgical Care Center, and the clinics, building number one I will call it, at Gowdy Field. After taking a hard look at that, the decision looks to me that this is going to be the right decision. That is to move ambulatory surgery, the Center for Women's Health Clinics, plastic surgery, ophthalmology, ENT clinics, some conference space, lab pharmacy, and some food service. Now why is that important? It is important because we need to unbundle some of the space we need on the main campus, and that site is adjacent, and the physicians that are moving over there, including the academic mission, are very excited now. They are in full support of this program, and I think that is very important for the Board members to understand.

Today on the consent agenda you will see building number two to go onto that site under a lease/purchase agreement. So we pick up the option to purchase. The James Care Breast Health Program, that site will house surgical and medical oncology clinics, comprehensive women's center, minor surgical procedures, chemotherapy, infusion center, imaging, pharmacy lab, rehabilitation, and research and clinical trials. Now I highlight the last because it is very important that we are bringing our academic mission over there also, not just patient care. It will not meet our needs if we just take a piece of this, we are taking the whole thing, education, research and clinical. On the consent agenda today Mr. Chairman we have the lease/purchase option going forward.

The last item I will bring to the attention of the Board is with the executive team of the Medical Center, Dr. Gabbe, Dr. Souba and others; we will be focusing down on two things, in addition to the new building structure. One, a complete ambulatory strategic plan for our community and regions that we serve so we can figure out where we need to place different programs off the clinical campus here and second, we'll be taking a look at the physician practice plan program to bring that forward as part of the integration of our long range strategic program. So with that Mr. Chairman, I will conclude my remarks.

Dr. Cloyd:

Thank you very much Mr. Brass.

Mr. Wexner:

I got lost in the numbers. How much research space do we need? At the last meeting I think you talked about how much we needed to get to. I lost order of magnitude.

Mr. Brass:

Les - good question. We have now about 450,000 square feet of space online. We should take our self up to 950,000 square feet. We have the ability to add 72,000 in shell space right now, so if you think about it we are still 400,000 square feet short after we do the 72,000 of shelled space - magnitude of 400,000 to 500,000 square feet of additional space needed.

Mr. Wexner:

That gets us to peer group size?

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Mr. Brass:

It does and the best medical centers in the country.

Dr. Gabbe or Dr. Souba would you like to add anything to that?

Dr. Gabbe:

We were at about 450,000 square feet at Vanderbilt in 2001. At that time we were only 24th in NIH funding, by 2008 we were at 1,000,000 square feet, we ranked 10th in NIH funding. We have grown faster than any other medical school in the country, and as Mr. Brass has said, you cannot grow your research programs, and you cannot recruit the best chairs and the best faculty unless they can move their research teams, and that is the way science is conducted today, teams, into the best space.

Mr. Brass:

One of the questions that is raised when you talk about shelled in space, 72,000 square feet, is how are we going to get to that point? Currently we are looking at that very carefully where we need to get the funding and the capital funding to do that. We are working with Bill Shkurti on that right now, and the second part is to make sure if we had the capital to bring it online. Are we sure we have the overhead covered, in light of our financial parameters, to make sure we do not go offline with our scorecard system. It is a two-way street that we are looking at. We are not ready to bring that forward. We have to be assured of both elements that will be covered. We are looking at, I expect at the next meeting, to be ready to talk a little more about that.

Dr. Cloyd:

Any other questions or comments?

We will next move to Development and Investment Committee.

Mr. Wexner:

I would like to have Jonathan and Peter report for their respective reports.

Mr. Hook:

Thank you Mr. Chairman. To summarize my report, I will just give four bullet points that really take care of much of what was discussed yesterday. The global equity in credit markets continue their downhill slide, and did through fiscal quarter one to depths not seen in recent history. Fiscal quarter two so far has not looked very promising, although credit markets are starting to calm down as a result of the various measures taken by treasury, the fed and their global counterparts. We should expect the portfolio returns to be negative for the entire year as we have a long way to claw back and the headwinds of recession continue to get stronger. We appear to have ample liquidity within the portfolio to meet funding obligations and we look to continue to reposition the portfolio by adding further diversification. To use the sports analogy, we are putting together a team that plays both offense and defense as we are looking to continue to reduce risk in the portfolio, as well as to be able to perform well in a declining or negative environment.

Mr. Weiler:

I first reported to the Committee our first quarter fundraising results for this year on a goal of \$350 million which is a \$50 million increase over this year's goal. We have

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raised \$67 million or 19% of that goal which represents a 48% increase over the same time as last year. Second, the Power to Change Lives Campaign reached the \$450 million mark representing 9% of that original goal of \$500 million. However, in consultation with the volunteer leadership and Dr. Gabbe, we have decided to conclude that campaign early, on December 31, in order to prepare ourselves for the comprehensive campaign and the emerging important priorities for the Medical Center like Project ONE, so that campaign will conclude on December 31. In preparation for the campaign, the Foundation Board, at its October 24 meeting made a series of changes to its bylaws, and I will report on a few of those. The number of elected directors will be increased from 58 to 75. The committee structure has been reorganized including establishment of an investment advisory committee, the authorization of the Campaign Steering Committee, and modifications to both the Executive Committee and Nominating Committee. The board unanimously adopted a resolution outlining the philanthropic expectations of Foundation Board members in preparation for the campaign, specifically elected directors are expected to make an annual contribution of \$50,000 or more, and a campaign commitment of \$1 million or more during the life of the campaign. Lastly, Jonathan and I reported jointly on the new Investment Advisory Committee, approved by the Foundation Board. Its purpose will be to act in an advisory capacity to our chief investment officer, Jonathan, on matters related to the investment of the University's long-term investment pool. The committee will be comprised of five or more volunteer members who may or may not be directors of the Foundation, with the expressed written approval of the chief investment officer. And lastly the committee approved 23 new endowed funds totaling \$2.7 million.

Dr. Cloyd:

Thank you very much, questions or comments?

I have one, maybe for Jonathan or maybe for you Bill.

You mentioned that where the portfolio is right now Jonathan, we can manage, if I understood correctly, the distributions that we need to make for this year. How much more reserve do we have if we think of where the portfolio is today, given the uncertainties of the market before you would say we have crossed the red line, and it is going to start affecting distribution?

Mr. Hook:

Mr. Chairman I do not have an exact number for you, but I would be very comfortable with thinking that we have a good three years, but I can certainly put together a number for you to be a bit more specific.

Dr. Cloyd:

Well that is fine, that is reassuring. I wanted to make sure we were not right at that tipping point, and do we have some reserve there, and from what you are saying, it sounds like for the near term we are still ok.

Next we will have the report from the Academic Affairs and Student Life Committee.

Ambassador Ong:

Thank you Mr. Chairman. At our meeting yesterday afternoon we were joined by Provost Alutto and by Martha Garland, vice provost for Enrollment Services and dean of Undergraduate Education. Vice Provost Garland gave us a very interesting report on efforts to increase and improve enrollment as we go forward from this point. She began by pointing out that Ohio State in 1986 began concentrated efforts to try to improve the quality of its incoming freshmen after selective admissions were

authorized by the assembly. That effort beginning about 1995 became considerably more aggressive, and has been successful. The average ACT score has increased from 22.8 in 1995 to 27.3 today. The percentage of the incoming class from the top ten percent and the top quarter of their high school graduating classes has increased by 21% for the top ten, and 46% for the top quarter in 1995 to in 2008 54% from the top ten percent, and 91% from the top twenty-five percent of those high school classes. During this period, enrollment statistics have focused on recruiting increasingly able freshman classes, and it has had a decided and beneficial impact on the University over that period.

In the coming decade, she pointed out, it will be necessary to continue to focus on Columbus campus freshman, but also attention needs to be given to the number of graduate students matriculating, regional campus students and to transfer students coming in from other institutions. In addition part of the effort on enrollment has to include questions about program capacity and also program quality so that they continue to match the increasingly high profile of our students. There is emerging college specific and discipline specific issues which include very differentiated demand figures across our various colleges and departments which can often resolve in current instructional staffing patterns being increasingly misaligned with student demand, which places great pressure on those departments and colleges with the greatest demand.

Program quality, of course, has always been and continues to be very important. Today's better prepared students expect an academic product of higher quality than ever. Opportunities for curricular enhancement may be presented by a calendar conversion and by a closer budgetary integration of Arts and Sciences. Those are both things under consideration or under execution. Enrollment goals for our regional campuses, the vice provost said, is something that needs to be assessed. This is a new area of concentration. It will also be necessary to decide how aggressively the regional campuses should be used as feeders for the Columbus campus.

She also mentioned an issue dealing with transfer students. These students by and large come from community colleges of one kind or another, many from Columbus State, and they tend to be a little less well prepared academically than our Columbus campus incoming freshman, which can lead to instructional issues in classes. The committee suggested that attention be given to the entrance requirements for such students, and perhaps we could solve that problem or at least ameliorate it if we were a little more stringent, in terms of our entrance requirements.

Today's increased undergraduate academic challenge may call for shifting faculty investment from graduate to undergraduate teaching. One of the issues there is that it might be enhanced if we concluded that graduate student enrollment should be managed down somewhat. This would have to be done not on a universal basis, but rather on the basis of individual departments or individual Ph.D. programs. There is some feeling among the faculty that in certain areas we probably have paid more attention to the number of graduate students matriculated, as opposed to the quality of the scholarship and research being done by those graduate students. The committee was unanimous in reviewing the fact that with graduate education quality, should be the dominate consideration, and not numbers.

In planning enrollment strategies for the coming decade, Vice Provost Garland pointed out that economic access must also be kept in sight. She then reviewed some of the statistics regarding scholarships and regarding need for additional scholarship funding. I will not go into all of that, but simply to say that there is great concern about additional need based scholarships if we are to provide an Ohio State experience to every qualified student regardless of the family's economic circumstances.

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The University has undertaken now, an affordability project. An examination of what it would cost to provide full tuition scholarships to a large segment of the undergraduate population to those whose families have an income of less than \$65 thousand a year. To do that for in-state students, if we were to enact that today, it would increase our scholarship funding requirements by \$9.1 million, and if we then did the same thing with out-of-state students there would be an additional \$4.2 million on top of the \$9.1 million.

In addition to scholarships there are some ambitious programs in the enrollment plan for improving quality over the next three years. Using a combination of targeted recruitment strategies and expanded merit scholarships, the University hopes to increase the ACT score average to 28.5 from the current 27.3 that I mentioned earlier. They also aim to move from 22,000 applicants, which was the applicant pool from this year, to a pool of 25,000 next year, and 30,000 the year following that. Also while doing that, while increasing the application pool, also changing the mix and increasing the number of out-of-state students from the current 19% to 25%, 5% of the 25% being international students. Initial analysis suggest that if we do all of those things by the end of the third year, we will need on top of figures I have already mentioned, an additional \$20 million in scholarship funding.

Vice Provost Garland is about to appoint an ad hoc steering committee on enrollment management to continue to work on analysis of all of these issues. When she had completed her presentation there was a very lively discussion which went on for nearly an hour reacting to what she had laid before us, and I believe it is fair to say that, and I hope Provost Alutto would agree, that a number of interesting ideas and suggestions came forward from various members of the committee and I am sure will play a part in the future work of the ad hoc steering committee.

A question was raised by one member of the Committee during that discussion about what was happening in the scholarship area as a result of the recent financial economic difficulties that beset the country, and we were very pleased and impressed by the fact that she was able to present us with a memorandum that had been sent to the provost at the end of October assessing the impact of the current economic situation on scholarship recipients, and potential scholarship recipients, defining the potential challenges that could be posed by this, and then by undertaking a number of actions. I will not go into detail of those, but basically simply to say that the academic affairs office is very alert to this issue and has already made a number of moves to try to facilitate continued across the board scholarship support for needy students and for students who require merit support or who earn merit support, despite some difficulties with available funding, and in particular with private sector loan funding for students.

We then discussed briefly, I handed out to members of the committee, a suggested set of agendas for all our meetings between now and July of next calendar year, which I have prepared with the assistance of the provost. We asked members to get back to Joe or to me with recommendations for additions, or changes, whatever.

Finally the provost presented items on the approval of certain non-academic centers and various personnel actions.

Dr. Cloyd:

Thank you Ambassador Ong, any questions or comments from the Board?

Mr. Marion:

I just want to make one comment, one point that I made in the Committee is that as we move forward with our enrollment strategies, we absolutely must consider the Chancellor and the Board of Regents' enrollment plans and their strategic plan. One

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of the other things we need to consider is the impact of our enrollment management strategies on not necessarily the diversity of just our University, but its reflection of the diversity of our own in-state students both economically and ethnically. I do commend Vice Provost Garland and others, including previous boards, for elevating the statue of our University through our comprehensive enrollment plans of the past, and our future ones, and also the very labor intensive full folder review they do for every incoming student at this University. It is not just an ACT or a GPA, they are actually looking at a wide variety of things, even reading the essays, and they get tens of thousands of applications, so I think that adds to the benefits of our incoming class.

Dr. Cloyd:

Ambassador, there were a number of important issues identified as you went through the report, and you mentioned this working group that has come in place. Do we have a projected time of when we would see some recommendations for dealing with the issues that you outlined?

Ambassador Ong:

I have given you an indication of some of the things that they have already decided upon, certain goals that they have set, but when this steering committee makes its recommendations, we probably will have additional discussion on this at the committee level. It is not clear when that will be, but sometime in 2009, sometime in the perusing calendar year.

Dr. Alutto:

I think that timeline is correct.

Dr. Cloyd:

Thank you, any other questions or comments?

We will move to the Fiscal Affairs Committee report.

Ms. Davidson:

Thank you Mr. Chairman. Yesterday at our meeting we had the annual and quarterly financial report review, and I think we have talked a good deal about the financial situation here. It certainly came up in relationship to Mr. Shkurti's report. Obviously some of our performance goals are impacted by our decrease in our investment earnings. Other than that all of the other factors are good including what Mr. Brass reported as far as the Medical Center is concerned. Mr. Shkurti gave us an interesting report on what the funding status and the expenditure status was at the University level last time the country experienced the type of financial situation and economic problems we are facing right now, which goes back a number of years. I think it set off a good discussion with committee members that we need to be prepared as we continue to face probably decreased revenues at the state level, I think were reported yesterday. We need to be ready to take any necessary steps that we have to control our expenditures. Mr. Shkurti is going to put together those recommendations for us, and bring us back the options we have to consider in the event that we do need to make those changes. We want to be very sensitive to that, and to be able to make those decisions if they need to be made in a very timely manner.

We had our annual efficiency report, which is a report we send to the Chancellor based upon their request that we reduce our expenditures in exchange for the additional funding that we received from the state, and are pleased to report that we

more than exceeded the goal of \$94.2 million, mostly coming from collaborative purchasing agreements, and also from some savings on employee benefits. We had an update on the Lincoln Tower renovations. You may remember at the last meeting we decided not to move ahead with the final step for the construction authority of those renovations. It has been recommended that we continue this pause while we put together additional information to show what the impact will be of taking that move right now, what is the cost per bed going to be, so that we are going to pause in that final decision, but want to be sure that the Board realizes some factors that will result in that pause. One is that we will go back to the original date when those renovations were to be completed, which would be 2011 rather than 2010. We will not do any additional move outs from Lincoln Tower for offices that were going to be relocated to facilitate those renovations we will be in a holding pattern there that will save us some money. This will delay the beginning of the renovations of the south campus dorms, but we will also move ahead in getting what design work needs to be done for repairs that need to be made on deteriorating bridges and the lower level of Lincoln regardless of what decision we make in the future of moving ahead.

We had a very quick review, and I will not cover this much because Alan Brass has already covered it on our ambulatory care strategic plan. We had a report on the lease/purchase agreements that we have worked out in relationship to the existing building. We gave that authority for lease or purchase, we still have that option open for purchase up until February. If we find that we have the debt capacity to do that and additionally also what Mr. Brass reported on going ahead with a lease/purchase agreement to move our James Care Oncology Center into a site that will be developed for use on Gowdy Fields.

There is before you also some action to be taken on some design contracts which really all deal with infrastructure changes and needs that need to be made to accommodate the improvements and the expansion at the Medical Center. These have all been moved by our planners to be sure we are not taking any actions on these infrastructures that will force us to make some decisions we do not want to make as we look at our master planning, and Sasaki has agreed that it is not a problem to move ahead on this. There is one construction contract, and that is for the renovation of Jones Tower. Jones Tower is housing for our graduate and our professional students. It would be closed down for a year for renovations which are typical renovations on a building that was built, I believe, in 1969 that will deal with heating, air conditioning, electrical and some improvements of the other systems in there, and that is an \$8.4 million construction we are asked to authorize today.

Finally there are some amendments to our policies that you will notice on the consent agreement. One amendment to the policy really deals with the issue of how we have a review of what contracts we let out and contracts that come to the Board for review. Right now there are certain contracts over a certain dollar level that come to us for review, and we are amending that to also include performance contracts which are new to the University, to be sure that we cover that. We also have an amendment that will deal with a plan that we have right now that Larry Lewellen explained to us. It is a tax benefit plan and the way we make payments for the retirement benefits to OPERS or STRS, but now we have some expanded retirement plans available to our faculty, and we are including them under IRS regulations.

We had a very good report that received a lot of discussion on the issue of our energy and green build policy, so that in the future the design and construction of our buildings on campus will need to take into consideration their energy efficiency, and I think we received some input from the Fiscal Affairs Committee members, from Ms. Bellini on the fact that the direction that they are going with their plan is the right direction we want to move. We want to move as closely as we can to get a silver LEED qualification for most of our buildings. It may not be possible on some of the medical buildings, but where we can move to that, would be our goal. We think that is a responsibility of the University, obviously to be energy efficient, and I am

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pleased to report that on our review of quarterly projects for major capital improvement projects, they are all on time and on budget.

Thank you Mr. Chairman.

Dr. Cloyd:

Thank you very much. Are there any questions or comments?
Yes, Jason.

Mr. Marion:

Is there a Senate Bill or is there University policy that requires us, when we build new buildings to get LEED certification?

Ms. Davidson:

There is a provision, it is called House Bill 251 that has some requirements on us to prepare a plan and to submit it to the Chancellor, a 15 year plan that has some requirements, but we intend to exceed those requirements because we do think it is responsible. We think our students would expect us to do that, we think that it is just good policy for the University to move in that direction. The plan that we are preparing would exceed those requirements. They do not require, they are less than LEED requirements on the 251 requirements, Jason.

Mr. Marion:

One more comment of follow up. As we consider moving forward with some of our other capital plans, we as a University though do not have any policies requiring us to do LEED certification on our future buildings, I am not for sure, or if that is just a standard practice that we have because of our leadership and the consensus of our Board at the time.

Ms. Davidson:

I think the plan that has been submitted by Mr. Shkurti and Ms. Bellini has been submitted to the administration for their consideration and review before it is being submitted to the Chancellor. If we submit the plan as it is drafted, it would exceed the requirements that we have, and it would make us very close to the Silver LEED requirement, Jason, in our construction in the future. There will be certain buildings that are exempted from that because certain medical buildings cannot meet that requirement to be able to do that, but other buildings would be required to do that.

Mr. Marion:

Excellent, thank you very much.

Dr. Cloyd:

Any other questions or comments?

The Consent Agenda is now before the Trustees and I call on President Gee to present it to the Board.

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CONSENT AGENDA

President Gee:

Thank you very much Mr. Chairman. I have before you the Consent Agenda which is:

AMENDED AMENDMENTS TO THE *BYLAWS OF THE BOARD OF TRUSTEES*

Resolution No. 2009-36

Synopsis: Approval of the following amendments to the Bylaws of the Board of Trustees is proposed.

3335-1-02 Officers and committees of the board.

(A) unchanged.

(B) Election, term of office, and qualifications.

- (1) The officers of the board shall be elected at the February or April meeting of the board of trustees. All officers shall take office ~~immediately following at~~ the adjournment of the April meeting of the board at which they were elected, or on April 1 if there is no April Board meeting, and shall hold their office through the following April meeting of the board of trustees and until their successors are elected and qualified.

(C) through (G) unchanged.

(H) Committees of the board.

(1) through (7) unchanged.

- (8) Compensation and talent development committee. The compensation and talent development committee shall provide oversight and counsel to the president regarding matters related to the senior leadership of the university, as determined by the board and the president. Matters to be brought before the committee may include, but shall not be limited to: roles and responsibilities of senior leadership positions; position specifications and necessary qualifications; compensation strategy and comparative data; transition plans; and any other matter assigned to the committee by the board or the chair of the board. Notwithstanding paragraph (H)(9) of this rule, the chair of the board shall serve as chair of the committee and shall appoint up to three other trustees to serve on the committee. In addition to any other meetings the committee may have, the committee shall meet with the president at least twice each year.

- (9) The chair and vice chair of each committee of the board shall be trustees. The chair of the board shall appoint the chair, vice chair, and other trustee members of each committee. The board or the chair of the board may designate guidelines regarding non-trustee members of committees. Student trustee committee members and non-trustees committee members shall be voting members of the committees on which they serve. In addition to the committees enumerated in this paragraph, the board or the chair of the board may establish ad hoc committees and appoint the members thereof.

Balance unchanged.

NOW THEREFORE

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BE IT RESOLVED, That the above amendments are hereby adopted effective immediately.

**THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE
RESEARCH INSTITUTE BOARD REAPPOINTMENTS**

Resolution No. 2009-37

Synopsis: Reappointment of four community members to the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board and appointment of an Interim Chair of the Board are proposed.

WHEREAS the Board of Trustees on September 1, 1993, approved the establishment of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board; and

WHEREAS the James Cancer Hospital and Solve Research Institute Board includes six citizens from the general public who shall be appointed by the University Board of Trustees in consultation with the President; and

WHEREAS the following named individuals have been nominated for immediate reappointment to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board for the terms as specified:

Galen Barnes - Community Member, effective May 14, 2008, through May 13, 2009
Jonathon S. Eesley - Community Member, effective May 14, 2007, through May 13, 2009

Edward G. Razek - Community Member, effective May 14, 2007, through May 13, 2009
Robert B. Smith - Community Member, effective May 14, 2007, through May 13, 2009

WHEREAS The James Cancer Hospital Board member Ellen Hardyman has been nominated to serve as Interim Chair of the James Cancer Hospital Board for a term from May 14, 2008, through May 13, 2009:

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be reappointed as members of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board for the terms as set forth above and that Ellen Hardyman be appointed as Interim Chair of the James Cancer Hospital Board for the term set out above.

UNIVERSITY HOSPITALS EAST BOARD APPOINTMENT

Resolution No. 2009-38

Synopsis: Approval of an appointment to the University Hospitals East Board is recommended.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as follows:

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University Hospitals East Board

Jason H. Calhoun, effective 6/1/2008 through 5/31/2011 (1st Term)

APPROVAL OF NON-ACADEMIC "CENTER" STATUS

Resolution No. 2009-39

Synopsis: Approval of non-academic "center" status is proposed.

WHEREAS faculty Rule 3335-3-36 (A) specifies that: Use of 'center' or 'institute' in the names of proposed units of the university shall be limited to academic centers, unless approved by the Council on Academic Affairs; and

WHEREAS requests have been received from the College of Medicine, Colleges of Biological Sciences, Mathematical and Physical Sciences, Medicine, and Veterinary Medicine, for use of the term 'center' as follows:

College of Medicine
Center for Palliative Care
Center for Translational Research Computing

Colleges of Biological Sciences, Mathematical and Physical
Sciences, Medicine and Veterinary Medicine
Center for RNA Biology

WHEREAS subsequent use of the term "academic" center/institute will require that a formal proposal for academic center status will need to be submitted to the Council on Academic Affairs for full review for each of these units; and

WHEREAS the Council on Academic Affairs reviewed these requests at its meetings on August 18, 2008, and September 15, 2008, and had no objections:

NOW THEREFORE

BE IT RESOLVED, That the "Center for Palliative Care"; "Center for Translational Research Computing"; and the "Center for RNA Biology" are hereby approved, effective immediately.

HONORARY DEGREES

Resolution No. 2009-40

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Ruth Bader Ginsburg Doctor of Laws

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Albert A. Gore, Jr. Doctor of Public Service

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Olafur R. Grimsson

Doctor of Public Service

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES – AUTUMN QUARTER COMMENCEMENT

Resolution No. 2009-41

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 14, 2008, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting. (See Appendix XXII, page 464.)

AMENDED PERSONNEL ACTIONS

Resolution No. 2009-42

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 19, 2008 meeting of the Board, including the following Appointments, Reappointment, Appointments/Reappointments of Chairpersons/Directors, Leaves of Absence with Salary, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates, Emeritus Titles, and salary rolls with promotion and tenure, as detailed in the University Budget, be approved.

Appointments

Name: JAVAUNE ADAMS-GASTON
Title: Vice President
Office: Student Life
Effective: January 5, 2009

Name: JOYCE B. BEATTY
Title: Senior Vice President for Outreach and Engagement
Effective: January 1, 2009

Name: MAURA L. GILLISON
Title: Professor (The Jeg Coughlin Chair in Childhood Cancer Developmental Therapeutics)
Center/Institute: Comprehensive Cancer Center/The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Effective: January 1, 2009, through December 31, 2012

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Name: ALAN C. MICHAELS
Title: Dean
College: Law
Effective: November 1, 2008, through October 31, 2013

Name: BOBBY D. MOSER
Title: Executive Dean
College: Professional Colleges
Effective: October 1, 2008, through September 30, 2011

Name: THEODOROS N. TEKNOS
Title: Professor (The David E. Schuller, M.D. and Carole Schuller Chair in Otolaryngology)
College: Medicine
Effective: August 1, 2008, through July 31, 2012

Name: STEVEN WALT
Title: Professor (Frank E. and Virginia H. Bazler Designated Professorship in Business Law)
College: Law
Term: August 18, 2008, through July 30, 2012

Name: MARK D. WEWERS
Title: Professor (The John A. Prior Professorship)
College: Medicine
Effective: July 1, 2008, through June 30, 2012

Reappointment

Name: MARTHA M. GARLAND
Title: Vice Provost for Enrollment Services and Dean for Undergraduate Education
Office: Academic Affairs
Effective: September 1, 2008, through June 30, 2009.

Appointments/Reappointments of Chairpersons/Directors

L. EUGENE ARNOLD, Interim Director, Nisonger Center, effective September 1, 2008, through June 30, 2009.

MEYER J. BENZAKEIN, Chair, Department of Aerospace Engineering, effective July 1, 2008, through June 30, 2009.

TERRY S. ELTON, Interim Director, Davis Heart and Lung Research Institute, effective July 1, 2008.

M. RONALD GLASER, Director, Institute for Behavioral Medicine Research, effective July 1, 2007, through June 30, 2012.

RONALD L. HARTER, Interim Chair, Department of Anesthesiology, effective November 1, 2008.

CHRISTOPHER C. KAEDING, Interim Chair, Department of Orthopaedics, effective July 1, 2008, through December 31, 2008.

JAMES S. KING, Interim Chair, Department of Neuroscience, effective July 1, 2008, through June 30, 2009.

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DOUGLAS D. MARTIN, Interim Chair, Department of Radiation Medicine, effective July 1, 2008.

JEFFREY D. PARVIN, Interim Chair, Department of Biomedical Informatics, effective September 1, 2008.

ANTHONY P. YOUNG, Director, Center for Molecular Neurobiology, effective July 7, 2007, through June 30, 2012.

Leave of Absence Without Salary

THERESA A. DELGADILLO, Assistant Professor, Department of Comparative Studies, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009, for personal reasons.

Professional Improvement Leaves

PAUL W. SCIULLI, Professor, Department of Anthropology, effective Autumn Quarter 2009 and Winter Quarter 2010.

KATHERINE M. BORLAND, Associate Professor, Department of Comparative Studies (Newark), effective Winter Quarter and Spring Quarter 2009.

ANDREA D. WOLFE, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Winter Quarter and Spring Quarter 2009.

KAREN H. WRUCK, Professor, Department of Finance, change from Leave of Absence, effective Winter Quarter, Spring Quarter and Autumn Quarter 2009.

Professional Improvement Leaves – Change in Dates

LAUREN J. KRIVO, Professor, Department of Sociology, change effective dates from Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009 to Winter Quarter and Spring Quarter 2009.

TAMAR RUDAVSKY, Professor, Department of Philosophy, change effective dates from Autumn Quarter 2008 and Winter Quarter 2009 to Winter Quarter and Spring Quarter 2009.

Emeritus Titles

SEPPO A. KORPELA, Department of Mechanical Engineering with the title Professor Emeritus, effective November 1, 2008.

KENNETH R. LAFONTAINE, Ohio State University Extension with the title Assistant Professor Emeritus, effective December 1, 2008.

Tenure

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

Tenure [at the rank of Professor]

Leary, Ian, Mathematics, effective June 1, 2007

RESOLUTIONS IN MEMORIAM

Resolution No. 2009-43

L. Carlton Brown

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 9, 2008, of L. Carlton Brown, Professor Emeritus in the Department of Physics, College of Mathematical and Physical Sciences.

Professor Brown graduated in 1937 from Henderson State University with an A.B. degree in physics, and taught science in Pulaski County Schools from 1937-39. He then joined the Arkansas Highway Department of Highways as an assistant engineer from 1939-42. He worked as an engineering aide with U.S. Engineers until 1943, when he began serving with the U.S. Army Air Forces until 1946. This included service in the China-Burma-India Theater of WW II with flights out of Nagpur over "The Hump." Post-military service included two years with the Veteran's Administration and three years (1948-51) as an assistant engineer with the Arkansas Highway Department.

Carlton resumed formal study of physics at Florida State University in 1951, receiving his M.A. degree in 1952 after research on angular shift of transmitted x-rays. He came to The Ohio State University as a research fellow in 1952 and received his Ph.D. degree in 1955 with research on the radiofrequency absorption spectra of crystalline solids.

Born in 1915, Professor Brown was the quintessential 20th-century physicist. Research efforts required being an electrician, an electronic expert in the days of thermionic vacuum tubes, and a plumber for cooling magnet coils, along with many other skills that Carlton possessed. He was a superb teacher at all levels and truly a mentor to his research family. Quality, not quantity, was high on his attributes as he worked with some 20 graduate students in nearly 30 years, directing research on electron spin resonance and nuclear magnetic resonance.

Unknown to many was his tremendous musicianship; for many decades he carried his union card as a professional musician when one had to do so to perform with a band. His forte was the saxophone. Carlton also collected maps from throughout the world.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus L. Carlton Brown its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

J. F. Buckley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 6, 2008, of J. F. Buckley, Associate Professor in the Department of English at the Mansfield campus.

Professor Buckley attended Kent State University and Bryant and Stratton Business Institute. He earned a Bachelor of Science degree in business and public relations in 1986 and a masters degree in English in 1988, both from the State University of New York at Fredonia. In 1993, he earned a Ph.D. degree in English from The Ohio State University.

In 1995 he moved to Mansfield, Ohio, to teach early and 19th-century American literature, literary theory and criticism, and film. He is the author of the book, *Desire, the Self, the Social Critic*, and articles on Herman Melville, Ernest Hemingway, Rebecca Harding Davis, Transcendentalism, and the pedagogy of teaching GLBT literature. At the time of his death, he was working on a book-length examination of 19th-century women authors of sentimental and domestic fiction.

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In 2005 J. F. received The Ohio State University College of Humanities Diversity Enhancement Award, as well as an OSU Mid-Career/Senior Faculty Teaching Enhancement grant. He was very active in providing service to the Mansfield campus as a member of the Executive Committee for five years, as president of the faculty, and as chair of the Diversity Committee. In addition, he served on the Convocation Planning Committee, and for 13 years served as a referee for the campus' Writing Across the Curriculum program.

He was a member of a Teacher Inquiry Group on the Columbus campus, working with professors and graduate students in the School of Teaching and Learning, and with secondary school teachers in the Columbus area. He was respected by all and strongly encouraged his students to be passionate about life. Over the years, Dr. Buckley's students consistently praised his classes for being challenging and thought-provoking.

On behalf of the University community, the Board of Trustees expresses to the family of Professor J. F. Buckley its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert J. Lynn

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 15, 2008, of Robert J. Lynn, Professor Emeritus in The Michael E. Moritz College of Law.

After graduating from high school, Professor Lynn attended The Ohio State University and received a Bachelor of Science in Business Administration degree, majoring in accounting. He then served in WWII in the U.S. Army Air Corps, where he was a crew chief for a B-24 bomber. When the war was over, Bob took his GI bill to the University of Chicago to study law. However, graduate students were forced out of the university dorms and faced a housing shortage, and he returned to Ohio State. While a law student in Columbus, he taught commercial law at the College of Commerce and Administration, but he already knew that he wanted to teach in a law school. After his graduation in 1948 from Ohio State, and taking the advice of some of his teachers, he went to Yale University where he received his doctorate in law in 1952.

Professor Lynn began teaching law at OSU in 1951, and was chosen Outstanding Professor four times during his career at the College of Law. He was the author of three books, and many articles that were published in some of the profession's most prestigious journals: Yale, Chicago, Stanford, Duke, and Pennsylvania, among others. His research and writing focused on trust and estate law. In that area, he was one of the country's experts. He was appointed to The John Deaver Drinko – Baker & Hostetler Chair in Law in 1987.

During his tenure at Ohio State, Professor Lynn served as a visiting professor at Yale, UCLA, and Illinois. He was a member of Beta Alpha Psi, Beta Gamma Sigma, the American Bar Association, and the Ohio State Bar Association.

Bob remained an important part of the College of Law community after his appointment as Professor Emeritus in 1989. In appreciation of Professor Lynn's outstanding contributions to legal education, his former student, Michael Moritz, established The Robert J. Lynn Chair in Law in 2001. Bob also continued to participate in College events and celebrations throughout his life, with the result that his wonderful spirit was well-known to faculty who joined the College many years after his retirement. Though his extraordinary presence and impact will endure at the Moritz College of Law, he will be missed greatly.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Robert J. Lynn its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert J. Nordstrom

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 7, 2008, of Robert J. Nordstrom, Professor Emeritus in The Michael E. Moritz College of Law.

Professor Nordstrom was born (in 1924) and raised in Michigan. His education at Western Michigan University was interrupted by the Second World War, during which he served as a bombardier in a B-17. He earned his degree and Phi Beta Kappa key after the conclusion of the war, and went on to the University of Michigan law school, graduating second in his class and Order of the Coif in 1948. Along the way, he found time to play a few games of minor league baseball.

Bob practiced law in Providence, Rhode Island, until the autumn of 1951, when he joined the faculty of The Ohio State University College of Law. He quickly became one of its leaders. He was an extraordinary teacher – learned, exciting, and rigorous. He engaged his students and led them to ways of thinking that many report have been of particular service throughout their lives as practicing lawyers.

Professor Nordstrom was an original and productive scholar. He was the author of many law review articles; of path breaking teaching books on sales, secured transactions, and commercial paper (books which played a leading role in the introduction of the problem method of law teaching); and of a much referred to and frequently cited treatise on the American law of sales.

He was also a talented administrator, serving for several years as associate dean and briefly as acting dean of the College, and initiating a number of the policies that still obtain today. And he was a citizen of the broader University, serving on various University committees and chairing the Governing Committee of the Mershon Center. Throughout his academic career he helped, in quiet and unheralded ways, countless students and colleagues surmount difficulties and achieve their potential.

In 1973, Bob began a second career as a partner in what is now the Porter, Wright, Morris, and Arthur law firm. He continued at the College of Law on a part-time basis until 1977, when he became a full-time practitioner. Like his academic career, Bob's practicing career was outstanding. He was a leader in Porter, Wright's practice and administration, counseling his clients and his partners in accordance with the highest intellectual and ethical standards. In 2002, the firm's Ohio State law alumni honored him by establishing The Robert J. Nordstrom Designated Professorship in Law.

On behalf of the University Community, The Board of Trustees expresses to the family of Professor Emeritus Robert J. Nordstrom its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Norman J. Uretsky

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 20, 2008, of Norman J. Uretsky, Professor Emeritus in the College of Pharmacy.

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Professor Uretsky received a Bachelor of Science in Pharmacy degree from Columbia University and a Doctor of Philosophy degree in pharmacology from the University of Chicago. Professor Uretsky was a U.S. Public Health Service postdoctoral fellow in pharmacology at the University of Cambridge, United Kingdom, from 1968-70. He was an assistant professor in pharmacology and neuropathology at Harvard Medical School, Boston, from 1971-77.

Dr. Uretsky joined the College of Pharmacy at The Ohio State University in 1977 as associate professor of pharmacology. He taught pharmacology courses to pharmacy students and graduate students, and received numerous teaching awards during his career. He was the recipient of the annual Miriam R. Balshone Teaching Award from the College of Pharmacy in 1983, 1986, 1992, 1995, 1999, 2002, and 2003. He also received the 1997 Alumni Award for Distinguished Teaching from OSU. He is remembered by his students for his outstanding teaching skills and his devotion to pharmacology and pharmacy education.

Professor Uretsky's research and scholarship focused on neuropharmacology, neurotransmitters, and studies on the pharmacological actions of drugs of abuse. He published over 100 peer-reviewed research publications, served as major advisor to 14 Ph.D. students, and trained five postdoctoral fellows. His research activities were continuously supported by funds from the National Institutes of Health from 1971 through 2001. From 1978-97, he served on the editorial advisory board for the *Journal of Pharmacology and Experimental Therapeutics*.

Professor Uretsky was an active member of the University community and served on numerous College and University committees. He was valued for his commitment to service, his collegiality, his concern for others, and his effective quiet leadership. He served as chair of the Division of Pharmacology in the College of Pharmacy from 1995 to 2002. He retired in February 2004 with the title of Professor Emeritus. He continued to be involved in teaching pharmacology to pharmacy students on a part-time basis from 2004-06.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Norman J. Uretsky its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Marguerite M. Warren

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 10, 2008, of Marguerite M. Warren, Assistant Professor Emeritus at the Ohio State University Extension.

Professor Warren was born in Nallen, West Virginia. She received her Bachelor of Science degree in 1937 in home economics from Marshall University. She continued her education at the University of Cincinnati, Xavier University, Colorado State University, and the University of Arizona.

Marge began her Extension career in Hamilton County Ohio in 1961 as a county extension agent in home economics. She retired from this position with the title of Assistant Professor Emeritus in 1979.

Professor Warren's contributions in providing Extension educational programs during her career proved that she was truly dedicated to her career in Extension. She worked with many local committees and agencies to provide leadership for the numerous home economics programs in the Cincinnati area, including the Expanded Food and Nutrition Education Program for low-income and poverty-stricken clientele. She conducted Food

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Safety Forum Workshops, and worked with the Metropolitan Home and Family Life Program.

She also participated in statewide workshops for home economics and kept abreast of current subject matter in this field. She was a member of the Ohio Cooperative Extension Agents' Association, the Ohio Home Economics Association, the American Home Economics Association, and the National Association of Extension Home Economists.

A phrase that was repeated often about Marge was "her greatest attribute was that of unselfishness." She was always giving to others and wanting to make their lives better.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Marguerite M. Warren its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2009-44

Synopsis: The University Development Report for the First Quarter of Fiscal Year 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eighteen (18) new named endowed funds and the revision of five (5) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for the First Quarter of Fiscal Year 2009 be approved.

(See Appendix XVI for background information, page 447.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Nikki Meifert Memorial Fund (Established with gifts from the Ed and Rhonda Meifert family, the Ohio Department of Natural Resources, and the family and friends of Peggy Park; used to support an undergraduate student Enrolled in the School of Environment and Natural Resources who has been selected as a participant in the Terrestrial Wildlife Ecology Laboratory Professional Internship Program)	\$50,133.00

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The College of Education and Human Ecology Alumni Executive Council Endowed Scholarship Fund \$30,736.00
(Established with gifts from alumni of the College of Education and Human Ecology who majored in a human ecology field; used to provide scholarship support to junior or senior undergraduate students who are enrolled in the College of Education and Human Ecology majoring in a human ecology field) (grandfathered)

Change in Description of Named Endowed Fund

The R.T. and J.P. Ramsay Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Change from Named Endowed Chair to Named Endowed Professorship

From: The Stefanie Spielman Chair in Breast Imaging
To: The Stefanie Spielman Professorship in Breast Cancer Research

Establishment of Named Endowed Funds

The Maternal and Fetal Health Education and Research Fund \$810,699.00
(Established with gifts from community leaders and other advocates of the Division of Maternal and Fetal Health; used to support perinatal research, education, and training in the Division of Maternal and Fetal Health in the Department of Obstetrics and Gynecology)

The Alexis A. Jacobs Athletic Scholarship Fund \$660,150.09
(Established with gifts from Alexis A. Jacobs; used to supplement the grant-in-aid scholarship costs of a female intercollegiate student-athlete who is a member of a varsity team)

The John B. and Jane T. McCoy Chair Fund in Cancer Research \$600,000.00
(Established with gifts from John B. McCoy and Jane T. McCoy; used to provide a chair position supporting cancer research with a preference for lymphoma research)

The Elmer D. and Katherine Mayer Hummer and Karen Jeanne Hummer Memorial Scholarship Fund \$100,000.00
(Established with a gift from the Elmer and Katherine Hummer Trust in memory of Elmer D. and Katherine "Kitty" Hummer and their daughter Karen Jeanne Hummer; used to provide need-based scholarships to worthy undergraduate students majoring in engineering)

The 2006 Varsity "O" Men's President Athletic Scholarship Fund \$60,100.00
(Established with gifts from The Ohio State University Varsity "O" Men's Alumni Association; used to supplement the grant-in-aid scholarship costs of a male intercollegiate student-athlete who is a member of a varsity team)

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The Robert S. and Katheryn J. Green Scholarship Fund in Welding Engineering and Architecture (Established with a gift from Robert S. Green; used to equally support scholarships for undergraduate students majoring in welding engineering and architecture)	\$50,000.00
The Eleanor Searle Whitney McCollum Endowed Voice Scholarship Fund (Established with gifts from the Eleanor Searle Whitney McCollum Foundation; used to provide a scholarship for a student majoring in voice in the School of Music who displays promise)	\$50,000.00
The Joel D. Newman Vice President's Excellence Fund for Food, Agricultural, and Environmental Sciences (Established with a gift from the estate of Joel D. Newman; used to support emerging priorities in the College of Food, Agricultural, and Environmental Sciences, preferably programs and activities that directly impact the educational experience of the students)	\$50,000.00
Steven and Carol Springer Scholarship Endowment Fund (Established with gifts from Steven and Carol Springer; used to provide need-based undergraduate scholarships) (grandfathered)	\$35,000.00
The Eric and Lela Marcus Scholarship Fund (Established with gifts from Eric G. Marcus and Lela Marcus; Used to provide scholarships to incoming first-year undergraduate students from Greene County, Ohio as recommended by the Greene County Alumni Club) (grandfathered)	\$33,251.10
Kenneth "K. O." Stanley Field Travel Endowment Fund in Geology (Established with gifts from Judith Stanley and matching gifts from the Exxon Mobil Foundation in memory of Judith's husband Kenneth O. Stanley; used for expenses for a non-traditional trip that represents an exceptional field learning opportunity for students and faculty) (grandfathered)	\$31,450.00
Susan C. Jones Urban Entomology Fund (Established with gifts from Susan C. Jones, friends, family, students, and members of the pest control industry; used to support students, staff, and faculty involved in OSU Extension and research pertaining to household and structural insect pests) (grandfathered)	\$28,000.00
The Paul and Marnette Perry Lecture Series Fund in Political Science (Established with gifts from Paul and Marnette Perry; used to provide honoraria and travel expenses for lecturers in political science whose topic is related to current world politics) (grandfathered)	\$28,000.00
Kathryn Orsborn Kline Music Education Endowment Fund (Established with gifts from Benjamin Kline; used to provide scholarships to first-year students who are enrolled in the School of Music) (grandfathered)	\$26,000.00
The Irwin and Jane Spector Memorial Endowment Fund (Established with gifts from Jane Spector; used to support the Dalcroze Research Center in the Lawrence and Lee Theatre Research Institute) (grandfathered)	\$25,000.00

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The Frank W. and Nancy T. Stroebel Pediatric and Neonatology Education Fund \$25,000.00
(Established with gifts from Dr. Frank Stroebel and Nancy Stroebel; used to support stipends for medical students interested in doing clinical research in the specialties of pediatrics and neonatology) (grandfathered)

Change in Description of Named Endowed Funds

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund

The Howard and Sally Seeds Scholarship Fund
Change in Name and Description of Named Endowed Fund

From: The Edwin L. and Mary Jane Overmyer Scholarship Fund
To: The Edwin L. and Mary Jane Overmyer Leadership Fund

Total \$2,693,519.19

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Nikki Meifert Memorial Fund

The Nikki Meifert Memorial Fund for the School of Environment and Natural Resources (SENR) was established November 7, 2008, by the Board of Trustees of The Ohio State University with gifts from the Ed and Rhonda Meifert family, the Ohio Department of Natural Resources, and the family and friends of Peggy Park. Nikki Meifert and Peggy Park were former undergraduate students in the wildlife program of the SENR.

Until the principal of this fund reaches an amount such that the annual distribution is sufficient to provide a stipend for a fully-funded, paid internship, the annual distribution shall provide a scholarship for an undergraduate student enrolled in the SENR who has been selected as a participant in the Terrestrial Wildlife Ecology Laboratory Professional Internship Program.

Scholarship recipients shall be selected by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee in consultation with the director of the SENR and the University Office of Student Financial Aid.

When the principal reaches an amount such that the annual distribution is sufficient to provide for a stipend for a fully-funded, paid internship, the annual distribution shall be used to award a stipend for an undergraduate student enrolled in the SENR who has been selected as a participant in the Terrestrial Wildlife Ecology Laboratory Professional Internship Program.

Internship candidates will be interviewed by a committee comprised of SENR wildlife faculty and professional staff of the Ohio Division of Wildlife. The successful applicant(s) should have demonstrated leadership potential through student organizations or professional activities, and a clearly expressed goal of becoming a professional in wildlife conservation, natural resource management, or environmental stewardship. The committee's recommendation will be forwarded for approval by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and the director of the SENR.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and the director of the SENR.

Amount Establishing Endowment: \$50,133.00

The College of Education and Human Ecology
Alumni Executive Council Endowed Scholarship Fund

The College of Education and Human Ecology Alumni Executive Council Endowed Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University with gifts from alumni of the College of Education and Human Ecology who majored in a human ecology field.

The annual distribution from this fund shall provide scholarship support to students who are enrolled in the College of Education and Human Ecology majoring in a human ecology field with preference given to students of junior or senior status. Recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$30,736.00

Change in Description of Named Endowed Fund

The R. T. and J. P. Ramsay Scholarship Fund

The R. T. and J. P. Ramsay Scholarship Fund was established February 5, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Roland T. Ramsay (B.S. Arts and Sciences 1961,

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M.A. Education 1966) and Jodie Price Ramsay (M.A. Education 1967) of Pittsburgh, Pennsylvania. The description was revised November 7, 2008.

The annual distribution from this fund shall provide scholarships to undergraduate students majoring in the sciences, with preferred major areas of study specified by the donor in a letter of instruction to the Office of Student Financial Aid. Eligible candidates shall be Ohio residents. Selection shall be based on both financial need and academic merit, from among students ranking in the top 25 percent of their high school classes, and attaining national test scores equal to those required of University Scholars. The scholarship fund shall be administered by the Office of Student Financial Aid and is renewable upon evidence of satisfactory progress toward a degree.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the associate provost for Honors and Scholars in the Office of Academic Affairs, the president of the University Foundation, and the director of Student Financial Aid.

THE OHIO STATE UNIVERSITY FOUNDATION

Change from Named Endowed Chair to Named Endowed Professorship

The Stefanie Spielman Professorship in Breast Cancer Research

The Stefanie Spielman Chair in Breast Imaging was established June 2, 2006, by the Board of Trustees of The Ohio State University through support from The Stefanie Spielman Fund for Breast Cancer Research. The name and description were revised November 7, 2008.

The annual distribution from this fund shall be used for a professorship to support a distinguished faculty member in breast cancer research at the Comprehensive Cancer Center (CCC) - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) at The Ohio State University. The professorship holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, director of the CCC, dean of the College of Medicine, and the senior vice president for Health Sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James or director of the CCC.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and from the chief executive officer of The James and the director of the CCC in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Establishment of Named Endowed Funds

The Maternal and Fetal Health Education and Research Fund

The Maternal and Fetal Health Education and Research Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from community leaders and other advocates of the Division of Maternal and Fetal Health in recognition of excellence in this specialty at The Ohio State University Medical Center.

The annual distribution shall support perinatal research, education, and training in the Division of Maternal and Fetal Health in the Department of Obstetrics and Gynecology with a preference for special initiatives that further advance excellence and innovation in the specialty. If in the future a chair position is created in the Division and a chair holder is appointed, the annual distribution shall support the academic and research activities of the chair holder. Allocation of funds shall be approved by the director of the Division and the chairperson of the Department in consultation with the dean in the College of Medicine and with the senior vice president for Health Sciences.

In the event the principal balance reaches \$1,500,000 and a chair position in the Division of Maternal and Fetal Health has not been established, the fund may be revised to create a chair in the Division. The annual distribution shall support a distinguished physician and researcher who will promote outstanding perinatal research and enhance academic excellence and teaching programs within the Department of Obstetrics and Gynecology in the College of Medicine. The position shall be held by a nationally eminent physician faculty member and shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department and approved by the senior vice president for Health Sciences and the dean of the College of Medicine. The activities of the endowed chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director or chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, and from the director of the Division of Maternal and Fetal Health in consultation with the chairperson of the Department of Obstetrics and Gynecology, dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$810,699.00

The Alexis A. Jacobs Athletic Scholarship Fund

The Alexis A. Jacobs Athletic Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Alexis A. Jacobs of Gahanna, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a female intercollegiate student-athlete who is a member of a varsity team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the director of Athletics.

Amount Establishing Endowment: \$660,150.09

The John B. and Jane T. McCoy Chair Fund in Cancer Research

The John B. and Jane T. McCoy Chair Fund in Cancer Research was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from John B. McCoy (D.B.A. honorary 1993) and Jane T. McCoy of Columbus, Ohio.

The annual distribution from this fund shall be reinvested in the endowment principal until the principal reaches the level of \$1,500,000. The annual distribution shall be used for a chair position supporting cancer research with a preference for lymphoma research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University. The

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appointment shall be made as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and by the senior vice president for Health Sciences and the dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center and by the senior vice president for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$600,000.00

The Elmer D. and Katherine Mayer Hummer and Karen Jeanne Hummer Memorial
Scholarship Fund

The Elmer D. and Katherine Mayer Hummer and Karen Jeanne Hummer Memorial Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Elmer and Katherine Hummer Trust in memory of Elmer D. (B.Eng.Min. 1936) and Katherine "Kitty" Hummer of Columbia, Missouri, and their daughter Karen Jeanne Hummer (B.A. 1961).

The annual distribution from this fund shall be used to provide one or more need-based scholarships to worthy undergraduate students majoring in engineering who have completed their sophomore year and have a grade point average (GPA) of 3.2 or higher. Recipients may be supported for no more than two years. Juniors selected for the scholarship will be assured renewal if the GPA criteria is met and they are making sufficient progress towards graduation.

The dean of the College Engineering or his/her designee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that

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the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$100,000.00

The 2006 Varsity "O" Men's President Athletic Scholarship Fund

The 2006 Varsity "O" Men's President Athletic Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio State University Varsity "O" Men's Alumni Association from Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a male intercollegiate scholar-athlete who is a member of a varsity team and pursuing an undergraduate degree at The Ohio State University.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and the director of Athletics.

Amount Establishing Endowment: \$60,100.00

Total Commitment: \$100,000.00

The Robert S. and Katheryn J. Green Scholarship Fund in Welding Engineering and Architecture

The Robert S. and Katheryn J. Green Scholarship Fund in Welding Engineering and Architecture was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert S. Green, Professor Emeritus in the Austin E. Knowlton School of Architecture and retired professor of welding engineering and civil engineering.

Half of the annual distribution shall provide scholarships for undergraduate students majoring in welding engineering. Selection of these recipients will be done by the chairperson of the Department of Industrial, Welding, and Systems Engineering. The remaining half of the annual distribution shall provide scholarships for undergraduate students majoring in architecture. Selection of these recipients shall be made by the director of the Knowlton School of Architecture. Scholarships shall be awarded in conjunction with the dean of the College of Engineering and in cooperation with the University's Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the distribution shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor or his daughter, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$50,000.00

The Eleanor Searle Whitney McCollum Endowed Voice
Scholarship Fund

The Eleanor Searle Whitney McCollum Endowed Voice Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Eleanor Searle Whitney McCollum Foundation.

The annual distribution from this fund shall provide one annual scholarship for a student majoring in voice in the School of Music in the College of the Arts with preference given to students displaying promise over financial need. The scholarship may be renewed for up to four years as long as the recipient maintains a 3.0 or higher grade point average. Special consideration shall be given to students who identify themselves as being from the following areas of Ohio: first preference - the city of Plymouth, second preference - rural Richland and/or Huron counties, third preference - the city of Mansfield, fourth preference - southern counties of the state. Scholarship recipients shall be selected by the director of the School of Music in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of the Arts in consultation with the director of the School of Music.

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Amount Establishing Endowment: \$50,000.00
Total Commitment: \$100,000.00

The Joel D. Newman Vice President's Excellence Fund
for Food, Agricultural, and Environmental Sciences

The Joel D. Newman Vice President's Excellence Fund for Food, Agricultural, and Environmental Sciences was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Joel D. Newman (B.S.Agr. 1958) of Burlington, Kentucky.

The annual distribution from this endowed fund shall be used at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences to support emerging priorities of the College of Food, Agricultural, and Environmental Sciences with preference given to programs and activities that directly impact the educational experience of the students.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

Steven and Carol Springer Scholarship Endowment Fund

The Steven and Carol Springer Scholarship Endowment Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Steven (B.S.Bus.Adm. 1972) and Carol (B.S.Ed. 1972) Springer.

The annual distribution from this fund shall be used to provide no more than two need-based, undergraduate scholarships to students who graduated from high schools in Cambridge, Ohio. If no candidates meet this criteria, preference shall be given to students who graduated from high schools in Guernsey County, Ohio. If no candidates are available from Guernsey County, Ohio, the scholarships shall be awarded to students who graduated from any high school in southeastern Ohio. It is the donors' preference that the scholarships are divided equally between the recipients. Scholarships may be used toward one-half the cost of the following: tuition, room and board, and miscellaneous educational expenses.

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The scholarship shall be distributed equally over the three quarters of the academic school year and is renewable up to twelve quarters or until completion of a baccalaureate degree, whichever comes first.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. This scholarship fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Foundation's Board of Directors and the University's Board of Trustees as recommended by the director of the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$35,000.00 (grandfathered)

The Eric and Lela Marcus Scholarship Fund

The Eric and Lela Marcus Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Eric G. Marcus (B.S. Biological Sciences 1973) and Mrs. Lela Marcus of Beaver Creek, Ohio.

The annual distribution from the fund shall be used to provide scholarships to incoming first-year undergraduate students from Greene County, Ohio. Qualified scholarship candidates will be recommended to the Office of Student Financial Aid by the Greene County Alumni Club. Should the Greene County Alumni Club become defunct or cease to exist, the scholarship will be awarded solely at the discretion of the Office of Student Financial Aid.

The scholarship shall be used for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. Any unused annual distribution shall be reinvested to the endowment principal. The Office of Student Financial Aid will administer this scholarship fund in consultation with the Greene County Alumni Club.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$33,251.10 (grandfathered)

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Kenneth "K. O." Stanley Field Travel Endowment Fund in Geology

The Kenneth "K. O." Stanley Field Travel Endowment Fund in Geology was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Judith Stanley and matching gifts from the Exxon Mobil Foundation in memory of Judith's husband Kenneth O. Stanley, whose love of geology remained a driving force throughout his career.

The annual distribution from this fund shall be used for expenses for a non-traditional trip that represents an exceptional field learning opportunity for students and faculty. Expenses may include but are not limited to travel, lodging, and equipment at the discretion of the director of the School of Earth Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Judith Stanley, should she be alive, and from the dean of the College of Mathematical and Physical Sciences in consultation with the director of the School of Earth Sciences.

Amount Establishing Endowment: \$31,450.00 (grandfathered)

Susan C. Jones Urban Entomology Fund

The Susan C. Jones Urban Entomology Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan C. Jones, friends, family, students, and members of the pest control industry.

The annual distribution from this fund shall be used to support students, staff, and faculty involved in OSU Extension and research pertaining to household and structural insect pests. Expenditures shall be approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of OSU Extension and the chairperson of the Department of Entomology.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with

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the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Susan C. Jones, should she be alive, and the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of OSU Extension and the chairperson of the Department of Entomology.

Amount Establishing Endowment: \$28,000.00 (grandfathered)

The Paul and Marnette Perry Lecture Series Fund in Political Science

The Paul and Marnette Perry Lecture Series Fund in Political Science was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paul (B.A. 1973, J.D. 1976) and Marnette Perry who reside in Cincinnati, Ohio.

The annual distribution from this fund shall provide honorarium and travel expenses for a lecturer(s) in political science whose topic is related to current world politics. Expenses shall be approved by the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Political Science.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Political Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Social and Behavioral Sciences.

Amount Establishing Endowment: \$28,000.00 (grandfathered)

Kathryn Orsborn Kline Music Education Endowment Fund

The Kathryn Orsborn Kline Music Education Endowment Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Benjamin Kline (B.A. 1963).

The annual distribution from this fund shall provide one scholarship annually to a first-year student who graduated from a public high school in Morrow County, Ohio, with a grade point average of 2.5 or higher, and who demonstrates financial need. Candidates must be enrolled in the School of Music and plan on majoring in music education or music performance. The director of the School of Music shall be

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responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor's designee (R. Edward Kline, Linda Kline Gordon, or Judge Robert H. Hoover), if possible, and the dean of the College of the Arts in consultation with the director of the School of Music.

Amount Establishing Endowment: \$26,000.00 (grandfathered)

The Irwin and Jane Spector Memorial Endowment Fund

The Irwin and Jane Spector Memorial Endowment Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jane Spector.

The annual distribution from this fund shall support the Dalcroze Research Center in the Lawrence and Lee Theatre Research Institute at The Ohio State University. Expenditures shall be approved by the director of the University Libraries.

If the Dalcroze Research Center should cease to exist, the annual distribution shall be directed to the School of Music in the College of the Arts. The director of the School of Music shall determine an appropriate use of the fund in consultation with the donor and/or the donor's designee, Alan Spector, if living.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries or the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor and/or the donor's designee, Alan Spector, if living, as well as the director of the University Libraries or the director of the School of Music.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Frank W. and Nancy T. Stroebel Pediatric and Neonatology Education Fund

The Frank W. and Nancy T. Stroebel Pediatric and Neonatology Education Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Frank Stroebel (B.S. 1954, M.D. 1958) and Nancy Stroebel (Cert.Grad.Dent.Hyg. 1954, B.S.Ed. 1955) of Worthington, Ohio.

The annual distribution from this fund shall be used to support stipends for medical students interested in doing clinical research in the specialties of pediatrics and neonatology. Allocation of funds shall be approved by the chief executive officer of the OSU Health System and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO of the OSU Health System and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the CEO of the OSU Health System in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Colonel Bernard E. McDaniel (The Ohio State University - B.A. Political Science 1967; The American University of Washington, D.C. - M.A. School of International Service 1980) and Mrs. Mary R. McDaniel (The College of Notre Dame of Maryland - B.A. English 1970). Colonel and Mrs. McDaniel reside in Round Hill, Virginia. The description was revised July 11, 2008, and was revised again November 7, 2008.

The annual distribution from this fund shall provide a renewable scholarship for an incoming first-year undergraduate student with the highest academic ability (a combination of high school rank and national standardized test scores) and the highest

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financial need who is enrolled at the Columbus campus. Students must be enrolled on a full-time basis (considered by the University to be a minimum of 12 quarter hours per term or eight semesters in the event the University changes its system) and participate in the University's work-study program or be gainfully employed by an off-campus employer at a minimum of 12 hours a week (verified quarterly by the Office of Undergraduate Admissions and First Year Experience). It is the donors' desire that the scholarship be awarded with special consideration given to first-generation college students. It is also the donors' preference that eligible students demonstrate strong leadership qualities, outstanding moral character, integrity, and public service.

Furthermore, students must have graduated from a Perry County, Ohio, public high school with preference given to students from Miller High School in Hemlock, Ohio, and Sheridan High School in Somerset, Ohio, in this order. Students must have been enrolled in the Perry County high school for at least two consecutive years prior to graduation.

If there are no qualified applicants from Perry County, Ohio, it is the donors' desire that the scholarship be given to qualified students who graduated from one of two high schools in the Columbus Public Schools of Franklin County, Ohio, in the following order of priority: Northland High School and East High School. Students must have been enrolled in either school for at least two consecutive years prior to graduation and meet the same requirements as specified above for Perry County, Ohio, applicants.

Students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA), and must apply in time to meet application deadlines for any federal or state aid for which they are eligible before being considered for The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship. The scholarship shall be distributed equally over three quarters of the academic school year (or two semesters in the event the University changes its system) for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses above the recipient's federal, state, and additional grant and financial aid awards. The scholarship is renewable up to 12 quarters (or eight semesters in the event the University changes its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient demonstrates financial need, participates in the work-study program, or is gainfully employed by an external employer for a minimum of 12 hours a week (verified quarterly by the Office of Undergraduate Admissions and First Year Experience), and maintains a minimum of a cumulative 3.0 grade point average annually. Any unused annual distribution shall be reinvested to the endowment principal.

This scholarship fund will be administered by the Office of Student Financial Aid in consultation with Colonel Bernard E. and Mrs. Mary R. McDaniel or their designee. The final scholarship awardees will be determined by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Upon the realization of an additional planned gift, the fund shall be renamed The Colonel Bernard E. and Mrs. Mary R. McDaniel Land Grant Opportunity Scholarship Fund and be revised to provide additional Land Grant Opportunity Scholarships for Perry County, Ohio, and Franklin County, Ohio, students in accordance with the scholarship criteria listed above. The Colonel Bernard E. and Mrs. Mary R. McDaniel Land Grant Opportunity Scholarships will be in addition to the Land Grant Opportunity Scholarships provided by The Ohio State University to students of Perry County, Ohio, and Franklin County, Ohio.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the donors' desire that this endowment benefit the University in perpetuity. Should unforeseen circumstances arise so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the donors as noted in the endowment as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors or their designee and from the vice provost for Enrollment Services and dean for Undergraduate Education.

The Howard and Sally Seeds Scholarship Fund

The Howard and Sally Seeds Scholarship Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Howard and Sally Seeds of Boardman, Ohio, and Sarasota, Florida. The description was revised November 7, 2008.

The annual distribution from this fund shall provide one renewable scholarship for an undergraduate student who is attending the main campus, who demonstrates financial need and academic success, and who graduated from Boardman High School in Boardman, Ohio. The scholarship shall be used for expenses such as the cost of tuition, room & board, books & supplies, and miscellaneous educational expenses. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the vice provost for Enrollment Services and dean for Undergraduate Education.

Change in Name and Description of Named Endowed Fund

The Edwin L. and Mary Jane Overmyer Leadership Fund

The Edwin L. and Mary Jane Overmyer Scholarship Fund was established September 23, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Edwin L. (B.S.Agr. 1961) and Mary Jane Overmyer, of Columbus, Ohio. The description was revised November 2, 2007. The name and description were revised November 7, 2008.

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The annual distribution from this fund shall provide scholarship support to undergraduate students in The Max M. Fisher College of Business who demonstrate outstanding leadership skills. Academic performance, while considered, is not the primary criterion upon which the scholarship is based. It is the donors' intent that the student has clearly demonstrated leadership while being a student at The Ohio State University. Scholarship recipients shall be selected by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

AMENDMENT TO THE POLICY REGARDING BOARD OF TRUSTEES REVIEW AND APPROVAL OF FACILITIES IMPROVEMENT PROJECTS AND REAL ESTATE TRANSACTIONS

Resolution No. 2009-45

SYNOPSIS: Amendment to the Policy Regarding Board of Trustees Review and Approval of Facilities Improvement Projects and Real Estate Transactions adopted by the Board of Trustees at the February, 2008 Board of Trustees meeting is proposed.

WHEREAS the Board of Trustees of The Ohio State University has a fiduciary responsibility with respect to the stewardship of University resources and the development of University property and facilities to meet the academic needs of the University; and

WHEREAS except as provided by the Board of Trustees, the Board retains sole authority with respect to University facilities improvement projects and real estate transactions unless otherwise delegated; and

WHEREAS the Board desires to provide for the flexibility needed to ensure the timely completion of facilities improvement projects while ensuring that the Board retains the authority and ability to exercise appropriate oversight regarding the facilities improvement process, especially with respect to major projects; and

WHEREAS in 2003, management of facilities improvement projects was identified as one of six core processes to be reviewed, and several actions since have been taken to streamline the processes involved during the planning, design, and construction phases of facilities improvement projects, resulting in gained efficiencies and cost savings; and

WHEREAS recent changes related to House Bill 251 required additional changes to the existing policy; and

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WHEREAS there is a need to codify the policies and guidelines of the Board and the University regarding review and approval for capital projects, planning studies, and real estate transactions:

NOW THEREFORE

BE IT RESOLVED, That the attached changes to the existing policy regarding Board of Trustees review and approval of facilities improvement projects, planning studies, and real estate transactions be adopted, effective immediately, and that the Senior Vice President for Business and Finance, in consultation with the Office of the Board of Trustees, be responsible for coordination of the implementation of this policy; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall have the responsibility and requisite authority for contracting for the University for any energy saving contract estimated to cost less than \$4M in accordance with all applicable laws and regulations. This approval constitutes complete authorization for the project including site selection, design, construction and any services needed, except as specifically noted in the authorization resolution.

(See Appendix XVII for background information, page 450.)

APPROVAL TO ENTER INTO A CONSTRUCTION CONTRACT

Resolution No. 2009-46

JONES GRADUATE TOWER RENOVATION

Synopsis: Authorization to enter into a construction contract, as detailed in the attached materials is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into a construction contract for the following project:

Jones Graduate Tower Renovation \$8.3M University bond
(09-10 capital plan) proceeds

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into a construction contract, for the project listed above in accordance with established University and State of Ohio procedures with all actions to be reported to the Board at the appropriate time.

(See Appendix XVIII for background information and map, page 454.)

APPROVAL TO ENTER INTO DESIGN CONTRACTS

Resolution No. 2009-47

APPROVAL TO ENTER INTO DESIGN CONTRACTS CAMPUS ELECTRIC CAPACITY, PHASE 2 (NEW SUBSTATION)

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JOHN HERRICK DRIVE REBUILD PHASE 1
JOHN HERRICK DRIVE REBUILD PHASE 2
STEAM AND CONDENSATE DISTRIBUTION SYSTEM
UPGRADES PHASE 2

Synopsis: Authorization to enter into design contracts as detailed in the attached materials is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Campus Electric Capacity Phase 2 (New Substation) (09-10 capital plan)	\$52.0M	University bond proceeds
John Herrick Drive Rebuild Phase 1 (09-10 capital plan)	\$6.3M	University bond proceeds
John Herrick Drive Rebuild Phase 2 (09-10 capital plan)	\$7.0M	University bond proceeds
Steam and Condensate Distribution System Upgrades Phase 2 (09-10 capital plan)	\$6.5M	University bond proceeds

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Business and Finance be authorized to enter into design contracts, for the projects listed above in accordance with established University and State of Ohio procedures with all actions to be reported to the Board at the appropriate time.

(See Appendix XIX for background information and map, page 456.)

SALARY REDUCTION PICK-UP PLANS

Resolution No. 2009-48

Synopsis: The Ohio State University will pick-up the contributions to The Ohio State University Retirement Continuation Plan (RCP) (f/k/a The Ohio State University Supplemental Qualified Retirement Plan), The Ohio Public Employees Retirement System (OPERS), and The State Teachers Retirement System of Ohio (STRS Ohio) (each sometimes hereinafter referred to as a Plan or, collectively, the Plans) for the employees of Ohio State pursuant to Section 414(h)(2) of the Internal Revenue Code of 1986 (Code), and subject to the provisions under each Plan.

WHEREAS pursuant to federal and Ohio laws, federal and state income taxes on a portion of the wages or salaries of the employees of Ohio State will be deferred to the extent that Ohio State "picks-up" (assumes and pays) the contributions for covered employees (Pick-Up Contributions); and

WHEREAS other resolutions and/or actions may exist with respect to one or more of the Plans; and

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WHEREAS to the extent that such other resolutions and/or actions are consistent with these Resolutions, these Resolutions do not invalidate any such prior resolutions and/or actions; and

WHEREAS Ohio State established the Plans on or before August 28, 2006, and has since operated the Plans with the intent of complying with the relevant laws, rules, and regulations and subject to the terms of each respective Plan, such that Ohio State contributes pick-up contribution amounts directly to a Plan on behalf of an employee and, once a pick-up contribution has been designated, an employee may not elect to receive such amount directly; and

WHEREAS Ohio State has provided employee communications regarding the operations of each Plan, including the pre-tax nature of the irrevocable employee salary reduction contributions; and

WHEREAS pursuant to Revenue Ruling 2006-43 and under the authority of Code Section 7805(b)(8), the Internal Revenue Service will not treat any Plan that, on or before August 28, 2006, included designated employee contributions that were intended to be picked up as employer contributions pursuant to Code Section 414(h)(2) as failing to meet the requirements of such section prior to January 1, 2009, if Ohio State (1) took contemporaneous action evidencing an intent to establish a "pick-up" plan, (2) has operated the Plan accordingly, and (3) a duly authorized person takes action in writing on behalf of Ohio State prior to January 1, 2009, with respect to future contributions to provide that the contributions on behalf of covered employees, although designated as employee contributions, will be paid by Ohio State in lieu of employee contributions; and

WHEREAS Ohio State will not incur any additional costs in the picking up of such pick-up contributions:

NOW THEREFORE:

BE IT RESOLVED That effective November 7, 2008, the full amount of the pick-up contributions to a Plan shall be withheld from the gross pay of each person within any of the classes established and shall be "picked up" (assumed and paid to a Plan) by Ohio State. Pick-up contributions shall be designated as public employee contributions and shall be in lieu of contributions to a Plan by each person within any of the classes established. No person subject to this "pick-up" shall have the option of choosing to receive the pick-up contribution amount directly instead of having it contributed by Ohio State to a Plan or, if applicable, excluded from the pick-up contribution. Ohio State shall, in reporting and making remittance to OPERS or STRS Ohio, report that its contribution for each person subject to this "pick-up" has been made as provided by the statute. Therefore, pick-up contributions, although designated as employee contributions, are deemed employer-paid, and employees do not have the option to receive such contributions directly. All pick-up contributions are paid by Ohio State directly to a Plan.

BE IT RESOLVED, That pick-up contributions provided by this resolution shall apply to all persons that are employees of Ohio State who are or become participants or contributing members under one of the Plans (each a *Participant* and, collectively, *Participants*).

BE IT RESOLVED, that Ohio State's method of payment of salary to Participants is hereby modified to the extent necessary in order to provide a reduction in salary of each such Participant for pick-up contributions.

BE IT RESOLVED That the total salary to each Participant shall be the salary otherwise payable under Ohio State's policies (*Total Salary*). The Total Salary of each Participant shall be payable by Ohio State in two parts: (a) deferred salary, and (b)

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cash salary. A Participant's deferred salary shall be equal to the percentage of that Participant's Total Salary that is required or designated irrevocably to be paid as an employee contribution by that Participant, and shall be paid by Ohio State to a Plan on behalf of that Participant as a pick-up contribution and in lieu of that Participant's Plan contribution otherwise payable. A Participant's cash salary shall be equal to that Participant's Total Salary less the amount of pick-up contributions for that Participant, and shall be payable to that Participant subject to applicable payroll deductions. If required, Ohio State shall compute and remit its employer contributions to a Plan based upon a Participant's Total Salary. The total combined expenditures of Ohio State for each Participant's Total Salary, payable under applicable Ohio State policies and the pick-up provisions of this resolution, shall not be greater than the amounts it would have paid for those items had this provision not been in effect.

BE IT RESOLVED, that the treasurer and/or the Office of Human Resources and the Office of Legal Affairs, in consultation with the Senior Vice President for Business and Finance, in carrying out this resolution, is hereby authorized and directed to implement the provisions of this resolution to institute the pick-up contributions to the Plans for Participants so as to enable them to obtain federal and state tax deferments.

(See Appendix XX for background information, page 461.)

Upon motion of Mr. Shumate, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Davidson, Ong, Wexner, Shumate, Hicks, Schottenstein, Brass, Ratner and Kass.

LONG-TERM LEASE/PURCHASE

Resolution No. 2009-49

JAMES CANCER HOSPITAL AND SOLOVE RESEARCH INSTITUTE
JAMESCARE WOMEN'S AMBULATORY ONCOLOGY CENTER
739 WEST THIRD AVENUE
COLUMBUS, OHIO 43212

Synopsis: Authorization to enter into a long-term lease/purchase agreement with Gowdy Partners III LLC for a building to be constructed containing approximately 103,500 SF of academic, research and medical office space located at 739 West Third Avenue in Columbus, Ohio is requested.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a 20-year lease, with the option to purchase, for a building of approximately 103,500 leasable square feet of medical office space to be constructed at 739 West Third Avenue in Columbus, Ohio; and

WHEREAS the lease/purchase of this space is important in meeting the objectives and requirements of the James Cancer Hospital's Strategic Plan, and it has determined that the lease/purchase of this property is in the best interest of the University, and

WHEREAS the funds for the lease/purchase will be provided by the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a 20-year lease/purchase agreement with Gowdy Partners III LLC for a building to be constructed containing approximately 103,500 SF of medical office space at 739 West Third Avenue for use by the James

November 7, 2008 meeting, Board of Trustees

Cancer Hospital on such terms and conditions as are deemed to be in the best interests of the University.

(See Appendix XXI for background information and map, page 462.)

Upon motion of Ms. Davidson, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution with nine affirmative votes, cast by Trustees Cloyd, Davidson, Ong, Shumate, Hicks, Schottenstein, Brass, Ratner, and Kass, and one abstention cast by Trustee Wexner.

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Dr. Cloyd:

Thank you very much. There is another reason this is a very special day today, and I would like to call on President Gee to provide us with some background on the special announcement.

President Gee:

Thank you Mr. Chairman, and I must say it is rare the University president gets to make such a pleasurable announcement as I do today. It is my pleasure to formally announce the creation of a new partnership between The Ohio State University and the world-renowned Royal Shakespeare Company (RSC). This international partnership is unique, the first of its kind ever undertaken by an American university with the Royal Shakespeare Company. Together we are creating a premier program for the study, teacher training and production of Shakespeare. We will expand the reach of Shakespeare's beauty and truth to school children, teachers and our own students and faculty. The collaboration will extend more fully into our community with the creation of a young people's Shakespeare Festival. This partnership comes at a moment when our institutional power and passion are focused on improving the lives of Ohioans in very tangible ways, and we are deeply committed to that work, yet enriching lives and bringing human expression and creativity to the fore are surely equally important public purposes.

To our great good fortune Ohio State has the ability and the drive to pursue all of its missions with equal vigor. Our collaboration with the Royal Shakespeare Company is an especially robust one, drawing from Ohio State's great academic strength and breadth. Included in the partnership are the College of Education and Human Ecology, several departments in the College of Arts and the College of Humanities, and the Wexner Center for the Arts. Our participation is being coordinated by the University's new office for Arts and Culture, lead by Associate Vice President Karen Bell. I am grateful to her for her efforts, and I want to thank the members of the Royal Shakespeare Company who are with us today, Michael Boyd, Vikki Heywood, Jacqui O'Hanlon and Lady Susie Sainsbury. I look forward, of course, to our work together and it is now my pleasure to turn things over to Karen Bell.

Dr. Karen A. Bell:

Well we are thrilled that this is happening, and I think all of us in this room have read Shakespeare in high school, but very few of us in this room have embodied Shakespeare, with our bodies, our hearts, our minds, and our souls. That is what we want to do for hundreds, which will turn into thousands of school children in the state of Ohio. So the plan is, we are starting out working with the Metro School and its affiliated stem schools, and there are schools here in the county, and throughout the state that we will be working with. We are going to be bringing teachers over, we will take about 20 teachers over this summer to Stratford to do the training in this Stand-Up for Shakespeare, this do it on your feet Shakespeare, experience it early Shakespeare. We are also, as Gordon said, working with our colleges and the

November 7, 2008 meeting, Board of Trustees

Wexner Center, so this is one of our very strong transinstitutional initiatives. I am not going to talk very much, what I would like to do is to let all of us hear from the Royal Shakespeare Company themselves. Michael Boyd has been with the Royal Shakespeare Company for a very long time, but has been the artistic director since 2003. Vikki Heywood is the executive director, has been with the company as executive director since 2004, and Jacqui O'Hanlon, the director of education has been with the company since 2003 as well. I would like to send the mic to the three of our guests, and then we will have a chance to see a very brief, but exciting video that I think you will all enjoy, and then we have a tea reception out in the atrium after this. Thank you, and Michael is first.

Mr. Michael Boyd:

Well this is very exciting, thank you for having us. Theatre is the most quintessentially collaborative art form, so I think it is fitting that as an arts organization we are looking for partnership, and we are very proud to be associated with The Ohio State University. I would like to say a special thank you to Karen Bell and to David Frantz who came over and searched us out and looked us over and approved, and won our hearts as an organization, and convinced us in the first place that this would be a very good idea to form a relationship with your great institution. At the heart of the relationship are two people, our education director, Jacqui O'Hanlon, and Brian Edmiston who is a tremendous leader on your staff in the field of theatre and education. The selfish gene of this relationship from our point of view, is we know this is going to make our Stand Up Shakespeare Campaign better, we know it is going to make our work with kids in the UK stronger still. I think working with a great research institution like Ohio State is also hopefully going to give us some hard evidence for the future to use back in the UK and hopefully you will be able to use it here as well to help teachers understand how this work is perhaps not only of use in Shakespeare classes, but will have an impact on the learning confidence of kids throughout the curriculum. We have a very strong belief that this is the case, but we want hard evidence, and I think this is going to help us.

We as an arts organization have been committed now for the past five years to reinvestigate the art of the ensemble. Of working together over a long period of time in an artistic community of actors, directors, writers and designers, in the belief that that kind of long-term deep inquiry together, day and night sometimes, will produce work of greater depth or the more robust inquiry into what it is like to be a human being. We are very much looking forward to sharing this with you, and if we want to be true to our spirit of inquiry, then where best to start than with a great institution like Ohio State.

I would like to introduce Jacqui O'Hanlon, our Education Director who can give you a little more of a breakdown of what Stand Up Shakespeare really means. Once again thank you for shaking hands with us.

Ms. Jacqui O'Hanlon:

Just to say how excited we are in the education department to have this opportunity to work with The Ohio State University, in order to expand our thinking about what is possible to achieve when we work with children and young people and teachers in education and through Shakespeare. I think that through Shakespeare is a really important way of thinking about the work we are doing. Of course we will be learning about Shakespeare and his plays, but it is the opportunity those plays give us to learn through them that is the most exciting opportunity as an educationalist I think. What I was particularly struck by in coming to work at the RSC was when we talked to children and young people about what they thought about Shakespeare, they would say it was boring, and it is irrelevant to us in our lives, and yet when we worked with children and young people in a particular way with Shakespeare, when they were up on their feet doing Shakespeare, when they were seeing it live, when

November 7, 2008 meeting, Board of Trustees

they were starting work with Shakespeare earlier, they had a completely different reaction. Actually what happened was they began to think about themselves and the world in a different way, probably because what Shakespeare's plays do is present a multiplicity of view points. He is incapable as a playwright of presenting only one point of view, and that richness of viewpoint is a really healthy thing for a young mind. Also something happens when children and young people engage with the language, because of the richness of that language, it is not just something physical that happens when they say Shakespeare's words, but what they have to do is really dig deep down to find an eloquence to begin to talk about what happens to them when they engage with that language, or when they engage with those plays. What they find, released in themselves, is an articulacy that they did not know they had. There are lots of very exciting things that happen with children and young people when they start engaging with Shakespeare.

Another really important thing that happens is the increase in confidence in children and young people because of the iconic status that Shakespeare has, the fact that you can do Shakespeare means something, so you begin to think of yourself differently as a learner in education, and that has an impact on how you might be in math or science as well as how you are in English.

So what we are going to do in working with Ohio State is create a program for teachers. That might seem ironic, I have spent a lot of time talking about children and young people, and now we are going to be working with teachers, but that is because we share a commitment. The RSC education work and Ohio State University share a commitment to working with teachers because we know when we work with teachers, actually the impact we can have on thousands and thousands and thousands of young people is really there. What Ohio State teachers will do is they will come and work with us in Stratford each year over the next three years, and they will come and work with the education staff, with the artists in the RSC and obviously bringing the expertise that Brian Edmiston has in their teaching and learning school. So they will work and look at what kind of impact working in Shakespeare has in the classroom. They will do some research on that, because as Michael says, one of the key things for us is creating an evidence base about what happens when we work in this way with Shakespeare. The other thing we are going to do is to work with the teachers to create, we hope, a festival of young people's performance work in 2012, which will be part of the bicentennial celebrations here. We are really looking forward to all of that, and at this time next year, maybe we will be coming to report back to you on our progress and how we have got on with our first cohort of teachers, and maybe they will be here as well, I do not know. We look forward to that moment, thank you very much.

Dr. Bell:

That is the end of our program. I want to again thank you all very much, and Lady Sainsbury who is the deputy chair of the Royal Shakespeare Company, and the chair of the RSC in America, for taking the time to come, and I am sure it was not just for the election, you came here for us. Thank you all very much for being here. Now if we can see the video.

[VIDEO PRESENTATION]

Thank you very much, and we are delighted that this could be our office's first big initiative. We are honored.

Dr. Cloyd:

Thank you very much Karen. This is really a very special day here at Ohio State and we are really very privileged to enter this partnership. Michael, Vikki, Jacqui and Lady Sainsbury, I appreciate very much you coming here today to help us celebrate

November 7, 2008 meeting, Board of Trustees

this partnership. It is great to have you here and it is obvious as Dr. Frantz and I have been talking about, over the last day, this is really a different paradigm I think, from how most of us think about Shakespeare. It moves beyond an art form. This is really getting at some of the opportunities to really understand learning education, behavioral science, social science, it is very different, and I for one find it a really paradigm buster. I would probably go up and ask Mr. Shakespeare for his autograph too now. That is just terrific. We really look forward to this interaction. It will be very beneficial to our University.

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If there is no other business to come before the Board, this meeting is adjourned. The next meeting of the Board will take place on Friday, February 6, 2009 at the Faculty Club. Committee meetings will be on Thursday, February 5, at the Fawcett Center. Thank you.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX XVI)



**First Quarter Report
Fiscal Year 2009 Compared to Goal**

Gifts, Grants and Commitments	1st Quarter FY 2009	FY 2009 Goals	% of Goal
Outright Gifts	\$ 23,033,188	\$ 170,299,000	14%
Private Grants (through OSURF)	\$ 20,259,839	\$ 68,261,000	30%
FY09 Outright Gifts and Grants	\$ 43,293,027	\$ 238,550,000	18%
Pledges	\$ 18,747,523	\$ 67,231,000	28%
Planned Gifts	\$ 4,912,000	\$ 45,065,000	11%
Total FY09 Goal	\$ 66,952,550	\$ 350,846,000	19%

FY09 Fundraising Progress



Elapsed Time in Fiscal Year

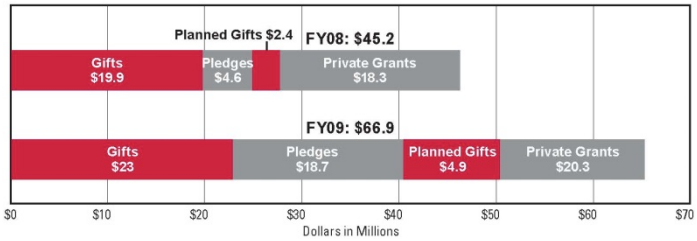




**First Quarter Report
Fiscal Year 2009 Compared to Fiscal Year 2008**

Gifts, Grants and Commitments	1st Quarter FY 2009	1st Quarter FY 2008	% Change
Outright Gifts	\$ 23,033,188	\$ 19,867,794	16%
Private Grants (through OSURF)	\$ 20,259,839	\$ 18,330,232	11%
FY09 Outright Gifts and Grants	\$ 43,293,027	\$ 38,198,026	13%
Pledges	\$ 18,747,523	\$ 4,621,425	306%
Planned Gifts	\$ 4,912,000	\$ 2,435,276	102%
Total FY09 Goal	\$ 66,952,550	\$ 45,254,727	48%

FY09 July-September Compared to FY08 July-September





**The Ohio State University Medical Center
Power to Change Lives Campaign
Goal: \$500 million To date: \$450 million**



November 7, 2008 meeting, Board of Trustees

(APPENDIX XVII)

**OSU BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

November 6, 2008

TOPIC: Approval of Facilities Improvement Projects, Planning Studies and Real Estate Transactions

CONTEXT:

Facilities improvement projects were approved by the Board of Trustees at the February, 2008 meeting.

Changes have been made to the existing policy that incorporate the following:

1. Clarification regarding annual reporting (policy item #6)
2. Clarification regarding study approval amounts (policy item #8)
3. Clarification regarding real estate transactions (policy item #13)
4. Policy regarding Energy Saving Contracts, including Performance Contracts (policy additions #15 – 21)

The proposed changes clarify policy points, and incorporate important components of HB 251. Changes are highlighted and underlined in the attached document.

RECOMMENDATION:

Adopt attached changes to the policy regarding the Board and the University review and approvals required for facilities improvement projects, planning studies, real estate transactions, and energy saving contracts, including performance contracts.

(Revised November 7, 2008)

**Policy for Board of Trustees Review and Approval
of Facilities Improvement Projects, Planning Studies, and Real Estate
Transactions**

Facilities Improvement Projects

This policy is intended to provide flexibility for the University to undertake projects in an expeditious manner, while preserving the authority and ability of the Board of Trustees to review and approve major projects as the Board determines. This policy is not intended to limit Board review of any project or action as the Board determines appropriate. In interpreting this policy, the University shall provide for Board review in any case in which the provisions of this policy are unclear or subject to varying interpretation.

For the purposes of this document, Facilities Improvement Projects are defined as any initiatives undertaken on behalf of the University that improve the physical environment in support of the academic mission. Projects covered under this policy would include, but may not be limited to activities that involve land acquisition, construction, reconstruction, renovation, demolition, landscaping, roads and grounds improvements/maintenance, building and systems repairs/replacements, client-specified projects, major emergency responses and any capital improvement project. This policy excludes items which would appropriately be directed through the procurement process and subject to the University's procurement policies and guidelines.

1. Any facilities improvement project estimated to cost less than \$1M shall follow all applicable University and state procurement guidelines regardless of funding source.
2. Any facilities improvement project estimated to cost more than \$1M but less than \$4M shall require specific project authorization by the Senior Vice President of Business and Finance. This approval constitutes complete authorization for the project, including site selection, design, construction and any services needed, except as specifically noted in the authorization resolution.
3. Any facilities improvement project estimated to cost \$4M but less than \$10M shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.
4. Any facilities improvement project estimated to cost \$10 or more shall require specific project authorization by the Board of Trustees that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution.
5. Once a project of \$4M or more has been approved by the Board, the University shall not increase the project costs (including costs for design, construction, construction management, or other services) presented to the Board at the time of authorization without specific Board approval except as follows:
 - a. For projects under \$4M, with the prior written approval of the Senior Vice President for Business and Finance, the University

may increase individual project contracts or the total project budget as long as the increased project budget does not exceed 10% of the total project budget and funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.

- b. For projects of \$4M or more, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget cumulatively by no more than 10% of the total project budget or \$1M, whichever is less, so long as funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.
6. The University shall report annually to the Board, at the first meeting of the calendar year, on all facilities improvement projects estimated to cost \$4M or more that were completed during the previous year. The report will include determination as to whether the project was on time and on budget. **The report will also include a summary of all facilities improvement projects greater than \$50,000 completed by Facilities Operation and Development and auxiliary units during the calendar year. The report will be presented according to established annual reporting guidelines.**
7. The University shall report quarterly to the Board on the status of each major facilities improvement project of \$20M or more that meet the reporting point's criteria, and annually on any other facilities project as required by the Board. The report will include determination as to whether the project is on time and on budget and include appropriate metrics.

Planning Studies and Project Siting

8. Any planning study (including any feasibility, technical, siting, or other planning study) estimated to cost \$250,000 or more shall require Board of Trustees authorization (either separately or as part of the facilities project recommendations). Any planning study originally estimated at less than \$250,000 that goes over that amount shall be submitted to the Board for authorization. Any planning study estimated to cost less than \$250,000 **and more than \$25,000** shall require Senior Vice President for Business and Finance approval.
9. Any proposed changes to the approved University Master Plan, Regional Plans, District Plans, and Sub-District Plans shall be subject to review and approval by the **Senior Management Council** and Board of Trustees.
10. Requests for use of a site for any facilities project or any change in activity or program shall be subject to review and approval by the **Senior Management Council** and Board of Trustees if not in compliance with the approved University Master and District Plans, as determined by the Department of Facilities Operations and Development.

Real Estate Transactions

11. Any easement, other than an easement for street, roadway or highway purposes, to be granted to another party for use of University property for a term of not more than 25 years shall be subject to review and approval by the Senior Vice President for Business and Finance.
12. Approval of replacement (renewal) easements for existing agreements that benefit the University and that were previously approved by the Board of

Trustees as outlined in item #11, may be granted for a like term by the University through the written approval of the Senior Vice President for Business and Finance.

13. Any sale or purchase of real property **in the name of the Board of Trustees or the University**, or acceptance of the gift of real property, shall be subject to the review and approval of the Board of Trustees.
14. The lease of real property by the University for any total term of ten years or more or with a total lease value greater than \$1M shall be subject to review and approval by the Board of Trustees.

Energy Saving Contracts, including Performance Contracts

15. **Any request for proposals for energy saving contracts that are exempt from the applicable competitive bidding requirements shall follow the requirements of section 3345.65 of the Revised Code.**
16. **Proposals shall be analyzed considering the cost estimates of each proposal, how qualified each party submitting a proposal is to implement its proposal, and the institution's ability to pay for each with current revenues or by financing the cost of each.**
17. **The proposal most likely to result in the greatest savings may be recommended for contract, when the cost of the proposal is compared to the reduced energy and operating costs that will result from implementing the proposal.**
18. **No contract to implement energy saving measures shall be awarded unless one or both of the following circumstances exists, as applicable:**
 - a. **In the case of a contract for a cogeneration system described in division (B)(8) of section 3345.61 of the Revised Code, the cost of the contract is not likely to exceed the amount of money the board would save in energy and operating costs over no more than five years;**
 - b. **In the case of any contract for any energy saving measure other than a cogeneration system, the cost of the contract is not likely to exceed the amount of money the board would save in energy and operating costs over no more than ten years.**
19. **Any energy saving contract estimated to cost less than \$4M shall require specific authorization by the Senior Vice President of Business and Finance. This approval constitutes complete authorization for the project including site selection, design, construction and any services needed, except as specifically noted in the authorization resolution.**
20. **Any energy saving contract estimated to cost \$4M but less than \$10,000,000 shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.**
21. **Any energy saving contract estimated to cost \$10M or more shall require specific project authorization by the Board of Trustees that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution.**

(APPENDIX XVIII)



Jones Graduate Tower Renovation

315-07-2113

Requesting Agency(s): STUDENT LIFE, OFFICE OF

Location(s): Jones Graduate Tower 78,898 ASF/159,759 GSF Age: 1969

Description/Scope:

This project will renovate Jones Graduate Tower - including resident rooms, public areas, and infrastructure. Improvements include upgraded HVAC, lighting and finishes; replacement of all bathroom fixtures; upgraded electrical; hazardous materials investigation and abatement. The facility will be closed during construction.

The project conceptual budget was increased as a result of physical realignment and re-estimating to current market and updated code. Any project with an estimate greater than 12 months old was re-estimated during the May-August capital realignment process.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the on-campus student living space.

Energy and Sustainability: This project will meet the requirements of HB 251, as applicable.

Deferred Maintenance/Renewal: This project will address \$860,000 in deferred maintenance.

Source of Funds:	Amount
Univ. Bond Proceeds	\$8,300,000.00
Total:	\$8,300,000.00

Schedule:	Bo T Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$6,000,000.00	04/06/2007		04/06/2007
6540 Received by Facilities Design and Construction				05/07/2007
DESIGN				
Arch/Engr Contract		10/15/2007		10/15/2007
Constr Mgr Contract				10/30/2007
Schematic Design Approval			06/03/2008	06/13/2008
Design Dev Document Approval			06/26/2008	09/13/2008
Construction Document Approval			10/21/2008	
BIDDING				
Bidding Approved BoT	\$8,300,000.00	11/07/2008		
CONSTRUCTION				
Construction Start		06/01/2008	06/01/2009	
Completion		08/15/2009	08/16/2010	

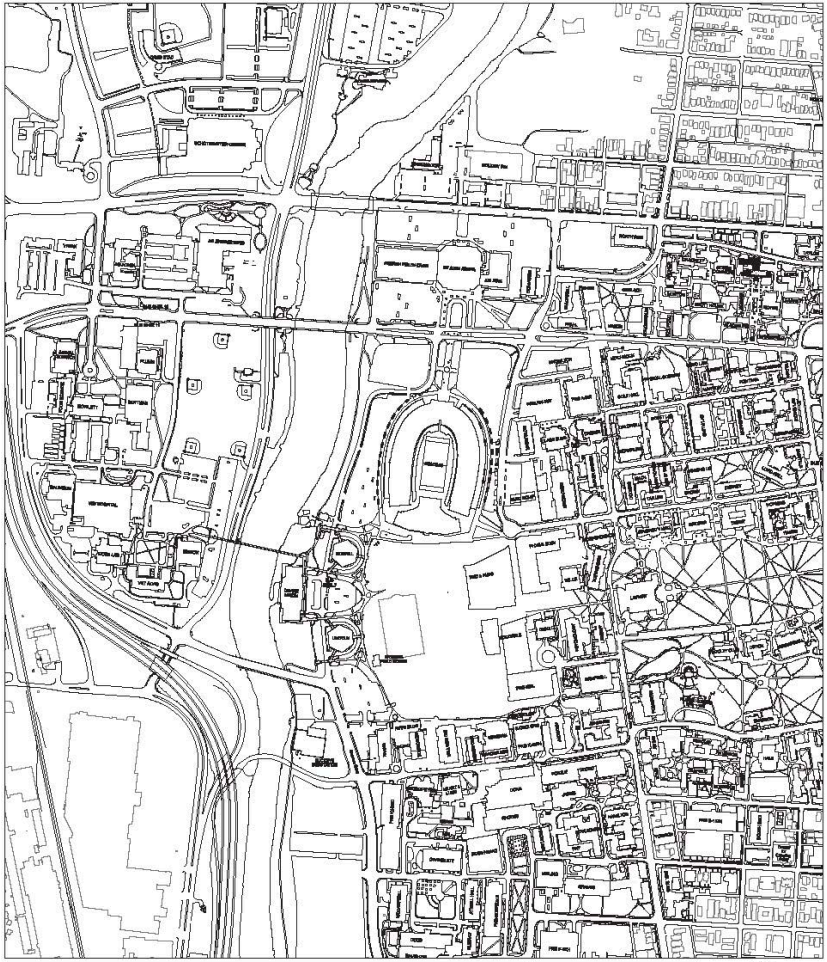
Project Team:

Project Manager: Nikolina Sevis
DAVIS WINCE LTD - Design

Project Coordinator: Laura Kembitzky

Core and Medical Campus Projects

- Jones Graduate Tower Renovation



(APPENDIX XIX)



Campus Electric Capacity, Phase 2 (New Substation)

OSU-081042

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/0 GSF Age:

Description/Scope:

This project will construct a new electrical substation that is necessary to meet current and future campus electrical needs. An initial study has been completed (currently in final draft) recommending the station be located near the new AEP feeder to campus along Kenny Rd. The recommendation on location is also based on a coordinated review of current identified campus growth and projected future growth over the long term. Final siting will be determined as part of this project, in coordination with other campus planning efforts.

Campus electrical demand will exceed the capacity of the OSU substation within the next five to eight years. Energy conservation will off-set a portion of the growth but will not eliminate the need for a new substation.

Once operational the substation will be the primary source of power to buildings west of the Olentangy River, reducing the demand on the existing substation and providing for growth on the main campus. The new substation will also be designed to provide redundancy to the existing substation to improve electrical reliability in support of business continuity and risk management planning.

The electrical duct bank and electric vaults will be constructed as part of the John Herrick Drive Rebuild projects.

How does this project advance the Academic Plan? This project will advance the Academic Plan by improving campus infrastructure to provide reliable service to campus buildings and improve service efficiency.

Logistics: Campus growth currently in process and in the future with the Medical Center will reach/exceed the capacity of the OSU substation. This will be coordinated with the underground transmission line being installed by AEP, and loads will be shifted to allow for required capacity.

Risks: Failure to coordinate the design of this project with AEP's installation of their third distribution line to campus risks excessive future installation costs to complete the connection of the new substation to this line. Proceeding now insures coordination with the AEP project to facilitate the tie-in point for the new substation and offers the potential to complete this during the AEP installation work period. Designing this project in parallel with AEP insures alignment and offers potential construction savings estimated in the range of \$200,000 to \$750,000. Also, if the project is delayed too long, the campus may be unable to provide power for any future campus expansion after 2013.

Energy and Sustainability: This project will meet the requirements of HB 251, as applicable.

Source of Funds:	Amount
2009 (2010) Bond Issue	\$9,000,000.00
2011 (2012) Bond Issue	\$44,015,000.00
Total:	\$52,015,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$52,015,000.00	11/07/2008		
CONSTRUCTION				
Construction Start:		07/01/2011		
Completion		12/31/2013		

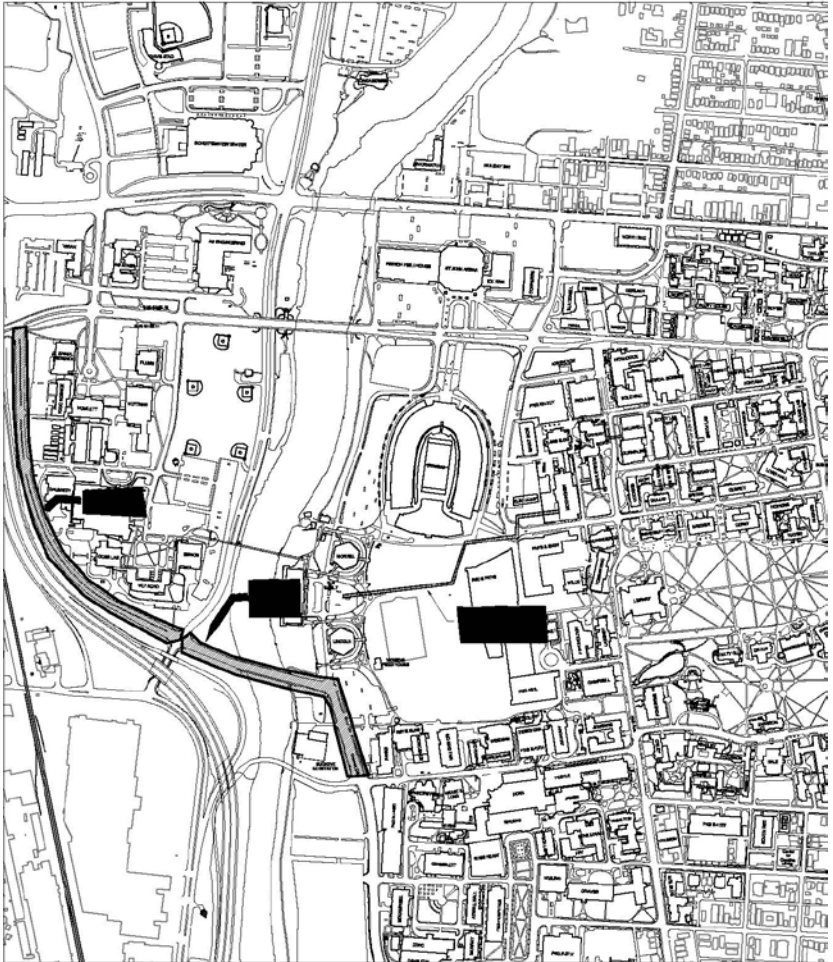
Project Team:

Project Manager: Carlos Serna

Project Coordinator: Melissa Griffin

Core and Medical Campus Projects

- John Herrick Drive Rebuild, Phase 1
- John Herrick Drive Rebuild, Phase 2
- Steam and Condensate Distribution System Upgrades, Phase 2





John Herrick Drive Rebuild Phase 1

OSJ-081047

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Street-Col.

ASF/0 GSF Age:

Description/Scope:

This project includes full depth replacement of deteriorated roadway from Woody Hayes Drive to Olentangy River Road. **This project will also include the electrical duct bank and electric vaults required for the Campus Electric Capacity, Phase 2 (New Substation) project.** The roadway will be under construction during the warm weather months of 2010 to 2011.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure.

Logistics: Two-way traffic will be maintained on one side of the roadway while the other side is under construction.

Risks: This project is installing the electrical duct bank and electrical vaults required for the Campus Electric Capacity, Phase 2 (New Substation) project. A delay in this project will adversely affect the timing of the new substation which is required to meet current and future capacity for the campus, including the Medical Center expansion projects.

Energy and Sustainability: This project will meet the requirements of HB 251, as applicable.

Deferred Maintenance/Renewal: This project will address approximately \$1.8M in deferred maintenance.

Source of Funds:	Amount
2009 (2010) Bond Issue	\$6,300,000.00
Total:	\$6,300,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$6,300,000.00	11/07/2008		
DESIGN				
Arch/Engr Contract		09/30/2009		
Schematic Design Approval		12/01/2009		
Design Dev Document Approval		02/01/2010		
Construction Document Approval		03/30/2010		
BIDDING				
Bidding Approved BoT	\$6,300,000.00	11/07/2008		
CONSTRUCTION				
Construction Start		04/01/2010		
Completion		09/30/2011		

Project Team:

Project Manager: Tom Ekegren

Project Coordinator: Melissa Griffin



John Herrick Drive Rebuild Phase 2

OSU-081256

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Street-Col.

ASF/0 GSF Age:

Description/Scope:

This project includes full depth replacement of deteriorated roadway from Glentangy River Road to Cannon Drive and 12th Avenue (not including the intersection of Cannon Drive and 12th Avenue). **This project will also include the installation of electrical duct bank and electric vaults for the Campus Electric Capacity, Phase 2 (New Substation). This project may include intersection realignment.**

The project will be under construction during the warm weather months of 2012 to 2013.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the campus transportation and utility infrastructure.

Logistics: Two-way traffic will be maintained on one side of the road while the other side is under construction.

Risks: This project is installing the electrical duct bank and electrical vaults required for the Campus Electric Capacity, Phase 2 (New Substation) project. A delay in this project will adversely affect the timing of the new substation which is required to meet current and future capacity for the campus, including the Medical Center expansion projects.

Energy and Sustainability: This project will meet the requirements of HB 251, as applicable.

Deferred Maintenance/Renewal: This project will address approximately \$4M in deferred maintenance.

Source of Funds:	Amount
2011 (2012) Bond Issue	\$7,070,000.00
Total:	\$7,070,000.00

Schedule:	BoT Approved Amt.	Projecte d	Revis e d	Actual
PLANNING				
Arch/Engr Approved by BoT	\$7,070,000.00	11/07/2008		
DESIGN				
Arch/Engr Contract		01/01/2011		
BIDDING				
Bidding Approved BoT	\$7,070,000.00	11/07/2008		
CONSTRUCTION				
Construction Start		01/01/2012		
Completion		12/31/2013		

Project Team:

Project Manager: Tom Ekegren

Project Coordinator: Melissa Griffin



Steam and Condensate Distribution System Upgrades Phase 2

OSU-081060

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/O GSF Age:

Description/Scope:

This project will replace deteriorated steam lines and failing condensate lines in the campus steam distribution system in order to ensure reliable steam capacity and increase condensate return. Deteriorated steam and condensate distribution lines will be replaced with larger sized lines to increase capacity, which is needed to support the Medical Center projects. The phase one project is replacing a failed steam line; the steam line replaced by phase two is currently the sole source of steam to the Midwest campus until phase one is complete.

In addition to increasing capacity and reliability, the replacement of failing condensate return lines will result in fuel and water treatment cost savings.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus infrastructure and efficiency and ensuring reliable service to campus buildings.

Energy and Sustainability: This project will meet the requirements of HB 251, as applicable

Source of Funds:	Amount
2009 (2010) Bond Issue	\$6,500,000.00
Total:	\$6,500,000.00

Schedule:	Bo T Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$6,500,000.00	11/07/2008		
BIDDING				
Bidding Approved BoT	\$6,500,000.00	11/07/2008		
CONSTRUCTION				
Construction Start		07/01/2009		
Completion		12/31/2010		

Project Team:

Project Manager: Tom Ekegren

Project Coordinator: Melissa Griffin

(APPENDIX XX)

SALARY REDUCTION PICK-UP PLANS

TOPIC: Ohio State's retirement contributions for covered employees.

ACTION REQUIRED: Adoption of the resolution for Ohio State's salary reduction "pick-up" plans to ensure IRS compliance.

BACKGROUND:

- Pursuant to federal and Ohio laws, federal and state income taxes on a portion of the wages or salaries of the employees of Ohio State will be deferred to the extent that Ohio State picks up (assumes and pays) the contributions for covered employees (pick-up contributions).
- The IRS has declared, through IRS Revenue Ruling 2006-43, that any public employer who remits tax-deferred employee contributions is required to approve specific written documentation about their pick-up plan(s).
- In February, 1999 a Board of Trustees resolution was adopted to establish The Ohio State University Alternative Retirement Plan (*ARP*), which indicated that contributions to this plan would be picked up by Ohio State.
- For each of the following, Ohio State also contributes pick-up contribution amounts directly to the Plan on behalf of an employee: The Ohio State University Retirement Continuation Plan (*RCP*) (f/k/a The Ohio State University Supplemental Qualified Retirement Plan), The Ohio Public Employees Retirement System (*OPERS*), and The State Teachers Retirement System of Ohio (*STRS Ohio*); and thus, written documentation needs to be established for these plans as well.
- Ohio State will not incur any additional costs for picking up such contributions.
- Possible repercussions of a noncompliant plan are:
 - Additional tax liabilities for the employee and employer;
 - Corrected W-2 forms to employees; and
 - Amended income tax returns.

REVIEW:

- *OPERS* and *STRS Ohio* have reviewed and approved this resolution language as satisfying.

RECOMMENDATION:

- Seek adoption of the resolution from the Board of Trustees establishing the remaining plans as "pick-up" plans.
- Update employee communications to indicate the plans are considered "pick-up" plans, and thus, eligible for a pre-tax deduction.

FOR MORE INFORMATION:

- Larry Lewellen, Associate Vice President, Human Resources (292-4164 or lewellen.1@osu.edu)
- Pam Doseck, Director, Benefits (292-6743 or doseck.12@osu.edu)

(APPENDIX XXI)

LONG-TERM LEASE/PURCHASE

**JAMES CANCER HOSPITAL AND SOLOVE RESEARCH INSTITUTE
JAMESCARE WOMEN'S AMBULATORY
ONCOLOGY CENTER
739 WEST THIRD AVENUE
COLUMBUS, OHIO 43212**

Background

Location and Description

The proposed JamesCare Women's Ambulatory Oncology Center will be located within one mile of the James Cancer Hospital and Solove Research Institute (the James) at 739 West Third Avenue in Columbus, Ohio 43212. The Center will provide all-encompassing women's oncology services including complete diagnostic services, immediate answers, far-reaching expertise, continuity of care, convenience, comfort and support. This location will satisfy the growing demand for ambulatory oncology care and access to clinical trials in central Ohio. Patients also will benefit from access to therapeutic clinical trials, a high-risk breast cancer clinic, the leading-edge research of the James, and access to specialized oncology services. The business plan for this Cancer Center demonstrates positive contribution and is self sustaining.

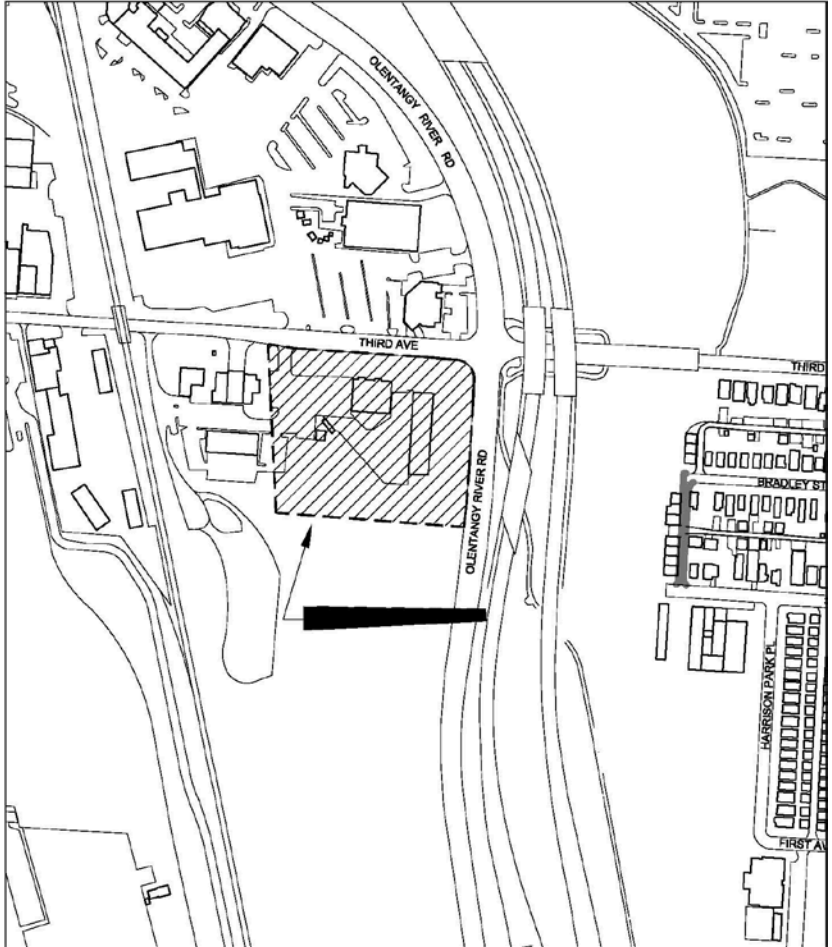
The proposed site, which is visible from SR 315, has excellent access from SR 315 and from the James. The proposed medical office building will contain approximately 103,500 square feet. The new building will be constructed for multiple clinical specialty uses per approved plans and specifications and will provide space for future expansion as programs develop, along with adequate parking. This facility will be leased to the University for a term of 20 years with negotiated renewal options and a purchase option. All costs including lease payments and operating costs will be the responsibility of the James Cancer Hospital and will be paid from operating revenue generated at the location. Proposals for facility development were solicited through a competitive bid process and the selection of the final lease was based on the superior location and finances.

The site, approximately 4.7 acres, currently is owned by the City of Columbus and used for a police heliport. Gowdy Partners III LLC has an option to purchase the site. Gowdy Partners III LLC will exercise that option and construct the building.

Terms of Lease

The initial lease term shall be for a period of 20 years with two five year renewal options. Purchase options at different times during the lease will be negotiated. The proposed average annual base rent, including estimated amortized tenant improvement costs and operating expenses, during the first ten years of the lease are estimated to be \$3.3 million. The lease will be market conforming, competitively negotiated, and will be business plan compliant. Final terms and conditions of the lease will be negotiated in the best interest of the James, OSU Medical Center, and the University.

LONG TERM LEASE, 739 WEST THIRD AVENUE



Office of Business and Finance / Board of Trustees Meeting

November 7, 2008



APPENDIX XXII

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

December 14, 2008

COMMENCEMENT ADDRESS

Richard A. Hollingsworth

Richard Hollingsworth, vice president for Student Life at The Ohio State University, will retire in January 2009 after a 35-year career spent improving the lives of the university's students.

Having grown up in the University District, he attended Ohio State, earning his bachelor's degree in 1973. He received a JD degree from Capital University Law School in 1981.

Throughout his career, Mr. Hollingsworth has worked tirelessly to promote character development and help students realize their full potential. He has been an innovative leader in creating and shaping programs and services to support the best possible learning environments. Committed to diversity and inclusiveness, he has been a major contributor to numerous university initiatives to recruit, retain, and support underrepresented students. He has championed student leadership

development and promoted sexual assault prevention and survivor support. He was instrumental in establishing the Code of Student Conduct and has been a leading proponent of good sportsmanship and responsible celebration.

He served in a number of roles in student life governance until his appointment in 2000 as associate vice president for Student Affairs. In 2006, he was named vice president for Student Affairs (now Student Life), after serving in an interim capacity for nearly a year.

As vice president, he has been responsible for 30 departments, including University Housing, Campus Dining Services, Student Health Services, the Ohio Union (including student organizations, leadership and service programs, and Greek life), Recreational Sports, Counseling and Consultation Service, Career Connection, the Multicultural

Center, Office for Disability Services, Student Advocacy Center, Off-Campus Student Services, the Parent Association, the Blackwell Inn, and the Schottenstein Center.

An accomplished and eloquent public speaker, Mr. Hollingsworth has delivered more than 6,200 lectures, workshops, and training sessions during his tenure on topics that address personal and organizational effectiveness. He has delivered the welcome remarks at the last 83 commencement ceremonies, a role he has played since autumn of 1987.

In addition to his work as an administrator, Mr. Hollingsworth has been an adjunct faculty member in the College of Education and Human Ecology since 1981, teaching graduate courses in higher education and student affairs, and undergraduate courses in leadership development. He plans to continue teaching at Ohio State in his "retirement."

RECIPIENTS OF HONORS

William E. Evans

DOCTOR OF SCIENCE

William E. Evans is director and chief executive officer of St. Jude Children's Research Hospital and holder of the St. Jude Professorship and Endowed Chair of Pediatrics at the University of Tennessee Colleges of Medicine and Pharmacy.

For the past 30 years, his research at St. Jude has focused on the pharmacogenomics of anticancer agents in children, with emphasis on treatment of acute lymphoblastic leukemia. He is the recipient of three consecutive NIH MERIT (Methods to Extend Research in Time) Awards from the National Cancer Institute.

Dr. Evans earned his BS and PharmD degrees from the University of Tennessee, before joining the university faculty in 1974

and the St. Jude faculty in 1976. From 1986 to 2002, he served as chair of St. Jude's pharmaceutical department and, from 1983 to 1991, as chair of the University of Tennessee's College of Pharmacy, Department of Clinical Pharmacy. He is the first non-physician to serve as director of St. Jude Children's Research Hospital.

He has authored more than 300 articles and numerous book chapters and has edited several textbooks and scientific journals. He is recognized by ISI as a "Highly Cited Scientist." In addition, Dr. Evans has given more than 200 invited presentations in 20 countries. His professional contributions include service on several scientific advisory boards, including the Board of Scientific

Counselors for the National Cancer Institute of the National Institutes of Health and the International Advisory Council for the Singapore Agency of Science, Technology, and Research.

His national awards include the Therapeutic Frontiers Award of the American College of Clinical Pharmacy, the Volwiler Award from the American Association of Colleges of Pharmacy, the Tyler Award from the American Pharmacists Association, and the Yaffe Lifetime Achievement Award in Pediatric Pharmacology. He is a Fellow of the American Association for the Advancement of Science and was elected to the Institute of Medicine of the National Academy of Sciences in 2002.

RECIPIENTS OF HONORS

Anne Kittredge Jeffrey

DISTINGUISHED SERVICE AWARD

Anne Kittredge Jeffrey has served the central Ohio community as a dedicated volunteer for more than five decades. She currently serves as chair of The Ohio State University-Harding Behavioral Health Board and as co-chair, with her husband, Robert "Tad" Jeffrey, of The Ohio State University Medical Center's "Power to Change Lives" campaign.

After attending Skidmore College and Columbia University, Mrs. Jeffrey moved to Columbus with her husband in 1956 and began working as a volunteer at Columbus State Hospital. She joined the Mental Health Association and has campaigned for better mental health services in Columbus ever since. She was a founding member and

first president of the Columbus Area Community Mental Health Center and founding member of the Franklin County Alcohol, Drug Addiction, and Mental Health Services and the Community Shelter Board.

In 2003, Mrs. Jeffrey chaired the OSU Medical Center's fund-raising effort for the George T. Harding III, MD, Endowed Chair in Psychiatry, raising more than \$1.5 million to establish the first chair in the department. The Jeffrey's dedication to the Medical Center's Neurosciences Campaign Committee led to the Medical Center's raising more than \$18 million for neuroscience programs. She and her husband established the Jeffrey Post-doctoral Fellowship in Academic Child and

Adolescent Psychiatry in 2007. In addition, they have supported numerous other Ohio State programs, including WOSU, Women and Philanthropy, Moritz College of Law, Fisher College of Business, Wexner Center, John Glenn School of Public Affairs, the James Fund for Life, and the Chadwick Arboretum.

Mrs. Jeffrey was the first woman president of United Way in 1971, chaired its 1972 campaign, and was the first woman to receive United Way's highest honor, the Alexis de Toqueville Award in 1998. She was honored as a Woman of Achievement by the Columbus YWCA in 1996 and is the recipient of Ohio State's 2002 Gerlach Development Volunteer Award.

Bruce W. Lavash

DISTINGUISHED SERVICE AWARD

Bruce W. Lavash is a research fellow at Procter & Gamble in Cincinnati and a member of P&G's prestigious Victor Mills Society, which recognizes the corporation's most innovative technologists.

Mr. Lavash joined Procter & Gamble after receiving his bachelor's and master's degrees from The Ohio State University in 1977 and 1978, respectively. During his career at P&G, he developed more than 30 U.S. patents for paper-related consumer products that are today used and recognized globally, including tissue paper products, disposable bibs, pet litter box systems, and absorbent undergarments.

Throughout his career, he has maintained a close relationship with his alma mater, especially with the College of Engineering, where he serves as P&G's top recruiter at Ohio State. In that role, he has been highly effective at connecting Ohio State's top engineering students with one of America's premier corporations. He has also been influential in obtaining P&G funding that provides significant support for several College of Engineering initiatives, including the Women in Engineering and Minority Engineering programs.

He serves as a member of the University Honors External Advisory Committee, offering an outside perspective on Ohio

State's Honors Program. With a strong belief in the value of undergraduate research, he continues to be involved in many on-campus activities, including organizing sponsors for the annual Fundamentals in Engineering Honors Program robot competition, serving as judge and speaker for the Denman Undergraduate Research Forum, and as a participant in the First Year Experience Leadership Collaborative. In addition, he conducts seminars with P&G professionals in leadership, problem solving, and communication for Ohio State students. His many contributions to Ohio State include a gift to support construction of Scott Laboratory.

November 7, 2008 meeting, Board of Trustees

The Graduate School

Dean: Patrick S. Osmer

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Lennard Valentine Moses, Xenia
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M.Mus. (Northern Illinois University)
Music
Dr. Susan K. Powell

Richard Lee Schnipke, Ottawa
B.Mus. (Bowling Green State University)
M.Mus.
Music
Dr. Hilary J. Apfelstadt

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M.A. (Ohio University)
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Dr. Jeff S. Sharp

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M.S.
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Dr. Jay F. Martin

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B.S., M.S. (Yonsei University)
*Geodetic Science and
Surveying*
Dr. C.K. Shum

Young-Ae Lee, Seoul, South
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Bachelor's (University of
Inchon)
Master's (Sook-Myung
Women's University)
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Nancy Marie Wetzel,
Caledonia
Magna Cum Laude

College of Pharmacy

Dean: Robert W. Brueggemeier

Doctor of Pharmacy

Brandilyn Ann Davis,
Portsmouth
B.S.Pharm. (Ohio Northern
University)

Lori Austin Kneisly, Blacklick
B.S.Pharm. (Ohio Northern
University)
Cum Laude

Charles E. Miller, Centerville
B.S.Pharm. (University of
Connecticut)

Tien Linh Tran, Toronto, ON,
Canada
B.S.Pharm. (University of
Toronto)

**Bachelor of Science in
Pharmaceutical Sciences**

Andrew Michael Burns,
Middletown
Jason S. Fugate, Beloit
Katie Michelle Lev, Dublin
Sean Arian McDowell, Dayton
Jacquelyn Lee Risner, Carey
Magna Cum Laude
Justin Lee Rohn, Navarre
Angela Elizabeth Thiry, Parma

**College of Veterinary
Medicine**

Dean: Thomas J. Rosol

**Doctor of Veterinary
Medicine**

Carol Theresa Preyer, Chevy
Chase, MD
B.S. (University of Maryland-
College Park)

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-FIFTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 5 and 6, 2009

The Board of Trustees met Thursday, February 5, at the Fawcett Center and on Friday, February 6, 2009, at the Faculty Club, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 6, 2009 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Thursday, February 5, 2009, at 8:40 am. He requested the Secretary to call the roll.

Present: G. Gilbert Cloyd, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, and Debra J. Van Camp.

Dr. Cloyd:

Good morning. I would like to convene the meeting of the Board of Trustees.

Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow afternoon at 1:30 p.m. at the Faculty Club.

Upon motion of Dr. Cloyd, seconded by Jo Ann Davidson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley and Kass.

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The Chairman, Dr. Cloyd, reconvened the meeting of the Board of Trustees to order on Friday, February 6, 2009, at 1:30 pm. He requested the Secretary to call the roll.

Present: G. Gilbert Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Debra J. Van Camp, and Jason W. Marion.

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Dr. Cloyd:

In order to conduct the business of this meeting in an orderly fashion, I would ask that everyone make sure that the ringers on their cell phones are turned off, as well as other communication devices, so we can conduct the meeting in an orderly fashion, and also ask you to observe rules of decorum proper to conduct the business at hand.

Onto the next item on the agenda, before I introduce President Gee to provide his report I would like to wish him a belated happy birthday. I think it is very fitting that your birthday is on Groundhog's Day. Happy birthday, President Gee.

All of you have had an opportunity to see the wonderful gift that President Gee provided in his scholarship for students. This is really a very significant step on your part President Gee, and very consistent with the mission and vision of this great University to provide high quality education to everyone in the state, and beyond and that is very much appreciated. Thank you very much.

President Gee, there is also one other gift I would like to acknowledge at this time, which I think is really rather extraordinary. President Gee often talks about the positive passion that people have for Ohio State University, and we have a real example of that in our Development Fund report today. Dean Gifford Weary, who is dean of Social and Behavioral Sciences, has created a \$2 million chair in the department of Psychology. I do not believe she is here today, but we will recognize her even without being here. It is an extraordinary gift in its own regard, but it also

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fits with what President Gee says is the type of loyalty and dedication we see across our University, and in this case by one of our deans and faculty members. Even though Dean Weary is not here, I would ask all of you to join me in giving her a round of applause for this gift.

Thank you very much, and now I will turn to President Gee for his report.

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PRESIDENT'S REPORT

President Gee:

Thank you very much. I appreciate your kind words. You will not see as much of me in the future because I will be taking to Washington on Saturdays and Sundays to pay for the damn thing. I am as optimistic as ever, and how could I not be?

Last week Governor Strickland unveiled a budget proposal that builds upon two years of unprecedented support for higher education in Ohio. Other state supported universities around the country are laying off and furloughing staff. Thanks to our Governor and our bipartisan legislature and their firm commitment to higher education, we are better positioned than Ted Koppel's toupee.

Truly I am deeply grateful to the Governor, our elected leaders and Chancellor Fingerhut. Higher education will pull us out of this economic tailspin. I truly believe that, so the ball is now in our court.

For my part, I discussed with the Board today my goals for the next five years. The document is still a work in progress, but I like it because it goes well beyond the usual high-level, purely inspirational amorphous kinds of statements. The goals have specific strategies and milestones to be met along the way. It is a buck-stops-here approach, and I firmly believe that raising the stakes will help us move very quickly to realize our full potential.

Not surprisingly, perhaps, students have kept me busy. We have been to basketball games, parties, food festivals, and hockey games. They even sang happy birthday to me on Monday - by the way I did go out early in the morning, saw my shadow and went back to bed - and they sang happy birthday until I told them to get back to class.

In the past two months I have met with our future dentists, our future journalists, our future educational leaders, and I hope with all of them future Buckeyes. No, when I say that I am not talking about Marcus Hall or Jamaal Berry. This is recruiting season for honors, scholars, and Maximus students, and we have brought thousands of them to campus to convince them to commit to Ohio State next fall. These are the best and the brightest high school students from around the country, and like Angelina Jolie, Ohio State wants to adopt them all.

A couple of weeks ago I spent an evening with doctoral candidates in our educational policy program. The conversation was lively and engaging. They asked me anything and everything. In fact, one student from South Korea asked me, and this is absolutely true, a very reasonable and perceptive question. He said with all the available talent out there, why on Earth did Ohio State hire me twice. He is on his way back to South Korea.

Our students' Solar Decathlon project belongs in a science-fiction novel. It brings together students from architecture, engineering, political science, some 20 majors in all. They are designing and creating a 700 square foot solar powered house of the future that will be part of a national competition in Washington, D.C. next fall. Other

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students are taking technologies developed in Ohio State laboratories and creating new companies out of them. NanoMed is one of them.

Born in an Ohio State classroom, NanoMed produces genetically modified cells for gene therapy, and it is irrefutable scarlet and gray proof of the entrepreneurial spirit of our students.

Clearly these students are learning much from our faculty. The American Association for the Advancement of Science (AAAS) is the gold-standard of academic achievement. This winter 18 Ohio State faculty members were inducted into the AAAS, assuring that our faculty remains the largest contingent of AAAS fellows in the country. They are making the news in other ways, and more often than even the Governor of Illinois.

Since we last spoke Ohio State experts have been featured in *The New York Times*, *Newsweek*, *CNN* and even Jay Leno's monologue. His show is post-prime time, so the theme was not exactly G-rated. Let us just say it involved the world's oldest profession and new evidence that when you touch something you are more likely to buy it. But easy double-entendres aside, our faculty have made news with ingenious ideas to protect soybean crops, calculate the cost of food borne illness, solve the mysteries of the solar system, and develop a vaccine for Alzheimer's. Their leadership in reaching out to our communities also was recognized recently. In December, the Carnegie Foundation for the Advancement of Teaching recognized the University for its extensive outreach and engagement efforts – everything from watershed management to the arts.

I am delighted to report that we have recently appointed Christine Poon, dean of the Fisher College of Business. She is a veteran of the pharmaceutical industry and a global-force in business and commercialization of research. Dean Poon, whom many of you met in January, will take the helm this spring, joining the ranks of Joyce Beatty and Javaune Adams-Gaston, who hit the ground running last month. Together these leaders will enrich our University whose stock is on the rise.

In December, *The Wall Street Journal* named the Fisher Executive MBA program the third best investment in business education. Several weeks ago, we announced the new Students First program. Through the program, we seek to ensure that students caught in the economic tsunami are able to complete their degrees. Students First doubles the amount of money available for short-term loans, while reducing interest rates and guaranteeing that if tuition rises, financial aid will rise with it.

A complementary new fundraising initiative will help in even more substantial ways. All of us at this University are redoubling our efforts to fuel Ohio's economic resurgence, and we are more aggressively telling our success stories. Last week, I sent to elected leaders and others the first of a series of one-page stories about University programs that are creating jobs and kick-starting our economy. They include business incubators in Piketon, telescope construction in Columbus, and sensor-technology development in Dayton.

What all of these programs underscore is that now is not the time to hunker down. Ohio's future, I believe, lies in the development of new ideas, innovative thinking, and the application of our best and brightest minds to our toughest global problems. Realizing the enormous promise of our great state requires partnerships of all kinds. And partnerships with alumni and friends have never been more important. It is my honor to announce one of the largest single gifts ever given to the University, and the largest from an individual donor to the Engineering College.

Bill and Ernie Lowrie have committed \$17 million to chemical and biomedical engineering at Ohio State. Their gift is remarkable for its extraordinary size, but more so for the ways in which it will advance the works of students and faculty for

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generations to come. The Lowries are supporting faculty members at various stages in their careers through the creation of targeted endowed funds. They are devoting substantial sums to the construction and support of a new laboratory building.

For many decades, Ernie and Bill have been two of the University's firmest friends. They have given their time and talents to so many areas of Ohio State, and Bill's strategic guidance on our Foundation Board is absolutely invaluable. In recognition of Bill and Ernie's uncommon generosity and steadfast friendship, the Board today will approve the naming of the William G. Lowrie Department of Chemical and Biomolecular Engineering. The Lowries have to leave soon, but would they please join me at the podium so that we might properly express and show our gratitude?

Ladies and gentlemen, Bill and Ernie Lowrie.

Mr. William G. Lowrie:

I did not know I was going to be invited to speak, but I will be brief. We are extremely pleased to be able to do what we are doing. It is something we have given a lot of thought to. I know it is referred to as a gift, but as I have told other people, in my opinion, what is taking place in the Department of Chemical and Biomolecular Engineering over the last couple of decades is growing it and making it stronger, and making it much more powerful; they have earned this and they have earned the right to step forward and continue to grow, and the gift we are making. I am confident will give them the facilities to recruit and bring in high talented students and faculty. I will promise you, although I am not going to be able to control it, that they will continue to create and will create a department that is going to be world class in this area of study. It is our pleasure to do this, and thank you very much for the recognition you have afforded us. We appreciate it.

Dr. Cloyd:

Thank you President Gee. I would now like to call on Jason Marion to present the Student Recognition Awards.

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STUDENT RECOGNITION AWARDS

Mr. Marion:

Thank you Mr. Chairman.

Today we have the opportunity to recognize two of Ohio State's most outstanding students, and being outstanding in an institution such as Ohio State is quite a feat. This is my favorite part of the actual meeting, because we have two examples of what we as a University are all about.

Our first student, Laura E. Kenkel, a Cincinnati native, comes to The Ohio State University from Ball State University in Muncie, Indiana, where she was a National Merit Scholar earning top honors while working on two bachelors degrees, one in chemistry and one in psychology. She later earned a masters degree in physiology at Ball State, and she is currently a fourth year medical student in our College of Medicine.

Dean Souba identifies Laura as "the embodiment of intellectual experience, compassion, and altruism." Her record demonstrates this. At OSU she has earned four merit and service scholarships, demonstrating her academic excellence and outstanding service to others. Her service is commendable, both to the University and to the community. She has worked well over a hundred hours for the Columbus

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Suicide Hotline, she has created and facilitated a support group for medical students with depression and anxiety, she served as an executive member for the Psychiatry Interest Group and currently she is co-chair of the Gold Humanism Honor Society. It is absolutely no surprise she was awarded the Mallory Scholarship in the Medical Humanities for commitment to the medical humanities and community service. In addition, while in medical school she has received honors on four occasions and received five letters of commendation. Laura has also been an outstanding instructor with Professional Pathways in Health and she continues to be an exceptional mentor and educator to OSU's premedical undergraduate students. Laura's selfless nature and her ability to help others will surely make her an outstanding doctor and she is highly worthy of recognition by the Board. Laura will you please stand to be recognized.

In a moment Laura will address the Board and we will also have an opportunity for some photos.

Our second student, Tada A. Yamamoto is a senior pursuing a Bachelor of Science degree in Business Administration and majoring in Business Logistics and Operations Management at our Fisher College of Business. Tada comes to us from West Chester, Ohio, another Cincinnati student. I had nothing to do with the selection of these awards.

A two-time intern for General Mills and a one-time intern for Energizer Holdings, Tada has done everything from assembling the viability of Yoplait's flex capacity to maintain 99% customer service, to training full time Energizer employees at corporate and Asheboro plant offices to use the Red Prairie Transportation Management System.

At OSU, Tada has been setting a strong example for his peers, from earning 1st place in the 2008 TLA-Dow Chemical Case Competition to being in the top 2% of the Fisher class. Tada continues to grow from his firm freshman foundation at OSU, where he literally came into this institution sprinting, earning the Outstanding First Year Student Award. Just last year, he was named the 2008 Most Outstanding Junior Award recipient in the Fisher College of Business.

Despite being very academically minded as evidenced by being in the Honors Cohort Program, all the previously mentioned awards and many other accomplishments I have not mentioned, Tada stays socially and civically active serving as president of The Logistics Association and chancellor of The International Fraternity of Delta Sigma Pi. These are two very important and time-consuming roles, especially the fraternity responsibility. Amazingly, Tada still finds time to serve as a Fisher peer tutor, and this spring we will see Tada walk across stage at commencement, where he will become another strong addition to OSU's world-renowned Alumni Association.

Tada, will you please stand and be recognized?

Laura and Tada please join us at the podium to make a few remarks to the Board. They are interested in hearing about your experience.

Ms. Kenkel:

First I would like to say, thank you President Gee, Chairman Cloyd, and the Board of Trustees for this award. I would also like to thank Dean Souba, and the rest of The Ohio State University's College of Medicine's administration for their continued support for both my academic and service endeavors. Last but certainly not least, I would like to thank my parents, and the rest of my family, who are sitting over there: my mom, dad, grandma and sister. They have always been very supportive in my

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academic and professional pursuits. I do not know if I would have been able to accomplish even half of what I have been able to do without their love and support.

I came to OSU roughly four years ago, and began medical school, one of the last steps in fulfilling my life long dream to become a physician. As these four years have gone by, I have grown my medical knowledge and skills and become invested in the areas of humanism and professionalism of medicine. I have developed those attributes one truly needs to succeed in medicine, love of learning, compassion and a conscientiousness that helps me to see each of my patients as individual and unique. At any other school in the country, I probably could have garnered the knowledge and skills necessary to be a competent physician; however, I do not know if I would have developed such compassion and professionalism at any other school.

I have been continually amazed by the wonderful administration, faculty and staff at OSU's College of Medicine. The people at the College of Medicine make it the great college that it is, a place that both challenges and nurtures its students. This also reflects a positive light on the University at large, as such a place as our College of Medicine can hardly exist without the support of the University's leadership, and their support of our college and its students. Those leading OSU identify themselves in fellow believers in the importance of professionalism, humanism and compassion.

Sadly, my time at OSU is likely at an end, at least for now. I have just completed interviewing at some of the best psychiatry programs in the nation, including ours here at OSU, and come match day in March, I will start preparing for the next leg in my journey as a physician. Without OSU and the College of Medicine I do not believe I would have been such a successful candidate for residency; needless to say such a well-rounded and professional physician. I am grateful for the time I have had at OSU, it will always have a special place in my heart. For me it will always stand out as an example of a progressive, humanistic and compassionate institution which passes those values on to its students. In my case as well as many others, produces a physician of which I hope and believe the University can be proud. Thank you.

Mr. Yamamoto:

I would first like to thank the Board for this award. I really appreciate this award coming from a group that drives the University to become something that is second to none in my heart. My father always used to tell me that no award of value is really worth anything to represent the individual and his or her accomplishments, but rather a community that has fostered this individual. Each award is actually recognition of the community's ability to bring out the best in each individual, and I really feel as if Ohio State has brought that out in me. From sponsoring me in various things I have been able to do and travel to case competitions, travel internationally, and seeing the interaction with this highly diverse group, Ohio State really has collected everything I could possibly need to become the person I am today.

I keep one quotation next to my bed every night that reads similar to a John D. Rockefeller quotation, saying that "every scholarship implies a promise, every award a commitment and every honor an oath." So while I thank you again for this award, I take with me today an oath that I must pass forward everything and all the opportunities that have been presented to me through the past four years, so I can contribute both financially to the University, but also in my daily activity and coming back to the University in my professional life to provide mentorship to the same students that I had the opportunity to be mentored by professionals. So with that again, I would just like to say, thank you very much, and thanks to this Board who has made this community, which has made me the person I am today.

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COMMITTEE REPORTS

Dr. Cloyd:

At this time we will move to our Committee Reports. I would like to begin with Audit and Compliance Committee.

Mr. Schottenstein:

Thank you Mr. Chairman. The Audit and Compliance Committee met this morning. First we received a status report on internal controls, which was really a follow up to a lot of the streamlining measures that were recommended by PriceWaterhouseCoopers, pursuant to their operational audit which they undertook nearly two years ago. A lot of progress has been made in pursuing a number of those initiatives, and Mr. Shkurti provided us with an update.

We then received a presentation on the manner in which we account for gift receipts so that we could understand how those appear on our statement from an accounting standpoint. The compliance presentation at this meeting was entitled "Research Compliance Program Overview" presented by Dr. Todd Guttman. It was a very good report. Just for this Board's information, there are roughly 5,400 current research projects being undertaken at the University today. The oversight required to assure compliance with the enormous maze of federal and state regulations is quite impressive. I started to count the number of federal and state regulatory bodies that deal with our research and I stopped at 20. There were still quite a few more. Based on the report and the information that we were provided, that dealt with extent to which we comply, it appears that we deserve an A grade for our compliance. There are no problems that I need share with this Board, and that is a good thing.

We then had a brief review by Mr. Shkurti of our planned calendar of audit reviews for this year, and also a brief review of the mid-year financial report that I believe was also given in more detail at the Fiscal Affairs Committee. Finally we voted on an amendment to the Code of Regulations for one of the Affiliated Entities, Managed Health Care Systems, Inc., which will be on the consent agenda.

Dr. Cloyd:

Thank you Mr. Schottenstein, any questions or comments on the committee report?

If not we will now move to the Committee on Trusteeship report.

Mr. McFerson:

Thank you Mr. Chairman. On behalf of the Committee on Trusteeship, I would like to state some of the following.

First we considered, yet again and for the final time, a resolution for Charter Trustee(s) as item three on the consent agenda. This will allow the Board to elect up to three non-voting members of the Board. They will be able to serve for two-three year appointments if they so choose. It was the recommendation of the Committee that these appointments not be made until after the governor makes the two regular appointments this spring.

Secondly, as you recall at the last meeting of this Board, the Board voted a change in the bylaws to allow the election of a chair-elect, at this February meeting. Our thinking was that this would allow for a smoother transition of leadership which takes place at the end of the April Board meeting. The Committee on Trusteeship is charged with overseeing this chair election process, and to that a working group was established, comprised of our Chairman Gil Cloyd, Jo Ann Davidson, John Ong and

myself. We met a few times, talked on the phone, worked back and forth, interacted with every member of this Board, just talking about a variety of things, and came up with three documents that we discussed in our meeting today. First is a description of the position of the chair of the Board of Trustees, second is a listing of the key qualities that we believe to be desirable in a Board Chair, and third a listing of the key challenges facing the University in the next few years, and we have talked about that.

We believe a process is now in place that can be used in subsequent years and will not have to be developed again. I hope that you all agree with that. In light of that conversation, and our discussion, the Committee on Trusteeship reviewed and discussed these documents, and agreed as to their pertinence for the task we have at hand. The responsibilities, the attributes and challenges of the individual that we would like to recommend to be our next Board Chair.

The Committee on Trusteeship unanimously recommends Leslie Wexner to be our next chair, to take effect after the end of our next meeting in April. This will provide for a two-month, approximately 60-day transition with Dr. Cloyd. It is the collective opinion of the Committee that Mr. Wexner possesses the attributes desirable for the next chair and has demonstrated them throughout his service to the Board and the University over several decades. He certainly meets the attributes that we have discussed and is extremely well qualified to meet the challenges that we face as a University in the next two to three years. This is a critical time in the history of the University, we all know that, in higher education and the financial pressures that we face, and the list goes on and on. We clearly are in some interesting and uncertain economic times in our nation's history. Mr. Wexner's business experience, his insistence on the kind of strategic thinking necessary to focus the efforts of the Board, and his unique ability to combine vision and reality, all speak to his exemplary qualifications for this position. Thanks to the extraordinary leadership this Board has enjoyed from the chairmanship of Judge Duncan when the make-up of the Board was expanded, and through the carefully reshaping of the Board Committees and operations most skillfully orchestrated by Dr. Cloyd, who has been a fabulous chair, this Board is now fully prepared to support the institution and the inspirational leadership of Mr. Wexner as well, working very closely with President Gee.

Mr. Wexner's staunch support of the implementation of the new governance practices this Board has enacted over the past three years, that we have come to call the Statement of Expectations, that has been approved by this Board well over a year ago, as well as, I have said, his leadership and experience makes him uniquely qualified to lead the Board at this time. On behalf of the Committee on Trusteeship, Mr. Chairman, I make a motion that Mr. Wexner be elected our next Chair, and we will turn it over to you for a second and for discussion.

Dr. Cloyd:

Thank you, Mr. McFerson. Is there a second?

Mr. Brass:

Mr. Chair, I would like to second Mr. McFerson's motion, and I would move that we by acclamation vote Mr. Wexner in as our next chair.

Dr. Cloyd:

Thank you very much. Let me just note and comment that I want to thank the Committee on Trusteeship for some excellent work here and I think you have presented a very thoughtful candidate, a wonderful candidate, in that regard. I move that we have a voice vote. All in favor of accepting the recommendation from the Committee on Trusteeship that Mr. Leslie Wexner will serve as our next chair,

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seconded by Mr. Brass, all in favor please say aye. Opposed? It is unanimous, Mr. Wexner, congratulations.

Mr. Wexner, I can't tell you how happy I am to have a man of your vision, your skill, your experience and also very, very importantly passion for this University, chair this Board. I know you will be a key leader as we move from the excellence to eminence goal that President Gee has identified, so congratulations.

That concludes the work on the Committee on Trusteeship. I would now like to move to the Medical Affairs Committee.

Mr. Brass:

Thank you, Mr. Chairman. This morning we had a very full agenda as it relates to the Medical Affairs Committee. Dr. Steve Gabbe brought us up to speed with the number of awards that are continuing to be given out to our faculty. It is really neat what is happening within our Medical Center. I want you to be aware of a couple of major thrusts that we are embarking on. One is a comprehensive ambulatory care study for our entire Medical Center throughout our community. We currently operate 40 ambulatory care sites. We have engaged McKenzie as it relates to helping us develop this ambulatory care site. You will be hearing more about that as we proceed with that program.

The second major thrust that we are working on and we will continue to work on over the next few months is taking a look at The Ohio State University's Physician Practice Plan, as to how we make sure that it is fully integrated into the Medical Center. There are a number of subcommittees that are working under Dr. Gabbe and Dr. Souba to help us with this.

We concentrated on quality, safety and patient satisfaction indexing. Under the direction of Steve Gabber, the Medical Center has reorganized a new cabinet for decision making, made up of 16 individuals, to streamline the decision making process, and I think that is very important.

Just recently we opened up a 20-bed unit in our emergency room. Normally I would not highlight something that small, but this is very critical. It basically gives the physicians and staff the opportunity to hold the patient and evaluate whether or not they really need to be admitted or not. It will decompress the tremendous load we have on the inpatient house as it relates to making sure we have a process that is reasonable for the patient.

Dr. Chip Souba highlighted five major recruitments that are underway right now, and we as a Board should be made aware of those; Radiation Oncology, the Nisonger Center, Anesthesiology, Pharmacology and the Neurosurgery area. I am happy to introduce today our latest recruit to The Ohio State University Medical System, Dr. Jason Calhoun, our new Chair of Orthopaedic Surgery, who joined us as of January. Welcome aboard. We have a double-win since his wife Karen, has joined us in the Department of Otolaryngology as an ENT surgeon as well. So welcome both Jason and Karen to our family.

We then discussed the scorecard. The scorecard as you know is tracking ProjectONE, one of the largest, if not the largest project the University has undertaken. I am happy to tell you the scorecard is looking good, even with these difficult economic times. I do not want us to get too optimistic because we are headed into some rough water yet, but the scorecard looks good.

The three things that we are really tracking are our days cash on hand, EBIDA, and our debt service coverage which are all green lights. That is good, and I tell the Board that Dr. Gabbe and others on the team are watching this very carefully and

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doing a very diligent job for us. I am also happy to tell you that in light of what is happening across the country in healthcare, our University is holding well on numbers. Now what do I mean by that? When we take a look at admissions, surgeries, ambulatory visits, and inpatient admissions, all of our numbers are up. That is important. We are now almost at the point of one million ambulatory visits a year; emergency running an excess 100,000, and admissions an excess of 55,000. Tremendous pressure is coming on our Medical Center, and that is why our new project is so important. We have to stay focused on that.

We also have to be very focused. The down side to that is in tough economic times, the indigent case load might go up, and we have a responsibility to take care of patients. We will continue to meet that responsibility, but we have got to watch our finances.

There are three items that are being brought forward. Three very exciting items that were approved today by the Medical Affairs Committee that were moved through the Fiscal Affairs Committee and are on our consent agenda today, and I would like to briefly discuss those.

The first one is the true beginning of ProjectONE taking off. It is the beginning of the beginning. In July, Means Hall will be demolished. It will start in July by removing asbestos and other things such as gasses that need to be removed from the building, and by the fall that building should be down. That is an important first step.

The second one is the very large MRI that is right next to Means Hall. It will be removed and is going to be preserved to be reused for research. In and of itself that does not sound like too much except when you hear the statistic - 32,000 tons of steel have to come out of the ground and be replaced somewhere else. It is a big project. The last is that South Cannon Garage will be coming down. That is the first of two projects that are on the consent agenda today, all of which are in the budget, all of which are in the scope.

The second project is one of magnitude, and that is the electrical service relocation project. A tremendous amount of utilities have to be moved and relocated. That project is also in the budget and is scheduled to start in July as well.

The third item on the consent agenda, which I believe is the one that will help us to continue to move upwards as it relates to the national prestige that our Medical Center is bringing to this University as a whole, is to complete the last three floors of our Biomedical Research Tower. Right now we have 450,000 square feet of research space for our Medical Center. This will add approximately 100,000 square feet of research space and will complete that building itself. We still will be short 300,000 – 400,000 square feet of space which we will have to continue to work toward as we continue to build the system. Today's consent agenda has \$3 million in it to begin the design of those three floors, so that we can finish that project. Then the Medical Center will be bringing back the final recommendation for construction after the design and estimation is finished. Three very important projects coming forward today, and Mr. Chairman, that completes my report.

Dr. Cloyd:

Thank you very much Mr. Brass. Any questions or comments on the report?

Next we will have the report from the Development and Investment Committee.

Mr. Weiler:

I reported to the Committee our progress against our FY09 goal of \$350 million. As of December 31, we were at \$167 million in total activity or 48% of our goal. Our

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progress compared to last year at this same time, in overall activity, is 2% ahead of last year. Of note, we are 18% behind in cash receipts, mostly as a result of fewer gifts from foundations, which makes sense given the market conditions and what is occurring in our own endowment. Conversely, however, I reported that we are ahead in pledges or new commitments by 45%, mostly as a result of some significant new gifts, some of which were reported here today, including the wonderful gift by the Lowries. I did also report on a new fundraising initiative to support the President's commitment to our students and the University's Students First program for the next 18-24 months. We will have very targeted solicitation, both annual gifts and major gifts, to support the Students First program.

Finally the Committee approved three program funds, three research funds, nine scholarships, three named funds and five revisions to funds totaling \$2.69 million. That concludes my report.

Mr. Hook:

Thank you Mr. Chairman and the Board. We had a spirited and lively discussion about the long-term investment pool during our meeting, in which we discussed the performance for the fiscal year; we are down 26.7% year to date. This places us right about at the average of the university and foundation world. It is unfortunately not an environment in which any one is doing well but we are working through it, and I think we are making changes as we go which are going to prove as very good and positive changes for the endowment as we move forward. We have continued to work toward adding additional diversification and to de-risk the portfolio by making changes. We are working on different strategies and themes in the portfolio that will benefit us as we go through this bottoming process and even possibly further deterioration in the market as opposed to hoping for the markets just to get better on their own. Many of our peer institutions are faced with severe liquidity problems at this point, and they have the inability to fund their contractual obligations, and those who have budgets that are dependent upon the endowment for 30% and 40% of the total budget are in much worse shape than we are. Not to take any celebration from that, but I think to say that we are in relatively much better shape than many of our peers, and we will continue to work toward that to make sure we continue to be in that position. Our liquidity management is taking a great deal of time and effort to make sure that we do not get caught without enough cash, without enough wherewithal to fund the things that we need to on the schedules we need to. We are very mindful of that.

We then went to a first reading of the new Asset Allocation Model, which we will be discussing with the Development and Investment Committee at the next meeting. It is a model that is designed to provide us more risk management, more liquidity management, and also the ability to be opportunistic, to find the good new opportunities as they come, and there are some even in this environment.

Lastly we also discussed a plan to combine the two endowment pools. Right now we have two separate pools, one that pays out at 4.5%, and one at 4%, and the concept of combining the pools and merging to one unified payout rate of 4.25%. Doing that at the same time that we do not inertly harm the recipients of the funds, and that we can make sure we continue to focus on taking care of those who need the money now as well as those who will be recipients in the future. That will end my report.

Dr. Cloyd:

Thank you very much. Any questions or comments from Board members on either the Development or Investment Committee Reports?

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Next I would like to have a report from the Academic Affairs and Student Life Committee.

Ambassador Ong:

Thank you Mr. Chairman. At the Committee's meeting in December 2007, Provost Alutto reviewed with us his plans for a comprehensive, bottoms-up strategic planning effort starting at the departmental and program level and going on to the college level and then to the level of the University as a whole. Today, a little bit more than a year later, the provost returned to give us a status report on that process. He began by reiterating that this is a completely new, different planning process that features more coordination and more analytical input than any planning process that has ever been part of the University in the past. He specifically reiterated that this process explicitly requires the aligning of the University Board of Trustees, college and departmental goals, so that our whole strategic planning process, top-down and bottom-up is consistent. All of the college strategic plans will have five components: facilities; fiscal resources; technology resources; development resources, which is to say funding; and talent components, having to do with the retainer and attraction of talented faculty. These components are to be driven by strategic initiatives that are clearly articulated from the plans, and those initiatives in turn are to be shaped in light of President Gee's well known six overarching goals for the University. The provost explained the thorough review and endorsement process that is required for each college plan. That process at the end of the day requires the sign-off not only of the college dean but also of the college fiscal officer, something that was not required in past planning processes, in order to assure the alignment of strategies with resources. All the plans should be ready for endorsement by the end of winter quarter which is not very far away. The provost provided updates on the progress that each college has made toward putting its strategic plan in final shape. The health sciences college's plans are almost complete at this date with work in some of the professional and arts and sciences colleges but the provost indicated that he was highly confident, that while the whole process is a little behind schedule, that it is being done well. In accordance with the rules of the game established at the outset, a number of University level initiatives including the academic facilities planning process, the chief information officer's strategic plan, and the Capital Campaign will influence the final version of these college plans. There are a number of other University-wide initiatives that support the planning processes, among these are the doctoral and undergraduate program quality assurance process, which our committee reviewed last year; the development of the new centers for innovation and innovation groups; and the evolution of the Federation of the Arts and Sciences Colleges.

Following that report Mr. Kaplan introduced Dr. Javaune Adams-Gaston - who has been, for the lengthy term of one month, Ohio State's new vice president for Student Life. She already has a vision of Student Life, and this initial presentation on her part indicated to the committee how she saw her job and what she intended her priorities to be, so that we could make input. She made a very impressive presentation to us, emphasizing that she is going to concentrate initially in four areas. One, providing a seamless quality experience for students, something that will require her to carry out extensive dialogues with students across every college in the University. Secondly, she is going to work on preparing students for civic leadership, including state, national and world-wide as their careers develop, including intensive effort on her part to establish internship programs both here in the United States and, she hopes, eventually abroad. She feels that there needs to be a careful look at the metrics for student achievement in leadership capacities, and she is going to try and develop a metric framework for that purpose. Thirdly, she wants to create experiences for the students that embrace diversity and, as she said, include not simply emphasizing tolerance, but appreciation for diversity. Finally she wants to spend a lot of time on expanding career development experiences for students, striving to find the right niche for them and to encourage them to identify

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their interests and to assess their potential for careers. These areas of concentration are going to allow for additional focus on second-year students, we all know about sophomores, greater integration of international students, emphasis on living, learning kinds of environments throughout the University, and broader opportunities for students to consider career, graduate and professional school opportunities.

The balance of our agenda had to do with the various items under the auspices of our committee that are in the consent agenda for this meeting. I did ask the Provost to talk specifically about one of those items, which is the approval by this Board of two reports that The Ohio State University needs to submit at the request of the University System of Ohio, or the Board of Regents, later this year. Both reports require Board of Trustees approval, but because the deadlines fell between our meetings in the fall and this meeting of the Board, action is being requested today.

The two reports are among your papers. They are responsive and accurately responsive to the questions and requirements of the Board of Regents. However, as the provost reviewed with us we have certain concerns about the merit of the metrics that are being chosen about the relevance of some of the information, and we assured the Committee that as our dialogue with the chancellor continues, we will be airing these problems on our part in the hopes that we can persuade him that some alteration in the requirements for these reports will be allowed in the future.

Dr. Cloyd:

Thank you very much Ambassador. Any questions or comments for the Ambassador on the Committee report?

Thank you very much. We will now have a report from the Fiscal Affairs Committee.

Ms. Davidson:

Thank you Mr. Chairman. The Fiscal Affairs Committee has a series of reports that come to us on a regular basis, so we try to track capital projects and expenditures and where we are on line financially. That was the case at this particular meeting. You all have copies of those reports in your Trustee book, but I am just going to briefly run through some highlights of a couple of those reports.

The first was the Mid-Year Financial Report. Frankly it was a pretty good report considering where things are in the world today. Our enrollments were up 1.5%. There is a little bit of concern on the Newark Campus, and obviously we have touched base with them. Their enrollment is down somewhat. It appears to be impacted by students transferring much more quickly from the Newark Campus to our campus here which would affect obviously their enrollment numbers.

On to the Medical Center report... you already heard the good news from Alan Brass and his report. In regards to State support and looking at the current fiscal year that we are in, FY 09, obviously we have had the tuition freeze and that commitment has been made by the state, there are some of our line items that were impacted by two cuts, and we have been working to try to resolve those problems. Other than that we will just be cautious as we finish out this fiscal year from now to June 30.

President Gee already reported the good news about the Governor's proposal as far as funding for the next biennium budget in the state of Ohio which would be a freeze for the 2009 year in a voluntary tuition limit on our part at 3.5% for the following year. There will still be line items that will be impacted in the budget, there will be some decreases in, and so we will be following that. Two cautions on the budget as always is that it must be adopted by the legislature, and secondly that it is based

upon about \$3.4 billion of the Federal Stimulus Package, that is not yet finalized at the congressional level.

Investments, obviously along with everyone else, we took a loss of about 27% in our long-term investments. I know the Development and Investment Committee was discussing that today. We keep an eye on where our auxiliaries are. Obviously Athletics and the Blackwell are both down, somewhat, and are both taking steps to address that particular issue. Wonderful news regarding the bond sale: a 20-year long-term bond sale at 3.72% interest rate. Congratulations to our people in the Treasurer's Office who helped to negotiate that. That is really good news. Overall, looking at this report, you would have to say that at the mid-year our financial report is stable for the University.

Bill Shkurti mentioned some things that we need to keep an eye on out there, and where we want to focus. First, obviously number one, are on our students, to be sure they are not negatively impacted and that they are still able to keep up with their studies here; continue to monitor the Health System, which we are doing obviously under Alan's leadership; preserve our liquidity, which is very important for the University right now; restructure our investment portfolio which you heard Mr. Hook speak about. These are our remaining 2009 concerns until we finish out this fiscal year and then obviously focusing on the next fiscal year. We will give a report back to you in April on the timeline on each of those particular issues.

I think that the bottom line on that is something that I underlined because I think it is something we always need to think of, and that was the report, as sound financial management is more important than ever.

We also had an annual financial benchmark report where we benchmarked the University against those universities that we normally benchmark against, but this year it was also benchmarked against the Board of Regents who put together a group of Universities that they benchmark. They are significantly different because there are different factors that go into developing those lists of benchmark institutions, but our revenues per student at Ohio State on the benchmarks that we normally use, is 14.8% below those benchmark universities for the Board of Regents - it is 4.8% below. I think one of the things that we want to stress here, is what a great value Ohio State is. We are ranked 41st in the nation. We are ranked first in the state of Ohio. Obviously our tuition is extremely low and the only thing that you can conclude on that is attending The Ohio State University is a great value right now and has always been a great value.

We had a capital projects report, where we go through and look at all the projects to see if they are on time and on budget. We made some changes a year ago in this process of what we bring to the Board, what comes to us for approval, so many of our projects are below \$1 million, and they do not have to come to the Board now. Those that are over \$10 million come to us, but what we have been able to do is to get those projects moving much more quickly because we do not need to plan time around a Board agenda when we can get each thing on the agenda. We have been able to complete 25% more projects in calendar year 2008; 1253 projects were completed on this campus in FY08. On the four major projects that we are looking at right now, the Library, the Student Union, the Student Academic Services Building and the Lane Avenue Parking Garage are all on time and on budget. I think it is good to report that for the Library the \$30 million commitment that was made to be raised in outside funds has been realized and a great thank you to our Athletic Department for helping that take place. Overall, on all of the budget items, all of the capital projects that were over \$10 million, 100% of them were on budget, and 83% of them were on time. I think that is a pretty good record. Bill Shkurti briefly spoke about how, just for the sake of transparency here, we will be changing over to a new student information services system. It is going to make a little bit of difference in the calculation of per credit hour fees. They will fluctuate a little bit as we move into that

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for fall quarter. It is not going to make more than a dollar or a dollar and a half difference to the fee structure, but since we made a commitment on fees at the beginning of the year, he wanted to be sure the Board was aware of that.

Mr. Chairman, we have three items on the consent agenda, the first item really is mostly composed of what Alan Brass reported, and that is moving ahead with the demolition of Means Hall and the South Cannon parking garage, and MRI removal, and some of the other beginning site preparation things that are necessary for Phase One of the Medical Center's ProjectONE.

The second one is the purchase of three pieces of property at Neil Avenue and West 10th. They are in our South Campus acquisition area.

The third was the increase in football, basketball and golf course fees, which Gene Smith presented to us. There would be \$1.00 fee increase on football tickets, \$1.00 increase on basketball tickets and very minimal increases for the golf course. I know you like to have comparison numbers, but they are very difficult to give you now because of the way some universities are pricing their tickets differently on premium games, but basically it would move us up somewhat to the top of the list in our own conference, in the Big 10 Conference, but in particularly in football, and in basketball it would bring us up to be tied with where Illinois is, and in the golf course fees, we are at the bottom rung of the ladder, so really that is a good comparison. If you have questions, we can get you a more detailed comparison of where we are. The Committee is recommending the adoption of those three items.

Thank you Mr. Chairman.

Dr. Cloyd:

Thank you Ms. Davidson. One question I have just for clarification on the last item. The raise in the ticket prices are still just for non-student tickets, is that correct?

Ms. Davidson:

I should have mentioned that, no increase in the student fees. It is just for the non-student.

Dr. Cloyd:

Other questions on the Committee's report.

I want to make one comment before we move to the consent agenda. Ms. Davidson, I really do appreciate what your Committee has been doing and the overall administrative management of the University here in this very difficult time. No one can avoid any external difficulties, but to understand that the largest campus in this country continues to move ahead on all of its strategic priorities and has a good financial outlook, as good as what can happen in this case, does not happen without a lot of dedicated quality work by people, so thank you very much, and congratulations to all of you. Let's give them a round of applause.

I will now call on President Gee to present the Consent Agenda to the Board.

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CONSENT AGENDA

President Gee:

Thank you Mr. Chairman. I would like to second what you said, and that is the fact that we have had, and the Board would agree, and certainly from my perspective, have had an extraordinary several days together in which we have talked about the future of this University, in all of its aspects, in the most constructive, positive, and most strategic way. The folks that sit out here make all of this happen, and I am grateful to them, and I am grateful to you. The partnership that we have forged with this Board is an extraordinary one, and I feel very privileged to serve this University and to serve you. With saying that, we have 15 resolutions on the revised consent agenda. Item number 15 has been removed for further review, so we are seeking the approval for the following:

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
AMENDED COMMITTEE APPOINTMENTS 2008- 2009**

Resolution No. 2009-50

BE IT RESOLVED, That the appointments to Committees for 2008-09 be amended as follows

Academic Affairs and Student Life Committee:

John D. Ong, Chair
Douglas G. Borrer, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Linda S. Kass
Algenon L. Marbley
Jason W. Marion
Ronald A. Ratner
Alex Shumate

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Brian K. Hicks, Vice Chair
Alan W. Brass
G. Gilbert Cloyd, ex officio
Dimon R. McFerson
Walden W. O'Dell
Robert H. Schottenstein
Debra J. Van Camp
Leslie H. Wexner

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
G. Gilbert Cloyd, ex officio
Linda S. Kass
Walden W. O'Dell
Ronald A. Ratner
James Bachmann
James Gilmour

Medical Affairs Committee:

Alan W. Brass, Chair
Algenon L. Marbley, Vice Chair
G. Gilbert Cloyd, ex officio
Douglas G. Borrer
Jo Ann Davidson
Brian K. Hicks
Dimon R. McFerson

Development and Investment Committee:

Leslie H. Wexner, Chair
Walden W. O'Dell, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Linda S. Kass
Ronald A. Ratner
Robert H. Schottenstein
Debra J. Van Camp
John B. Gerlach, Jr.
David A. Rismiller

Committee on Trusteeship:

Dimon R. McFerson, Chair
Alex Shumate, Vice Chair
G. Gilbert Cloyd, ex officio
Jo Ann Davidson
Brian K. Hicks
Jason W. Marion
John D. Ong

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair,
ex officio
Douglas G. Borrer
G. Gilbert Cloyd, ex officio
Jason W. Marion
John D. Ong
Debra J. Van Camp

**COMPENSATION AND TALENT
DEVELOPMENT COMMITTEE**

G. GILBERT CLOYD, CHAIR
ALAN W. BRASS
ROBERT H. SCHOTTENSTEIN
ALEX SHUMATE

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**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE ARTHUR G.
JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**
Resolution No. 2009-51

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to Bylaw 3335-109-02 of the *James Cancer Hospital Board Bylaws*, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on January 27, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are hereby adopted effective immediately.

(See Appendix XXIII for background information, page 578.)

ESTABLISHMENT OF THE POSITION OF CHARTER TRUSTEE
Resolution No. 2009-52

Synopsis: Establishment of the position of Charter Trustee on the Board of Trustees is proposed.

WHEREAS The Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing – calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby establishes the position of Charter Trustee in accordance with the following guidelines:

1. Charter Trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State alumna/alumnus or friend of the University; success in his or her chosen field or profession; state, national or

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international prominence; ability to advocate for higher education; and willingness and ability to offer counsel.

2. There shall be no more than three positions of Charter Trustee.
3. Each Charter Trustee shall be appointed for a three-year term (commencing on May 14 and expiring on May 13), except that the initial Charter Trustees shall be appointed for staggered terms of no longer than three years, and shall be eligible to serve a second consecutive three-year term.
4. Charter Trustees shall not be compensated for their service but shall be paid their reasonable necessary expenses, while engaged in the discharge of their duties as Charter Trustees, in accordance with the reimbursement policy governing voting Trustees.
5. Charter Trustees shall be governed by any applicable laws and regulations of the State of Ohio, the *Bylaws and Rules of the Board of Trustees*, and any applicable University policy.
6. Charter Trustees shall have no voting privileges on the Board, shall not be considered in determining whether a quorum is present, and shall not be eligible to be officers of the Board, but will otherwise participate in all activities of the Board, including membership on committees. Charter Trustees who are members of Board committees shall have voting privileges on those committees and shall be eligible to serve as committee chair or vice chair.

BE IT FURTHER RESOLVED, That Charter Trustees shall be nominated by the Committee on Trusteeship and shall be appointed, and may be removed, by vote of the Board of Trustees. Upon such appointment, the Chair of the Board shall cause a letter of appointment to be delivered to the Charter Trustee, and a copy of the letter shall be delivered to the Governor of Ohio.

APPROVAL OF UNIVERSITY SYSTEM OF OHIO REPORTS

Resolution No. 2009-53

Synopsis: Approval of the Institutional Accountability Report and Facilities and Technology Infrastructure Report requested by the Board of Regents is proposed.

WHEREAS The University System of Ohio Strategic Plan for Higher Education, released on March 31, 2008, called for the Institutional Accountability Report, and required the presidents of Ohio institutions to set forth the contribution that each institution would make to the achievement of the state's overall accountability measures; and

WHEREAS the Chair, Vice Chair, and Secretary of the Board of Regents requested the Facilities and Technology Infrastructure Report on November 7, 2008, to gather information on the condition of facilities and technology infrastructure in Ohio educational institutions; and

WHEREAS both reports require approval of each institution's Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby approves the attached Institutional Accountability Report and Facilities and Technology Infrastructure Report submitted to the Ohio Board of Regents.

(See Appendix XXIV for background information, page 593.)

NAMING IN DODD HALL, UNIVERSITY MEDICAL CENTER

Resolution No. 2009-54

Synopsis: The naming of the main lobby in Dodd Hall, located at 480 Medical Center Drive on the Medical Center campus, that provides a welcoming space for patients and their families when they arrive for treatment and care in physical medicine and rehabilitation is proposed.

WHEREAS Dodd Hall is a world-renowned program for rehabilitation; and

WHEREAS Stan and Jodi Ross's son Malcolm was a patient at Dodd Hall after suffering from severe injuries in an automobile accident in 1993 and has made a complete recovery; and

WHEREAS Stanley and Jodi Ross established the Stanley D. and Joan H. Ross Dodd Hall Endowment Fund in 2004 in Malcolm's honor, to support programs, activities, and equipment and supply purchases for patients, their families, and Dodd Hall staff; and

WHEREAS Stan and Jodi Ross's most recent contributions to Dodd Hall will be utilized to upgrade and renovate the main lobby, transforming it into a warm, welcoming environment to enhance patient and family morale, and make the lobby and interior corridors more comfortable for those passing through:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned main lobby in Dodd Hall be named the Stanley D. and Joan H. Ross Dodd Hall Lobby effective immediately.

NAMING IN THE BLACKWELL INN AND CONFERENCE CENTER

Resolution No. 2009-55

Synopsis: The naming of the ballroom in The Blackwell Inn and Conference Center, located at 2110 Tuttle Park Place on main campus, that sets the local standard for corporate meetings, weddings and social events, is proposed.

WHEREAS The Blackwell Inn and Conference Center is the only on-campus hotel and conference center at The Ohio State University offering personalized service, stylish guestrooms and state-of-the-art technology; and

WHEREAS Ed and Mary Jane Overmyer have provided contributions to The Max M. Fisher College of Business to establish an endowed fund for student support, the Edwin L. and Mary Jane Overmyer Leadership Fund; and

WHEREAS Ed and Mary Jane Overmyer have provided significant contributions to The Max M. Fisher College of Business to create an endowed fund to support the faculty, students, and staff; the Edwin L. and Mary Jane Overmyer Innovation Fund; and

WHEREAS Ed and Mary Jane Overmyer have made a significant commitment binding to their estate executors, administrators, heirs, other successors and assigns; designated to The Max M. Fisher College of Business to increase Edwin L. and Mary Jane Overmyer Innovation Fund:

NOW THEREFORE

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BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned ballroom in the Blackwell Inn and Conference Center be named the Overmyer Ballroom effective immediately.

**NAMING OF THE DEPARTMENT OF CHEMICAL AND BIOMOLECULAR
ENGINEERING IN THE COLLEGE OF ENGINEERING: WILLIAM G. LOWRIE
DEPARTMENT OF CHEMICAL AND BIOMOLECULAR ENGINEERING**

Resolution No. 2009-56

Synopsis: The naming of the Department of Chemical and Biomolecular Engineering in the College of Engineering, located at 2070 Neil Avenue on the main campus; offers students the facilities and opportunities of a large environment with the individual attention of a smaller department.

WHEREAS William G. Lowrie and Ernestine R. Lowrie have provided significant contributions to the Department of Chemical and Biomolecular Engineering in the College of Engineering for student and faculty support and to create two endowed funds - The William G. and Ernestine R. Lowrie Endowment Fund for Chemical Engineering Excellence and The H.C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering; and

WHEREAS William G. Lowrie and Ernestine R. Lowrie have made a significant commitment binding to their estates executors, administrators, heirs, other successors and assigns; designated to the College of Engineering to support the Department of Chemical and Biomolecular Engineering's portion of a new joint building for the College of Engineering and establish the Ernestine R. Lowrie Chair in Chemical and Biomolecular Engineering;

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned department in the College of Engineering be named the William G. Lowrie Department of Chemical and Biomolecular Engineering.

DEGREES AND CERTIFICATES – WINTER QUARTER COMMENCEMENT

Resolution No. 2009-57

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 22, 2009, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the

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names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XXX for background information , page 640).

PERSONNEL ACTIONS

Resolution No. 2009-58

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 7, 2008, meeting of the Board, including the following Appointments, Reappointments, Appointments of Chairpersons/Directors, Leaves of Absence without Salary, Leave of Absence without Salary – Cancellation, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates, Professional Improvement Leave – Cancellation, Emeritus Titles, and salary rolls with promotion, as detailed in the University Budget, be approved.

Appointments

Name: CAROLE A. ANDERSON
Title: Dean
College: Dentistry
Term: February 1, 2009, through January 31, 2014

Name: WILLIAM BRUSTEIN
Title: Vice Provost for Global Strategies and International Affairs
Office: Academic Affairs
Term: July 1, 2009

Name: ANDREW P. GOULD
Title: Professor (The Thomas Jefferson Chair for Discovery and Space Exploration)
College: Mathematical and Physical Sciences
Term: February 1, 2009, through January 31, 2013

Name: LARRY M. LEWELLEN
Title: Vice President for Human Resources
Office: Office of Academic Affairs
Term: October 1, 2008

Name: CHRISTINE POON
Title: Dean
College: The Max M. Fisher College of Business
Term: April 1, 2009, through March 31, 2014

Name: THALIYIL V. RAJANBABU
Title: Professor (Charles H. Kimberly Professorship in Chemistry)
College: Mathematical and Physical Sciences
Term: January 1, 2009, through December 31, 2016

Reappointments

Name: JAY B. BARNEY
Title: Professor (Chase Chair for Excellence in Corporate Strategy)
College: The Max M. Fisher College of Business
Term: October 1, 2008, through September 30, 2013

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Name: JOHN C. FELLINGHAM
Title: Professor (The H.P. Wolfe Chair in Accounting)
College: The Max M. Fisher College of Business
Term: October 1, 2008, through September 30, 2013

Name: CHRISTIAN K. ZACHER
Title: Secretary of the University Senate
Office: Academic Affairs
Term: October 1, 2008, through September 30, 2011

Appointment of Chairpersons/Directors

JAMES E. KINDER, Interim Chair, Department of Human Nutrition, effective February 1, 2009, through December 31, 2010.

CAROLYN J. MERRY, Chair, Department of Civil and Environmental Engineering and Geodetic Science, effective July 1, 2009, through June 30, 2010.

STEPHEN G.P. NAMETH, Director, Agricultural Technical Institute, effective January 1, 2009, through July 31, 2012.

KEITH L. SMITH, Director, Ohio State University Extension, effective January 1, 2009 through, July 31, 2012.

Leaves of Absence Without Salary

ERIC A. BRAATEN, Professor, Department of Physics, effective Winter Quarter 2009, for work associated with the Humboldt Research Award.

ANTOINETTE C. MIRANDA, Associate Professor, School of Physical Activity and Educational Services, effective Winter Quarter 2009, to work with Worthington School District to develop Response to Intervention programs.

WILLIAM W. TASCHEK, Associate Professor, Department of Philosophy, effective Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010, to serve as a visiting professor at Reed College, Portland, Oregon.

Leave of Absence Without Salary – Cancellation

KAREN H. WRUCK, Professor, Department of Finance, Winter Quarter, Spring Quarter and Autumn Quarter 2009.

Professional Improvement Leaves

DOUGLAS B. DOWNEY, Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2010.

JOSEPH P. GREEN, Professor, Department of Psychology (Lima), effective Autumn Quarter 2009 and Winter Quarter 2010.

TINA M. HENKIN, Professor, Department of Microbiology, effective Winter Quarter 2009 and Spring Quarter 2009.

RANDY D. HODSON, Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2010.

KLAUS HONSCHEID, Professor, Department of Physics, effective Spring Quarter and Autumn Quarter 2009.

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RICHARD J. JAGACINSKI, Professor, Department of Psychology, effective Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010.

RANDY J. NELSON, Professor, Department of Psychology, effective Autumn Quarter 2009 and Winter Quarter 2010.

STANLEY R. THOMPSON, Professor, Department of Agricultural, Environmental, and Development Economics, effective Spring Quarter and Summer Quarter 2009.

A. COURTNEY DEVRIES, Associate Professor, Department of Psychology, effective Autumn Quarter 2009 and Winter Quarter 2010.

JOHN W. DIMMICK, Associate Professor, School of Communication, effective Winter Quarter and Spring Quarter 2010.

CHRISTOPHER W. KNOESTER, Associate Professor, Department of Sociology, effective Autumn Quarter 2009 and Winter Quarter 2010.

STEVEN H. LOPEZ, Associate Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2010.

PATRICIA VAN ZANDT, Associate Professor, Department of Psychology, effective Winter Quarter and Spring Quarter 2010.

KRISTI L. WILLIAMS, Associate Professor, Department of Sociology, effective Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010.

Professional Improvement Leave – Change in Dates

TERRY J. WILSON, Associate Professor, School of Earth Sciences, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009 to Winter Quarter and Spring Quarter 2009 and Winter Quarter 2010.

Professional Improvement Leave - Cancellation

WOLFGANG E. WINDL, Associate Professor, Department of Materials Science and Engineering, Autumn Quarter 2008 and Winter Quarter 2009.

Emeritus Titles

KEITH M. IRVIN, Department of Animal Sciences with the title Professor Emeritus, effective February 1, 2009.

HAROLD M. KEENER, Department of Food, Agricultural and Biological Engineering with the title Professor Emeritus, effective February 1, 2009.

MILLER B. MCDONALD, Department of Horticulture and Crop Science with the title Professor Emeritus, effective February 1, 2009.

RICHARD T. SAYRE, Department of Plant Cellular and Molecular Biology with the title Professor Emeritus, effective February 1, 2009.

STEVEN K. ST. MARTIN, Department of Horticulture and Crop Science with the title Professor Emeritus, effective February 1, 2009.

RAUL HERRERA, Department of Civil and Environmental Engineering and Geodetic Science with the title Associate Professor Emeritus, effective February 1, 2009.

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TIMOTHY E. KIRBY, School of Physical Activity and Educational Services with the title Associate Professor Emeritus, effective February 1, 2009.

CAREY B. RADER, Department of Mathematics (Newark) with the title Associate Professor Emeritus, effective February 1, 2009.

ANNMARIE A. ZAHARLICK, Department of Anthropology with the title Associate Professor Emeritus, effective July 1, 2009.

ELIZABETH A. MUMAW, Ohio State University Extension with the title Instructor Emeritus, effective March 1, 2009.

Promotion

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Tyler, William, East Asian Languages and Literatures, effective January 1, 2009

RESOLUTIONS IN MEMORIAM

Resolution No. 2009-59

Jean S. Bowers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 29, 2008, of Jean Spooner Bowers, Professor Emeritus in the Department of Consumer Sciences.

Professor Bowers held a Bachelor of Science degree from the University of Idaho, a Master of Science degree from the University of Iowa, and a Doctor of Philosophy degree from the University of California-Davis. Professor Bowers was a professor of consumer economics in the Department of Family Resource Management (now the Department of Consumer Sciences) for 28 years. She also served the College of Home Economics as associate dean for research.

Dr. Bowers is most remembered for her leadership in developing a major in consumer services to prepare students for effective advocacy for consumers in the private and public sectors. Students from the consumer services major were sought after as interns in Ohio congressional offices. The Ohio House of Representatives marked her retirement from The Ohio State University with a special commendation of her leadership in preparing students and in consumer advocacy. She was an enthusiastic and effective teacher who expected much from her students and who provided strong support long after they completed their study at Ohio State. Her students continue her legacy of leadership in roles such as dean of a top-ranked college, director of a university research institute, faculty at leading institutions, and executive leadership in the private sector. Professor Bowers was also a revered mentor of young faculty in her department.

Professor Bowers was well-known as a leader in the field of consumer economics. She served her profession at the highest level. She was elected to two terms as president of the American Council on Consumer Interest; she provided leadership through a period of transition and growth and was recognized as a distinguished fellow of the organization. Professor Bowers' knowledge and experience in consumer advocacy and market interactions led to her election to the Board of Directors of Consumers Union.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Jean S. Bowers its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

William W. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 1, 2008, of William Wiant Davis, Clinical Assistant Professor Emeritus in the College of Public Health.

Professor Davis pursued his undergraduate education at Marietta College and the University of Michigan and his medical degree from Vanderbilt Medical School. He worked as a pediatrician in Beckley, West Virginia, before entering the U.S. Army in December 1940. Upon termination of active duty in 1946, Dr. Davis practiced in Oak Hill and Parkersburg, West Virginia, until 1952. At that time he entered a residency at OSU in occupational health. He practiced in occupational health in the private sector until his retirement.

He also served as clinical assistant professor of preventive medicine at Ohio State, retiring with emeritus status in December 1981. Former students still remember Dr. Davis as a marvelous clinician and teacher.

Dr. Davis was active in the Army Reserve from 1952-69 as commanding officer and brigadier general of the 2291st General Hospital, and was awarded the Legion of Merit on retirement.

Dr. Davis was very involved in medical professional associations. He was past president of the Franklin County Heart Association and a member of the Columbus Academy of Medicine, Ohio State Medical Association, American Medical Association, and the Candby Robinson Society. He was also a fellow of the American Occupational Medical Association.

On behalf of the University community, the Board of Trustees expresses to the family of Professor William W. Davis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Arline M. Rollins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 11, 2008, of Arline M. Rollins, Assistant Professor Emeritus in the University Libraries.

Professor Rollins joined The Ohio State University as an instructor in 1971. Born in Louisiana in 1924, she earned two degrees at the University of Minnesota, first in English in 1950 and then in library science in 1951. Her professional career included positions as a librarian at Michigan State University, at Fisk University, and at Miami University before she came to The Ohio State University.

While at OSU, Ms. Rollins served in the position of head of the West Campus Learning Resources Center in Pressey Hall. She took special interest and satisfaction in working with undergraduates and had a position of leadership there until the Center was consolidated with the Undergraduate Library in Sullivant Hall in 1986. Until her retirement in 1990, Professor Rollins contributed much to the planning and the teaching of classes in OSU's Library Instruction Program, one of the leading programs in the country in educating students in using library resources for academic success.

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As a professional librarian, Ms. Rollins served on committees of the OSU Libraries and was active also in the American Library Association and the Association of College and Research Libraries (ACRL). There, she was a member of a committee that developed "Guidelines for Audio Visual Services in Academic Libraries." Her contributions to scholarship in librarianship included co-authorships of Index to Black Newspapers; an article concerning OSU's Library Instruction Program in the *Journal of Academic Librarianship*; and a book-length bibliography, Single-Parent Children, the Growing Minority: A Research Guide.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Arline M. Rollins its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Morgan E. Shipman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 4, 2008, of Morgan E. Shipman, Professor Emeritus in The Michael E. Moritz College of Law.

Professor Shipman earned his A.B. and J.D. degrees at the University of Texas. Graduating first in his law school class, Professor Shipman practiced as an associate at Covington and Burling in Washington, D.C. from 1958-63 and again from 1968-69. He served in the Office of Program Planning of the United States Securities and Exchange Commission from 1963-65 and as an assistant professor of Law at Harvard Law School from 1965-68. Professor Shipman joined the faculty at The Ohio State University College of Law in 1969, where he served as the John W. Bricker Professor in Law, a title that he held until his retirement in 2004. He continued to teach at the College as an Emeritus Professor until his death.

An extraordinary teacher, Professor Shipman was selected on five different occasions as the "Outstanding Professor of the Year" by that year's graduating class. Upon his retirement in 2004, the Student Bar Association renamed the award the Morgan E. Shipman Outstanding Professor of the Year award. The Ohio State University honored Professor Shipman, in 1971, by naming him a recipient of the University's Distinguished Teaching Award.

Professor Shipman's scholarship and teaching focused on business law. During his career, he taught courses in Business Association, Torts, Corporate Finance, Securities Regulation, Accounting for Lawyers, and Tax. He also played an important role in legislative reform of business law, particularly in Ohio.

Professor Shipman was a vibrant member of the College community, serving on numerous committees, and served from 1980-97 part-time counsel to the Columbus law firm of Vorys, Sater, Seymour and Pease.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Morgan E. Shipman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Eugene J. Watts

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 11, 2008, of Eugene J. Watts, Associate Professor Emeritus in the Department of History.

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Professor Watts was born in October 1942 in St. Louis, Missouri. He graduated from Knox College in 1964. He received his M.A. degree from Emory University in 1965 and his Ph.D. degree in history from Emory University in 1969. He taught at Indiana University for a year before coming to Ohio State in 1972, where he taught until he retired in December 2000.

Professor Watts introduced to Ohio State courses on "Quantitative Methods in Historical Research and Analysis" and "The History of American Police and Criminal Justice." He also regularly taught a course on recent U.S. history. These were also the areas of his research, which bore fruit in the publication of numerous articles in prestigious journals and a monograph, The Social Bases of City Politics: Atlanta, 1865-1903 (1978). At the time of his death he was researching a book tentatively entitled "Damn Good Copper: The St. Louis Police in the Twentieth Century." In recognition of his scholarship, Professor Watts was the recipient of fellowships from the National Endowment for the Humanities and the American Council of Learned Societies.

In 1984, Professor Watts successfully ran as a Republican for the Ohio State Senate from the 16th District. He was continuously reelected to the office until 2000, when he was no longer eligible to run because of term limitations. During these years, Professor Watts adjusted his position with the University to part-time to accommodate his Senate duties. Many a day when the legislature was in session, he could be seen darting out of the classroom at the sound of the bell to rush downtown for a debate or vote. As a state senator, Professor Watts did much to promote Ohio State, and highlighted his ties to the University with his yearly challenge to his state senatorial counterpart in Ann Arbor. Whichever senator represented the losing side in the Ohio State vs. Michigan game had to publicly sing the opponent's fight song. Professor Watts timed his retirement from the University to coincide with his departure from the Ohio Senate.

Professor Watts served in the U.S. Army in Vietnam and rose to the rank of captain. He was subsequently active and held leadership position in several veteran organizations.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Eugene J. Watts its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Sidney E. White

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 6, 2008, of Sidney E. White, professor emeritus in the School of Earth Sciences.

Professor White earned his Bachelor of Science degree in geology from Tufts University in 1939, and his Masters degree from Harvard University in 1942, before joining the U.S. Navy. During WWII, he served as a photographic intelligence officer on numerous aircraft carriers in the Pacific Ocean. Following WWII he worked with the U.S. Geological Survey and later taught at Tufts University before receiving his Ph.D. degree from Syracuse University. He joined The Ohio State University faculty as an assistant professor in 1951 and retired as professor emeritus in 1985.

Professor White was known for his well-prepared and interesting classroom presentations and his considerate rapport with students. He was "...so inspiring a source of encouragement and intellectual stimulation that many undergraduates made a special effort to enroll in his section of Introduction to Geology." He received the OSU Alumni Award for Distinguished Teaching in 1966 and in the same year he was recognized as an outstanding teacher at the University of Colorado where he had been a visiting associate professor. It was not uncommon for OSU alumni in central Ohio

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who had taken Dr. White's introductory course to praise his teaching many years after he had retired.

Dr. White was raised on the glaciated landscapes of New England where he began his quest to understand the nature and development of landforms, first at Tufts University under Robert Nichols and later at Harvard with Kirk Bryan. His knowledge of geomorphic features was enhanced during service in the U.S. Navy and, although his research began in glacial geology and geomorphology, he expanded his interests to glaciers and periglacial landforms and processes after participating in OSU expeditions to the margin of the Greenland Ice Sheet in 1953 and 1955. Dr. White's research on glacial geology, glaciers, and rock glaciers took him to volcanic terranes in Mexico and Colombia, to Swedish Lapland, the Swiss Alps and the Colorado Rockies between 1949 and the 1980s. Professor White truly loved the mountains, which were his primary laboratory. In 1957 he began a long association with the University of Colorado and its mountain research station, where he spent many summers.

He was a member of both the Institute of Arctic and Alpine Research at the University of Colorado and the Institute of Polar Studies (now Byrd Polar Research Center) at OSU. He held several offices in the Geomorphology Division (Quaternary Geology and Geomorphology) of the Geological Society of America and was a co-founder and officer of the Eastern Section, Association of Geology Teachers in 1950 which later became part of the National Association of Geology Teachers. In addition to his research papers and reviews, his contributions to USGS publications, and his editorial role with the *Journal of Arctic and Alpine Research*, he contributed to *The McGraw-Hill Encyclopedia of Science and Technology* and was a consultant to publishers of pre-college textbooks. He continued to contribute to educational and scientific publications many years after retirement.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Sidney E. White its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2009-60

Synopsis: The University Development Report for the Second Quarter of Fiscal Year 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of one (1) named chair, the closure of one (1) professorship, the establishment of thirty-seven (37) new named endowed funds and the revision of twelve (12) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for the Second Quarter of Fiscal Year 2009 be approved.

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(See Appendix XXV for background information, page 614.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
Ohio State ATI Study Abroad Scholarship Fund (Established with funds transferred from the ATI Scholarship Account; used to provide scholarships for students enrolled in a degree granting program at ATI)	\$65,000.00
Robert H. Wagoner Fund (Established with gifts from Robert H. Wagoner and the Department of Materials Science and Engineering; used to provide research, teaching, and service programs/facilities in the Department)	\$53,122.09
OSU Extension Agriculture and Natural Resources Educators Professional Improvement Fund (Established with residual funds from the 2006 Annual Meeting and Professional Improvement Conference of the National Association of County Agricultural Agents; used to assist OSU Extension Agriculture and Natural Resources Educators) (grandfathered)	\$31,000.00
Joseph H. Lynch Memorial Fund (Established with gifts from Marvin Zahniser, friends, and colleagues; used to provide student support for the study of the history of Christianity and/or medieval history in the Department of History) (grandfathered)	\$5,005.00

Change in Description of Named Endowed Funds

The Association of American Editorial Cartoonists (AAEC)/
John Locher Memorial Award Fund

The Bea Cleveland 4-H Scholarship Fund

The Adam and Clara Maurer Scholarship Fund

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund

The Jane Shanely Phi Upsilon Omicron Graduate Scholarship Fund

The Jack D. Sparks Endowed Scholarship Fund

The William D. Stewart Memorial Broadcast Journalism Lectureship Fund

Change in Name and Description of Named Endowed Fund

From: The Ohio Eminent Scholar in Nanotechnology:
Molecular Self-Assembly

To: The Fenburr Ohio Eminent Scholar in Nanotechnology:
Molecular Self-Assembly

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THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Change in Name and Description of Named Endowed Chair

From: The Jeg Coughlin Chair in Childhood Cancer
Developmental Therapeutics
To: The Jeg Coughlin Chair in Cancer Research

Establishment of Named Endowed Funds

Charles and Margaret Plum Endowed Fund \$1,761,020.11
(Established with an estate gift from Charles Walden Plum; used to provide scholarships for deserving students, with at least 50% awarded to students in the College of Nursing)

Robert W. and Estelle S. Bingham Fund in the College of Biological Sciences \$1,000,000.00
(Established with gifts made in the names of Estelle and Robert Bingham from Estelle's estate; used to benefit the College of Biological Sciences at the discretion of the College's dean)

Robert W. and Estelle S. Bingham Fund in the College of Education and Human Ecology \$1,000,000.00
(Established with gifts made in the names of Estelle and Robert Bingham from Estelle's estate; used to benefit the College of Education and Human Ecology at the discretion of the College's dean)

The Cloyd Family Scholarship Fund \$503,519.50
(Established with gifts from Susan and G. Gilbert Cloyd; used to provide renewable, need-based scholarships for first-year undergraduate students attending the Columbus campus who are graduates of Ohio high schools)

Robert K. and Dale J. Weary Chair Fund in Social Psychology \$250,000.00
(Established with gifts from The Weary Family Foundation and Gifford Weary; used to support salary, benefits, and research expenses for the Robert K. and Dale J. Weary Chair in Social Psychology)

The Keith and Linda Monda Scholarship Fund \$150,000.00
(Established with a gift from Keith and Linda Monda; used to provide scholarships for first-year undergraduate honors students who are Ohio residents)

The Kathy L. Seeds Memorial Football Scholarship Fund \$150,000.00
(Established with a gift from Howard and Sally Seeds; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)

The Craig E. Larrimer Memorial Endowment Fund in Critical Care \$100,000.00
(Established with gifts from Alice Hann Larrimer and Gavin R. Larrimer in memory of their son; used to support programs and activities in the fields of pulmonary and critical care medicine)

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The Shirlee Ann Price Memorial Endowment Fund \$74,996.67
for Patient Education and Research
(Established with gifts from David Graves Price and Sheryl Colleen Price in memory of David's sister; used to support patient/family/guardian cancer education/information deemed appropriate to the provision of medical and health maintenance information to cancer patients and families/guardians of cancer patients)

The Linda M. Cummins Simpson Research Endowment \$66,628.12
Fund in Allied Health Therapies for Mobility and ADLs
(Established with gifts in memory of Linda M. Cummins from Phyllis Cummins, Donald Dyche, friends, and family; used to support research in the School of Allied Medical Professions focusing on allied health therapies for mobility and activities of daily living)

The Fred Taylor Basketball Manager Scholarship Fund \$65,902.20
(Established with a gift from Robert Grimm; used to supplement the grant-in-aid scholarship costs of the men's basketball managers who are pursuing an undergraduate degree at OSU)

The James R. Thomas Graduate Support Endowment \$64,520.50
Fund
(Established with gifts from James R. Thomas; used to provide scholarship support for graduate students enrolled at the Fisher College of Business)

Mark S. Maselli Medical Research Fund \$64,216.76
(Established with gifts from the estate of Steven A. Maselli and from Rowena G. Maselli in honor of their son; used to support basic/clinical research with special emphasis on colon cancer or ethical issues surrounding cancer patient care)

The John F. Auer Athletic Scholarship Fund \$60,000.00
(Established with gifts from John F. Auer; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's football team, varsity men's basketball team or varsity men's swimming team)

Ann Slusher Tuttle Endowment Fund \$54,886.45
(Established with a gift from Ann Slusher Tuttle; used to support graduate students and graduate education in the Department of Astronomy)

Opera and Musical Theatre Endowed Fund \$51,135.00
(Established with gifts from Mr. Walter Edwin Dennis Jr. and Dr. Jacqueline Conner Bresnahan; used to support activities related to opera or musical theatre in the School of Music)

Dr. and Mrs. Vernon Glick Bolender Jr. 4-H Scholarship \$50,150.00
Fund
(Established with gifts from Dr. Vernon Glick Bolender and Mrs. Rita Bolender; used to provide undergraduate need-based scholarships to students who are members of Ohio 4-H with preference given to those from Pickaway County, Ohio)

The Michael Allen Corea Scholarship Fund \$50,100.00
(Established with gifts from Charles Corea, Lynda Corea, and Jessica Corea; used to provide a scholarship for undergraduate,

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graduate, or professional students with special consideration for candidates who are organ or eye donors or recipients or have an immediate family member who is a donor or recipient)

The Hart Sisters/Paula Riesenbergr Wetherill Nursing Scholarship Fund \$50,000.00

(Established with a gift from the estate of Jewel Hart Coombe directed by her trustee and niece Paula Wetherill in memory of two family military nurses: Jewel Hart Coombe and Margaret Hart Riesenbergr; used to provide scholarship support to students in the College of Nursing)

The Heinle Family Endowment Fund \$50,000.00

(Established with a gift from Matthew A. Heinle; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the football team)

The Robert A. and Patricia M. Long Endowed Scholarship Fund \$50,000.00

(Established with a gift from Robert A. and Patricia M. Long; used to provide scholarship support for undergraduate students from the state of Ohio enrolled in the College of Engineering majoring in Civil Engineering)

The Sims Family Athletic Scholarship Fund \$50,000.00

(Established with a gift from Gary K. and Diana L. Sims; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's basketball team)

The James (Jim) F. Kelleher and Jamie Kelleher Endowed Scholarships for Health Sciences Fund \$41,820.00

(Established with gifts from Dr. Kelly Kelleher and Ms. Andrea Waller, Mr. Mark and Ms. Erin Dougherty, Dr. Sean and Ms. Laura Kelleher, Dr. Mark and Ms. Mary Beth Fisher, Mr. Brad and Ms. Colleen Spees, Dr. Michael and Ms. Cindy Kelleher, and Mrs. Barbara Kelleher; used to provide scholarships to second-year students) (grandfathered)

The Medical Class of 1968 Memorial Scholarship Fund \$30,553.20

(Established with gifts from the alumni of the College of Medicine Class of 1968; used to provide a scholarship for the recruitment of an outstanding student based on academic merit and financial need who has also overcome financial hardship) (grandfathered)

Carol Z. and Lawrence C. Mitchell Engineering Scholarship Fund \$30,050.00

(Established with gifts from Lawrence C. Mitchell in honor of his wife Carol Z. Mitchell; used to provide need-based scholarships for students majoring in engineering from Medina or Lorain Counties of Ohio) (grandfathered)

The Foglietti Family Athletics Scholarship Fund \$27,500.00

(Established with gifts from Dr. Mark Foglietti; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team) (grandfathered)

The Professor Paul G. Craig Graduate Student Assistance (Support) Fund in Economics \$27,100.73

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(Established with gifts from Dr. Benson H. Hart and friends; used to relieve graduate students who have completed at least one year of undergraduate teaching in the Department of Economics from one term's teaching commitment in order to accelerate the students' progress towards earning a Ph.D. in economics) (grandfathered)

Jeremy Vest Age Group and Camp Endowment Fund \$25,888.38
(Established with a gift from Jeremy Vest; used to provide awards to employees or dependents of OSU students who demonstrate financial need to access an Age Group and Camp program) (grandfathered)

The Foltz Family Fund \$25,665.93
(Established with gifts from John Charles Foltz and Anne Clark Foltz; used to support the following three areas in a three-year rotation: an undergraduate scholarship to a student who is a member of the Alpha Tau Zeta chapter of the FarmHouse Fraternity; the restoration, refurbishment and/or maintenance of Cooke Castle on Gibraltar Island in Lake Erie; a scholarship to a freshman student with declared intention to study agriculture or natural resources who has demonstrated accomplishments in 4-H and/or FFA activities with a preference for candidates from Gallia and Fairfield Counties of Ohio) (grandfathered)

The Cox Family Memorial Scholarship Fund \$25,000.00
(Established with gifts from Mr. James and Vicki Cox and Ms. Lou Ann Cox Shy; used to support undergraduate scholarships with preference given to sons or daughters of members of Local 683 of the International Brotherhood of Electrical Workers or graduates of Lancaster High School in Lancaster, Ohio) (grandfathered)

The David A. Rismiller Dean's Innovation Fund \$25,000.00
(Established with gifts from David A. Rismiller; used to provide a dean's discretionary fund in the Fisher College of Business) (unrestricted)

The Patricia and Michael Schiff "FIND THE CURE"
Endowment Fund \$25,000.00
(Established with gifts from Patricia Schiff and Michael Schiff in honor of their children Sophie, Juliette, Stefan, and Adrian; used to support innovative research toward a cure for cancer) (grandfathered)

Dr. Stephen Hepler Memorial Scholarship Fund \$20,000.00
(Established with an estate gift from Dr. Hepler's mother Catherine Hepler; used to provide scholarship support to incoming freshmen, sophomores, juniors, or graduate students in the College of Engineering from the state of Ohio who have demonstrated academic accomplishment) (grandfathered)

Change in Description of Named Endowed Funds

The Scott and Jessica Lawrence Scholarship Fund

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund

The Evelyn Michael MBA Fellowship Fund
The Barbara Van Brimmer Endowment Fund

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Closure of Named Endowed Professorship

Dorothy J. and Herbert L. Fenburr Professorship

Total	\$6,174,780.64
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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Ohio State ATI Study Abroad Scholarship Fund

The Ohio State ATI Study Abroad Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University with funds transferred from the ATI Scholarship Account.

The annual distribution from this fund shall provide a scholarship(s) for students to participate in a study abroad program supported and approved by Ohio State ATI (Agricultural Technical Institute) or The Ohio State University. Qualified candidates must be enrolled in a degree-granting program at ATI and have a minimum 2.0 cumulative grade point average at the time of application and/or disbursement of the funds. Candidates may be required to submit a scholarship application. If scholarship funds are not depleted for study abroad, then unused funds may be redirected to provide general scholarships to Ohio State ATI students not participating in study abroad. Recipients shall be selected by the financial aid coordinator at Ohio State ATI in consultation with appropriate faculty members in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and the director of Ohio State ATI.

Amount Establishing Endowment: \$65,000.00

Robert H. Wagoner Fund

The Robert H. Wagoner Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University with gifts from Robert H. Wagoner (B.Met.E. 1974, M.S. 1975, Ph.D. 1976), holder of The George R. Smith Chair in Engineering and professor in the Department of Materials Science and Engineering, and with support from the Department.

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The annual distribution from this fund shall be used to aid the research, teaching, and service programs/facilities within the Department of Materials Science and Engineering as approved by the chairperson of the Department.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should he be alive, and from the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering.

Amount Establishing Endowment: \$53,122.09

OSU Extension Agriculture and Natural Resources
Educators Professional Improvement Fund

The OSU Extension Agriculture and Natural Resources Educators Professional Improvement Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University with residual funds from the 2006 Annual Meeting and Professional Improvement Conference of the National Association of County Agricultural Agents held in Cincinnati, Ohio.

The annual distribution from this fund shall be used to assist OSU Extension Agriculture and Natural Resources Educators with their professional improvement, recognition, and other needs deemed necessary to support their profession. Expenditures shall be approved by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of OSU Extension.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of OSU Extension.

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Amount Establishing Endowment: \$31,000.00 (grandfathered)

Joseph H. Lynch Memorial Fund

The Joseph H. Lynch Memorial Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University with gifts from Marvin Zahniser, friends, and colleagues.

The annual distribution from this fund shall provide student support for the study of the history of Christianity and/or medieval history in the Department of History, College of the Humanities, as recommended by the Department's chairperson and approved by the College's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the chairperson of the Department of History and the dean of the College of the Humanities.

Amount Establishing Endowment: \$5,005.00 (grandfathered)

Change in Description of Named Endowed Funds

The Association of American Editorial Cartoonists
(AAEC)/John Locher Memorial Award Fund

The Association of American Editorial Cartoonists (AAEC)/John Locher Memorial Award Fund was established June 2, 1995, by the Board of Trustees of The Ohio State University with gifts from family and friends of John Locher and members of the AAEC. The description was revised February 6, 2009.

The annual distribution from this fund shall provide an annual award to encourage student editorial cartoonists. Award recipients shall be selected by the AAEC board through a judging committee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries in consultation with the curator of the Cartoon Library and Museum.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that

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the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the University Libraries in consultation with the curator of the Cartoon Library and Museum.

The Bea Cleveland 4-H Scholarship Fund

The Bea Cleveland 4-H Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Beatrice J. Cleveland (B.S.H.E. 1942), Columbus, Ohio. The description was revised February 6, 2009.

The annual distribution from this fund shall be used to support at least one undergraduate scholarship of at least \$1,000 for a current or former 4-H member who is a high school senior or college freshman during the year of application who will be enrolled in a human ecology-related major or program in the College of Education and Human Ecology at The Ohio State University.

Recipients shall be selected by the OSU Extension-4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension-4-H Youth Development.

The Adam and Clara Maurer Scholarship Fund

The Adam and Clara Maurer Scholarship Fund was established September 2, 1983, by the Board of Trustees of The Ohio State University with a gift from Alan C. Trotman (B.S.Ed. 1953, M.A. 1959). The description was revised February 6, 2009.

The annual distribution from this fund shall provide a scholarship(s) for a full-time undergraduate student(s) enrolled in the College of Education and Human Ecology who plans to be a teacher for grades 4-8. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should he be alive, and from the dean of the College of Education and Human Ecology.

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his niece, Beatrice J. Cleveland (B.S.H.E. 1942), Columbus, Ohio. The description was revised February 6, 2009.

The annual distribution from this fund shall be used to support at least one undergraduate scholarship of at least \$1,000 for a current or former 4-H member from Delaware County who is a high school senior or college freshman during the year of application and who will be enrolling in an animal sciences-related major or program at The Ohio State University which includes the College of Food, Agricultural, and Environmental Sciences, ATI, and its regional campuses. Consideration for scholarship will be based on demonstrated proficiency in the areas of leadership and academic achievement. If a qualified Delaware County applicant cannot be found, applicants from other Ohio counties may be considered.

Recipients shall be selected by the OSU Extension-4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with

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the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension-4-H Youth Development.

The Jane Shanely Phi Upsilon Omicron Graduate Scholarship Fund

The Jane Shanely Phi Upsilon Omicron Fellowship Fund was established May 5, 1983, by the Board of Trustees of The Ohio State University with gifts from the Gamma Alumni Chapter of Phi Upsilon Omicron, an honor society of home economics, in memory of Jane Shanely (B.S. Home Economics 1927) of Columbus, Ohio. The name and description were revised May 4, 2007. The description was revised further February 6, 2009.

The annual distribution from this fund shall provide renewable scholarship support, not to exceed \$5,000 per year per recipient, for a student(s) enrolled in graduate programs of the Department of Human Development and Family Science, the Department of Consumer Sciences, the Department of Human Nutrition, or the Family and Consumer Sciences Program in the College of Education and Human Ecology. The scholarship may be used for the cost of tuition, room and board, books and supplies, research and lab fees, travel expenses related to professional meetings, and other miscellaneous educational expenses. Qualified candidates must have a minimum 3.5 grade point average and be a current member or alumnus of Phi Upsilon Omicron. Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in cooperation with the Phi Upsilon Omicron Alumni Scholarship chairperson and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the leadership of Phi Upsilon Omicron, and from the dean of the College of Education and Human Ecology.

The Jack D. Sparks Endowed Scholarship Fund

The Jack D. Sparks Endowed Scholarship Fund was established May 30, 2003, by the Board of Trustees of The Ohio State University with a gift from The Jack D. and Fredda S. Sparks Foundation. The description was revised July 7, 2006, and July 13, 2007. The description was revised further February 6, 2009.

The annual distribution from this fund shall be used to provide scholarship support for the "John Glenn Fellows" participating in the Washington Academic Internship Program of the John Glenn School of Public Affairs. It is the desire of the donor that the scholarship shall be awarded with preference to, but not limited to, students interested

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in public service. The scholarships shall be awarded by the director of the Washington Academic Program in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the John Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, and from the director of the John Glenn School of Public Affairs.

The William D. Stewart Memorial Broadcast
Journalism Lectureship Fund

The William D. Stewart Memorial Broadcast Journalism Lectureship Fund was established February 1, 1980, by the Board of Trustees of The Ohio State University with gifts from American Broadcasting Companies, Inc., friends, associates, and family in memory of William D. Stewart (B.A. 1963) of Huntington, West Virginia. The description was revised February 6, 2009.

The annual distribution from this fund shall be used to support visiting lecturers with preference given to those whose topics are related to broadcast journalism. Lecturers shall be recommended by the director of the School of Communication and approved by the dean of the College of Social and Behavioral Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Social and Behavioral Sciences.

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Change in Name and Description of Named Endowed Fund

The Fenburr Ohio Eminent Scholar in Nanotechnology:
Molecular Self-Assembly

The Ohio Eminent Scholar in Nanotechnology: Molecular Self-Assembly was established September 22, 2004, by the Board of Trustees of The Ohio State University with support from the General Assembly of the state of Ohio and private gifts. The Dorothy J. and Herbert L. Fenburr Professorship was established December 7, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Herbert L. Fenburr (B.Ch.E. 1934, M.S. 1935, Ph.D. 1937). The Dorothy J. and Herbert L. Fenburr Professorship was closed, the principal transferred to The Ohio Eminent Scholar in Nanotechnology: Molecular Self-Assembly, and the name was changed to The Fenburr Ohio Eminent Scholar in Nanotechnology: Molecular Self-Assembly February 6, 2009.

The annual distribution from this fund shall be used to provide salary and program support for the work of an outstanding scholar and leader in nanotechnology: molecular self-assembly in the Department of Chemical and Biomolecular Engineering in the College of Engineering. Appointment as The Fenburr Ohio Eminent Scholar in Nanotechnology: Molecular Self-Assembly will be recommended to the executive vice president and provost and president by the dean of the College of Engineering in consultation with the chairperson of the Department of Chemical and Biomolecular Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

THE OHIO STATE UNIVERSITY FOUNDATION

Change in Name and Description of Named Endowed Chair

The Jeg Coughlin Chair in Cancer Research

The Jeg Coughlin Chair in Childhood Cancer Developmental Therapeutics was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the JEG'S Foundation, Delaware, Ohio. The name and description were revised February 6, 2009.

The annual distribution from this fund shall provide a chair position within the Comprehensive Cancer Center (CCC) - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) at The Ohio State University in order to advance the medical science related to childhood cancers. The position shall be

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held by a nationally eminent scholar whose research has application to childhood cancer as approved by the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. To continue strengthening the positive working relationship between the physicians and researchers at The James and Nationwide Children's Hospital, the chair holder will distribute annual progress reports which highlight new developments in research and patient care to the appropriate staff at Nationwide Children's Hospital.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor and as recommended by the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

Establishment of Named Endowed Funds

Charles and Margaret Plum Endowed Fund

The Charles and Margaret Plum Endowed Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Charles Walden Plum (B.S.Bus.Adm. 1936).

The annual distribution from this fund shall be used to provide scholarships for deserving students of The Ohio State University. At least fifty percent (50%) of the amount of such scholarships each academic year shall be awarded to students in the College of Nursing; the dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting the scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. The balance of such scholarships may be awarded to students in any other area of the University as determined by the senior vice president for Development or his designee; the University's Office of Student Financial Aid shall be responsible for selecting the scholarship recipients.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$1,761,020.11

Robert W. and Estelle S. Bingham Fund in the
College of Biological Sciences

The Robert W. and Estelle S. Bingham Fund in the College of Biological Sciences was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in the names of Estelle S. (B.S.Ed. 1938) and Robert W. Bingham (B.A. 1936) from Estelle's estate.

The annual distribution from this fund shall benefit the College of Biological Sciences at the discretion of the College's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Biological Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Biological Sciences.

Amount Establishing Endowment: \$1,000,000.00

Robert W. and Estelle S. Bingham Fund in the
College of Education and Human Ecology

The Robert W. and Estelle S. Bingham Fund in the College of Education and Human Ecology was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in the names of Estelle S. (B.S.Ed. 1938) and Robert W. Bingham (B.A. 1936) from Estelle's estate.

The annual distribution from this fund shall be directed to the College of Education and Human Ecology to benefit departments related to the field of education at the discretion of the College's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$1,000,000.00

The Cloyd Family Scholarship Fund

The Cloyd Family Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan and G. Gilbert (D.V.M. 1969) Cloyd.

It is the intent of the donors that recipients of the scholarship reflect the diverse population of the state of Ohio and the University as a whole.

The annual distribution from this endowed fund shall be used to provide scholarships towards the cost of tuition, room and board, and books and supplies for first-year Columbus campus undergraduate students with financial need who are graduates of Ohio high schools. The scholarships are renewable for up to 12 quarters or upon completion of a baccalaureate degree, whichever comes first, as long as recipients continue to meet satisfactory academic progress and full-time enrollment status. It is the donors' intent to support the selection of new recipients at the start of each academic year and continue to support the past recipients if they maintain their eligibility status. The Office of Enrollment Services and Undergraduate Education will administer this scholarship fund through the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the vice provost for Enrollment Services and dean for Undergraduate Education.

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Amount Establishing Endowment: \$503,519.50
Total Commitment: \$1,000,000.00

Robert K. and Dale J. Weary Chair Fund in Social Psychology

The Robert K. and Dale J. Weary Chair Fund in Social Psychology was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Weary Family Foundation and Gifford Weary.

Until the principal of the fund reaches \$2,000,000, the annual distribution from this fund shall be reinvested in the endowment principal. After the principal of the fund reaches \$2,000,000, the annual distribution shall support the salary, benefits, and research expenses for the Robert K. and Dale J. Weary Chair in Social Psychology. The person holding this chair will be highly regarded as a scholar and teacher in the field of social psychology and will be expected to conduct research and teach courses in the area of social psychology.

The chair holder shall be appointed by the University's Board of Trustees as recommended by the faculty of the Department of Psychology and the dean of the College of Social and Behavioral Sciences. Notwithstanding the foregoing, if the dean of the College of Social and Behavioral Sciences is a disqualified person (as that term is defined in the Internal Revenue Code and the regulations there under) with respect to the donor, the holder of this position will be recommended by the chairperson of the Department of Psychology in consultation with the social psychology program faculty (excepting any disqualified person who may be a part of the program faculty).

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Psychology and the dean of the College of Social and Behavioral Sciences.

Amount Establishing Endowment: \$250,000.00
Amount Needed to Establish Chair: \$2,000,000.00

The Keith and Linda Monda Scholarship Fund

The Keith and Linda Monda Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Keith (B.S.Bus.Adm. 1968, M.A. 1971) and Linda Monda who reside in New York City, New York.

The annual distribution from this fund shall be used to provide one renewable merit- and need-based recruitment scholarship for an honors first-year undergraduate student who is an Ohio resident. It is the donors' desire that the recipient be enrolled in the College of Social and Behavioral Sciences Honors Program with preference given to

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economic majors. To qualify, students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA).

The scholarship is renewable for up to 15 quarters or upon completion of a degree, whichever comes first, as long as the recipient maintains a 3.2 cumulative grade point average, financial need, enrollment in the College of Social and Behavioral Sciences, and enrollment in the University Honors Program. The scholarship shall be distributed equally over three quarters of the academic year for the cost of tuition.

The Office of Student Financial Aid will administer this scholarship fund in consultation with the College of Social and Behavioral Sciences and the University Honors and Scholars Center.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice provost for Enrollment Services and dean for Undergraduate Education and the dean of the College of Social and Behavioral Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice provost for Enrollment Services and dean for Undergraduate Education and the dean of the College of Social and Behavioral Sciences.

Amount Establishing Endowment: \$150,000.00

The Kathy L. Seeds Memorial Football Scholarship Fund

The Kathy L. Seeds Memorial Football Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from her parents, Howard and Sally Seeds, of North Lima, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$150,000.00

Total Commitment: \$150,000.00

The Craig E. Larrimer Memorial Endowment Fund in Critical Care

The Craig E. Larrimer Memorial Endowment Fund in Critical Care was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Alice Hann Larrimer and Gavin R. Larrimer (B.S.Bus.Adm. 1959; J.D. 1961) of Columbus, Ohio, made in memory of their son, Craig E. Larrimer (J.D. 1997).

The annual distribution from this endowed fund shall be used to support programs and activities in the fields of pulmonary and critical care medicine, such as but not limited to, research, patient care, medical education, and training. Upon completion of the critical care facilities expansion, preference shall be given to enhance the programs and activities within this expansion. Allocation of the annual distribution shall be recommended by the director of the Division of Pulmonary, Allergy, Critical Care and Sleep Medicine and approved by the chairperson of the Department of Internal Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Internal Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and as recommended by the director of the Division in consultation with the chairperson of the Department in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,000.00

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The Shirlee Ann Price Memorial Endowment Fund for
Patient Education and Research

The Shirlee Ann Price Memorial Endowment Fund for Patient Education and Research was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David Graves Price (M.S. 1967, Ph.D. 1975) and Sheryl Coleen Price (B.A. 1972, J.D. 1975) in memory of David's sister, Shirlee Ann Price.

Shirlee died on May 24, 2002, at the age of 62 in New York City after a prolonged battle with chronic lymphocytic leukemia (CLL). She participated aggressively in her CLL treatment by keeping herself well-informed about the disease and the treatment alternatives, discussing them knowledgeably with her physicians, and participating in decision-making about her treatments. She believed that every cancer patient should do likewise and expressed a desire to help provide patients and their families access to the latest and best comprehensive information about cancers and their treatments.

The annual distribution from this fund shall be used to support patient/family/guardian cancer education/information at The Ohio State University Medical Center through the purchase, rent, subscription, repair, or maintenance of specific items including, but not limited to the following: appropriate physical facilities and furnishings; libraries; books, magazines, pamphlets, and other documents; computers and necessary peripherals; internet and other network and database accesses; operational and applications software; necessary information and data resources; links to other information resources in the United States; memberships in relevant patient information associations; maintenance and repair services; and other relevant items deemed appropriate to the provision of medical and health maintenance information to cancer patients and families/guardians of cancer patients.

Should the need for the patient/family/guardian cancer education/information program or center cease to exist, the annual distribution from the endowment may be used for CLL research. Should the need for CLL research cease to exist, because of the discovery and implementation of a cure for CLL, then the annual distribution from the endowment may be used for other cancer research. Should the need for all cancer research cease to exist, then the annual distribution from the endowment may be used for other disease research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for all disease research ceases to exist, another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Nursing Staff Development and Patient Education in consultation with the Library for Health Information Advisory Committee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$74,996.67
Total Commitment: \$300,000.00

The Linda M. Cummins Simpson Research Endowment Fund in
Allied Health Therapies for Mobility and ADLs

The Linda M. Cummins Simpson Research Endowment Fund in Allied Health Therapies for Mobility and ADLs was established February 6, 2009, by the Board of

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Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Linda M. Cummins Simpson (B.S. 1969) from Phyllis Cummins (B.S.Bus.Adm. 1973), Donald Dyche, friends, and family.

The annual distribution from this fund shall be used to support research in the School of Allied Medical Professions focusing on allied health therapies for mobility and activities of daily living (ADLs). Funds may be used for supplies, equipment, publications, conferences, and other activities required for quality research. Allocation of funds shall be approved by the director of the School of Allied Medical Professions in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Allied Medical Professions in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Phyllis Cummins and/or Donald Dyche, should they be alive, and as recommended by the director of the School of Allied Medical Professions in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$66,628.12

The Fred Taylor Basketball Manager Scholarship Fund

The Fred Taylor Basketball Manager Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert Grimm (B.S. 1974) of Zionsville, Indiana.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of the men's basketball managers who are pursuing an undergraduate degree at The Ohio State University. The recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics..

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$65,902.20

The James R. Thomas Graduate Support Endowment Fund

The James R. Thomas Graduate Support Endowment Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James R. Thomas (B.S.Bus.Adm. 1950).

The annual distribution from this fund shall be used to provide scholarship support for a graduate student(s) enrolled at The Max M. Fisher College of Business. Selection of the recipient(s) shall be made by the director of the Graduate Programs Office at the Fisher College of Business in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$ 64,520.50

Total Commitment: \$ 150,000.00

Mark S. Maselli Medical Research Fund

The Mark S. Maselli Medical Research Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Steven A. Maselli, given in his name and that of Rowena G. Maselli of Columbus, Ohio, and made in honor of their son, Mark S. Maselli.

The annual distribution from this fund supports basic/clinical research with special emphasis on colon cancer or ethical issues surrounding cancer patient care as recommend by the chairperson of the Department of Surgery and director of the Division of General and Gastrointestinal Surgery in consultation with the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Surgery

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and director of Division of General and Gastrointestinal Surgery in consultation with the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Surgery and director of the Division of General and Gastrointestinal Surgery in consultation with the dean of the College of Medicine.

Amount Establishing Endowment: \$64,216.76

The John F. Auer Athletic Scholarship Fund

The John F. Auer Athletic Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John F. Auer (B.S.Bus.Adm. 1976).

The annual distribution from this fund shall be used to supplement the grant-in-aid costs of an intercollegiate student-athlete who is a member of the varsity men's football team, varsity men's basketball team, or varsity men's swimming team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$150,000.00

Ann Slusher Tuttle Endowment Fund

The Ann Slusher Tuttle Endowment Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ann Slusher Tuttle (B.S.H.E. 1955).

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The annual distribution from this fund shall be used to support graduate students and graduate education in the Department of Astronomy as recommended by the chairperson of the Department with approval from the dean of the College of Mathematical and Physical Sciences. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences as recommended by the chairperson of the Department of Astronomy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$54,886.45

Opera and Musical Theatre Endowed Fund

The Opera and Musical Theatre Endowed Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Walter Edwin Dennis Jr. and Dr. Jacqueline Conner Bresnahan (M.A. 1970, Ph.D. 1973).

The annual distribution from this fund shall be used to support activities related to opera or musical theatre in the School of Music as recommended by the School's director and approved by the dean of the College of the Arts.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the School of Music and approved by the dean of the College of the Arts.

Amount Establishing Endowment: \$51,135.00

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Dr. and Mrs. Vernon Glick Bolender Jr. 4-H Scholarship Fund

The Dr. and Mrs. Vernon Glick Bolender Jr. 4-H Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Vernon Glick Bolender (B.S.Ch.E. 1973) and Mrs. Rita Bolender from Circleville, Ohio.

The annual distribution from this fund shall be used to provide at least one annual undergraduate scholarship to a student attending The Ohio State University without limitation to area of study. Qualified candidates must be members of Ohio 4-H and have demonstrated financial need. Preference shall be given to those from Pickaway County, Ohio. Recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension-4-H Youth Development.

Amount Establishing Endowment: \$50,150.00

The Michael Allen Corea Scholarship Fund

The Michael Allen Corea Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles Corea (M.A. Education 1972) of Parma, Ohio, and Lynda and Jessica Ann Corea of South Euclid, Ohio.

The Michael Allen Corea Scholarship Fund is being established in loving memory of their son and brother, Michael (B.S.Bus.Adm. Finance 2006), who tragically passed away in a motorcycle accident on June 6, 2006. Michael was born with biliary atresia, a rare degenerative liver disease that caused him to have a liver transplant. He lived and exemplified the idea that when life gives you hardships you have to believe that tomorrow will be a better day. He often expressed and in the end fulfilled the desire to donate his organs so someone else may continue to live. Through this scholarship, Michael's family hopes he will continue to inspire all who knew him and come to know of him through this scholarship.

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The annual distribution from this fund shall support one scholarship for a part- or full-time undergraduate, graduate or professional student with preference to a student enrolled at the main campus in Columbus, Ohio. It is the donors' desire that the eligible candidate be an organ or eye donor or recipient. If no applicant meets this desire, applicants demonstrating that an immediate family member is an organ or eye donor or recipient shall be given the scholarship.

The scholarship may be used for the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. Scholarships are renewable up to 12 quarters or until completion of a degree, whichever comes first. The fund will be administered by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$50,100.00

The Hart Sisters/Paula Riesenberg Wetherill
Nursing Scholarship Fund

The Hart Sisters/Paula Riesenberg Wetherill Nursing Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Jewel Hart Coombe directed by her trustee and niece Paula Wetherill (B.S.Nurs. 1972) in memory of two family military nurses: Jewel Hart Coombe (Vietnam) and Margaret Hart Riesenberg (World War II).

The annual distribution shall provide scholarship support to students in the College of Nursing. Recipients shall be selected by the dean of the College of Nursing in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing.

Amount Establishing Endowment: \$50,000.00
Total Commitment: \$50,000.00

The Heinle Family Endowment Fund

The Heinle Family Endowment Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Matthew A. Heinle (J.D. 1995) of Akron, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the football team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00
Total Commitment: \$150,000.00

The Robert A. and Patricia M. Long Endowed Scholarship Fund

The Robert A. and Patricia M. Long Endowed Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert A. (B.S. Civil Engineering 1973) and Patricia M. Long.

Robert credits the successes of his life to his education from The Ohio State University, which would not have been possible without the hard work and sacrifice of his parents, John and Wahnita Long of Lima, Ohio. To express his gratitude for their commitment to providing him the best education possible, Robert dedicates this scholarship to help future students achieve the "American dream."

The annual distribution from this fund shall provide scholarship support for undergraduate students from the state of Ohio enrolled in the College of Engineering,

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majoring in civil engineering with an interest in structural engineering or construction management. Preference shall be given to students who display a commitment to teamwork, a positive attitude, and a true appreciation of his or her education at Ohio State; special consideration shall be given to candidates who are first-generation college students with financial need. Scholarship recipients shall be selected by the scholarship committee of the Department of Civil and Environmental Engineering and Geodetic Science in consultation with the Department's chairperson and the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$50,000.00

The Sims Family Athletic Scholarship Fund

The Sims Family Athletic Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gary K. (B.S.Bus.Adm. 1979) and Diana L. Sims from Marion, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing a degree at The Ohio State University and is a member of the men's basketball team. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to prove unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

February 6, 2009 meeting, Board of Trustees

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

The James (Jim) F. Kelleher and Jamie Kelleher
Endowed Scholarships for Health Sciences Fund

The James (Jim) F. Kelleher and Jamie Kelleher Endowed Scholarships for Health Sciences Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Kelly Kelleher (B.S. 1980, M.D. 1984) and Ms. Andrea Waller, Mr. Mark and Ms. Erin (B.S.Nurs. 1981) Dougherty, Dr. Sean (B.S.Agr. 1982, D.V.M. 1986) and Ms. Laura Kelleher (B.S. 1983), Dr. Mark and Ms. Mary Beth (B.S.Ed. 1986) Fisher, Mr. Brad (B.S.Bus.Adm. 1988) and Ms. Colleen (B.S.Al.Hth.Prof. 1987) Spees, Dr. Michael (B.S.Agr. 1991, D.V.M. 1996) and Ms. Cindy Kelleher (B.S. 1991), and Mrs. Barbara Kelleher (B.S. 1957, M.S. 1959).

The scholarship fund memorializes and commemorates their father and husband, James (Jim) F. Kelleher (B.A. 1961, D.D.S. 1961), and their brother and son, Jamie Kelleher, whose love of family, athletics, and the joy of learning truly embodied the spirit of The Ohio State University.

The annual distribution from this fund shall be used to provide two scholarships to second-year undergraduate students enrolled in the Mount Leadership Society who are majoring in a health science. In the event that a Mount Scholar does not meet the academic requirement or there is not a Mount Scholar majoring in a health science, then the scholarship shall be awarded to second-year students enrolled in the University Scholars Program who meet both the academic and major requirements. It is the donors' desire that scholarships be given to students who do not qualify for Pell Grants, with preference given to students who have applied for a student loan. Furthermore, it is the donors' preference that the scholarships are awarded equally. The scholarship may be used towards the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the University Scholars Program Coordinator in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the associate provost for Honors and Scholars in the Office of Academic Affairs.

Amount Establishing Endowment: \$41,820.00 (grandfathered)

February 6, 2009 meeting, Board of Trustees

The Medical Class of 1968 Memorial Scholarship Fund

The Medical Class of 1968 Memorial Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the alumni of the College of Medicine Class of 1968.

The annual distribution from this fund shall be used to provide a scholarship for the recruitment of an outstanding student, based on academic merit and financial need, who has also overcome financial hardship. The selection shall be made at the recommendation of the College of Medicine Scholarship Committee, including the associate dean of Student Affairs and the vice dean of Education, in consultation with the University's Office of Student Financial Aid; and as approved by the dean of the College of Medicine in consultation with the senior vice president for Health Sciences. When possible, the College shall notify a representative of the donors when a recipient has been selected.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$30,553.20 (grandfathered)

Carol Z. and Lawrence C. Mitchell Engineering Scholarship Fund

The Carol Z. and Lawrence C. Mitchell Engineering Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lawrence C. Mitchell (M.S. Industrial Engineering 1964) of Valley City, Ohio, in honor of his wife, Carol Z. Mitchell.

The annual distribution from this fund shall provide need-based scholarships for students majoring in engineering from Medina or Lorain Counties of Ohio who are taking or have taken the freshmen honors engineering courses or the equivalent. Recipients shall be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$30,050.00 (grandfathered)

The Foglietti Family Athletics Scholarship Fund

The Foglietti Family Athletics Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mark Foglietti (B.S. 1977) of Chagrin Falls, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree at The Ohio State University and is a member of a varsity team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$27,500.00 (grandfathered)

The Professor Paul G. Craig Graduate Student Assistance (Support) Fund in Economics

The Professor Paul G. Craig Graduate Student Assistance (Support) Fund in Economics was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Benson H. Hart (M.A. 1961, Ph.D. 1967) and friends.

The annual distribution from this fund shall be used to relieve one or more graduate students from one term's teaching commitment in order to accelerate the students' progress towards earning a Ph.D. in economics. Eligible candidates should have completed at least one year of undergraduate teaching in the Department of Economics. Preference shall be given to students who have demonstrated commitment to the fields of Professor Craig's interest, such as money and banking and other public policy relevant areas. Recipients will be selected by the chairperson of the Department of Economics in consultation with appropriate faculty committees.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the chair of the Department of Economics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. Hart, should he be alive, and from the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Economics.

Amount Establishing Endowment: \$27,100.73 (grandfathered)

Jeremy Vest Age Group and Camp Endowment Fund

The Jeremy Vest Age Group and Camp Endowment Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jeremy Vest (B.S.Agr. 1994) of Bristol, Illinois.

The annual distribution from this fund shall be awarded to dependents of Ohio State University (OSU) employees or dependents of OSU students who demonstrate a financial need to access an Age Group and Camp program. The recipients shall be selected by the director of the Age Group and Camp Program.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Recreational Sports.

Amount Establishing Endowment: \$25,888.38 (grandfathered)

Total Commitment: \$50,000.00

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The Foltz Family Fund

The Foltz Family Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John Charles Foltz (B.S. 1955, M.S. 1971) and Anne Clark Foltz (B.S.H.E. 1955, M.S. 1979) of Columbus, Ohio.

The annual distribution (minimum \$1,000) from this endowed fund shall be used to support the following areas in a three-year rotation:

1. A scholarship to be awarded to an undergraduate student who is a member of the Alpha Tau Zeta chapter of FarmHouse Fraternity. Qualified applicants will have demonstrated academic achievement and leadership in student activities at the College of Food, Agricultural, and Environmental Sciences and/or the University.
2. Support for the restoration, refurbishment, and/or maintenance of Cooke Castle on Gibraltar Island in Lake Erie. Such use shall be at the discretion of the director of Stone Laboratory.
3. A scholarship to be awarded to a freshman with declared intention to study agriculture or natural resources. Qualified applicants will have demonstrated accomplishments in 4-H and/or FFA activities with emphasis on leadership and community service. Preference shall be given to youths from Gallia and Fairfield counties in Ohio.

In any given year that the endowment distribution is less than \$1,000, the funds are to be reinvested in the endowment principal.

Scholarship recipients shall be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,665.93 (grandfathered)

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The Cox Family Memorial Scholarship Fund

The Cox Family Memorial Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James and Vicki Cox of Millersport, Ohio, and Lou Ann Cox Shy of Lewis Center, Ohio.

The annual distribution from this fund shall be used to support one or more merit- and need-based scholarships for first-year undergraduate students. It is the donors' preference that the scholarship is given in minimum increments of \$1,000. It is the donors' desire that this fund shall support sons or daughters of a member of Local 683 of the International Brotherhood of Electrical Workers. If no applicant meets this desire, undergraduate students who are graduates of Lancaster High School, in Lancaster, Ohio, may be given the scholarship. Furthermore, it is the preference of the donors that the scholarship award is not to be used in conjunction with a recipient of the A. Z. Larison/Local 683 IBEW Scholarship Fund.

The annual distribution may be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters as long as the recipient maintains financial need and a 2.5 Grade Point Average. The fund will be administered by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The David A. Rismiller Dean's Innovation Fund

The David A. Rismiller Dean's Innovation Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David A. Rismiller (B.S.Bus.Adm. 1958).

The annual distribution from this fund shall be used at the discretion of the dean of The Max M. Fisher College of Business in accordance with the College's strategic plan.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$25,000.00 (unrestricted)

The Patricia and Michael Schiff "FIND THE CURE" Endowment Fund

The Patricia and Michael Schiff "FIND THE CURE" Endowment Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Patricia Schiff (B.A. Social and Behavioral Sciences, Communication 1998) and Michael Schiff of Columbus, Ohio, made in honor of their children, Sophie, Juliette, Stefan and Adrian Schiff.

The annual distribution from this fund shall be used to support innovative research toward a cure for cancer at the OSU Comprehensive Cancer Center (CCC) – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of funds shall be approved by the director of the CCC and the CEO of The James in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and as recommended by the director of the CCC and the CEO of The James in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Dr. Stephen Hepler Memorial Scholarship Fund

The Dr. Stephen Hepler Memorial Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Dr. Hepler's mother, Catherine Hepler.

The annual distribution from this fund shall provide scholarship support to incoming freshmen, sophomores, juniors, or graduate students from the state of Ohio who have demonstrated academic accomplishment. Scholarship recipients shall be recommended by the chairperson of the Department of Computer Science and

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Engineering and selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$20,000.00 (grandfathered)

Change in Description of Named Endowed Funds

The Scott and Jessica Lawrence Scholarship Fund

The Scott and Jessica Lawrence Scholarship Fund was established July 11, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Scott (D.D.S. 1985) and Jessica Lawrence. The description was corrected February 6, 2009.

The annual distribution from this fund shall be used to provide a need-based scholarship for a student enrolled in the College of Dentistry who is a first generation dental student from an Appalachian county in the state of Ohio. Scholarship recipients shall be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Dentistry.

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sungkyu Christopher Lee, Mrs. Geraldine Lee, and Mr. Bryan Christopher Lee of Columbus, Ohio. The description was revised February 6, 2009.

It is the donors' intent to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall be used to provide a scholarship(s) to cover educational expenses for students enrolled in the College of Medicine who have achieved scholastic excellence. To qualify, candidates must be full-time medical school students, and when possible, in their second year of the program. It is the donors' desire that the scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students of Asian descent.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The scholarship will be administered by the College of Medicine in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Medicine in consultation with the director of the Office of Student Financial Aid.

The Evelyn Michael MBA Fellowship Fund

The Evelyn Michael MBA Fellowship Fund was established November 1, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Timothy A. Michael (B.A. 1970, M.B.A. 1976) and Melinda Vogel Michael (B.S.Ed. cum laude 1970, M.A. 1975). The description was revised February 7, 2003, and it was revised further February 6, 2009.

The annual distribution from this fund shall be used to provide support to a graduate student(s) in The Max M. Fisher College of Business, with preference given to candidates who have served in the United States military. Scholarship recipients shall be selected by the College's director of the Graduate Programs Office in consultation with the University's Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donors, should they be alive, and the dean of the Fisher College of Business.

The Barbara Van Brimmer Endowment Fund

The Barbara Van Brimmer Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and colleagues of the late Barbara Van Brimmer of Columbus, Ohio. The description was revised February 6, 2009.

Barbara Van Brimmer of Columbus, Ohio, began her career in the Prior Health Sciences Library in 1985, became passionate about preservation and medical history in 1992, and served as curator of the Medical Heritage Center from 1997 to 2003.

The annual distribution from this fund shall provide educational and travel support for professional staff and librarians of the Medical Heritage Center and the Prior Health Sciences Library. The fund may also provide educational opportunities in library and medical heritage sciences, an expanded lecture series that would broaden the awareness of the Medical Heritage Center and inspire others to pursue careers in the field, and other important initiatives central to sustaining the excellence of medical history preservation.

The allocation of the distribution shall be made as recommended by the director of the Prior Health Sciences Library in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Prior Health Sciences Library.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with

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the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Prior Health Sciences Library in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

**AMENDMENTS TO THE CODE OF REGULATIONS OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.**

Resolution No. 2009-61

Synopsis: Approval of amendments to the Code of Regulations of The Ohio State University Managed Health Care Systems, Inc. is requested.

WHEREAS The Ohio State University Managed Health Care Systems, Inc. (MHCS), an entity affiliated with The Ohio State University, is providing leadership on a new approach to health care plans for the University, referred to as *Your Plan for Health*, in partnership with the University Office of Human Resources and the University Medical Center; and

WHEREAS Managed Health Care Systems is being positioned to develop and offer innovative products and services to new customers in addition to University faculty, staff, and students; and

WHEREAS MHCS is continuing a systematic review of its Code of Regulations, and the Board of Directors of MHCS has approved the attached amendments to the Regulations, subject to approval by the University's Board of Trustees, as provided for in the MHCS Regulations; and

WHEREAS the proposed substantive changes in the Code of Regulations are intended to expand the breadth and depth of expertise among the membership of the Board of Directors' Medical Advisory Board and to delete the additional requirement that changes to the MHCS governance documents must be approved by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed amendments to the Code of Regulations of The Ohio State University Managed Health Care Systems, Inc., as shown in the attached document; and

BE IT FURTHER RESOLVED, That these amendments shall take effect immediately except that amendment of Article IX of the MHCS Code of Regulations shall take effect upon execution of a memorandum of understanding between the University and MHCS in accordance with the Policy on Affiliated Entities adopted by this Board on June 6, 2008.

(See Appendix XXVI for background information, page 616.)

AMENDED APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS

Resolution No. 2009-62

APPROVAL TO ENTER INTO DESIGN CONTRACTS

17TH AVENUE REBUILD
18TH AND 19TH AVENUES REBUILDS
BRT – THREE FLOOR BUILD OUT
WOODRUFF AVENUE AND TUTTLE PARK PLACE REBUILDS

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

DECOMMISSIONING AND DEMOLITION OF MED CENTER FACILITIES (MCFP)
HIGH VOLTAGE SWITCH AND CABLE REPLACEMENT
INFRASTRUCTURE AND ROADWAYS EOC PHASE 1 (MCFP)

Synopsis: Authorization to enter into design and construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

17 th Avenue Rebuild (09-10 capital plan)	\$11.0M	University bond proceeds
18 th and 19 th Avenues Rebuilds (09-10 capital plan)	\$7.8M	University bond proceeds
BRT – Three Floor Build Out (09-10 capital plan)	\$3.0M	University bond proceeds
Woodruff Avenue and Tuttle Park Place Rebuilds (09-10 capital plan)	\$11.5M	University bond proceeds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

Decommissioning and Demolition of Med Center Facilities (07-08 capital plan)	\$8.0M-\$10.0M	University bond proceeds
Infrastructure and Roadways EOC Phase 1 (MCFP) (07-09 capital plan)	\$19.8M	University bond proceeds

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXVII for background information and map, page 629.)

PURCHASE OF REAL PROPERTY

Resolution No. 2009-63

**THREE (3) PARCELS
NE CORNER NEIL AVENUE AND W. TENTH AVENUE
COLUMBUS, OHIO 43201**

Synopsis: The Fiscal Affairs Committee recommends authorization to purchase the properties located at 1618-1624 Neil Avenue, 1630 Neil Avenue, and 250-252 W. Tenth Avenue, Columbus, Ohio 43201. The property consists of three separate parcels one of which is improved with a leased commercial building containing approximately 13,000 SF. These strategic properties are located within the South Campus Acquisition Area.

WHEREAS these properties have an appraised value range of approximately \$3,116,000 and \$3,125,000 and the owners, Nurtur Property Holdings, LLC, Nurtur Property 1630 LLC, and Nurtur Property 252 LLC, all related entities have entered into real estate purchase contracts to sell the property to the University for \$3,150,000; and

WHEREAS this property is located within the University's South Campus Acquisition Area and the appropriate University offices have determined that the purchase of this property would be in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to purchase three parcels located at 1618-1624 Neil Avenue, 1630 Neil Avenue, and 250-252 W. Tenth Avenue and to acquire title of this property in the name of the State of Ohio for the use and benefit of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXVIII for background information, page 636.)

**ATHLETIC TICKET PRICES AND FEES FOR
FOOTBALL AND MEN'S BASKETBALL FISCAL YEAR 2010
GOLF COURSE MEMBERSHIP CALENDAR YEAR 2009**

Resolution No. 2009-64

Synopsis: Approval of athletic ticket prices for Fiscal Year 2010 and golf course membership fees for Calendar Year 2009 at the recommended levels is requested.

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership fees; and

WHEREAS the Athletic Council has approved increases for football and men's basketball tickets, and for golf course membership fees shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED, That the recommended increases for football and men's basketball tickets for Fiscal Year 2010, and for golf course membership fees for Calendar Year 2009 be approved.

(See Appendix XXIX for background information, page 637.)

February 6, 2009 meeting, Board of Trustees

Upon motion of Mr. Shumate, seconded by Mr. Schottenstein, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Wexner, Shumate, Hicks, Schottenstein, Brass, Ratner, Marbley, and Kass.

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Thereupon the Board adjourned to meet Friday, April 3, 2009, at The Ohio State University, Longaberger Alumni House, Columbus, OH.
Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX XXIII)

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

3335-111-04 Membership.

(A) Qualifications.

(1) and (2) no changes.

(3) All members of the medical staff will comply with medical staff and the CHRI policies regarding employee and medical staff health and safety, provision of uncompensated care, and will comply with appropriate administrative directives and policies which, if not followed, could adversely impact overall patient care or may adversely impact the ability of the CHRI employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on disruptive behavior, conflict of interest and access and communication guidelines. Medical staff members must also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.

(4) through (8) no changes.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the ~~senior executive director~~ chief executive officer or designee on forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. The application shall include written statements by the applicant that commit the applicant to abide by the bylaws, rules and regulations of the medical staff, the CHRI hospital board, and the board of trustees of the Ohio state university. The applicant shall produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) and (D) no changes.

(E) Procedure for appointment.

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- (1) The completed and signed application for membership of all categories of the medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the ~~senior executive director~~ chief executive officer or designee. The applicant shall include in the application a signed statement indicating the following:

(a) through (h) no changes.

(2) no change.

- (3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the applicant signs the application and the information is verified. A completed application must contain:

(a) and (b) no changes.

(c) Evidence of current professional medical malpractice liability coverage required for the exercise of clinical privileges;

(d) through (o) no changes.

(4) through (14) no changes.

- (F) Procedure for reappointment.

(1) and (2) no changes.

- (3) An application for reappointment is complete when all the information requested has been submitted and/or verified. A completed reappointment application must contain:

(a) no change.

(b) Evidence of current professional medical malpractice liability insurance required for the exercise of clinical privileges;

(c) through (o) no changes.

(4) through (11) no changes.

- (G) no change.

3335-111-05 Peer review and corrective action.

- (A) through (C) no changes.

- (D) Summary suspension.

- (1) Notwithstanding the provisions of this rule, a member of the medical staff shall have all or any portion of clinical privileges immediately suspended or appointment terminated by the ~~senior executive director~~ chief executive officer or section chief, whenever such action must be taken in the best interest of patient care. Such summary suspension shall become effective immediately upon imposition and the ~~senior executive director~~ chief executive officer will subsequently notify the medical staff member in writing of the suspension. Such notice shall be by certified return receipt mail to the affected medical staff member's last known address as determined by university records.

- (2) A medical staff member whose privileges have been summarily suspended or whose appointment has been terminated shall be entitled to appeal the suspension pursuant to rule 3335-111-06 of the Administrative Code. If the affected member of the medical staff does not make a written request for a hearing to the ~~senior executive director~~ chief executive officer within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the affected member's right to any review by the medical staff administrative committee of which the member might otherwise been entitled. If a timely, written request for a hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply.
- (3) Immediately upon the imposition of a summary suspension, the ~~senior executive director~~ chief executive officer in consultation with the appropriate section chief, shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the hospital at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage. While a summary suspension is in effect, the member of the medical staff is ineligible for reappointment to the medical staff. Medical staff and hospital administrative duties and prerogatives are suspended during the summary suspension.

(E) Automatic suspension.

- (1) Notwithstanding the provisions of this rule, a temporary suspension in the form of withdrawal of a medical staff member's admitting privileges, effective until medical records are completed, may be imposed automatically by the ~~senior executive director~~ chief executive officer after a warning, in writing, of delinquency for failure to complete medical records as defined by the rules and regulations of the medical staff.

(2) through (8) unchanged.

3335-111-06 Hearing and appellate review procedure.

(A) Right to hearing before the medical staff administrative committee and to appellate review.

- (1) When a member of the medical staff has exhausted remedies under paragraph (F) of rule 3335-111-04 of the Administrative Code on reappointments; or under rule 3335-111-05 of the Administrative Code for corrective action; or who has been summarily suspended under paragraph (D) of rule 3335-111-05 of the Administrative Code receives notice of a proposed action by the ~~senior executive director~~ chief executive officer or the director of medical affairs that will adversely affect reappointment as a member of the medical staff or the exercise of clinical privileges, the staff member shall be entitled to an adjudicatory hearing.

- (2) All hearings and appellate reviews shall be in accordance with the procedural safeguards set forth in this rule to assure that the affected medical staff member is accorded all rights to which the member is entitled.

(B) Request for hearing.

- (1) The request for a hearing shall be submitted in writing by the affected medical staff member to the ~~senior executive director~~ chief executive officer within thirty-one days of notifications by the ~~senior executive~~

~~director~~ chief executive officer of the intended action. The ~~senior executive director~~ chief executive officer shall forward the request to the medical staff administrative committee along with instructions to convene a hearing.

- (2) The failure of a medical staff member to request a hearing to which the member is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of the member's right to any review by the medical staff administrative committee to which the member might otherwise been entitled. The ~~senior executive director~~ chief executive officer shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the CHRI board as provided for in paragraph (E) of this rule. The ~~senior executive director~~ chief executive officer shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) Notice of hearing.

- (1) After receipt of a timely request for hearing by the senior executive director from a medical staff member entitled to such hearing, the medical staff administrative committee shall be notified of the request for hearing by the senior executive director, and shall at the next scheduled meeting take the following action:

- (a) no change.

- (b) Instruct the hearing committee to schedule and arrange for a hearing or hearings which initial hearing or meeting shall be conducted not less than thirty nor more than sixty days from the date of the receipt of the request for a hearing by the ~~senior executive director~~ chief executive officer. However, an initial hearing or meeting for a medical staff member who is under summary suspension, which is then in effect, shall be held as soon as arrangements may be reasonably made.

- (2) no change.

(D) Conduct of hearing.

- (1) through (13) no change.

(E) Appeal process.

- (1) through (6) no change.

- (7) Any final decision by the CHRI board shall be communicated by the ~~senior executive director~~ chief executive officer by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The ~~senior executive director~~ chief executive officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine and public health, the chief medical officer of OSU health system, the vice president for health services, the director of medical affairs, chief of staff, the section chief, academic department chairperson and the person(s) who initiated the request for peer review. The ~~senior executive director~~ chief executive officer shall take immediate steps to implement the final decision.

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3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, community associate, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) Honorary staff.

The honorary staff will be composed of those individuals who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncology field of interest. The honorary staff designation is awarded by the CHRI board on the recommendation of the ~~senior executive director~~ chief executive officer of the CHRI, senior vice president for health sciences, section chief, or the credentials committee after approval by the medical staff administrative committee. This is a lifetime appointment. Honorary staff are not entitled to patient care privileges.

(B) Attending medical staff.

(1) Qualifications:

The attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training,
Current board certification,
Publications,
Grant funding,
Other funding and experience (as deemed appropriate by the ~~senior executive director~~ chief executive officer and the section chief);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code, and whose clinical and teaching responsibilities are assigned by their respective academic and/or clinical chairpersons to one hundred per cent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

Attending staff members may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the CHRI. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the ~~senior executive director~~ chief executive officer and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.

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(b) through (d) unchanged.

(3) Responsibilities:

An attending staff member shall:

(a) through (f) unchanged.

(C) no change.

(D) Clinical attending staff.

(1) Qualifications:

The clinical attending staff shall consist of those clinical faculty members of the colleges of medicine and dentistry who have training, expertise, and experience in oncology, as determined by the ~~senior executive director~~ chief executive officer in consultation with the section chief and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

(2) through (3) unchanged.

(E) Community oncologist attending staff.

(1) Qualifications:

(a) The community oncologist attending (COA) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training,
Current board certification,
Practice profile,
Membership - professional oncology societies,
Publications,
Grant funding,
Other funding and experience (as approved by the
CHRI ~~senior executive director~~ chief executive officer);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

(b) Individual COA staff utilization expectations shall be determined by the CHRI ~~senior executive director~~ chief executive officer with the advice of the CHRI director of medical affairs and shall be intended to provide optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI ~~senior executive director~~ chief executive officer and the staff member applying for COA privileges will mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity,

and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.

- (c) All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI ~~senior executive director~~ chief executive officer for initial evaluation. The CHRI ~~senior executive director~~ chief executive officer may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. However, the approval of an academic department chairperson and section chief shall not be required for the appointment or reappointment relative to any application for COA staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI ~~senior executive director~~ chief executive officer will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.

- (2) Prerogatives:

Community oncologist attending staff members may:

Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the ~~senior executive director~~ and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph (F) of rule 3335-111-04 and rule 3335-111-05 of the Administrative Code. (a)

(b) through (d) unchanged.

- (3) no change.

- (F) Community associate attending staff.

- (1) Qualifications:

The community associate attending staff shall consist of those applicants who do not have faculty appointments in any of the academic units of the Ohio state university and who are licensed in the state of Ohio and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code. All applications for appointment and reappointment to the community associate attending staff shall be made to the ~~senior executive director~~ chief executive officer for initial evaluation. The ~~senior executive director~~ chief executive officer shall consult with the chairperson of the appropriate academic department and when appropriate may refer each application for completion of the appointment procedure in accordance with pertinent requirements of paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. The approval of the academic department chairperson or section chief shall not be required.

- (2) and (3) no unchanged.

Balance unchanged.

3335-111-08 Organization of the CHRI medical staff.

(A) ~~The senior executive director~~ chief executive officer.

(1) Method of appointment:

~~The senior executive director~~ chief executive officer shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI board in accordance with university bylaws, rules and regulations. ~~The senior executive director~~ chief executive officer shall also be the chief executive and operating officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

~~The senior executive director~~ chief executive officer shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. ~~The senior executive director~~ chief executive officer shall be the chairperson of the medical staff administrative committee and shall be a member of all committees of the CHRI.

(B) The director of medical affairs.

(1) Method of appointment:

The director of medical affairs shall be appointed by the senior vice president for health sciences upon recommendation by the ~~senior executive director~~ chief executive officer. The director of medical affairs shall be the chief medical officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The director of medical affairs shall be responsible to the ~~senior executive director~~ chief executive officer, the medical director of the Ohio state university health system, and the CHRI board for the quality of patient care provided in the CHRI. The director of medical affairs shall assist the ~~senior executive director~~ chief executive officer in the administration of medical affairs including quality assurance and credentialing.

(C) The sections.

Each member of the attending, associate attending, clinical, limited, and honorary staff shall be assigned to a CHRI section by the ~~senior executive director~~ chief executive officer upon the recommendation of the appropriate academic department chairperson and the credentials committee.

There are four clinical sections: medical oncology, surgical oncology, radiation oncology and pathology. Appointment to a specific section is based on the clinical specialty of the applicant for medical staff membership. Each section is headed by a section chief who has the responsibility to oversee all research and clinical activities conducted by members of the section. Specifically, the section chief shall be responsible for the following: the development and implementation of policies and procedures that guide and support the provision

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of service; recommendations re: staffing needs and clinical privileges for all members appointed to the section; the orientation and continuing surveillance of the professional performance of all section members; recommendation for space and other resources needed. The section chief is appointed by the ~~senior executive director~~ chief executive officer.

Balance unchanged.

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) through (C) unchanged.

(D) Qualifications of officers.

(1) no change.

(2) The ~~senior executive director~~ chief executive officer and director of medical affairs are not eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their CHRI administrative role during the period of their term of office.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee (MSAC) and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs. Unless otherwise provided by the bylaws, all appointments to medical staff committees are for one year and may be renewed. Up to two additional member(s) may be appointed to the MSAC at the recommendation of the ~~senior executive director~~ chief executive officer of the CHRI, subject to the approval of the medical staff administrative committee and subject to review and renewal on a yearly basis. The chairperson shall control the committee agenda, attendance of staff and guests and conduct the proceedings. A simple majority of appointed voting members shall constitute a quorum. All committee members appointed or elected to serve on a medical staff committee are expected to participate fully in the activities of those committees.

(B) Medical staff administrative committee:

(1) Composition:

(a) Chief of staff, chief of staff-elect, past chief of staff, section chiefs of medical oncology, radiation medicine, surgical oncology and pathology; CHRI chair of clinical quality and resource management committee; CHRI ~~senior executive director~~ chief executive officer, CHRI director of medical affairs, two delegates at-large, ~~senior executive director~~ chief executive officer medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. CHRI executive director, the CHRI associate director for professional education, and the CHRI administrator, patient care services, shall serve as ex-officio non-voting members.

(b) Any member of the committee who anticipates absence from a meeting of the committee may appoint a temporary substitute as a

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representative at the meeting. The temporary substitute will have all the rights of the absent member. The ~~senior executive director~~ chief executive officer may invite any member of staff as the ~~senior executive director's~~ chief executive officer's representative at a meeting or to attend any meeting with the ~~senior executive director~~ chief executive officer.

(c) no change.

(2) Duties:

(a) through (c) unchanged.

(d) To recommend action to the ~~senior executive director~~ chief executive officer on matters of medico-administrative nature.

Balance unchanged.

MEDICAL STAFF RULES AND REGULATIONS
Arthur G. James Cancer Hospital and
Richard J. Solove Research Institute

01 through 03 unchanged.

04 CONSULTATIONS.

(A) Consultation requirements.

When a patient care problem is identified that requires intervention during the hospital stay that is outside the medical staff member's area of training and experience, it is the responsibility of the medical staff member or his or her designee to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations. If a consultation is ordered prior to 10 a.m., the consult shall occur on the same business day. If a consultation is ordered after 10 a.m., the consult shall occur within twenty-four (24) hours.

(B) and (C) unchanged.

05 ORDER WRITING PRIVILEGES.

(A) through (F) unchanged.

(G) Change of nursing service.

Level of care is defined as the type and frequency of medical and nursing interventions required to appropriately manage the medical and nursing care requirements of the patient. "Change of level of care" means official and physical movement (transfer) of a patient from an inpatient or observation care unit providing one level of care to another providing a different level of care, with or without change in attending physician, dentist, psychologist or podiatrist or clinical service. Orders effective before transfer must be reviewed, renewed or rewritten upon transfer by signature of a responsible medical practitioner. The new or renewed orders may be written before or when the patient arrives on the receiving unit and may become effective immediately.

In each case of "change of nursing service," it is the responsibility of the receiving nurse to establish the availability of renewed or new written orders. Prior orders will remain in effect until new orders are available. This should be done within eight hours of transfer.

(H) through (L) unchanged.

06 unchanged.

07 EMERGENCY PREPAREDNESS.

(A) Emergency care.

Emergency care is considered to be treatment rendered to stabilize the patient prior to transport to the Ohio state university hospitals emergency department or other appropriate facility as the patient's condition dictates.

(B) Disaster preparedness.

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In case of a civil, military, natural emergency or disaster, patients may be discharged from the CHRI, moved to other community hospitals, or moved to other facilities made available for the care and treatment of patients, by the order of the ~~Director of Medical Affairs~~ director of medical affairs of the CHRI or the director of medical affairs designated agent, to preserve life and health, to make room for more critically ill or injured patients sent to the hospitals from a disaster area or for the purpose of saving lives and to provide adequate medical care and treatment.

08 and 09 unchanged.

10 COMMITTEES.

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical value enhancement advisory policy groups.

Medical Information Committee

(A) unchanged.

(B) Each member of the medical staff shall conform to the policies established by the medical records committee, including the following:

(1) Chart contents

(a) unchanged.

(b) History and physical examination.

(i) A complete history and physical examination shall be documented on all inpatient records. The history and physical shall include but not be limited to:

(a) Date of admission

(b) Chief complaint and/or indication for procedure

(c) History of present illness

(d) Past medical and surgical history

(e) Relevant past social and family history

(f) Medications and allergies

(g) Review of systems

(h) Physical examinations

(i) Test results

(j) Assesment or Impression impression

(k) Plan of care

(ii) A history and physical appropriate to the patient and/or the procedure and the patient to be completed shall be

documented in the medical record of all ambulatory surgery patients, and patients undergoing outpatient procedures, who are one of the following:

- (a) admitted to the hospital
- (b) undergoing outpatient/ambulatory procedures
- (c) undergoing outpatient/ambulatory surgery
- (d) in a hospital-based ambulatory clinic

(iii) A history and physical appropriate to the patient and the patient's chief complaint shall be documented in the medical record of all ambulatory patients.

(iv) The history and physical examination for For ambulatory patients and patients undergoing outpatient/ ambulatory procedures or outpatient/ ambulatory surgery, the history and physical examination shall include at a minimum:

- (a) Indications for procedure/visit or surgery
- (b) Relevant medical or surgical history
- (c) Medications and allergies or reference to current listing in the chart or electronic medical record
- (d) Focused review of systems, as appropriate
- (e) Pre-procedure assessment/and physical examination
- (f) Impression Assessment/impession and treatment plan

(2) Deadlines and sanctions

(a) no change.

(b) The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission of ~~the patient~~ for all inpatients. A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical examination is performed by a physician extender, it shall be countersigned by the responsible medical staff member.

(c) The history and physical examination may be performed up to thirty (30) days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of admission, surgery or visit. The update must be performed by a member of the medical staff or his/her designee, and be signed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned and dated by the responsible medical staff member.

(d) ~~When the history and physical examination signed by the responsible medical staff member, including the results of indicated laboratory studies and x-rays, is not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history and~~

~~physical signed by the responsible medical staff member, and indicated test results are entered into the chart. In cases where such delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending medical staff member or designee, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it shall be adjudicated by the director of medical affairs or the director of medical affairs designee.~~

- (e) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures performed in the operating rooms must be finalized in ORWeb by the attending surgeon. For any formal operative procedures, a note shall include pre-operative and post-operative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative procedure report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in ORWeb by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective cases. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.
- (fe) Progress notes must provide a pertinent chronological report of the patient's course in the hospital and reflect any change in condition or results of treatment. In the event that the patient's condition has not changed, and no diagnostic studies have been done, a progress note must be completed by the attending medical staff member at least every three days. Each medical student progress note in the medical records must be signed or counter-signed by a member of the attending, courtesy, or limited staff.
- (gf) Birth certificates must be signed by the medical staff member who delivers the baby within one week of completion of the certificate. Fetal death certificates and death certificates must be signed and the cause of death must be recorded by the medical staff member with a permanent Ohio license within 24 hours of death.
- (hg) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated within three days of the patient's visit.
- (ih) Reports in the electronic signature system must be signed within ten (10) business days of availability.

February 6, 2009 meeting, Board of Trustees

Balance unchanged.

(APPENDIX XXIV)



EXECUTIVE VICE PRESIDENT AND PROVOST

December 19, 2008

Dr. G. Gil Cloyd, Chair
The Honorable John D. Ong
The Ohio State University Board of Trustees
210 Bricker Hall
CAMPUS

Dear Gil and John:

Enclosed are two reports requested by the Board of Regents. Both require action by the Board of Trustees.

The deadline for the first document, the university's Institutional Accountability Report, was November 30, 2008. This report—and the concerns raised in it—require formal Board of Trustees approval. Because of the Regents' deadline, the report was submitted without Board action. In my November 26 cover letter to Chancellor Fingerhut, however, I make it clear that the report will be brought to the Board for appropriate disposition at its February 5-6, 2009, meetings.

The second enclosure is a report on the condition of Ohio State's facilities and technology infrastructure. As was the case for the Institutional Accountability Report, the Board of Regents has once again required a report with a deadline—here, December 31, 2008—that does not allow for Board reaction prior to submission. As you will see, I explain in the cover letter that the Board's next meetings will take place on February 5-6, 2009, and that amendments may well follow.

With your concurrence, I will forward this preliminary version of the facilities and technology infrastructure report to the Board of Regents by the December 31 deadline, along with that caveat.

I propose that we place both reports on the February 5 agenda of the Academic Affairs and Student Life Committee, with copies to go to the full Board for inclusion on the February 6 consent agenda. Please let me know if this process strikes you as appropriate.

The Ohio State University
Office of Academic Affairs • 203 Bricker Hall • 190 North Oval Mall • Columbus, OH 43210-1338
Phone: (614) 292-5881 • Fax: (614) 292-3658

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Thank you for your advice on how best to respond to our Board of Regents.

Sincerely,



Joseph A. Alutto
Executive Vice President and Provost

Enc. Institutional Accountability Report
Cover letter and technical notes
Preliminary Facilities and Technology Infrastructure Report
Draft cover letter

cc: E. Gordon Gee
David O. Frantz
Herb Asher
William J. Shkurti
Vice Provosts
Melinda Nelson

Institutional Accountability Report,
Including cover letter and technical notes



EXECUTIVE VICE PRESIDENT AND PROVOST

November 26, 2008

Mr. Eric D. Fingerhut, Chancellor
Ohio Board of Regents
30 East Broad Street, 36th floor
Columbus, OH 43215-3414

Dear Eric:

With this letter, I am submitting The Ohio State University's Institutional Accountability Report for the University System of Ohio Strategic Plan. As instructed, we have included our main and regional campuses in our projections.

The numbers we have provided represent good faith estimates based on past trends, our ongoing strategic planning efforts, and the current economic climate. Several sets of projections in particular require some additional explanation:

- *Metric 6: Improvement in actual graduation rate over expected graduation rate*

Student ability is the primary component that predicts the expected graduation rate, and institutional effort is a factor that accounts for much of the difference between the expected and the actual graduation rates. Ohio State has admitted increasingly better prepared students over the past decade, and we have provided support to help them graduate. Our success in this arena is documented by *U.S. News and World Report's* "America's Best Colleges," which reports Ohio State to have an actual graduation rate seven percentage points higher than our expected rate.

The USO calculates the expected graduation rate differently, taking into account the institution's current efforts to help their students graduate. Improvement in this metric thus measures an institution's additional efforts over the next six years. For institutions such as Ohio State that are currently making significant efforts and are recruiting better and better prepared students, thus raising the expected rate, maintaining the current difference between actual and expected rates will take considerable work. The projected improvement levels of zero percent additional difference between our expected and actual rates understate Ohio State's commitment, effort, and success to helping our students graduate.

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- *Metric 8: Percent of facilities in satisfactory condition or needing only minor rehabilitation*

Based on existing data in the OBR Higher Ed Information System (HEI), Ohio State's Educational and General (E&G) space in satisfactory condition or needing only minor rehabilitation, as of fall 2006, is 70.7%. This existing baseline number, derived from data that the university has reported to OBR, is based on informal building evaluations and information on recent renovation projects in specific facilities.

The university is currently engaged in an Academic Facilities Plan (AFP) initiative, which will provide building assessment information allowing for a more accurate, data-driven baseline building condition value. Based on preliminary data from the AFP study, the university is anticipating that our baseline percentage for facilities in satisfactory condition or needing only minor rehabilitation will decrease. With this preliminary data in mind, we are making the assumption that Ohio State's existing facilities condition baseline is no better than the University System of Ohio average of 64%.

Since, in about a year from now, the final results of the AFP study may yield a different baseline number, we would like to reserve the option to update the university's baseline at that time.

- *Metric 9: Total size of endowments and foundations per FTE (Annual)*

While calculating size of endowment per FTE can be helpful in linking endowment-building success at the system level to success in the same arena at the institution level, looking at this metric over time at a single institution can be misleading. Current students, which make up the FTE of the denominator in this equation, rarely - if ever - have an impact on the size of a university's endowment.

Ohio State's endowments and foundations per FTE drop from the baseline level to our projection in 2008-09. This is not due to a drop in total endowments and foundations, but rather to our increased success in retention of our students, and thus a higher FTE. As we project for the six-year period and anticipate a major fundraising campaign, the endowments and foundations per FTE climbs and then passes the baseline.

- *Metrics 10 and 16: Federally and industrially financed research spending per capita-national rank*

With regard to these particular metrics, we are concerned with the USO per capita national rank targets, rather than with our own institutional goals. Based on the 2006 per capita funding for the states that are at the levels the USO has targeted for Ohio,

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and holding activity in all other states constant, federally financed research spending in Ohio would need to increase by 19% in five years and by 51% in ten years to achieve the USO targets. Industrially financed research spending would need to increase by 57% in the first five years and by 93% in ten. We suggest that the USO work with a task group of senior staff from research and institutional research offices to identify states where dramatic increases may have occurred, and to see if there are lessons to be learned from any such states.

I have discussed this report with the chair of our Board of Trustees, and it will be on the agenda for our next Board of Trustees meeting, February 5-6, 2009. I look forward to discussing our projections with you. Please let me know if I can provide any additional information.

Sincerely,



Joseph A. Alutto
Executive Vice President and Provost

Enc.

cc: G. Gil Cloyd
David O. Frantz
Vice Provosts
Julia Carpenter-Hubin

Instructional Accessibility Report for University Program of Civil Strategic Plan
 from November 16, 2008
 Date: November 16, 2008
 Prepared by: [Name]
 Approved by: [Name]
 Contact: [Name]
 Phone: [Number]
 Email: [Address]

Category	Metric	University System of Ohio		Target		2008-2009		2009-2010		2010-2011		2011-2012		2012-2013	
		Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target
1. Total degree units for first generation college students	2008-2009	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2009-2010	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2010-2011	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2011-2012	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2012-2013	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
2. Percent of degree units for first generation college students	2008-2009	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2009-2010	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2010-2011	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2011-2012	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2012-2013	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
3. Total degree units for first generation college students	2008-2009	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2009-2010	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2010-2011	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2011-2012	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719
	2012-2013	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719	1,127,719

Technical Notes to the Accountability Report for The Ohio State University

Projections for several of the metrics included in the USO Institutional Accountability Report for The Ohio State University are best understood in light of the following information:

- *Metric 5: Percent of total degrees awarded to Black and Hispanic students*
Below are listed the projected numerator and denominators for this metric:

Baseline Level	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
1175	1232	1244	1293	1307	1361	1413
14,291	14,039	15,079	15,209	15,379	15,549	15,699

- *Metric 6: Improvement in actual graduation rate over expected graduation rate*
Student ability is the primary component that predicts the expected graduation rate, and institutional effort is a factor that accounts for much of the difference between the expected and the actual graduation rates. Ohio State has admitted increasingly better prepared students over the past decade, and we have provided support to help them graduate. Our success in this arena is documented by US News and World Reports "America's Best Colleges," which reports Ohio State to have an actual graduation rate seven percentage points higher than our expected.

The USO calculates the expected graduation rate differently, taking into account the institution's current efforts to help their students graduate. Improvement in this metric thus measures an institution's additional efforts over the next six years. For institutions such as Ohio State that are currently making significant efforts and are recruiting better and better prepared students, thus raising the expected rate, maintaining the current difference between actual and expected rates will take considerable work. The projected improvement levels of zero percent additional difference between our expected and actual rates understates Ohio State's commitment, effort, and success to helping our students graduate.

- *Metric 8: Percent of facilities in satisfactory condition or needing only minor rehabilitation*
Based on existing data in the OBR Higher Ed Information System (HEI), OSU's Educational and General (E&G) space in satisfactory condition or needing only minor rehabilitation, as of Fall 2006, is 70.7%. This existing baseline number, derived from data that the University has reported to OBR, is based on informal building evaluations and information on recent renovation projects in specific facilities.

The University is currently engaged in an Academic Facilities Plan (AFP) initiative, which will provide building assessment information allowing for a more accurate, data-driven baseline building condition value. Based on preliminary data from the AFP study, the University is anticipating that our baseline percentage for facilities

in satisfactory condition or needing only minor rehabilitation will decrease. With this preliminary data in mind, we are making the assumption that OSU's existing facilities condition baseline is no better than the University System of Ohio average of 64%.

Since, in about a year from now, the final results of the AFP study may yield a different baseline number, we would like to reserve the option to update the University's baseline at that time.

- Metric 9: Total size of endowments and foundations per FTE (Annual)**
 While calculating size of endowment per FTE can be helpful in linking endowment building success at the system level to success in the same arena at the institution level, looking at this metric over time at a single institution can be misleading. Current students, which make up the FTE of the denominator in this equation, rarely - if ever - have an impact on the size of a university's endowment.

Ohio State's endowments and foundations per FTE drop from the baseline level to our projection in 2008-09. This is not due to a drop in total endowments and foundations, but rather to our increased success in retention of our students, and thus a higher FTE. As we project for the six-year period and anticipate a major fundraising campaign, the endowments and foundations per FTE climbs and then passes the baseline.

- Metric 12: Tuition and fees weighted average of bachelor's degree offered on a community college or university regional campus**
 We have projected the tuition and fee expense of completing a four year degree at OSU-Lima, OSU-Mansfield, OSU-Marion, or OSU-Newark. These projections do not include the cost of completing a degree at ATL.

Graduating:	Baseline:	2008-07	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Fees Yr 1		4416	5310	5884	5884	5964	6039	6435
Fees Yr 2		4977	5884	5884	5964	6039	6435	8553
Fees Yr 3		5383	6240	6240	6515	7011	7431	7876
Fees Yr 4		6240	6240	6540	7011	7431	7876	8352
Total	\$	21,526	\$23,454	\$ 24,108	\$ 24,954	\$ 25,145	\$ 27,783	\$ 29,520.

The above shows the cost of a four-year baccalaureate degree earned on a regional campus. The numbers assume that the degree is granted in the year listed, beginning with 2008-09. It assumes that students receive the Access Credit of 576 per year for two of the four years, and that the Access Credit does not increase.

- Metric 14: Percentage of first time enrollees below age 21 with equivalent of one semester or more of college credit earned during high school*
 Below are listed the projected numerator and denominators for this metric:

Baseline Level	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
1333	1649	1914	2143	2372	2601	2830
8383	8960	9160	9160	9160	9160	9160

- Metric 15: Percentage of bachelor's degree recipients with at least one year of credit from a community college*
 Below are listed the projected numerator and denominators for this metric:

Baseline Level	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
784	812	823	832	842	853	863
9,222	9,550	9,670	9,790	9,910	10,030	10,150

Facilities and Technology Infrastructure Report,
Including cover letter



EXECUTIVE VICE PRESIDENT AND PROVOST

December 30, 2008

Ms. Donna Alvarado, Chair
Mr. Bruce R. Beeghly, Vice Chair
Mr. James M. Tuschman, Secretary
Ohio Board of Regents
30 East Broad Street
36th Floor
Columbus, OH 43215-3414

Dear Ms. Alvarado, Mr. Beeghly, and Mr. Tuschman:

Enclosed is The Ohio State University's preliminary response to your November 7, 2008, request for information on our institution's facilities and technology infrastructure. Our Board of Trustees will not meet until February 5-6, 2009, and will act on the report at that time. If amendments are requested, I will forward a revised copy of the report as soon as possible after the Board's action.

Meanwhile, I would like to draw your attention to four conclusions in this preliminary report that I believe are especially compelling.

- As the state's national research university, Ohio State bears a special responsibility to educate for leadership in the STEM disciplines at all levels of the university curriculum. At the present time, however, our facilities do not optimally support this state objective, despite a considerable investment of university resources. Though we do not anticipate a need for additional facilities going forward, we do have demonstrated need for better facilities.
- Our capital planning efforts are challenged by the absence of facilities assessments and deferred maintenance metrics that are verifiable and consistent with general industry standards. Capital planning is further compromised by Ohio's requirement that a multi-prime model be applied in facilities construction.
- The need for new technologies—critical to Ohio's educational, workforce development, and research goals—has increased the cost of classroom space.

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- To fulfill the goals detailed in the Board of Regents' Strategic Plan for Higher Education, Ohio State may need the state's largest investment in facilities and technology because of our comprehensiveness and our land grant mission.

I hope the enclosed document responds to your needs as you prepare the *Second Report on the Condition of Higher Education in Ohio*. Please do not hesitate to contact me if you have questions or require additional detail. I will be back in touch with you following the February meeting of the Board of Trustees.

Sincerely,



Joseph A. Alutto
Executive Vice President and Provost

Enc.

cc: E. Gordon Gee
G. Gil Cloyd
John D. Ong
David O. Frantz
Herb Asher
Vice Presidents
Melinda Nelson

Introduction.

As Ohio's national research university, Ohio State serves the needs of our state in all matters of post-secondary education, including traditional higher education, continuing education, and workforce development. Accordingly, Ohio State is committed to leading the changes necessary to accomplishing the goals in the Board of Regents' *Strategic Plan for Higher Education*. As is the case for every college and university in Ohio, opportunities for and challenges to our contributions to the strategic plan are conditioned by a growing number of factors, including the need for facilities enhancement, the budgetary implications of facilities upgrades, and the expansion of our technology infrastructure. Our local conditions are a microcosm of State of Ohio conditions. Based upon our comprehensiveness and land grant mission, however, Ohio State may require the largest investment in these three areas to fulfill the Regents' objectives.

This report highlights these areas of opportunity and challenge at The Ohio State University.

1. Condition of Facilities.

The Columbus campus and four regional campuses collectively house 864 buildings. The replacement cost of these facilities' 33 million gross square feet is estimated to be \$6.7 billion. The average age of Education and General buildings (as defined by POM and the State of Ohio) is nearly 38 years. From experience, Ohio State expects its facilities to have a 67-year life cycle. (See Figures 1 and 2 for data on facilities usage.)

Based on data in the OBR Higher Ed Information system, as of fall 2006 Ohio State's Education and General space in satisfactory condition or needing only minor rehabilitation was 71 percent. This baseline number is based on informal building evaluations and information on recent renovation projects in specific facilities. Ohio State is currently engaged in an Academic Facilities Plan initiative that will provide data-driven building information that is more accurate than both our earlier assessments and the State of Ohio's estimates. This initiative provides for a condition assessment and a building functionality/utility assessment of every building. Based on preliminary data, Ohio State anticipates that its baseline percentage for facilities in satisfactory condition or needing only minor rehabilitation will decrease, thus indicating that more of our buildings need major repairs than suggested by the baseline. When this study is concluded in 2009, we will have far more precise knowledge of the condition of our facilities. For now, however, we are assuming that Ohio State's existing facilities condition baseline is no better than the University System of Ohio average of 64 percent.

These statistics reveal that, today, our facilities do not optimally support Ohio's higher education objectives. This is critical to an institution that produced more than 4,700 STEM graduates in 2006-07, a number that is projected to rise to 5,500 by 2013-14. Our unique role as the state's national research university calls on us to enhance STEM education for leadership in these crucial disciplines. Accordingly, Ohio State is focusing not only on undergraduate, but on Master's, PhD, and professional education. We are

training the faculty of the future, just as we are training Ohio's future scientists. Nearly 700 of our PhD graduates from the past ten years are faculty or postdoctoral researchers at an Ohio institution of higher education.

Indeed, Ohio State is not planning to increase its Columbus campus undergraduate student enrollments substantially. Demographic realities underlie that decision: while the number of high school graduates increased by 9 percent from 2006-2009, that number is projected to fall by 10 percent over the next decade. This calls on all higher education institutions in Ohio—including Ohio State—to optimize the graduation success of their students.

The increase in the total number of enrollees and the largest improvement in Ohio State's graduation rates will come from our regional campuses, especially in light of the regionals' opportunities for workforce development and their focus on degree completion. Approximately 55 percent of students who start at our regional campuses complete a degree in the state. Efforts are under way to boost that percentage substantially.

It is also important to note that Ohio State is already contributing to the Board of Regents objectives with improved graduation and retention rates.

- Over the past ten years, the percentage of Ohio State freshmen who were retained to their sophomore year increased from 83 percent to 93 percent.
- Over the past five years, the percentage of Ohio State students who graduated within six years increased from 62 percent to 73 percent, and we are focused on further improving this graduation rate to 95 percent.

We would also like to point out that more Ohio State faculty are recognized by the nation's most prestigious scientific associations than any other university in Ohio. Some 130 current faculty members are members of the Association for the Advancement of Science (AAAS), while 23 are members of the National Academy of Science, the National Academy of Engineering, or the Institute of Medicine.

Our increasingly well-retained undergraduates, our graduate and professional students, and our eminent faculty are often not well served by Ohio State facilities. To ensure that our teaching and research spaces are appropriate to all these users, such spaces must be maintained at a high level. We therefore do *not* anticipate a need for additional facilities, though there is demonstrated need for *better* facilities. The state's investment in capital facilities has eroded significantly over the past five biennia. The result is that our facilities are in less than optimal condition, despite a considerable investment of our own resources. Improving the quality of our teaching and research space will require still more significant capital investment.

2. Financing Facilities.

The State of Ohio capital decisions are biennial-based. Over the past two biennia we have begun planning in six-year cycles. The academic facilities studies that we have undertaken will enable us to develop scenarios for 15 to 20 years. While we will continue to project on a six-year cycle, such scenarios will provide sufficient long-term perspective to allow us to be responsive to changing conditions and priorities.

Due to years of decline in state funding, Ohio State now self-funds 80 percent of its capital construction, with some 20 percent of our capital funding provided by the state. To meet Ohio's goals of educating more students and increasing research and workforce development, Ohio State's rate of spending for new construction (building replacements and total building renovations) over the next 20 years is estimated to be at least \$130 million per year. The rate of spending for facility renovation (not including total building renovations) over the next 20 years is estimated to be \$92 million per year.

We are presently funded at a level of about \$43 million per year for custodial, maintenance, and renovation and repair of facilities. Funding for roads and grounds is not included. Our rate of spending is approximately 20 percent higher than FY09 funding. As a result, Ohio State's rate needs to increase to \$52 million per year and to be adjusted for inflation annually.

Utilities spending at present is approximately \$66 million per year for purchased utilities. This rate must be adjusted annually to cover fuel cost increases for inflation. In addition, the Medical Center expansion and our plans to house increasing numbers of students on campus will increase the amount of conditioned building space on campus. A corresponding increase in purchased utilities is to be expected. All new construction and renovation will meet campus and state goals for energy efficiency and sustainability and will exceed HB 251 requirements.

As noted above, undergraduate enrollments on the Columbus campus are not expected to increase substantially. Therefore, the existing educational and general component of the physical plant will remain relatively constant in size. As facilities efficiencies increase with building renovations or replacements, energy usage is anticipated to diminish.

To reach the goal of "greener" buildings, Ohio State has committed to spending an additional 5 percent for new building and building renovation projects to ensure that energy and sustainability enhancements are included. This additional 5 percent is built into the estimated annual rate of spending for new buildings and renovations. Moreover, all future construction projects exceeding \$4 million will be eligible for and will secure LEED Silver certification.

Primary challenges to Ohio State's capital planning efforts include:

- a lack of facilities assessments and deferred maintenance metrics that are verifiable and consistent with general industry standards; this challenge is particularly important because deferred maintenance liabilities may range upwards of \$3 billion—this as a result of inconsistencies in standardized state metrics; and
- the Ohio requirement for constructing facilities using a multi-prime model, which costs taxpayers an additional 10 to 20 percent premium in construction costs.

Ohio State's current facilities focus must be on the elimination of deferred maintenance and on renewal and/or reuse to improve the quality of the university's teaching/learning and working environments. A major step in that direction would be the elimination of the multiple primes inefficiency. Allowing the university to choose the most cost-effective project delivery model would accelerate our effort to reduce the university's deferred maintenance backlog and provide facilities appropriate to the teaching/learning and research needs of our students and faculty members.

Still another solution to providing facilities that meet the state's goals of educating more students and increasing research and workforce development would be the selective allocation of state capital dollars to only those universities with demonstrated and validated plans to optimize the use of their current facilities. Such plans would be based on academic facilities analysis and strategic planning principles, including:

- prioritizing adaptive reuse
- addressing renewal and deferred maintenance liabilities
- address energy and sustainability issues
- enhancing trans-disciplinary collaboration
- promoting innovative teaching supported by the creative use of facilities
- ensuring academic and social integration

3. Technology.

Technology is relevant to Ohio's educational, workforce development, and research goals in numerous ways. For example:

- Webinars, webconferencing, video and voice annotation, and media-rich, socially-networked messaging will increasingly provide alternatives to face-to-face communication while creating archivable records of events.
- eLearning can enable educational goals—whether it is just-in-time training for technicians in the field or a degree program, training course, or professional certification program for adult learners extending their credentials.

- Recent advances in remote lab experimentation and telemedicine expand the availability of expertise that was formerly location-bound.
- Broadband technologies leverage economies of scale and help address economic divides by providing access where none previously existed.
- Expert systems can help learners plan their educational paths by providing means to simplify degree audits, course credit transfers, and matriculation agreements across state institutions. Similar systems can support career planning, referral, and placement.
- Advances in data analytics technologies can improve workforce trend analysis and forecasting at the state level.
- Social networking enables individuals to look for work, enhances recruiting, expedites reference checks, and enables the sharing of information across organizations.

Virtual classrooms, in combination with public spaces such as libraries, could be a powerful tool for expanding the education and skills of Ohioans. For example, virtual classes on household financial and records management, infection control, or even such routine information as how to properly read a prescription bottle could help build a more educated Ohio. Course management systems, learning outcomes assessment-related portfolios systems, inter-state university/college broad-band connectivity, and the World Wide Web can all support educating more Ohioans and expanding workforce development and research.

The Ohio State University has aggressively pursued technology-enhanced education as a way of extending its expertise to learners throughout the state. To cite but one example, the Fisher College of Business offers a technology-supported general business degree to the four regional campuses.

New technologies, of course, add new dimensions to the issue of academic space. First, the cost of classroom space has increased because today's classrooms require connectivity and projectors, interactive whiteboards, configurable furniture, etc. Hybrid courses move a portion of course contact hours into an eLearning format, reducing the number of face-to-face class meetings per course. The institution may then reclaim classroom space for other course sections or purposes. However, implementing a hybrid course model may bring its own costs and floor space requirements, such as new media production and personnel space to support course creation. In addition, technology-based learning has enhanced the desire for collaboration among students. Much is done virtually, but students also want to work together in small groups. So, while basic needs for classroom space change little, demand for additional small group space increases. Moreover, each of these "breakout rooms" should be provisioned with technologies to foster file sharing and collaborative work.

Technology impacts space in still other ways:

- Library stack space may be reduced or consolidated as access and preference for digital resources increase;
- Office space may be recovered as records and resources move from paper to digital formats and high-fidelity communication platforms expedite telecommuting; and
- Space dedicated to housing servers may be reduced through virtualization, cloud computing, and centralizing server support into high performance data centers.

Consolidating common services, shared development, and joint purchasing can be a means of using funds effectively and efficiently. Current examples of combined IT systems at Ohio State, statewide, and in the CIC demonstrate the value of centralization. At Ohio State, negotiated purchasing agreements with key vendors, server and application hosting, virtualization, and an increasingly centralized application infrastructure have provided economies of scale to the institution. The Third Frontier Network, OhioLINK, the Ohio Supercomputer Center, and purchasing agreements brokered by IUC stand as examples of particularly effective state-wide IT collaborations that have brought service and scale to all participating institutions. The shared digital repository currently under development in the CIC demonstrates the value of regional cooperation.

Conclusion.

The condition of our facilities, the financing of those facilities, and the need to expand our technology infrastructure are critical issues, especially in today's uncertain economic environment. The questions asked by the Regents for the *Second Report on the Condition of Higher Education in Ohio* are pertinent, and consistent with issues we are tackling at The Ohio State University.

Recognizing, for example, that our capital planning process was too narrowly focused and neither holistic nor visionary, we have made significant changes to that process. In the past, we traditionally renovated or constructed one building at a time in response to the needs of a particular college. We have now abandoned this college-centric approach because it leads to duplication, is inefficient, and reduces the impact we can have with today's limited funds.

Our capital resources, already diminished by a 40 percent decline in state capital dollars over the last ten years, are being further stressed by staggering inflation in construction costs and the end of life expectancy for infrastructure and building systems. Such a fiscal climate calls on us as never before to leverage our state and local funds as well as our development opportunities. To ensure that we use these leveraged funds most effectively, we have developed a comprehensive capital planning strategy that

simultaneously addresses our academic needs, deferred maintenance issues, and fiscal realities.

In this new planning process, our facilities and technologies needs must be aligned with our colleges' strategic plan goals for programs, recruitment and enrollment targets, and cooperative initiatives. Those needs must also be aligned with our president's objectives with those of the vice presidents. As a result, the new planning process will allow us to provide adjacencies that increase interdisciplinary opportunities and better utilize current space. Projects deemed to be critical will be those that have a high academic priority, address major facility conditions, and improve space functionality and use. It is important to note that Ohio State has implemented a performance enhancement strategy to assess and evaluate the success of university leadership in achieving their planning objectives.

Overall and in the long-term, these new approaches will redefine how Ohio State manages its resources and, so will promote sustainability. They will also lead to a more responsible stewardship of our resources, allowing us to provide our students, faculty, and staff with the most appropriate facilities in optimum condition, and with the technologies that will support the goals of educating more Ohioans and expanding workforce development and research.

Figure 1

Space Type	Peak/Daytime Usage (8 AM-4 PM, Mon-Fri)	Non-Peak/Evening Usage (4 PM-12 AM, Mon-Fri)	Usage Goal (Peak)
Classroom	65.5%	19.0%	70.0%
Teaching Lab	45.9%	20.9%	50.0%

Figure 2

Year	Square Feet	Pct Change	
1998	121,243		
2000	140,947	16.3%	
2002	187,161	32.8%	
2004	153,897	-17.8%	
2006	273,814	77.9%	See note below
2008	267,059	-2.5%	
	Average Annual Change	8.2%	
Note - The bulk of the 2006 increase was due to three locations:			
	Gateway Bldg C	(OSU Human Resources)	
	1480 W Lane Ave	(Univ Development Office)	
	2001 Polaris Pkwy	(medical research)	



**Second Quarter Report
Fiscal Year 2009 compared to Goal**

Gifts, Grants and Commitments	FY09 through Q2	FY2009 Goals	% of Goal
Outright Gifts	\$ 73,031,189	\$ 170,299,000	43%
Private Grants (through OSURF)	\$ 41,986,097	\$ 68,251,000	62%
FY09 Outright Gifts and Grants	\$ 115,017,286	\$ 238,550,000	48%
Pledges	\$ 32,584,634	\$ 67,231,000	48%
Planned Gifts	\$ 19,482,610	\$ 45,065,000	43%
Total FY09 Goal	\$ 167,084,530	\$ 350,846,000	48%

FY09 Fundraising Progress



Elapsed Time in Fiscal Year

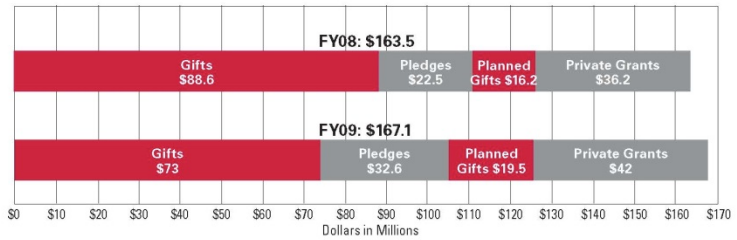




**Second Quarter Report
Fiscal Year 2009 compared to Fiscal Year 2008**

Gifts, Grants and Commitments	FY09 through Q2	FY08 through Q2	% change
Outright Gifts	\$ 73,031,189	\$ 88,587,177	-18%
Private Grants (through OSURF)	\$ 41,986,097	\$ 36,184,218	16%
FY09 Outright Gifts and Grants	\$ 115,017,286	\$ 124,771,395	-8%
Pledges	\$ 32,584,634	\$ 22,514,101	45%
Planned Gifts	\$ 19,482,610	\$ 16,228,608	20%
Total FY09 Goal	\$ 167,084,530	\$ 163,514,104	2%

FY09 July-December compared to FY08 July-December



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(APPENDIX XXVI)

**AMENDMENTS
TO THE
CODE OF REGULATIONS
OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.
(MHCS)**

SUMMARY

The MHCS Board of Directors has approved the proposed changes to the Code of Regulations, which is subject to the approval of the University's Board of Trustees. These changes are intended to expand the breadth and depth of expertise represented on the Medical Advisory Board.

In MHCS's effort to better serve its client base of faculty, staff, and students and potential new customers, these changes are intended to increase the representative knowledge of its membership which will help provide the best in the management of health care services by strengthening the opportunities for further collaborative partnerships.

The changes also would delete the additional requirement that changes to the MHCS Regulations and Articles of Incorporation must be approved by the Board of Trustees. This change is consistent with the plans to position MHCS to operate more effectively. In accordance with the Policy on Affiliated Entities adopted by this Board in 2008, there will be a memorandum of understanding between the University and MHCS. Therefore, it is appropriate that the change to eliminate the additional requirement for this Board to approve changes to the MHCS governance documents would take effect upon execution of that MoU detailing the relationship between the two entities.

This document contains amendments to the Code of Regulations as requested by the Office of Human Resources and the Board of Managed Health Care Systems, Inc. The amendments were formally approved by vote of the MHCS Board at the May 2008 meeting.

These amendments are respectfully submitted for approval by the Board of Trustees.

**CODE OF REGULATIONS
OF
THE OHIO STATE UNIVERSITY MANAGED HEALTH CARE SYSTEMS, INC.**

ARTICLE I

NAME AND PURPOSE OF THE CORPORATION

Section 1.01 Name. The name of the Corporation is The Ohio State University Managed Health Care Systems, Inc., herein called the "Corporation".

Section 1.02 Purpose: Tax-exempt Status. The Corporation, is organized exclusively to promote and carry out educational, charitable, and scientific purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or any corresponding provisions of any future United States Internal Revenue Code) (the "Code"), by conducting and supporting activities that are for the benefit, perform the functions, or carry out the purpose, of The Ohio State University (hereinafter, the "University"), principally its health plans, with the support of its health care facilities, and its College of Medicine; and may also support the educational and health care responsibilities reposed in the University by law, and the strategic goals of the University Medical Center.

The foregoing includes, but is not limited to the following:

- A. To market, promote, and provide, through management services, contracting for services, and/or the franchising of such services, the University's health plans and any expanded managed health care services and programs to employers and groups within Ohio and to contract with employers and groups, established managed care networks, service providers, and others and to undertake, conduct, or support other programs or activities reasonably related thereto;
- B. To conduct or support other programs or projects that augment and enhance the undertakings of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services in advancing their educational, research, patient care, health care, and public service responsibilities;
- C. To receive from the University, and to seek and obtain from any other resources, funds and other property, including donated funds and other property, to be used and administered to promote the purposes of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services; and
- D. To use and administer all funds and other property received by it for activities designed and implemented for the use and benefit of the University's health plans, the University's health care facilities, the College of Medicine, and other health-related services and to engage in any and all activities reasonably incidental thereto;
- E. To retain, employ, contract for, and discharge employees, consultants, advisors, and agents to carry out the purposes of the Corporation, as directed by the Board of Directors.

Solely for the above purposes, the Corporation is empowered to exercise all rights and powers conferred by the laws of the State of Ohio upon nonprofit corporations.

ARTICLE II

OFFICES: CORPORATE LOGO

Section 2.01 Office. The Corporation's principal office shall be located in the City of Columbus, Franklin County, Ohio, unless otherwise established by a vote of the Board of Directors.

Section 2.02 Corporate Logo. The Board of Directors may authorize a distinctive and unique identifying logo to be used as prescribed by the Board in the conduct of corporate business.

ARTICLE III

DIRECTORS

Section 3.01 Powers. Except as otherwise provided in the Articles of Incorporation, these Regulations, or applicable laws, the Board of Directors shall exercise all of the authority of the Corporation. The Directors serving hereunder shall have the power, authority, and responsibilities of, and perform the functions provided for, Directors under the Ohio Non-profit Corporation Law. The Board of Directors shall guide and approve the strategic direction and ventures of the corporation including the operating policies, the business plan and the annual budget for the Corporation. All major contracts, as determined by the Board, shall be subject to prior approval by the Board.

Section 3.02 Number. Appointment. Term of Office. There shall be twelve voting Directors of the Corporation, as follows:

A. The Senior Vice President for Health Sciences of the University, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;

B. The Vice President for Health Services shall serve as an Administration Director for so long as he or she occupies that position;

C. The ~~Associate~~ Vice President for Human Resources of the University, or the equivalent successor officer, who shall serve as an Administration Director for so long as he or she occupies that position;

D. A regular faculty member of the University's College of Medicine who is a senior physician on the Medical Staff of either the University Hospitals, or the University's Arthur G. James Cancer Hospital and Richard J. Solove Research Institute who shall be a Term Director and appointment by the President of the University for a three-year term or until his or her successor is appointed in consultation with the Senior Vice President for Health Sciences and the leadership of OSUP.

E. Four individuals, independent of the University, who shall be Term Directors and appointed by the President of the University for a three-year term or until such time as a successor is appointed.

F. One individual who is a university regular faculty member nominated and recommended by Faculty Council, who shall not be employed by nor serve this corporation, shall not be employed by nor serve the University Health Systems. The regular faculty member shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of

the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year. The regular faculty member position to be appointed pursuant to this paragraph shall remain vacant until such time as the appointment is received from the President of the University.

G. One individual who is a regular staff member nominated and recommended by the University Staff Advisory Committee (USAC), who shall not be employed by nor serve this corporation, shall not be employed by nor serve the University Health Systems. The regular staff member shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year. The regular staff member position to be appointed pursuant to this paragraph shall remain vacant until such time as the appointment is received from the President of the University.

H. Two additional members of the OSU community who may be either regular staff members or faculty members and who are recommended by the incumbent Directors of the Corporation. Each such individual shall be appointed by the President of the University for a one year term or until his or her successor is appointed, and be eligible for up to two subsequent one year renewals at the pleasure of the President, but in no circumstance longer than three consecutive years. Recommendations shall be made to the President of the University on or before April 1 of each calendar year for appointment and for renewal of such appointment.

I. Each Director described in this Section shall have the same voting power and privileges as the other Directors. All references in this Code of Regulations to the Board of Directors, or members of the Board of Directors shall mean only the Directors described in this Section.

The election or appointment of each Term Director shall be made by the appropriate electing or appointing authority before the Annual Meeting of the Board of Directors. The term of each Term Director shall begin and end at the close of the appropriate Annual Meeting, except that each Term Director shall continue in office until his or her successor is appointed or elected. Except as provided in paragraphs F, G, and H of this section a Director may serve for unlimited consecutive terms.

Section 3.03 Resignation or Removal. Any Director may resign at any time, by giving notice in writing to the Board of Directors and the authority that appointed or elected the Director. Any Director may be removed from office by either authorized action of the authority that elected or appointed the Director or by a two-thirds vote of all the Directors then in office and eligible to vote.

Section 3.04 Vacancy. In the event of a vacancy in a Term Director position resulting from death, resignation, or removal, the Board of Directors shall immediately give notice of the vacancy to the appropriate electing or appointing authority, and that authority shall fill the vacancy within 60 days of receipt of such notice. In the event that the vacancy is not so filled within that time, the Board of Directors may, at their option, fill the vacancy by majority vote. In the event of a vacancy in an Administration Director, the vacancy shall remain until the replacement (whether acting or permanent) takes office at the University.

Section 3.05 Annual and other Meetings. The Board of Directors shall hold at least two meetings each year, one of which shall be the Annual Meeting, which shall be held in

June or July of each year. Other meetings of the Board may be called by the Chair or by two Directors upon delivery of a written request to the Secretary for such a meeting at least five business days prior to the minimum notice period provided in Section 3.07 of these Regulations. All meetings of the Board shall be at a place (within or without the State Of Ohio), date, and time as shall be determined by the Board or by the Chair as authorized by the Board. Directors may participate at, and Voting Directors be counted in determining a quorum for such meeting through any communications equipment if all persons participating can hear each other.

Section 3.06 Written Notice of Meetings. Written notice stating the place, date, and time of any meeting of the Board of Directors shall be given by the Secretary of the Board to each Director not less than seven days before the date of such meeting. Such notice may be delivered by first-class mail, postage prepaid, telegram, tele-facsimile, electronic mail, or any other reasonable means. The notice shall be deemed to be given if mailed or otherwise sent or delivered to the Director at his or her address as it appears on the records of the Corporation or the Corporation receives evidence of receipt. The notice need not specify the purposes of the meeting, except with respect to proposed action to remove a Director or Officer and except that, if an amendment to the Articles of Incorporation or these Regulations is proposed, a copy of the proposed amendment must accompany the notice.

Section 3.07 Waiver of Notice. The giving of notice shall be deemed to be waived by any Director who shall attend and participate in any meeting other than to object to the transaction of any business because the meeting is not lawfully called or convened. Any Director either before, at, or after such meeting may waive the giving of notice, in writing. All such waiver shall be filed with the corporate records.

Section 3.08 Quorum; Voting. A majority of the Voting Directors then in office shall constitute a quorum for the transaction business at any meeting of the Directors. The vote of a majority of the directors present and eligible to vote and voting at any meeting at which there is a quorum shall be the act of the Board of Directors, except as may be otherwise specifically provided by statute, the Articles of Incorporation, or these Regulations. In the event of a tie vote, the measure or action shall fail.

A majority of the Voting Directors present at a meeting, whether or not a quorum is present, may adjourn any Board meeting to another time and place. If a quorum is present at the meeting to be adjourned, notice of the time and place of resuming an adjourned meeting need not be given to absent Directors if the time and place is fixed at the meeting to be adjourned; provided, however, that if the meeting is adjourned for more than 24 hours, notice of any adjournment shall be given prior to the time of resuming the adjourned meeting to the Directors who were not present at the time of the adjournment. If a quorum is not present at the meeting to be adjourned, notice of any adjournment shall be given in accordance with Section 3.07 of these Regulations.

Section 3.09 Committees. The Board of Directors may, by resolution, designate one or more committees from among the Directors and other persons, which, to the extent provided in the resolution, shall have and may exercise the powers of the Board of Directors and the management of the business and affairs of the Corporation. However, no such committee shall exercise the authority of the Board of Directors with regard to: a) the election or removal of Directors or Officers; b) the establishment of, or appointment of members to, any committee; c) adoption or amendment of the budget of the corporation, or d) amendment of these Regulations or the Articles. The Officers of the Corporation shall be ex-officio voting members of each committee. Each committee shall serve at the pleasure of the Board and shall keep regular minutes of its meetings and report its activities to the Board as the Board shall determine.

Section 3.10 Unanimous Consent. Any act of the Board of Directors or of any committee the Board may be taken without a meeting if a consent in writing setting

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forth the act is signed by all Directors or all members of the committee, as applicable, eligible to vote. The consent shall have the same force and effect as a unanimous vote of the Board of Directors or the committee, as applicable.

Section 3.11 Rights of Inspection. Each Director and Officer shall have the absolute right at any reasonable time to inspect and copy all Corporate books, records, and documents of every kind and to inspect the physical properties of the Corporation, except as otherwise prohibited by law.

Section 3.12 Honorary Designations. The Board of Directors may establish such additional class or classes of persons entitled to attend meetings of the Board of Directors or other activities of the Corporation as determined by the Board. The Board shall prescribe the manner of selection and privileges for such class or classes, provided that such persons, whether or not called "Directors," shall not be entitled to vote, shall not be counted for quorum purposes or for purposes of determining the number of Directors, and the failure of such persons to receive notice of a meeting of the Board shall not affect the validity of such a meeting.

Section 3.13 Reimbursement of Expenses. Directors and Officers who are Directors shall receive no compensation from the Corporation for their services to the Corporation in these capacities. However, Directors, Officers, employees, and agents of the Corporation may receive reimbursement for necessary and reasonable out-of-pocket expenses, as determined by the Board of Directors.

ARTICLE IV

MEDICAL ADVISORY BOARD

Section 4.01 Purpose. There shall be a Medical Advisory Board to regularly advise the Executive Director, other staff, and the Board of Directors. As requested or on its own initiative, the Medical Advisory Board shall review and provide advice with respect to management of health care services, protocol arrangements, arrangements that regulate the conduct of physicians and other health care providers, medical practices, cost of health care, credentialing, quality assurance requirements and programs, and other issues related to health care services.

Section 4.02 Voting Members. The Medical Advisory Board shall be comprised of the following voting members:

~~A. Three physicians appointed by the Board of Directors, for a term of three years and who shall be eligible for reappointment. Each member shall join and maintain membership in OSUP, unless this provision shall be waived by separate resolution of this Board of Directors. Failure to join or maintain membership in OSUP shall result in automatic loss of membership on the Medical Advisory Board.~~

~~B. Such other members as the Board of Directors shall determine, who shall be appointed for staggered three-year terms and who shall be eligible for reappointment.~~

Seven physicians and one nurse appointed by the Board of Directors, upon the recommendation of the Chair of the Medical Advisory Board and taking into account the level of expertise required to fulfill the duties of the Medical Advisory Board. Each member shall be appointed for staggered one to three-year terms and shall be eligible for one, three-year reappointment. In addition, the board of directors may also appoint, for a one-year term, a physician member who is an accredited member of the MHCS provider network in good standing ("MHCS Physician Provider"); and who will not be compensated, but may be reimbursed for expenses. Except for the MHCS

Physician Provider and the nurse all other members must be a member in good standing of the medical staff at any of osu medical center hospitals. Each member shall be required to attend a minimum of 75% of the meetings of the Medical Advisory Board during the preceding 12 month period. Failure to comply with this attendance requirement may result in removal from the Medical Advisory Board.

Section 4.03 Nonvoting Members. The following individuals shall be ex-officio nonvoting members of the Medical Advisory Board for so long as each occupies that position:

- A. The Director who is the University's Senior Vice President for Health Sciences, or his or her designee;
- B. The Director who is the Vice President for Health Services, or his or her designee;
- C. The Director who is the University's Associate Vice President for Human Resources and Relations, or his or her designee;
- D. The Director named in Section 3.02 (FD) of these Regulations, ~~who shall be the official liaison of the Board of Directors to the Medical Advisory Board, and~~ who shall be a nonvoting member of the Medical Advisory Board unless otherwise entitled to vote because he or she also holds a position identified in Section 4.02 of these Regulations; and
- E. Physicians who serve full or part time as Medical Directors for the Corporation.

Section 4.04 Chair. The Chair of the Medical Advisory Board shall be appointed by the Board of Directors from among the voting members of the Medical Advisory Board for a three-year term, subject to one three-year reappointment ~~elected annually by and from the voting members of the Medical Advisory Board, except that the Director named in Section 3.02 (FD) of these Regulations shall not be eligible to serve as Chair. Any eligible member of the Medical Advisory Board may serve unlimited terms as Chair.~~ The Chair of the Medical Advisory Board shall be an ex-officio non-voting member of the Board of Directors and shall make regular reports to the Board of Directors.

Section 4.05 Meetings: Procedures. The Medical Advisory Board shall meet at least quarterly, unless otherwise determined by the Medical Advisory Board or the Board of Directors. The Medical Advisory Board shall operate under such procedures as shall be determined from time to time by the Board of Directors. Notwithstanding Sections 4.02 and 4.03 above, no person shall have more than one vote on the Medical Advisory Board.

ARTICLE V

OFFICERS

Section 5.01 Officers. The Officers of the Corporation shall be a Chair, Vice Chair, a Secretary, and such other Officers as the Board of Directors shall determine from time to time. The same person except for the offices of Chair and Secretary may hold any two or more offices. The Chair and Vice Chair must be Directors in order to hold office.

Section 5.02 Election. Term of Office. Vacancies. The Board of Directors at the Annual Meeting shall elect officers of the Corporation, other than the Chair, or, if action is not then taken or if there is a vacancy, at any other meeting of the Board for which notice is given as provided in Section 3.07 of these Regulations. Each Officer shall be elected to hold office for one year until his or her successor is elected and qualified. Officers may

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serve unlimited consecutive terms. Upon the death, resignation, or removal of any Officer other than the Chair, the Board may elect a successor to serve the unexpired term.

Section 5.03 Removal. Any Officer elected by the Board of Directors may be removed at any time by a two thirds vote of the Directors then in office and eligible to vote at a duly called and held meeting.

Section 5.04 Chair. The Chair, who shall be designated by the President of the University, shall preside at all meetings of the Board. He or she shall perform all duties incident to the office of Chair, and such other duties as from time to time may be assigned by the Board. The Board may prescribe procedures whereby, between meetings, but only when time is of the essence, the Chair may act for the Board. In the case of a vacancy in the office of Chair, the President of the University shall designate a successor to serve for the unexpired term.

Section 5.05 Vice Chair. The Vice Chair shall have such duties and functions as may be assigned from time to time by the Board or the Chair and shall perform the duties and functions of the Chair during the absence or disability of the Chair.

Section 5.06 Secretary. The Secretary shall record the votes of the Directors and keep the minutes of the proceedings of the Board of Directors; shall see that notices of meetings of the Board are given as required; shall be the custodian of all records and documents of the Corporation, except as the Board may otherwise direct; shall, if the Corporation has a seal, be the custodian of the seal of the Corporation and shall see that it is affixed, as required, to documents executed on behalf of the Corporation under its seal; shall perform all duties incidental to the office of Secretary; and shall have such other duties and functions as may be assigned from time to time by the Board or the Chair.

Section 5.07 Acting Officers. In the absence or disability of the Vice Chair, or the Secretary, the Chair may appoint an Acting Vice Chair who must be a Director, or an Acting Secretary, each of whom shall, for the period of his or her appointment, have the powers, duties, and responsibilities of that office.

Section 5.08 Bonds. As required by the Board, any Officer, employee, or agent of the Corporation shall execute to the Corporation a bond in such amount and with such surety as the Board may direct, conditioned upon the faithful performance of his or her duties to the Corporation and including responsibility for negligence, bad faith, and misconduct, and for the accounting for all property, funds, or securities of the Corporation which may come into his or her hands. The cost of such bonds shall be borne by the Corporation.

ARTICLE VI

FINANCE COMMITTEE

Section 6.01 Finance Committee. There shall be a Finance Committee to function in service of the Board of Directors. The Finance Committee shall provide oversight for the financial policies, procedures and practices of the Corporation, including any necessary actions to ensure adherence to applicable policies, regulations, laws, audit requirements, and generally accepted accounting principles. Except as otherwise provided by the Board, at the end of each fiscal year, the Finance Committee shall order an independent audit made of the accounts of the corporation and shall make such audit available to the board within 180 days after the end of the fiscal year. The Finance Committee shall approve regular reports to the Board setting forth the financial condition of the Corporation.

ARTICLE VII

STAFF

Section 7.01 Executive Director and Chief Executive Officer. The Executive Director of the Corporation, who shall be the chief executive officer of the Corporation, shall be appointed by the Board of Directors and shall serve at the pleasure of the Board. Under the general direction and supervision of the Board of Directors, the Executive Director shall have authority and responsibility to develop, recommend and implement the vision, strategic priorities, objectives, and directives as approved by the Board. The Executive Director is charged with all things necessarily attendant to the duties specified above.

Section 7.02 Chief Financial Officer. The Chief Financial Officer shall have responsibility for the care and custody of the funds of the Corporation, the safeguarding of assets of the Corporation, the keeping of an accurate account of all of the financial transactions of the Corporation, and the deposit of all funds of the Corporation, except such as may be required for current use. The Chief Financial Officer shall perform all duties incidental to the office and shall have such other duties and functions as may be assigned from time to time by the chief executive officer. Regular reports shall be provided to the Board, setting forth the financial condition of the Corporation, and such reports shall be approved by the Finance Committee.

Section 7.03 Other Staff. The Executive Director may retain, employ, contract for, and discharge such other employees, consultants, advisors, and agents as he or she deems necessary, subject to the prior approval of the Board as the Board may determine.

Section 7.04 Payment for Staff Services. For administrative purposes, Corporation staff, including the Executive Director, may but need not be employees of the University. For any Corporation staff that are University employees, the Corporation shall pay the University the appropriate salary, benefits, and other costs of such employees, as determined by the Board of Directors and the University.

ARTICLE VIII

INDEMNIFICATION AND INSURANCE

Section 8.01 Mandatory Indemnification. The Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (including, without limitation, any action, threatened or instituted by or in the right OF the Corporation), by reason of the fact that he or she is or was a Director, Officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a director or trustee, officer, employee, or agent of another corporation (domestic or foreign, nonprofit or for profit), partnership, joint venture, trust or other enterprise, against expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs), judgments, fines, and amounts paid in settlement actually and reasonably incurred by his or her connection with such action, suit, or proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the Corporation, and, with respect to any criminal action or proceeding, he or she had no reasonable cause to believe his or her conduct was unlawful. A person claiming indemnification under this Section shall be presumed, in respect of any act or omission giving rise to such claim for indemnification, to have acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the Corporation, and, with respect to any criminal action or proceeding, to have had no reasonable cause to believe his or her conduct was unlawful, and the termination of any action,

suit, or proceeding by judgment, order, settlement, or conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, rebut such presumption.

Section 8.02 Court Approved Indemnification. Notwithstanding anything contained in these Regulations or elsewhere to the contrary:

- A. The Corporation shall not indemnify any Director, Officer, employee, or agent of the Corporation who was a party to any completed action or suit instituted by or in the right of the Corporation to procure a judgment in its favor by reason of the fact that he or she is or was a Director, Officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, or agent of another corporation (do, joint venture, trust, or other enterprise, in respect of any claim, issue, or matter asserted in such action or suit as to which he or she shall have been adjudged to be liable for negligence or misconduct (other than negligence) in the performance of his or her duty to the Corporation unless and only **to the extent that the Court of Common Pleas of Franklin County, Ohio, or the court in which such action or suit was brought shall** determine upon application that, despite such adjudication of liability, and in view of all the circumstances of the case, he or she is fairly and reasonably entitled to such indemnity as the Court of Common Pleas or such other court shall deem proper.
- B. The Corporation shall not indemnify any Director, Officer, employee, or agent of the Corporation with respect to any claim or action in which a court finds against him or her pursuant to Section 1702.55 of the Ohio Revised Code determines liability.
- C. The Corporation shall promptly make any such unpaid indemnification as is determined by a court to be proper as contemplated by this Section.

Section 8.03 Indemnification for Expenses. Notwithstanding anything contained in these Regulations or elsewhere to the contrary, to the extent that a Director, Officer, employee, or agent of the Corporation has been successful on the merits or otherwise in defense of any action, suit, or proceeding referred to in Section 7.01, including any action, suit, or proceeding brought pursuant to Section 1702.55 of the Ohio Revised Code, or in defense of any claim, issue, or matter therein, he or she shall be promptly indemnified by the Corporation against expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs) actually and reasonably incurred by him or her in connection therewith.

Section 8.04 Determination Required. Any indemnification under Section 7.01 and not precluded under Section 7.02 shall be made by the Corporation only upon a determination that indemnification of the Director, Officer, employee, or agent is proper in the circumstances because he or she has met the applicable standard of conduct set forth in Section 7.01. Such determination may be made only as follows:

- A. By a majority vote of a quorum consisting of Voting Directors of the Corporation who were not and are not parties to, or threatened with, any such action, suit, or proceeding; or
- B. If such quorum is not obtainable, or if a majority of a quorum of disinterested Directors so directs, in a written opinion by independent legal counsel, provided that "independent legal counsel" may not be an attorney, or a firm having associated with it an attorney, who has been

retained by or who has performed services for the Corporation, or any person to be indemnified, within the past five years; or

- C. By the Court of Common Pleas of Franklin County, Ohio, or (if the Corporation is a party thereto) the court in which such action, suit, or proceeding was brought, if any.

Any determination made by the disinterested Directors under Division A of this Section or by independent legal counsel under Division B of this Section to make indemnification in respect of any claim, issue, or matter asserted in an action or suit threatened or brought by or in the right of the Corporation shall be promptly communicated to the person who threatened or brought such action or suit, and within ten days after receipt of such notification such person shall have the right to petition the Court of Common Pleas of Franklin County, Ohio, or the court in which such action or suit was brought, if any, to review the reasonableness of such determination.

Section 8.05 Advance for Expenses. Expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs) incurred in defending any action, suit, or proceeding referred to in Section 7.01, except when the only liability asserted is pursuant to Section 1702.55 of the Ohio revised Code, shall be paid by the Corporation in advance of the final disposition of such action, suit, or proceeding to or on behalf of the Director, Officer, employee, or agent promptly as such expenses are incurred by him or her, but only if he or she shall first agree, in writing, to repay all amounts so paid in respect of any claim, issue, or other matter asserted in such action, suit, or proceeding in defense of which he or she shall not have been successful on the merits or otherwise:

- A. Unless it shall ultimately be determined as provided in Section 7.04 that he or she is entitled to be indemnified by the Corporation as provided under Section 7.01 ; or
- B. If, in respect of any claim, issue, or matter asserted by or in the right of the Corporation in such action or suit, he or she shall have been adjudged to be liable for negligence or misconduct (other than negligence) in the performance of his or her duty to the Corporation, unless and only to the extent that the Court of Common Pleas of Franklin County, Ohio, or the court in which such action or suit was brought shall determine upon application that, despite such adjudication of liability, and in view of all the circumstances, he or she is fairly and reasonably entitled to all or part of such indemnification.

Section 8.06 Article VIII Not Exclusive. The indemnification authorized by this Article is not exclusive of, and shall be in addition to, any other rights granted to any person seeking indemnification pursuant to the Articles of Incorporation, these Regulations, any agreement, or a vote of disinterested Directors, both as to action in his or her official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a Director, Officer, employee or agent of the Corporation, and shall inure to the benefit of the heirs, executors, and administrators of such a person.

Section 8.07 Insurance. The Corporation may purchase and maintain insurance on behalf of any person who is or was a Director, Officer, employee, or agent of the Corporation or who is or was serving at the request of the Corporation in such a capacity for another corporation (domestic or foreign, nonprofit or for profit), partnership, joint venture, trust, or other enterprise, against any liability asserted against him or her and incurred by him or her in any such capacity, or arising out of his or her status as such, whether or not the Corporation would have the obligation or the power to indemnify him or her against such liability under the provisions of this Article.

Section 8.08 Certain Definitions. For purposes of this Article, and as examples and not by way of limitation:

- A. A person claiming indemnification under this Article shall be deemed to have been successful on the merits or otherwise in the defense of any action, suit, or proceeding referred to in Section 7.01, or in defense of any claim, issue, or matter therein, if such action, suit, or proceeding shall be terminated as to such person, with or without prejudice, without the entry of a judgment or order against him or her, without a conviction of him or her, without the imposition of a fine upon him or her, and without his or her payment or agreement to pay any amount in settlement thereof (whether or not any such termination is based upon a judicial or other determination of the lack of merit of the claims made against him or her or otherwise results in a vindication of him or her); and
- B. References to an "other enterprise" shall include employee benefit plans; references to a "fine" shall include any excise taxes assessed on a person with respect to an employee benefit plan; references to "serving at the request of the Corporation" shall include any service as a director or trustee, officer, employee, or agent of the Corporation which imposes duties on, or involves services by, such director or trustee, officer, employee, or agent with respect to an employee benefit plan, its participants, or beneficiaries; and a person who acted in good faith and in a manner he or she reasonably believed to be in the best interest of the participants and beneficiaries of an employee benefit plan shall be deemed to have acted in a manner "not opposed to the best interest of the Corporation" within the meaning of that term as used in this Article.

Section 8.09 Venue. Any action, suit, or proceeding to determine a claim for indemnification under this Article may be maintained by the person claiming such indemnification, or by the Corporation, in the Court of Common Pleas of Franklin County, Ohio. The Corporation and (by claiming such indemnification) each such person consent to the exercise of jurisdiction over its or his or her person by the Court of Common Pleas of Franklin County, Ohio, in any such action, suit, or proceeding.

Section 8.10 Statutory Indemnification, Immunity, and Representation. This Article VII is not intended to, and shall not, limit or restrict the right of any person who is or was serving in any position entitling him or her to indemnification under Section 7.01 of these Regulations to representation by the Attorney General, indemnification, or immunity, as provided in the Ohio Revised Code, by virtue of his or her position as a Trustee, Officer, employee, or agent of the University. In addition, a person shall be entitled to indemnification and advanced expenses from the Corporation under this Article only to the extent such person is not entitled to indemnification, immunity, expenses, or representation from another source.

February 6, 2009 meeting, Board of Trustees

ARTICLE IX
AMENDMENTS

The Articles of Incorporation and this Code of Regulations may be amended by a two-thirds majority vote of all the Directors then in office, ~~subject to approval by the University's Board of Trustees.~~

(APPENDIX XXVII)



17th Avenue Rebuild

OSU-08 1053

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Street-Col.

ASF/o GSF Agg:

Description/Scope:

This project will replace the deteriorated medium-duty roadway, curbs, sidewalks, pavers, and curb inlets along 17th Avenue from Tuttle Park Place to College Avenue. The project scope includes a full-depth pavement replacement of the existing medium-duty pavement with a heavy-duty pavement. A portion of 17th Avenue is currently brick pavers thirty overlaid with asphalt, which has failed due to construction traffic and buses. In addition, the project will upgrade the storm routing and the ADA curb ramps, and will provide for bike routing per the Bikeway Master Plan. The reconstruction of the roadway will be coordinated with campus-wide master planning efforts.

This project will also upgrade the the tunnel section along Neil Avenue, beginning immediately south of the main tunnel from the Power Plant and continuing through the intersection with 17th Avenue. Project scope includes replacing the top slab of the tunnel. All pipe supports will be replaced.

Additional scope of the project will also be replacement of ductile iron pipe along 17th Avenue and Neil Avenue and installation of part of a new tunnel and duct banks for the East Regional Chilled Water Plant.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus transportation infrastructure.

Logistics: 17th Avenue will be rebuilt in sections. The design and project teams will work to formulate a plan to minimize disruption to local traffic. Every effort will be made to minimize the duration of complete road closures. Accessible routes for pedestrians will be maintained in several locations at all times during the construction period. Temporary accessible parking spaces will be available during construction.

Energy and Sustainability: This project will meet the requirements of HB 251.

Deferred Maintenance/Renewal: This project will address approximately \$3.8M in deferred maintenance.

Source of Funds:

	Amount
2009 (2010) Bond Issue	\$5,500,000.00
2011 (2012) Bond Issue	\$5,500,000.00

Total: \$11,000,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$11,000,000.00	02/06/2009		
CONSTRUCTION				
Construction Start		04/01/2010		
Completion		12/01/2011		

Project Team:

Project Manager: Tom Ekegren

Project Coordinator: Melissa Griffin



18th and 19th Avenues Rebuilds

OSU-081054

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Street-Col.

ASF/0 GSF Agg:

Description/Scope:

This project will replace the deteriorated roadway, curbs, sidewalks, ADA ramps and storm structures along 18th and 19th Avenues. The existing pavement will be replaced with a heavy-duty pavement section. The existing storm system will be reevaluated and redesigned if necessary. The reconstruction of the roadway will be coordinated with campus-wide master planning efforts.

Additionally, this project will perform maintenance work; replace the top and some wall sections, of approximately 1,020 lineal feet of existing tunnel segments within 18th and 19th Ave. Furthermore, the project budget also contains 4416 lineal feet of new tunnel to be constructed as part of the East Campus Regional Chilled Water Plant project as well as the replacement of the 8" DIP domestic cold water pipe as well as the 6" DIP building service laterals to be constructed as part of the Domestic Cold Water System Improvements project.

Logistics: Careful coordination with other infrastructure and building projects must occur in this dense and high-pedestrian traffic area.

Deferred Maintenance/Renewal: This project will address approximately \$2.8M in deferred maintenance.

Source of Funds:	Amount
2011 (2012) Bond Issue	\$7,760,000.00
Total:	\$7,760,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$7,760,000.00	02/06/2009		
Arch/Engr Advertisement		07/01/2011		
DESIGN				
Arch/Engr Contract		12/30/2011		
Schematic Design Approval		03/01/2012		
Design Dev Document Approval		05/01/2012		
Construction Document Approval		06/29/2012		
CONSTRUCTION				
Construction Start		09/03/2012		
Completion		10/31/2013		

Project Team:

Project Manager: Tom Ekegren

Project Coordinator: Melissa Griffin



BRT - Three Floor Build Out

OSU-091001

Requesting Agency(s): HEALTH SCIENCES ADMINISTRATION

Location(s): Biomedical Research Tower

ASF / 379,000 GSF Age: 2006

Description/Scope:

In support of the Medical Center Research mission, this project will build out floors four, five and six in the Biomedical Research Tower to create research labs. The floors will be completed similar to floors seven, eight and nine. The build-out will result in approximately 24,000 ASF per floor. Authorization is request to advertise for design services only.

Energy and Sustainability: This project will meet the requirements of the University's Green and Energy Policy, as applicable.

Funding Status and Source: University bond proceeds will be reallocated from other Medical Center Facility Plan projects. An approved business plan must be in place before the project can request authorization to advertise for construction bids.

Source of Funds:	Amount
Univ. Bond Proceeds	\$33,000,000.00

Total:	\$33,000,000.00
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Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,000,000.00	02/06/2009		
DESIGN				
Arch/Engr Contract		7/01/2009		
CONSTRUCTION				
Construction Start		07/01/2010		
Completion		07/01/2011		

Project Team:

Project Manager: Corrie Feldmann

Project Coordinator: Megan Balonier



Woodruff Avenue and Tuttle Park Place Rebuilds

OSU-081051

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Street-Col.

ASF/0 GSF Agg:

Description/Scope:

This project will replace the deteriorated roadways, curbs, sidewalks, ADA ramps and storm structures. The existing pavement will be replaced with a heavy-duty pavement section. Woodruff/Woody Hayes will be replaced from Cannon to High. Tuttle Park Place will be replaced from Lane Avenue to 17th (minus the portion of Tuttle between Neil and Woodruff). New roadway alignment will be coordinated with campus-wide master planning efforts.

Additionally, this project will include approximately 750 lineal feet of shallow trench box to be constructed as part of the East Campus Regional Chilled Water Plant project.

Deferred Maintenance/Renewal: This project will address approximately \$5.6M in deferred maintenance.

Source of Funds:

	Amount
2007 (2008) Bond Issue	\$2,000,000.00
2009 (2010) Bond Issue 2009 (2010)	\$9,500,000.00

Total: \$11,500,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$11,500,000.00	02/06/2009		
DESIGN				
Arch/Engr Contract		06/01/2009		
CONSTRUCTION				
Construction Start		05/04/2010		
Completion		12/02/2011		

Project Team:

Project Manager: Tom Ekegren

Project Coordinator: Melissa Griffin



Decommissioning and Demolition of Med Center Facilities (MCFP)

OSU-080387

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Means Hall, William J. 61,990 ASF/115,277 GSF Age: 1951

Location(s): Parking Garage HB.J (S&N Medical) 418,833 ASF/445,943 GSF Age: 1971

Location(s): Magnetic Resonance Imaging Facility 4,187 ASF/6,333 GSF Age: 1984

Description/Scope:

This project will decommission and demolish Means Hall, the MRI Facility and the South Cannon Garage (H). Demolition will be accomplished in phases. A service tunnel will be constructed under the Means Hall site to provide necessary utility routing. A range of \$8.0M to \$10.0M is shown because of uncertainty about the test magnet. Any bid favorability will be returned.

How does this project advance the Academic Plan? This project is part of the Medical Center Facilities Master Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Logistics: This project cannot begin until the North Doan Hall - Non-clinical Addition and Digestive Health Center, MRI Relocation and Cramblett Hall Renovation projects are complete, allowing Means Hall and the existing MRI Facility to be vacated. A parking mitigation plan must be in place prior to the demolition of the parking garage.

Deferred Maintenance/Renewal: This project will address \$28.5M in deferred maintenance with the demolition of Means Hall and the MRI Facility.

Source of Funds:	Amount
Univ. Bond Proceeds	\$8,000,000.00
Total:	\$8,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$5,000,000.00	06/06/2008		06/06/2008
DESIGN				
Arch/Engr Contract		07/31/2008		08/01/2008
Constr Mgr Contract		09/07/2008		09/07/2008
Schematic Design Approval		01/09/2009		
Design Dev Document Approval		01/09/2009		
Construction Document Approval		03/01/2009		
BIDDING				
Bidding Approved by BoT	\$8,000,000.00-	02/06/2009		
	\$10,000,000.00			
CONSTRUCTION				
Award of Contracts		05/29/2009		
Construction Start		06/01/2009		
Completion		02/15/2009		

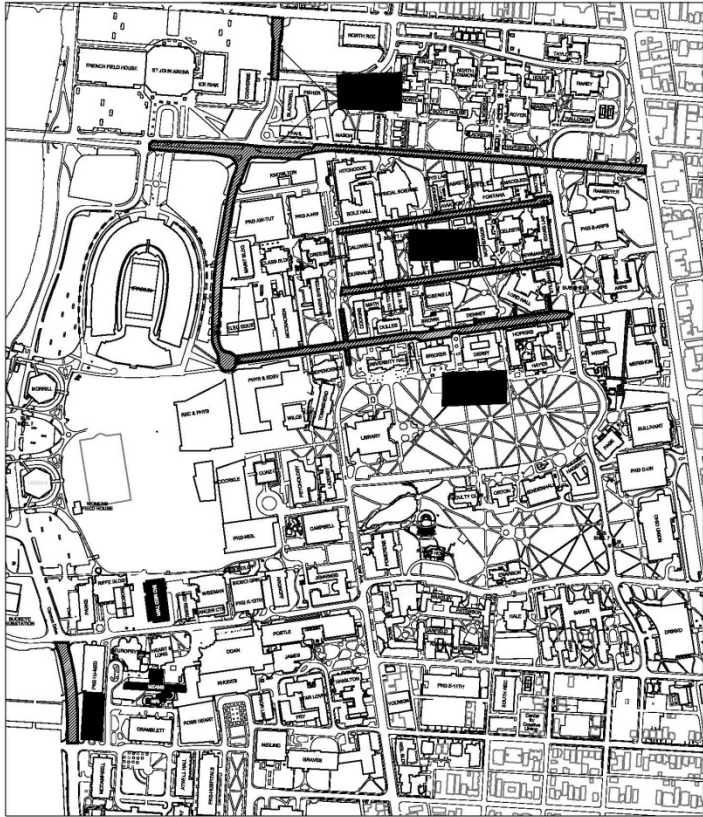
Project Team:

Project Manager: Paul Lenz
 PANICH, NOEL & ASSOCIATES - Design

Project Coordinator: Curt Handschug

Core and Medical Campus Projects

- 17th Avenue Rebuild
- 19th & 19th Avenue Rebuilds
- Woodruff Avenue and Tuttle Park Place Rebuilds
- BRT - Three Floor Build Out
- Decommissioning and Demolition of Med Center Facilities (MCFP)
- Infrastructure and Roadways EOC Phase 1 (MCFP)



Office of Business and Finance / Board of Trustees Meeting

February 6, 2009





Infrastructure and Roadways EOC Phase 1 (MCFP)

315-2005-993-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/0 GSF Agg:

Description/Scope:

This project will provide major utilities, civil and landscape design required to support the Medical Center Facilities Plan/Master Space Plan. The work will upgrade electric power, water, sanitary sewer, storm sewer, natural gas, information technology, steam and chilled water, and several south campus roadways primarily east of Cannon Drive.

Project design is currently underway. The project is seeking approval to advertise for construction bids for specific critical path work. **This request is for approval to advertise for these projects only. The balance of the construction work for the Infrastructure and Roadways project will be brought for approval at a later date.**

Approval is requested for the following enabling projects:

Medical Center Gas Tank Farm	\$950,000
High Voltage Upgrades/Relocation	\$15,300,000
Doan Hall Loading Dock Utility Relocation	\$1,300,000
Mean Hall Site Demolition	\$2,250,000
Total - Enabling Projects	\$19,800,000

How does this project advance the Academic Plan? This project is part of the Medical Center Facilities Plan, which will support continued clinical, teaching and research missions at The Ohio State University.

Funding Status and Source: Funding has been confirmed and approved. The construction expenditures will must be coordinated with the available debt capacity.

Logistics: This project is on a critical path schedule in order to align sequentially the EOC Clinical Expansion and RDJC-WEP Upgrades.

Energy and Sustainability: The project must meet the requirements of the University's Green Build and Energy Policy, as applicable.

Source of Funds:	Amount
Univ. Bond Proceeds	\$45,863,181.00
Total:	\$45,863,181.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$44,636,062.00	04/04/2008		04/04/2008
Constr Wgr Approved by BoT	\$44,636,062.00	06/06/2008		06/06/2008
DESIGN				
Schematic Design Approval		10/08/2007		10/08/2007
Design Dev Document Approval		10/17/2008	01/19/2009	
Construction Document Approval		01/20/2009	04/22/2009	
BIDDING				
Bidding Approved BoT (Enabling Projects Only)	\$19,800,000.00	02/06/2009		
Bid Opening		05/26/2009		
CONSTRUCTION				
Construction Start (Enabling Projects)		05/01/2009		
Award of Contracts		07/27/2009		
Construction Start		07/31/2009		
Completion (Enabling Projects)		12/31/2009		
Completion		07/11/2011		

Project Team:

Project Manager: Al Stazzone
 JACOBS FACILITIES INC - Construction Management
 JONES-STUCKEY LTD INC - Design

Project Coordinator: Curt Handschug

Office of Business and Finance

January 15, 2009

(APPENDIX XXVIII)

PURCHASE OF REAL PROPERTY

**THREE PARCELS
NE CORNER NEIL AVENUE AND W. TENTH AVENUE
COLUMBUS, OHIO 43201**

Location and Description

The University is presented with the opportunity to purchase real estate located at 1618-1624 Neil Avenue, 1630 Neil Avenue, and 250-252 W. Tenth Avenue, Columbus, Ohio 43201. The properties are located on the east side of Neil Avenue north of W. Tenth Avenue, adjacent to other properties owned by the University. The parcels are contiguous to Student Life's Younkin Success Center. The properties are located in the South Campus Acquisition Area.

The property being purchased contains three parcels having 78' of frontage on Neil Avenue with an average depth of 150', containing 0.3 acres, improved with a two-story leased commercial building containing approximately 13,000 SF. The properties have been appraised by two MAI appraisers, Ralph Berger & Associates and Nash-Wilson Associates, with their appraisal reports indicating values between \$3,116,000 and \$3,125,000. The negotiated purchase price for the property is \$3,150,000. The properties are owned by Nurtur Property Holdings, LLC, Nurtur Property 1630 LLC, and Nurtur Property 252 LLC, all related entities.

Use of the Property

It is the intention of the University to acquire this strategic property and continue to lease the building to its current tenant, AVEDA Institute, for the five years remaining on their lease. Rental income from the property will be applied to principal and interest payments needed to amortize bonds until a thorough assessment of University needs can be completed. Eventually, the longer term plan would be to remove the structures to provide for new construction to meet the University needs.

(APPENDIX XXIX)

THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE

February 6, 2009

TOPICS: Football and Men's Basketball Ticket Prices
Golf Course Membership and Daily Green Fees

CONTEXT:

OSU's Department of Athletics is fully self-supporting and does not receive a University subsidy. The Department is facing increases in operating costs for next fiscal year, including utilities, financial aid and travel. A ticket price increase is necessary to meet these increased costs and remain financially stable. These proposed rates have been reviewed by the Athletic Council and the University.

Approval is requested today in order to meet printing deadlines for sending out donor ticket applications and golf course membership renewals at the beginning of March.

RECOMMENDATION:

- For Football Tickets – 2009 season – an increase of \$1 per game for all ticket groups, except student season tickets. The student price will not increase.
- The \$1 per game increase for all other ticket groups will be an increase of between 1.4% and 2.0%. (See Attachment 1)
- For Men's Basketball Tickets – 2009-2010 season – an increase of \$1 per game for all ticket groups except student tickets. This is an increase of between 3.7% and 6.7%. The student price will not increase for 2009-2010. (See Attachment 1)
- For Golf Course Memberships and Green Fees – Calendar Year 2009 – a 5.7% increase is proposed for faculty/staff and alumni/affiliates membership dues. Student memberships and dues for children of members under 13 will increase by 1.8%. Members' children, 13 and over, will remain at the same price as last season. Daily green fees for all groups remain unchanged. The food and beverage minimum increases from \$10 to \$20 per month for six months of the year. A new annual tournament fee of \$30 per member is proposed to fund membership tournament events during the year. (See Attachment 2)

CONSIDERATIONS:

Football Tickets:

- The student ticket price remains unchanged from the 2008 season and is at the target of approximately 50% of the public ticket cost.
- The proposed single game ticket price average is near the top of the Big Ten Conference, however, it remains below the premium game prices charged by other conference institutions.

Men's Basketball Tickets:

- The student ticket price remains unchanged from the 2008-2009 season and is at the target of approximately 50% of the public ticket price.
- Proposed single game ticket prices are in line with the top basketball programs at benchmark universities.

81 Golf Course Fees:

- Alumni/affiliate and faculty/staff membership fees are currently less than 60% and 55% respectively of the average 2008 membership for similar public courses in this area.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval.

ATTACHMENT 1

**The Ohio State
University**

Department of Athletics

Ticket Pricing Information

Proposed Ticket Prices
Needing Approval For
2009-2010

	approved	approved	approved	approved	approved
	<u>04-05</u>	<u>05-06</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>
FOOTBALL					
Student	\$27.00	\$28.00	\$29.00	\$30.00	\$31.00
Faculty/Staff	\$46.00	\$47.00	\$48.00	\$49.00	\$51.00
B & BB Boxes	\$67.00	\$68.00	\$69.00	\$70.00	\$72.00
Reserve	\$57.00	\$58.00	\$59.00	\$60.00	\$62.00
Club	\$57.00	\$59.00	\$60.00	\$61.00	\$63.00

proposed	Price %
<u>09-10</u>	<u>Increase</u>
\$31.00	0.0%
\$52.00	2.0%
\$73.00	1.4%
\$63.00	1.6%
\$64.00	1.6%

	approved	approved	approved	approved	approved
	<u>04-05</u>	<u>05-06</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>
MEN'S					
BASKETBALL					
Personal Seat License	\$25.00	\$25.00	\$26.00	\$27.00	\$28.00
Public 1	\$23.00	\$23.00	\$24.00	\$25.00	\$26.00
Public 2	\$18.00	\$18.00	\$19.00	\$20.00	\$21.00
Public 3	\$13.00	\$13.00	\$14.00	\$15.00	\$16.00
Faculty/Staff	\$18.50	\$18.50	\$19.50	\$20.00	\$21.00
Student	\$12.00	\$12.00	\$13.00	\$13.50	\$14.50

Proposed Ticket Prices
Needing Approval For
2009-2010

proposed	Price %
<u>09-10</u>	<u>Increase</u>
\$29.00	3.7%
\$27.00	4.0%
\$22.00	5.0%
\$17.00	6.7%
\$22.00	5.0%
\$14.50	0.0%

ATTACHMENT 2

<p>Proposed Calendar Year 2009 Golf Course Dues and Fees</p>

<u>Annual Membership Dues</u>	CY '07 Previous 2007	CY '08 Current 2008	Increase from Prior Yr.	CY'09 Proposed 2009	Increase from Prior Yr.
Students	\$550	\$550	0.0%	\$560	1.8%
Faculty/Staff Initiation Fee-New Members Only	\$1,640	\$1,760	7.3%	\$1,860	5.7%
	\$800	\$800		\$800	
Alumni/Affiliates Initiation Fee-New Members Only	\$2,065	\$2,200	6.5%	\$2,325	5.7%
	\$1,000	\$1,000		\$1,000	
Children under 13 of Member Children 13 and older of Member	\$800	\$275	-65.6%	\$280	1.8%
	\$800	\$800	0.0%	\$800	0.0%

<u>Daily Fees</u>	CY '07 Previous	CY '08 Current		CY '09 Proposed	
Students - Gray	\$18	\$18	0.0%	\$18	0.0%
Students - Scarlet	\$30	\$30	0.0%	\$30	0.0%
Faculty/Staff - Gray	\$32	\$32	0.0%	\$32	0.0%
Faculty/Staff - Scarlet	\$56	\$56	0.0%	\$56	0.0%
Alumni/Affiliates/Guests - Gray	\$40	\$40	0.0%	\$40	0.0%
Alumni/Affiliates/Guests - Scarlet	\$70	\$70	0.0%	\$70	0.0%
Others					
Food & Beverage Minimum*		\$60		\$120	
Tournaments Fees		\$0		\$30	

*Proposed \$20 per month April-September

These fees have been approved by the Athletic Council

APPENDIX XXX

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

March 22, 2009

COMMENCEMENT ADDRESS

Yvette McGee Brown

Yvette McGee Brown is president of the Center for Child and Family Advocacy at Nationwide Children's Hospital in Columbus.

Prior to her current role, she served as a judge in the Franklin County Court of Common Pleas, Division of Domestic Relations and Juvenile Court from 1993 to 2002. She was the first African American and the second woman to be elected to this court. As judge, she founded programs that continue to assist area young people today: SMART, a truancy and educational neglect prevention program, and the Family Drug Court.

A 1985 graduate of Ohio State's Moritz College of Law with an undergraduate degree from Ohio University, Judge McGee Brown has had a distinguished career focused on improving the lives of young

people. As president of the Center for Child and Family Advocacy, she leads an effort that serves as a national model created to break the cycle of child abuse and family violence.

A collaboration between Nationwide Children's and the Columbus Coalition Against Family Violence, the center brings together police, prosecutors, child welfare social workers, prevention specialists, domestic violence advocates, and Nationwide Children's medical and therapeutic staff. As president of the center, Judge McGee Brown is responsible for the child abuse and behavioral health services at Nationwide Children's Hospital.

Her community commitment extends to many organizations. She is currently the chair of The Ohio State University Alumni Association Board of Directors and serves

on the boards of directors of M/I Homes, Inc., Fifth Third Bank of Central Ohio, the Columbus Coalition Against Family Violence, and the Ohio Network of Child Advocacy Centers. She is the former chair of the United Way of Central Ohio and YWCA Columbus board of directors.

A native of Columbus, Judge McGee Brown is a 2008 inductee to the Ohio Women's Hall of Fame. She has been honored for her community service with the 2005 Distinguished Service Award from The Ohio State University, the William Oxley Thompson Alumni Award from The Ohio State University Alumni Association, the 2007-08 Moritz Public Service Award from Ohio State's Moritz College of Law, the Medal of Merit Alumni Award from Ohio University, the Champion of Children Award, and the YWCA Woman of Achievement Award.

RECIPIENTS OF HONORS

Charles K. Brain

DOCTOR OF SCIENCE

One of the world's leading paleontologists, Charles Brain is emeritus curator of the Transvaal Museum in Pretoria, South Africa. He served as director of the museum from 1968 to 1991, leading it to international recognition as the country's premier natural history museum.

Dr. Brain received BS degrees in geology and zoology in 1950 and a PhD in geology in 1957 from the University of Cape Town. During his subsequent career, his research moved across the disciplines of earth sciences, paleontology, biology, anthropology, and zoology. He is best known for his pioneering work on taphonomy—the study of the processes of death, deposition, and fossilization.

He directed the paleontological excavation at Swartkrans Cave in South Africa, which ran for 35 years, producing 240,000 fossils. Through his meticulous documentation of each fossil, he determined that the earliest hominid ancestors of humans had not been powerful hunters, as previously thought, but ended up as prey of predatory leopards and saber-toothed cats. The cave also yielded evidence of the earliest use of controlled fire ever found, going back more than a million years, indicating that humans were evolving into increasingly intelligent creatures. His 1981 book *Hunters or the Hunted? An Introduction to African Cave Taphonomy* is considered a classic text in the field of paleoanthropology.

The author of some 200 publications in his fields of study, Dr. Brain continues in his retirement to study the origin and evolution of the earliest animals, searching for fossils of ancestral invertebrates in limestones of Namibia. In 2006, he received the South African National Research Foundation's Top Award for Lifetime Achievement. His many other recognitions include election as a Fellow of the Royal Society of South Africa and numerous honorary degrees. He currently serves as a research associate at the Bernard Price Institute for Palaeontological Research and as chief scientific advisor to the Palaeontological Scientific Trust (PAST), which raises money for paleontological research and education on an Africa-wide basis.

Jules Pretty

DOCTOR OF SCIENCE

Jules Pretty is professor of environment and society in the Department of Biological Sciences at the University of Essex in the United Kingdom. He served as head of the department from 2004 to 2008.

He holds a BA in biology from the University of York (UK) and an MSc and DIC in environmental technology from the Imperial College in London. He joined the International Institute for Environment and Development (IIED) in London in 1986 as a research associate in the Sustainable Agriculture Programme, becoming associate director and then director in 1991. During his 10 years at IIED, he helped shape the emerging field of sustainable agriculture.

Internationally recognized for his work on sustainable agriculture practices in more than 50 countries, he works to balance

environmental integrity with the competing demands of economic growth and modernization. He has written more than 150 scholarly papers and authored, coauthored, or edited 16 books, including *This Luminous Coast*, published this year; *The Earth Only Endures*; *The Earthscan Reader in Sustainable Agriculture*; *The Pesticide Detox*; and *Agri-Culture*. He is chief editor of the *International Journal of Agricultural Sustainability*. A popular invited speaker, he has made more than 250 presentations at international conferences, universities, government agencies, and local groups.

Professor Pretty is a member, advisor, or trustee of numerous research and development organizations in the United Kingdom and abroad. He is a fellow of the Institute of Biology and the Royal Society of the Arts and deputy chair of the British government's

Advisory Committee on Releases to the Environment (ACRE). From 2001 to 2007 he served as A.D. White Professor-at-Large for Cornell University.

A regular contributor to local and national BBC and World Service radio networks, he was presenter and writer of a two-part radio series, "Ploughing Eden," for BBC Radio 4 in 1999, co-writer and presenter in a BBC TV Correspondent Series, *The Magic Bean*, in 2001, and a panelist for Radio 4's *The Moral Maze* in 2007.

He is the recipient of a 1997 international award from the Indian Ecological Society and, in 2006, received the Officer of the Order of the British Empire (OBE) award for services to sustainable agriculture.

RECIPIENTS OF HONORS

John G. Thompson

DOCTOR OF SCIENCE

John G. Thompson is Rouse Ball Professor Emeritus of Pure Mathematics at Cambridge University and Graduate Research Professor of Mathematics at the University of Florida.

Born in Kansas, he received his BA degree from Yale University in 1955 and his doctorate from the University of Chicago in 1959. After a year as an assistant professor at Harvard, he returned to Chicago, serving as professor of mathematics from 1962 to 1968. He joined the Cambridge University faculty in 1970, serving until 1993 when he moved to the University of Florida.

Professor Thompson's revolutionary ideas, first published in 1963 with Walter Feit, transformed the field of finite group theory, providing the intellectual fuel for a monumental project that culminated in

2004 with the classification of all finite simple groups. This has had an enormous impact not only in all areas of mathematics, but also in the chemical theory of crystals, the physical theory of quantum mechanics, and the national security field of cryptography and encryption in which several of Thompson's students and colleagues have played leadership roles.

As an internationally renowned mathematician, Professor Thompson has made further contributions to the Galois theory, representation theory, coding theory, and the theory of finite projective planes. He was awarded the 2008 Abel Prize by the Norwegian Academy of Science and Letters for his "profound achievements in algebra and in particular for shaping

modern group theory."

In 1970, he was awarded a Fields Medal for his work in the theory of finite groups. The Fields Medal, awarded every four years at the International Congress of Mathematicians, is the highest recognition that can be bestowed for mathematics research and is considered the equivalent of a Nobel Prize in this discipline.

He was also the recipient in 1965, along with Feit, of the Cole Prize from the American Mathematical Society. His other awards include the Senior Berwick Prize from the London Mathematical Society, the Sylvester Medal from the Royal Society, the Wolf Prize, and the Poincaré Prize. He was elected to the National Academy of Sciences in 1971 and the Royal Society of London in 1979. He was awarded the National Medal of Science in 2000.

George W. Paulson

DISTINGUISHED SERVICE AWARD

George W. Paulson is emeritus professor of neurology and founder and former chair of the Department of Neurology at The Ohio State University. He served as chief of staff of University Hospital from 1993 to 1995.

Dr. Paulson received his BS in zoology in 1952 from Yale University and his MD in 1956 from Duke University. He joined the Ohio State College of Medicine staff in 1967 as an associate professor of neurology, earning a reputation as an expert clinician, teacher, and investigator, particularly of movement disorders. He was voted Teacher of the Year in 1971 by the graduating medical school class. That same year, he left the university to go into private practice, where he led a number of programs at Riverside Methodist Hospital in Columbus

and continued to teach medical residents.

In 1983 he returned to Ohio State to lead the new Department of Neurology, serving as chair until 1991. He was named holder of the Kurtz Endowed Chair in Neurology in 1983, a position he held until his 1999 retirement. He played a leading role in attracting a National Parkinson's Foundation Center of Excellence to Ohio State. He has published more than 250 articles, many editorials and abstracts, and six books.

Throughout his career, Dr. Paulson has won equal eminence as a historian of medicine and medical events at Ohio State and in Ohio, including works on deafness in people in Perry County; on William Thornton, MD, designer of the U.S. Capitol; the function and demolition of

the large state hospital that stood on Sullivant's Ridge on Columbus' west side; a study of Ralph Fanning, an Ohio State professor of art history; and a biography of Arthur G. James. He was the principal moving force in the development of the Medical Heritage Center in Ohio State's Prior Health Sciences Library, and he helped develop and continues to teach a popular course on the history of Ohio State in the College of Humanities.

Dr. Paulson has served on a number of university and community committees, including the Rare Book Committee at Ohio State, and is former chair of the Medical Library Board at the university's Medical Center. He is currently president of the board of the State Library of Ohio.

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Magna Cum Laude

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College of Social Work

Dean: William A. Meezan

Bachelor of Science in Social Work

Shawna Marie Deems,
Columbus
Christina Marie Dugan, New
Albany
Christi M. Hawk, Columbus
Amber M. Maag, Ottawa
Octavia Alise Mathews,
Columbus
Carmen Michelle Morris,
Columbus
Megan Pelham, Lancaster
Frescia Erica Poth, Mansfield
Nebraska S. Ross, Columbus
Janette L. Spring, Ontario

College of Pharmacy

Dean: Robert W. Brueggemeier

Doctor of Pharmacy

Tammie Jean Armeni, Powell
B.S.Pharm. (Ohio Northern
University)
Thomas Walter Glowa,
Pittsburgh, PA
B.S.Pharm. (Duquesne University)
Magna Cum Laude
Joseph Anthony Jerkins,
Newtonville, NJ
B.A. (University of Toledo)
B.S.Pharm.
Lynn Ann Moran, Cranberry
Township, PA
B.S.Pharm. (University of
Pittsburgh)
Mona Sabri Nasif, Gahanna
B.S.Pharm. (Cairo University)

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-SIXTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 2 and 3, 2009

The Board of Trustees met Thursday, April 2 and Friday, April 3, 2009, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 3, 2009 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Thursday, April 2, 2009, at 10:37 am. He requested the Secretary to call the roll.

Present: G. Gilbert Cloyd, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, and Jason W. Marion.

Dr. Cloyd:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will meet tomorrow with David Freel at 8:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Schottenstein, Brass, Ratner, Marbley and Kass.

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The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, April 3, 2009, at 9:40 am. He requested the Secretary to call the roll.

Present: G. Gilbert Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Debra J. Van Camp and Jason W. Marion.

Dr. Cloyd:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene this afternoon at 1:00 p.m.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation, to consider the sale and acquisition of property, and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Mr. Fisher, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley and Kass.

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The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, April 3, 2009, at 1:18 pm. He requested the Secretary to call the roll.

Present: G. Gilbert Cloyd, Chairman, Dimon R. McFerson, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Debra J. Van Camp and Jason W. Marion.

April 3, 2009 meeting, Board of Trustees

Dr. Cloyd:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to conduct the business at hand.

I would like to now call of President Gee to provide his report.

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PRESIDENT'S REPORT

President Gee:

Thank you very much Mr. Chairman. Ladies and gentleman, welcome. We are honored to have you all with us today. First I want to express my deep gratitude to Dr. Cloyd for his service as chairman of our Board. His leadership, dedication, and steady hand have strengthened the Board and the University in tangible and enduring ways. I am grateful to him for all the leadership he has provided.

I am thankful to him as I am also thankful to Dimon McFerson and Deb Van Camp, our other outgoing Trustees. Working with you and Deb has been such an enormous pleasure, I want you to know that, and our chairman is very special as we all know. Of course I look forward to working, once again, with Les Wexner as our new Board Chair. I am reminded, by the way, Les, of the Bill Murray movie "Groundhog Day," here we go again. In it, as you remember, Murray re-lives the same day over and over again until he gets it right, so I'm going to try that again. Like Murray, I'm going to keep trying!

Only eight weeks have past since my last report, but the pace of change here on campus and in the world at large is hectic, as we all know to say the least. While the daily headlines are troubling, it is reassuring to know that just a couple of weeks ago Ohio State unleashed 1,800 new graduates. As I told them at commencement, the world needs them, and I believe that very seriously. Their energy, their enthusiasm and their creativity as the world needs our 62,000 students now more than ever. The faculty who have helped to refine the talents of those students are themselves, as we all know, a very talented bunch. In fact, it is award season here on campus, a time I love, because this is a chance I get to spread some good news. In the past few weeks, I have thoroughly enjoyed startling and surprising 15 faculty members with well deserved recognition for their superb teaching, research and service activities. I have learned, by the way, that if you give people awards and cash they typically drop the stalking charges.

I am not the only one recognizing the remarkable work of our faculty. S. Michael Camp, academic director of the Fisher College of Business' Center for Entrepreneurship, recently received the 2009 Olympus Innovation Award, one of the only three educators across the nation so honored. Dr. Camp teaches technology commercialization to business and science students, many of whom already have success stories of their own. One of his Fisher colleagues, Rene Stulz, has been named Risk Manager of the Year by the Global Association of Risk Professionals. Professor Stulz is the Everett D. Reese Chair of Banking and Monetary Economics.

Other faculty have been busy unraveling the mysteries of the ends of the earth and the far reaches of the moon and the stars. In fact, for those of us who have not updated our GPS systems in a while, we might well have something extraterritorial and extraterrestrial in store for us. Professor C.K. Shum of our earth sciences department was part of an international team that recently produced the most

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detailed map of the moon ever created. Their map is the first to cover the moon's surface from pole to pole with detailed measures of topography.

Ohio State astronomer Todd A. Thompson and mathematician Chiu-Yen Kao have won the prestigious Alfred P. Sloan Research Fellowships. The award recognizes early-career researchers performing cutting-edge research. And Jason E. Box, an associate professor of geography and senior research scientist at the Byrd Polar Research Center was featured last week on a NOVA/National Geographic special about the melting Arctic glaciers and ice sheets. He also was featured in the current issue of *Columbus Monthly*.

Although I am not quite a media star like Professor Box, I have spent a good deal of time speaking to reporters. I am convinced that it is high time for the University to shuck its Midwestern modesty. So, in leading the charge to tell our story, I have been everywhere from the *New York Times* to the *Wooster Daily Record*. I will not say, by the way, which of those conversations were jousting matches and which were more cordial exchanges. Suffice it to say that I am always pleased for an opportunity to help shine a spotlight on the exceptional work of our students, our faculty, and our staff.

Since my last report, my mission to spread the word has taken me to Florida, California, Washington, D.C., New York, as well as Cleveland, Wooster, and elsewhere around the state. At every stop, alumni and friends have demonstrated their devotion to the University in typically vibrant and enthusiastic Buckeye fashion. Here in Columbus we have made real progress on deepening our commitment to access and opportunity. In the past two months, we have announced two new major partnerships with Columbus State Community College. Our new Pipeline to Medical College program is the first of its kind in the nation. Through the program, talented young people with an interest in medicine will be identified early and supported extensively through the rigorous coursework necessary for medical school preparation. The other initiative, funded by the National Science Foundation, will encourage and support students with disabilities in their pursuit of degrees in STEM fields.

A few more bragging points before I end my remarks. I just learned yesterday that fourth-year student Stacyann Russell has been elected chair of the 30,000-member National Society of Black Engineers. Stacyann, by the way, is majoring in integrated systems engineering. The Wexner Center for the Arts' record-breaking Warhol exhibition has come down, and it is followed by another installation receiving high praise. Last Sunday's *New York Times* has a wonderful piece about the new William Forsythe show, a great example of teams of students and faculty from different academic areas creating something wholly unique.

A couple miles south of here, our OSU Urban Arts Space just received the Artistic Excellence Award from the Greater Columbus Arts Council for its premiere exhibition last winter. Truly, the Urban Arts Space has become a vibrant home for the arts downtown, and it is an important part of our community outreach. And we are further extending our work in the Weiland Park area through a generous grant from the Ford Motor Company. This new grant underwrites an innovative program involving our Center for Automotive Research, the Fisher College of Business, and Godman Guild. The funds will be used to purchase three electric vans to transport children from Weiland Park to Godman Guild programs. By the way, engineering students are helping to design a solar-powered carport for the vans, and business students will prepare a marketing plan and study the project's economic impact – a total concept from many of our students on this campus.

Finally, I want to note the great success of our women's basketball team. They are exciting to watch, and they and Coach Foster have snapped up just about every Big Ten honor imaginable. The team remains largely intact next year, and I am already

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looking forward to cheering them on in the winter of this coming year. I might even venture to say that their success should be a slam dunk.

In closing, I want to simply say that although these are uncommonly challenging days and times, this University is precisely the source for our brighter, shared future, the nucleus for change and innovation, revitalized opportunity and new direction. There is by the way, nowhere I would rather be nor any place that I would rather serve than this University at this moment. Mr. Chairman, that is my report about your remarkable University.

Dr. Cloyd:

Thank you very much President Gee. Just one comment, I do not think media star is sufficiently celestial in describing you, I think it is more something like a supernova or a gamma ray burst that would be a more accurate descriptor. I would now like to move to what is always a very energizing part of our agenda and the Board meeting. These are our student recognition awards. I am very pleased to note that one of the students being honored today is from our wonderful college of Veterinary Medicine, from which I graduated 40 years ago this spring, so it is very nice to see someone being honored, and I would like to turn to our student trustee for graduate and professional students to introduce these outstanding individuals - Jason.

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STUDENT RECOGNITION AWARDS

Mr. Marion:

Thank you Mr. Chairman, today once again I do have that wonderful pleasure of being able to present two more of our great students to this Board and to our guests in the audience today. I personally enjoy this so much because these students are two shining examples of what we are here to do and what we are all about. They are part of that bright future you just referenced President Gee.

Our first student Laura Eddleman arrived at The Ohio State University from Hudson, Ohio after making two stops, one at Miami University to earn a bachelor of music in piano performance and then one to earn a master of music in music history from the University of Cincinnati's College – Conservatory of Music.

While at OSU, Laura has been a "remarkably strong student," in what Dean Alan Michaels refers to as the "most impressive class in the history of the law school." One thing that is also important to note about Laura is she is ranked third out of 234 in this year's graduating law class.

Despite being a remarkably strong student in the classroom, Laura has been very active in her discipline. She has served as the articles editor for the *Ohio State Law Journal*, and she has been an active participant of the National Moot Court Team and the Corporate Law Team. All of these endeavors would be impressive for any student, especially any law student, and she has done these very well representing Ohio State at state and national levels, but most impressively she has served as co-president of the International Justice Mission at Moritz, and this is a major service program in the law school that focuses its efforts on fundraising to rescue women and children from human trafficking. This only begins to explain why Dean Michaels would say, "she is one of the most genuinely nice and humble people to have ever been at Moritz."

Her institutional experience and warm demeanor have served her well. She has been able to land numerous strong positions, such as an internship with the Office of the Solicitor General in the Ohio Attorney General's office; an associate position with

Squires, Sanders and Dempsey; and a judicial externship with The Honorable Thomas Moyer, Chief Justice of The Ohio Supreme Court of Ohio. She truly has had many great experiences while at OSU and she has represented OSU well.

She just completed her studies and she will be hooded with her peers from the Moritz College of Law this May. After law school, she can return to her hobbies of playing piano and long-distance running, a skill that has been said to have prepared her well for law school. In addition, beginning this August, Laura will serve as a law clerk to an OSU alumnus, Judge Jeffrey Sutton of the United States Court of Appeals for the Sixth Circuit. I want to let the Board know, and I think there are a few people in the room that know this very well, law clerking for a federal judge is a very prestigious position and doing so at the Circuit Court level is really a distinction of notable honor. Laura is already applying for a clerkship with the United States Supreme Court so she can continue to advance and further her clerkship after Judge Sutton. She is a remarkable young lady, highly deserving of recognition from this Board. She is joined by Dean Michaels and her family today. Please recognize Laura.

Also we have another outstanding student, and I have no bias or geographical bias of where these students are coming from. Lisa Schriver, like Dr. Cloyd, is a soon to be graduate of our Veterinary Medicine Program. She is a senior student in that college and is first in her graduating class right now with a 3.981 grade point average, which is highly impressive, as you know, Dr. Cloyd, in a very academically challenging field. She has also been matched for a highly competitive internship at Michigan State University practicing in small animal general medicine. She has been highly successful at OSU ever since arriving here after earning a degree in biology with highest distinction from Indiana University.

During her first four years at OSU, her academic excellence has not been unnoticed. She has been rewarded with multiple scholarships including the Delaware Kennel Club, Dorothy Bliss Scholarships and this last year she was honored with the Dr. Matthew Eggert Scholarship.

Despite having excelled tremendously in the academic setting, Lisa, just like Laura truly embodies our motto – Education for Citizenship. I say this because Lisa is not known among her peers for all of her academic accomplishments. Instead she is known for her heart and her compassion for what it is that she does, and it is what she does best. Her story is quite remarkable.

After seeing the devastation in September of 2005 following Hurricane Katrina and recognizing the critical needs of the animals, Lisa and her fellow veterinary student, Katie Flood, were moved to spend a week helping rescue and care for the thousands and thousands of homeless animals in New Orleans. Lisa said then, after going there “once you volunteer and realize that you can make a difference, you make a personal commitment to return.” Since that time Lisa has made several trips on her own and as president of OSU’s Shelter Medicine Club to return to New Orleans to help ARNO (Animal Rescue New Orleans).

Recommenders for Lisa have said when she was applying to vet school she was “intuitive and compassionate” and a “standout among all the previous students they’ve ever mentored.” They were all absolutely right. From starting out helping in traditional veterinary clinics to volunteering at therapeutic horseback riding camps for special needs children, Lisa truly has been everything that OSU could want in a student. In just a few months, this young lady who graduated from Ursuline Academy in Cincinnati just several years ago will be Dr. Lisa Schriver. As a soon-to-be Dr. Schriver embarks upon a career in medicine, I am sure she will make OSU and our Board absolutely proud. Lisa is absolutely most deserving of this recognition of the Board today. She is joined today by Interim Dean Hubbell, members of her family and her boyfriend. Please recognize Lisa.

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Lisa and Laura are going to join us here for a few remarks to let us know about their experiences here at The Ohio State University, and how it is preparing them for their life and any words of wisdom for our Board.

Ms. Eddleman:

First of all thank you very much. I want to thank you, the Board and also the administration at Moritz, especially Dean Michaels who is here with me today. This is a tremendous honor, and I am extremely proud to be here as a representative of the law school. Looking back at my time at Ohio State, I really am filled with nothing but gratefulness to the University, to the law school, and to the outstanding faculty members who made my time at Moritz so wonderful.

My experiences at Moritz have not only energized me to seek after my dreams, but they have given me the skills I need in order to achieve them. During my time working as a judicial extern, I got to see from the inside of a court how to be a legal writer and how best to persuade a court. In my work with the Moot Court Programs and in my child advocacy classes, I learned to be an advocate so that when the time comes one day to stand up in court, I have the confidence knowing that I have the skills to do so.

Most importantly, through my day to day interactions with the faculty, and through the community at Moritz as a whole, I saw what it means to be an excellent lawyer. I can only hope leaving from here that one day I am the same model of professionalism, integrity and service that the faculty members modeled for me. I have only been out of school since December so my time in the legal field is very short, but I can already see how Moritz has equipped me with everything that I need to face the challenges ahead. In my current post at the Ohio Solicitor General's office I have the opportunity to use the writing and advocacy skills I learned to help represent the state of Ohio in cases pending before the Ohio and U.S. Supreme Courts, and I could not be more excited about my clerkship coming up in August, where I will have the opportunity to spend a year in Judge Sutton's chambers assisting with the cases before him.

I know that none of these experiences would have been possible were it not for the encouragement and the support that I received from the faculty and administration, and regardless of where my career goes from there I will remain extremely proud and extremely grateful to be from Ohio State.

Ms. Schriver:

I would like to start by thanking the Board of Trustees for this tremendous honor today. It is really a great privilege to accept this award, and I am very excited to be here and meet you all.

My veterinary and academic community service accomplishments have been aided by the support of many people, and I would like to just acknowledge them today. My mother was the animal lover who first instilled with me the value of a life. It was my father who gave me the motto, if you are going to do something, do it right, which has helped to motivate me to strive for excellence in my endeavors. It was the veterinarians and the animals at the Louisiana Society of the Prevention of Cruelty of Animals in New Orleans who actually introduced me into veterinary medicine for the first time and the tremendous need of animals and people, and that is what inspired me to go into this career. I would also like to recognize my classmate Katie Flood, who Jason mentioned earlier, who has been my partner in crime over the past four years, in organizing and executing several veterinary community service trips to New Orleans and also here in Ohio. One of our College of Veterinary Medicine faculty members, Dr. Cliff Monahan, has also been quite a role model, and all of his efforts

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of improving the health of both humans, through public health, and animals here in the United States and in Ugandan.

I would also like to thank the faculty and staff of the College of Veterinary Medicine, especially those who have joined us here today, Melissa Weber, Dr. Jean Sander and Dr. Hubbell, who have provided moral and logistical support for me through my years of veterinary school and all of my endeavors.

It is my hope to represent Ohio State and the College of Veterinary Medicine well as I move on into my internship next year, and my future career. I will always cherish this day, truly, and all the great memories and knowledge I have gained as a Buckeye over the past four years. Once again I would like to thank you very much.

Dr. Cloyd:

Laura and Lisa, thank you very much. You know you are two remarkable ladies, and you already bring a real source of pride to this University through your accomplishments. Just listening to you, I am sure the pride of this University and your future contributions is just going to continue to grow, so best wishes to both of you, and congratulations.

Mr. Wexner:

I just want to say something. It struck me when you were talking about your experience in law school that it was not that many years ago that I heard those exact same sentiments expressed and almost the exact same words and it was by a man named Michael Moritz, and you should know that.

Dr. Cloyd:

We will now move to committee reports, and I would first like to call on Mr. Schottenstein to provide the report from the Audit and Compliance Committee.

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COMMITTEE REPORTS

Mr. Schottenstein:

Thank you Mr. Chairman, the Audit and Compliance Committee met yesterday and we had somewhat of an abbreviated agenda, and accordingly my remarks will be relatively brief. The first item on the agenda was a review and follow up to the Deloitte and Touche management letter. The information is in the Board packets. I will simply note that the so-called material deficiencies that Deloitte noted, while they were material, none of them were truly material. Relatively an in-material list of material deficiencies if that makes sense, and I think that Mr. Shkurti and all those involved in the financial side of the University deserve a lot of credit. It is probably the shortest list of deficiencies that we have seen in some time, and a lot of efforts are being made to defer their response to the matters which are primarily in the control and process area that Deloitte deems are in need.

Next the primary audit partner on the account from Deloitte, Kris Devine, presented the audit plan for the current fiscal year and the committee was very satisfied with the comprehensive nature of the plan including the various audits of some of the affiliated entities and subsidiary entities that are involved within the massive umbrella which is Ohio State. Finally we received an update on the business plan of the Managed Healthcare affiliated entity, and it primarily related to the governance model that is being proposed, and the Committee was very comfortable with it. That concludes my report.

April 3, 2009 meeting, Board of Trustees

Dr. Cloyd:

Thank you Mr. Schottenstein. Are there any questions or comments on the Committee report?

Mr. Schottenstein:

Mr. Chairman I should also mention, we had intended as part of our compliance charge to hear a report on athletics compliance, which due to an eleventh-hour scheduling situation, it has been postponed to one of our future meetings.

Dr. Cloyd:

Thank you very much Mr. Schottenstein. Any questions or comments?

We will then move to the report from the Committee on Trusteeship.

Mr. McFerson:

Thank you Dr. Cloyd. We also met yesterday at 12:30 pm. We covered several items. We had a presentation on the Amendments to the *Bylaws of the Board* for the changes to the University Hospitals and *Bylaws* of the Arthur G. James Cancer Hospital and Richard J. Solove Cancer Institute. A similar conversation took place in the Medical Affairs Committee and so I will defer to my colleague for the detail of that, but it was favorably considered and reviewed by the Trusteeship Committee.

We are adjusting one of our committees; Mr. Ron Ratner will serve on the Fiscal Affairs Committee. That was the only change there.

We also took a look at the reappointments to the Self-Insurance Board, and that is in the consent agenda. We then had a nice conversation with Dr. Tim Gerber on how the faculty could work more closely with the Board of Trustees, and it was a good dialogue and we will continue to have conversations along those lines at future meetings. A brief report was given by Ms. Davidson on a charge given to her and Ambassador Ong on the Charter Trustees. They have done some work in beginning to develop a list of names in that regard, and that too will come forth at a future meeting. Then as you recall at our last Board meeting we elected Mr. Wexner as our chair elect, which will take place at the end of this meeting today, but to conclude that election of officers, we also would like to put forth the names of Ms. Jo Ann Davidson and Ambassador John Ong, to serve as vice chairs, which is consistent with the Board's practice of the most senior members of the Board, if they are not serving as chair of the Board, would serve as vice chairs of the Board. The way the Board's practices have been, in the event there are two vice chairs, the one with the longest years of service would be the first vice chair, in the event that Mr. Wexner is unable to be at a meeting, but both names would be put forth as Vice Chair.

Along with that the re-election of Dr. David Frantz to serve as the Board Secretary, I will defer to you to take care of those matters, Mr. Chair, and then we went into Executive Session after which the meeting was adjourned.

Dr. Cloyd:

Thank you very much Mr. McFerson. Before we move to the election of the officers, are there any other questions or comments by Board members on this Committee's report? If not, then I would ask, are there any other nominations for vice chair from the floor?

Hearing none, we will close the nominations.

April 3, 2009 meeting, Board of Trustees

I move we have a voice vote to accept the slate of officers from the Committee on Trusteeship for Ms. Jo Ann Davidson and Ambassador John Ong as vice chairs and David Frantz as secretary of the Board.

Upon motion of Mr. McFerson, seconded by Mr. Brass, the Board of Trustees adopted the foregoing motion by unanimous voice vote.

Dr. Cloyd:

Thank you, Congratulations.

Next Committee report we will have will be the Medical Affairs Committee.

Mr. Brass:

Thank you Mr. Chairman. The Medical Affairs Committee did meet yesterday afternoon, and we have ten items that I want to bring to your attention. I am going to move through them relatively quickly, and a number of these are on the consent agenda, which we will move through.

Dr. Gabbe led off our meeting discussing a number of awards, and I am not going to list them all, but we should be very proud of our faculty. They continue to make Ohio State University Medical System very proud. We talked about the economic stimulus package yesterday, and this is very important. There are three buckets in which the Medical Center and the Medical School is really looking at. One is in the research activity, one is information systems and one is in equipment and facilities. As it relates to the research, a number of our investigators have in the past put in various requests for funding, and now they are requesting that we go back and take a look at supplemental funding on some of those that have been approved in light of the fact that there is more money. In addition to that, there are challenge grants, up to \$1 million that we will be looking at as it relates to each one of our faculty members. That is an important source of income as we continue to expand our research program.

As it relates to the equipment and facilities, I want to make you aware that we are feeling very good right now that we may be the recipient of some money for the three floors in our research enterprise for expansion. Those three floors are currently funded through ProjectONE and if in fact we are able to get the supplemental money through the stimulus package that would give us tremendous relief as it relates to research expansion as well.

Second thing I would like to bring to your attention, it is actually number two and number three, is that at the next meeting we will be spending a lot of time on the quality and safety reports, and on the integration of The Ohio State University physician group. I tell you that upfront because those are two strategic thrusts that we are looking at, and I will be reporting out probably over the next couple meetings on those two fronts as we continue to move into a full integrated model with those.

The fourth item I would like to tell you about is really good news. This is the time when the match takes place across the country as it relates to our medical students and residencies, both here and those locations where our medical students and residents locate. With 200 medical students that fully matched coming out of our program, 98% of them matched with their preferred choice, which is outstanding, absolutely outstanding. Forty percent of our residents are staying in the state of Ohio and 20% of those medical students are staying at our own Medical Center. So as it relates to really making sure we have a recruitment retention program, I think that speaks well for the faculty, for the leadership and for our Medical School as well. A number of residents come in from outside wanting to in fact do their specialty training at The Ohio State University Medical System. Ninety eight percent of our

choices matched with us, which is the highest number ever in the history of The Ohio State University Medical System. I think we should be very proud of them.

The fifth item I would like to bring to your attention is that every one of our meetings we focus down on our scorecard. Dr. Gabbe and the rest of the executive team spend a lot of time on this. It is our early warning system, and in light of the fact that we are undertaking the largest project in the history of the Medical System, we want to make sure that all of our variables are right on-line. This is tough times for healthcare across this country. We are in a very stable mode. There are a couple of our indicators that are in yellow at this point in time. Our EBIDA, which is budgeted at 11.4%, came in at 11%, our admissions are down slightly, and our cost per day is up slightly. On the other hand, our days cash on hand, our debt service coverage and everything else is looking solid green. The only red item that we have on the scorecard which I want to make you aware of is our drug cost, and the reason for that is inside our cancer center, our increase in volume has been significant, which in fact is causing the factored drug cost to go up, so it is very justifiable, but we make no exceptions to our green, yellow, and red scorecard. It is red, it is justified, but we will continue to watch that.

Our ambulatory visits and our occupancy mostly due to our tertiary nature and acuteness of the patients are at an all-time high, so we are very strong on those factors. We are watching our costs very carefully. Dr. Gabbe and the executive team have slowed down capital expenditures, they are watching discretionary spending, and they are watching their open positions. That is very much in order in light of reimbursement, uninsured care, the employment situation, and the economic situation out there.

This leads me to my next item which is important as well, and that is our sixth item. We are tracking very carefully our macroeconomics as it relates to Project ONE. We are going to do a revised forecast over the next couple of months in light of all of the macroeconomic issues to see if anything has changed that we want to at least talk through, lining up with that are our circuit breakers which are put in place in the event that the economics do not stay. That is important for the Board to know that those things are in sync, so if we have an economic issue we also have a circuit breaker issue that will follow through. I think at the June meeting we will be in a position to take a look and see if there are any adjustments needed to the macroeconomic forecast or to the circuit breaker forecast, and I will bring that back as well. The project is moving forward. We have some projects that are starting; I want you to be aware of that. By mid-summer we will begin some demolition of some of the buildings that are programmed to be demolished. We are beginning the process of moving the electrical lines and oxygen lines, and things such as that.

Which brings me to my seventh item - we discussed what we call issues of importance at the Medical Affairs Committee, and the first one is by bringing down buildings, moving electrical lines and so on, you have a potential for disruption. We will be fencing off those areas but the Board should be aware with a project of this size we have to be very cognizant of how we do it and what we do. The second issue of importance that the Board should be aware of is there is going to be a lot of construction on Route 315, not due to our project, but due to Ohio Department of Transportation's (ODOT) schedule, and we are very sensitive to that and the Board should be made aware of that as well.

Next item I would like to bring to your attention is the Medical Affairs Committee asked the executive team and the architects to go back and take a second look at where we should locate this large chiller plant that is going to take care of the Medical Center and its expansion. The first option was to put it on the river, and the second one was to put it in a location which we refer to as the Parks Hall location. The recommendation coming forward is to put the chiller plant at the Parks Hall location. It will cost more money to do it now. It will be a total build out now with

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expansion capabilities verses a phase one/phase two on the river. We felt it was very important to preserve the river and to preserve the green space while not going into the flood plane, the operating efficiencies are the same, so on the consent agenda today you will see the chiller plant. It was sent on to the Fiscal Affairs Committee as well, and both Committees are endorsing that.

The ninth item I would like to bring to your attention is that at one point we were considering bringing some of the clinical buildings west of Cannon, when in fact we reviewed all the architectural planning and drawings, we decided to keep everything east of Cannon, so technically we needed to merge those budgets back together, which we took action on yesterday as well as in the Fiscal Affairs Committee.

The last thing I would like to make sure we understand is the item that the Committee on Trusteeship discussed, and endorsed as did the Medical Affairs Committee, that is the Medical Affairs Committee heard a comprehensive presentation as it relates to the structure of the Medical Center and the reorganization of the Medical Center as it relates to its bylaws. We basically are in agreement with this; we know it is consistent with President Gee's One University Program. We really do believe it is a facilitating communication. We think it is going to help us with alignment of strategy and alignment of focus. Basically what we are talking about is a creation of a Medical Center Board that will report up to the Medical Affairs Committee, which is the Board of Trustees committee. Underneath the Medical Center Board will be the Hospital Boards. So making up the Medical Center Board you will have five chairs of the Hospital Board, six other public officials to be nominated, you will have a number of ex-officio individuals, and two of them are voting ex officio members, that being our president and also Dr. Gabbe, Senior Vice President for Health Sciences. There are interlocking memberships between the Medical Affairs Committee and the Medical Center Board, specifically the Medical Affairs Committee chair will serve as a member of the Medical Center Board, and the Medical Center Board chair will serve as a member of the Medical Affairs Committee. That again enhances the communication, ensures we have no surprises and brings awareness to any sensitivities being brought forward at the appropriate time. Each Hospital Board chair will also serve on the Medical Center Board.

The last thing I would like to bring to your attention as it relates to this is bylaw 3335-95-01, will be deleted as it relates to the third sentence in its entirety. Now in order for this program to be implemented correctly, we are going to call for a very comprehensive orientation of all Boards, the Medical Affairs Committee, the Medical Center Board and the Hospital Boards to make sure that we have a very clear function delineation as to what is going to happen in each of the respective boards.

Mr. Chair that completes my report. The Medical Affairs Committee has recommended that we go forward with this bylaw change, and the other items are on the consent agenda as well. I would be happy to entertain any questions.

Dr. Cloyd:

Thank you Mr. Brass. Any questions or comments?

President Gee:

I would just like to make one comment. That is that the realignment of our Medical Center Board is very consistent with the realignment we are doing throughout the institution. We have been taking a long look at how we make certain two things happen; one is that we have Boards that have real work and real effectiveness and secondly, we make certain that these Boards are accountable to this Board, so that we will no longer have any lack of clarity in terms of the relationship among those Boards. The Medical Center happens to be the first one to undergo this process, but

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we are doing this throughout the institution now, and we appreciate the leadership you have provided, Mr. Brass, in helping us move this through.

Mr. Brass:

I think it is a step in the right direction. I think it will serve our medical enterprise as we go forward very nicely.

Dr. Cloyd:

I have two questions and then a comment Mr. Brass.

Relative to this proposal on the Hospital Boards, has there been a full communication of the proposal and understanding with the existing Hospital Boards?

Mr. Brass:

Dr. Gabbe, do you want to take a stab at that. I can also answer that.

Dr. Gabbe:

Yes, we have discussed this with the leadership of those groups.

Mr. Brass:

What has not been discussed yet is to who the new Board members will be and who the chairs will be - that will happen between now and the summer.

President Gee:

We need to have this approved first, but the answer is, Dr. Gabbe and Chris Culley did a very good job at having conversations with all of the effected individuals to make certain that there was no surprise here.

Dr. Cloyd:

That was one of the things I was trying to clarify, President Gee, and maybe I would come back to Dr. Gabbe on this, because the fact we will be voting and bringing this into effect today and we have had the discussion yesterday, it is the public forum, I really want to assure that any existing Hospital Boards members hear from us and understand what the changes are and how we are going to modify our practice and some of the details we are describing here so that they do not read about it the newspaper.

President Gee:

We will have to work really fast between now and tomorrow. No, just kidding, we are in good shape with that.

Dr. Cloyd:

Good, thank you.

The question I have comes back to this Route 315 change, and I know this was talked about earlier in committee, but they showed a flyer that patients would have to help them with the ingress and the egress of the campus. The question I have, is there anything else we need to work on with ODOT, regarding electronic signage or whatever that will be helping people trying to come into the Medical Center. I assume we have a fair amount of traffic of people who are not Columbus natives that

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will be trying to get into the hospital and it would help them through the difficulties they are going to have now with these ramps closed down.

Mr. Brass:

You are absolutely correct, and I think those patients that are scheduled, that we know are coming in for ambulatory, inpatient and so on, that communication is being programmed. It is the ones that are unscheduled. As it relates to that we have to make sure that we have tremendous communication with the emergency support people so that they know exactly what is closed and what is opened, and what routes to take. We absolutely have to have great signage, and I think we have some work yet to do as it relates to discussions with ODOT and as it relates to what we can do together to ease up the situation. I am very concerned about the situation because we have tremendous traffic coming down 315 into the Medical Center and into the University, so I do think we have some due diligence work to do. Your sensitivity is noted and I think very appropriate.

Mr. McFerson:

It is a two year project too, northbound this summer and southbound next summer. The people will see it down then up and then down.

Dr. Cloyd:

The comment I want to make is really a thank you to Dr. Gabbe, Dr. Souba and all the people that have been involved in our academic Medical Center when we hear these statistics. I think it is remarkable progress. You are the largest stimulator of jobs in central Ohio in recent times in terms of the economic impact you provide. You have a profitable positive cash flow situation in probably what is the most difficult economic environment in the world in terms of medical health care. Your research dollars go up every year, and then we hear these kinds of reports on both the students that you have and the quality of the students coming in as well as hearing about these residencies placements. When we think across the vision and mission of this University, and highest quality of education, highest quality of research, highest quality service, and as a part of that service stimulating positive economic impact in Ohio, it is really up to President Gee to do this, but my vote would be an A+ to you and your folks. Thank you very, very much for some outstanding service.

Any other questions or comments on this report? If not we will move to the Development and Investment Committee Report.

Mr. Wexner:

I will yield first to Peter Weiler.

Mr. Weiler:

Mr. Chairman, the Committee reviewed our third quarter results of our fundraising progress both compared to our annual goal of \$350 million, and compared to last year at this same time at the end of March, \$241 million has been raised which represents 69% of our goal, with 75% of the year having elapsed. When we compare that number to last year it reflects a decrease in outright gifts by 19% of which most of that is gifts from foundations, and we conclude that deficit probably is a reflection in their own principle balances being severely effected by these market conditions. On the bright side, new gifts, pledges and planned gifts are all up 57% and 18% respectively. Overall we are 3% ahead of where we were last year at this same time. The Committee was informed about several new gifts of \$1 million or more since our last meeting, I will just mention a few; a \$7 million gift for the

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renovation of Sullivant Hall from the Elizabeth Ireland Graves Charitable Trust, a \$4 million gift in kind of cartoon art to the University Libraries from the International Museum of Cartoon Art, a \$1 million pledge to Project ONE from Cheryl Kreuger, a \$3.5 million pledge for the renovations of Sullivant Hall from Jeanie Schulz, who is the widow of Charles Schulz of Peanuts fame.

Lastly, we reported to the Committee plans for raising much needed student scholarship support as part of the Student's First Initiative started by President Gee. The Students First, Students Now fundraising initiative will have a working goal of \$100 million to be raised over the next two and a half years. When successful we will estimate that between 7,500 and 10,000 new students will be financially assisted each year depending upon the size of those individual awards. That concludes my report.

Dr. Cloyd:

Thank you Mr. Weiler, any questions or comments?

It is certainly encouraging in the macroeconomic environment we have right now to hear the development report. It sounds like this virus of love you talk about, President Gee, you, Peter and others are spreading it readily and maybe you can hook up with Dr. Gabbe and we could get a further mutation of that virus so it even further loosens billfolds. That would be a good deal.

Really it is reassuring to hear that. Anything else from the Development and Investment Committee?

Mr. Hook:

Following Peter's report we turned to the long-term investment portfolio. We had two items of business with which to deal that had been presented for first reading at the February Board Meeting, and were on the agenda for approval this time. The first was the issue of combining the University endowment and the Foundation endowment into one pool with one unified payout rate, where as the two pools had separate payouts of 4.5% and 4% respectively. The request was to have a new payout of 4.25% for the combined pool. Other changes requested were to use a seven year smoothing formula for the calculation of the payout which will help to moderate fluctuations in the payout amounts year in and year out. The current use of a ceiling and a floor around increases and decreases will be eliminated, as well the five year smoothing methodology that had been used. For one year, the next fiscal year 2009-10, there will be a floor instituted so no endowment recipient will see a decline in distribution greater than 3%. Lastly, the policy will be reviewed in 12 months and should be revisited annually by the Committee and Board as a matter of good governance. The matter was discussed and approved by the Committee at that point.

The second matter to come to the Committee was the request to alter the asset allocation methodology used by the investment office to manage the long-term pool. This was also brought to the Committee for a first reading in February. The new policy allows for fewer and broader asset categories and focuses more on risk management than does the old model. The new model also allows our office to be more flexible and opportunistic which will assist us especially in financial markets such as we are experiencing today. The Committee was apprised of some of the changes that have been made to the portfolio over the last several months in both types of managers as well as the percentage shift in certain strategies. Following the terrible environment during the fall of 2008, the portfolio has been gaining traction and has been positive since December, while the markets have remained negative. While this is a very short timeframe on which to make any judgments it is at least comforting to see some positive affirmation of the efforts of our team. After

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an additional discussion by the Committee on these issues, the changes were approved.

Following those two business matters, Kerry Kirk from Cambridge Associates, who is one of our endowments' investment consultants made a presentation on sticking to one's strategic asset allocation plan in times of difficulty. His presentation discussed many historic results dating back to the beginning of the 1900's through the current market. The underlying conclusion of Cambridge's work was to adopt one's strategic plan and adhere to it, however allowing for some tactical deviations. This presentation was for discussion only, and after the Committee reflected upon the consultants report the meeting was adjourned.

Dr. Cloyd:

Thank you very much Mr. Hook. Any other comments or questions.

We will next go to the report on Academic Affairs and Student Life.

Ambassador Ong:

Thank you Mr. Chairman. At our meeting yesterday we heard five presentations from 1) vice president for student life, Javaune Adams Gaston; 2) interim executive dean of arts and sciences and vice provost, Joan Leitzel; 3) vice provost of graduate education and dean of the graduate school, Patrick Osmer; and 4) Professor Tim Gerber.

Dr. Adams-Gaston's first presentation dealt with residential life as part of her vision for student life on the whole. She explained the observation that had been backed by research that students who live in campus housing have a better overall collegiate experience, including higher grades and graduation rate, stronger interpersonal relationships with other students and greater attachment to the University when they become alumni. Residential facilities and residential life programming must support each other and together produce new whole student success models, especially our high ability students who are apparently looking for residential life experience and that experience they feel gives them added academic support, added opportunities for personal development and social opportunities that they expect in a top flight university. As a conclusion to her presentation, Dr. Adams-Gaston gave us a strategic overview of the current renovation of existing dormitory buildings and beds as well as the conversion into a dormitory of the recently acquired Holiday Inn on Lane Avenue.

Her second presentation dealt with a proposal which needs a little background - a proposal to create a fairly substantial student aid legal clinic. By way of background, there has been for some years a small office that has provided legal aid to students with respect to housing; it is limited to student housing and legal problems that arise as a result of that. This proposal which Dr. Adams-Gaston discussed with us would significantly increase, a little more than double the number of lawyers involved, and would significantly increase the type and variety of legal services to be offered beyond simply housing matters. We had a lively discussion of that. Two of our Committee members who are distinguished lawyers raised some questions about the definition of the scope of the services to be provided, and we agreed that we would take this recommendation under consideration, but that Dr. Adams-Gaston should return to us at a future meeting to present it for Committee action.

The next presentation was by Dr. Leitzel and had to do with the action taken a year ago to make various organizational and other changes in the pre-existing federation of the five colleges of the arts and sciences. These actions by the president and provost were aimed at the restructuring of this five college federation. Dr. Leitzel has become the interim executive dean as well as vice provost of the five colleges and

has been working over the past year to begin this restructuring. She was happy to report to us that she has made significant progress. She basically has three goals for the restructuring: 1) to realign programs, units, departments, schools and centers within the five colleges; 2) see that students receive increased interdisciplinary opportunities including interdisciplinary majors and minors, and receive international experiences as the result of President Gee's – One Passport Per Student – Initiative; 3) undertake the semester conversion when it is approved, which will be a very substantial undertaking in terms of redoing the curriculum. Another goal has been to create an administrative structure that is efficient, effective and less costly than that which previously existed. Thus far, 13 college and administrative full-time equivalent positions have been reduced. There is an ongoing review of business processes and organizational design by navigator consultants and a number of the redesign actions that have already been taken or at least agreed upon are: one shared service center for all human relations and payroll activities, three regional service centers for procurement and financial transaction level activities, service improvements to eliminate duplication in non-value added steps, and the creation of some technology solutions to improve longer term efficiency of support operations. All of these should be fully in place by the end of this calendar year. Other work that is in process is continued work in the environmental sciences and life sciences to recreate departments by combinations and in some cases eliminations, measures to create more budget flexibility, and the development of a centralized budget model for the entire arts and sciences area of the University, and of course planning for the capital campaign.

Dr. Leitzel indicated that the challenges she sees are building a common culture, because the pre-existing colleges each had a separate kind of cultural background, many cases a source of strength. She feels that there needs to be some common element that will bind them more closely together - facilitating cross disciplinary research and interdisciplinary instruction, semester conversion, and then of course continuing to deal with the long-term process with inherited costs. We were very pleased by this report because it showed that simply announcing the actions a year ago was not what has been done, it has been a year of solid contribution and accomplishment and, of course, I think many would agree that this consolidation of the Arts and Sciences is not only an unprecedented step but one that has enormous potential benefits for the University.

Next we had a presentation similar to Dr. Leitzel's from Vice Provost Osmer, that being it was a one year update on an ongoing activity. That activity was the completion of the study of our existing ninety some Ph.D. programs which was presented to this Board in April of last year. This brought us up-to-date on what has been happening as a follow-up to that initial study. The study of course was a pioneering one, and Dr. Osmer was very pleased to point out that we have received a lot of national recognition for it; in particular a recent article in the *Chronicle of Higher Education* which I think must have been written by our public affairs department. I do not think we could have done it much better than they did.

You will recall the team that did this evaluation classified all the Ph.D. programs into six categories of very high quality and world class - we do not need to fix them just do their thing - strong, very solid programs that might need a little twitching here and there but basically we're appropriate for reinvestment; good, your average program, newly developing programs; and there were just a few of those that were so new that the investigating team really felt that they could not reach any conclusion; a number of programs, which in their view, needed to be seriously reassessed and/or restructured; and then finally in a few cases programs that they recommended be at least disinvestment if not pure elimination. Dr. Osmer reported that already as a result of the study and the differentiation among programs, there was a universal view that our stipends were not quite high enough. Substantial increases in graduate student stipends on a multi-year basis have been put into effect already. A second thing that has been looked at and is beginning to be done is to assess

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overall efforts of biological and life sciences on the one hand and earth and environmental sciences on the other hand. There is a lot of opportunity either for restructuring or for interdisciplinary activity there.

He was happy to report that the individual colleges have been very responsive to the plan findings and have undertaken increased attention to recruiting program quality - stipends.

The colleges are also taking action right across the board. All of the programs in that reassess or restructure category, every one of them, have a program underway to do exactly that, to see what action they can take to reassess or perhaps restructure their program. All four of those programs which were recommended for disinvestment or elimination have been acted upon, two of them have been closed, one of them has been merged into another program so that there is only one remaining, and a fourth one has been turned into a track, within another Ph.D. program.

The doctoral program review has categorized several major things, a major reorganization of the College of Biological Sciences which is ongoing at this point. A little farther down the road, or a little more in the inception stage, is a major reorganization of the College of Engineering. In Dr. Osmer's opinion both of these are outcomes of the issues raised by the study. Once again the Committee was very pleased with this report. It indicated that the study, as many studies often are, is not just a study it is a study that has become a catalyst not just for some action but a lot of action right across the entire University.

Finally we had a presentation by Professor Tim Gerber on the conversion to the semester calendar from the quarter calendar. Professor Gerber had been a member of a 15 faculty member committee that had explored this issued at great depth, and had reported out unanimously in favor of the conversion. Even though as he frankly said, he would just assume rewrite all of his courses as eat sand, but he felt that it was the right thing to do, and more than that it really represented an opportunity to make a change in the University. Because what this basically amounts to is a rewriting or reestablishment of the entire curriculum. The faculty senate voted by a very substantial majority to approve this conversion. We had a discussion about that, and at the end of the discussion it was quite clear that the Committee unanimously felt that they should present this to the Board for approval at this meeting, and we have a copy of the necessary resolution, you have that in front of you, and I would move its approval.

Dr. Cloyd:

Did you have any other aspect of your report Ambassador?

Ambassador Ong:

No, just that the provost reviewed with us a few items; I think they are items eight, nine and ten on the consent agenda.

Dr. Cloyd:

If we could I would like to hold just one moment on the vote on the resolution and see if there are any comments or questions on any of the other items that were contained in the report from Academic Affairs and Student Life.

If not, we have a resolution in front of us, the conversion to the semester calendar and we have a motion to approve this.

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CONVERSION TO THE SEMESTER CALENDAR

Resolution No. 2009-65

Synopsis: Approval of the conversion from quarters to semesters is proposed.

WHEREAS the University System of Ohio's *Strategic Plan for Higher Education, 2008-2017*, calls for a move to a common academic calendar across all Ohio universities; and

WHEREAS The Ohio State University supports an integrated system of higher education in Ohio; and

WHEREAS a semester calendar facilitates employment opportunities for graduating students as well as student research, international study, internships, service learning, and other specialized learning experiences for undergraduate and graduate students; and

WHEREAS on March 12, 2009, the University Senate approved a resolution to adopt a semester calendar with no fewer than 65 days and, with the exception of professional colleges or academic disciplines whose accreditation standards require a longer term, no more than 70 days of instruction in each semester:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University adopt a semester calendar to take effect no earlier than Autumn 2012.

Upon motion of Amb. Ong, seconded by Mr. Fisher, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, and Kass.

Dr. Cloyd:

Thank you very much. I would like to make just a couple of comments on this before we move to the next Committee report. First of all I think this is an important step forward. I think if we take the report in it's entirety that Ambassador Ong has provided, Ohio State is really taking some pioneering steps when we look at the Arts and Science Federation, what is happening there. Certainly rightfully so our proactivity and courage in doing the right things around the graduate programs is very note worthy. Then being responsive and the importance of the move from quarters to semesters, which is going to create a level of challenge on the University, the administration, the faculty and some students. Change is difficult and we will get through this, it will be very challenging. I really want to thank everyone for their work to date, and in a forward sense thank all of those that I know are going to have to do some very heavy lifting in the future as we achieve a full conversion.

I also want to just thank four people who normally we do not really recognize in all of this. We look to the leadership of President Gee and Provost Alutto who have really been out there in the frontline and it is terrific and we thank you, but I do want to add a special thank you to Professor Gerber. I never want you to eat sand sir, but we really do appreciate your yeoman work. Because I think one to the things I would say about this process is that it is a significant change, and it does have an element of controversy to it, but I think in this University it has been handled in an outstanding way. There has been a full airing of views. Everyone has had an opportunity to have their points heard in the process. Three other people I want to highlight, because the students obviously have a vested interest in this that I want to highlight

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for the leadership they have brought are Peter Koltak, Ted Bauer and our own Jason Marion. They have brought leadership with the undergraduate students, the professional students and the graduate students. These three gentleman as they have led the leadership of the various student groups over this last year, I have had a number of people in the administration and faculty tell me, they have set the high bar for inner-student cooperation. Their approach to their work is, it is about the University, and President Gee I think when you talk about One University we have seen it exemplified here. They have looked for those problems to how we move to get to a compromise, something that meets all people's needs. The three of you are younger than me, but you are inspiring to see the kinds of leadership you have brought, and I have learned from it. For these three student leaders, I really would like the Board to give them a round of applause because they have been really helpful.

President Gee:

Mr. Chairman, could I just make an additional comment. First of all it is highly appropriate that you recognize this as a transitional moment for the University, because it is. In the nature of Universities, this is a thirty year process. This has been talked about and debated for over thirty years. In my first speech to the faculty in October of 1990, I proposed that we move to semesters. It shows how persuasive I was. I had to leave and come back and it was like Lazarus coming back from the dead again. I think the difference is this, it has been thoroughly debated, but we have great faculty leadership. Start with Dr. Gerber who did a terrific job and I thank our faculty leaders for that. There is an ironic story, Dick Gunther is not here with us today, who is the Chair of our Faculty Council, was the primary opponent to it in 1990 and became a very strong advocate for it this time around. It shows that we all make progress, I am not talking about him, and I am talking about me and this instance. Then to our students, I do appreciate their leadership. They did a great job. I of course have signed their impeachment credentials right now. There are some of our students who will get used to this as a process, but change is difficult. This is a transformative moment for this institution because it does set us on a course not only to move to semesters, but also a course to be able to in so many ways recalibrate the nature of our academic work and to modernize the University in ways I think will be very helpful, and set us in the leadership role nationally, and for that I am grateful, so I acknowledge that and I acknowledge our students.

Dr. Cloyd:

Thank you very much President Gee.

Next I would like to go to the report from the Fiscal Affairs Committee.

Ms. Davidson:

Thank you Mr. Chairman. Our Committee also met late yesterday afternoon, and the first item on our agenda was a review of our finances, which we are doing on a much more regular basis because of the uncertainty of the times. I am pleased to report that our enrollment is remaining very strong and that is one of the major factors we need to think about, and the Medical Center which is one of our other major factors, as Alan has already talked about, is still positive. There are a few little troubling signs on the horizon there that we will be tracking very closely and that we will review from Alan's request that there be a total review of ProjectONE before we make any additional steps forward.

Mr. Shkurti also shared with us the continued work he and the staff are doing on actual cost savings initiatives. As you know we have a responsibility to do that under our two year budget because of the tuition freeze, but we are much exceeding what we are required to achieve in cost savings. We are doing that under strategic

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purchasing. We are saving some money on our benefit plan because we are striving to improve the health of our employees. We are doing well in the energy management field, and we are also streamlining the streamlining process we have done with your support. Our capital projects are saving us some money because we do not have as many steps to go through and we are able to complete them much more quickly. Some of the space consolidation is saving us money from the demolition of some buildings that we were maintaining, and the consolidation of Arts and Sciences will in the long haul save us some very precious dollars for the University.

We also had a report on the Governor's budget, which as you know is currently under consideration in the state legislature, probably not to be finalized until the end of June. As it stands right now the funding for the core programs here at The Ohio State University is going very well. As you know there will be another tuition freeze for the school year that starts in the fall, and this tuition freeze will be the first time, I think, since 1955 that the University has gone three years in a row without a tuition increase. Then because there has been an agreement reached, the tuition increase for the following year would not exceed 3.5%. We are very appreciative of the Governor's budget and protecting this core funding for the Universities across the state. We are having some cuts in our line item appropriations that have already affected, obviously, OARDC and also some of the programs in some of our counties, and those are continuing to be troubling signs, but I know we have good work being done by our staff on that issue.

There is one-time stimulus money that should be very helpful to the University in many ways, particularly in the areas of research where there will be more research grants available under the National Institutes of Health (NIH) and the National Science Foundation (NSF). There will also be some money available through the Department of Defense, and one thing that we discussed at length today, also some for energy related projects to increase the efficiency or energy buildings. We are also very conscious that one time stimulus money is (in some significant portions) going towards the funding for higher education, and we need to keep that in our minds as we work toward the next budget following this, and whether or not that will be an issue we have to deal with.

There are five items on the agenda for your consideration today. The first is an amended resolution, which was distributed to you before the meeting. It deals with entering into design contracts, authorizing the hiring of a contract construction manager, and also to give the approval to move ahead with the following projects; Cunz Hall, high voltage switch and cable replacement and a facility at OARDC. The other issue here is giving your approval in resolution form for actually what we have done in looking at the budget for ProjectONE. It has been repackaged because of the changes from west of Cannon to east of Cannon and we want to be sure that we have an official Board approval on that.

The other items for approval today include the Master Plan for Ohio University, Lima Regional Campus, which was presented to us yesterday by Dr. Snyder, in which we are recommending approval. The purchase of real property, which would be the Holiday Inn, that everyone knows we have been talking about purchasing and moving very quickly to change it into student dormitory rooms. The lease of space, and this would be the last office space that is available in our Gateway project, to the James Cancer Hospital and the Comprehensive Cancer Center for their use. Then two easements, one to the City of Columbus for sewer that will accommodate our Ohio Union construction, and the other to Columbus Southern, which is an emergency need on their part, but it crosses our property out in Grove City where we have the WOSU antenna and tower. Those are the five items we are recommending for approval today.

I would be happy to answer any questions.

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Dr. Cloyd:

Thank you Ms. Davidson. Any questions or comments?

We will now have a report from Agricultural Affairs Committee.

Mr. Fisher:

Thank you Mr. Chairman, and I would like to report at the prompting of the President last night, all the Committee members were on time at 7:30 am this morning, including our retiring chairman. I thought that was pretty impressive.

To elaborate on some of the budget issues as it pertains to the two line items, which were Extension and OARDC, that happens to be 85% of the operating funds for the College of Food, Agricultural and Environmental Sciences, so this is an issue we are working on and it is a very serious budget challenge. Particularly, looking at this year's current budget and the next two years that is about a 24% or over a \$6 million cut projected for Extension, and a 14.5% or a \$5.4 million for OARDC. It is critical in terms of Extension, which is right now at the forefront of economic development in our rural counties and leadership development for our youth particularly through our 4-H program. OARDC is on the cutting-edge of our participation in Agbiosciences and the new Agricultural Agribusiness economy. Some work to be done there and collectively, constituents and the administration are working on that.

Relative to our Agricultural Technical Institute (ATI), there is some good news. Last year we accepted the Hawks Nest Golf Course as part of our academic program and research facilities at ATI. We have had an increase in our turf grass management students and the opportunity to work there at that golf course has been a great addition to the academic program. In addition, I just want to keep you informed that the cash flow at Hawks Nest is in a positive position, and we are watching that closely. All of us were concerned about that a year ago, and it is performing very well at this point in time.

ATI has also been working very hard to deal with some financial challenges. Ninety-five percent of our resources come from student enrollment at ATI. We have had a slight increase there, and under Dean Moser's leadership, they turned a deficit situation at ATI into a positive cash flow, so that is good news as well.

As Speaker Davidson reported on the facility at OARDC, the Plant and Animal AgroSecurity Facility (PAAR), a much needed facility, it happens that we already have a very strong Food Animal Health Program in place, strong faculty in place but we are lacking facility, so this is a much needed facility. It is one of six such facilities in the country, and it really ties into our goals relative to food security, production in human health and public health preparedness for infectious diseases. We are very happy that this project is moving forward.

We had a review of the student recruitment and enrollment in the College of Food, Agricultural and Environmental Science. We are happy to report that student recruitment is resulting in increased enrollment. We have a nice increase in our financial support package for our students. We are working hard on recruiting minority students in the college. All of our students now complete an internship before graduation, and we continue the emphasis on international studies, and the number of students who have that opportunity during their time at Ohio State is increasing each and every year.

Lastly, the good thing is that even if these numbers are down a little bit because of the economy, 91% of our students, when they receive their degree, have someplace to go the next day by way of continuing education or a job. Even in this economy that is down a little bit, that is a strong number and we are happy about that.

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Dr. Cloyd:

Thank you Mr. Fisher. Any questions or comments?

The consent agenda is now before the Trustees, and I would call on President Gee to present it to the Board.

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CONSENT AGENDA

President Gee:

Thank you Mr. Chairman, we have 19 resolutions on the consent agenda with changes in item number two, as proposed by Mr. Brass in his report, and we are asking that a separate vote be held for item five, therefore we are seeking approval for the following:

THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES AMENDED COMMITTEE APPOINTMENTS 2008- 2009

Resolution No. 2009-66

BE IT RESOLVED, That the appointments to Committees for 2008-09 be amended as follows:

Academic Affairs and Student Life Committee:

John D. Ong, Chair
Douglas G. Borrer, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Linda S. Kass
Algenon L. Marbley
Jason W. Marion
Ronald A. Ratner
Alex Shumate

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Brian K. Hicks, Vice Chair
Alan W. Brass
G. Gilbert Cloyd, ex officio
Dimon R. McFerson
Walden W. O'Dell
RONALD A. RATNER
Robert H. Schottenstein
Debra J. Van Camp
Leslie H. Wexner

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
G. Gilbert Cloyd, ex officio
Linda S. Kass
Walden W. O'Dell
Ronald A. Ratner
James Bachmann
James Gilmour

Medical Affairs Committee:

Alan W. Brass, Chair
Algenon L. Marbley, Vice Chair
G. Gilbert Cloyd, ex officio
Douglas G. Borrer
Jo Ann Davidson
Brian K. Hicks
Dimon R. McFerson

Development and Investment Committee:

Leslie H. Wexner, Chair
Walden W. O'Dell, Vice Chair
G. Gilbert Cloyd, ex officio
John C. Fisher
Linda S. Kass
Ronald A. Ratner
Robert H. Schottenstein
Debra J. Van Camp
John B. Gerlach, Jr.
David A. Rismiller

Committee on Trusteeship:

Dimon R. McFerson, Chair
Alex Shumate, Vice Chair
G. Gilbert Cloyd, ex officio
Jo Ann Davidson
Brian K. Hicks
Jason W. Marion
John D. Ong

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair, ex officio

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Douglas G. Borrer
G. Gilbert Cloyd, ex officio
Jason W. Marion
John D. Ong
Debra J. Van Camp

**Compensation and Talent Development
Committee**

G. Gilbert Cloyd, Chair
Alan W. Brass
Robert H. Schottenstein
Alex Shumate

**AMENDMENTS TO THE *BYLAWS OF THE BOARD OF TRUSTEES, UNIVERSITY
HOSPITALS BOARD BYLAWS, AND THE ARTHUR G. JAMES CANCER
HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD BYLAWS***

Resolution No. 2009-67

Synopsis: As proposed by the President and upon the recommendation of the Committee on Trusteeship and the Medical Affairs Committee of this Board, adoption of amendments to the *Bylaws of The Board of Trustees, University Hospitals Board Bylaws, and The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board Bylaws* is recommended.

WHEREAS to advance President Gee's vision of One University there is a need to better align all of the administrative governance bodies of the University Medical Center to provide one unified structure for the entire Medical Center working toward shared University and Medical Center goals; and

WHEREAS this governance restructuring would encompass the following changes:

- A new Medical Center Board reporting to the Board of Trustees through the Medical Affairs Committee and accountable to the Board of Trustees through the President and the Senior Vice President for Health Sciences will be created,
- The Medical Center Board would be responsible for governance of the Medical Center and would have oversight authority for the hospital boards for University Hospitals, the James Cancer Hospital, OSU Harding Hospital, the Ross Heart Hospital, and University Hospitals East,
- The Chair of the Board of Trustees Medical Affairs Committee will be an ex officio, non-voting member of the Medical Center Board, and the Chair of the Medical Center Board will be an ex officio, non-voting member of the Medical Affairs Committee, and the changes to the Bylaws provide an exception for a Trustee to serve on this related board,
- Existing bylaws and rules for the five current hospital boards are repealed, and the existing hospital boards are replaced by the new boards, including restarting all terms of office,
- The five new hospital boards each will have a common plan of organization and mission that will include strategic planning for that hospital, and
- From time to time, the Board of Trustees may appoint individuals who have provided exemplary service on any of these boards as members of the new Medical Center Emeritus Board; and

WHEREAS the revisions to the *Bylaws of The Board of Trustees, University Hospitals Board Bylaws, and The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board Bylaws* are detailed on the attached amendments:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Bylaws of The Board of Trustees, University Hospitals Board Bylaws, and The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board Bylaws* are hereby adopted,

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effective immediately, and the President is authorized and directed to take all actions necessary and appropriate to implement these changes; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes and directs the University Medical Center and the Office of Legal Affairs to develop and implement, on a continuing basis, an orientation and training program for members of these Medical Center boards, with the initial orientation taking place for members of all Medical Center boards no later than July 31, 2009; and

BE IT FURTHER RESOLVED, That the President and Senior Vice President for Health Sciences shall report back to the Board of Trustees from time to time on the implementation of these changes.

(See Appendix XXXI for background information, page 746.)

**UNIVERSITY HOSPITALS BOARD REAPPOINTMENTS AND
RICHARD M. ROSS HEART HOSPITAL BOARD REAPPOINTMENT**

Resolution No. 2009-68

Synopsis: Approval of reappointments to the University Hospitals Board and to the Richard M. Ross Heart Hospital Board is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS in accordance with the University Hospitals Bylaws, all members of the Board shall be appointed by The Ohio State University Board of Trustees in consultation with the President of the University, and may serve a three-year term; and

WHEREAS the Board of Trustees on October 3, 2003, approved the establishment of the Richard M. Ross Heart Hospital Board; and

WHEREAS all members of a specialized board shall be appointed by the Ohio state university Board of Trustees, in accordance with University Hospitals Board Bylaw 3335-104-01, and in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as citizen members as follows:

University Hospitals Board

David P. Lauer (2nd consecutive term) – effective April 1, 2009, through March 31, 2012
Anthony C. White (2nd consecutive term) – effective July 1, 2009, through June 30, 2012

Richard M. Ross Heart Hospital

Ari Deshe (2nd consecutive term) – effective March 3, 2009, through February 29, 2012

REGIONAL CAMPUS BOARD APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2009-69

Synopsis: Approval of appointments/reappointments to The Ohio State University Mansfield Regional Campus Board is proposed.

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WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named persons have been nominated and selected for appointments/reappointments to the OSU Mansfield Regional Campus Board for the terms specified:

Mansfield Board Appointments/Reappointments

- Mark F. Brunn (1st term) – effective July 1, 2009 - June 30, 2012
- John S. Jordan (3rd term) - effective July 1, 2009 - June 30, 2012
- Deborah M. Schenk (1st term) - effective July 1, 2009 - June 30, 2012
- Christ J. Ticoras (2nd term) – effective July 1, 2009 - June 30, 2012
- Sarah K. Galat (student) – effective July 1, 2009 - June 30, 2010

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the OSU Mansfield Regional Campus Board.

HONORARY DEGREES

Resolution No. 2009-70

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Annie Glenn Doctor of Public Service

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Jack Lewis Doctor of Science

George A. Olah Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2009-71

Synopsis: Approval of the University’s Distinguished Service Awards is proposed.

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WHEREAS the President's Cabinet, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following list of names for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

Mildred L. Chavous
John W. "Jack" Creighton, Jr.
Ernest L. Mazzaferri
Erin F. Moriarty
Richard D. "Rich" Rosen
John M. Shepherd
Carl D. Smallwood
John L. Warner (posthumous) and Christine Warner Powell

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

**ESTABLISHMENT OF A BACHELOR OF SCIENCE IN
CONSTRUCTION SYSTEM MANAGEMENT DEGREE, COLLEGE
OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES**

Resolution No. 2009-72

WHEREAS the new degree will incorporate most of the curriculum and resources of the current Construction Systems Management within the Bachelor of Science in Agriculture degree; and

WHEREAS the degree will provide a focused BS level program of study at the university for those students interested in professional management careers in the construction industry; and

WHEREAS the central reasons for converting to a tagged degree program include: curriculum design flexibility, student self-identification, industry support, and dual degree opportunities; and

WHEREAS the proposal has the support of the College of Food, Agricultural, and Environmental Sciences, and the concurrence of related programs within the university; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs and by University Senate at its March 12, 2009, meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Bachelor of Science in Construction System Management Degree is hereby approved, effective upon the approval of the Ohio Board of Regents.

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**RENAMING OF THE DEPARTMENT OF INDUSTRIAL,
WELDING, AND SYSTEMS ENGINEERING**

Resolution No. 2009-73

Synopsis: The renaming of the Department of Industrial, Welding, and Systems Engineering to the Department of Integrated Systems Engineering is proposed.

WHEREAS the Department of Industrial, Welding, and Systems Engineering has administered two programs: Industrial and Systems Engineering, and Welding Engineering since the merging of their respective departments in 1994; and

WHEREAS the current name implies that the department's focus is on industrial welding systems, leading to confusion among the department's academic peers; and

WHEREAS the proposed name better represents the interdisciplinary nature of the department's two programs; and

WHEREAS the proposal has the support of the College of Engineering, and the concurrence from the Fisher College of Business; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on February 12, 2009:

NOW THEREFORE

BE IT RESOLVED, That the Department of Industrial, Welding, and Systems Engineering be renamed to the Department of Integrated Systems Engineering, effective immediately.

PERSONNEL ACTIONS

Resolution No. 2009-74

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 6, 2009, meeting of the Board, including the following Appointments, Reappointment, Appointment of Director, Leaves of Absence without Salary, Professional Improvement Leaves, and Emeritus Titles be approved.

Appointments

Name: JASON H. CALHOUN
Title: Professor (The Frank J. Kloenne Chair in Orthopedic Surgery)
College: Medicine
Term: January 15, 2009, through June 30, 2012
Concurrent: Chair, Department of Orthopaedics

Name: ARNAB CHAKRAVARTI
Title: Professor (The Max Morehouse Chair in Cancer Research)
College: Medicine
Term: April 1, 2009, through March 31, 2013
Concurrent: Chair, Department of Radiation Medicine

Name: MARY BETH FONTANA
Title: Associate Professor (The Harry C. and Mary Elizabeth Powelson Professorship in Medicine)
College: Medicine
Term: July 1, 2009, through June 30, 2013

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Name: SUSAN S. WILLIAMS
Title: Vice Provost for Academic Policy and Faculty Resources
Office: Academic Affairs
Effective: April 1, 2009

Reappointment

Name: WILLIAM L. MACDONALD
Title: Dean and Director
Regional Campus: The Ohio State University - Newark
Term: July 1, 2009, through June 30, 2014

Appointment of Director

DAVID JARJOURA, Director, Center for Biostatistics, effective March 1, 2009, through February 28, 2013.

RESOLUTIONS IN MEMORIAM

Resolution No. 2009-75

Samuel W. Bone

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 2, 2009, of Samuel W. Bone, Professor Emeritus in the School of Environment and Natural Resources.

Professor Bone held B.S. and M.S. degrees in agronomy from The Ohio State University. He worked as an Extension agronomist for many years, traveling throughout Ohio and collaborating with county and state specialists to develop educational programs related to soil management for improved agricultural production, as well as non-agricultural uses of lands and soils. He was particularly interested in tillage systems and was an early proponent of no-till agriculture.

Professor Bone worked with the USDA-Soil Conservation Service as a soil scientist from 1949-52 and served as a soil survey party leader with the Ohio Department of Natural Resources from 1952-55. He began his OSU career as an instructor in 1955 and retired as a professor of agronomy in 1980. He was active in many professional and technical societies, including the Soil Conservation Society of America, Epsilon Sigma Phi, Gamma Sigma Delta, the American Society of Agronomy, and other national and local professional organizations.

Professor Bone was instrumental in helping to establish the Farm Science Review, one of the largest agricultural expositions in the U.S., now held annually in London, Ohio. He developed a taxation guide for Ohio farmland based on soil productivity, and was instrumental in establishing early guidelines for tillage systems to reduce soil erosion. He was an active supporter of 4-H and frequently taught youth at various state 4-H conservation camps, including one on Kelley's Island in Lake Erie.

Professor Bone served the University community well through his participation on numerous committees, including the Farm Science Review Program and Policy Committee, the Community Resource and Development Committee of the Ohio Cooperative Extension Service, and the Ohio Extension Professors Association.

Sam was a dedicated professional, but never to the exclusion of family and friends. He will be remembered not only for his scholarship but also for his sense of humor, great kindness, love of youth, and generosity to those less fortunate.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Samuel W. Bone its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul A. Hickfang

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 6, 2009, of Paul A. Hickfang, Associate Professor Emeritus in the School of Music.

Professor Hickfang held degrees from the University of Texas at Austin and from the University of Michigan. During his tenure at OSU, Professor Hickfang occupied the positions of associate professor of Voice, director of Opera and, in the late 1960s and 1970s, served as head of the Vocal Performance Area in the Performance Division of the School of Music. In addition to his exemplary work as a teacher and mentor in the voice area, Professor Hickfang performed regularly as a bass soloist with memorable beauty.

Professor Hickfang was an active and important member of the Columbus artistic community. Of special significance was his very active leadership as a member of the board of Opera Columbus, serving for many years as the coordinator of the Irma Cooper Voice Competitions.

Professor Hickfang's life was defined by an abiding and loving concern for his family, his colleagues, and the world of music beyond vocal performance and teaching. His connection with the School of Music remained close during his 22 years after retirement from the School. His great love for The Ohio State University remained steadfast. His colleagues in the School of Music, his former students, and all of the central Ohio community will remember him for his tremendous contributions to the musical life of our community and for his legacy as a teacher. He served as an intelligent, caring example of the values and the mission of The Ohio State University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Paul A. Hickfang its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Joseph H. Lynch

The Board of Trustees of The Ohio State University expresses its sorrow on the death on December 27, 2008, of Joseph H. Lynch, Distinguished University Professor in the Department of History and The Joe R. Engle Designated Chair in the History of Christianity.

Professor Lynch was born in 1943 in Springfield, Massachusetts. He graduated from Boston College as valedictorian in 1965. He received the M.A. (1966) and Ph.D. (1971) degrees from Harvard University. After teaching for one year at the University of Illinois, Urbana-Champaign, Dr. Lynch arrived at Ohio State in September 1971, received tenure in 1977 and was promoted to full professor in 1985.

Widely renowned for his skill as a teacher, Dr. Lynch taught large lecture courses, small research seminars, and classes of intermediate size. His specialty was medieval church history, but he also taught the history of Western Civilization from ancient times through the Middle Ages, as well as a popular course on the Crusades, and medieval history in general. Some of his teaching was informal. He was a devoted mentor for graduate and undergraduate students. He directed 11 students to the Ph.D. degree,

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21 to the M.A. degree, and three undergraduate students preparing honors theses. He frequently read Latin texts with graduate students on a volunteer basis. This impressive record won him the Alumni Distinguished Teaching Award (1978), the Teaching Award of the Ohio State Alumni of Greater Cleveland (1998), and induction into the Ohio State University Academy of Teaching (1993). A singular recognition of Professor Lynch's reputation as a teacher was an invitation by the University president to deliver the Winter 2007 Commencement Address to Ohio State's graduating class.

Joseph Lynch's eminence in scholarship equaled his brilliance in teaching. His first book Simoniactal Entry in Religious Life dealt with the sale of church offices in the 11th, 12th, and 13th centuries. A second major study, Godparents and Kinship in Early Medieval Europe, appeared in 1986 and received the Ohio Academy of History Book Prize the following year. In 1998 he published Christianizing Kinship: Ritual Sponsorship in Anglo-Saxon England. In 1992 Longman's in England published his widely read book on medieval Christianity, The Medieval Church: A Brief History. A second edition of this work will be released later this year. Shortly before he died, Dr. Lynch completed Early Christianity: A Brief History. The rest of his scholarly work appeared in the form of 14 articles and 49 reviews. Among the accolades Professor Lynch received for scholarship were fellowships from the American Council of Learned Societies, the National Endowment for the Humanities, and the John Simon Guggenheim Foundation. In 1988-89 he was a visiting fellow in the School of Historical Studies of the Institute for Advanced Study in Princeton, New Jersey. In 2008 Dr. Lynch was elected a Fellow of the Medieval Academy.

Professor Lynch's record of professional service was also notable. He served as director of the Center for Medieval and Renaissance Studies, 1978-83, and as chair of the Department of History, 1989-93. In 1993 he received both the College of Humanities Exemplary Faculty Award and the Ohio Academy of History Distinguished Service Award. In 2001-02 he served as president of the Catholic Historical Association.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Joseph H. Lynch its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

George S. Serif

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 15, 2009, of George S. Serif, Professor Emeritus in the Department of Biochemistry.

Professor Serif held B.Sc., M. Sc., and Ph.D. degrees from McMaster University. He taught at the University of South Dakota before coming to The Ohio State University in 1962. He taught perhaps 20,000 students during his career at Ohio State and was one of the Department's most valued teachers. He demanded excellence and students profited from his high standards. His teaching was recognized by the Dean's Excellence Award in 2004.

He was promoted to full professor in 1967 and then served as chairperson of the Department of Biochemistry from 1968-80. He retired with the title of Professor Emeritus in December of 2004.

Professor Serif's research, supported both by the National Institutes of Health and the National Science Foundation, resulted in the publication of about 80 papers focused on thyroid biochemistry, the biosynthesis of L-fucose and of thioglycosides. He guided the work of numerous graduate students, a number of whom went on to high academic positions themselves.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor George S. Serif its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2009-76

Synopsis: The University Development Report for February 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Gertrude Parker Heer Chair in Cancer Research, and The Nina Mae Mattus Professorship; and

WHEREAS this report includes the establishment of twenty-two (22) new named endowed funds and the revision of six (6) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for February 2009 be approved.

(See Appendix XXXII for background information, page 784.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Endowed Fund

A. B. Graham Leaders of Tomorrow 4-H Scholarship Fund \$36,769.83
(Established with gifts from friends of Ohio 4-H; used to provide annual scholarships for Ohio 4-H members and/or alumni who have demonstrated excellence in community service and leadership) (grandfathered)

Change in Name and Description of Named Endowed Funds

From: School of Journalism and Communication Discretionary
Endowment Fund
To: The School of Communication Discretionary Fund

From: The Ohio Newspaper Fund for School of Journalism
Scholarships
To: The Ohio Newspaper Fund for School of Communication
Scholarships

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THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Gertrude Parker Heer Chair in Cancer Research \$1,263,527.59
(Established with an estate gift from Gertrude Parker Heer; used to support the work of a distinguished faculty member involved in cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (grandfathered)

Establishment of Named Endowed Professorship

The Nina Mae Mattus Professorship \$500,000.00
(Established with an estate gift from Nina Mae Mattus; used to provide a professorship position in the Department of Textiles and Clothing in the College of Home Economics, currently known as the Department of Consumer Sciences in the College of Education and Human Ecology) (grandfathered)

Establishment of Named Endowed Funds

The Leon R. and Ada S. Klein Faculty Excellence Fund \$657,793.08
(Established with estate gifts from Leon and Ada Klein in appreciation of the commitment to teaching by Dr. Harold H. Maynard and Dr. Theodore N. Beckman; used to support recruitment and retention of world-class management faculty in the Fisher College of Business)

The Edwin L. and Mary Jane Overmyer Innovation Fund \$512,605.80
(Established with a gift from Edwin L. Overmyer and Mary Jane Overmyer; used to invest in strategic areas that elevate the Fisher College of Business)

The Kathryn M. Danenhower Memorial Scholarship Fund \$250,000.00
(Established with estate gifts from John H. Danenhower in memory of his mother; used to provide merit scholarships)

Dr. Pliny A. and Margaret H. Price Endowment Fund in \$127,000.00
the Center of Cosmology and Astro-Particle Physics
(Established with a gift from Steve Price and Jill Levy; used to provide a cash award to support promising young scholars visiting the Center for Cosmology and Astro-Particle Physics)

The David H. Bodiker Lecture Series on Criminal \$122,479.85
Justice Fund
(Established with gifts from family, friends, and colleagues; used to support a lecture series on criminal justice in the Moritz College of Law)

The Shaun and Jennifer Clark Softball Scholarship Fund \$100,000.00
(Established with a gift from Shaun Clark; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity softball team)

The Michael Andrew Chaszeyka Fund in Public Affairs \$72,800.00
(Established with an estate gift from Michael Andrew Chaszeyka; used to provide scholarship support to graduate students at the John Glenn School of Public Affairs)

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The Bassak Family Athletic Scholarship Fund \$60,000.00
(Established with a gift from Ronald R. Bassak; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)

The Ken Sander Family Athletic Scholarship Fund \$60,000.00
(Established with gifts from Ken H. Sander; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)

The Westerheide Fund for Sports Medicine and Athletic Training \$60,000.00
(Established with gifts from Kristine E. and Kenneth J. Westerheide; used to supplement the operating budget of the Sports Medicine/Athletic Training program in the Department of Athletics)

Professorship Fund in Ottoman and Turkish History \$54,126.80
(Established with gifts from an anonymous donor; used to support the study of Ottoman and modern Turkish history)

The Russ Hellickson Wrestling Scholarship Fund \$50,000.00
(Established with a gift from an anonymous friend of the University; used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity wrestling team)

Doris Huffman Endowment Fund \$50,000.00
(Established with a gift from Doris Huffman; used to provide program support for 4-H clothing, fashion, and consumer education in the College of Food, Agricultural, and Environmental Sciences – 4-H Youth Development Program)

The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden Scholarship Fund \$50,000.00
(Established with gifts from the Imboden family; used to provide annual scholarships for students in the College of Food, Agricultural, and Environmental Sciences)

Harold McMaster Scholarship Fund in Physics \$50,000.00
(Established with gifts from the Harold and Helen McMaster Foundation, Inc.; used to provide scholarship support to high ability undergraduate students from the state of Ohio who intend to major in physics)

Mary Martin Picarillo Endowed Scholarship Fund \$50,000.00
(Established with gifts from Raymond V. Picarillo; used to provide an annual scholarship to a student in the Department of Art, College of the Arts)

The Scott Schiff Family Athletic Scholarship Fund \$50,000.00
(Established with a gift from Scott W. Schiff; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)

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The Richard and Barbara Snyder Scholarship Fund \$30,887.00
(Established with gifts from Richard M. Snyder and Barbara G. Snyder; used to equally reinvest into the principal and to provide one or more scholarships to incoming first-year undergraduate students from the greater Cleveland area) (grandfathered)

The Circle K Club Alumni Society Scholarship Fund \$25,490.00
(Established with gifts from Mr. Lanton Lee, Mrs. Lori Lee, and members and friends of the Circle K Club Alumni Society; used to provide scholarships for full-time undergraduate students attending the main campus who are members of the Circle K Club) (grandfathered)

The Carolyn J. Merry Engineering Scholarship Fund \$25,057.00
(Established with gifts from Robert K. Redfield in honor of his spouse; used to support civil or environmental engineering undergraduates) (grandfathered)

The Elizabeth Watters Scholarship Fund \$25,000.00
(Established with gifts from Elizabeth Jean Watters; used to provide scholarship support to students enrolled in the Moritz College of Law who are/were members of Ohio Staters, Inc. or Sphinx Senior Honorary) (grandfathered)

Change in Description of Named Endowed Fund

The Michael Oliver Garraway Memorial Scholarship Endowment Fund

Change in Name and Description of Named Endowed Funds

From: The Robert E. Cassell Memorial Scholarship Fund in Architecture

To: The Robert E. Cassell Scholarship Fund in Architecture

From: The John R. Oller *The Lantern* Special Editor Position Fund in the School of Communication

To: The John R. Oller *The Lantern* Special Editor or Reporter Fund in the School of Communication

From: The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing

To: The Frieda and Floyd Shirk Memorial Scholarship Fund in Advanced Practice Nursing

Total \$4,283,536.95

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Fund

A. B. Graham Leaders of Tomorrow 4-H Scholarship Fund

The A. B. Graham Leaders of Tomorrow 4-H Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University with gifts from friends of Ohio 4-H. The scholarship was shaped by a committee of the Ohio 4-H Foundation

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Board to honor the leadership and innovative spirit of A. B. Graham, an Ohio native and founder of 4-H.

The annual distribution from this fund shall be used to provide at least one annual scholarship for Ohio 4-H members and/or alumni who have demonstrated excellence in community service and leadership and have been enrolled in Ohio 4-H programs for a minimum of three years. Preference will be given to applicants who are involved in innovative and non-traditional programs and/or programs that emphasize leadership. Preference will be given to entering freshmen at The Ohio State University including its regional campuses and ATI who meet the aforementioned qualifications. If a qualified candidate cannot be found, the scholarship will be awarded to a freshman entering college at an accredited institution of higher education in the state of Ohio. The scholarship is renewable for three additional years based on satisfactory progress toward a degree while maintaining a 2.5 grade point average.

Recipients shall be selected by the OSU Extension-4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the assistant director of OSU Extension - 4-H Youth Development in consultation with the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension- 4-H Youth Development.

Amount Establishing Endowment: \$36,769.83 (grandfathered)

Change in Name and Description of Named Endowed Funds

The School of Communication Discretionary Fund

The School of Journalism and Communication Discretionary Endowment Fund was established May 7, 1999, by the Board of Trustees of The Ohio State University with funds transferred from the general fund of the School of Communication. The name and description are being revised April 3, 2009.

The annual distribution from this fund shall be used for general purposes for the School, with expenditure approval by the School's director. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the director of the School of Communication and the dean of the College of Social and Behavioral Sciences.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication.

The Ohio Newspaper Fund for School of Communication Scholarships

The Ohio Newspaper Fund for School of Journalism Scholarships was established April 10, 1959, by the Board of Trustees of The Ohio State University with two initial gifts: one from the Advocate Printing Company of Newark, Ohio, made in memory of Charles H. Spencer; and one from The Lorain County Printing and Publishing Company of Elyria, Ohio, made in memory of A. C. Hudnutt. The name and description were revised April 3, 2009.

The annual distribution from this fund shall provide scholarships to students enrolled in the School of Communication in the College of Social and Behavioral Sciences who have expressed an interest in journalism. Scholarship recipients shall be selected by the dean of the College in consultation with the director of the School and the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication.

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Establishment of Named Endowed Chair

The Gertrude Parker Heer Chair in Cancer Research

The Gertrude Parker Heer Chair Fund in Cancer Research was established June 5, 1992, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Gertrude Parker Heer of Columbus, Ohio. The required funding level has been reached and the chair was established April 3, 2009.

The annual distribution from this fund shall support the work of a distinguished faculty member involved in cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center (CCC), the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chief executive officer of The James, the director of the CCC, the dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Chair: \$1,263,527.59 (grandfathered)

Establishment of Named Endowed Professorship

The Nina Mae Mattus Professorship

The Nina Mae Mattus Professorship was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Nina Mae Mattus (B.S.H.E. 1921).

The annual distribution from this fund shall provide a professorship position in the Department of Textiles and Clothing in the College of Home Economics, currently known as the Department of Consumer Sciences in the College of Education and Human Ecology. Appointment to this position shall be recommended by the dean of the College of Education and Human Ecology and approved by The Ohio State University Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Professorship: \$500,000.00 (grandfathered)

Establishment of Named Endowed Funds

The Leon R. and Ada S. Klein Faculty Excellence Fund

The Leon R. and Ada S. Klein Faculty Excellence Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Leon (B.S.Bus.Adm. cum laude 1955, M.B.A. 1956, Ph.D. 1963) and Ada Klein in appreciation of the commitment to teaching by Dr. Harold H. Maynard and Dr. Theodore N. Beckman.

Influenced by Dr. Maynard and Dr. Beckman, Dr. Klein dedicated his life to business education and understood the importance of teaching and making a connection with the students he taught.

The annual distribution from this fund shall support recruitment and retention of world-class management faculty in The Max M. Fisher College of Business who demonstrate a commitment to the importance of education and their role as educator inside and outside the classroom, with special consideration given to faculty who excel in the discipline of teaching as determined by the College's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$657,793.08

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The Edwin L. and Mary Jane Overmyer Innovation Fund

The Edwin L. and Mary Jane Overmyer Innovation Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Edwin L. Overmyer (B.S.Agr. 1961) and Mary Jane Overmyer of Columbus, Ohio.

The annual distribution from this fund shall be used to provide the dean with additional funds to invest in strategic areas that elevate The Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$512,605.80

Total Commitment: \$1,100,000.00

The Kathryn M. Danenhowe Memorial Scholarship Fund

The Kathryn M. Danenhowe Memorial Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of John H. Danenhowe (M.B.A 1940) of Oak Park, Illinois, in memory of his mother, Kathryn M. Danenhowe.

The annual distribution from this fund shall provide one or more merit scholarships (Presidential, Medalist, Distinguished and/or University). Students will be selected based upon the criteria sanctioned by the executive vice president and provost.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. The fund will be administered by the University Honors and Scholars Center in consultation with the Office of Student Financial Aid. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice provost for Enrollment Services and dean for Undergraduate Education.

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Amount Establishing Endowment: \$250,000.00

Dr. Pliny A. and Margaret H. Price Endowment Fund
in the Center of Cosmology and Astro-Particle Physics

The Dr. Pliny A. and Margaret H. Price Endowment Fund in the Center of Cosmology and Astro-Particle Physics was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Steve Price and Jill Levy.

The annual distribution from this fund will provide a cash award to support promising young scholars (senior graduate students or junior postdoctoral researchers) visiting the Center for Cosmology and Astro-Particle Physics (CCAPP). Award recipients will be selected based on a review of their scholarly research in the areas of cosmology and/or astro-particle physics. The selection process will be managed by the director of the (CCAPP) at the discretion of the chairperson of the Department of Physics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$127,000.00

The David H. Bodiker Lecture Series on Criminal Justice Fund

The David H. Bodiker Lecture Series on Criminal Justice Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family, friends, and colleagues of David H. Bodiker (J.D. 1963) – the "Bodiker Board."

The purpose of The David H. Bodiker Lecture Series on Criminal Justice is to promote, improve, and advance the highest level of academic and professional interest in protecting the rights of the accused in the criminal justice system through an annual lecture at The Michael E. Moritz College of Law, commencing in September 2009. Each year the featured lecturer will be a nationally known authority who will make a presentation to law students and interested professionals at the Moritz College of Law. The lecture will be published in the *Ohio State Journal of Criminal Law*.

The annual distribution from this fund shall support The David H. Bodiker Lecture Series on Criminal Justice including, but not limited to, the honorarium of the lecturer.

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Upon approval by The Ohio State University Board of Trustees: 1) the lecture series shall be known in perpetuity as The David H. Bodiker Lecture Series on Criminal Justice; 2) the lecture will occur annually; 3) the dean of the Moritz College of Law will select the lecturer each year in consultation with the Bodiker Board; and 4) the dean of the Moritz College of Law will approve any social functions associated with The David H. Bodiker Lecture Series on Criminal Justice, including but not limited to lunches, dinners, and similar social functions, in full consultation with the Bodiker Board.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Bodiker Board, Constance A. Bodiker and/or Amy Bodiker, their heirs, executors, administrators and assigns, and the dean of the Moritz College of Law.

Amount Establishing Endowment: \$122,479.85

The Shaun and Jennifer Clark Softball Scholarship Fund

The Shaun and Jennifer Clark Softball Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Shaun Clark of Newark, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity softball team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$100,000.00

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Total Commitment: \$150,000.00

The Michael Andrew Chaszeyka Fund in Public Affairs

The Michael Andrew Chaszeyka Fund in Public Affairs was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Michael Andrew Chaszeyka (B.M.E. 1943).

Michael was recognized as a member of American Mensa; he was in the top 2% of the general population on an accepted standardized intelligence test. Michael retired from the Navy Reserves as a lieutenant commander; he was a veteran of World War II and the Korean War. During his career he served with the Office of Naval Research for 20 years and was a researcher with the Armor Research Foundation, now called the IIT Research Institute. Michael held numerous leadership roles in the American Legion and the local VFW post. In retirement he enjoyed competitive snow skiing and world travel, including a 6,000 mile trip on the Trans Siberian Express.

The annual distribution from this fund shall provide scholarship support to graduate students at the John Glenn School of Public Affairs who are United States citizens who demonstrate significant potential to contribute to the diversity of the Glenn School of Public Affairs at The Ohio State University, Columbus, Ohio.

Selection of the Michael A. Chaszeyka Scholar recipient or recipients each year will be made by the appropriate student services and admissions personnel in consultation with the Office of Student Financial Aid and with approval by the School's director.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Glenn School of Public Affairs.

Amount Establishing Endowment: \$72,800.00

The Bassak Family Athletic Scholarship Fund

The Bassak Family Athletic Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ronald R. Bassak (B.S.Bus.Adm. 1981) of Akron, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's football team and who is pursuing an undergraduate degree at The Ohio State

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University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation's Board of Directors and the University's Board of Trustees as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$150,000.00

The Ken Sander Family Athletic Scholarship Fund

The Ken Sander Family Athletic Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ken H. Sander of Port Clinton, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team and who is pursuing an undergraduate degree. First preference will be given to a student-athlete from northwest Ohio. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

The Westerheide Fund for Sports Medicine and Athletic Training

The Westerheide Fund for Sports Medicine and Athletic Training was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kristine E. and Kenneth J. (M.D. 1997) Westerheide of Dublin, Ohio.

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The annual distribution from this fund shall be used to supplement the operating budget of the Sports Medicine/Athletic Training program in the Department of Athletics. Expenditures must be approved by the director of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00
Total Commitment: \$100,000.00

Professorship Fund in Ottoman and Turkish History

The Professorship Fund in Ottoman and Turkish History was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor.

The purpose of this endowment is to support, in perpetuity, the study of Ottoman and modern Turkish history, a field taught and studied at The Ohio State University since the 1930s, and to enhance the national and international competitiveness and distinction of the University in this field. The donor intends more specifically to establish an endowment of \$1,000,000, in keeping with the currently established 2006 endowment levels, to create the named professorship in Ottoman and modern Turkish history.

Until the principal of this fund reaches \$1,000,000, the annual distribution shall be used first to provide research support funding for graduate students in the same field; if that cannot be done, the income from the fund shall be used to purchase books in the same field for the library.

When the principal of this fund reaches \$1,000,000, the annual distribution shall be used to support a named professorship position in Ottoman and Turkish studies. Appointees to this position shall be distinguished scholar-teachers known for their positive interest in Turkish history and culture, their high standing in the international community of scholars in the field, their expertise in the history of the Turkish republic as well as of the Ottoman Empire, their broad linguistic command of the Ottoman and modern Turkish language of different periods, and the originality and impact of their historical scholarship. After a rigorous international search, appointment to the position shall be made upon the recommendation of the dean of the College of Humanities to the executive vice president and provost and approved by the OSU Board of Trustees.

In keeping with the stated purpose of this endowed fund, if the fund grows or if the principal can be increased sufficiently over time, the form in which the fund supports the field may be revised, up to and including the creation of an endowed chair at the

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2006 endowment funding levels; during the donor's lifetime any such change shall be made at his initiative or with his consent.

Alternatively, if the fund never reaches the \$1,000,000 level, the distribution shall continue to be used first to provide research support funding for graduate students in the same field; if that cannot be done, the income from the fund shall be used to purchase books in the same field for the library.

The need for the fund shall not be deemed to have ceased to exist until it becomes impossible to use the distribution of the fund to support Ottoman and Turkish studies in any way whatsoever at this University.

If in any year the income of the fund is not fully used to support the stated purpose of the endowment, any such unused income will be reinvested to principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. The need for the fund shall not be deemed to have ceased to exist until it becomes impossible to use the distribution of the fund to support Ottoman and Turkish studies in any way whatsoever at this University. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$54,126.80

The Russ Hellickson Wrestling Scholarship Fund

The Russ Hellickson Wrestling Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous friend of the University.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity wrestling team. Scholarship recipients must be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he/she be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

Doris Huffman Endowment Fund

The Doris Huffman Endowment Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Doris Huffman (B.S. Agr. 1982).

The annual distribution from this fund shall be used to provide program support for 4-H clothing, fashion, and consumer education in the College of Food, Agricultural, and Environmental Sciences – 4-H Youth Development Program. Expenditures shall be approved by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the 4-H Youth Development Program.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden Scholarship Fund

The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Imboden family.

The annual distribution from this fund shall provide annual scholarships for students in their junior or senior year in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to students who participated in 4-H or FFA in high school; or who have congressional internship experience; or who participate in OSU student organizations; or who have participated in community service programs, especially those in the field of health care.

The scholarship is renewable provided the student remains in good academic standing with at least a 3.25 cumulative grade point average and is progressing toward his/her

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degree. Recipients will be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

Harold McMaster Scholarship Fund in Physics

The Harold McMaster Scholarship Fund in Physics was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Harold and Helen McMaster Foundation, Inc.

The annual distribution from this fund shall provide scholarship support to high ability undergraduate students from the state of Ohio (where Harold resided for the majority of his life) who intend to major in physics. The chairperson of the Department of Physics, in collaboration with the dean of the College of Mathematical and Physical Sciences, shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$100,000.00

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Mary Martin Picarillo Endowed Scholarship Fund

The Mary Martin Picarillo Endowed Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Raymond V. Picarillo.

The annual distribution from this fund shall be used to provide one annual scholarship to a student, in the Department of Art, College of the Arts, with a minimum 3.0 grade point average who demonstrates financial need as well as artistic talent. It is the donor's desire that this fund shall support educational diversity at the University, consistent with the University's mission and admissions policy, by awarding scholarships in furtherance of the diversity mission with particular attention to, but not limited to, female students who have graduated from Whetstone High School in Columbus, Ohio, and who have been accepted for admission at the University. Candidates must submit a portfolio to be reviewed by the chairperson of the Department of Art. Scholarship recipients will be recommended to the dean of the College of the Arts by the chairperson of the Department of Art and awarded in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of the Arts.

Amount Establishing Endowment: \$50,000.00

The Scott Schiff Family Athletic Scholarship Fund

The Scott Schiff Family Athletic Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Scott W. Schiff (B.A. 1979) of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate scholar-athlete who is a member of the varsity football team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

The Richard and Barbara Snyder Scholarship Fund

The Richard and Barbara Snyder Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard M. Snyder (B.S.Bus.Adm. 1957) and Barbara G. Snyder (B.S.Ed. 1955, M.A. 1968, Ph.D. 1982) of Parma Heights, Ohio.

The annual distribution shall be reinvested to the endowment principal until the principal balance reaches \$100,000. After the endowment principal reaches \$100,000, 50% of the annual distribution shall be reinvested to the endowment principal annually. The remaining 50% of the annual distribution shall provide scholarships for one or more incoming first-year undergraduate students from the greater Cleveland area. The annual distribution of the scholarship fund may be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses.

The scholarship shall be distributed equally over the three quarters of the academic school year. The scholarship is renewable up to 12 quarters (or eight semesters should the University change its system) as long as the student is enrolled in a degree program at Ohio State. This scholarship fund will be administered by the Office of Student Financial Aid in consultation with The Ohio State University Alumni Club of Greater Cleveland.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the Office of Student Financial Aid.

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Amount Establishing Endowment: \$30,887.00 (grandfathered)
Total Commitment: \$125,000.00

The Circle K Club Alumni Society Scholarship Fund

The Circle K Club Alumni Society Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Lanton Lee (B.S.Bus.Adm. 1987) and Mrs. Lori Lee of Indianapolis, Indiana, and members and friends of the Circle K Club Alumni Society.

The annual distribution from the fund shall be used to provide one or more scholarships for a full-time undergraduate student attending the main campus in Columbus, Ohio, who is a member of the Circle K Club, has a minimum cumulative grade point average of 2.8, and has shown leadership ability and involvement on campus. Qualified scholarship candidates will be recommended to the Office of Student Financial Aid by The Circle K Club Alumni Society Scholarship Committee. The final scholarship awardees will be determined by the Office of Student Financial Aid.

The scholarship shall be used for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. Any unused annual distribution shall be reinvested to the endowment principal.

Based on the above criteria, it is the donors' preference that should the Circle K Club, or its successor, cease to exist, that the scholarship be awarded to a former member of Key Club International. It is also the donors' preference that should the Circle K Club Alumni Society Scholarship Committee be unavailable to work with the Office of Student Financial Aid the scholarship will be awarded by the Office of Student Financial Aid following the donors' awarding preferences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Lanton and Lori Lee, should they be alive, or their children, Margaret Lanette Lee and Landry Lawrence Lee, should they survive them, and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$25,490.00 (grandfathered)

The Carolyn J. Merry Engineering Scholarship Fund

The Carolyn J. Merry Engineering Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert K. Redfield of Hilliard, Ohio, in honor of his spouse Carolyn Merry, professor and chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

Dr. Carolyn Merry started at The Ohio State University as an assistant professor in 1988, eventually being formally appointed Department chairperson by the OSU Board of Trustees effective July 1, 2005. She teaches classes in surveying, geographic

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information science, and remote sensing in the Department. She was a first generation student who went to college, and has a strong appreciation for the value of a college education. One area she has energetically supported throughout her tenure at The Ohio State University is to encourage females to pursue the field of civil engineering as a career.

The annual distribution from this fund shall be used to support civil or environmental engineering undergraduates and educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that these civil engineering scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students matriculating in the fields of civil or environmental engineering. Selection will be made by the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

Amount Establishing Endowment: \$25,057.00 (grandfathered)

The Elizabeth Watters Scholarship Fund

The Elizabeth Watters Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth Jean Watters (B.A. cum laude 1987, J.D. 1990).

The annual distribution from this fund shall provide scholarship support to students enrolled in The Michael E. Moritz College of Law who are/were members of Ohio Staters, Inc. or Sphinx Senior Honorary with preference given to candidates who are/were members of both organizations. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Fund

The Michael Oliver Garraway Memorial Scholarship Endowment Fund

The Michael Oliver Garraway Memorial Scholarship Endowment Fund was established April 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his wife, Annie Marie Garraway, and the estate of Michael Oliver Garraway, professor emeritus in the Department of Plant Pathology. The description was revised April 3, 2009.

The annual distribution from this fund shall be used to support at least one undergraduate scholarship or graduate award for a student enrolled full-time in the College of Food, Agricultural, and Environmental Sciences. The amount of each annual undergraduate scholarship shall be no greater than non-Ohio resident tuition and fees for a full-time student as determined by the University. The amount of each annual graduate award shall be no greater than 30% of non-Ohio resident tuition and fees for a full-time undergraduate student as determined by the University. The graduate award may be used for, but is not limited to, conference fees and travel, travel to a home country, and supplies. The award may not be used for graduate student stipends.

Preference shall be given to students native to Dominica and who graduated from a high school there. If no qualified student from Dominica is identified, secondary preference shall be given to students from islands comprising the Organization of Eastern Caribbean States including Anguilla, Antigua and Barbuda, British Virgin Islands, Grenada, Montserrat, St. Kitts and Nevis, St. Lucia, St. Vincent, and the Grenadines; and third preference shall be given to students from the Bahamas, Barbados, Jamaica, Trinidad, and Tobago. Preference also shall be given to first generation college students. Qualified applicants will have demonstrated integrity, dependability, and consideration for others, cooperation with fellow students, teachers, and the community. Qualified applicants also will have demonstrated sincere interest in and concern for the preservation and improvement of food, agricultural, and environmental endeavors in the Caribbean islands.

The scholarship or award may be renewed annually for up to three additional years of support provided the recipient is making good academic progress toward his/her degree, retains full-time status, and continues to demonstrate the qualities required of the scholarship. Recipients shall be selected by the College's scholarship selection

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committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid. If she so desires, the donor may assist in identifying and recommending prospective candidates to the University for consideration of admission and the scholarship.

The University may utilize or set aside no more than 5% of the annual distribution in any given year to market the availability of the Garraway Scholarship to prospective students through organizations such as the Caribbean Council for Higher Education in Agriculture (CACHE), Dominica State College, and other appropriate schools in Dominica.

It is the donor's intent for the endowment to fully fund tuition and fees for undergraduate scholarship recipients. However, if the amount of the annual distribution available from the fund is insufficient to do so, this shall not prevent the University from awarding the scholarship to preclude the recipient from seeking other scholarships or forms of financial aid.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment. It may be reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences if he determines that the accumulated funds are in excess of the needs of the scholarship or award recipients in the foreseeable future.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Change in Name and Description of Named Endowed Funds

The Robert E. Cassell Scholarship Fund in Architecture

The Robert E. Cassell Memorial Scholarship Fund in Architecture was established May 5, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Robert E. Cassell (B.C.E. 1951) from his wife, Charlene L. Cassell, and numerous friends, family, colleagues, and students. The name and description were revised April 3, 2009.

The annual distribution from this endowed fund shall be used to support educational diversity at the University consistent with the University's mission and admissions policy. It is the donors' desire that merit based scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, junior, senior, or graduate level students who are United States citizens displaying financial need and good character, who have been accepted for admission at the University, and are enrolled in the Architecture program at the Austin E. Knowlton School of Architecture.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the director of the Knowlton School of Architecture and the section head of Architecture in consultation with the appropriate faculty members and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Knowlton School of Architecture and the section head of Architecture in consultation with the appropriate faculty members.

The John R. Oller *The Lantern* Special Editor or Reporter Fund
in the School of Communication

The John R. Oller *The Lantern* Special Editor Position Fund in the School of Communication was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John R. Oller (B.A.Jour. 1979) who resides in New York City, New York, and Sonoma County, California. This gift shall be appropriately recognized from time to time in *The Lantern* or other University publications. The name and description were revised April 3, 2009.

The annual distribution from this fund shall be used to support a special editor or reporter at *The Lantern* for a minimum of one quarter per year, excluding summer quarter. The special editor or reporter shall be assigned to work on longer, more investigative or interpretive pieces than a typical editor or reporter. Qualified candidates must be of junior status or higher and have a minimum 3.0 grade point average. Recipients will be selected jointly by the director of the School of Communication and *The Lantern* student advisor, with the advisor's views being granted priority.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication and *The Lantern* student advisor, with the advisor's views being granted priority.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Social and Behavioral Sciences in consultation with the director of the School of Communication and *The Lantern* student advisor, with the advisor's views being granted priority.

The Frieda and Floyd Shirk Memorial Scholarship Fund
in Advanced Practice Nursing

The Frieda Shirk Memorial Scholarship Fund in Advanced Practice Nursing was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Floyd Shirk of Marysville, Ohio, in memory of Frieda Shirk (B.S.Ed. 1942, Cert. Grad. Nurse 1942, Cert. Public Health Nursing, 1943). The name and description were revised April 3, 2009.

The annual distribution from this fund shall be used to support nursing scholarships for graduate students pursuing a masters degree in the College of Nursing, with preference given to students planning to get their Ph.D. nursing degree. All scholarships are to be awarded on merit and/or financial need and can be used for recruiting purposes. The recipients shall be selected by the dean, assistant dean, and associate deans of the College of Nursing and the faculty who advise graduate level students in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing in consultation with the appropriate faculty who teach graduate courses.

REVISION OF THE LONG-TERM INVESTMENT POOL DISTRIBUTION POLICY

Resolution No. 2009-77

Synopsis: Revision of the University's Long-Term Investment Pool Distribution Policy is proposed as follows:

1. Combine the two pools into one, resulting in one consistent payout rate for all funds
2. Eliminate the collar and replace it with a temporary one year floor limiting the total distribution decline to 3% for Fiscal Year 2010
3. Move to a 4.25% payout rate

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4. Move to a seven year moving average
5. Re-evaluate in 12 months

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the Long-Term Investment Pool Distribution Policy be modified to incorporate items 1 through 5 above; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance is directed and authorized to implement and administer this policy and to manage the Long-Term Investment Pool Distribution in accordance with this policy.

(See Appendix XXXIII for background information, page 786.)

REVISION OF THE INTERIM LONG-TERM INVESTMENT POOL POLICY

Resolution No. 2009-78

Synopsis: Revision of the University's Interim Long-Term Investment Pool Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted investment policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for revision of the Interim Long-Term Investment Pool Policy to provide for flexibility in the management of the Long-Term Investment Pool:

NOW THEREFORE

BE IT RESOLVED, That the following asset allocation and benchmarks be adopted by the Board of Trustees for the Interim Long-Term Investment Pool; and

<u>Asset Class</u>	<u>Range</u>	<u>Benchmark</u>
Market Exposure	10-50%	50% (Russell 3000) + 50% (EAFE)
Risk Reducers	25-50%	90 Day T-Bills + 4.0%
Return Enhancers	10-25%	120% (80% Russell 3000 + 20% EM Index)
Inflation Hedges	10-25%	75% (CPI+4.0%) + 25% (NACREIF Real Estate Index)

BE IT FURTHER RESOLVED, That futures, options, forward contracts, and swap agreements may be utilized in a manner that is consistent with the policies and objectives contained within the Interim Long-Term Pool Investment Policy. Such instruments should be used to hedge risk in the portfolio or to implement investment strategies more efficiently and at a lower cost than would be possible in the cash market. Such instruments should not be used for purely speculative purposes; and

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BE IT FURTHER RESOLVED, That the Chief Investment Officer and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to implement and administer these revisions to the Interim Long-Term Investment Pool in accordance with this resolution.

(See Appendix XXXIV for background information, page 791.)

**ADOPTION OF THE OHIO STATE UNIVERSITY
LIMA REGIONAL CAMPUS MASTER PLAN**

Resolution No. 2009-79

Synopsis: Adoption of the proposed Master Plan for The Ohio State University Lima Regional Campus as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all the areas of the University, including the regional campuses, to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared a district plan for the Lima Regional Campus, bounded generally by SR 309 on the south, Thayer Road on the east, Reservoir Road on the north, and Mumaugh Road on the west; and

WHEREAS the Lima Regional Campus Master Plan addresses planning and design issues specific to this campus, including campus context, location of future facilities, open space, natural features, vehicular and pedestrian circulation, parking and signage, design and development guidelines for future facilities and open space improvements; and

WHEREAS the Lima Regional Campus Master Plan provides a framework for the Lima Campus and the co-located Rhodes State College to collaborate on physical planning decisions, land use policies, space and cost sharing strategies, student services and community outreach; and

WHEREAS the appropriate University offices have reviewed the proposed Lima Regional Campus Master Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Lima Regional Campus Master Plan as part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Finance to proceed, consistent with the established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through the Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with the Master Plan.

(See Appendix XXXV for background information, page 800.)

**APPROVAL TO ENTER INTO DESIGN, CONSTRUCTION
MANAGER AND CONSTRUCTION CONTRACTS**

Resolution No. 2009-80

**APPROVAL TO ENTER INTO DESIGN CONTRACTS
SMITH LAB REHABILITATION**

**APPROVAL FOR DESIGN CONTINUATION AND PROJECT REPACKAGING
PROJECT ONE REPACKAGING**

**APPROVAL TO ENTER INTO CONSTRUCTION MANAGER CONTRACTS
MEDICAL CENTER CHILLER PLANT AND EMERGENCY GENERATION**

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
CUNZ HALL RENOVATION
HIGH VOLTAGE SWITCH AND CABLE REPLACEMENT
OARDC – ANIMAL & PLANT BIOLOGY LEVEL 3 ISOLATE FAC**

Synopsis: Authorization to enter into design, construction manager and construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Smith Lab Rehabilitation (09-10 capital plan)	\$12.1M	State appropriations Local funds
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WHEREAS in accordance with the attached materials, the University desires to repackage the previously approved project and continue with design:

Project ONE Repackaging	up to \$1B	University bond proceeds Development funds
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Note: request is design approval only. Individual projects must be approved separately for design and prior to entering into construction.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction manager contracts for the following projects:

Medical Center Chiller Plant and Emergency Generation (09-10 capital plan)	\$62.5M	University bond proceeds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

Cunz Hall Renovation (07-08 capital plan)	\$24.3M	State appropriations Development funds
High Voltage Switch and Cable Replacement (07-08 capital plan)	\$15.1M	University bond proceeds
OARDC – Animal & Plant Biology Level 3 Isolate Fac (07-08 capital plan)	\$21.7M	State appropriations Local funds Grant funds

** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital*

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project authorization because of their small size or because they arose unexpectedly between capital planning cycles.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design, construction manager and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXVI for background information and maps, page 805.)

PURCHASE OF REAL PROPERTY

Resolution No. 2009-81

FIVE (5) PARCELS
328 W. LANE AVENUE (HOLIDAY INN)
COLUMBUS, OHIO 43201

Synopsis: Authorization to purchase the property located at 328 West Lane Avenue, Columbus, Ohio 43201. The property consists of five parcels improved with an eleven-story hotel building and an attached multi-level concrete parking garage. This strategic property is located on the north side of Lane Avenue proximate to the new Student Academic Services building. The property will be converted into a University managed dormitory to provide over 450 beds for student housing.

WHEREAS the property has an appraised value range of approximately \$30,000,000 and \$31,450,000 once converted to student housing and at the time of preparation of these materials; and

WHEREAS this property is economically suited to provide for needed student housing requirements, and the appropriate University offices have determined that the purchase of this property and conversion to student housing would be in the best interest of the University; and

WHEREAS the purchase will be financed through University Bond proceeds with debt service payment as the responsibility of Student Life; and

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to purchase property located at 328 W. Lane Avenue from Campus Partners for \$20,000,000 to acquire title of this property in the name of the State of Ohio for the use and benefit of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University. The purchase will be funded by University bonds with debt service paid by Student Life.

(See Appendix XXXVII for background information and map, page 814.)

LONG-TERM LEASE

Resolution No. 2009-82

**JAMES CANCER HOSPITAL AND THE COMPREHENSIVE CANCER CENTER
1590 NORTH HIGH STREET
COLUMBUS, OHIO 43201**

Synopsis: Authorization to enter into a ten year lease agreement with Campus Partners for Community Urban Redevelopment for approximately 15,787 SF of office space located at 1590 North High Street in Columbus, Ohio is requested.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a ten year lease for approximately 15,787 SF in a building that contains approximately 87,046 SF of office space at 1590 North High Street in Columbus, Ohio; and

WHEREAS the lease of this space is important in meeting the objectives and requirements of the James Cancer Hospital and The Comprehensive Cancer Center's Strategic Plan, and it has determined that the lease of this property is in the best interest of the University; and

WHEREAS the funds for the lease will be provided by the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into a ten year lease agreement with Campus Partners for Community Urban Redevelopment for approximately 15,787 SF of office space at 1590 North High Street for use by the James Cancer Hospital and the Comprehensive Cancer Center on such terms and conditions as are deemed to be in the best interests of the University.

(See Appendix XXXVIII for background information, page 816.)

EASEMENTS

Resolution No. 2009-83

**CITY OF COLUMBUS - SANITARY SEWER
WEST OF HIGH ST. BETWEEN TWELFTH AVE.
AND FOURTEENTH AVE. AND WEST TO
COLLEGE AVE., COLUMBUS, OHIO
COLUMBUS SOUTHERN POWER COMPANY - WOSU ANTENNA
RED ROCK BLVD AND TURQUOISE RD. GROVE CITY, OH**

Synopsis: Authorization to grant the City of Columbus, an easement west of High St. between Twelfth Ave. and Fourteenth Ave. and then west toward College Ave., Columbus, Ohio, to locate sanitary sewer lines to service the new Ohio Union; and authorization to grant Columbus Southern Power Company an easement near the intersection of Red Rock Blvd. and Turquoise Rd., at the rear of the WOSU Antenna site at 2350 Red Rock Blvd, Grove City, Ohio, to install an underground electric line to upgrade the electrical circuit and service to customers on Turquoise Rd., is proposed.

WHEREAS the City of Columbus has requested an approximately 0.605 acre easement area to locate the sanitary sewer line, for a term of 25 years, for consideration of \$1.00; and

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WHEREAS this easement is necessitated by the need to locate the sanitary sewer line to provide sanitary sewer service to the new Ohio Union. The appropriate University offices have determined that the grant of this easement is in the best interest of the University; and

WHEREAS Columbus Southern Power Company has requested a 10 foot wide, 8,325.1 square foot, 0.19 acre easement area for the underground electric line, for a term of 25 years. As this request for an easement is an emergency for Columbus Southern Power Company, determination of fair market value and consideration for the easement is still being negotiated; and

WHEREAS this easement will not directly benefit the University at this time or in the foreseeable future; the easement is intended to be granted at or near fair market value and at such other terms as are in the best interest of the University, without ignoring the University's obligation as a good neighbor. The appropriate University offices, Planning and Real Estate and WOSU have determined that the grant of this easement, upon successful completion of negotiations, is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant these easements to the City of Columbus and to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix XXXIX for maps, page 817.)

Upon motion of Mrs. Davidson, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, and Kass.

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2009-84

Synopsis: Reappointment of members to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS Bylaw 3335-1-02(J) provides, in part, that no Trustee shall serve as a director, officer, or member or in any other capacity of any University or related board unless such service is recommended by the Committee on Trusteeship and approved by resolution of the Board of Trustees; and

WHEREAS Trustee Dimon R. McFerson has been nominated to serve as a member of The Ohio State University Self-Insurance Board; and

WHEREAS this appointment would be in the best interest of the University and

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pursuant to Bylaw 3335-1-02(J), the Committee on Trusteeship has recommended approval of this appointment:

NOW THEREFORE

BE IT RESOLVED, That pursuant to Bylaw 3335-1-02(J), the Board of Trustees hereby approves the appointment of Trustee Dimon R. McFerson to serve as a member of The Ohio State University Self-Insurance Board; and

BE IT FURTHER RESOLVED, That the following individuals be reappointed as members of the Self-Insurance Board effective May 1st, 2009, for the term specified below:

R. Reed Fraley, term ending 4/30/2011 (reappointment)
Dimon R. McFerson, term ending 4/30/2011 (reappointment)
Hagop Mekhjian, M.D., term ending 4/30/2011 (reappointment)
Wilburn H. Weddington, M.D., term ending 4/30/2011 (reappointment)
Thomas W. Johnson, term ending 4/30/2010 (reappointment)

BE IT FURTHER RESOLVED, That this appointment entitles the members to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

Upon motion of Mr. Borrer, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes, cast by Trustees Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley and Kass, and one abstention cast by Trustee McFerson.

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Dr. Cloyd:

Before we close the meeting I want to extend a thank you to two Trustees who are participating in their last Board meeting. The first is Debra Van Camp. Debra is completing her second year on the Board as a Student Trustee representing undergraduate students. Deb, all of us on the Board have appreciated the energy, the passion, the proactively and thoughtful perspective you have always brought to all of your Trustee responsibilities. You have kept the students perspective constantly in front of the Board in its deliberations and you have done it in a very influential way. In addition to that you have also taken time to be proactive and take leadership in helping us improve the Board's processes. We thank you very much for that, and we are going to miss you. You really are an extraordinarily intelligent individual, and you have a huge motivation to improve the lives of people. I know you are going to do very well in your professional pursuits and make this University very proud. Again, thank you for your great service and please accept this Board's best wishes to you for all of your future endeavors.

President Gee:

I was going to wait and say nice things about you later on, but I think I will do it right now. I had the opportunity to meet Debra's family last evening and I had the occasion of just thinking a little bit about her because she had that wonderful story about her rubbing elbows with the important people of this institution. I think as I said last evening, and I will say again, I think it has been a privilege for all of us to rub elbows with you Deb. You really represent what this University is all about, tenacity, and hard work. She came to this institution because we made it available for her to afford to come to this institution. This was the front door to her dream, and thanks to the hard work of this University it was so. Debra also represents in so many ways the best angels of this University. A person who I think by the very

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nature of her intelligence and hard work will not only make us proud but also will be devoted to this institution for her life. Debra, one of the things that we have not done very well is we have not had a continuing relationship with our Student Trustees and with our former Trustees, and we are going to do a much better job, and we expect you to lead that effort. Congratulations to you.

Ms. Van Camp:

Thank you for this plaque, I am going to take it to Taiwan with me and hang it up. I just wanted to briefly say a few thank yous. It has been a real privilege. I was appointed by Governor Strickland a couple years ago to serve on this Board. I especially want to thank Dr. Cloyd for the leadership you have had in the two years I have served on the Board. I can say you are the best chairman because I have not known any other. I want to thank all the other Board members for being very open to the perspectives that I had to share. I especially want to thank you David for your friendship over the past two years, and the secretaries at the Board office, Korenia, Ann and Suzanne. I am glad Maureen is here too because she is retired, but she put up with a lot and helped bring me onboard, and I know everyone has hectic schedules, but especially for a student on campus. I do not know if I would have got everything done if it were not for the secretaries, so I really appreciate their help. I also cannot thank the administration enough. The faculty and staff have been tremendously supportive; conveniently missing the first couple days of school here, and they have been enormously understanding with me in different classes and things, as well as some of the administration. Dr. Adams-Gaston and student life and student affairs, and even some of the other people you would not think of working with students like Chris Culley, he explained things to the Student Trustees when we did not understand legal issues and different things. Dr. Cloyd I am really glad you mentioned our student government leaders, Jason, Peter, Ted, and one more name I want to add to the list is Alex Swain, who is the chair on the Council for Student Affairs. They have done a fabulous job and I think that we have had a synergistic relationship this year. We have been able to accomplish a lot of things for students that might not have been possible in the past. I am really grateful for their friendship.

I just want to say two brief things, and one is kind of repeating a little bit of what I said to the Board yesterday, so first to the Board members. Again, I appreciate your being open to my perspective and how much you truly value the students' perspective on the Board. I hope you will continue to challenge the undergraduate student trustee and the graduate student trustee to bring that perspective forward and you will use it to inform all the decisions that you make. I will say it publicly, I said to you last night, I know my personal story is a true testament to how these high level decisions you are making, sometimes you are at the fifty-thousand foot level and you do not think, you know we are talking about budgets and Medical Center issues and different things, and I am just glad that you value the student perspective so much that you are keeping consciously in mind how all these big high-level decisions are making an impact on the daily lives of students, faculty and staff.

The last thing that I just want to say is not really to the Board members, but everyone else here, is that we are truly blessed at this institution to have Board members and administrators that value a student perspective. I have had the opportunity over the past couple of years to talk with Student Trustees around the state as well as around the country and I have talked with enough of them to know that we have a really unique opportunity and a really good thing. A lot of other boards they may have students on them, but they really do not incorporate students into all the processes and decisions of the board in the way that this Board does. I can honestly say that all the Board members here are people of high integrity, that are trustworthy, you all hold yourselves and each other accountable to the future successes of this institution and we are just really lucky to have you.

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Thinking about graduation, as Les was telling me yesterday, I should not really think about it as graduation but as commencement, and I am going to miss a lot of things about Ohio State, especially the late night partying with you, President Gee.

President Gee:

Thanks Debra, there are newspaper reporters around here.

Ms. Van Camp:

I am going to miss a lot of the friendships, but I leave this institution knowing that it is not the end of these relationships but it is really just the beginning of a new phase, and I will always be connected to this University, so thank you very much.

Dr. Cloyd:

Next, our vice chair, Dimon McFerson is completing nine years of remarkable service to this University and Board. Dimon in your tenure on this Board you have been an active contributor to all parts of Board work. Your positive imprint is found everywhere as we look at Board work and around the University. This has been most evident in recent times and the leadership role that you have played, and how we can structure this Board and have this Board operate in a more efficient and effective manner. In absence of your leadership, we would not have made the kind of progress that we have made today. Importantly you have always assured that we make these changes in ways that we are making systemic change, change that will last for a long period of time going forward, and in that regard, as I said last night, I think people will look back on this as just a truly critically important and remarkable contribution to this University, as a legacy, and thank you for that. Also you have been the role model for what someone should have in terms of collegiality. Your open-mindedness, a sense of fairness, a trustworthiness and appreciation for other people, not only their viewpoints in an objective context, but an appreciation for other people as fellow human beings and the kind of courtesy and kindness you show them has really set a standard for all of us to aspire to, and certainly is something that I have found constantly inspiring to be around you and something I have appreciated very much. Dimon, this Board is going to greatly miss you. They are going to miss your leadership and the collegiality that you always bring to all of our meetings, but I think you can safely trust that the very positive impact that you have had on this Board and on this University will remain long, long in the future. As I said last night, I also know with the great love that you have for this University and very importantly the great love and passion you have for education and seeing young people get a quality education is going to open the door for many more opportunities for us to enjoy your collegueship and for that I am very, very grateful. Again, Dimon, speaking for the entire Board of Trustees, thank you for the remarkable service you have provided.

President Gee:

I want to just add a comment here about Dimon. I have known him when he was Dick, as a matter of fact, but for twenty years, a legendary community leader. The thing you represent so much to us is the fact you are like Cincinnatus, instead of going into retirement, you came off the fields again, to the fields of education. Not simply higher education, nine years of service on this Board, but also little known to many people is that Dimon also serves as a member of the Olentangy School District Board, and I think that shows an un-airing commitment to our children, however we calibrate them, K-12 and onto life and that in and of itself is a great blessing to us, but a great service to this community. Dimon, I know that I speak for all of those that are served by this institution, your steady hand, good wit, good humor and your ability to be able to constantly nudge and inspire is something that we deeply appreciate. On behalf of all of us who have served this institution and for those who

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have been served by you, I congratulate you and thank you very much for what you have done.

Mr. McFerson:

Thank you for those kind words. I had a chance to say a few words last night when the Board had dinner together. Debra, congratulations to you as well. This has been a unique and wonderful experience for me. Quickly how the nine years have passed, it seems like just yesterday that I was appointed. I want you to know in the nine years I have never had a parking ticket on this campus, so the Secretary has not had to help there.

It really has been a privilege. I remember well, just seeing Judge Bob Duncan out there, thank you Bob for coming. Back in the days when Board members served on a lot of Committees and a lot of boards and a lot of task forces, I had the privilege to be on campus here or other facilities a couple hundred of times or more over the years. You learn a lot when you do that, but I remember very early on in my tenure, we were sitting, Bob, you and I, and I think Jo Ann you might have been with us that day. We were in Dr. Fred Sanfilippo's office, it happened to be 9/11. That is where we were on 9/11, at the Medical Center when we got the report and we did not know what to think, and shortly after that we got the second report, and we said we had better end this meeting and get home to our loved ones and see what is going on. So it has been a real pleasure for me to be a Trustee. I have learned so much about this great, fabulous, wonderful University. I was lucky enough to be retired the whole time I served, so I got to put in the extra time and got very exposed to things as a result of that.

So to all the great people that work for this University, that serve this University, my colleagues have heard some of this last night, but this fabulous staff we have seated around the second row, and in the audience, and others interested in hearing, this is an incredible place, and we are blessed to have you on the team to serve this flagship University of Ohio which is being recognized now nationally, and in some corners of the world even internationally. We can all be very, very proud to be Buckeyes. To sit and hear the reports from these students, month after month is just incredible. I mentioned to Jack, I said "can you believe what these two young ladies have accomplished already in their lives, and think of what they will accomplish 30 years from now, and 40 years from now." It is unbelievable, so a great legacy is being built.

Maureen it is good to have you here as well. We Board members get spoiled by the Secretary's office, and she was there virtually all my time here, so thanks for your great service, and David, as our Secretary, and now Ann and the other ladies that work in that office. You make it pretty easy for us to serve. So I leave with some great memories. It has been a wonderful run. I appreciate the opportunity to have served, and I do not know what lies ahead for me in life. I still have all these grandkids in school, so I will stay on that school board for awhile, and hopefully a whole bunch of them will come to Ohio State, as certainly a lot of the kids at Olentangy. I use as an example over and over again, I do not know if it is plagiarism or what, but things I learn here I take back to K-12 and keep telling them we have to raise the bar. Olentangy is a great district. It meets all the state standards, but they can do better because Ohio State has raised that bar, and because of that bar being raised across the state at Ohio State, then the local school districts have to do a better job as well. We have to get those average ACT scores; we have to get more kids taking advanced placement classes, because that is what it is going to take to be successful at the University level and at this place. Thank you, I do not know what to say except thank you and I love you all and I love Ohio State and before I tear up I will say thanks.

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President Gee:

Many of you may not know, but Dimon is a graduate of UCLA. Going from being a Bruin, I do not know what a Bruin is, is it a teddy bear or something like that, to being a killer nut, I am not certain you moved up in the world but none the less we are glad to have you.

This is a moment for me personally to remember, Universities are institutions of transition. We are constantly in transition, the spring comes the flowers come out, our students leave, the fall comes the leaves start to turn, our students come again. - natural places of transition, so we are used to it, in profound ways. The nature of Universities are ones of constantly changing landscape, but this is an unusual moment in the history of this institution. For the first time in its history at least in the modern time, we have had a two-term chairman, so the leaves did not change for him last year, and the spring came and went, and he continued to serve, and serve very ably. Dr. Cloyd is, without a doubt, one of the most remarkable human beings with whom I have ever worked with. I say that and not hyperbolically, but truthfully. Tenacious in resolve, gentle in word, takes copious notes - I am always afraid of what are in those notes, and I hope they never surface - and committed to leadership in the best form of leadership; he practices leadership, he does not just talk about it, he practices it. He is a representative of what has been so, I think, important about this University. It allows people to come off the farms and fields and achieve greatness. He is from humble background, came through our Lima campus, came to this institution, succeeded mightily, received a doctorate of veterinary medicine, goes on and has a remarkable achievement in terms of his professional life with Procter & Gamble, rising to the very top of that great corporation, all the while doing it with humility I might add. I think, Gil, one of the things that I do not think we rightly recognize about you is the true service nature that you have. You are a servant and you have humility about you. So today, I know that I speak on behalf of all of the members of this Board, and all of our faculty and staff, our 457,000 living alumni, who around the world celebrate this University in so many ways, because your leadership had made such an enormous difference. Mr. Chairman this is my last time to actually be able to call you Mr. Chairman in that role, but I want you to know it is a professional honor to have worked with you and it is a personal pleasure to have you as my friend. Congratulations to you, we really appreciate your work.

Dr. Cloyd:

Thank you very much, you are too kind Gordon. I told the Board at the dinner we had last evening that service on this Board has been the most nurturing and personally rewarding experience in my professional life. This is really truly a great University with great people and it has really been a true honor to participate with all of you and others in its noble mission. First I want to thank you President Gee, Provost Alutto, other members of the senior leadership team, faculty that are here, faculty that are not here that I have worked with, staff that are here and staff that are not here that I have had a chance to partnership with, and really the terrific and very important work that this University does. I also want to thank Dr. David Frantz, who has helped me charter my way through many paths. David, it just would not have happened without you. I want to thank Ann Lawrence, Korenia Query, Suzanne Nagy and Theresa Drummond, who just do such great work, and pick up all of my foibles so that they are not too public in that regard and I appreciate that very much. This Board would not operate the way it does without the support we have of the Board office. Judge Duncan, thank you for your mentorship. I have tried to do my best in succeeding the great leadership you have brought to this Board, and Maureen, I have been following your orders as best I can, and staying with it. Thank you for all of that.

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Finally I really want to thank all the members of this Board. You really are remarkable people. It is wonderful to associate yourself with people of high intellect around a passionate mission. It can bring a real diversity in view points. You know a Mormon, Stephen Covey, who I got to know quite a bit when I used to teach his course and spent some time with him, and he always had a great comment. He said "if you get a whole group of people together and they all have the same point of view, why are you talking, there is no point in it." When you have a chance to work with a group of individuals like those sitting around this table that can bring that passion and diversity of intellect, but do it in a highly collegial way, it is just very, very special. It is something that I have found constantly inspiring. I think it is really a wonderful gift that you have given me, and I am really indebted to all of you in that regard and I thank you for that very much.

So I do leave this Board with a sense of sadness, but also with a sense of joy for the time I have had, and even more importantly with a great sense of inspiration and confidence for where this great University is going to go. Ohio State will move from excellence to eminence. The University has great leadership, great faculty, great staff, it's got the right mission, and it will positively impact millions of people around this globe directly and indirectly, and improve their lives and make a future possible for them that would not otherwise exist. As Gordon referenced, I was the first person in my family to go to college. When I started we did not have the money to come to main campus, fortunately there was the branch in Lima. I was able to start school there and continue to work and get some money and finally come to this campus, but when we talk about this University being the doorway to the future for people, that is what it is. You have a noble mission. I know you are going to do it very well, and I am also very, very pleased to be succeeded by Mr. Les Wexner who brings tremendous intellect, vision and passion as our next chair, so it is my distinct pleasure Les, to present you with the gavel.

Mr. Wexner:

I was sitting last night listening and today listening, and that notion about commencement rather than graduation, and I think about that in the spirit of way back in the dark ages when I was a student and I did not have the sense about commencing, I was graduating. There was finality. Having served the Board at another time, I thought I graduated, and I think there is a lesson about all of us commencing that optimism that an institution has individually and collectively we have. It also struck me, *the season's pass the years will roll, how firm thy friendship O-H-I-O*, and I think that speaks to the seasonality and the renewal and also about commencing. We are in that constant state of growth and renewal.

In the intimacy of the Board and for everybody here, I think about when this University was celebrating it's 136th or 137th birthday, little did we know then that the Board would about double in size; little did we know then that we would change the structure of the Board in terms of electing a leader; little did we know that the president of the University would retire; little did we know that the provost would be retired in that period three years ago; little did we know that the head of medicine would retire, and the change of much of the leadership in medicine would change; and little did we know where we would be in research and state funding, and federal funding, and matching. Little did I know, or did we believe we have confidence to begin the largest project in this University's history, or that we would be at this point in our journey having gone through all that change and come through so much change in such a short period of time so successfully.

My appreciation goes to Bob Duncan who was the father of that three years ago, and the work that he did, and then most recently, in this turn to Gil. You do not have this in terms of recruiting new presidents, provosts, changing the structure of the University, going to semester systems, fundraising, and development. I look around at the leadership in this room and the amount of change that this institution has had,

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and could not have gotten through it so positively without incredible leadership. I give Bob credit, and most of all Gil I give you credit. I have learned more about leadership in the past three years watching you and Bob than I have learned my whole life, and I thought I knew something about it. It is the deepest regard that I have for that learning, and the leadership that you provided for the University at such a critical time. So, how firm thy friendship.

After speaking about commencement, I think we will commence to adjourn.

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Thereupon the Board adjourned to meet Friday, June 5, 2009, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

G. Gilbert Cloyd
Chairman

David O. Frantz
Secretary

(APPENDIX XXXI)

**BYLAWS OF THE BOARD OF TRUSTEES
OF THE OHIO STATE UNIVERSITY**

3335-1-02 Officers and committees of the board.

(A) through (G) unchanged.

(H) Committees of the board.

(1) through (3) unchanged.

(4) Medical affairs committee. The medical affairs committee shall consider and make recommendations to the board regarding matters pertaining to the university medical center and related health care entities and programs. Matters to be brought before the committee may include, but shall not be limited to: faculty and staff matters; medical center budget and capital plans; medical center strategic plans; clinical activities and plans and patient care matters; James cancer hospital board; university hospitals board; university hospitals east board; OSU Harding hospital board; Ross heart hospital board; medical center system plans and operations; Ohio state university physicians; and any other matter assigned to the committee by the board or the chair of the board. The chair of the medical center board shall be an ex officio non-voting member of the medical affairs committee.

(5) through (8) unchanged.

(I) unchanged.

(J) No Except as provided in paragraph (C)(8) of rule 3335-93, no trustee shall, during his or her term in office, serve as a director or officer or in any other capacity of any university affiliated entity or as a director, officer, or member or in any other capacity of any other university or related advisory or governance board, committee, or similar body, unless such service is recommended by the committee on trusteeship and approved by resolution of the board of trustees.

UNIVERSITY HOSPITALS BOARD BYLAWS

~~3335-93-01 University hospitals board.~~

~~The body responsible to the Ohio state university board of trustees for oversight of patient care services, financial performance, and the university hospitals' support of the Ohio state university health sciences academic programs, shall be known as the university hospitals board (herein called hospitals board).~~

~~(A) The hospitals board will be composed of two members of the Ohio state university board of trustees (trustee members), twelve citizens from the general public (citizen members), and the chairperson of the college central faculty practice group, all appointed by the Ohio state university board of trustees in consultation with the president of the university.~~

~~(B) The president of the Ohio state university, the executive director, medical director and chief of the medical staff of university hospitals, senior vice president for health sciences, dean of the college of medicine, and vice president for health services shall be ex-officio members with vote of the hospitals board.~~

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- (C) — ~~Insofar as feasible, the selection criteria will ensure that the hospitals board membership will include persons with business expertise, persons with legal expertise, persons with knowledge of health care delivery, persons knowledgeable about the academic mission of university hospitals, and persons who can assist the hospitals in its relations with the public and governmental entities. Selection processes will incorporate the diversity policies of the university.~~
- (D) — ~~The term of office for the twelve citizen members will be three years. At the discretion of the Ohio state university board of trustees, any citizen member may serve three consecutive terms.~~
- (E) — ~~The president of the Ohio state university will serve as the university's primary administrative contact with the hospitals board and shall interpret proposals and recommend actions of the hospitals board to the university's board of trustees.~~
- (F) — ~~The executive director of university hospitals will serve as the secretary to the hospitals board and provide such staff services for the hospitals board as may be requested.~~

~~3335-93-02 Powers and duties.~~

~~Members of the hospitals board shall be responsible to the university board of trustees for the oversight of patient care services in and financial performance of university hospitals and for ensuring that the hospitals' activities support the health sciences programs of the university. Although it is understood that the university board of trustees cannot delegate its ultimate authority over and responsibility for the hospitals--including determination of policy for the fiscal health of the university hospitals, its personnel policies, or the definition of the hospitals' mission--the hospitals board will be delegated the authority and responsibility set forth herein, consistent with Ohio law. The university hospitals board will be responsible for, subject to the authority and periodic review of the university board of trustees, the following:~~

- (A) — ~~Assuring the quality of care including the delivery of patient services including formation of quality assessment and improvement mechanisms and monitoring the achievement of quality standards and goals.~~
- (B) — ~~Oversight of the hospitals' unique mission to support the health sciences teaching and research programs of the university.~~
- (C) — ~~Monitoring the implementation of the university medical center integrity program as adopted by the Ohio state university board of trustees.~~
- (D) — ~~Establishing educational programs for its members and periodically assessing its own performance.~~
- (E) — ~~Oversight of the accreditation and licensure process.~~
- (F) — ~~Approval of medical and dental appointments, clinical privileges, and disciplinary actions upon the recommendation of the appropriate officials and/or medical staff administrative committee.~~
- (G) — ~~Approval of medical staff bylaws amendments and recommendation thereof to the Ohio state university board of trustees.~~

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- (H) ~~Review and recommend operating and capital budgets prior to their submission to the Ohio state university board of trustees by the university president.~~
- (I) ~~Monitoring financial performance including the achievement of financial goals and targets.~~
- (J) ~~Creating committees it deems necessary, which may be directed by the hospitals board to act on its behalf, to carry out its responsibilities, as consistent with its powers and duties described above.~~
- (K) ~~Recommending and monitoring strategic plans consistent with the strategic plan for the university medical center.~~
- (L) ~~Approval of the purpose and articles of incorporation of any organization wishing to establish itself as an auxiliary service organization to the university hospitals.~~

~~3335-93-03 Accountability.~~

~~To ensure that the Ohio state university board of trustees meets its governance obligations under Ohio law, the hospitals board will be accountable, through the president, the senior vice president for health sciences, and the vice president for health services to the Ohio state university board of trustees.~~

~~The appointment of the executive director of university hospitals will be approved by the Ohio state university board of trustees upon recommendation of the president, the senior vice president for health sciences, and the vice president for health services of the university following consultation with the hospitals board.~~

~~The Ohio state university board of trustees will continue to hold the president of the university responsible for the conduct of the academic programs and for ensuring that the hospitals are operated in a manner consistent with university policy and state and federal law.~~

~~3335-93-04 Meetings and notice.~~

- (A) ~~Regular meetings. Regular meetings of the hospitals board may be held each month, or on a schedule established by the board, at times which shall be set and publicly announced and/or at such other time or place as may be announced by the chairperson.~~
- (B) ~~Special meetings. Special meetings may be called at the direction of the chairperson, and shall be called by the chairperson at the request of three members of the board, provided that notice to all board members shall be given not less than five days prior to the meeting. The notice shall state the time, place, and purpose of the meeting.~~
- (C) ~~Except as otherwise specified in these bylaws, all meetings of the hospitals board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."~~
- (D) ~~Meetings of the hospitals board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law.~~

~~3335-93-05 Quorum.~~

~~At least a majority of the current voting membership of the hospitals board shall be necessary for a quorum.~~

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~~3335-93-06 Vacancies.~~

~~Whenever a vacancy occurs on the hospitals board, notice shall be given immediately to the president of the university so that the Ohio state university board of trustees may appoint a new member as soon as possible to fill the unexpired term.~~

~~3335-93-07 Removal.~~

~~(A) — The hospitals board may recommend to the Ohio state university board of trustees that a citizen member of the hospitals board be removed or suspended. Recommendations for suspension or removal by the board shall be made directly to the Ohio state university board of trustees which has sole authority to appoint and remove members of the university hospitals board.~~

~~(B) — Any board member who has three unexcused absences for three successive meetings, or five unexcused absences in a calendar year, as determined by the chairperson, shall be automatically removed.~~

~~3335-93-08 Indemnification of hospitals board members.~~

~~Members of the hospitals board will be provided legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the hospitals to the full extent permitted by Ohio law.~~

~~3335-93-09 Compensation of hospitals board and board committee members.~~

~~No hospitals board member shall receive compensation for services rendered in the capacity as a board member. However, nothing herein shall be construed to preclude any board member or committee member from receiving reimbursement for actual expenses incurred for serving the hospitals as a board or committee member.~~

~~3335-93-10 Responsibilities of executive director of university hospitals.~~

~~The executive director shall have such authority as may be conferred by the senior vice president for health sciences, the vice president for health services, and the hospitals board. The executive director shall be responsible for the operation of university hospitals and shall serve as the chief executive officer. The executive director will coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs with the medical director.~~

~~3335-93-11 Confidentiality and conflicts of interest.~~

~~In addition to any restrictions or obligations set forth in Chapter 102. of the Revised Code, and recognizing that board members and committee members have a duty of loyalty and fidelity to the university and to the university medical center and that they must govern its affairs honestly, exercising their best care, skill and judgment for the benefit of the university medical center so as to avoid even the appearance of impropriety, the members of the board and its committees shall disclose to the university hospitals board any situation wherein such person has a conflict of interest that could possibly cause that person to act in other than the best interest of the university medical center and university hospitals. In any such situation the member shall abstain from acquiring any information developed by the university medical center and university hospitals and from participating in any discussions or voting related to such situation. In addition, all members of the board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the university medical center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the Ohio state university board of trustees from time to time.~~

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Chapter 3335-95

OFFICERS OF THE BOARD

~~3335-95-01 Officers.~~

~~The officers of the board shall be members of the board and shall consist of a chairperson, vice chairperson, and such other officers as the board may deem advisable. The chairperson and vice chairperson, chosen from among the citizen members, shall be appointed annually by the Ohio state university board of trustees upon recommendation of the president. No officer may serve more than two successive terms.~~

~~3335-95-02 Chairperson.~~

~~The chairperson of the board shall appoint all committee members; shall preside at all meetings of the board; and shall be responsible for approving the agenda for board meetings. The chairperson shall have such other and further duties and authority as may be prescribed elsewhere in these bylaws, or from time to time by the hospitals board.~~

~~3335-95-03 Vice chairperson.~~

~~During the absence of the chairperson or the chairperson's inability to act, the vice chairperson shall perform the duties and exercise the powers of the chairperson.~~

Chapter 3335-97

COMMITTEES

~~3335-97-01 Committee designations.~~

~~The board shall establish a professional affairs committee and such special purpose committees as may be necessary. The chairperson of the board shall appoint the board's representatives to the committees; the president of the university may designate any officer of the university to attend meetings of the committees as ex-officio members without vote. The hospitals executive director shall attend all meetings and act as secretary.~~

~~3335-97-02 Professional affairs committee.~~

~~(A) Responsibilities. The professional affairs committee shall be responsible for the following specific duties:~~

- ~~(1) Overseeing all patient care activity in facilities deemed by the university trustees to be the administrative responsibility of university hospitals including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians office facilities.~~
- ~~(2) Monitoring quality assurance performance in accordance with the standards set by the university medical center for all programs identified in paragraph (A)(1) of this rule.~~
- ~~(3) Receiving reports from the medical staff administrative committee regarding credentialing and recommending action on these reports to the hospitals board.~~
- ~~(4) Monitoring the achievement of accreditation and licensure requirements.~~
- ~~(5) Reviewing and recommending medical staff bylaws changes and changes to medical staff rules and regulations.~~
- ~~(6) Such other responsibilities as assigned by the chairperson of the hospitals board.~~

~~(B) Composition. The committee shall consist of three board members, appointed annually by the chairperson of the hospitals board, one of whom shall be appointed as chairperson of the committee; and the chief medical officer of the health system, and the chief of the medical staff.~~

~~(C) Meetings. The professional affairs committee shall meet at the call of the chairperson and shall advise the hospitals board of its activities.~~

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Chapter 3335-99

RELATIONSHIPS OF HOSPITALS TO HEALTH SCIENCES,
ACADEMIC, AND RESEARCH PROGRAMS

~~3335-99-01 Relationships of hospitals to health sciences, academic, and research programs.~~

~~The health sciences colleges of the university carry out a significant portion of their educational and research activity in university hospitals. Although the hospitals board has not been delegated specific responsibilities for academic programs, it shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the hospitals patient care programs. The senior vice president for health sciences and vice president for health services shall be charged with maintaining an effective liaison between the health sciences colleges and the hospitals board to assure excellence in both academic and patient care programs.~~

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Chapter 3335-101

MEDICAL STAFF

~~3335-101-01 General.~~

~~The hospitals board holds the medical staff organization accountable to the board for establishing and maintaining standards of medical care. The hospitals board will review and approve the medical staff bylaws before they are submitted to the Ohio state university board of trustees.~~

~~3335-101-02 Medical staff.~~

~~For purposes of Chapter 3335-101 of the Administrative Code, the words "medical staff" shall include all physicians, psychologists, podiatrists, and dentists who are authorized to attend patients in the hospital or in any other medical care activity administered by the hospitals, and may include such other professionals as the medical staff bylaws designate.~~

~~3335-101-03 Medical staff organization.~~

~~The hospitals board shall approve and authorize the organization of the medical staff to discharge those duties and responsibilities assigned to it by the hospitals board and specifically to accomplish the following purposes, among others:~~

- ~~(A) To monitor the quality of medical care in the hospital and make recommendations to the hospitals board to ensure that all patients--admitted to or treated at any of the facilities, departments, or services of the hospitals--receive high quality medical care.~~
- ~~(B) To recommend to the professional affairs committee of the hospitals board the appointment or reappointment of an applicant to the medical staff of the hospitals, the clinical privileges such applicant shall enjoy in the hospitals, and appropriate action that may be necessary in connection with any member of the medical staff.~~
- ~~(C) To represent the medical staff of the hospitals and to provide the means whereby issues concerning the medical staff and the hospitals are discussed within the medical staff organization and among representatives of the medical staff, the hospitals board, and the hospitals administration.~~
- ~~(D) To establish specific rules and regulations governing actions of members of the medical staff.~~

~~3335-101-04 Medical staff bylaws.~~

~~The medical staff organization shall recommend to the board medical staff bylaws, rules, and regulations that set forth the medical staff organization and the governance process for maintaining such bylaws, rules, and regulations to accomplish the purposes set forth in rule 3335-101-03 of the Administrative Code. When such bylaws, rules, and regulations are adopted by the board and the Ohio state university board of trustees, they shall become effective and become part of the bylaws, rules, and regulations of the hospitals. The medical staff organization shall also be responsible for reviewing these bylaws, rules, and regulations periodically and recommending appropriate revisions to the hospitals board.~~

~~3335-101-05 Appointment to the medical staff and assignment of clinical privileges.~~

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~~Upon recommendation of the medical staff and in accordance with the medical staff bylaws, the hospitals board may appoint physicians, dentists, psychologists, and podiatrists meeting the qualifications prescribed in the medical staff bylaws, to membership on the medical staff of the hospitals and shall grant clinical privileges to such persons. Appointment to the medical staff carries with it full responsibility for the treatment of patients of the university hospitals subject to such limitations as may be imposed by the hospitals board or the bylaws, rules, and regulations of the medical staff. Appointments to the medical staff shall be for two years, renewable in accordance with the reappointment procedure set forth in the medical staff bylaws. Reappointments to the medical staff will be made every other year by the board, and shall be for two years.~~

~~3335-101-06 Medical staff administrative committee.~~

- ~~(A) Purpose. The medical staff administrative committee shall establish and maintain means of accountability to the hospitals board, in accordance with the medical staff bylaws. It shall concern itself primarily with the quality of medical care within the hospitals. It shall receive and act upon all medical staff committee reports and make recommendations regarding medical staff status and privileges to the hospitals board. Other specific duties of the medical staff administrative committee are identified in the medical staff bylaws.~~
- ~~(B) Composition. The medical board of the medical staff shall be known as the medical staff administrative committee which shall be composed of the chief of staff, the chief of staff-elect, the chiefs of clinical departments, three at-large members elected by the medical staff, the medical director, and the executive director of hospitals. The medical director shall serve as chairperson of the medical staff administrative committee.~~
- ~~(C) Meetings. The medical staff administrative committee shall meet monthly. Minutes of the meetings shall be provided to all members of the professional affairs committee, the senior vice president for health sciences, the dean of the college of medicine, the dean of the college of dentistry, and the deans of other professional colleges whose faculty have appointment on the medical and dental staffs.~~

~~3335-101-07 Hospitals clinical departments.~~

- ~~(A) Appointment of the chief of each clinical department is subject to approval by the hospitals board on the recommendation of the dean of the applicable professional school and the senior vice president for health sciences and dean of the college of medicine and public health. All such appointments shall be periodically reviewed by the hospitals board. Chiefs of clinical departments' vacancies may be filled on an interim basis at any time by action of the dean of the appropriate professional college, after consulting with the hospitals board. (In general, the chiefs of clinical departments will be chairpersons of corresponding academic departments in the medical college.)~~
- ~~(B) The hospitals board may delegate, through approval of the medical staff bylaws or by appropriate board resolution, to the chiefs of the clinical departments responsibility for maintaining the quality of medical care in their services, and for recommending an applicant's appointment or reappointment to the medical staff of the hospitals and privileges for such an applicant.~~
- ~~(C) The senior vice president for health sciences and dean of the college of medicine and public health shall appoint a medical director who reports to the~~

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~~executive director of university hospitals, to the chief medical officer of the university medical center, and to the hospitals board. In matters relating to medical care in the hospitals, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the medical director.~~

- (D) ~~— The medical director shall be a physician and shall maintain an appointment as an attending staff member of the medical staff. The medical director shall have authority as conferred by the senior vice president for health sciences and the hospitals board; including the responsibility for clinical research and education programs and services at university hospitals, supervision of patient and clinical activity; and responsibility for the clinical organization of the hospitals. The medical director shall direct and supervise the medical staff quality assurance, utilization review, and credentialing activity. The medical director shall establish priorities, jointly with the executive director of the hospitals, for capital medical equipment, clinical space, and the establishment of new clinical programs, or the revision of existing clinical programs.~~

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Chapter 3335-103

AMENDMENTS TO BOARD BYLAWS

~~3335-103-01 Amendments to board bylaws.~~

~~These bylaws may be amended or replaced in whole or in part by the Ohio state university board of trustees.~~

Chapter 3335-104

SPECIALIZED BOARDS

~~3335-104-01 Designations~~

~~From time to time, the Ohio state university board of trustees may establish one or more specialized boards dedicated to the unique mission of a specific facility, service, or program of university hospitals. All members of a specialized board shall be appointed by the Ohio state university board of trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the university. The term of office for each member of a specialized board, other than an ex-officio member, will be three years. The executive director and medical director of the facility or service respectively appointed by the vice president for health services and the senior vice president for health sciences shall be ex-officio members of the specialized board. At the discretion of the Ohio state university board of trustees, any member may serve three consecutive terms.~~

~~3335-104-02 OSU & Harding hospital board~~

~~(A) There is hereby created the OSU & Harding hospital board. It shall:~~

~~(1) Review, recommend and monitor strategic initiatives for behavioral health services.~~

~~(2) Monitor financial performance of OSU & Harding including the achievement of financial goals and targets consistent with those set by the university hospitals board.~~

~~(3) Approve and monitor quality assessment and improvement mechanisms specifically for behavioral health services.~~

~~(4) Perform such other responsibilities as agreed upon by the Ohio state university hospitals board and the Ohio state university board of trustees.~~

~~(B) The vice president for health services shall solicit nominations from Harding medical center for four members of the OSU & Harding hospital board.~~

~~(C) The OSU & Harding hospital board shall meet at the call of its chairperson who shall advise the university hospitals board of its activities.~~

~~3335-104-03 University hospitals east board.~~

~~(A) There is hereby created the university hospitals east board. It shall:~~

~~(1) Review, recommend and monitor strategic initiatives for university hospitals east.~~

~~(2) Monitor the financial performance of university hospitals east including the achievement of financial goals and targets consistent with those set by the university hospitals board.~~

~~(3) Approve and monitor quality assessment and improvement mechanisms for university hospitals east.~~

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~~(4) Perform such other responsibilities as agreed upon by the university hospitals board and the Ohio state university board of trustees.~~

~~(B) The university hospitals east board shall meet at the call of its chairperson who shall advise the university hospitals board of its activities.~~

~~3335-104-04 Ross heart hospital board.~~

~~(A) There is hereby created the Ross heart hospital board. It shall:~~

~~(1) Review, recommend and monitor strategic initiatives for cardiovascular services.~~

~~(2) Monitor financial performance of the Ross heart hospital including the achievement of financial goals and targets consistent with those set by the university hospitals board.~~

~~(3) Approve and monitor quality assessment and improvement mechanisms specifically for cardiovascular services consistent with those established for university hospitals.~~

~~(4) Perform such other responsibilities as agreed upon by the Ohio state university hospitals board and the Ohio state university board of trustees.~~

~~(B) The Ross heart hospital board shall meet at the call of its chairperson who shall advise the university hospitals board of its activities.~~

**THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLVE RESEARCH INSTITUTE BOARD**

Bylaws
(As of November 3, 2006)

~~3335-109-01—General:~~

~~The body with ultimate responsibility to the Ohio state university board of trustees (hereinafter referred to as "university board") for establishing policy, maintaining quality patient care, and providing for organization management and planning and oversight of the financial performance of and within the Arthur G. James cancer hospital and Richard J. Solove research institute (hereinafter referred to as "CHRI") shall be the Arthur G. James cancer hospital and Richard J. Solove research institute board (hereinafter referred to as "board").~~

~~(A) — The board shall be composed of:~~

- ~~(1) — Two members of the university board, each to be appointed by the university board for a one-year term (commencing May fourteenth and ending May thirteenth), one of whom shall serve as chair of the board;~~
- ~~(2) — The director of the Arthur G. James cancer hospital and Richard J. Solove research institute;~~
- ~~(3) — The director of the comprehensive cancer center;~~
- ~~(4) — The director of medical affairs of the James cancer hospital and Solove research institute;~~
- ~~(5) — The chief of staff of the James cancer hospital and Solove research institute;~~
- ~~(6) — Two senior university administrators appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May fourteenth and ending May thirteenth);~~
- ~~(7) — One member of the OSU cancer scholars program appointed by the university board in consultation with the university president for a one-year term (commencing May fourteenth and ending May thirteenth);~~
- ~~(8) — Six citizens from the general public appointed by the university board of trustees in consultation with the university president. The initial term of office of all four of the community members shall commence May 14, 1996. Said initial terms of the four community members shall expire as follows: one on May 13, 1997; one on May 13, 1998; one on May 13, 1999; and one on May 13, 2000. The initial term of office of the fifth and sixth community member shall commence on January 1, 2000 and shall expire on May 13, 2004. Thereafter, terms of office of community members shall be for four years, commencing on May fourteenth and ending on May thirteenth. Each community member shall hold office from the date of appointment until the end of the term for which appointed. Any community member appointed to fill a vacancy occurring prior to~~

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~~the expiration of the term for which his or her predecessor was appointed shall hold office for the remainder of such term. No person who has served three full four-year terms shall be eligible for reappointment;~~

- ~~(9) — The university senior vice president for health sciences and dean of the college of medicine and public health;~~
- ~~(10) — The president of the Arthur G. James cancer hospital and Richard J. Solove research institute foundation; and~~
- ~~(11) — The vice president for health services.~~
- ~~(B) — Insofar as feasible, the selection criteria will ensure that the board membership will include persons with business expertise, persons with legal expertise, persons with knowledge of health care delivery, persons knowledgeable about the academic mission of the CHRI, and persons who can assist the CHRI in its relations with the public and governmental entities. Selection processes will incorporate the diversity policies of the university.~~
- ~~(C) — The director of administration of the CHRI shall serve as the non-voting secretary to the board and provide staff resources to assist the board in its activities.~~
- ~~(D) — In addition to the board members, the following may participate in deliberations at the board's request, will receive agenda and minutes, and from time to time will be invited to submit agenda items:

Deans of health sciences colleges
CHRI director of administration
CHRI senior administrative staff~~
- ~~(E) — The president shall serve as the university's primary administrative contact with the board and shall interpret proposals and recommend actions of the board to the university board.~~

3335-109-02 Power and duties.

~~The board shall be responsible to the university board for patient care, teaching and research activities in and financial performance of the CHRI and for ensuring that the activities conducted within support the health sciences programs of the university. Although it is understood that the university board cannot delegate its ultimate authority over and responsibility for the CHRI -- including determination of policy for the fiscal health of the CHRI, its personnel policies, or the definition of the CHRI mission statement -- the board shall be delegated the authority and responsibility set forth herein, consistent with Ohio law. The board shall:~~

- ~~(A) — Assure quality patient care services, to include approval of admission and quality assurance policies and practices developed by the CHRI staff, and approval of the process for performance evaluation of all CHRI personnel who provide patient services who are not subject to the medical staff credentialing process.~~
- ~~(B) — Monitor all patient care activity in facilities deemed by the university board to be the administrative responsibility of the CHRI included, but not limited to, the hospital, ambulatory care facilities, and physician office facilities.~~
- ~~(C) — Monitor quality assurance performance under all programs identified in paragraph (B) of this rule, including formation of quality assessment and~~

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- ~~improvement mechanisms and monitoring the achievement of quality standards and goals.~~
- (D) ~~Ensure CHRI's unique mission to support the health sciences teaching and research programs of the university.~~
- (E) ~~Monitor relationships of the CHRI with outside agencies, both private and public.~~
- (F) ~~Monitor the implementation of the university medical center integrity program as adopted by the university board.~~
- (G) ~~Monitor CHRI's accreditation processes.~~
- (H) ~~Approve appointments to the medical staff, clinical privileges, and disciplinary actions upon the recommendation of the appropriate official and/or medical staff administrative committee.~~
- (I) ~~Approve medical staff bylaws and rules and regulations and recommend approval of same to the university board.~~
- (J) ~~Review and approve operating and capital budgets prior to their submission to the university board.~~
- (K) ~~Monitor financial performance of CHRI including the achievement of financial goals and targets.~~
- (L) ~~Consistent with the strategic plan for the university medical center, develop and maintain, with participation by the medical staff, the nursing department, other departments and services, and appropriate advisers, a five-year financial and operational strategic plan for the CHRI with continuous monitoring of the plan.~~
- (M) ~~Evaluate safety/security and disaster planning performance.~~
- (N) ~~Assess, monitor, and make recommendations on continuous quality improvement in all patient service areas within the CHRI.~~
 - (1) ~~There will be assurance that all patients with the same health problems are receiving the same level of care in the hospital.~~
 - (2) ~~There will be assurance that the medical staff and staffs of the sections/services will implement and report on the activities and mechanisms for monitoring and evaluating the quality of patient care, for identifying opportunities to improve patient care, and for identifying and resolving problems.~~
 - (3) ~~The board will enforce the support of these activities and mechanisms through the chief executive officer.~~
 - (4) ~~To assure for the provision of resources and support systems for the quality assessment and improvement functions and risk management functions related to patient care and safety.~~
- (O) ~~Monitor the process designed to assure that all individuals responsible for the assessment, treatment, or care of patients are competent in the following, as appropriate to the patient served:~~

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- (1) ~~———— The ability to obtain information and interpret information in terms of the patient needs.~~
- (2) ~~———— A knowledge of growth and development.~~
- (3) ~~———— An understanding of the range of treatment needed by these patients.~~
- (P) ~~———— Monitor and annually evaluate the performance of the director of the CHRI.~~
- (Q) ~~———— Coordinate the board's education and self-evaluation activities and interaction with the university board. The summary of the annual self-evaluation will be communicated to the university board.~~
- (R) ~~———— Ensure annual review of the board's bylaws. Modifications will be forwarded to the university board for review and approval as appropriate and in accordance with rule 3335-109-20 of the Administrative Code.~~

~~3335-109-03 Accountability.~~

~~To ensure that the university board meets its governance obligations under Ohio law, the board will be accountable through the university president, the senior vice president for health sciences, and the vice president for health services to the university board.~~

~~The university board will continue to hold the university president, the senior vice president for health sciences, and the vice president for health services responsible for the conduct of the academic programs and for ensuring that the CHRI is operated in a manner consistent with university policy and state and federal law.~~

~~3335-109-04 Chief executive officer.~~

- (A) ~~———— The director of the CHRI shall have authority as conferred by the senior vice president for health sciences and dean of the college of medicine and public health, the vice president for health services and the board. The director shall be responsible for the operation of the CHRI and shall serve as the chief executive and operating officer. The director will coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs.~~
- (B) ~~———— The director of the CHRI shall be a doctor of medicine and be a member or eligible for membership on the CHRI medical staff and further be qualified for his/her responsibilities through education and experience.~~
- (C) ~~———— The appointment of the director of the CHRI shall be approved by the university board upon recommendation of the university president, senior vice president for health sciences, and the vice president for health services following consultation with the board.~~
- (D) ~~———— The chief executive officer shall act on behalf of the board in the overall management of the CHRI and, through the management and administrative staff, shall provide for effective and efficient management policies and practices as set forth in the applicable standards of the joint commission on accreditation of healthcare organizations.~~

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~~(E) — The chief executive officer shall, in consultation with appropriate members of the CHRl administrative staff, select key management staff.~~

~~3335-109-05 Meetings and notice.~~

~~(A) — Regular meetings. Regular meetings of the board may be held at the hospital each month, or on a schedule established by the board, at times which shall be set and publicly announced by the chair of the board, or at such other time or place as may be announced by the chair.~~

~~(B) — Special meetings. Special meetings of the board may be called by the chair or shall be called by the chair at the request of two members of the board. Notice of a special meeting shall be given to all board members not less than five days prior to the meeting and shall state the time, place, and purpose of the meeting.~~

~~(C) — A quorum for meetings of the board shall be a simple majority of the members thereof. A majority vote of those members who are present and voting shall be required for approval of any proposal.~~

~~(D) — The most recent edition of Robert's rules of order shall govern the conduct of all meetings unless any such rule contained therein conflicts with any provision in these bylaws, in which case these bylaws shall control.~~

~~3335-109-06 Officers of the board.~~

~~(A) — The officers of the board shall be members of the board and shall consist of a chair, a vice chair, and such other officers as the board may deem advisable. The chair, chosen from the university board members, and vice chair shall be appointed annually by the university board.~~

~~(B) — Duties of officers.~~

~~(1) — Chair. The chair of the board shall preside at all meetings of the board; shall be responsible for approving agenda for board meetings; shall report to the university board as required; shall appoint all committee members. The chair shall have such other and further duties and authority as may be prescribed elsewhere in these bylaws, or from time to time by the board.~~

~~(2) — Vice chair. During the absence of the chair or the chair's inability to act, the vice chair shall perform the duties and exercise the powers of the chair.~~

~~3335-109-07 Committees.~~

~~Special or ad hoc committees of the board may be established by the chair.~~

~~3335-109-08 Vacancies.~~

~~Whenever a vacancy occurs on the board, notice shall be given immediately to the university president so that a new member may be appointed to fill the unexpired term.~~

~~3335-109-09 Removal.~~

~~The board may recommend that a member of the board be removed or suspended. Recommendations for suspension or removal by the board shall be made directly to the university board.~~

~~3335-109-10 Indemnification of board members.~~

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~~Members of the board shall be provided legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the CHRI to the full extent permitted by Ohio law.~~

~~3335-109-11 Compensation of board members.~~

~~No board member shall receive compensation for services rendered in the capacity as a member of the board. However, nothing herein shall be construed to preclude any board member from receiving reimbursement for actual expenses incurred for service rendered to the CHRI as a member of the board.~~

~~3335-109-12 Conflict of interest.~~

~~In addition to any restrictions or obligations set forth in Chapter 102 of the Revised Code, and recognizing that board members and committee members have a duty of loyalty and fidelity to the university and to the university medical center and that they must govern its affairs honestly, exercising their best care, skill and judgment for the benefit of the university medical center so as to avoid even the appearance of impropriety, the members of the board and its committees shall disclose to the board any situation wherein such person has a conflict of interest that could possibly cause that person to act in other than the best interest of the university medical center and the CHRI. In any such situation the member shall abstain from acquiring any information developed by the university medical center and the CHRI and from participating in any discussions or voting related to such situation. In addition, all members of the board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the university medical center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the Ohio state university board of trustees from time to time.~~

~~3335-109-13 Relationship of CHRI to health sciences, academic, and research programs.~~

~~The health sciences colleges of the university carry out a significant portion of their educational and research activity in the CHRI. Although the board has not been delegated specific responsibilities for academic programs, it shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the patient care programs of the CHRI. The senior vice president for health sciences and dean of the college of medicine and public health and vice president for health services shall be charged with maintaining an effective liaison between the health sciences colleges and the board to assure excellence in both academic and patient care programs.~~

~~3335-109-14 Medical staff.~~

~~(A) The board holds the medical staff organization accountable to the board for establishing and maintaining standards of quality patient care. The board and the medical staff administrative committee will review and approve the medical staff bylaws before submission to the university board.~~

~~(B) For purposes of chapter 3335-109 of the Administrative Code, the words "medical staff" shall include all physicians and dentists who are authorized to attend patients in the CHRI or in any other patient care activity administered by the CHRI, and may include such other professionals as the medical staff bylaws designate.~~

~~3335-109-15 Medical staff organization.~~

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~~The board shall approve and authorize the organization of the medical staff to discharge those duties and responsibilities assigned to it by the board and specifically to accomplish the following purposes, among others:~~

- ~~(A) To monitor the quality of patient care in the CHRI and make recommendations to the board to ensure that all patients admitted to or treated at any of the facilities, departments, or services of the CHRI receive high quality patient care with attention to age and development and without regard to race, creed, sex, national origin, handicap or source of payment.~~
- ~~(B) To timely recommend to the medical staff administrative committee and the board the appointment or reappointment of an applicant to the medical staff of the CHRI, the clinical privileges such applicant will enjoy in the CHRI, and any appropriate action that may be necessary in connection with any member of the medical staff.~~
- ~~(C) To represent the medical staff of the CHRI and to provide the means whereby issues concerning the medical staff and the CHRI are discussed within the medical staff organization and among representatives of the medical staff, the board, and the administration of the CHRI.~~
- ~~(D) To establish specific rules and regulations governing actions of members of the medical staff.~~

~~3335-109-16 Medical staff bylaws.~~

~~The medical staff organization shall recommend to the board and medical staff administrative committee, medical staff bylaws and rules and regulations that set forth the medical staff organization and the governance process for maintaining such bylaws and rules and regulations to accomplish the purposes set forth in rule 3335-109-15 of the Administrative Code. When such bylaws and rules and regulations are adopted by the board and university board, they shall become effective and become part of the bylaws and rules and regulations of the medical staff. The medical staff organization shall also be responsible for reviewing these bylaws and rules and regulations annually and recommending appropriate revisions to the board.~~

~~3335-109-17 Appointment to the medical staff and assignment of clinical privileges.~~

~~Upon recommendation of the medical staff and in accordance with the medical staff bylaws, the board, may appoint physicians, psychologists, podiatrists, and dentists, meeting the qualifications prescribed in the medical staff bylaws, to membership on the medical staff of the CHRI and shall grant clinical privileges to such persons. Appointment to the medical staff carries with it full responsibility for treatment of individual patients subject to such limitations as may be imposed by the board or by bylaws and rules and regulations of the medical staff. Appointments to the medical staff shall be for two years, renewable in accordance with the reappointment procedure set forth in the medical staff bylaws. Reappointments to the medical staff will be made bi-annually by the board, and shall be for two years.~~

~~3335-109-18 Medical staff administrative committee.~~

- ~~(A) Purpose. The medical staff administrative committee shall establish and maintain means of accountability to the board in accordance with the medical staff bylaws. It shall concern itself primarily with the quality of patient care within the CHRI. It shall receive and act upon all medical staff committee reports and make recommendations regarding medical staff status and privileges to the university board, by recommendation of the board. Other specific duties of the medical staff administrative committee are identified in the medical staff bylaws.~~

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(B) ~~Composition. The medical staff administrative committee shall be composed of the chief of staff; chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology; chiefs of CHRI services; chairpersons of anesthesiology, dentistry, family medicine, internal medicine, ob/gyn, ophthalmology, otolaryngology, physical medicine, pathology, psychiatry, radiology, surgery; CHRI director, CHRI director of administration; CHRI director of medical affairs; CHRI associate director for clinical affairs; and CHRI associate director for professional education. The following shall be ex-officio members of the medical staff administrative committee: CHRI administrator of nursing, members of the CCC executive committee, associate vice president for health sciences, and university hospitals medical director.~~

(C) ~~Meetings. The medical staff administrative committee shall meet monthly. Minutes of the meetings shall be provided to the senior vice president for health sciences and dean of the college of medicine and public health, the dean of the college of dentistry, and the deans of other professional colleges whose faculty have appointments on the medical and dental staffs and the board.~~

3335-109-19 CHRI clinical services.

~~Appointment of the chief of each clinical service is subject to approval by the board, senior vice president for health sciences and director of the CHRI. All such appointments shall be periodically reviewed by the board. Chiefs of clinical services vacancies may be filled on an interim basis at any time by action of the director of the CHRI after consulting with the board.~~

3335-109-20 Professional affairs committee.

(A) ~~Responsibilities. The professional affairs committee shall be responsible for the following specific duties:~~

- ~~(1) Overseeing all patient care activity in facilities deemed by the university trustees to be the administrative responsibility of the CHRI including, but not limited to, the hospital, clinics and ambulatory care facilities.~~
- ~~(2) Monitoring quality assurance performance in accordance with the standards set by the university medical center for all programs identified in paragraph (A)(1) of this rule.~~
- ~~(3) Receiving reports from the medical staff administrative committee regarding credentialing and recommending action on these reports to the hospitals board.~~
- ~~(4) Monitoring the achievement of accreditation and licensure requirements.~~
- ~~(5) Reviewing and recommending medical staff bylaws changes and changes to medical staff rules and regulations.~~
- ~~(6) Such other responsibilities as assigned by the chairperson of the board.~~

(B) ~~Composition. The committee shall consist of three board members, appointed annually by the chairperson of the board, one of whom shall be appointed as chairperson of the committee; and the chief medical officer of the health system, and the chief of the medical staff.~~

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~~(C)——Meetings. The professional affairs committee shall meet at the call of the chairperson and shall advise the board of its activities.~~

~~3335-109-21 Amendments to the board bylaws.~~

~~Recommendations concerning whether these bylaws should be repealed, modified, altered, or amended may be made upon the affirmative vote of two thirds of the votes cast at a meeting of the board at which a quorum is present. Such recommendations shall be forwarded to the university board for action.~~

Chapter 3335-93

Establishment of the Ohio state university medical center board

3335-93-01 University medical center board.

(A) The body responsible to the Ohio state university board of trustees for oversight of the Ohio state university medical center shall be the university medical center board (herein called "medical center board"). Such oversight shall encompass the areas of quality patient care services, strategic management and planning, development of policy, financial performance, compliance programs, and support for the academic programs of the university's health sciences colleges, all as detailed in rule 3335-93-02 of the Administrative Code. The university medical center board shall report to the board of trustees through its medical affairs committee.

(B) The medical center board shall be composed of 12 voting members:

- (1) five public members who shall be the chairs of the five hospital boards established in Chapter 3335-104 of the Administrative Code, ex officio with vote;
- (2) six public members appointed by the Ohio state university board of trustees in consultation with the president of the university;
- (3) the president of the Ohio state university, ex officio with vote; and
- (4) the senior vice president for health sciences of the Ohio state university, ex officio with vote.

(C) In addition, the following University officials shall be ex-officio non-voting members of the medical center board:

- (1) the vice president for health services;
- (2) the dean of the college of medicine;
- (3) the chief financial officer of the medical center;
- (4) the chief medical officer of the medical center;
- (5) the chief nursing executive of the medical center;
- (6) the chief executive officer of the James cancer hospital;
- (7) the director of medical affairs of the James cancer hospital;
- (8) the chair of the medical affairs committee of the board of trustees;
and
- (9) the chair of the Ohio state university physicians board.

(D) Insofar as is feasible, the selection criteria shall ensure that the medical center board membership will include persons with business expertise, persons with legal expertise, persons with knowledge of health care delivery, persons knowledgeable about the mission of the university's academic medical center, and persons who can assist the medical center in its outreach and relationships with the public, communities and patients served.

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and governmental entities. Selection processes shall incorporate the diversity policies of the university.

- (E) The term of office for the five public members shall be three years, except that the terms of the initial members shall be staggered, with two serving for three years, two serving for two years, and one serving for one year. At the discretion of the Ohio state university board of trustees, any public member may serve three consecutive terms.
- (F) From time to time, the board of trustees may appoint individuals who have provided extraordinary service or support on the medical center board or on a medical center hospital board as members of the medical center emeritus board.
- (G) The president of the Ohio state university shall serve as the university's primary administrative contact with the medical center board and shall interpret proposals and recommend actions of the medical center board to the university's board of trustees.

3335-93-02 Powers and duties.

The Ohio state university board of trustees retains its ultimate authority over, and responsibility for, the Ohio state university medical center, including but not limited to determination of policy for its fiscal health, its personnel policies, and the definition of the medical center's mission. Within that context, the board of trustees hereby delegates to the medical center board the authority and responsibility set forth herein, consistent with Ohio law. In accordance with that authority and responsibility, the university medical center board will be responsible for, subject to the authority and periodic review of the university board of trustees, the following:

- (A) Assuring the quality of patient care throughout the medical center, including the delivery of patient services and formation of quality assessment and improvement mechanisms and monitoring the achievement of quality standards and goals.
- (B) Oversight of the medical center's unique mission to support the health sciences academic programs of the university.
- (C) Monitoring the implementation of the university medical center integrity and compliance programs as adopted by the Ohio state university board of trustees.
- (D) Establishing educational programs for medical center board members and annually assessing its performance, and providing a summary of such self evaluations to the university board of trustees.
- (E) Oversight of the accreditation and licensure process.
- (F) Approval of medical and dental staff appointments, clinical privileges, and disciplinary actions upon the recommendation of the appropriate officials, medical staff, and medical staff administrative committee of either the University Hospitals or the James cancer hospital.
- (G) Upon recommendation by the medical staff of university hospitals or the medical staff of the James cancer hospital, approval of medical staff bylaws amendments and recommendation thereof to the Ohio state university board of trustees.

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- (H) Review and recommendation of operating and capital budgets to the Ohio state university board of trustees.
- (I) Monitoring financial performance including the achievement of financial goals and targets.
- (J) Creating committees as it deems necessary from time to time, consistent with its powers and duties in this rule 3335-93-02 of the Administrative Code.
- (K) Developing, recommending to the university board of trustees as appropriate, and monitoring strategic plans, including safety, security, and disaster plans, consistent with the approved strategic plan for the university medical center.
- (L) Approval of the purpose and governance documents of any organization to be established as an auxiliary service organization to the university medical center.
- (M) Monitoring and assisting the medical center in its relationships with the public, affected communities, government entities, and public and private organizations.
- (N) Monitoring and annually evaluating the performance of medical center leadership as determined by the board in consultation with the president and the senior vice president for health sciences.

3335-93-03 Accountability.

To ensure that the Ohio state university board of trustees meets its governance obligations under all applicable laws and regulations, the medical center board will be accountable, through the president, the senior vice president for health sciences, and the vice president for health services to the Ohio state university board of trustees.

The appointment of the chief executive officer or executive director of each hospital defined in Chapter 3335-104 of the Administrative Code shall be subject to the approval of the Ohio state university board of trustees upon recommendation of the president, the senior vice president for health sciences, and the vice president for health services, following consultation with the medical center board.

The president of the university shall be responsible to the Ohio state university board of trustees for the conduct of the academic programs and for ensuring that the medical center and the hospitals are operated in a manner consistent with university policy and state and federal law.

3335-93-04 Meetings and notice.

- (A) Regular meetings. Regular meetings of the medical center board shall be held at least six times each year, on a schedule established by the board, at times which shall be set and publicly announced and/or at such other time or place as may be announced by the chair.
- (B) Special meetings. Special meetings may be called at the direction of the chair, the president of the university, or the chair of the board of trustees, and shall be called by the chair at the request of three members of the board, provided that notice of any special meeting shall be given to all board members not less than five days prior to the meeting. The notice shall state the time, place, and purpose of the meeting.

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(C) Except as otherwise specified in these bylaws, all meetings of the medical center board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."

(D) Meetings of the medical center board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law.

3335-93-05 Quorum.

A majority of the voting members of the board then in office shall constitute a quorum for the conduct of business. If a quorum is present, a majority vote of those members present and voting shall be required for approval of any action by the board.

3335-93-06 Vacancies.

Whenever a vacancy occurs on the medical center board, the secretary of the board shall immediately notify the president of the university so that the Ohio state university board of trustees may appoint a new member as soon as possible to fill the unexpired term.

3335-93-07 Removal.

(A) The medical center board may recommend to the Ohio state university board of trustees that a citizen member of the medical center board be removed or suspended. Recommendations for suspension or removal by the board shall be made directly to the Ohio state university board of trustees which has sole authority to appoint and remove members of the medical center board.

(B) Any medical center board member who has three unexcused absences for three successive meetings, or five unexcused absences in a calendar year, as determined by the chair, shall be automatically removed.

3335-93-08 Indemnification of medical center board members.

Members of the medical center board shall be entitled to legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the medical center board to the full extent permitted by Ohio law.

3335-93-09 Compensation of medical center board and board committee members.

No medical center board member shall receive compensation for services rendered in the capacity as a board member. However, nothing herein shall be construed to preclude any board member or committee member from receiving reimbursement for actual expenses incurred in the course of such service.

3335-93-10 Confidentiality and conflicts of interest.

In addition to any restrictions or obligations set forth in Chapter 102 or Section 2921.42 of the Revised Code, members of the university medical center board and its committees have a duty of loyalty and fidelity to the university and the university medical center, and they must govern its affairs honestly, exercising their best care, skill and judgment for the benefit of the university medical center so as to avoid conflicts of interest and the appearance of impropriety. Members of the board and its committees shall disclose to the chair of the university medical center board any situation wherein such person has a conflict of interest that could possibly cause that person to act in other than the best interest of the university medical center. In any such situation the member shall abstain from acquiring any information developed by the university medical center and from participating in any discussions or voting related

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to such situation. All members of the medical center board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the university medical center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the Ohio state university board of trustees from time to time.

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Chapter 3335-95

Officers of the Board

3335-95-01 Officers.

The officers of the medical center board shall consist of a chair, vice chair, secretary, and such other officers as the board may deem advisable. The chair and vice chair, who shall be selected from among the public members of the board, shall be appointed annually by the Ohio state university board of trustees upon recommendation of the president.

3335-95-02 Chair.

The chair of the board shall appoint all committee members; shall preside at all meetings of the board; and shall be responsible for approving the agenda for board meetings. The chair shall have such other duties and authority as may be prescribed elsewhere in these bylaws or from time to time by the medical center board.

3335-95-03 Vice chair.

During the absence of the chair or the chair's inability to act, the vice chair shall perform the duties and exercise the powers of the chair.

Chapter 3335-97

Committees

3335-97-01 Establishment of committees.

The board shall establish a professional affairs committee and such other committees as the board may deem appropriate from time to time. The chair of the board shall appoint the members of the board's committees; the president of the university may designate any officer of the university to attend meetings of board committees as an ex-officio member without vote.

3335-97-02 Professional affairs committee.

(A) Responsibilities. The professional affairs committee shall be responsible for the following specific duties:

- (1) Overseeing all patient care activity in all facilities that are a part of the medical center, including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians' office facilities.
- (2) Monitoring quality assurance performance in accordance with the standards set by the university medical center for all programs identified in paragraph (A)(1) of this rule of the Administrative Code.
- (3) Receiving reports from the university hospitals medical staff administrative committee and the James cancer hospital medical staff administrative committee regarding credentialing and recommending action on these reports to the medical center board.
- (4) Monitoring the achievement of accreditation and licensure requirements.
- (5) Reviewing and recommending to the medical center board medical staff bylaws changes and changes to medical staff rules and regulations.
- (6) Such other responsibilities as assigned by the chair of the medical center board.

(B) Composition. The committee shall consist of seven members: three board members, appointed annually by the chair of the medical center board, one of whom shall be appointed as chair of the committee; the chief medical officer of the health system; the director of medical affairs of the James cancer hospital; the chief of the medical staff of the university hospitals; and the chief of the medical staff of the James cancer hospital. With respect to items coming before the committee as detailed in paragraph (A) of this rule of the Administrative Code, the chief medical officer of the health system and chief of the medical staff of university hospitals shall vote only with respect to those items involving the health system, and the director of medical affairs of the James cancer hospital and chief of the medical staff of the James cancer hospital shall vote only with respect to those items involving the James cancer hospital.

(C) Meetings. The professional affairs committee shall meet at the call of the chair and shall advise the medical center board of its activities as the board requests.

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Chapter 3335-99

Relationship of the medical center board to health sciences academic programs

3335-99-01 Relationship to health sciences academic programs.

The health sciences colleges of the university carry out a significant portion of their educational and research activity in facilities of the university medical center. Although the medical center board has not been delegated specific responsibilities for academic programs, it shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the medical center's patient care programs. The senior vice president for health sciences and vice president for health services shall be charged with maintaining an effective liaison between the health sciences colleges and the medical center board to assure excellence in both academic and patient care programs.

Chapter 3335-101

Medical Staff

3335-101-01 General.

The medical center board shall hold the medical staff organization of the university health system and the medical staff organization of the James cancer hospital accountable to the medical center board for establishing and maintaining standards of medical care for their respective facilities. As provided in rule 3335-101-04 of the Administrative Code, revisions to medical staff bylaws are subject to review and approval by the medical center board before they are submitted to the Ohio state university board of trustees for adoption.

3335-101-02 Medical staff.

For purposes of Chapter 3335-101 of the Administrative Code, the words "medical staff" shall include all physicians, psychologists, podiatrists, and dentists who are authorized to attend patients in any medical care facility or program administered by the university medical center, and may include such other professionals as the medical staff bylaws designate.

3335-101-03 Medical staff organization.

The organization of the medical staffs of the university health system and of the James cancer hospital to discharge those duties and responsibilities assigned to them by the medical center board is subject to the approval and authorization of the medical center board. Those duties and responsibilities include the following purposes:

- (A) To monitor the quality of medical care and make recommendations to the medical center board to ensure that all patients – admitted to or treated at any of the facilities, departments, or services of the health system or the James cancer hospital – receive high quality medical care.
- (B) To recommend, through the appropriate medical staff administrative committee, to the professional affairs committee of the medical center board the appointment or reappointment of an applicant to the medical staff of the health system or the James cancer hospital, the clinical privileges such applicant shall enjoy in the facilities of or associated with the health system or the James cancer hospital, and appropriate action that may be necessary in connection with any member of the medical staff.
- (C) To represent the medical staffs of the health system and the James cancer hospital and to provide the means whereby issues concerning the medical staffs and the health system and the James cancer hospital are discussed within the medical staff organization and among representatives of the medical staff, the medical center board, and the medical center administration.
- (D) To establish specific rules and regulations governing actions of members of the medical staffs.

3335-101-04 Medical staff bylaws.

The medical staff organization shall recommend to the medical center board, through the board of the appropriate hospital as defined in Chapter 3335-104 of the Administrative Code, medical staff bylaws, rules, and regulations that set forth the medical staff organization and the governance process for maintaining such bylaws.

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rules, and regulations to accomplish the purposes set forth in rule 3335-101-03 of the Administrative Code. When such bylaws, rules, and regulations are adopted by the medical center board and the Ohio state university board of trustees, they shall become effective and be part of the bylaws, rules, and regulations of the medical center and the hospital and other facilities to which they apply. The medical staff organizations shall also be responsible for reviewing these bylaws, rules, and regulations periodically and recommending appropriate revisions to the medical center board, through the board of the appropriate hospital as defined in Chapter 3335-104 of the Administrative Code.

3335-101-05 Appointment to the medical staff and assignment of clinical privileges.

Upon recommendation of the medical staff of the health system or the James cancer hospital and in accordance with the medical staff bylaws, the medical center board may appoint physicians, dentists, psychologists, and podiatrists meeting the qualifications prescribed in the medical staff bylaws, to membership on the medical staff of the health system or the James cancer hospital and shall grant clinical privileges to such persons. Appointment to the medical staff carries with it full responsibility for the treatment of patients of the university medical center subject to such limitations as may be imposed by the medical center board or the bylaws, rules, and regulations of the medical staff. Appointment and reappointment to the medical staff shall be for a period not to exceed 24 months and shall be renewable in accordance with the reappointment procedure set forth in the medical staff bylaws.

3335-101-06 Medical staff administrative committees.

(A) Purpose. The medical staff administrative committee for the university hospitals medical staff and the medical staff administrative committee for the James cancer hospital each shall establish and maintain means of accountability to the medical center board, in accordance with their respective medical staff bylaws. Each committee shall concern itself primarily with the quality of medical care within the facilities of, or associated with, the university medical center. It shall receive and act upon all medical staff committee reports and make recommendations regarding medical staff status and privileges to the medical center board, through the board's professional affairs committee. Other specific duties of the medical staff administrative committee are identified in the medical staff bylaws.

(B) Composition. The medical staff administrative committee of the university hospitals medical staff shall be composed of the chief of the medical staff, the chief of the medical staff-elect, the chiefs of clinical departments, three at-large members elected by the medical staff, the medical director, and the chief executive officer of university hospitals. The medical director shall serve as chair of the medical staff administrative committee. The medical staff administrative committee of the James cancer hospital medical staff shall be composed of the chief of the medical staff; chief of the medical staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology; chiefs of James cancer hospital services; chairs of anesthesiology, dentistry, family medicine, internal medicine, ob/gyn, ophthalmology, otolaryngology, physical medicine, pathology, psychiatry, radiology, surgery; James cancer hospital chief executive officer, James cancer hospital director of administration; James cancer hospital director of medical affairs; James cancer hospital associate director for clinical affairs; and James cancer hospital associate director for professional education. The following shall be ex-officio members of the medical staff administrative committee: James cancer hospital administrator of nursing, members of the comprehensive cancer center executive committee, associate vice president for health sciences, and university hospitals medical director. The James cancer hospital director of medical affairs shall serve as chair of the James cancer hospital medical staff administrative committee.

(C) Meetings. Each medical staff administrative committee shall meet monthly. Minutes of the meetings shall be provided to all members of the professional affairs committee of the medical center board, the senior vice president for health sciences, the dean of the college of medicine, the dean of the college of dentistry, and the deans of other professional colleges whose faculty have appointment on the medical and dental staffs.

3335-101-07 Hospitals clinical departments.

(A) Appointment of the chief of each clinical department of each hospital as defined in Chapter 3335-104 of the Administrative Code is subject to approval by the medical center board on the recommendation of the dean of the applicable professional college and the senior vice president for health sciences. All such appointments shall be periodically reviewed by the medical center board. Any vacancy in the position of chief of a clinical department may be filled on an interim basis by the dean of the appropriate professional college, after consultation with the medical center board. (In standard practice, the chief of a clinical department will be the chair of the corresponding academic department.)

(B) The medical center board may delegate, through approval of the medical staff bylaws or by appropriate board resolution, to the chiefs of the clinical departments responsibility for maintaining the quality of medical care in their services, and for recommending an applicant's appointment or reappointment to the appropriate medical staff and privileges for such an applicant.

(C) The senior vice president for health sciences shall appoint a medical director for each of the university hospitals, university hospitals east, Harding hospital, and Ross heart hospital. The medical director of each hospital shall report to the chief executive officer or executive director of the respective hospital, to the chief medical officer of the health system, and to the medical center board. In matters relating to medical care in the hospitals, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the medical director.

(D) The senior vice president for health sciences shall appoint a director of medical affairs for the James cancer hospital. The director of medical affairs shall report to the chief executive officer of the James cancer hospital and to the medical center board. In matters relating to medical care in the James cancer hospital, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the director of medical affairs.

(D) The medical directors and the director of medical affairs of each hospital shall each be a physician and shall maintain an appointment as an attending staff member of his or her respective medical staff. The medical directors and director of medical affairs shall have authority as conferred by the senior vice president for health sciences and the medical center board; including the responsibility for clinical research and education programs and services, supervision of patient and clinical activity; and responsibility for the clinical organization of his or her respective hospital. The medical directors and director of medical affairs shall direct and supervise the medical staff quality assurance, utilization review, and credentialing activity. The medical directors and director of medical affairs shall establish priorities, jointly with the chief executive officer or executive director of his or her respective hospital, for capital medical equipment, clinical space, and the establishment of new clinical programs, or the revision of existing clinical programs.

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Chapter 3335-103

Amendments to Board Bylaws

3335-103-01 Amendments to board bylaws.

These bylaws may be amended or replaced in whole or in part only by the Ohio state university board of trustees, upon the recommendation of the president of the university.

Chapter 3335-104

Medical Center Hospital Boards

3335-104-01 Establishment of medical center hospital boards

From time to time, the Ohio state university board of trustees may establish one or more boards dedicated to the unique mission of each hospital as a component of the university medical center. Each hospital board shall be composed of from nine to 15 public members who shall be appointed, and are subject to removal, by the Ohio state university board of trustees in consultation with the president of the university and the senior vice president for health sciences. The term of office for each member of a hospital board, other than an ex-officio member, shall be three years. The president of the university or his or her designee, the senior vice president for health sciences, and the vice president for health services shall be ex officio voting members of each such hospital board. The chief executive officer or executive director, medical director, and chief of the medical staff of each of the hospitals shall be ex-officio non-voting members of that hospital board. At the discretion of the Ohio state university board of trustees, any member may serve three consecutive terms.

Each hospital board shall meet at least four times a year at the call of the chair of the board; other meetings of a hospital board shall be held at the call of the chair of the medical center board or the senior vice president for health sciences. Meetings of each hospital board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law. A majority of the voting members of the board then in office shall constitute a quorum for the conduct of the board's business. If a quorum is present, a majority vote of those members present and voting shall be required for approval of any action of the board. The chair of each hospital board shall periodically report the activities of the board to the university medical center board.

3335-104-02 Indemnification of hospital board members.

Members of a hospital board shall be provided legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the board to the full extent permitted by Ohio law.

3335-104-03 Compensation of hospital board and board committee members.

No member of a hospital board shall receive compensation for services rendered in the capacity as a board member. However, nothing herein shall be construed to preclude any board member or committee member from receiving reimbursement for actual expenses incurred in the course of such service.

3335-104-04 Confidentiality and conflicts of interest.

In addition to any restrictions or obligations set forth in Chapter 102 or Section 2921.42 of the Revised Code, members of a university medical center hospital board and its committees have a duty of loyalty and fidelity to the university and the university medical center, and they must govern its affairs honestly, exercising their best care, skill and judgment for the benefit of the university medical center so as to avoid conflicts of interest and the appearance of impropriety. Members of the board and its committees shall disclose to the board on which they serve and to the university medical center board any situation wherein such person has a conflict of interest that could possibly cause that person to act in other than the best interest of the university medical center. In any such situation the member shall abstain from acquiring any information developed by the university medical center and from participating in any discussions or voting related to such situation. All members of the board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the university medical center to

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the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the Ohio state university board of trustees from time to time.

3335-104-05 Officers.

The officers of a medical center hospital board shall consist of a chair, vice chair, secretary, and such other officers as the board may deem advisable. The chair and vice chair shall be elected from among the voting public members of the board. No officer may serve more than two successive one-year terms. The chair of the board shall appoint all committee members; shall preside at all meetings of the board; and shall be responsible for approving the agenda for board meetings. During the absence of the chair or the chair's inability to act, the vice chair shall perform the duties and exercise the powers of the chair.

3335-104-06 University hospitals board

(A) There is hereby created the University hospitals board, as a medical center hospital board responsible to the university medical center board. The university hospitals board shall:

(1) Review, recommend and monitor strategic initiatives for university hospitals.

(2) Monitor financial performance of university hospitals, including the achievement of financial goals and targets consistent with those set by the university medical center board.

(3) Approve and monitor quality assessment and improvement mechanisms for university hospitals.

(4) Perform such other responsibilities as agreed upon by the Ohio state university medical center board and the Ohio state university board of trustees.

(B) The senior vice president for health sciences shall solicit nominations for university hospitals board membership from the board and from the community at large.

(C) In addition to the positions specified in Rule 3335-104-01 above, the chair of the board of Ohio state university physicians shall be an ex officio non-voting member of the university hospitals board.

(D) The chief executive officer of university hospitals shall have such authority as may be conferred by the senior vice president for health sciences, the vice president for health services, and the university hospitals board. The chief executive officer shall be responsible for the operation of university hospitals. The chief executive officer shall coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs with the medical director.

3335-104-07 James cancer hospital board.

(A) There is hereby created the James cancer hospital board, as a medical center hospital board responsible to the university medical center board. The James cancer hospital board shall:

(1) Review, recommend and monitor strategic initiatives for the James cancer hospital.

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- (2) Monitor financial performance of the James cancer hospital, including the achievement of financial goals and targets consistent with those set by the university medical center board.
 - (3) Approve and monitor quality assessment and improvement mechanisms for the James cancer hospital.
 - (4) Perform such other responsibilities as agreed upon by the Ohio state university medical center board and the Ohio state university board of trustees.
- (B) The senior vice president for health sciences shall solicit nominations for the James cancer hospital board membership from the board and from the community at large.

3335-104-08 OSU Harding hospital board

- (A) There is hereby created the OSU Harding hospital board, as a medical center hospital board responsible to the university medical center board. The OSU Harding hospital board shall:
- (1) Review, recommend and monitor strategic initiatives for behavioral health services.
 - (2) Monitor financial performance of OSU Harding including the achievement of financial goals and targets consistent with those set by the university medical center board.
 - (3) Approve and monitor quality assessment and improvement mechanisms specifically for behavioral health services.
 - (4) Perform such other responsibilities as agreed upon by the Ohio state university medical center board and the Ohio state university board of trustees.
- (B) The senior vice president for health sciences shall solicit nominations for the OSU Harding hospital board from the board and from the community at large, including soliciting nominations for four members of the board from the Harding center for medical and behavioral health.

3335-104-09 University hospitals east board.

- (A) There is hereby created the university hospitals east board, as a medical center hospital board responsible to the university medical center board. The university hospitals east board shall:
- (1) Review, recommend and monitor strategic initiatives for university hospitals east.
 - (2) Monitor the financial performance of university hospitals east including the achievement of financial goals and targets consistent with those set by the university medical center board.
 - (3) Approve and monitor quality assessment and improvement mechanisms for university hospitals east.

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- (4) Perform such other responsibilities as agreed upon by the university medical center board and the Ohio state university board of trustees.

- (B) The senior vice president for health sciences shall solicit nominations for the university hospitals east board from the board and from the community at large.

- (C) In addition to the positions specified in Rule 3335-104-01 above, the chief of orthopaedics shall be an ex officio non-voting member of the university hospitals east board.

3335-104-10 Ross heart hospital board.

- (A) There is hereby created the Ross heart hospital board, as a medical center hospital board responsible to the university medical center board. The Ross heart hospital board shall:
 - (1) Review, recommend and monitor strategic initiatives for cardiovascular services.
 - (2) Monitor financial performance of the Ross heart hospital including the achievement of financial goals and targets consistent with those set by the university medical center board.
 - (3) Approve and monitor quality assessment and improvement mechanisms specifically for cardiovascular services consistent with those established for university hospitals.
 - (4) Perform such other responsibilities as agreed upon by the university medical center board and the Ohio state university board of trustees.

- (B) The senior vice president for health sciences shall solicit nominations for the Ross heart hospital board from the board and from the community at large.

- (C) In addition to the positions specified in Rule 3335-104-01 above, the Director of the Ohio state university heart center shall be an ex officio non-voting member of the Ross heart hospital board.

(APPENDIX XXXII)



February 2009 Report
Fiscal Year 2009 compared to Goal

Gifts, Grants and Commitments	FY09 through Feb.	FY2009 Goals	% of Goal
Outright Gifts	\$ 89,420,044	\$ 170,299,000	53%
Private Grants (through OSURF)	\$ 60,458,707	\$ 68,251,000	89%
FY09 Outright Gifts and Grants	\$ 149,878,751	\$ 238,550,000	63%
Pledges	\$ 35,962,469	\$ 67,231,000	53%
Planned Gifts	\$ 28,887,946	\$ 45,065,000	64%
Total FY09 Goal	\$ 214,729,166	\$ 350,846,000	61%

FY09 Fundraising Progress



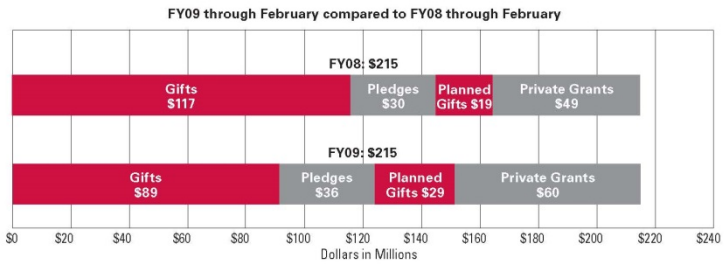
Elapsed Time in Fiscal Year





February 2009 Report
 Fiscal Year 2009 through February compared to Fiscal Year 2008 through February

Gifts, Grants and Commitments	FY09 through Feb.	FY08 through Feb.	% change
Outright Gifts	\$ 89,420,044	\$ 116,819,032	-23%
Private Grants (through OSURF)	\$ 60,458,707	\$ 49,444,639	22%
FY09 Outright Gifts and Grants	\$ 149,878,751	\$ 166,263,671	-10%
Pledges	\$ 35,962,469	\$ 29,729,861	21%
Planned Gifts	\$ 28,887,946	\$ 18,804,793	54%
Total FY09 Goal	\$ 214,729,166	\$ 214,798,325	0%



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(APPENDIX XXXIII)

**The Ohio State University Board of Trustees
Development and Investments Committee
April 2, 2009**

TOPIC: Distribution Policy

CONTEXT:

Appropriate distribution policies for the gifted endowment have been under review by the University Administration for some time.

A review of OSU as compared to peer institutions showed that:

- OSU's distribution rate is in the 4%-5% range generally used by most institutions. (Attachment 1)
- OSU's distribution algorithm (a maximum/minimum collar and two different rates) for the two pools is the most complex.

Consultation with the University leadership revealed a great deal of support for simplification but concern about the financial impact on units.

RECOMMENDATIONS:

1. Combine the two pools into one, resulting in one consistent payout rate for all funds
2. Eliminate the collar and replace it with a temporary one-year floor limiting the total distribution decline to 3% for Fiscal Year 2010
3. Move to a 4.25% payout rate
4. Move to a seven year moving average
5. Re-evaluate in 12 months

CONSIDERATIONS:

- What impact will these changes have on endowment principal? (Attachment 2)
- What impact will they have on the colleges? (Attachment 3)
- What impact will they have on donors and fund raising?
- What impact will they have on academic support units?

REQUESTED OF DEVELOPMENT AND INVESTMENTS COMMITTEE:

Approval is being requested.

**Endowment Distribution Policies
Peer Institutions**

Institution	Distribution Rate	Time Period	Comments
Arizona	4.0%	3 years	
Illinois	4.75%	6 years	
Indiana	5.0%	3 years	
Iowa	5.0%	3 years	
Michigan	5.0%	7 years	
Michigan State	5.75%	5 years	
Minnesota	4.5%	5 years	
Ohio State	4.0%-4.5%	5 years	Funds after 6-30-04 receive 4%. Collar restricts maximum increased to 3%, maximum decrease to 1%.
Penn State	4.9%	5 years	Moving to 4.5% rate, 10 bp per year.
Pittsburgh	4.25%	3 years	
Purdue	4.5%	3 years	
Texas – Austin	4.75%	3 years	
UCLA	4.6%	5 years	
Washington	5.0%	3 years	
Wisconsin	4.75%	3 years	

Source: Penn State University Annual Survey, plus supplemented information.

**Protecting Endowment Principal
Impact of Recommended Distribution**

Target Return, net of Investment Office expenses 8.0%

Less:

Pay Out		4.25%
Development Support		1.00
Treasurer's Office Expense	.03	
Projected Inflation		2.00*

(7.28)%

Net Real Growth
.72%

*Per CliffWater market assumptions dated January 2009.

Gifted Endowment Distribution Scenarios

Distribution	FY09 Estimated		FY10	FY11	FY12	FY13	FY14
	Old Pool	New Pool					
4.5% & 4% Current Policy	301.53	268.09	292.31 66,544,000				
3% Floor for Blended Rate – One Year Only							
Per Share Total			283.39 64,547,000				
5 Year Scenario							
4.25% 5-year			281.36 64,050,000	265.69 60,484,000	249.68 56,839,000	231.21 52,635,000	208.81 47,536,000
7 Year Scenario							
4.25% 7-year			272.58 62,052,000	261.99 59,642,000	255.19 58,094,000	245.30 55,842,000	235.30 53,565,000

Assumptions: 8% net return, less 1% Development fee.

Note: FY09 is estimated as new gifts through June 30, 2009 will affect the ultimate distribution.

Long-Term Investment Pool Distribution Policy

Distributions will be made at the beginning of each fiscal year according to a formula approved by the Trustees as follows:

1. The distribution amount will be calculated on a seven year (84 month) moving average of the market value per share of other pool as of the end of the calendar year (effective Fiscal Year 2010).
2. The distribution rate is 4.25%.
3. A one year floor will be utilized for Fiscal Year 2010, limiting the total distribution decline to 3% as compared to Fiscal Year 2009.

In order to maintain an orderly distribution of income under the distribution policy, an income reserve shall be maintained to accrue amounts to be distributed to the endowment funds.

Distributions are made to a fund's income account which is part of the University's Operating Fund. Distributions may be reinvested into principal; however, any reinvested distribution cannot be redistributed or withdrawn at another time.

April 3, 2009 meeting, Board of Trustees

(APPENDIX XXXIV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
DEVELOPMENT AND INVESTMENTS COMMITTEE**

April 2, 2009

TOPIC: Asset Allocation

CONTEXT:

The Long-Term Investment Pool asset allocation has been reviewed and modified periodically.

The Chief Investment Officer has reviewed the current asset allocation and has recommendations for further improvements.

A review of the current asset allocation, imbedded in the investment policy, showed that:

- OSU's policy is too rigid and does not allow for tactical shifts of assets to take advantage of changing market conditions.
- OSU's policy does not focus on risk, instead utilizing conventional definitions of asset classes.

Consultation with leading peers, consultants, and other experts in the field suggests a need for a more flexible and risk oriented asset allocation model.

RECOMMENDATIONS:

1. Adopt new nomenclature to categorize assets into fewer, broader asset classes.
2. Adopt ranges for asset classes rather than targets.
3. Allow the use of futures, options, forwards and swaps for efficiency, cost and defensive purposes.
4. Re-evaluate in 12 months.

CONSIDERATIONS:

- What impact will these changes have on the portfolio?
- Will this provide the proper framework to review our asset exposures?
- Does this provide an appropriate level of flexibility for the CIO?
- How will we compare ourselves to others if they use the traditional asset classes?

REQUESTED OF DEVELOPMENT AND INVESTMENTS COMMITTEE:

Approval is being requested.

**The Ohio State University
Office of Investments**

Asset Allocation Discussion

Jonathan D. Hook
Vice President & Chief Investment Officer

Rationale for amending the Asset Allocation

- ◆ OSU has adopted a reasonable and aggressive approach to its Asset Allocation and the usage of Alternatives.
- ◆ Over time, investment managers have blurred the lines between asset classes.
- ◆ The LTIP needs to have some degree of flexibility in terms of opportunistic investing (where appropriate).
- ◆ All Hedge Funds are not the same. Some have more risk and volatility than others. Some are more equity oriented than others.
- ◇ Conclusion: Without a large change to the underlying allocation, we can reshape our portfolio to better express the types of risks we want and do not want in our portfolio.

Changes in Nomenclature

Old Nomenclature

Domestic Equities
International Equities
Fixed Income
Hedge Funds
Private Equities
Real Assets

New Nomenclature

Market Exposure
Risk Reducers
Return Enhancers
Inflation Hedges

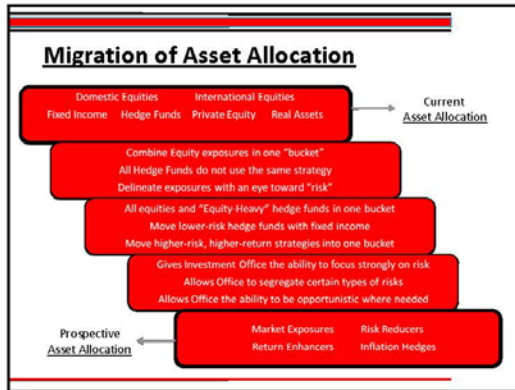
What is in Each Bucket?

Market Exposure: Domestic Equities, International Equities, and Long Biased Long/Short Managers

Risk Reducers: Fixed Income and Low Volatility Absolute Return Managers

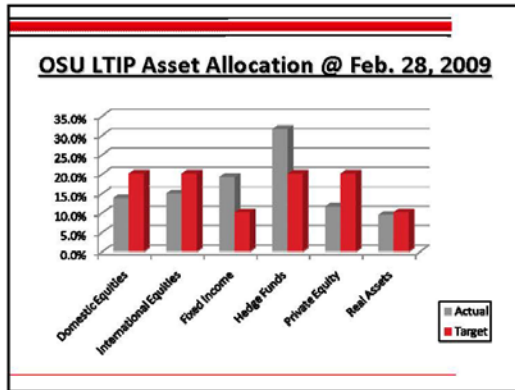
Return Enhancers: Private Equities, Higher Volatility Hedge Funds and Emerging Market Equities

Inflation Hedges: Real Estate, Timber, Energy, TIPS, Agriculture, Commodities, & Infrastructure



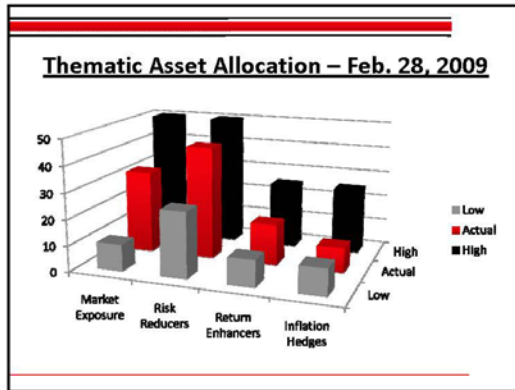
Asset Allocation: Actual vs. Target as of February 28, 2009

	<u>Actual</u>	<u>Policy</u>	<u>% +/-</u>
U.S. Equities	13.7%	20.0%	(6.3%)
Intl. Equities	14.9%	20.0%	(5.1%)
Fixed Income	19.1%	10.0%	9.1%
Private Equity	11.5%	20.0%	(8.5%)
Hedge Funds	31.5%	20.0%	11.5%
Real Assets	<u>9.3%</u>	<u>10.0%</u>	<u>(0.7%)</u>
Totals	100.0%	100.0%	-0-



Thematic Asset Allocation @ February 28, 2009

<u>Asset Class</u>	<u>Range %</u>	<u>Actual %</u>	<u>Target %</u>	<u>% +/-</u>
Market Exposure	10-50%	31.7%	30.0%	1.7%
Risk Reducers	25-50%	43.3%	40.0%	3.3%
Return Enhancers	10-25%	15.6%	17.5%	(1.9%)
Inflation Hedges	10-25%	9.4%	12.5%	(3.1%)
Totals		100.0%	100.0%	-0-



Why Does this Change make sense?

Traditional Asset Classes and their performance benchmarks are of diminishing relevance for large Endowment portfolio management:

- Move from More asset classes to Fewer, Broader asset classes
- Broad ranges around Target Allocations
- Allow for greater Flexibility and to be Opportunistic
- Capital flows move much too quickly for slow processes
- Greater ability to focus on Alpha for tactical/strategic decisions

Why Does this Change make sense?

Key Drivers:

- **Globalization**
- **Unconstrained Investment Mandates**
- **Mispricing of Asset Classes**
- **Blending of Asset Classes**

Why make a distinction between Traditional and Alternative Assets when they are all "approved assets" for the portfolio?

Why lump all hedge funds in one bucket when they have many different strategies and risk profiles?

Notable Enhancements to New Asset

Allocation

Ranges placed upon each "Bucket" to allow for strategic/tactical movements (more flexibility for liquid asset types)

- 10-50% for Market Exposure (Public Equities)
- 25-50% for Risk Reducers (Lower Risk Hedge Fds. and Fixed Income)
- 10-25% for the Two Less-Liquid Buckets

Sublimits on specific asset limits

- Each subcomponent has a sub-limit for internal management purposes and to prohibit too much or unintended concentrations

Liquidity Screen added in to monitor the portfolio's liquidity and the ability to convert assets into cash, if necessary

Revised Benchmarks for Asset Allocation

Market Exposure: 50% (Russell 3000) + 50% (EAFE)

Risk Reducers: 90 Day T-Bills + 4.0%

Return Enhancers: 120% (80% Russell 3000 +
20% EM Index)

Inflation Hedges: 75% (CPI+4.0%) +
25% (NACREIF Real Estate Index)

What we have Done/Undone

Added significant liquidity through Fixed Income Exposure
– Treasuries; Corporate Bonds; TIPS

Eliminated significant exposure to REITS before market collapsed

Declined several Private Equity Approvals/Recommendations

Reduced Equity exposure

Added Distressed and Credit Exposure

Added Five Hedge Funds as first steps to upgrading portfolio

Added Energy/Agricultural/Infrastructure Exposure to Real Assets

Asset Allocation Shift (Dec. 2007 – Feb. 2009)

	December 31, 2007	June 30, 2008	February 28, 2009
Domestic Equities	32.5%	26.3%	13.7%
International Equities	30.2%	29.9%	14.9%
Fixed Income	12.5%	10.0%	19.1%
Hedge Funds	14.5%	22.8%	31.5%
Private Equities	2.9%	5.3%	11.5%
Real Assets	7.4%	5.7%	9.3%
TOTALS	100.0%	100.0%	100.0%



Lima Campus Master Plan

John Snyder
Dean, OSU Lima

April 2, 2009

Planning Team and Process

Planning Team:

- OSU Columbus – FOD, OLA, OAA, Student Life, T&P
- OSUL and RSC – Dean, President, Faculty, Staff, Students

Process:

- Inventory and evaluation
- Goals established and reviewed
- Alternatives developed and input received
- Board approvals (OSUL and RSC)

University Master Plan Goals

- Conserve the university's finite resources.
- Unify and integrate campus development.
- Improve the quality of the campus environment by a long-range commitment to strong design principles.
- Strengthen linkages with the community.

Lima Campus Goals

- Give a memorable and cohesive identity to the Lima campus.
- Within that framework, create distinct identities for each institution.
- Contribute to student-centered community life on campus through spaces and activities.
- Preserve the natural environment through compact, efficient, and well-informed land-use policy.

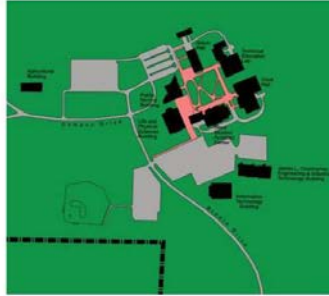
OSUL and RSC Collaboration

- Collaboratively developed a vision and planned for the physical growth of the campus.
- Established common goals and created a sense of community.
- Illustrated how mutual benefits can accrue from a variety of physical planning decisions.
- Created a common student-services spine.

Lima Campus Master Plan

- 565,000 GSF of potential new space.
- Improved pedestrian connections.
- Improved bicycle connections to regional paths and routes.
- Short term gain of 616 parking spaces and long term gain of 1416 spaces.
- Site and architectural design guidelines for campus development.

Existing Conditions Map



Questions/Discussion



(APPENDIX XXXVI)



Smith Lab Rehabilitation

OSU-090442

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Requesting Agency(s): ARTS AND SCIENCES ADMINISTRATION

Requesting Agency(s): ENGINEERING ADMINISTRATION

Requesting Agency(s): MATHEMATICAL & PHYSICAL SCIENCES ADMIN

Requesting Agency(s): SOCIAL AND BEHAVIORAL SCIENCES ADMIN

Location(s): Smith Laboratory, Alpheus

134,125 ASF/219,438 GSF Age: 1950

Description/Scope:

This project will begin to address the needs of Smith Laboratory by replacing electrical switchgear and upgrading the building HVAC. HVAC work will include improvements to the air handling units, duct work, terminal boxes and controls; the chilled water system; the heating hot water system; steam piping system; and temperature controls.

Project work will be phased based on building occupancy and uses.

Deferred Maintenance: This project will address \$2.14M in deferred maintenance.

Source of Funds:	Amount
General Funds-Engineering	\$609,000.00
General Funds-Exec Dean Arts & Sci	\$2,291,000.00
HB 562 Columbus Basic Renovation	\$4,200,000.00
HB 562 Line Item Appropriations	\$5,000,000.00

Total: \$12,100,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT		04/03/2009		
DESIGN				
Arch/Engr Contract		09/18/2009		
CONSTRUCTION				
Construction Start		09/18/2010		
Completion		01/16/2012		

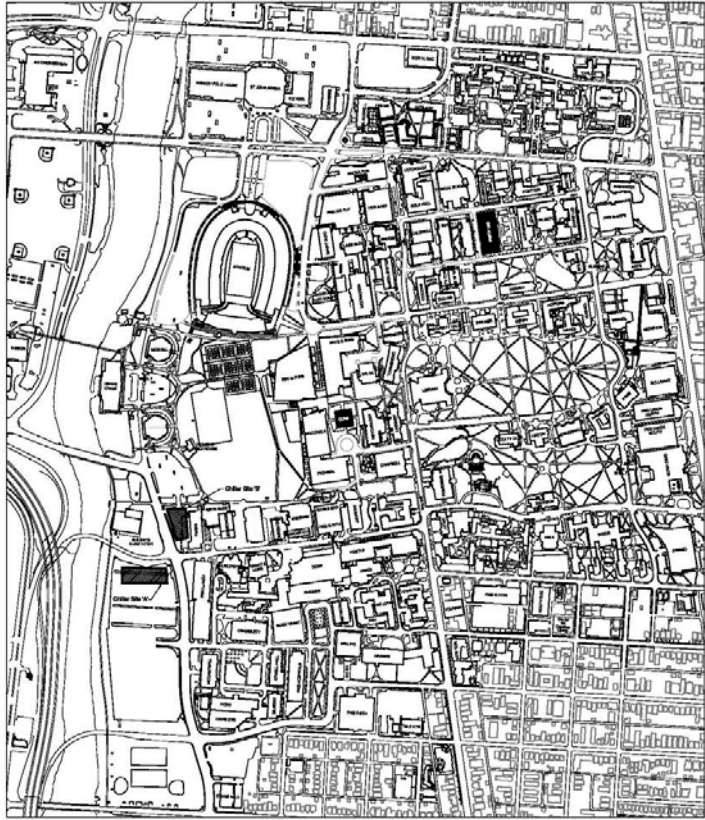
Project Team:

Project Manager: Becky Fields

Project Coordinator: Catherine Dalton

Core and Medical Campus Projects

- Smith Lab Rehabilitation
- High Voltage Switch and Cable Replacement
- Curz Hall Renovation
- Medical Center Chiller and Emergency Generation





Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

Description/Scope:

The Medical Center Facility Master Plan is a strategic initiative that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide. Project One will result in a net increase of approximately 270,000 gross square feet of parking; a net increase of approximately 1,060,000 gross square feet of clinical, faculty/staff/administrative, and support space; and renovate approximately 75,000 gross square feet of space.

This report provides an update on the project status and repackaging of the Medical Center Facilities Projects (**Project One**).

- EOC Clinical Expansion - Cancer and Critical Care
- Infrastructure and Roadways
- WOC Surface Parking Lot
- Spirit of Women Park/Landscape Architecture
- Decommissioning and Demolition of Med Center Facilities
- 10th Avenue Parking Garage
- RDJC-WEP Upgrades
- Cramblett Hall Renovation

Funding Status and Source: Funding has been confirmed and approved. Construction expenditures must be coordinated with the available debt capacity. The fundraising goal for the project is \$75,000,000. It has not been determined which projects will require development funds; therefore, projects that will require development funds will be determined prior to requesting construction approval and submitted for BOT approval prior to construction for the CORE plan projects. Note that the Infrastructure and Roadways projects will move forward in 2009 for construction approval but will not have development dollars applied to them.

Logistics: There will be multiple logistics issues related to the amount of construction associated with these projects as well as across campus and surrounding communities. A global Construction Manager will be hired to ensure coordination.

Energy and Sustainability: Energy and sustainability will be addressed during the design phases as requested by the Board of Trustees.



MCFP - Expansion Projects

Project Detail Summary - April 2009 Medical Center Facility Master Plan

Source of Funds:	Amount
University Bonds	\$1,000,000,000.00
Total:	\$1,000,000,000.00

	June 2008 Plan Estimate	April 2009 Budget	Plan Differential	Targeted Completion
PROJECT MANAGEMENT				
Project Management Office	\$0.0M	\$6.0M	\$6.0M	
Other Project Costs (including Executive Design)1	\$1.3M	\$20.4M	\$19.1M	
COMPLETED PROJECTS				
North Doan Hall - Non-Clinical Addition and Digestive Health MRI Relocation	\$34.2M	\$34.3M	\$0.1M	6/2008
West of Cannon Parking Garage	\$7.4M	\$7.5M	\$0.1M	5/2008
Ross Heart Hospital - Two Floor Addition	\$32.5M	\$32.7M	\$0.2M	12/2008
SUBTOTAL	\$74.1M	\$74.5M	\$0.4M	
PROJECTS IN PROGRESS				
EOC Clinical Expansion - Cancer and Critical Care	\$591.3M	\$679.6M	\$88.3M	12/2013
Decommissioning and Demolition of Med Center Facilities	\$4.6M	\$12.6M	\$8.0M	2/2010
WOC Surface Parking	\$2.2M	\$1.9M	<\$0.3M>	11/2010
Spirit of Women Park/Landscape Architecture	\$1.8M	\$7.0M	\$5.2M	9/2010
Infrastructure and Roadways	\$49.9M	\$49.2M	<\$0.7M>	6/2013
10 th Avenue Parking Garage	\$26.3M	\$23.9M	<\$2.4M>	12/2011
Cramblett Hall Renovation	\$0.5M	\$0.6M	\$0.1M	7/2009
RJUC - MEP Upgrades	\$87.2M	\$80.1M	<\$7.1M>	12/2013
SUBTOTAL	\$763.8M	\$854.9M	\$91.1M	
RE ALLOCATED COSTS				
BRT - Three Floor Build Out	\$0.0M	\$30.0M	\$30.0M	12/2010
Medical Center Chiller Plant and Emergency Generation	\$0.0M	\$10.0M	\$10.0M	9/2013
SUBTOTAL	\$0.0M	\$43.0M	\$43.0M	
PROJECTS REMOVED OR REALLOCATED BASED ON PLAN REVISIONS				
Infrastructure and Roadways WOC Phase 2	\$12.7M			Infrastructure work not necessary due to WOC scope changes
West of Cannon Parking Garage	\$9.7M			WOC facilities moved to east of Cannon
WOC Cancer Ambulatory and Cannon Bridge	\$136.4M			WOC facilities added to the EOC Clinical Expansion project
SUBTOTAL	\$168.8M			
TOTAL - ALL PROJECTS	\$1,000.0M	\$998.8M	<\$1.2M>	

The April 2009 Total Budget figure includes costs for major medical equipment, minor medical equipment, FF&E, signage, and technology, which will be managed separately by the Medical Center



Medical Center Chiller Plant and Emergency Generation

OSU-090344

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/O GSF Age:

Description/Scope:

This project will construct a chilled water plant to support the projects and facilities included as part of the Medical Center Facilities Plan (MCFP).

The plant will also support existing facilities. This project also includes plans for emergency generators for the chiller plant. The recommended site for the Chiller Plant is the Parks Hall site, with a total project budget range of \$70.8M to \$72.8M.

Approval is requested to enter into a construction management contract with total fees expected to be about \$3M.

Project funding is committed through design and full project funding is under review. If the project moves forward the scope of the RDJC-MEP Upgrades project will be revised.

Source of Funds:	Amount
2009 (2010) Bond Issue	\$70.8M - \$72.8M
Total:	\$70.8M - \$72.8M

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$62,500,000.00	09/21/2008		09/21/2008
Constr Mgr Approved by BoT	\$70.8M - \$72.8M	04/03/2009		
DESIGN				
Arch/Engr Contract		05/27/2009		
Constr Mgr Contract		06/24/2009		
Schematic Design Approval		12/01/2009		
Design Dev Document Approval		07/01/2010		
Construction Document Approval		02/01/2011		
BIDDING				
Bidding Approved BoT		03/10/2011		
Bid Opening		04/14/2011		
CONSTRUCTION				
Award of Contracts		06/14/2011		
Construction Start		07/15/2011		
Completion		09/08/2013		

Project Team:

Project Manager: Arden Freeman

Project Coordinator: Curt Handschug



Cunz Hall Renovation

315-07-1517

Requesting Agency(s): PUBLIC HEALTH, SCHOOL OF

Location(s): Cunz Hall Of Languages, Dieter

36,347 ASF/68,049 GSF Age: 1969

Description/Scope:

This project will be a full building renovation, renovating all four floors of Cunz Hall to create offices and labs for the College of Public Health. The project will also include pool classrooms.

This project will seek LEED-Silver certification.

How does this project advance the Academic Plan? This project advances the Academic Plan by providing improved teaching and research facilities for the College of Public Health.

Deferred Renewal: This project will address \$16.1M in deferred renewal.

Source of Funds:	Amount
Development - College of Public Health	\$6,140,000.00
HB 699 Columbus Basic Renovation	\$1,220,226.65
HB 562 Line Item Appropriations	\$6,840,000.00
HB 496 Columbus Basic Renovation	\$7,339,773.35
HB 496 Line Item Appropriation	\$2,800,000.00

Total: \$24,340,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$20,140,000.00	04/06/2007	05/04/2007	04/06/2007
Design/Bidding Approval by B&F (Swing Space Renovation)	\$512,175.00	02/19/2009		02/19/2009
DESIGN				
Arch/Engr Contract				05/12/2008
Schematic Design Approval		09/05/2008	01/30/2009	01/15/2009
Design Dev Document Approval		12/12/2008	04/06/2009	
Construction Document Approval		04/24/2009	08/17/2009	
BIDDING				
Bidding Approved BoT	\$24,340,000.00	04/03/2009		
CONSTRUCTION				
Construction Start		10/05/2009		
Completion		08/15/2011		

Project Team:

Project Manager: Nikolina Sevis
 JONATHAN BARNES ARCH. & DESIGN LTD - Design

Project Coordinator: Laura Kembitsky



High Voltage Switch and Cable Replacement

OSU-07 1598

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF/O GSF App:

Description/Scope:

This project will replace existing primary switches with outdoor pad-mounted SF6 switches. This project will also include high voltage electrical cable replacements. The cable upgrades will provide for future growth in demand for the north campus area.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving campus facilities, thereby enhancing the teaching and learning environment.

Logistics: This project will replace existing equipment that has reached life expectancy; increase electrical system reliability; add load capacity; add switching flexibility and speed under emergency conditions; and improve electrical system safety.

Risks: This project will significantly reduce maintenance costs as new switches have a longer life expectancy and reduced maintenance requirements.

Deferred Maintenance: This project will begin to address the approximately \$20.4M in deferred maintenance along with phase 2. Switches are failing, causing unplanned extended building outages and emergency repair costs.

Source of Funds:

	Amount
2007 (2008) Bond Issue	\$10,000,000.00
2009 (2010) Bond Issue	\$5,110,000.00

Total: \$15,110,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$15,000,000.00	07/13/2007		07/13/2007
DESIGN				
Arch/Engr Contract		03/31/2009	10/01/2008	10/17/2008
Construction Document Approval		09/29/2009		
BIDDING				
Bidding Approved BoT	\$15,110,000.00	04/03/2009		
CONSTRUCTION				
Construction Start (Phase 1 - SAS Feed)		08/01/2009		
Completion (Phase 1 - SAS Feed)		10/01/2009		
Construction Start (Phase 2)		07/02/2012		
Completion (Phase 2)		07/02/2013		

Project Team:

Project Manager: Carl os Serna
 PATRICK ENGINEERING INC. - Design

Project Coordinator: Melissa Griffin



OARDC - Animal & Plant Biology Level 3 Isolate Fac

315-2000-125

Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Animal & Plant Biology Isolation Facility

ASF/23,000 GSF Age: 2010

Description/Scope:

The proposed BSL-3 Isolation facility is a new integrated facility for the research of biological agents and pathogens in animals and supports critical research activities. The specific facility location was established through a secondary siting study during the feasibility study phase of the project. The size of the facility has been determined and the conceptual budget established. The program includes three large animal labs, with a fourth large animal lab included as an alternate.

How does this project advance the Academic Plan? To pursue research to prevent, treat, detect or control infectious diseases of animals. The facility is part of the OARDC Bio Ohio Research Park concept on the Wooster campus to enhance economic development in Northeast Ohio.

Funding Status and Source: Funding sources have been reviewed and validated. Funds associated with the grant monies from the U.S. Department of Health and Human Services (DHHS) and the U.S. department of Housing and Urban Development (HUD) are to be used for design. Half of the DHHS and HUD funds must be expended during the 2009 federal fiscal year (Oct - Sept). The balance of funds must be expended by September 2010. Any funds not expended will expire.

Risks: The building will have to be commissioned before it can be occupied, which may take a year to complete. During this time the facility will not be operational and cannot collect revenue.

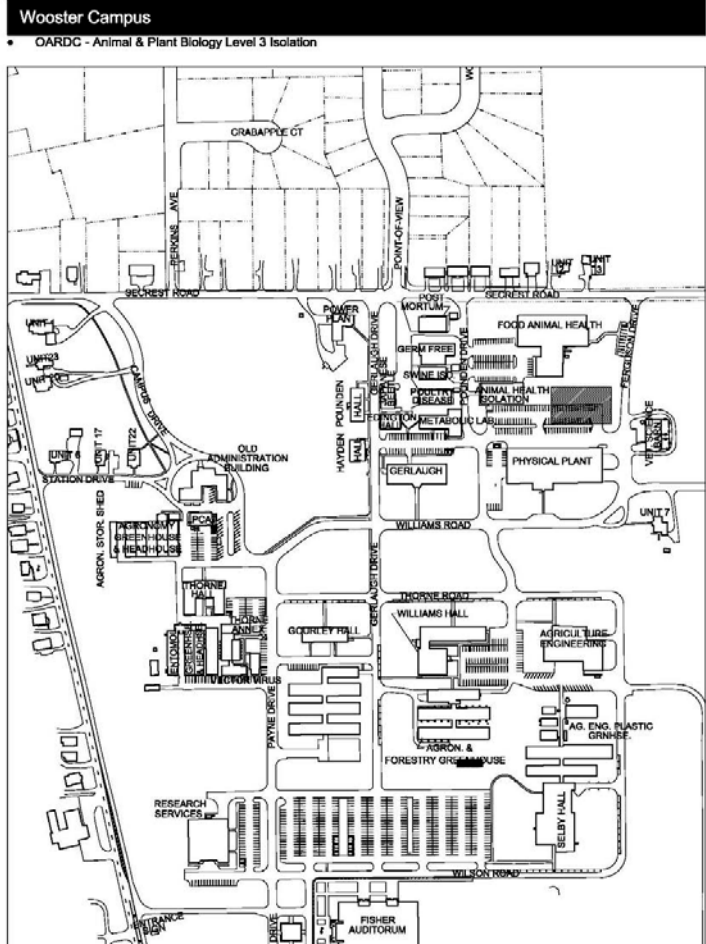
Source of Funds:	Amount
OARDC	\$4,411,204.00
HB 640 Line Item Appropriation	\$429,062.00
HB 675 Line Item	\$2,903,062.00
HB 16 Line Item Appropriation	\$4,830,718.00
Grant-Department of Health and Human Services	\$1,966,224.00
Grant-Housing and Urban Development	\$563,315.00
HB 562 Line Item Appropriations	\$6,220,796.00
HB 496 OARDC Basic Renovations	\$350,000.00
Total:	\$21,704,381.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Cost to be det. @ design)		08/30/2000		08/30/2000
Arch/Engr Approved by BoT (for design only)	\$20,000,000.00	07/08/2005		07/08/2005
Constr Mgr Approved by BoT (CM & Commissioning Agent)	\$20,000,000.00	07/11/2008		07/11/2008
DESIGN				
Arch/Engr Contract		08/31/2007	08/31/2007	08/17/2007
Schematic Design Approval		12/03/2007	06/30/2008	07/09/2008
Design Dev Document Approval		03/29/2008	07/17/2009	
Construction Document Approval		08/30/2008	12/18/2009	
BIDDING				
Bidding Approved by BoT	\$21,704,381.00	04/03/2009		
Bid Opening		07/11/2007	05/01/2009	
CONSTRUCTION				
Construction Start		06/25/2009		
Completion		12/23/2010		

Project Team:

Project Manager: Marjory Trishman
 BARBARA JOHNSON AND ASSOCIATES LLC - Design - No CBD
 VAN ALKEN AKINS - Design

Project Coordinator: Karen Cogley



(APPENDIX XXXVII)

PURCHASE OF REAL PROPERTY

FIVE (5) PARCELS
328 W. LANE AVENUE (HOLIDAY INN PROPERTY)
COLUMBUS, OHIO 43201

Location and Description

The University is presented with the opportunity to purchase real estate located at 328 W. Lane Avenue, Columbus, Ohio 43201. The property is located on the north side of West Lane Avenue, west of Tuttle Park Place, and proximate to the new Student Academic Services building. The property is being offered exclusively to the University by an Affiliated Entity (Campus Partners) for \$20 million.

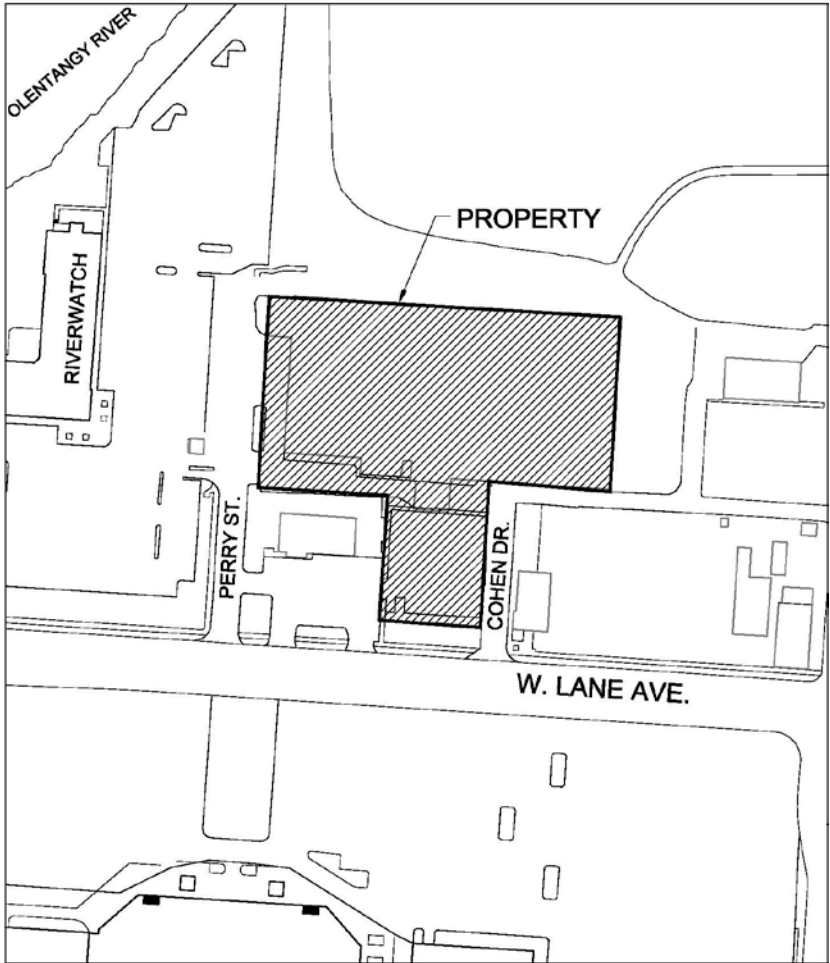
The property known as Holiday Inn on the Lane was owned by Harper Hotels Inc. since April 1993 prior to the anticipated sale to Campus Partners. The property consists of five (5) parcels containing approximately 2.1 acres, improved with a full-service eleven-story hotel building constructed in 1973 with 243 guest rooms and an attached multi-level concrete parking garage with 244 parking spaces. The University intends to purchase the property and convert the hotel building into a dormitory for student housing with a capacity of 450 beds, along with food service facilities, and student learning centers. The property has been appraised by two MAI appraisers, Nash-Wilson Associates and Columbus Real Estate Consultants, Inc., with their appraisal reports indicating values between \$30,000,000 and \$31,450,000 after the conversion is made for University student housing.

The estimate of costs to renovate the property to student housing for a targeted September 2009 occupancy is \$8,500,000. Additional future renovations to the windows and curtain walls are currently being evaluated in terms of costs and gained energy efficiencies but are not required at this time to successfully convert the existing facility to meet student housing needs.

Use of the Property

It is the intention of the University to acquire this strategic property to accommodate the need for additional student housing. The cost for acquisition of the property and alterations will be funded by University bonds. Principal and interest for the bonds will be paid by Student Life through the collection of room revenues, food sales, and other miscellaneous income. Parking revenues may also be used to amortize the debt. Student Life projects a long-term use of this facility with a life of twenty years or longer.

Purchase of Real Property Five(5) Parcels 328 W. Lane Avenue (Holiday Inn)



April 3, 2009 meeting, Board of Trustees

(APPENDIX XXXVIII)

LONG-TERM LEASE

JAMES CANCER HOSPITAL AND THE COMPREHENSIVE CANCER CENTER
1590 NORTH HIGH STREET
COLUMBUS, OHIO 43201

Location and Description

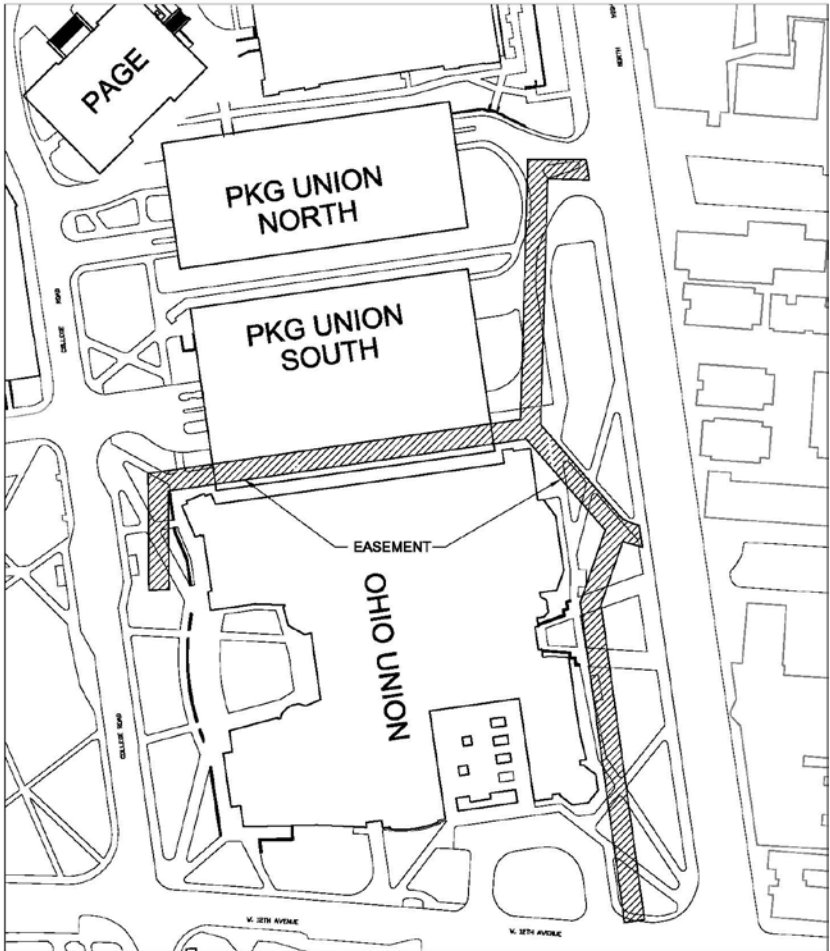
The property is located at 1590 North High Street. The lease is for approximately 15,787 SF of office space on the fifth floor of an 87,046 SF office building. Other tenants in the building include OSU Human Resources and OSU Legal Affairs. The proposal provides for the relocation, consolidation and expansion of the office space that supports the James Cancer Hospital Cancer Registry and The Comprehensive Cancer Center's Center of Population Health and Health Disparities (CCC). The relocation of the administrative support of the two programs from clinical areas will allow growth of clinical programs and ultimately an increase in patient beds. The CCC will utilize the space for clinically related dry research that focuses on the goal of understanding why high rates of cervical cancer incidence and mortality are observed in Appalachia Ohio. All costs, lease payments, and any other expenses related to the property will be funded by the operations revenue of the Cancer Program.

Terms of Lease

The initial lease term shall be for a period of ten years. The proposed average annual base rent, including estimated amortized tenant improvement costs and operating expenses, during the term of the lease are estimated to be \$410,000. The lease will be market conforming, competitively negotiated, and will be business plan compliant. Final terms and conditions of the lease will be negotiated in the best interest of the James, OSU Medical Center, and the University.

EASEMENT, CITY OF COLUMBUS, SANITARY SEWER

- West of High Street Between Twelfth Avenue and Fourteenth Avenue and West to College Avenue, Columbus, OH



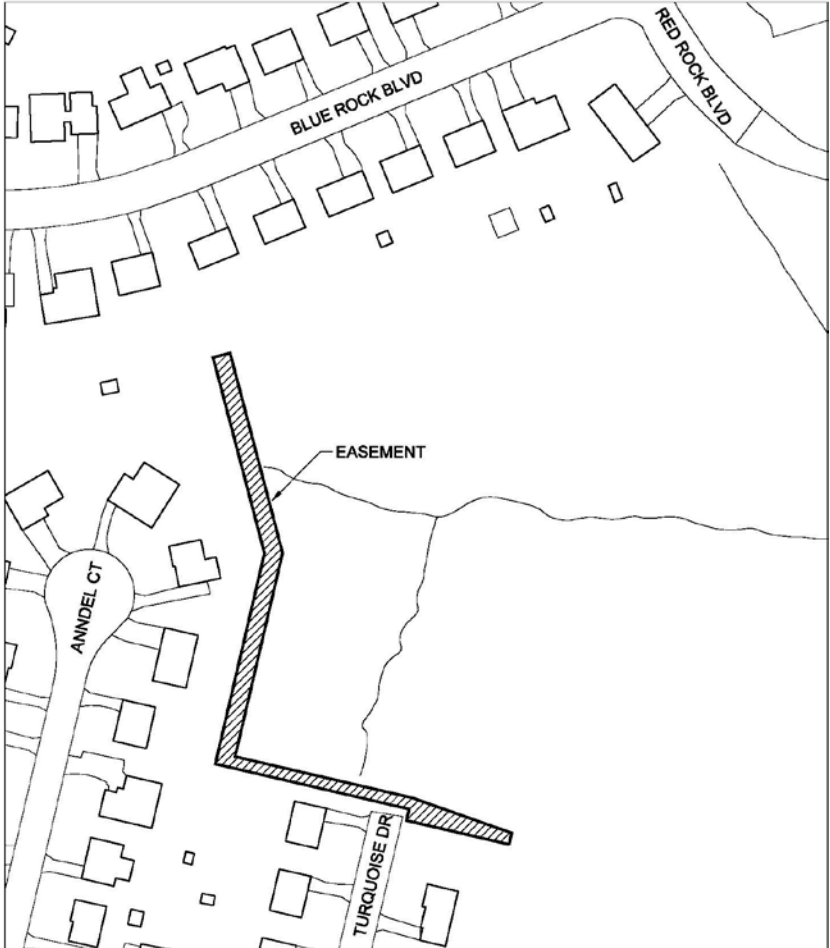
Office of Business and Finance / Board of Trustees Meeting

April 3, 2009



EASEMENT, COLUMBUS SOUTHERN POWER CO., RED ROCK BVD & TURQUOIS DR

- WOSU Antenna Site, 2350 Red Rock Blvd. and Turquois Rd., Grove City, OH



THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-SEVENTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 5, 2009

The Board of Trustees met Friday, June 5, 2009, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

June 5, 2009 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, June 5, 2009, at 8:30 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Alex Shumate, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. I would like to convene the meeting of the Board and take the roll call vote to go into Executive Session; I want to announce that the full Board will reconvene this afternoon at 1:00 pm.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Alex Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Borrer, Shumate, Schottenstein, Brass, Marbley, Kass and Jurgensen.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, June 5, 2009, at 1:00 p m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good afternoon. That rendition of the Buckeye Battle Cry is from when it was played in Dr. Gee's study, in that city in Tennessee, so I knew it would get him the second time. So we can conduct the meeting in an orderly fashion, I will turn off, and if everyone will turn off their cell phones and other devices, that will help us.

I would like to begin the meeting in welcoming our new Trustees and by thanking Governor Strickland. He has been very thoughtful in his appointment of Trustees to the Board, and likewise so was Governor Taft. That is appreciated and I recognize the seriousness, as he does, of these appointments. It is important to the state, and clearly important to the University, and obviously important to Governor Strickland and Chancellor Fingerhut.

First let me recognize my friend, Jerry Jurgensen. We have worked together on a lot of community good projects in the community, and some even in the state. Jerry is an incredibly generous spirit in terms of giving of his time and effort for community good. His record of accomplishment and support in the state, the country, and particularly in central Ohio; the generosity of Nationwide's gift to Columbus Children's Hospital, his work in higher education and economic development as part of Columbus partnership is really amazing. Jerry's background in his profession and his business career in terms of understanding large complex organizations and cultures will be of immense value. It has been already, so formally I welcome you.

Secondly let me recognize Dr. Janet Reid. Janet and I are also friends; I guess we have known each other over a decade. Janet has a Ph.D. in organic chemistry from Howard University, had a distinguished career as a teacher, as an executive at Proctor & Gamble, and then created her own company called Global Lead,

June 5, 2009 meeting, Board of Trustees

specializing in human resources and understanding culture and people in much broader ways than just a human resource executive. She brings a wealth of background and experience to the University, so it is a pleasure to welcome you also.

Most recently, not a tenure acquaintance but maybe ten hours, is Alex Swain, our new student Trustee serving a two year term. Alex is from Huron, Ohio pursuing a dual degree in business administration, accounting and health sciences, and is a recipient of the Ohio Board of Regents Academic Scholarship, and the OSU Traditions award. Alex is very active in student organizations and we look forward to your contributions and we look forward to working with you too.

Next let me call on Provost Joe Alutto who I have known for more than ten years. I have known everybody but Alex for more than ten years.

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DISTINGUISHED UNIVERSITY PROFESSORS PRESENTATION

Dr. Alutto:

Thank you Mr. Chairman. Today I am delighted and very proud to present to the Board three stellar faculty members, truly exemplars for the conferment of the title Distinguished University Professor. This title is the highest honor that the University bestows on faculty members, and to date only 38 other faculty members have ever received this prestigious honor. Distinguished University Professors, along with Ohio Eminent Scholars, compose the President's and Provost's Advisory Committee. This is a group to which Gordon and I frequently turn to as a sounding board to brainstorm ideas and to hear suggestions and receive sound counsel. In addition to being among our most trusted advisors, Distinguished University Professors receive a one-time cash award of \$30,000 from the Office of Academic Affairs.

Our distinguished faculty honorees are from vastly different areas of research and are all recognized as being among the top scholars in their respective fields and superb teachers who have given significant service to their disciplines and beyond. Ohio State is truly enriched by having such world-class scholars in our ranks.

Would Professor Ruth Colker, The Heck-Faust Memorial Chair in Constitutional Law at the Michael E. Moritz College of Law, and Dean Alan Michaels now come forward?

Professor Colker is credited with founding the field for disability legal studies and is also a widely recognized scholar in constitutional law and feminist legal theory. Nominators wrote that her work "has been cited by the United States Supreme Court, influenced the United States Congress, and has long been very widely cited and relied on by other legal academics."

She is author of several books including *The Law of Disability Discrimination*. Professor Colker received Ohio State's University Distinguished Lecture Award, the Service-Learning Award, and the Distinguished Scholar Award. She earned her bachelor and law degrees from Harvard University. Dean Michaels will talk more about her outstanding contributions shortly. Congratulations, Ruth.

Would Professor Fritz Graf, chair of the Department of Greek and Latin; and Interim Dean of the Colleges of the Arts and Humanities, John Roberts, please come forward?

Professor Graf's nominator wrote that he is "a towering figure in two fields, Classics and History of Religion, and among the top five classisists in the world."

June 5, 2009 meeting, Board of Trustees

He is the author of five major books with two more on the way, a co-author of a sixth book, an editor of four volumes, and a co-editor of seven more. He earned his doctorate at the University of Zurich and continued postdoctoral training at Oxford University. Before coming to Ohio State in 2002, he was the Andrew Fleming White Professor at Princeton University. One of his nominators wrote that "he has been a pillar of the University, leading the Department of Greek and Latin from strength to strength."

He is also a recipient of the 2009 Distinguished Scholar Award, truly a banner year. Interim Dean Roberts will talk more about Professor Graf in a few minutes. Congratulations, Fritz.

Would Professor Richard Steckel, Department of Economics; Interim Dean Gifford Weary of the College of Social and Behavioral Sciences; and Professor Don Haurin, Chair of the Department of Economics, please come forward.

Professor Steckel is internationally known for his path-breaking work in an area of economic history, and the author or co-author of four books and dozens of articles published in prestigious journals. Professor Steckel has won several prestigious honors at Ohio State, including the University Distinguished Lecturer Award, the Joan Huber Faculty Fellow Award, and the Distinguished Scholar Award, and he is the recipient of distinctive honors in his discipline, including the Lifetime Achievement Award in the field of Cliometrics, a field that I hope he is going to tell us more about.

He earned a bachelor degree in economics from Oberlin College, a master degree in economics and a master's degree in mathematics from the University of Oklahoma, and then a master's degree and a doctorate from the University of Chicago. Congratulations, Rick. Interim Dean Giff Weary will tell us more about your work shortly.

Now I would like to invite Dean Michaels to make some remarks.

Dr. Alan C. Michaels:

Thank you Joe. I am so excited to be here today for our recognition of Ruth Colker. We hired Ruth as a chair in constitutional law a little over ten years ago, so she came to us already with an extraordinarily distinguished record in her field. We were fortunate enough to have a gift that allowed us to make a major hire, and she was said hire. She came in with an expertise in constitutional law and her expertise in that area related to some issues regarding federalism, which was a hot issue at the time. She was also in feminist legal theory - a leading scholar. Disability law was more in her future at that time, and she is known as the founder of the field. She is really a creature of statute. When I was in law school in the 1980's there was no field and then Congress passed some statutes that made disability law. I am sure everyone sitting in this room is aware of the impact of that law, in employment and education. Congress passes this statute, and it was out there to be used by courts, and by lawyers. Ruth Colker is the person who already with an extraordinarily distinguished record got energized by that and organized that as a field of academic discipline. Writing the first casebook, being a leader at being something taught to students, and then as more and more law develops, and scholars start looking at it, the starting point for research in that area. Her record of scholarly energy throughout a career that has many years to go, I am happy to say as dean, is truly extraordinary and exemplary.

Just a couple of other points I would like to touch on though, is certainly in our field, law, which we are training people to practice law and so there is sometimes a tension between professors who are very interested in theory on the one hand, a more academic approach, and professors who are interested in the training, the

actual practice of law. Ruth really exemplifies bridging that gap and being a leader in both fields. She is cited for her theoretical work but also is intimately involved with the bar and training lawyers. Her disability work, for example, leads to have her articles cited in Supreme Court briefs and opinions, and also drawn on her expertise in a consultation way, both from litigants in the field and from both Ohio State and the local courthouse, having her help them figure out how can we do things the right way. Along those lines, the three parts of our mission: scholarship, teaching and service; she is an extraordinary scholar, a founder of her field, unbelievable in that regard at the top of our profession, but not at the cost of those other two areas. Instead she has found a way to integrate what is exciting her in her scholarly agenda, into teaching and service. In the disability area, she has started a new class that has a "clinical component," so her students go out and do accessibility studies, applying the disability law to The Ohio State University in the first instance, and to some courthouses coming up. Similarly with special education, she not only teaches them the law but has her students go out and work with families with kids with special needs and makes sure they have a good relationship with the schools they are going to. She integrates her leading theoretical and practical knowledge as an academic into the teaching and service mission. That regard is a model for really everything we are trying to do at the law school, and we are so pleased that you are recognizing her in this way, because we are so very, very proud of her. Thank you and let me turn it over to Professor Colker.

One more thing, she is not in fact disabled. I know you saw her come up in a walker. Just ten days ago, Ruth, who is a very fit crew in colleges, was on a long bike ride, and someone did not have their dog properly restrained, and the dog ran out in front of the bike and Ruth had a serious accident with a broken femur. She is here with three pins in her leg with six weeks to go until she can really start walking again. We are very grateful that she was able to make it in for us today, but now she is seeing and living some of her scholarship in a way that I am sure she wished she did not have to, but I am especially appreciative of her ability to make it here today.

Dr. Ruth Colker:

Well I can only say that I am extremely honored and humbled by this award. I knew I had been nominated by the law faculty but never dreamed that I would actually win such a prestigious award. As Alan well knows, no one in the law faculty has ever won such an award, and I am just so honored to be the first, but I hope the first among many, because the law school is such a fine unit of the University and there are so many of my colleagues who do such outstanding work, that I am pleased I can be their first representative here today.

As Alan says, I really do enjoy combining experiential work with theoretical work. I did not realize I was going to have to experience using a walker for ten days before I could win this award, so I guess it was worth it to have that bike accident so I could really be qualified to understand my field even more fully. On a more serious note, there are so many people I would like to thank. I would first like to thank the great Heck-Faust family who endowed the Chair in Constitutional Law, that made it possible for the law school to steal me from the University of Pittsburgh, my hometown, a city I was very happy to live in, but the enticement of joining this community was just so strong, and the opportunities that this chair brought me were just so many, that I thought I needed to relocate. In fact I interviewed for this position ten days after giving birth to my little boy. He is not so little, sitting behind you, so I really appreciate your generosity in making such gifts possible. I know many people in this room are the kind of people that help those gifts be available, and I want you to know how much us faculty appreciate your efforts.

My work was generously supported by foundations and grants, and two that are noteworthy, are the USX Foundation, which supported my empirical work the day I arrived at the law school, and really allowed me to get going doing the empirical

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work I have been wanting to do for years, and did not know a way to access the resources I needed to do that work, and I am very thankful that they helped me get started. At the law school we have a center for interdisciplinary law and policy study and that center has also supported my work for the last twelve years, and I very much appreciate that.

There are so many people who have supported me. Greg Williams was the dean when I was hired. He did a fabulous job recruiting me, but everything he said was true, and that is "the easiest way to recruit people is when what you tell people is simply the truth." Nancy Rogers followed in Greg's footsteps and was a fabulous leader as well, and now Alan is doing a great job. Barbara Snyder was the chair of the appointments committee when I was hired, and I am sure you all know Barbara, a dear friend of the University, and if she were here I know she would be very grateful to see this accomplishment. So many other people at the law school have supported me. I also wanted to mention my family. My parents would so much like to be here today; they heard my distinguished lecture; they were here when I got my Distinguished Scholar Award, and if my mother was not terminally ill, they would be here today. My children who are here, they are sitting behind me, and I really appreciate that they are here. My daughter has been here for each of those three events, and my son has been here for two out of three, when he was a couple of years old we thought he was better off staying home, and I think we all would agree with that one. I just want to thank you so much for all you do and for your wonderful support, and I am going to rededicate myself to show that I really have earned this award, and I hope that in future years people will look back and say, "Wow, Ruth really did great things," after they made the mistake of giving her the Distinguished University Professor, so thank you.

Dr. Alutto:

Thank you. Dean Roberts.

Dr. John W. Roberts:

It is a great pleasure both personal and professional to have this opportunity to publicly congratulate Fritz Graff on being named Distinguished University Professor. I could easily say that this honor could not have happened to a nicer guy. While this beseeched statement would be literally true, it would not capture the qualities that make Fritz deserving of this honor. Fritz is an immensely talented scholar with an impressive record of achievement in his field of classics where he specialized in the study of the religions of Greece. His intellectual stature is attested to by the lengthy list of publications that he has produced, the honors, the awards and fellowships that he has received over the years, the positions of leadership in which he has been placed by his colleagues at the university and in his profession, and the success of the students that he has mentored that have gone on to be the next generation of scholar teachers at some of the most prestigious universities in the world.

In rehearsing the accomplishments that have guarded this honor, I would want to note the mirrored ways that he has contributed to the excellence and vibrancy of his field. During his tenure at the University of Zurich, for instance, he served as president of the Swiss Association of Classical Studies and was a founding member of the Swiss Association for the Study of Religion. Currently he is an active member of at least five professional societies, including the American Philological Association, American Academy of Religion and the American Society for Greek and Latin Epigraphy. Through his professional affiliations, Fritz continues to ensure that the study of the classics remain a viable part of the curriculum, as well as the foundational discipline in the contemporary university.

At Ohio State, colleagues across the campus appreciate and benefit from Fritz's genteel brand of collegiality, which is always evident in his interactions with

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colleagues and students. Those of us who live and work in the confines of University Hall are particularly appreciative of Fritz's open smile, cheerful greetings and warm hospitality. For us, he has come to signify the most appropriate demeanor for approaching the all too serious business of education, especially on days that we find it difficult to emulate him. Those qualities combined with his incredible intellect and scholarly productivity has made him an ideal candidate for this honor. They also make it easy for us to rejoice with Fritz and his family today as he receives this well deserved recognition for his outstanding contributions to the life of the mind.

On behalf of myself and all of his colleagues in Arts and Humanities, I want to express our sincere appreciation to the Board of Trustees for recognizing the many contributions of Fritz Graff to his students, his profession and The Ohio State University. Thank you.

Dr. Alutto:

Thank you. Fritz would you like to say something.

Dr. Fritz Graff:

I am honored, humbled and overwhelmed by this Board, and I thank you for thinking of a classicist, as I would call myself, a Classical Philologist. I think I am the first Classical Philologist in this University who got this award, and it is still so new that my mind has not wrapped itself fully around it.

Looking back on my career, I want to thank all these people who helped bring me here, and who have helped my research and my accomplishments at this University. I thank, especially my dean, John Roberts, not only for his very kind words, but for his very kind and helpful presence in University Hall. I thank colleagues in Greek and Latin, and I thank especially the one institution - Ohio State, in the first place, and that has proved to be a major source of research possibilities both for my own research and for having European and American research that is the center for epigraphical and plographical studies, because one of my fields, classical philology is vast and vague, one of my fields in there is Greek and Roman epigraphy, the study of inscriptions, and Ohio State is happy having an institution which in its existence and its possibilities is almost unique not only in this country, but in the entire world. It is one of the very few centers for the study of Greek inscriptions.

My other sub-field is Ancient Greek and Roman religion and magic. I wish I could have done some magic when the sound system broke down, but I am afraid it does not work. My magic is entirely theoretical and the one thing that amused me a couple of years ago, I published a book on Greek and Roman magic, it was a discussion on Amazon on whether this book would help magicians, and the final note came from someone, this guy is a university professor, it does not help. I would still think what I am doing as a classicist as a student of antiquity, is to connect with the present world and to make a step back to look at this route from their world and to understand what this world is about by understanding what their world is about. I am immensely grateful that this award not only confirms that this is a good and useful approach, but that this award gives me the possibility for years to come to work on that project once again and to use the epigraphy center among other things for this project. Thank you.

Dr. Alutto:

Thank you Fritz. Dean Weary.

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Dr. Gifford Weary:

The Distinguished University Professor Award is really, of all the awards we give, one of the most important and one of the reasons for that is to receive this you have to really excel in all three of our performance areas, research, teaching and service. There is no question, that Richard Steckel has achieved great accomplishments in all three. Probably the most central requirement for any Distinguished University Professor is a stellar research record, and on that front, there also can be no doubt what so ever about Richard's very real and very significant strengths. He has done groundbreaking research into the relationship of height to economic health and welfare, basically creating a new interdisciplinary field. A field that spans biology, economics, history, demography and physical anthropology. That should give you some idea about why Richard Steckel was selected for this award.

Through his research he has been able to convince a very skeptical audience of scholars and scientists in these diverse disciplines that the measurement of height and other physical parameters can shed important new light on previously known relationships between income, equality, productivity and various measures of health. Importantly he has made his work very accessible to people working in these disciplines and to the lay public. His work on the study of human growth includes National Science Foundation projects on several different countries. The superlatives that his nominators used to describe his work and his research is "his path-breaking sets the standard," "it is important," "it is influential and it is of Nobel Prize quality," and I would only say that I agree with all of those. The Distinguished University Professor designation as you hear from Provost Alutto, only adds to Richard Steckel's impressive list of recognitions at Ohio State. It is well deserved and on behalf of all of your colleagues, congratulations.

Dr. Richard H. Steckel:

I too am very humbled and honored, and have many people to thank, but I would begin with my wife Barbara, who is sitting back here, who has been a lifelong partner, or at least as far as my research is concerned. We met at the University of Oklahoma, and there was instant attachment or attraction, and she has helped me code data, so she has really been part of the research program as well as very much an emotional partner in all of this.

Let me say a few words about my research because it seems to be so unusual, and I can keep this under a minute and a half. My field is economic history, and the central questions in that field are; when, how, why and where did we become rich and healthy compared to our ancestors. We are much better off than the people who lived five to ten generations ago; they would all think we live in heaven I believe. Well how did that happen? Well we need measurements of social performance in order to figure this out. The standard measurements of life expectancy and per capita GEP only go back about 100 years or less, 150 years in some countries perhaps, so we needed ways to appraise progress, and there are very good ways in the dimension of health that is working with heights. After considerable discussion with experts, and my mentor in this was J.M. Tanner who is a very well-known human biologist at the University of London, I learned that we are all biological machines. That is, we consume fuel: calories, protein, vitamins, minerals, and micronutrients. The demands on those fuels as a result of basal metabolism such as just keeping warm in bed, and there are demands imposed by physical work and by disease. So, we can think of ones opportunity for growth as reflecting that nutrition or nutritional status. Children will not grow well or rapidly if they have low nutritional status, either poor diet, hard work or heavy disease load, they all play a role.

I also knew that historical heights were very abundant from military records, muster rolls that go back to the 1700's, also from slave manifests that started to be collected in about 1808. There are dozens of sources of heights, millions and millions of

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records available for study that had not been tapped for purposes of studying history of social sciences. So when I started this project in the late 1970's it was very difficult getting funding, even getting work published. I had most of my papers, early ones, rejected, some several times, and actually NSF did not support any of this earlier work, nor NIH for that matter. It was The Ohio State University who made this happen. It was absolutely critical for my success. When I arrived here in the mid-70's I discovered, much to my delight, that I had a research assistant provided by the department who could help me code data, along with Barbara, and I had computer time on the main-frame, now PCs. I have visited many other universities and one of the strengths of Ohio State is this kind of technical support in main-frame computers and PCs and the like. It is really stellar. Moreover, I had something very unusual in my early years here, and that is free data entry. Back in those days it was key punching; now it would be in a spreadsheet or something like that. The computer center provided the key punching and verification, and I became their major customer in those years, accumulating dozens of boxes of punch cards with the kind of data that I used. Moreover there was the college and university small grants programs that enabled me to hire people to travel and do those things. I think this work would have atrophied without that kind of support. It was just too much of a leap for NSF and others to buy; they do now, but back then, no.

So that is number one to thank. Number two, this is very interdisciplinary work, and I benefited enormously from the size of Ohio State. It has virtually all fields and departments covered. During the course of my research I have used every library on campus, and I have had many conversations with people all over the University throughout the social sciences and the humanities, but also math and physical sciences, geodetic sciences, even biochemistry, and a lot of interaction with people in the med school who help bring people in with related interests such as mine, most recently Dr. David Barker, and before that J.M. Tanner himself.

Finally I would say what has facilitated this interdisciplinary work is Midwestern friendliness. Ohio, Columbus, Ohio State are just friendly places. People are approachable. I have never been turned down for an opportunity for coffee, lunch, a telephone conversation, or what have you. People here are just very approachable. It is a great strength of the University as far as I am concerned and it certainly added to my success. With that I think I will stop.

Dr. Alutto:

Thank you Rick. Mr. Chairman that concludes my program, but I hope you have a sense of both the breadth and the excitement that is created by these scholars. If the Board has any questions of the honorees, the floor is open.

Mr. Wexner:

The only idea that came to mind, that I whispered to Gordon, we have a great recruiting video right here just listening to these distinguished scholars.

Thank you and congratulations.

STUDENT RECOGNITION AWARDS

Mr. Marion:

Today I have the wonderful pleasure of presenting to you all, one more time, and to the members of the Board, two outstanding students coming to us. They are both highly deserving of this recognition, and they are joining us today.

The first student we will be recognizing is a 1993 graduate of The Ohio State University in psychology and now he is back, Mr. Dennis Niekro. He comes to OSU

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pursuing a master of science in nursing degree. Since arriving in September, he is already making a big impression. His peers indicate he is articulate, inquisitive, energetic and passionate about continuing his education, and very passionate about a career in healthcare. He brings integrity, which is evidenced by the fact that he was able to secure a Robert Wood Johnson Foundation Scholarship in the new careers in nursing field. His college tells me great things.

Beyond being active on the college's diversity committee, he has been instrumental in creating a new student organization in the college called N-SPIRE (Nursing Students Promoting Initiatives to Reinforce Equality), that aims to combat health disparities through community outreach and collaboration with healthcare professionals.

In addition to these academic activities and his student organization activities, he has been very active in the community and important health care related activities, impacting all persons at all stages in their life cycle, from young to old. For example, as a community health educator for Planned Parenthood of Central Ohio, he has designed and implemented a demographically-appropriate sex education curriculum for tenth grade health education students in an urban high school, and he has also been a spiritual counselor for Jewish Community Hospice, and in that capacity he collaborated with an interdisciplinary hospice team to develop care plans and a spiritual assessment tool for patients and families and developing and coordinating the agencies bereavement services program. He has provided bereavement after care to families and educated staff and volunteers about Jewish death and mourning customs and rituals. Also related to his interests in culturally competent communication, Dennis has developed an inner-generational family education program for the Wexner Heritage Village in which he educated participants about Jewish perspectives on aging and the tradition of ethical wills. After reading all of this, definitely an exemplary graduate student at this University who fulfills all the components of what we look for in a Student Recognition Awardee by this Board. I believe he is planning on graduating with a master of science in nursing in 2011. With that being said I will invite Dennis up for recognition.

I will read the certificate, the Student Recognition Award. The Ohio State University Board of Trustees hereby recognizes Dennis M. Niekro, College of Nursing for this Outstanding Leadership and dedicated service to The Ohio State University, and Dennis is joined today with family and I believe friends and Dean Lentz. He is an outstanding recipient.

Dean Roberts is getting a lot of fame today as one of his students is being recognized. Ms. Robyn Young comes to The Ohio State University from Rochester, New York. She is a dance major in what I believe is probably a top dance program in the country, with a focus on dance education. She recently received her dance education licensure. During her time at OSU she has been very active on campus and in the community through a variety of venues. She currently is the coordinator of the student organization, Dancing to Zion, and is a member of the African American Voices Gospel Choir, which is an outstanding program, and they do excellent concerts. Her accomplishments within her field of study include the co-production of a distinction project, *Inherited Movement, Traditions Redefined*, which brought campus and community audience members together to experience evening-length performances of dance forms of the African Diaspora.

Upon completion of the performances, she and her project partner, Ms. Erika Harris, performed lecture/demonstrations for audiences in the greater Columbus community, including the 4-H Center at Indianola Middle School, Fort Hayes Metropolitan Education Center, Manor Care Facilities, and dance courses on the OSU campus.

Ms. Young was recently honored by Dr. E. Gordon Gee at the President's Salute Dinner, along with some of the most accomplished students of the University. This

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month, she will be receiving the Multicultural Center Outstanding Undergraduate Student Award. In addition, beyond all of her other activities she has also been engaged in some undergraduate research. She secured second place at the 2009 Denman Research Forum in the category of arts/architecture for her distinction project. After graduating this spring, Ms. Young will be joining Teach for America to continue pursuing her passion for teaching.

With that being said, Ms. Robyn Young, will you come up and join us.

Mr. Dennis M. Niekro:

Ladies and gentleman of the Board of Trustees and President Gee, please allow me to begin by extending my gratitude for bestowing this award on me. I am overwhelmed by your consideration and recognition. It is a true privilege to be here with all of you today and to say thank you, not just for this award, but for all that you do to make The Ohio State University foremost among American universities.

Even as a child I knew that Ohio State would be a significant part of my future. After graduating from high school 22 years ago, I began my undergraduate studies at OSU with the aspirations of pursuing a career in healthcare. I explored various potential paths as I worked diligently to complete the requisite foundation coursework. To be immersed in a research rich learning and research environment where excellence is the standard was a dream come true.

Early in the third year of my studies however, I was forced to abandon my educational goals when I was unexpectedly diagnosed with a life limiting illness. With the new priorities of achieving healing and restoring wholeness, I sought a different kind of relationship with the University as a staff member who supported the work of faculty and students. Eventually my passion for learning called me back to the classroom, and I graduated with a B.A. in psychology in September 1993. I went on to work as a research assistant in the department of psychiatry and then as a psychometrist at University Hospitals.

Over the years my quest for wellness has also led me in directions away from OSU, but I always maintained a sense of connection to the University and to my identity as a Buckeye. I have sought professional and volunteer opportunities to promote self care in others and to support their discovery of the innate human capacity for healing. Every experience has been steadily bringing me full circle back to Ohio State, back to pursuing my dream of serving others through a career in healthcare.

I now endeavor to complete my master of science in nursing and become a certified adult nurse practitioner. Inspired by the many healthcare providers here at OSU who have helped me on my healing journey and have influenced my experiences and facilitated wellness in self in others, I strive to offer an empathetic compassionate presence to all of the patients for whom I provide care.

It is an honor to represent the student body of the College of Nursing today. Dean Lentz and Dr. Dailey, my advisor, thank you for being here to celebrate this moment with me. The support and encouragement I have received from each of you and from the other faculty and staff at the College of Nursing have contributed to making my first year as a graduate nursing student incredibly meaningful and rewarding.

I have no doubt that the knowledge and clinical experiences I am gaining will prepare me well for a successful career as an advanced practice nurse. I look forward to making you proud in the years to come. Last, but not means least, I want to thank my partner, Paul, whose sacrifices and hard work helps to make it possible for me to achieve my goals. Paul, you helped me to remember how to dream big, I know I would not be here today if it were not for your love, endless patience and support.

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Again, thank you, to each of you for all that you do for inspiring me, supporting me and making it possible for me to attain my full potential.

Ms. Robyn J. Young:

Good afternoon. First I would like to start with a thank you to all who have supported and encouraged me over the past four years. My family, in their absence, they could not be here today, as well as the chair of the department of Dance, Susan Van Pelt Petry who is here with me today, and some of my professors, Val Williams and Dr. Dixon. I would also like to thank the Board of Trustees and Dean Roberts for this prestigious award.

When I arrived at Ohio State from upstate New York, I never imagined I would be honored so generously by you. My goal was simply to learn and explore as much as I could and to prepare myself for the workforce, so to be recognized for all my hard work and effort is quite gratifying.

Attending Ohio State has afforded me so many opportunities to engage in research both scholastically and kinesthetically inside and outside the classroom. With the help of faculty and fellow students I have researched and spread my knowledge and diversity not only to the OSU campus community, but also to the greater Columbus community. I have had an incredibly fulfilling undergraduate experience, one that exceeded my former expectations of college. As a first generation graduate I do not take higher education for granted. In light of this I am thrilled to be moving on to employment with Teach for America in Charlotte, New York where I will spend the next two years educating students who deserve a better education.

Because of my degree from Ohio State, I am now in a position to make a lasting difference in the lives of many children, and for that I thank you. I will show my gratitude by taking all that I have learned and experienced these past four years and use it to help young students find their way to a better education and life. Thank you.

Mr. Wexner:

Thank you very much. I think we will move on to the President's report.

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PRESIDENT'S REPORT

President Gee:

I am going to try and be as fast as I can because I must say I am inspired by just what we have seen. Three truly world class faculty members. Let me say I do not use that word just widely, they are truly world class, and bring great distinction to this institution and obviously those two wonderful students, undergraduate and graduate, who will go on and make their mark in the world, will make us very proud and more importantly who will do significant things to bring honor to themselves, to their family and make this a civilized society for which I am most grateful.

I want to welcome our new Board members, Jerry, welcome. I will just tell a quick story about Jerry Jurgensen. When I came to this institution I determined that one of the things we needed to do was engage in culture change, and so I went and visited Jerry who had been thinking a lot about this and had developed a process through Senn Delaney, a group we are now working with, convinced me that it was a wonderful process. We have them working with us, and I think the change in culture of this institution in many ways is due to your own inspiration for me, and I just want to acknowledge that, so now you are going to have to live with it.

And, Janet, welcome. We are honored to have you here. I know you slightly, I know you by reputation in so many different ways, and I know the value you will bring to this Board will be extraordinarily important. I might just say to Larry Lewellen over there, the first question she asked "Are we thinking about the holistic values about the whole person?" Something that in our high performance culture, we are really working on.

Alex Swain is one of the great young students who will serve on this Board, and Alex, we are very proud of you. I am very proud of you. So we have much to thank in terms of additions to the Board, and I want to thank our Governor as our chairman did for making superb appointments. The strength of this University is its faculty, staff and students, and the strength of this University is this leadership through its Board. So I acknowledge his great work and I also want to acknowledge, the Governor and the bipartisan legislature, that despite tumultuous times they continue to support this University at unprecedented levels. They have many difficult choices to make, but one of the choices they have made is the continuing support of education and higher education, realizing that the future of this state is going to be determined by its ability to reinvent itself and we are the reinvention vehicle, and so we stand here in great appreciation of their support, but we also pledge to them, and I have written a note to each of them saying that I pledge on behalf of all of my colleagues at this institution and our Board that the best investment you will make in Ohio is in this University. In turn we will do as promised, which is to make an enormous difference to all 11 million Ohioans, and so I want to acknowledge that.

I did have an opportunity to note that spring has fully arrived on campus, and we know that not because of birds, bees and baseball. The surest signs are frisbees, flip-flops and free advice on the Oval - if you have not been part of that.

Spring is also awards season on campuses across the country, and I am proud to say that the University is claiming a rightful share of those. As many of you know, I just hate these rankings, but I am falling in love with them because we are doing so damn well. I want you to note, we are doing superbly well.

The latest U.S. News and World Report rankings of graduate programs were additional fodder for my evolving perspective. Among the highlights, Ohio State now has 11 graduate programs ranked in the top ten nationally. That moves us into the front ranks of American institutions. Among them are: American politics, social psychology, social stratification, several programs in education, supply chain management and dispute resolution, and many are knocking on the door.

We also saw a notable rise in the rankings of the colleges of medicine and engineering. Medicine I believe had the largest single rise in ranking of any medical school in the nation. Steve, am I right about that, shake your head and say yes. That was a rhetorical question Steve, you know that, and also engineering and the Fisher College of Business, three of our distinguished colleges, but indeed they are being recognized for their worth.

Finally, U.S. News has cited Ohio State as one of the nation's best places for undergraduate research. After touring several hundred extraordinary Denman Research projects in the RPAC last month, I will tell you this: U.S. News got its facts right. We have an extraordinary program. I will say this to the Board, of which our undergraduates have an opportunity to engage in. Clear headed and opportunistic research, which very few students in this country can, and we have such a large array for people that it is quite remarkable. Our individual faculty members make a real difference in the lives of our undergraduates.

In the English Department, John King has received a Guggenheim fellowship. Two faculty members were elected to the American Academy of Arts and Sciences, joining our leader here, Ann Hamilton in art and Tina Henkin in microbiology. I might

just add as a note that Ann Hamilton also received the Heinz Prize this year which in many ways recognizes the best of American living artists, so she has had an extraordinary year. Polar climate expert Ellen Mosley-Thompson was named to the National Academy of Science, and a new star is headed our way. Joseph Steinmetz will assume the position of Executive Dean of the College of Arts and Sciences on July 1. Dr. Steinmetz is internationally regarded as one of the leading authorities in neuropsychology. He was the interim provost and dean at the University of Kansas and has made a lifetime of fostering academic collaborations, so he is exactly the right person at this institution at exactly the time that we need him.

On score, I want to publicly thank Joan Leitzel who like Cincinnatus came off the fields to do what she has done. We will have an opportunity to recognize her later, but Dr. Leitzel has done a remarkable job as our Interim Dean, and I thank her. I want to publicly acknowledge the faculty leadership. Dick Gunther, where are you, raise your hand, and Heather Allen. You know we just had a meeting yesterday, and we talked about issues confronting the institution. We have forged a collaboration of extraordinary power and importance between the University and its administration. That is not due to us, that is due to the faculty leadership. Visionary indeed and I cannot thank you enough. I will also miss both of you, but will still be around; I want you to know that. I am grateful for their service, and Katie Hall, where are you Katie, raise your hand down there. We have at this institution a wonderful staff, and we have great staff leadership. I want to make a point, I made it to all the Board, but this year our faculty and staff gave \$5.1 million to this institution in an internal campaign. The largest amount given by any group of faculty and staff to their university in this country, and it was a 6% increase in a time of economic turmoil. I think that Katie and her team deserve a round of applause.

As always our students are the liveliest part of the University, and they are accomplishing great things. The list of their national awards is a long one, nearly as long as the list of my university presidencies, and so I will mention just a few. Hudson McFann, an undergraduate majoring in geography was named a Beinecke Scholar. The scholarship will provide substantial funding for his doctoral work. Nathan Webb, a senior majoring in mechanical engineering has received a NASA Aeronautics Scholarship, one of only five I might note nationwide. The award includes not only fellowship support, but also an internship at NASA. Stacyann Russell, another engineering student has been elected chair of the National Society of Black Engineers. With 31,000 members, that organization is one of the nation's largest student-run groups.

This spring, I will note, our athletes have been described in the newspapers as having a "season to remember." The women's pistol team completed an undefeated season, winning the NRA Intercollegiate National Championships. I will not be making any jokes about women's pistol, I will assure you. Our fencing team finished third in the NCAA Championships. For the second time in two years the wrestling team finished second in the NCAA. By the way Coach Tom Ryan, our wrestling coach and his assistant were both named national Coaches of the Year. I would say that we have deep bench strength there. Men's tennis came very close to the NCAA title, as you know they were ranked number one all season, and then lost to those devils from USC. Our baseball team won the Big Ten title. In this winning season, Associate Vice President and Athletic Director, Gene Smith received the 2009 Distinguished American Award from the National Football Foundation, and he also was named the best athletic director in the country.

And yes, our spring game drew 97,000 fans, extraordinary; people need to get a life! I think the reason everyone shows up is because that is the one game we are going to win, for sure. I should not say that, but it is great.

A couple of quick observations on our facilities. Last spring we held a topping ceremony for the new Ohio Union. Just last week we had a plank-signing ceremony

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there. I will not go into anything about eye-patches and swords or whatever, but last month we christened the reconfigured Thompson Library with my spring address to the faculty. The Library has been restored in ways that are both inspiring and practical. Some of you have seen it, and crews are busy moving books in now, and the building will be ready for use in the fall. It is probably the most technologically advanced library in this country, if not the world.

In closing I want to simply say that the end of this season, I firmly believe this institution will lead the way in educational innovation and in partnership with the communities we serve. During the past few months I have traveled to three of our extended campuses and to more than half a dozen states. At every turn, I have been overwhelmed by the love and support of our alumni and friends. Nearly half a million strong, our alumni are one of this University's most powerful assets. I am beholden to them as I am beholden to this Board, as I am beholden to our 40,000 faculty and staff and our 62,000 students for allowing me to lead this great University. So I thank you every day for this opportunity.

Mr. Wexner:

Thank you. Are there any questions of Dr. Gee?

Now we will move to the Committee reports.

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COMMITTEE REPORTS

Mr. Schottenstein:

Thank you Mr. Chairman. The Audit Committee had two meetings since our last Board Meeting. One in May and one yesterday in June. I was unable to attend the May meeting, and in a moment I will ask Committee Vice Chair Fisher to report on the matters from the May meeting.

As for yesterday's meeting we had a fairly brief agenda. We reviewed the internal audit work plan for fiscal year 2010. You can see it in your Board books. It is extremely robust with the various audits broken down into departments or colleges, or projects, which are audited annually, those which are audited every three years, and those which are audited once every five years. The committee was very satisfied that we have adequate staffing to do that which is necessary. We also were briefed on two compliance matters, one in the area of human resources where Mr. Lewellen brought us up-to-date on some new rules that have been promulgated, that allow for us to establish some of our own designations and procedures for Civil Service employees, and also some changes to Federal COBRA legislation, and how we are managing each of those to achieve compliance.

Finally Mr. Shkurti made a presentation in the compliance area dealing with the potential for us to be receiving federal stimulus money, and based upon the likelihood that we will, how can we best prepare ourselves to make certain that not just the money is spent the way it is supposed to be, but that we comply with whatever requirements we may see as a result of receiving that money. We do not know what those requirements are, so this was somewhat of a 30,000 foot report, but in order to ready ourselves for the possibility that we may be receiving stimulus funds, a special taskforce has been formed to begin to address this so we can assure compliance.

Jack if you would bring everyone up to date on the May meeting.

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Mr. Fisher:

Thank you. There are a lot of things that go on here at the University relative to our quality of life and quality of operations for the extended family. I want to share briefly about three of those, and if they do their jobs well, we will never hear about them again until the next review. I want to give them their due credit.

First of all Dr. Andy Thomas, and Ms. Almeta Cooper along with a great number of people, who put together the vendor interaction policy, which will become effective July 1, and this will be at the Medical Center, and the purpose of the policy is to outline acceptable business practices and ethical principles that will guide the interactions of all faculty, staff and trainees at the University Medical Center with vendor corporations and vendor representatives.

We also heard from Mr. Doug Archie, from the Athletic Department, talking about compliance and certainly we put a high priority on compliance in the athletic department. A lot of time is spent on education, and what we have to follow relative to the NCAA and Big Ten conferences is fairly complex and so it takes a lot of time sorting out what we need to do and understanding the complexity of the program. Certainly we are very appreciative of the effort put forth by the athletic department. We did have a number of violations, but we have an extremely large athletic program, and in the scheme of things we are doing very well.

I do want the Board to know that there is a very strong commitment from Mr. Archie and all of his comrades in the athletic department to have a top-notch compliance program.

Next we heard from Scott Lissner, relative to the Americans with Disabilities Program here on campus. We are a leader in this program area, again training is very much a part of this and also access to information is very critical to its success. I would like to share with you just a few numbers about the challenge that they have in implementing an effective Americans with Disabilities Program. Eight hundred and sixty three buildings on 15,000 plus acres, of that 483 buildings right here on the Columbus campus, on 1,741 acres and as we are all very much aware, the average age of both construction and renovation of these buildings is 28 years. We have 114 miles of sidewalk, 800 curb ramps, 30,000 parking spaces, 851 disability parking spaces and all of us know about ongoing construction. So they have a big challenge in putting forth a very successful Americans with Disabilities Program.

Mr. Shkurti and Mr. Culley reported on, first in the area that we are trying to monitor which is our fiduciary work relative to the cost of all compliance, be it the total auditing program and all the things that we look after in terms of internal procedures. We are trying to keep a handle on that.

Lastly all of you on the Board know of our ongoing effort to deal with our responsibilities in working with governance, finances, reporting, and all the guiding principles with our affiliated entities. That work is progressing very nicely, and I think we are indeed happy with the progress Chris, and our relationship with all the affiliated entities.

Mr. Wexner:

Any questions for the Audit and Compliance Committee?

Thank you.

Trusteeship, Alex.

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Mr. Shumate:

Thank you Mr. Chairman. The Committee on Trusteeship discussed four agenda items yesterday. First on the Charter Trustee report, secondly, faculty membership on the Academic Affairs Committee, third, Board Committees in general and then a brief discussion regarding the Board orientation program. The former chair, Gil Cloyd had asked Ambassador Ong and Speaker Davidson to take the lead with starting the process for the appointment of our Charter Trustees. As the Board members know, we have committed to adding three national or international Trustees to our Board, in our efforts to consistently strengthen the skill set and the expertise and value that we add to the University. That decision was made. Speaker Davidson did report on their efforts to date. In phase one they have identified the set of skills, experiences and backgrounds that would be appropriate to supplement the current strengths and background in experience of this Board. They have reached out to Trustees for recommendations consistent with the selection criteria. Also, Mr. Chairman we have consulted with the Alumni Association, believing that alumni of the University are a very important category of potential national or international Trustees, and we have also consulted with our Foundation Board. At our next meeting there will be an update report where we will begin to analyze recommended potential Trustee candidates, consistent with the skill set screen.

Secondly at the request of Ambassador Ong, who chairs our Academic Affairs Committee. We discussed a recommendation that we add a faculty member to the Academic Affairs Committee. As we all know the Academic Affairs Committee does fully engage with our faculty at our meetings, receiving various reports and also interacting with them on initiatives of the University. The Committee on Trusteeship does endorse the addition of a faculty member to become a member of the Academic Affairs Committee. We will be writing a process protocol for the selection of that faculty member and coming back to the Board to adopt that process and procedure.

Our third agenda item we discussed the current committee structure of our Board. Again in our process of continuous improvement we are looking to ensure that our Committees are aligned with the strategy of the University. We are working with Dr. Chait to do that analysis and again we will be coming back to the full Board with any recommendations for revision or change.

Finally we talked about the Board orientation program. We are certainly very pleased with our two members, and the Trusteeship Committee has volunteered to be very actively engaged with our Secretary and the University with the on boarding process for our new Trustees and also take a fresh look at our orientation program to again see where we can strengthen and improve that program.

That completes my report Mr. Chairman.

Mr. Wexner:

Questions? Thank you Alex.

Alan Brass, Medical Affairs.

Mr. Brass:

Thank you Mr. Chairman. The Committee met yesterday and had a lengthy meeting, and I am going to try and summarize it very quickly. We first spent time on ProjectONE which is obviously our new expansion program for the Medical Center. We went through a series of things including taking a look at green space and the atrium and the design of the building again, just to make sure from a due diligence

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standpoint we are reviewing everything two and three times. We are not finished with that process. It is looking good. We will have a series of meetings over the next month to complete that process.

The scorecard where we track the macroeconomics concerning this project is looking very good. I say that because this is a very difficult economic time and medicine across this country is very fragile - Medicare, Medicaid, federal and state budgets and so on. As I mentioned at the last Board meeting, I will mention it again this time, we have undertaken another step backward from the standpoint of having our outside and inside folks take a look at our forecast again, of which ProjectONE is being built on to make sure that, in fact, the macroeconomic numbers are what we think they will be. We will have those numbers back in September. We will have our due diligence done in September as it relates to ProjectONE.

We have on the consent agenda today one item as it relates to ProjectONE and that is the 12th Street Tunnel that will allow us to continue to expand the utilities to get ready for ProjectONE, and it was approved by the Committee yesterday as well as approved by the Fiscal Affairs Committee. As it relates to the volume, our volumes at the Medical Center continue to go up, and it is an important variable as we continue to monitor the progress we are making with the Medical Center. A couple things to note, our ambulatory visits from last year to this year are up 40,000 more visits, our emergency room is up 10,000 more visits, these are substantial volume increases, and at the same time our accounts receivable and our bad debt are holding at last years levels which is good news in the light of the economy. So we have to monitor that very carefully.

Dr. Gordon Gee mentioned something and I think it is worthy of repeating. Our medical school has had tremendous increases as it relates to its rating. It has actually moved up 17 slots, that is how strong our medical school is getting, that is how strong the recruitment that Dr. Gabbe and Dr. Souba who are leading that have done. We should not take this lightly, these are big moves. We are now in the top ten of public medical schools, that was a goal set of ours three years ago, so I am going to pause for a second, let's give them a round of applause. Nice job, and to all of your colleagues, nice job.

Also on the consent agenda today is a reorganization program of our Medical Center Governance with the creation of a Medical Center Board that will report to this Medical Affairs Committee of our Board. That is a very important item in light of the fact that we are continuing to expand and it will give us an organization model to make sure that we are very organized within our organizational structure of the medical system. That is on the consent agenda, it had unanimous support of our committee.

Last night we had 200 plus physicians graduate out of our medical school, and we have an incoming class of 220 coming into our medical system. Average GPA is in excess of 3.7, this is amazing, 49% of them are women, 13% are minorities, that is up from 7.5% the year before. This is an outstanding class coming in, and I think it again speaks to how well our medical system here at The Ohio State University is doing.

Dr. Souba was kind enough to share with us a number of key recruits. A superstar in radiation oncology, specializing in the brain, chief of anesthesiology, a new associate dean for admissions to our medical school, and I could go on and on, but the kind of recruitment that is taking place right now is a direct relationship to the ranking and how well we are doing.

The last thing I would like to make sure we highlight is what is going to happen in the next couple of months is very important. We mentioned that we are taking a look at the forecast again to make sure the macroeconomics are holding. 2010 and 2011

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will be tough years for healthcare in this country, so we have to make sure we have it right. We are taking a look at nine major issues as it relates to ProjectONE and what we are now calling ProjectTWO for lack of a better word, but mostly the long-range medical center expansion to make sure that it is fully integrated into our University as a whole. These are big issues; these are bigger than just the medical center. For example Cannon Drive, housing, and I could go on. The long and short of it is that in September we hope to have a pretty good handle on those nine issues. We may not have them all resolved, but those are important to make sure our University and our Medical Center specifically are working hand in glove to resolve macro issues.

This is a good news report on the behalf of the Medical Center. Our system is doing very well, our medical school is doing very well, and I really attribute that to the leadership of Dr. Gabbe, and Dr. Souba and all the other folks. Nice job. Mr. Chairman that ends my report.

Mr. Wexner:

Thank you. This is such a major part of the University, what we are doing and will do in the future, so we will entertain questions or comments for Dr. Gabbe, Alan, and Dr. Gee.

Dr. Gabbe:

I appreciate your Board and your counsel as you have been a member of our team. I wanted to share with the Board of Trustees that just yesterday, keep this under wraps; Dr. Ali Rezai announced that he would be joining us. He is the nation's leader in deep-brain stimulation and neurosurgery and he is bringing his team here from the Cleveland Clinic. This is attributed to Dr. Chiocca, head of neurosurgery; Michael Racke, head of neurology; and our neurological signature programs, so you will be seeing a lot of press about that.

Mr. Wexner:

Thank you. Just the difficulty of the work the Medical Center is doing with 40,000 more visits and 10,000 more visits to the emergency room in the first five months of the year, that is about 300 more visits a day to the hospitals. In terms of traffic and what this means to capacities, whether it is so many patients coming to the hospital through the ER as the hospital continues to improve, and the nature of the visitors to the hospital gets greater because we become a greater asset to the state, and we will attract more patients from out of town, whether it is national or international, let alone statewide, that mix of patients and the support for them and the kind of traffic is I know something Alan, Dr. Gabbe, Dr. Souba and everybody is looking at. This is a very dynamic situation that we are currently in.

Mr. Brass:

I will tell you the forecasted model we had on volumes is being accelerated. Just think of 100,000 patients a month coming in, because that is where we are.

President Gee:

About half of those new visits are mine personally. I am such a hypochondriac and I have instant access to great healthcare, why not.

Mr. Brass:

Thank you Mr. Chairman.

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Mr. Wexner:

Thank you for sharing Dr. Gee. Wally, do you want to give us the report from the Development and Investment Committee.

Mr. O'Dell:

Yes, Mr. Chairman. We met yesterday afternoon. Senior Vice President for Development Peter Weiler reported on fiscal year to date fundraising results and the gift acceptance and accounting guidelines. Fundraising totals for fiscal year 2009 through April were \$260 million, which is 74% of the fiscal year goal, and four percent ahead of last year. Peter projects that University fiscal year 2009 fundraising totals will be close to \$303 - \$307 million. One to two percent ahead of prior year and this is an outstanding performance in a very difficult environment. Also, the Board is aware, Peter has been working with his team, the Trustees, and the Foundation Board to develop gift acceptance and counting documents that will guide the University during the campaign. Under the development tab of your notebook you will see the policy highlights. The overarching areas addressed by the policies are transparency, consistency and best practices. Peter has reached out to all Board members individually to review the documents and answer our questions. He clarified for us yesterday that the naming guidelines for building spaces, colleges and departments are also under review and will follow the same vetting and approval process as the gift acceptance policy. We can anticipate seeing those at an upcoming Board meeting in the fall. Peter is here today if there are any further questions about the campaign or gift counting guidelines.

Peter, do you want to make a comment?

Mr. Peter B. Weiler:

No, just I appreciate everybody's thorough review of those, and for your input.

President Gee:

I just have to comment. I think it is an extraordinary performance given the tumultuous nature of where we are. If you take a look at some of the major institutions in this country, some of the major institutions that are really down about 20 – 30% in terms of what they are doing right now, so I just cannot underscore how hard and how effective Peter and his team are working right now. It also shows the investment that people are making to this University. The difference between good and great, and now great and eminence as I have said is the private support that we are receiving and so you are making a real difference, I want you to know that.

Mr. O'Dell:

Next, Peter reviewed the development report, and the committee yesterday approved the establishment of 14 new funds and two revisions to only \$3.3 million. Next Vice President and Chief Investment Officer Jonathan Hook requested the committee to approve a revision to the long-term investment policy. Changes requested to the policy included the following inserting the new asset allocation policy that was approved at the April Board of Trustees meeting, inserting the new distribution policy that was approved at the April Board meeting, amending our proxy voting policy to allow our investment managers to vote, the proxy statement is in accordance with the directions of the Ohio State investment office, and the inclusion of a new strength in conflict of interest statement. Following discussion by committee members, the policy was approved as recommended.

Mr. Hook then gave the committee an update on the performance of the long-term investment pool, with some special attention paid to explaining the degree of liquidity

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contained in the investment pool. Performance has been strong through March, April and May, with the long-term investment pool back in, in excess of \$1.6 billion as of April 30. This has been especially positive since we are carrying a higher level of fixed income currently to maintain more than ample liquidity and safety while the market remains highly volatile. It is expected that the May returns should come in at or in excess of 3% for the month. Our asset allocation is well within its ranges and is operating as expected. We have been able to maintain an opportunistic posture in seeking out good new investments, yet remain focused on risk management and liquidity needs. The committee then walked through the liquidity and funding requirements for the long-term investment portfolio. Historical data and contractual requirements were discussed to explain in detail how our liquidity needs were met and future funding risks were minimized. Following a spirited question and answer session the committee adjourned.

Mr. Wexner:

Questions, comments?

Thank you very much. Doug are you going to report for Academic Affairs and Student Life.

Mr. Borrer:

I certainly am, thank you Mr. Chairman. We had a very busy meeting yesterday. First, Vice President for Student Life, Javaune Adams-Gaston discussed the steps taken to deal with the H1N1 flu virus. This was a major collaborative effort with multiple disciplines throughout the University, the city and the state. Through their very organized frequent and accurate communication, they were able to alleviate on-campus concerns and help prevent any public panic. It was a job well done in a very closed community.

Next Dr. Adams-Gaston presented a proposal to create a student legal service. The new service would cover a wide variety of additional legal services for our students, and she will be presenting a complete plan at our September meeting.

Next we heard from Dean of Undergraduate Education, Martha Garland. Martha discussed the issues of student access to Ohio State. This fall as we have already heard, we will be expecting 6,500 new first quarter freshman. That is up about 300 from last year. Once again this class will be Ohio State's best ever. We will be once again establishing a new record for the average ACT score, but at the same time we are maintaining our levels of need-based and minority students, another fine tightrope to walk.

Following that we heard from Vice President for Human Resources, Larry Lewellen. Larry presented the staff talent plan to the Committee, and then he discussed the 2009 compensation report. The Office of Human Resources will include the staff talent report in the University's five year goal setting process along with appropriate strategies and milestones. A scorecard will be developed and tracked.

Turning to the 2009 compensation report, Mr. Lewellen reported that the report shows our competitive position for faculty, staff and graduate associates. This shows the relative position of Ohio State in relationship to other universities when the cost of living is taken into account. So that takes us to the next year when we will be using the Runzhemier Living Cost Index in planning our faculty compensation. The University will also be developing policies for the faculty reward system based on performance objectives. At Ohio State only unionized staff has retained across the board pay increases, and one of our two unions right now are being transformed from a time and grade pay structure to a pay for performance structure. What I believe, Larry, is the first one of these in the United States, in a union contract. So

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this is a very laudable effort. Also looking forward to year 2010, Mr. Lewellen said that the compensation budget is averaged at a 2.5% increase, but all of those are market and performance based.

Next we heard from Vice President for Research, Caroline Whitacre. She briefed the Committee on the Centers of Excellence that the University System of Ohio has asked each of Ohio's 13 public institutions of higher learning to develop. Ohio State is proposing the following Centers of Excellence: Climate, Energy and the Environment; Health and Well-Being, Human Behavior and Bioinformatics; State, Regional and Urban Development; Food Production, Supply and Safety, Materials, Manufacturing Technologies and Nanotechnologies. That resolution will be coming before the Board.

We then heard resolutions for this meeting: one being the deaccession of the Pressey Teaching Machine and the donation of the machine to the Smithsonian Museum, the establishment of a Ph.D. program in Translational Plant Sciences, changes to classified civil service rules and, as I said earlier, the establishment of the University System of Ohio Centers of Excellence presented by Dr. Whitacre.

The meeting concluded with the committee's endorsement of a number of routine personnel actions. That concludes my report.

Mr. Wexner:

Thank you. A lot of work. Any questions, comments?

Jo Ann would you like to report from the long awaited Fiscal Affairs Committee.

Ms. Davidson:

Thank you Mr. Chairman. There were several routine reports given to the Fiscal Affairs Committee yesterday. On a quarterly basis we always look for a financial update. Obviously you have already heard some of that good news. Our enrollment numbers are good, the health system is doing well, a couple of factors the Committee is watching carefully, but it is doing well, and a little bit of the unpredictability of the state budget situation. We are very appreciative of the support the governor has given and both houses of the legislature, as they have each handled their version of the state budget, in continuing the strong support for the student share of instruction at the state level. We realized that they are now entering into the final phase, which is a conference committee. This is going to really have to deal with some revision of the revenue estimates and there is some concern there which we will be watching very carefully. So far, higher education has been one of their priorities and we are very pleased with that situation.

There was a quick review of how we handle OSU debt at the request of the Committee members to be more fully briefed on when we go into issuing debt, how do we handle the repayment of it and for the members of the Board if you had not had an opportunity to look at that in your Board book, it is something you might want to pull out and keep because it is a very good illustration of how this indebtedness is a sign to each unit that incurs it and how there is a Memorandum of Understanding that we enter into before the debt is actually issued. There was a very brief report on our deferred maintenance. The fact that they are going to come back in the fall with a more complete report on that and the concept is that we need to coordinate what we are looking at in deferred maintenance with our master planning efforts. Sasaki has, I think, actually reviewed each one of our academic buildings as far as what our deferred maintenance is, but the whole effort here is going to be coming back with a one integrated physical plan so you can look for an in depth report on that issue in the fall.

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Our regular report on waiving of competitive bidding which we do in a very narrow basis here at the University, there are sometimes sole source and other cost reasons or emergency reasons for doing that. The resolutions that are on the consent agenda today for your consideration are all recommended for your approval by the Fiscal Affairs Committee. The leadoff resolution deals obviously with setting our tuition for the main campus and our fees and other charges for the school year which will begin in the fall. We always try to do that at this time so we can let our students know what it is going to be, those people who are planning to attend and our new students coming in. The recommendation is a tuition freeze. This would be the first time that there has been a back to back to back no tuition increase in more than fifty years at the University level. Obviously this reflects the strong support we have been receiving from the state in the student share of instruction. There would be a 2.5% increase in the graduate fees, a 2.5% increase in our out of state surcharge and other fee increases that were reflected in your book. That is obviously a very important resolution for us and one of the commitments that we have traditionally made to our students is that once we set that tuition that will be what they can count on for the next school year. We are not setting the tuition yet for the regional campuses that will come to the Fiscal Affairs Committee in July.

The next resolution is somewhat typical but a little different this time. It is giving the University the opportunity to operate under an interim budget at the same level of the 2009 budget for the first two weeks of July, but also authorizing the Fiscal Affairs Committee, since we are not having a Board meeting next month, the Fiscal Affairs Committee to review the proposed fiscal year 2010 current funds budget and with their authorization to operate under that budget until the full Board can confirm that full budget. So I wanted to make sure that you are aware that the resolution had been redrafted.

One of the things I want to go back to and cover on the tuition, which I really did not, includes a 2.18% in the health system increase. You might ask what the rankings are and where do we stand with the changes in some of our fee structure and where we are with our tuition. Our ranking in the selective admission universities is almost really very close to the bottom. Our ranking with our Big Ten universities and our other peer universities either puts us right in the middle, even though some of those decisions have not been made yet, but even as they are made since they are above us already we will stay right in the middle or just a step below the middle with our peer universities and our Big Ten universities.

We have three resolutions that are coming to you that make changes because of some restructuring and responsibilities being given to different individuals in the authorization of some of our stocks and bonds and some of our real estate transfers. They are not changing our policies; they are only changing the designation. As you know our treasurer has been redesignated as our assistant vice president for financial services, and Jeff Kaplan has been given some additional responsibilities, therefore we are only changing the nomenclature in these authorizations to the appropriate official.

There is a resolution for approval of design, construction and increased design contracts for several projects. Two of which are very important to the ongoing work we are doing in preparation for ProjectONE of the Medical Center. It also authorizes a joint use agreement with Children's Hospital on some funds that were designated to the University that are to be used by children for the purchase of certain research equipment.

There is a resolution on accepting and authorizing three easements for Columbus and Southern Power, all three of which benefit the University. And finally there is authorization of a purchase of a piece of property that is adjacent to OSU Hospital East, and we will give them property next to property they already own. A very good

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deal, I think the purchase price is \$40,000 against an appraisal of \$54,000, so we are recommending that for your approval too.

Mr. Chairman that completes my report. I would be happy to answer any questions.

Mr. Wexner:

Any questions, comments?

Mr. Jurgensen:

Les I need to abstain from item 16.

Dr. Frantz:

We will do a roll call vote.

Ms. Davidson:

There are two to come up for separate vote I think.

Mr. Marion:

Mr. Wexner, if I could let the Board know, it really reflects on how monumental of an occasion this is for undergraduate students to receive a 0% increase on tuition for three years in a row. I know we have stated it and mentioned it, but this is truly a remarkable time, not just in Ohio, but in this country, and given these times. As a student at this University, even though the graduate students are still getting a very nominal increase of 2.5% which I am very grateful for as a graduate student, this is really monumental and all the folks downtown, I know we have sung their praises before, but we need to continue doing so. This is a monumental occasion.

Mr. Wexner:

Thank you Jason.

I share that view and I am sure we all do, and we appreciate your comment.

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CONSENT AGENDA

President Gee:

Thank you Chairman Wexner. We have a total of 20 resolutions on the consent agenda with changes to item number 12 and two additional ones brought forward by Doug Borrer and Alan Brass in their reports, and we are asking for separate votes, Jerry which we do on ones in which there are potential reasons to abstain or not vote and that would be on items 16 and 17, therefore we are seeking approval for the following:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2009-85

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the

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adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on April 9, and May 7, 2009:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XL for background information, page 879.)

**AMENDMENTS TO THE CLASSIFIED CIVIL SERVICE
RULES OF THE OHIO STATE UNIVERSITY**

Resolution No. 2009-86

Synopsis: Amendments to Chapters 3335-49, 3335-57, 3335-59, 3335-65, and 3335-89 and deletion of Chapters 3335-63 and 3335-71 of the Administrative Code governing the University's Classified Civil Service related to recruitment, selection, and appointments, are proposed.

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS Resolution 2008-47, adopted by the Board of Trustees in November 2007 authorizes the Office of Human Resources, which is the University's Appointing Authority, in consultation with the Office of Legal Affairs, to make periodic recommendations to the Board regarding the enactment and revision of Classified Civil Service Rules: and

WHEREAS the most recent revision of the University's Classified Civil Service rules was in 2001, and the Office of Human Resources now has recommended a number of needed changes in these Rules with respect to recruitment, selection, and appointments of Classified Civil Service staff; and

WHEREAS these revisions in the Classified Civil Service Rules, as shown on the attached documents, will enable the University to streamline processes and enhance our efficiency and effectiveness in recruiting and selecting high performing employees; and

WHEREAS the University has complied with Ohio Revised Code Section 111.15 in promulgating these amendments to the Classified Civil Service Rules, and the University additionally has provided reasonable notice to all affected University employees and interested groups and a period of time during which such employees or interested groups could submit comments about the proposed Classified Civil Service Rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amendments to the Classified Civil Service Rules, effective July 10, 2009.

(See Appendix XLI for background information, page 885.)

June 5, 2009 meeting, Board of Trustees

REGIONAL CAMPUS BOARD APPOINTMENT/REAPPOINTMENTS

Resolution No. 2009-87

Synopsis: Approval of appointment/reappointments to The Ohio State University Newark Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named persons have been nominated and selected for appointment/reappointments to the OSU Newark Regional Campus Board for the terms specified:

Newark Board Appointment/Reappointments

Eschol Curl, Jr. (3rd term) – effective 7/1/2009 – 6/30/2012
Thomas J. Hall (3rd term) - effective 7/1/2009 – 6/30/2012
Lynda H. Weston (2nd term) - effective 7/1/2009 – 6/30/2012
Alex M. Muller (student) – effective 7/1/2009 – 6/30/2010

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the OSU Newark Regional Campus Board.

**DEACCESSION OF THE PRESSEY TEACHING MACHINE AND
DONATION OF THIS ARTIFACT TO THE SMITHSONIAN INSTITUTION**

Resolution No. 2009-88

Synopsis: The deaccession of Sidney Pressey's teaching machine and the irrevocable donation of this artifact to the Smithsonian Institution are proposed.

WHEREAS the first teaching machine was developed by Professor Sidney L. Pressey in 1925, and Professor Pressey subsequently donated the teaching machine to the University as a part of its permanent collection of art and artifacts; and

WHEREAS on March 14, 1963, the Board of Trustees approved the indefinite loan of Professor Pressey's teaching machine to the Smithsonian Institution's National Museum of American History; and

WHEREAS to facilitate scholarship, research, and exhibition of the machine, the Smithsonian Institution has requested that the University permanently donate Sidney Pressey's teaching machine to the Smithsonian as a gift from the University; and

WHEREAS the appropriate University officials, including University Archivist, the University Libraries Special Collections curators, and the Director of Libraries, have determined that deaccession of this artifact and its donation to the Smithsonian Institution are in the best interest of the University as noted above:

NOW THEREFORE

June 5, 2009 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby approves the deaccession of the artifact known as Professor Sidney Pressey's teaching machine of 1925 and authorizes the University to transfer all of the University's rights, title, and interest in this artifact to the Smithsonian Institution to effect an irrevocable donation of this artifact to the Smithsonian Institution's National Museum of American History in the name of The Ohio State University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance, in consultation with the University Libraries and the Office of Legal Affairs, be authorized to negotiate and execute any agreements or other documents necessary to effect this deaccession and donation.

**ESTABLISHMENT OF A Ph.D. PROGRAM IN
TRANSLATIONAL PLANT SCIENCES**

Resolution No. 2009-89

WHEREAS the University's basic plant sciences, particularly molecular-based studies, are strong and highly ranked among land grant universities; there is a Plant Molecular Biology/Biotechnology program for interdisciplinary research with faculty from several colleges contributing to that excellence; and this area was awarded a Targeted Investment in Excellence award; and

WHEREAS currently there is no degree granting program for students – instead they earn degrees in home departments and get a graduate specialization in Plant Molecular Biology/Biotechnology, with transcript designation if requested; and

WHEREAS this distinctive program will not substitute for, or replace, an existing program, and will offer training for those interested in careers at the interface of basic molecular biological work and application to societal and environmental issues; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs and approved by University Senate at its meeting May 7, 2009:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Ph.D. program in Translational Plant Sciences is hereby approved, effective upon the approval of the Ohio Board of Regents.

**DEGREES AND CERTIFICATES
SPRING AND SUMMER QUARTERS COMMENCEMENT**

Resolution No. 2009-90

Synopsis: Approval of Degrees and Certificates for spring and summer quarters is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

June 5, 2009 meeting, Board of Trustees

BE IT RESOLVED, That the degrees and certificates be conferred on June 14, 2009 and August 30, 2009, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix LI, page 949.)

PERSONNEL ACTIONS

Resolution No. 2009-91

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 3, 2009, meeting of the Board, including the following Appointments, Reappointment, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence without Salary, Professional Improvement Leaves – Change in Dates, Professional Improvement Leaves, and Emeritus Titles be approved.

Appointments

Name: RUTH COLKER
Title: Distinguished University Professor
College: Moritz College of Law
Effective: July 1, 2009

Name: CHRISTOPHER M. CULLEY
Title: Senior Vice President and General Counsel
Office: Legal Affairs
Effective: April 1, 2009, through September 30, 2013

Name: FRITZ GRAF
Title: Distinguished University Professor
Department: Greek and Latin
Effective: July 1, 2009

Name: RONALD L. HARTER
Title: Professor (The Jay J. Jacoby, M.D., Ph.D. Chair in Anesthesiology)
College: Medicine
Effective: July 1, 2009, through June 30, 2013
Title: Chair
Department: Anesthesiology
Effective: July 1, 2009, through June 30, 2013

Name: WAEL JARJOUR
Title: Associate Professor – Clinical (The Martha Morehouse Chair in Arthritis and Immunology Research)
Effective: June 1, 2009, through June 30, 2013
Department: Internal Medicine
Title: Director, Division of Immunology and Rheumatology
Department: Internal Medicine
Effective: June 1, 2009, through June 30, 2013

Name: JEFF M.S. KAPLAN
Title: Senior Vice President for Administration and Planning and Special Assistant to the President
Office: Office of the President
Effective: April 1, 2009, through June 30, 2013

June 5, 2009 meeting, Board of Trustees

Name: STEVEN KATZ
Title: Associate Professor (The Torrence A. Makley Research Professorship)
Department: Ophthalmology
Effective: July 1, 2009, through June 30, 2013

Name: BARBARA L. KEYFITZ
Title: Professor (The Dr. Charles Saltzer Professorship in Mathematics)
College: Mathematical and Physical Sciences
Effective: October 1, 2009, through September 30, 2014

Name: CLAY B. MARSH
Title: Vice Dean of Research
College: Medicine
Effective: March 28, 2009, through January 31, 2013
Title: Director
Center/Institute: Center for Personalized Health
Effective: March 28, 2009, through January 31, 2013

Name: HENRI MOSCOVICI
Title: Professor (The Alice Louise Ridenour Wood Chair in Mathematics)
College: Mathematical and Physical Sciences
Effective: October 1, 2009, through September 30, 2014

Name: EUGENE D. SMITH
Title: Associate Vice President
Office: Administration and Planning
Effective: April 30, 2009, through June 30, 2016

Name: RICHARD H. STECKEL
Title: Distinguished University Professor
Department: Economics
Effective: July 1, 2009

Reappointment

Name: MELVIN D. SHIPP
Title: Dean
College: Optometry
Effective: July 1, 2009, through June 30, 2014

Appointments/Reappointments of Chairpersons/Directors

ERIC M. ANDERMAN, Interim Director, School of Educational Policy and Leadership, effective July 1, 2009, through September 30, 2010.

L. EUGENE ARNOLD*, Interim Director, Nisonger Center, effective July 1, 2009, through June 30, 2010.

MEYER J. BENZAKEIN*, Chair, Department of Aerospace Engineering, effective July 1, 2009, through June 30, 2010.

PAMELA S. BRADIGAN, Director, The Ohio State University John A. Prior Health Sciences Library, effective May 1, 2009, through April 30, 2013.

A. RICHARD DUTTON, Chair, Department of English, effective October 1, 2009, through September 30, 2013.

June 5, 2009 meeting, Board of Trustees

HELENA GOSCILO, Chair, Department of Slavic and East European Languages and Literatures, effective October 1, 2009, through June 30, 2013.

RICHARD F. GREEN*, Director, Center for Medieval and Renaissance Studies, effective October 1, 2009, through June 30, 2013.

CLARK S. LARSEN*, Chair, Department of Anthropology, effective July 1, 2009, through June 30, 2013.

SERGIO SOAVE*, Chair, Department of Art, effective July 1, 2009, through June 30, 2013.

MARK W. SHANDA*, Chair, Department of Theatre, effective July 1, 2009, through June 30, 2013.

DANIEL SUI, Director, Center for Urban and Regional Analysis, effective July 1, 2009, through June 30, 2013.

HERBERT F. WEISBERG*, Chair, Department of Political Science, effective July 1, 2009, through June 30, 2011.

XIAODONG ZHANG*, Chair, Department of Computer Science and Engineering, effective January 1, 2010, through June 30, 2010.

*reappointment

RESOLUTIONS IN MEMORIAM

Resolution No. 2009-92

Dale J. Blackledge

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 4, 2009, of Dale J. Blackledge, Assistant Professor Emeritus of The Ohio State University Extension.

Professor Blackledge was born in September 1938 in Kalamazoo, Michigan. He received two degrees from The Ohio State University, a Bachelor of Science in Agriculture degree in 1964 and a Master of Science degree in agricultural education in 1974.

He began his Extension career in Ohio in July 1965 as the county extension agent—4-H in Licking County. He continued in this position until his retirement in 1992, after which he was awarded emeritus status.

Dale's contributions in providing extension educational programs during his career for over 2,100 4-H youth in Licking County proved that he was a truly dedicated teacher. He also was responsible for recruiting and providing training programs for more than 270 adult volunteers during his career. He was recognized for his innovative work in developing and conducting effective programs for financially disadvantaged young people throughout his career.

Professor Blackledge received the Distinguished Service Award presented by the National Association of Extension 4-H Agents in 1978. He also received the Excellence in 4-H Award in Ohio in 1988.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Dale J. Blackledge its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

June 5, 2009 meeting, Board of Trustees

George P. Schoyer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 3, 2009, of George P. Schoyer, Associate Professor Emeritus in the University Libraries.

Born in Pittsburgh in 1918, Professor Schoyer earned a B.A. degree in American history at Yale University in 1941. In World War II, he served with distinction and was wounded. Returning to civilian life, he resumed his interest in history at the University of Pittsburgh and achieved an M.A. degree, specializing in American history. After additional graduate study in history at the University of Pennsylvania, Professor Schoyer chose librarianship as a career and earned a Master of Library Science from the Carnegie Library School in 1954.

Librarianship remained the focus of his professional career. Following service in public libraries in Pennsylvania and in Washington, D.C., Professor Schoyer came to The Ohio State University as librarian of the History, Political Science, and Philosophy Graduate Library in 1956. He served as map librarian also.

A capable and conscientious librarian, Professor Schoyer was a respected faculty member of the University Libraries. In 1964, he became a tenured instructor in Library Administration. Three years later his accomplishments in teaching, research, and service led to promotion to assistant professor. In 1981, three years before his retirement, Schoyer achieved the rank of associate professor.

As a member of the faculty, Professor Schoyer published in history and in librarianship. His contributions to scholarship included book reviews, bibliographies, and articles in the *Journal of Library History* ("Lucien Herr, Librarian and Socialist") and in *College and Research Libraries* ("Anti-Semitism at Ohio State University"). His *History of The Ohio State University Libraries, 1870-1970*, published for the University's Centennial in 1970, remains a useful and much consulted work.

On behalf of the University community, the Board of Trustees expresses to the family of Professor George P. Schoyer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles B. Smith

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 30, 2009, of Charles B. "Bill" Smith, Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Smith received a Bachelor of Science degree in civil engineering in 1936 and a Master of Science degree in civil engineering in 1949, both from The Ohio State University. He was active in Theta Tau, an engineering fraternity. He first worked for the Mount Vernon Bridge Company; the company had a government contract that built landing craft boats for the World War II effort in Ireton, Ohio.

Professor Smith began teaching at Ohio State shortly after the war effort started winding down. He was a teacher to two generations of civil engineering students, remaining a professor at OSU from 1947-81. He retired as Professor Emeritus from the Department in 1981.

He consistently demonstrated his excellence in the very essence of teaching by instilling a desire to learn in a student and making the experience pleasurable. In 1987 Professor Smith was awarded the Outstanding Civil Engineering Alumni Award.

June 5, 2009 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles B. Smith its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William Jefferson Tyler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 2, 2009, of William Jefferson Tyler, Professor of Japanese in the Department of East Asian Languages and Literatures.

Professor Tyler received his B.A. degree from International Christian University in Tokyo and an A.M. degree and a Ph.D. degree from the Department of East Asian Languages and Civilizations at Harvard University. He came to The Ohio State University in 1991 after a distinguished career of teaching at Amherst and the University of Pennsylvania and serving as the director of the most prestigious intensive Japanese language program, the Inter-University Center of Japanese Language Studies in Yokohama. However, it was at Ohio State that Professor Tyler gave full play to his extraordinary array of talents.

The body of scholarship left to us by William Tyler is truly impressive. With the publication of his *The Bodhisattva* (Columbia University Press, 1990) and *The Legend of Gold and Other Stories* (University of Hawai'i Press, 1998), he established a national and international reputation as one of the foremost scholars and translators of modern Japanese literature. His latest book, *Modanizumu: Modernist Fiction from Japan, 1913-1938* (University of Hawai'i Press, 2008) is a monumental work of scholarship. It is in itself a modernistic work of art, with translations interwoven with lengthy commentaries on the narratives, perceptive explications of historical contexts, and always a deep appreciation for the linguistic and imagistic experimentation and imagination of the modernistic literary movement in Japan.

Professor Tyler was a dedicated and inspiring teacher. His courses for undergraduates were among the most popular offered by the Department of East Asian Languages and Literatures, and he devoted a great deal of time and effort to teaching and guiding his graduate students to successful careers. He was unstinting in his service to the profession and the University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor William J. Tyler its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as expression of the Board's heartfelt sympathy.

Claude Earl Warren

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 10, 2009, of Claude Earl Warren, Professor Emeritus in the Department of Electrical and Computer Engineering.

Professor Warren was born in January 1914. After attending public schools in Columbus, Ohio, and serving for two years in the Civilian Conservation Corps, he matriculated at The Ohio State University and graduated in 1938 with a Bachelor of Electrical Engineering degree. In 1940, he earned a Master of Science degree, also in electrical engineering, from the Massachusetts Institute of Technology. Professor Warren then worked as a design engineer at Westinghouse in Pittsburgh for the duration of World War II. In 1945 he returned to Columbus and joined the electrical engineering faculty at Ohio State where, for the next 36 years, he served with distinction until his retirement with emeritus status in 1981.

June 5, 2009 meeting, Board of Trustees

Professor Warren was, first and foremost, a scholar in the highest sense of that word. Extremely well read, able to synthesize wide-ranging works of others, he spent his life of learning in order to *know*, not merely to become proficient in his discipline. Yet, for all the years spent in scholarly pursuits, Professor Warren never isolated himself from the student. To the end he remained a diligent and sensitive teacher with exceptional abilities to relate to, communicate with, and inspire young engineers. It was said of him that Professor Warren had the practice of selecting one student in his class and teaching to that student; the wonderful and amazing thing, however, was that each student in the class felt that he was the one.

Beyond classroom technique the mark of a great teacher is his effectiveness in the transfer of new knowledge to the student. In the case of Professor Warren, this effectiveness began with a thorough and exhaustive evaluation of literally every written work in the then new and largely incoherent area of statistical communication theory, including the theories of Shannon and Wiener which today undergird all modern communication technology. Looking back, the number of instructors around the country who understood these works in 1949 or 1950 was very small, and the number who were teaching this material was smaller still. No one did a better job of translating so early on these difficult concepts into a unified framework than Professor Warren. It was through his effort that the Department of Electrical Engineering formed a foundation in communication theory that serves us today.

His influence on the graduate curriculum was paralleled at the same time by Professor Warren's dedicated efforts in the early 1950's to obtain the Department's first analog computer. This computer played vital roles in research and teaching for over a decade when, in the late 1960's, through a similar dedicated effort by Professor Warren the Department was able to obtain a DEC PDP-9 digital computer. He was responsible for the acquisition, the installation, and the maintenance of the PDP-9, devoting even uncompensated summers to this important effort – important because the machine was the primary research tool for many faculty members in the Department and also ultimately supported the research of more than 40 theses and dissertations and was used in teaching and development of new teaching materials.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Claude Earl Warren its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Larry R. Whiting

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 29, 2009, of Larry R. Whiting, Professor Emeritus in the Department of Human and Community Resource Development.

Professor Whiting held a Bachelor of Agricultural Journalism degree, a Master of Journalism and Mass Communications degree, and a doctorate in Education degree, all from Iowa State University.

He served as chairman of the Department of Information and Publications in the College of Agriculture at the University of Maryland before coming to The Ohio State University in 1985. He became professor of agricultural education and head of Communications and Technology in the College of Food, Agricultural, and Environmental Sciences and served in that capacity until July 2001. He then transferred from his administrative position and taught in the agricultural communication degree program, before retiring in 2006, after serving the University for 21 years.

June 5, 2009 meeting, Board of Trustees

Professor Whiting served his students and profession at the highest levels. In 2004, the students in the College of Food, Agricultural, and Environmental Sciences dedicated the annual college student awards banquet in his honor. In 2005 the College honored him with the Price Student Advising Award. He received the ACE (Agricultural Communications Excellence) Outstanding Research Paper Award in 2002; the *Journal of Applied Communications* Research Article of the Year Award in 2004; and the ACE Professional Award in 2005.

Larry Whiting was an active member of the University community and served on numerous department, college, and University committees, including the BioOhio Planning, AmeriFlora Planning, University Distance Education, Ohio Livestock Industry Task Force, and Rural Ohio Summit. He was an impassioned proponent of quality teaching and student-centered learning.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Larry R. Whiting its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2009-93

Synopsis: The University Development Report for April 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of one (1) endowed professorship, the establishment of fourteen (14) new named endowed funds and the revision of four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for April 2009 be approved.

(See Appendix XLII for background information, page 902.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change from Named Endowed Professorship to Named Endowed Chair

From: The Stefanie Spielman Professorship in Breast Cancer
Research
To: The Stefanie Spielman Chair in Cancer Imaging

THE OHIO STATE UNIVERSITY FOUNDATION

Total
Gifts

Establishment of Named Endowed Funds

Belle V. Joseph Memorial Scholarship Fund \$2,497,972.72
(Established with estate gifts from Belle V. Joseph; used to provide scholarships for undergraduate or graduate student who are residents of Lucas or Wood Counties of Ohio)

The William E. Lamkin, DVM Medical Research Award \$200,000.00
Fund
(Established with gifts from the estate of Dr. William E. Lamkin; used to support medical research at the College of Medicine)

The Joyce and Bill Hague Athletic Scholarship Fund \$150,000.00
(Established with a gift from Joyce and William R. Hague; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's football team, men's basketball team, or women's basketball team)

The Michael J. Walker M.D. Lectureship Fund in \$103,260.00
Oncology
(Established with support from the Division of Surgical Oncology and gifts from family, friends, patients, colleagues, and staff; used to support a lectureship in Surgical Oncology)

The Galbreath Family Athletic Scholarship Fund \$60,000.00
(Established with gifts from John W. (Squire) Galbreath II and Alison Galbreath; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's varsity baseball team)

Sheila and Gene Smith Northwest Ohio Athletic Scholarship Fund \$59,100.00
(Established with gifts from friends of Sheila and Gene Smith; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete with preference given to candidates from northwest Ohio)

The T. R. Lakshmanan and Lata R. Chatterjee \$50,000.00
Graduate Scholar in Geography Endowment Fund
(Established with gifts from Dr. Tiruvarur R. Lakshmanan and Dr. Lata Chaterjee; used to recognize distinguished graduate students in the Department of Geography)

The SOLAR Foundation Research Fund \$50,000.00
(Established with gifts from Dr. Emil Bisaccia of the SOLAR Foundation of Morristown, New Jersey; used to provide research grants to undergraduate students pursuing research in the fields of epidemiology, virology, HIV and AIDS education, other infections of the blood, and related subjects)

The College of Public Health Dean's Enhancement \$36,583.12
Endowment Fund

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(Established with gifts from alumni, friends, colleagues, and staff; used to enhance the teaching, research and service mission of the College of Public Health) (grandfathered)

The Ohio State Alumni Club of Indianapolis Scholarship Fund \$31,894.00
(Established with gifts from the OSU Alumni Club of Indianapolis; used to provide scholarships for students from the Indianapolis, Indiana, area) (grandfathered)

The School of Allied Medical Professions Alumni Scholarship Fund \$28,922.15
(Established with gifts from the SAMP Alumni Society, alumni, and friends of the School of Allied Medical Professions; used to provide scholarships for students enrolled in the School of Allied Medical Professions) (grandfathered)

Geauga County Alumni Scholarship Fund \$26,519.00
(Established with gifts from the OSU Alumni Club of Geauga County; used to provide merit-based scholarships for students who are residents of Geauga County, Ohio, or graduates of high schools in that county) (grandfathered)

The OSU Alumni Club of St. Louis Scholarship Endowment Fund \$25,330.00
(Established with gifts from the OSU Alumni Club of St. Louis; used to provide scholarships for students from the St. Louis area) (grandfathered)

The OSU College of Veterinary Medicine Alumni Society Endowed Fund \$25,000.00
(Established with gifts from the Veterinary Medicine Alumni Society; used to provide discretionary funds for projects benefitting the alumni and students of the College of Veterinary Medicine) (grandfathered)

Change in Description of Named Endowed Funds

The Henry C. Gelbke Endowed Scholarship Fund

Tiney and Helena McComb Family 4-H Endowment Fund

Change in Name and Description of Named Endowed Funds

From: The Harlan Hatcher Memorial Award Fund for Academic Excellence
To: The Harlan Hatcher Arts and Sciences Distinguished Faculty Award Fund

From: The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund
To: The Barbara Young Sipp, Elizabeth Sipp Eastwood and Molly M. Sipp Endowed Nursing Scholarship Fund

Total \$3,344,580.99

June 5, 2009 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change from Named Endowed Professorship to Named Endowed Chair

The Stefanie Spielman Chair in Cancer Imaging

The Stefanie Spielman Chair in Breast Imaging was established June 2, 2006, by the Board of Trustees of The Ohio State University through support from The Stefanie Spielman Fund for Breast Cancer Research. The name and description were revised November 7, 2008, to The Stefanie Spielman Professorship in Breast Cancer Research. The name and description were revised again June 5, 2009.

The annual distribution from this fund shall be used for a chair position to support a distinguished faculty member in cancer imaging at the Comprehensive Cancer Center (CCC) - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) at The Ohio State University. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James and director of the CCC, the chairperson of the Department of Radiology, the dean of the College of Medicine, and the senior vice president for Health Sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director and the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor and from the chief executive officer of The James and director of the CCC and the chairperson of the Department of Radiology; in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Belle V. Joseph Memorial Scholarship Fund

The Belle V. Joseph Memorial Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Belle V. Joseph (B.S.Ed. 1930, M.A. 1938 – Education) of Pemberville, Ohio.

It is the donor's intent to support students from middle income backgrounds who have a good moral character, had an above average academic record in high school, who are

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consistently above average academically at Ohio State, and who are making satisfactory progress toward an undergraduate or graduate degree.

The annual distribution from this fund shall be used to provide one or more scholarships for undergraduate or graduate students who are residents of Lucas or Wood Counties, Ohio. It is the donor's preference that scholarship recipients be enrolled in one of the following colleges, schools, and/or academic programs with first preference given in this order: Education and Human Ecology (specifically mathematics and science education), Arts, Medicine, Nursing, Engineering; and second preference for any of the following in no order: Food, Agricultural, and Environmental Sciences; Dentistry; Education and Human Ecology; Engineering; Law; Optometry; Pharmacy; Social Work; Veterinary Medicine.

The Office of Student Financial Aid will administer this scholarship fund. Eighty percent of the annual distribution shall be used to provide scholarships and twenty percent of the annual distribution, as well as any other unused distribution, shall be added to the principal.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice provost for Enrollment Services and dean for Undergraduate Education and the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$2,497,972.72

The William E. Lamkin, DVM Medical Research Award Fund

The William E. Lamkin, DVM Medical Research Award Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Dr. William E. Lamkin (D.V.M. 1942) of Marion, Indiana.

The annual distribution from this fund shall be used to support medical research at the College of Medicine, to include research undertaken by fellows and medical students in any discipline or specialty. Allocation of funds shall be approved by the vice dean for Research and the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice dean for Research and the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek the recommendation of the vice dean for Research and the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$200,000.00

The Joyce and Bill Hague Athletic Scholarship Fund

The Joyce and Bill Hague Athletic Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Joyce and William R. Hague from Gahanna, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the men's varsity football or basketball team or women's basketball team with preference given to candidates from Groveport, Ohio, or Canal Winchester, Ohio. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$150,000.00

The Michael J. Walker M.D. Lectureship Fund in Oncology

The Michael J. Walker M.D. Lectureship Fund in Oncology was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with support from the Division of Surgical Oncology and with gifts from family, friends, patients, colleagues, and staff made in memory of Dr. Michael J. Walker (associate professor, Department of Surgery, Division of Surgical Oncology, 1989-2008).

The annual distribution from this fund shall be used to support a lectureship in surgical oncology including, but not limited to, supplies, materials, space, signage, travel and

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lodging for speaker, and cost of communication and/or publicizing to attendees. Allocation of funds shall be approved by the director of the Division of Surgical Oncology in consultation with the chairperson of the Department of Surgery, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Division of Surgical Oncology in consultation with the chairperson of the Department of Surgery, the dean of the College of Medicine, and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek recommendations from the director of the Division of Surgical Oncology in consultation with the chairperson of the Department of Surgery, the dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$103,260.00

The Galbreath Family Athletic Scholarship Fund

The Galbreath Family Athletic Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John W. "Squire" Galbreath II and Alison Galbreath of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's varsity baseball team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$150,000.00

Sheila and Gene Smith Northwest Ohio Athletic Scholarship Fund

The Sheila and Gene Smith Northwest Ohio Athletic Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Sheila and Gene Smith of Blacklick, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete with preference given to candidates from northwest Ohio. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of Athletics.

Amount Establishing Endowment: \$59,100.00

Total Commitment: \$500,000.00

The T. R. Lakshmanan and Lata R. Chatterjee Graduate Scholar in Geography Endowment Fund

The T. R. Lakshmanan and Lata R. Chatterjee Graduate Scholar in Geography Endowment Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Tiruvarur R. Lakshmanan and Dr. Lata Chatterjee.

T. R. Lakshmanan (Ph.D. 1965, Hon.D.Sc. 2006) is known world-wide for his work in transportation, energy, environmental, housing, and regional planning issues. He is an international expert on infrastructures, especially energy and transportation, in settings that range from North America to developing countries. His expertise has been widely sought around the world, and in the academic and policy communities concerned with urban and regional development, transportation, and energy/environmental issues. Lata Chatterjee (Ph.D. 1973 - Johns Hopkins) is internationally known for her work on housing analysis and policy, urban and regional development, economic analysis of vulnerability and poverty issues in the developing world including environmental issues, gender, and local governance. The T. R. Lakshmanan and Lata R. Chatterjee

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Graduate Scholar in Geography Endowment Fund is an ongoing recognition of their life's work in regional development, bettering the lives of many, and addressing issues of the Global South; in honor of all they have given and accomplished and an opportunity to amplify it through others.

The annual distribution from this fund shall be used to recognize a distinguished graduate student in the Department of Geography who is in the Ph.D. program; who is either from the Global South (Asia, Africa, or Latin America) or carrying out research on the Global South; who is professionally focused on issues of benefit to humanity; and who has demonstrated professional promise. Appointment of a T. R. Lakshmanan and Lata R. Chatterjee Graduate Scholar shall be by the chairperson of the Department of Geography, in consultation with the Graduate Committee. Such appointment will normally be for a single year, but renewal should be allowed if circumstances warrant. It is anticipated that appointment as a T. R. Lakshmanan and Lata R. Chatterjee Graduate Scholar will make a significant difference in the professional development of the student and in the visibility of the Department of Geography.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of, and expenditures from, all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Geography.

Amount Establishing Endowment: \$50,000.00

The SOLAR Foundation Research Fund

The SOLAR Foundation Research Fund be established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Emil Bisaccia (B.A. 1974) of the SOLAR Foundation of Morristown, New Jersey.

The annual distribution from this fund shall be used to provide research grants to undergraduate students pursuing research in the fields of epidemiology, virology, HIV and AIDS education, other infections of the blood, and related subjects. To qualify, students must submit an application to the director of the Undergraduate Research Office. The Undergraduate Research Office will administer this fund in consultation with the Office of Enrollment Services and Undergraduate Education.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the vice provost for Enrollment Services and dean for Undergraduate Education.

Amount Establishing Endowment: \$50,000.00

The College of Public Health Dean's Enhancement Endowment Fund

The College of Public Health Dean's Enhancement Endowment Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from alumni, friends, colleagues, and staff to foster innovation and excellence in the College of Public Health.

The annual distribution from this fund shall be used to enhance the teaching, research, and service mission of the College of Public Health as allocated and approved by the dean of the College of Public Health.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the College's dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek a recommendation from the dean of the College of Public Health.

Amount Establishing Endowment: \$36,583.12 (grandfathered)

The Ohio State Alumni Club of Indianapolis Scholarship Fund

The Ohio State Alumni Club of Indianapolis Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of Indianapolis.

The annual distribution from this fund shall provide scholarships for students from the Indianapolis, Indiana, area. Scholarship recipients will be selected by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$31,894.00 (grandfathered)

The School of Allied Medical Professions Alumni Scholarship Fund

The School of Allied Medical Professions Alumni Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the SAMP Alumni Society, alumni, and friends of the School of Allied Medical Professions.

The annual distribution of this fund shall be used to support academic merit or financial need-based scholarships for undergraduate and graduate students enrolled in the School of Allied Medical Professions. It is the donors' intent that preference be given to students who exemplify leadership and service to the School, and who are engaged in active leadership roles in organizations serving the School of Allied Medical Professions. Scholarship recipients will be selected at the recommendation of the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice dean for Research and the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the vice dean for Research and the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$28,922.15 (grandfathered)

Geauga County Alumni Scholarship Fund

The Geauga County Alumni Scholarship Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of Geauga County.

The annual distribution from this fund shall provide merit-based scholarships for graduates from high schools in Geauga County, Ohio, or students who are residents of that county. Scholarship recipients will be ranked and recommended by the OSU Alumni Club of Geauga County and selected by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the office of Student Financial Aid.

Amount Establishing Endowment: \$26,519.00 (grandfathered)

The OSU Alumni Club of St. Louis Scholarship Endowment Fund

The OSU Alumni Club of St. Louis Scholarship Endowment Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of St. Louis.

The annual distribution from this fund shall provide scholarships for students from the St. Louis area. Scholarship recipients will be selected by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the office of Student Financial Aid.

Amount Establishing Endowment: \$25,330.00 (grandfathered)

The OSU College of Veterinary Medicine Alumni
Society Endowed Fund

The OSU College of Veterinary Medicine Alumni Society Endowed Fund was established June 5, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Veterinary Medicine Alumni Society.

The annual distribution from this fund shall provide discretionary funds for projects benefiting the alumni and students of The Ohio State University College of Veterinary Medicine. Allocation of the funds shall be determined by the director of Alumni Affairs in conjunction with the dean of the College of Veterinary Medicine. The College shall inform the OSU Veterinary Medicine Alumni Society Board of Trustees regarding the final decision regarding annual expenditures.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

The Henry C. Gelbke Endowed Scholarship Fund

The Henry C. Gelbke Endowed Scholarship Fund was established June 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines

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approved by the Board of Directors of The Ohio State University Foundation, with a gift from Herman R. Gelbke to honor his brother, Henry C. Gelbke. The description was revised on February 2, 2007, and was revised again June 5, 2009.

The annual distribution from this fund shall be used to support tuition for one Agricultural Technical Institute student studying dairy cattle production and management or dairy science. Qualified candidates must intend to pursue a career as a dairy farmer upon graduation. First preference shall be given to candidates from northeast Ohio. If there are no qualified candidates from northeast Ohio, the scholarships may be awarded to candidates from other areas of Ohio.

Scholarships shall be awarded in consultation with the ATI Financial Aid Coordinator and appropriate faculty members at the Agricultural Technical Institute. A letter of notification naming the scholarship recipients shall be sent annually to the donor.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the Agricultural Technical Institute and the coordinator of the ATI dairy cattle programs.

Tiney and Helena McComb Family 4-H Endowment Fund

The Tiney and Helena McComb Family 4-H Endowment Fund was established December 1, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Tiney and Helena McComb. The description was revised June 5, 2009.

The annual distribution from this fund shall be used to support at least one undergraduate scholarship of at least \$1,000 for a current or former 4-H member who is entering or is enrolled in The Ohio State University or any of its regional campuses. Minimum requirements for applicants include at least two years of participation in 4-H, majoring in areas of business, finance, or economics in the College of Food, Agricultural, and Environmental Sciences or in The Max M. Fisher College of Business, a 3.5 grade point average, and demonstration of financial need. The scholarship is not renewable.

Recipients shall be selected by the OSU Extension 4-H Youth Development Scholarship Selection Committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension 4-H Youth Development.

The Harlan Hatcher Arts and Sciences Distinguished
Faculty Award Fund

The Harlan Hatcher Memorial Award Fund for Academic Excellence was established July 12, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Anne Hatcher and her family from Ann Arbor, Michigan. The name and description were revised June 5, 2009.

The annual distribution from this fund shall provide awards for up to five outstanding faculty members in the Colleges of the Arts and Sciences as selected by the executive vice president and provost on recommendations from the executive dean of the Colleges of the Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the Colleges of the Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the Colleges of the Arts and Sciences.

The Barbara Young Sipp, Elizabeth Sipp Eastwood and Molly M. Sipp
Endowed Nursing Scholarship Fund

The Barbara Young Sipp and Elizabeth Sipp Eastwood Endowed Nursing Scholarship Fund was established April 1, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Barbara Young Sipp (B.S.Nurs.

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1959) and James F. Sipp (B.S.Bus.Adm. 1959) of Columbus, Ohio. The name and description were revised June 5, 2009.

The annual distribution from this fund shall provide merit- or financial need-based scholarships to benefit graduate students enrolled in the College of Nursing who are pursuing a master's degree. Scholarships will be distributed in increments of \$1,000, with all remaining distributions reinvested into the principal of the endowment. The scholarship recipients will be determined by the dean of the College of Nursing with input from the graduate faculty and awarded by the fiscal officer of the College, in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Nursing.

AMENDMENTS TO THE LONG-TERM INVESTMENT POOL POLICY

Resolution No. 2009-94

Synopsis: Updating of the University's Long-Term Investment Pool Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to update the Long-Term Investment Pool Policy to reflect the changes previously approved by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the following Investment Policy be adopted by the Board of Trustees for the Long-Term Investment Pool which includes the addition of a new Conflict of Interest section - XIII; and

BE IT FURTHER RESOLVED, That the proxy voting authority may be delegated from the Chief Investment Officer to investment managers to maximize fund value, reserving the right to direct the voting on specific issues as needed; and

BE IT FURTHER RESOLVED, That the Chief Investment Officer and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to

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implement and administer this policy and to manage the Long-Term Investment Pool in accordance with this policy.

(See Appendix XLIII for background information, page 904.)

FY 2010 TUITION AND USER FEES/CHARGES

Resolution No. 2009-95

Synopsis: Instructional, general, non-resident and other user fees at Ohio State Campuses for Fiscal Year 2010 are proposed effective Autumn Quarter 2009.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS undergraduate instructional and general fees are subject to a 0% tuition cap; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional and general fee increases for Ohio State graduate and professional programs, Ohio State dormitory charges, Recreation and Physical Activity Center fees, and other user charges for self supporting units as described in the accompanying text and tables have been reviewed and recommended;

NOW THEREFORE

BE IT RESOLVED, That instructional and general fees for undergraduates enrolled at the Columbus Campus and all undergraduates enrolled at the regional and ATI campuses will not increase; and

BE IT FURTHER RESOLVED, That instructional fees for most graduate students will increase 2.5% and that the instructional fees for the professional colleges and selected graduate programs will increase 2.5%; and

BE IT FURTHER RESOLVED, That the nonresident surcharge for all programs be increased by 2.5%; and

BE IT FURTHER RESOLVED, That the Room and Board fees increase approximately 5% and existing undergraduate program fees will be increased and new fees implemented as outlined in the FY 2010 Budget – Tuition and User Fees Report dated June 4, 2010 as presented to the Fiscal Affairs Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the University Health System charges increase 2.18%; and

BE IT FURTHER RESOLVED, That all of these increases shall be effective Autumn Quarter 2009, except that fees and charges for the Health System shall be effective July 1, 2009 and the Student Union Fee shall be effective Spring Quarter 2010.

(See Appendix XLIV for background information, page 910.)

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AMENDED INTERIM BUDGET FOR FISCAL YEAR 2010

Resolution No. 2009-96

Synopsis: Approval of Interim Budget for Fiscal Year 2010

WHEREAS the Current Funds Budget includes the General Fund, Earnings Operations and Restricted Funds budgets for all campuses; and

WHEREAS the Current Funds Budget for FY 2010 continues to be developed; and

WHEREAS it is necessary to continue University operations prior to the time the Current Funds Budget for FY 2010 is finalized and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2009, until such time as the Fiscal Affairs Committee of the Board reviews and recommends adoption of the Current Funds Budget for FY 2010; and

BE IT FURTHER RESOLVED, That upon recommendation of the FY 2010 Current Funds Budget by the Fiscal Affairs Committee, the University be authorized to make expenditures consistent with the level of resources in the recommended FY 2010 Budget, until the Board of Trustees adopts the Current Funds Budget for FY 2010, no later than at the September meeting of the Board.

AMENDMENT OF THE AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES; TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS; AND TO DESIGNATE DEPOSITORIES

Resolution No. 2009-97

Synopsis: Reauthorization for designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories, and to execute related agreements is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University, and

WHEREAS the Assistant Vice President for Financial Services serves as trustee for deferred gift vehicles;

NOW THEREFORE

BE IT RESOLVED, That the Assistant Vice President for Financial Services and/or the University Senior Vice President for Business and Finance or their designees be authorized to buy, sell, assign, and transfer any and all stocks, bonds, evidence of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

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BE IT FURTHER RESOLVED, That these officials be authorized to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to engage in and sign Agreements for bank, underwriting, brokerage, leasing, equipment financing and financial services; and

BE IT FURTHER RESOLVED, That these officials be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by the University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft or other instrument made, drawn or endorsed by the University.

BE IT FURTHER RESOLVED, That the Assistant Vice President for Financial Services be authorized to serve as trustee for deferred gifts to The Ohio State University to include, but not limited to, Charitable Remainder Trusts, Charitable Lead Trusts, Gift Annuities and Pooled Income Funds.

(See Appendix XLV for background information, page 924.)

**AMENDMENTS TO THE OPERATING AND AGENCY
FUNDS INVESTMENT POLICY**

Resolution No. 2009-98

Synopsis: Amendment of the University's Operating and Agency Funds Investment Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management of the investment portfolios; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of the investment portfolios; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following Operating and Agency Funds Investment Policy be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Assistant Vice President of Financial Services and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to implement and administer this policy and to manage the Operating and Agency Funds in accordance with this policy.

(See Appendix XLVI for background information, page 925.)

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**AMENDMENT TO THE POLICY FOR BOARD OF TRUSTEES REVIEW AND
APPROVAL OF FACILITIES IMPROVEMENT PROJECTS, PLANNING STUDIES,
AND REAL ESTATE TRANSACTIONS**

Resolution No. 2009-99

Synopsis: The Fiscal Affairs Committee recommends adoption of changes to the Policy regarding Review and Approval of Facilities Improvement Projects and Real Estate Transactions originally adopted by the Board of Trustees in November 2006.

WHEREAS the Board of Trustees of The Ohio State University has a fiduciary responsibility with respect to the stewardship of University resources and the development of University property and facilities to meet the academic needs of the University; and

WHEREAS except as provided by the Board of Trustees, the Board retains sole authority with respect to University facilities improvement projects and real estate transactions unless otherwise delegated; and

WHEREAS the Board desires to provide for the flexibility needed to ensure the timely completion of facilities improvement projects while ensuring that the Board retains the authority and ability to exercise appropriate oversight regarding the facilities improvement process, especially with respect to major projects; and

WHEREAS in November 2006 and as amended in February 2008 and November 2008, the board of Trustees adopted a policy for the management of facilities improvement projects, planning studies, real estate transactions, and energy saving contracts to codify the policies and guidelines of the Board and the University regarding review and approval for these matters; and

WHEREAS recent University organizational changes require modification of the existing policy:

NOW THEREFORE

BE IT RESOLVED, That the attached revised policy regarding Board of Trustees review and approval of facilities improvement projects, planning studies, real estate transactions, and energy savings contracts be adopted, effective immediately, and that the Senior Vice President for Administration and Planning, in consultation with the Senior Vice President for Business and Finance and Chief Financial Officer and the Office of the Board of Trustees, be responsible for coordination of the implementation of this policy.

(See Appendix XLVII for background information, page 930.)

PURCHASE OF REAL PROPERTY

Resolution No. 2009-100

1522 CLIFTON AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to purchase improved real property located at 1522 Clifton Avenue in Columbus, Ohio is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to purchase the improved real property located at 1522 Clifton Avenue in Columbus, Ohio, owned by Franklin Dean, at a price of \$40,000; and

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WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funding for the acquisition and use of this property will be provided by University Hospitals East:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the purchase of the improved real property located in Columbus, Ohio at 1522 Clifton Avenue, at a purchase price not to exceed \$40,000, plus fees and closing costs, upon such terms and conditions as are deemed to be in the best interest of the University, and to acquire title of this property in the name of the state of Ohio for the use and benefit of The Ohio State University.

(See Appendix XLVIII for background information, page 934.)

**THE OHIO STATE UNIVERSITY'S UNIVERSITY SYSTEM OF OHIO
CENTERS OF EXCELLENCE**

Resolution No. 2009-101

Synopsis: Approval of five Ohio State University Centers of Excellence is proposed.

WHEREAS the University System of Ohio's *Strategic Plan for Higher Education, 2008-2017*, calls for Ohio's public universities to establish Centers of Excellence that are founded on nationally recognized programs in key areas of academic study; and

WHEREAS the *Strategic Plan* defines these centers as an institution's drivers of innovation and entrepreneurial activity; and

WHEREAS The Ohio State University is recognized nationally and internationally for its expertise in climate, energy, and the environment; health and well-being, human behavior, and bioinformatics; state, regional, and urban development; food production, supply, and safety; and materials, manufacturing technologies, and nanotechnology; and

WHEREAS programs, leadership, and resources exist to support University System of Ohio Centers of Excellence in these areas at The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University, as part of the University System of Ohio, identify the following Centers of Excellence:

- Climate, Energy, and the Environment
- Health and Well-Being, Human Behavior, and Bioinformatics
- State, Regional, and Urban Development
- Food Production, Supply, and Safety and
- Materials, Manufacturing Technologies, and Nanotechnology

APPOINTMENTS TO UNIVERSITY MEDICAL CENTER BOARDS

Resolution No. 2009-102

Synopsis: Authorization for the President to make appointments to the Medical Center Board and the five hospital boards is proposed.

WHEREAS in April 2009, the Board of Trustees approved changes to the Bylaws of the Board of Trustees to create a new Medical Center governance structure; and

WHEREAS pursuant to this governance structure, appointments are to be made to the new Medical Center Board, the five hospital boards, and the Medical Center Emeritus Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes and directs the President of the University to take all actions he deems necessary and appropriate to appoint members to the new Medical Center Board, the University Hospital Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, the Ross Heart Hospital Board, and the Medical Center Emeritus Board, in accordance with the provisions of the Bylaws of the Board of Trustees, with such members and boards having full authority to act pursuant to the authority granted by the Bylaws of the Board of Trustees; and

BE IT FURTHER RESOLVED, That such appointments shall be presented to the Board of Trustees at its next meeting for ratification.

Upon motion of Mr. Brass, seconded by Ms. Kass, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Davidson, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, Kass, Jurgensen, and Reid.

**APPROVAL TO ENTER INTO DESIGN, CONSTRUCTION
AND CONSTRUCTION MANAGER CONTRACTS, CONTINUE
AND INCREASE DESIGN CONTRACTS, AND ENTER INTO A
JOINT USE AGREEMENT**

Resolution No. 2009-103

**APPROVAL TO ENTER INTO DESIGN CONTRACTS
GOSS LAB RENOVATION
SULLIVANT HALL RENOVATION AND CARTOON RESEARCH LIBRARY**

**APPROVAL TO CONTINUE AND INCREASE DESIGN CONTRACTS
INFRASTRUCTURE AND ROADWAYS EOC PHASE 1 (MCFP)
MEDICAL CENTER CHILLER AND EMERGENCY
GENERATION (MCFP)**

**APPROVAL TO ENTER INTO CONSTRUCTION MANAGER CONTRACTS
WILLIAM H. HALL COMPLEX EXPANSION PHASE 2**

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
GOSS LAB RENOVATION**

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT
NATIONWIDE CHILDREN'S CAP EQUI WITH OSU MEDICAL COLLEGE**

June 5, 2009 meeting, Board of Trustees

Synopsis: Authorization to enter into design, construction and construction manager contracts, continue and increase design contracts, and enter into a joint use agreement, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Goss Lab Renovation (n/a)	\$4.0M	Grant funds Local funds
Sullivant Hall Renovation and Cartoon Research Library (09-10 capital plan)	\$22.1M	State appropriations Local funds

WHEREAS in accordance with the attached materials, the University desires to continue and increase the design contracts for the following projects:

Infrastructure and Roadways EOC Phase 1 (MCFP) (07-08 capital plan)	\$18-\$19M	University bond proceeds
Medical Center Chiller and Emergency Generation (MCFP) (07-08 capital plan)	\$70.8M-\$72.8M	University bond proceeds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction manager contracts for the following project:

William H. Hall Complex Expansion Phase 2 (09-10 capital plan)	\$33.1M	University bond proceeds
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WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following project:

Goss Lab Renovation (n/a)	\$4.0M	Grant funds Local funds
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WHEREAS in accordance with the rules of the Ohio Board of Regents, the University desires to enter into a joint use agreement with Nationwide Children's Hospital for the following project:

Nationwide Children's Cap Equi with OSU Medical College	\$2.5M	State appropriations
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** Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into design, construction and construction manager contracts, continue and increase design contracts, and enter into a joint use agreement for the projects listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

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(See Appendix XLIX for background information, page 936.)

Upon motion of Mr. Brass, seconded by Ms. Kass, the Board of Trustees adopted the foregoing resolution with ten affirmative votes, cast by Trustees, Davidson, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Kass, and Reid, and three abstentions cast by Trustees Wexner, Marbley and Jurgensen.

EASEMENTS

Resolution No. 2009-104

COLUMBUS SOUTHERN POWER COMPANY

SCITECH

1275 KINNEAR ROAD, COLUMBUS, OH

UNIVERSITY AIRPORT AT DON SCOTT FIELD

1630 WEST CASE ROAD, COLUMBUS, OH

UNIVERSITY GOLF COURSE

3605 TREMONT ROAD, COLUMBUS, OH

Synopsis: Authorization to grant Columbus Southern Power Company, an easement at 1275 Kinnear Road, Columbus Ohio, to install an electric line to upgrade the electrical service to SciTech; an easement at 1630 West Case Road, Columbus Ohio, to install an underground electric line to upgrade the electrical service to University Airport; and an easement at 3605 Tremont Road, Columbus Ohio, to install an underground electric line to upgrade the electrical service to the University Golf Course, is proposed.

WHEREAS, Columbus Southern Power Company has requested a 10 foot wide, 539.09 foot long easement area for the electric line, for a term of 25 years. The consideration for the easement is \$1.00; and this easement will directly benefit SciTech and as the landlord for SciTech, the University has an obligation to cooperate with the grant of this easement. The appropriate University offices, including Planning and Real Estate and Facilities Design and Construction have determined that the grant of this easement is in the best interest of the University:

WHEREAS, Columbus Southern Power Company has requested a 10 foot wide, 475 foot long easement area for the underground electric line, for a term of 25 years at the University Airport at Don Scott Field. The consideration for the easement is \$1.00; and this easement will directly benefit the University and is part of a construction project for rehabilitation of the south runway and ramp at the airport. The appropriate University offices, including the College of Engineering, University Airport, Planning and Real Estate and Facilities Design and Construction have determined that the grant of this easement is in the best interest of the University:

WHEREAS, Columbus Southern Power Company has requested a 10 foot wide, 303 foot long easement area for an underground electric line, for a term of 25 years. The consideration for the easement is \$1.00; and this easement will directly benefit the University and is part of a construction project for the University Golf Course. The appropriate University offices, including the Department of Athletics, Planning and Real Estate and Facilities Design and Construction have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the granting of these

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easements to Columbus Southern Power Company upon such terms and conditions as are in the best interest of the University.

(See Appendix L for background information, page 946.)

Upon motion of Mr. Brass, seconded by Ms. Kass, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees, Davidson, Borrer, O'Dell, Shumate, Fisher, Schottenstein, Brass, Marbley, Kass, Jurgensen and Reid, and two abstentions cast by Trustees Wexner and Hicks.

President Gee:

I would like to note a few items from the personnel actions. We have some new colleagues who are joining us who are just wonderful. We have some promotions too, but I want to note two of them. Chris Culley is being promoted to senior vice president, and Chris has just done a remarkable job, and Jeff Kaplan is expanding his world. He is taking over half the University, so we are recognizing him, and we want to do that. Also I would just note that our athletic director, our former athletic director, now our associate vice president and athletic director has been appointed as associate vice president. This is not just an honorific title, I believe he is the only associate vice president in the country who is an athletic director, and more importantly he has been given substantial new responsibilities in managing large parts of our business and is doing a terrific job.

Mr. Wexner:

Before we adjourn I would like to try something new. I would like to go around the room and have everyone share reflections or observations on the day, or about the meeting or committee meetings.

Wally I will start with you this time, and work around this way.

Mr. O'Dell:

It was an excellent day, and I am really thrilled with the way the University is headed and its leadership.

Mr. Hicks:

Outstanding day, congratulations on Ali Rezai, that is a remarkable recruitment.

Judge Marbley:

I want to echo what my colleagues have said. I want to welcome three outstanding new trustees, I just happen to know of Dr. Reid, and Mr. Jurgensen a little better than Ms. Swain, and I want to note the importance of today's session when we focused on matters of governance and the direction of the University. I thought that was one of the best meetings we have had in my two years on the Board. Congratulations, Mr. Chairman and Dr. Gee.

Dr. Reid:

I am so pleased with the level of scholarship that we were exposed to today, and also to the two students who have done so well.

June 5, 2009 meeting, Board of Trustees

Mr. Marion:

Well it is quite evident that our University is pretty great, it is excellent. As we see through our committees, we are only beginning to roll up our sleeves and we have much work ahead of us, but it is a great time to be at The Ohio State University.

Ms. Swain:

I am very excited to be here, and want to thank you all for the warm welcome so far. I am very excited.

Mr. Jurgensen:

Same for me, it is a fantastic institution. It has made, and will continue to make absolutely vital contributions to our state and country. I could not be more pleased to be a part of it.

Ms. Kass:

Welcome to our two new trustees, and I just think the talent in this institution is just amazing.

Mr. Brass:

You know I am reminded of a small quote, "the smallest good deed is better than the grandest good intention," and we have a tremendous number of deeds that are taking place. Very proud to be part of this.

Mr. Fisher:

Transition to one University is very exciting and I am glad to see our total commitment in that regard.

Mr. Shumate:

It is a very exciting time to be a member of this Board and the affiliation with the University. Like Brian I would like to echo the congratulations on recruiting Dr. Rezaei. He truly is one of the world's outstanding researchers and his techniques with brain research are just world renowned. It is really an outstanding recruitment.

Mr. Borrer:

Great meeting Les.

Ms. Davidson:

It's exhilarating to see the quality of our faculty, the quality of our students, the good reports we have had on all of our departments that are moving up, and your great new leadership Mr. Chairman. Congratulations on your first meeting.

President Gee:

I am grateful to have a job, thank you very much.

Mr. Wexner:

My comment is that I really appreciate all the leaders of the University; the student leaders, the faculty leaders, the staff leaders, just everyone. I think we have in our making significant progress, and I think that progress is in line of sight. I think the

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Board, thinking about the work of the Board and being self critical and curious about what we do and how we can become more effective is progress as well. Mobilizing more energy in support of Dr. Gee's leadership, because I think that is significant in terms of changing the standards, the quality and the momentum and the trajectory of the University. That momentum and trajectory is a hard thing to get liftoff. It does not come easily and when you have it, us all leaning into this and stacking hands to make stuff happen and again it is supporting all of the leaders.

The next meeting is not until September 18, and the Board will continue to work hard. Ron Ratner has put a lot of days in, he is not here today, Ambassador Ong has put work in, unfortunately he had a domestic injury, and hopefully he has a speedy recovery, but he has put a lot of effort in, as all the committees have. To the degree we can, as we have these future committees, I am really encouraging with the participation we can have if we would cross functionally amongst ourselves in all committees. I am not encouraging everybody to go to every committee, but clearly in my view, the committee responsibilities, where people have interest or curiosity or point of view, you are quite welcome to go to all committee meetings and talk to the chairs. If there are items you want to find out about ask David to report back so the momentum of communication amongst us is facilitated and I think that will help us. Again, I encourage curiosity, communication and good behavior with the President and within the Board.

Thank you.

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Thereupon the Board adjourned to meet Friday, September 18, 2009, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

(APPENDIX XL)

**AMENDMENTS TO THE RULES OF THE
UNIVERSITY FACULTY**

3335-5-38 Terms of office.

- (A) Ex officio members serve by virtue of their position and shall have no fixed term of office.
- (B) Faculty members shall serve three-year terms, with one-third being elected each year; they shall be ineligible for one year for reelection after two consecutive terms of service; ~~unless otherwise noted below, faculty-senator elections will be completed before the end of the winter quarter annually.~~
- (C) Student members shall serve one-year terms and be eligible for reelection.

~~3335-5-48.13 Government affairs committee.~~

~~(A) Membership.~~

~~The government affairs committee shall consist of twelve members.~~

~~(1) Five regular tenure-track faculty.~~

~~(2) Three students.~~

~~(a) One graduate student.~~

~~(b) One professional student.~~

~~(c) One undergraduate student.~~

~~(3) One staff member, appointed annually by the president.~~

~~(4) Two administrators, non-voting.~~

~~(a) The assistant vice president for state relations.~~

~~(b) The associate vice president for government relations or designee.~~

~~(B) Duties and responsibilities.~~

~~Provide insight and advice to the office of government relations and to the university senate on specific issues. Facilitate communication among the university governance institutions and the office of government relations regarding local, state, and federal issues affecting the university. In consultation with the office of government relations, build relationships with various organizations and constituencies.~~

~~(C) Organization.~~

~~As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.~~

3335-5-48.13 Government Affairs Committee

(A) Membership:

The government affairs committee shall consist of:

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- (1) six regular faculty members.
- (2) four students:
 - a. one graduate student
 - b. one professional student
 - c. two undergraduate students
- (3) one staff member, appointed by the president. The term of service is one year.
- (4) three administrators, non-voting:
 - a. the senior vice president for government affairs, or designee.
 - b. the associate vice president for government affairs.
 - c. the provost, or designee.

(B) Duties and responsibilities:

- (1) The committee shall study and evaluate local, state, federal, and the Ohio Board of Regents' issues (both regulatory and budgetary) that relate to the missions of the university. It shall provide insight and advice to the office of government affairs and to the university senate on these issues.
- (2) The committee shall facilitate communication among university faculty and governance offices regarding local, state, federal, and the Ohio Board of Regents' issues that affect the university's missions.
- (3) The members of the government affairs committee are not official representatives of the university. As such, members shall not engage in lobbying local, state, or federal governmental officials on the behalf of the university. However, this stipulation does not restrict individuals' rights to voice their personal or professional opinions as long as it is clear they are not acting as an agent of the university.
- (4) The committee shall provide an annual report of activities to the university senate.

(C) Organization:

- (1) The committee shall annually elect a chair and chair-elect from its regular faculty membership.
 - a. The chair of the government affairs committee shall also serve as one of the representatives of the Ohio state university faculty council to the Ohio faculty council.
 - b. The chair-elect will serve as the vice chair.
- (2) As a standing committee of the senate, this committee is also governed by the provision of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-5-49.4 Ohio faculty council.

- (A) The university's representation to the Ohio faculty council (OFC) shall be the chair of faculty council and the chair-elect of faculty council chair of the senate university senate government affairs committee. The chair of the university

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senate steering committee and the secretary of the university senate shall serve as alternates.

- (B) The representatives to the OFC shall report annually to the senate.

Rules of the university faculty concerning tenure-track faculty appointments, reappointments, promotion and tenure

3335-6-01 General considerations.

- (A) Peer review provides the foundation for decisions regarding faculty appointment, reappointment, and promotion and tenure (except when the provisions of paragraph (H) of rule 3335-6-03 of the Administrative Code are invoked.) Peers are those faculty who can be expected to be most knowledgeable regarding an individual's qualifications and performance--normally tenure initiating unit colleagues. Because of the centrality of peer review to these review processes, faculty vested with responsibility for providing peer review have an obligation to participate fully and knowledgeably in review processes, to exercise the standards established in faculty rule 3335-6-02 of the Administrative Code and other standards specific to the academic unit and discipline, and to make negative recommendations when these are warranted to maintain and improve the quality of the faculty. Recommendations by the faculty vested with the responsibility for providing peer review will be accepted unless they are not supported by the evidence presented regarding how the candidate meets the standards established in faculty rule 3335-6-02 of the Administrative Code and other standards specific to the academic unit and discipline. When, for the reasons just stated, a decision regarding faculty appointment, reappointment, or promotion and tenure differs from the recommendation of the faculty, the administrator or body making that decision will communicate in writing to the faculty body that made the recommendation the reasons that the recommendation was judged not to be supported by the evidence.
- (B) In accordance with a policy of equality of opportunity, decisions concerning appointment, reappointment, and promotion and tenure shall be free of discrimination as to race, creed, religion, national origin, age, sex, disability, or Vietnam-era veteran status, or sexual orientation.

~~3335-11-09 The Ohio union council.~~

- ~~(A) The Ohio union council shall consist of seventeen members chosen as follows:~~
- ~~(1) Students.~~
- ~~(a) Two graduate students selected by the council of graduate students. One student will serve a one-year term, and one student will serve a two-year term.~~
- ~~(b) Two professional students selected by the inter-professional council. One student will serve a one-year term, and one student will serve a two-year term.~~
- ~~(c) Two undergraduate students selected by the undergraduate student government. One student will serve a one-year term, and one student will serve a two-year term.~~
- ~~(d) Two student members from registered student organizations shall be selected by the director of student activities. One student will serve a one-year term, and one student will serve a two-year term.~~

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~~(2) Regular faculty.~~

~~Two regular members selected by the faculty council. Term of service shall be two years.~~

~~(3) Staff members.~~

~~(a) The director shall be an ex-officio, non-voting member of the council.~~

~~(b) One union staff member shall be appointed by the director. Term of service shall be two years.~~

~~(c) One staff member from across the university shall be appointed by the vice president for student affairs under procedures established and documented by the council. Term of service shall be two years.~~

~~(4) Alumni members.~~

~~Two alumni members shall be appointed by the Ohio state alumni association in consultation with the council. Term of service shall be one year.~~

~~(5) Community members.~~

~~Two community representatives shall be selected under procedures established and documented by the council. Term of service shall be one year.~~

~~(B) Duties and responsibilities.~~

~~(1) Establish general policy on such matters as, but not limited to, financial planning, facility use, student development, public and campus relations. These policies shall guide the administration of the program of the union by the director of the union, but the council shall not serve in an administrative capacity.~~

~~(2) Report regularly to the council on student affairs.~~

~~(C) Organization.~~

~~The chair shall be elected from among the voting members of the committee.~~

3335-11-09

(A) The Ohio union council shall consist of thirty-three members, with service beginning first summer term, chosen as follows:

(1) Fourteen students.

(a) Two graduate student selected by the council of graduate students. Term of service shall be alternating two year terms.

(b) Two professional student selected by their inter-professional council. Term of service shall be alternating two year terms.

(c) Two undergraduate students selected by the undergraduate student government. Term of service shall be alternating two year terms.

- (d) Four student members from registered student organizations shall be selected by the director of the Ohio union. Two students shall be members of student organizations with office space at the Ohio union each serving alternating two year terms. Two students shall be members of student organizations without office space at the Ohio union each serving alternating two year terms.
 - (e) Two student employees of the Ohio union appointed by the director, one of whom serves as a graduate assistant. Term of service shall be one year.
 - (f) The president of the Ohio union activities board ex-officio, or designee.
 - (g) The chair of the council on student affairs, ex-officio non-voting, or designee.
- (2) Two regular faculty.
- Two regular members selected by the director of the Ohio union in consultation with the chair of the faculty council. Term of service shall be alternating two year terms.
- (3) Seven staff members.
- (a) The director of the Ohio union shall be an ex-officio, non-voting member of the council.
 - (b) One staff member shall be appointed by the university staff advisory committee. Term of service shall be two years.
 - (c) One student life staff member shall be appointed by the vice president for student life. Term of service shall be two years.
 - (d) The director of development for the Ohio union shall be an ex-officio, non-voting member of the council.
 - (e) The director of business and finance for the Ohio union shall be an ex-officio, non-voting member of the council.
 - (f) The director of event services for the Ohio union shall be an ex-officio, non-voting member of the council.
 - (g) One non-voting student life staff member to act as the secretary for the council appointed by the director of the Ohio union. Term of service is one year.
- (4) Two alumni members.
- Two alumni members shall be appointed by the Ohio state alumni association in consultation with the council. Term of service shall be one year.
- (5) Four community members.
- Four community representatives shall be selected under procedures established and documented by the council. Two appointments shall be made in consultation with university development. Term of service shall be one year.

(6) Two parents.

Two parents of a current student, at the time of appointment, shall be selected under procedures established and documented by the council. Term of service shall be one year.

(7) Two at-large.

Two at-large members shall be selected under procedures established and documented by the council. Term of service shall be one year.

(8) Reappointment.

All voting members with one year terms are eligible for reappointment three times. All voting members with two year terms are eligible for reappointment once. No individuals holding a voting position shall serve for more than four consecutive years.

(9) Alternates.

Members of the Ohio union council may have an alternate. The chair has responsibility for recording correct voting status. IF the member has voting status, the alternate may vote in the event of the member's absence. Ohio union council shall establish rules governing the selection of alternates.

(B) Duties and responsibilities.

(1) Establish general policy on such matters as, but not limited to, financial planning, facility use, student development, public and campus relations. These policies shall guide the administration of the program of the union by the director of the union, but the council shall not serve in an administrative capacity.

(2) Advise the director of the Ohio union regarding the programs, services, and activities of the Ohio union.

(3) Establish committees as needed to explore issues affecting the Ohio union.

(4) Perform duties as assigned by the council on student affairs.

(5) Report regularly to the council on student affairs.

(6) The council shall establish, amend, and maintain operating procedures to conduct, in an orderly fashion, the functions of the council.

(C) Organization.

(1) The chair shall be elected from among the incoming and continuing student members of the council during the last regularly scheduled meeting of spring quarter. For purposes of this election, all incoming and continuing members shall be eligible to vote; incoming and continuing members may choose alternates if necessary.

(APPENDIX XLI)

**Amendments to the *Classified
Civil Service Rules***

Chapter 49: ~~Procedure for adoption~~, Adoption, amendment, or rescission of rules and opting out of sections of the Ohio Revised Code Section 124.

3335-49-01 Procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at the Ohio state university.

- (A) The adoption, amendment or rescission of any rule affecting employees in the classified civil service at the Ohio state university shall comply with the provisions of section 111.15 of the Revised Code.
- (B) The proposed new, amended or rescinded rules shall be presented to the Ohio state university board of trustees for approval.
- (C) After the Ohio state university board of trustees has approved the proposed rules, and at least ten days prior to the effective date, all rule(s) in their final form shall be filed ~~as follows: electronically with both the secretary of state and the legislative service commission.~~
 - (1) ~~Effective October 1, 2001 and expiring March 31, 2002, one electronic and one paper copy of the final rules shall be filed with both the secretary of state and the legislative service commission;~~
 - (2) ~~Effective April 1, 2002, the final rules shall be filed electronically with both the secretary of state and the legislative service commission.~~
- (D) The office of human resources shall make a reasonable effort to notify employees who may be affected by the adoption, amendment or rescission of any rule. The office of human resources shall make available the full text of the rule or rules as adopted or amended to any person upon request.

3335-49-02 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

- (A) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.
- (B) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.
- (C) Section 124.25 of the Revised Code, formal application for examination.
- (D) Section 124.26 of the Revised Code, eligibility lists – veteran’s preference – provisional employees.
- (E) Section 124.271 of the Revised Code, provisional employees.
- (F) Section 124.31 of the Revised Code, promotions.
- (G) Section 124.33 of the Revised Code, transfers – appeal – reimbursement of expenses.

3335-57-01 Character and fitness of applicant. **RESCIND**

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- (A) ~~All statements submitted by applicants relating to character and fitness are subject to investigation by the university. Satisfactory information produced to the university, either before or after examination, that the applicant has committed acts which demonstrate character traits which would be detrimental to the successful performance of the employment sought, including but not limited to: the applicant's dismissal for cause from any previous employment, a conviction of a felony, an established pattern of poor work habits and performance with previous employers; is sufficient to exclude the applicant from examination or to remove the applicant from any eligible list. The university will notify the applicant and provide the applicant with an opportunity to respond. This rule does not exclude the university from taking appropriate disciplinary action after appointment.~~
- (B) ~~Any employee terminated for cause from university employment is ineligible permanently for re-employment with the university.~~

3335-57-01 **Job announcements.**

- (A) Notice of all vacant or created CCS positions is posted on the jobs web sites maintained by the office of human resources and the medical center. Minimum requirements for all positions must be specified in the posting.
- (B) The university may use external print and electronic advertisements to reach the broadest and most diverse pool of applicants.

3335-57-02 **False statements. RESCIND**

~~Fraudulent conduct or false statements by an applicant, or by others with the applicant's knowledge, in any application or examination, is cause for exclusion from any examination or for removal of the applicant from the eligibility list. The university will notify the applicant and provide the applicant with an opportunity to respond. This rule does not exclude the university from taking appropriate disciplinary action after appointment.~~

3335-57-02 **Evaluation of applicants and candidates.**

- (A) Internal applicants will be eligible for consideration if they meet minimum qualifications, have passed probation (if applicable), are certified in current title (if applicable), and are on active pay status. Internal applicants who have not completed probation will not be eligible for consideration unless approved by the office of human resources.
- (B) External applicants will be eligible for consideration if they meet minimum qualifications as evidenced by their application materials.
- (C) A method of evaluating candidates for each position must be documented prior to the commencement of the selection process for every search.

3335-57-03 **Changing applications. RESCIND**

~~An applicant who files an application for an examination may change the application for another examination if the applicant possesses the minimum qualifications for the requested classification. The request for a change shall occur prior to the filing deadline for the examination. The date of such change shall determine the date of application.~~

3335-57-03 **Selection of candidates is based upon a determination of merit and fitness.**

- (A) The university is committed to recruiting and selecting candidates based on a determination of merit and fitness relative to the position.
- (B) Determination of merit and fitness may include an evaluation of factors including but not limited to experience, competencies, knowledge, skills, abilities, education, training, and physical or psychological fitness. Evaluation of applicants may be written, oral, physical, demonstration of skill, or an evaluation of training and experiences. Applicant evaluation must be designed to fairly test the relative capacity of the applicants to perform the duties of the position. Candidate evaluation may include structured interviews; assessment centers; work simulations, examinations of knowledge, skills, and abilities; and any other acceptable evaluation method.
- (C) Reasonable accommodations for applicants with disabilities may be set prior to the evaluation as determined by the university on a case by case basis. Applicants with disabilities who may require some accommodation in the selection process are responsible for notifying the university prior to the date of selection activity.

3335-57-04 Incomplete application. **RESCIND**

~~Prior to taking the examination, applicants shall submit applications showing that the applicant meets the minimum qualifications stated on the examination announcement. An incomplete application may be returned to the applicant for correction. An applicant may correct an incomplete application as long as any necessary corrections are made within ten calendar days of receiving notification of an incomplete application. Failure to provide a completed application within the above time frame results in the applicant not being eligible for that examination.~~

3335-57-04 **Character and fitness of applicant.**

- (A) All statements submitted by applicants relating to character and fitness are subject to investigation by the university. Satisfactory information produced to the university that the applicant has committed acts which demonstrate character traits which would be detrimental to the successful performance of the employment sought, including but not limited to: the applicant's dismissal for cause from any previous employment, a conviction of a crime, an established pattern of poor work habits and performance with previous employers; may be sufficient to exclude the applicant from consideration. The university will notify the applicant and provide the applicant with an opportunity to respond. This rule does not preclude the university from taking appropriate disciplinary action after appointment.
- (B) Any employee terminated for cause from university employment is ineligible for re-employment with the university. The office of human resources may waive this provision at its discretion.

3335-57-05 **False statements.**

- (A) All applicants must provide truthful and accurate information to the university throughout the entire recruitment and selection process.
- (B) Fraudulent conduct or false statements by an applicant, or by others with the applicant's knowledge, in any application or examination, is cause for

exclusion from consideration. This rule does not preclude the university from taking appropriate disciplinary action after appointment.

3335-59-01 Examination sites and notices. **RESCIND**

- (A) ~~The office of human resources administers examinations for original appointment in the classified service at such places as the university deems advisable.~~
- (B) ~~Notice of all examinations for original appointments are posted for at least two weeks in the office of human resources and are available to such other persons or organizations interested in the available positions or able to furnish qualified applicants for examination. In addition, notices may be sent to newspapers of general circulation in the area serviced by the eligible list.~~
- (C) ~~Notice of promotional opportunities and examinations are made available to the colleges/departments, employees, and the general public.~~

3335-59-01 Examination administration.

- (A) The office of human resources administers examinations for original appointment in the classified service at such places as the university deems advisable.
- (B) Applicants with disabilities who may require accommodations to take an examination are responsible for notifying the office of human resources prior to the date of examination. Reasonable accommodations for applicants with disabilities may be set prior to the examination as determined by the university.
- (C) The university may cancel or postpone a scheduled examination at its discretion. Reasonable efforts will be made to notify applicants of such cancellation or postponement.
- (D) University employees may be released from work without loss of pay to compete in a university civil service examination. The university may limit the granting of such time off to two occasions in any one calendar year.
- (E) An applicant may not repeat an examination within six months from the date of the original examination unless an alternate form of examination is given. The office of human resources may waive this rule at its discretion.
- (F) To apply for military service examination credit, prior to participation in an examination an applicant shall supply documentation showing that the applicant was in active military service or reserves for the United States and obtained a discharge that was other than dishonorable or bad conduct. When an applicant passes an examination, a military service credit of twenty percent of the overall passing grade is granted.

3335-59-02 Examination subjects and weights. **RESCIND**

~~The office of human resources determines the form and subjects of each examination and the relative weights of each section prior to the date of publication of the examination announcement.~~

3335-59-02 Pre-employment medical and psychological examinations.

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- (A) When a position requires a medical and/or psychological examination in relation to the essential functions of the position, it will be included in the vacancy notice. Such exams occur after the conditional offer of employment and before employment has started. The offer of employment is contingent upon passing the examination.
- (B) Applicants may be required to furnish medical information from a licensed practitioner who has sufficient medical knowledge as to the applicant's condition as it relates to the essential functions of the position. Such information may not be required until after the conditional offer of employment. The university reserves the right to designate the examining licensed practitioner. The university shall pay for required examinations.
- (C) Medical and psychological reports shall be maintained as confidential records to the extent allowable pursuant to section 149.43 of the Revised Code and Chapter 1347 of the Revised Code.

3335-59-03 Examination grades. **RESCIND**

~~The office of human resources determines a passing grade for each examination. An applicant passes an examination when the applicant receives a passing grade on all parts of the examination.~~

3335-59-04 Pre-employment medical and psychological examinations. **RESCIND**

- (A) ~~Some civil service positions require a medical and/or psychological examination in relation to essential job functions. For such positions, the university may require a medical and/or psychological examination and will publish that requirement in the examination announcement or vacancy posting.~~
- (B) ~~A candidate may be required to pass a medical and/or psychological examination as a condition for employment. The examination shall occur after the conditional offer of employment but before the commencement of duties, and such offer of employment shall be contingent upon passing the examination.~~
- (C) ~~When required by the university, an applicant shall furnish medical information from a licensed practitioner who has sufficient medical knowledge as to the applicant's condition as it relates to the essential job requirements of the position. The university reserves the right to designate the examining licensed practitioner. The university shall pay for required examinations.~~
- (D) ~~Medical and psychological reports shall be maintained as confidential records to the extent allowable pursuant to section 149.43 of the Revised Code and Chapter 1347. of the Revised Code.~~

3335-59-05 Admitting applicants to examination. **RESCIND**

~~An examiner may admit applicants to an examination up to thirty minutes beyond the start time, provided no one has completed the examination and left the room.~~

3335-59-06 Reasonable accommodations for examinations. **RESCIND**

~~Reasonable accommodations for applicants with disabilities may be set prior to the examination as determined by the university on a case by case basis. Applicants with disabilities who may require some accommodation in taking the examination are responsible for notifying the office of human resources prior to the date of examination.~~

~~3335-59-07 Inspection of examination results. **RESCIND**~~

- ~~(A) Within ten days of receiving the examination grade, applicants may review their examination results and may submit any written objection or protest concerning the grade to the office of human resources.~~
- ~~(B) If the objection or protest relates to the conduct of examiners, the securing of unlawful assistance by a competitor, or such other circumstances in connection with an examination as would call for an investigation on the part of the university, then the information submitted will be kept in confidence to the extent allowable by law.~~
- ~~(C) Examination grades will not be changed unless due to university clerical error or if, in the university's judgment, such action is merited following an investigation of an applicant's complaint.~~
- ~~(D) Applicants who review their examination results may not repeat an examination for the same classification within a six-month period following the inspection unless an alternate form of examination is given.~~
- ~~(E) Applicants may not inspect standardized examinations where such inspection would tend to reduce the validity of test results.~~

~~3335-59-08 Cancellation or postponement of examinations. **RESCIND**~~

~~The university may cancel or postpone a scheduled examination at its discretion. Reasonable efforts will made to notify applicants of such cancellation or postponement.~~

~~3335-59-09 Credit for military service. **RESCIND**~~

~~To apply for military service examination credit, prior to participation in an examination for original appointment an applicant shall supply documentation showing that the applicant is a resident of Ohio, was in active military service or reserves and obtained a discharge that was other than dishonorable. When an applicant passes an examination, a military service credit of twenty per cent of the overall passing grade is granted.~~

~~3335-59-10 Time off for examinations. **RESCIND**~~

~~University employees may be released from work without loss of pay to compete in a university civil service examination. The university may limit the granting of such time off to two occasions in any one calendar year.~~

~~3335-59-11 Repeating examinations. **RESCIND**~~

~~An applicant may not repeat an examination within six months from the date of the original examination unless an alternate form of examination is given. The office of human resources may waive this rule at its discretion.~~

~~3335-63-01 Period of eligibility; consolidation of lists. **RESCIND**~~

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- (A) ~~The period of eligibility for appointment is a minimum of one year from the date the applicant was placed on an eligibility list, and a maximum of two years.~~
- (B) ~~The office of human resources may consolidate two or more eligibility lists of the same classification by ranking the applicants according to their grades.~~

~~3335-63-02 Placement on additional lists. RESCIND~~

- (A) ~~Applicants qualifying by examination for a given classification may, at the discretion of the office of human resources, also be placed on additional eligible lists based on the qualifications and standards of the additional classifications.~~
- (B) ~~Appointment from one eligible list removes the certified eligible applicant's name from all other eligible lists.~~

~~3335-63-03 Re-examinations; revocation of lists. RESCIND~~

- (A) ~~If, in the judgment of the office of human resources, there are errors or fraud in connection with any examination, the office of human resources may re-examine the applicants and amend the eligible list in accordance with results of such re-examination. If an eligible list is revoked after being posted, all certified eligible applicants on that list are notified.~~
- (B) ~~An appointment made from an eligible list shall be valid even if fraud or error is discovered after the appointment is made, provided the person appointed was not involved in such fraud or error.~~

~~3335-65-01 Requests to fill vacancies; time limit for selection. RESCIND~~

- (A) ~~Whenever civil service vacancies are filled other than by promotion, transfer, demotion, reinstatement, displacement or reduction in force, the college/department shall request names of certified eligible applicants from the office of human resources.~~
- (B) ~~The office of human resources shall cancel the position vacancy notice if a college/department fails to select a certified eligible applicant within six months of the posting of the vacancy.~~

3335-65-01 Time limit for selection.

The office of human resources shall cancel the position vacancy notice if a college/department fails to select a qualified applicant within six months of the posting of the vacancy. The office of human resources may waive this provision at its discretion.

~~3335-65-02 Number of certified eligible applicants referred. RESCIND~~

- (A) ~~Upon a request for applicants to fill a vacancy, the office of human resources shall refer from the appropriate eligible list ten applicants ranking highest on such list. If more than one vacancy exists, the number of applicants referred are:~~
 - (1) ~~Fifteen names for two to four vacancies;~~
 - (2) ~~Twenty names for five to eight vacancies;~~
 - (3) ~~Twenty-five names for nine to twelve vacancies; and~~
 - (4) ~~Thirty names for thirteen to sixteen vacancies.~~

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- (B) ~~In hiring from the list of certified eligible applicants, the "rule of ten" shall be followed: one appointment shall occur from the list of ten certified eligible applicants.~~
- (C) ~~If one or more of the applicants named in the original eligible list withdraws from consideration or fails to reply to notice of referral, the office of human resources may include additional names from the eligible list.~~
- (D) ~~Where fewer than ten names exist on an eligible list for any vacancy, the college/department may appoint from that list or defer until a complete eligible list exists. If the vacancy is not filled in this manner, the office of human resources may refer any qualified persons to the college/department for provisional appointment until a full eligible list exists.~~

3335-65-02 Reinstatement after resignation.

A classified civil service employee who resigns, having served the required probationary period may, with the consent of the office of human resources, be reinstated upon request of the college/department to the same or similar position in the college/department, at any time within one year from the date of resignation.

3335-65-03 Limitation on referrals. RESCIND

- (A) ~~The office of human resources may refer a certified eligible applicant up to four times for a classification. After four referrals without appointment or if the certified eligible applicant declines appointment, the certified eligible applicant shall be removed from the eligible list, unless the office of human resources, in its discretion, waives its limitation on referrals for that circumstance.~~
- (B) ~~Declining a part-time, seasonal, intermittent or temporary appointment does not affect the right of that certified eligible applicant to remain on the eligible list for appointment to a full-time appointment.~~

3335-65-03 Temporary employment.

- (A) Temporary employment in a classified title is an appointment that serves at the discretion of the appointing authority and:
 - (1) Is for a limited duration;
 - (2) Is for a specific project;
 - (3) Augments regular staff due to increased work loads or staff shortages; or
 - (4) Replaces a regular employee during an absence due to illness, leave of absence or vacation.
- (B) Neither accepting nor declining temporary employment shall affect the ability of an applicant to be considered for a regular appointment, nor shall acceptance confer the ability to be promoted, transferred, or reinstated. The period of temporary service shall not be credited as part of the probationary period when a subsequent appointment to a regular position is made in the same classification at the university.
- (C) Temporary appointments shall have a maximum duration of 179 days except when a longer duration is made necessary by reason of sickness or disability

of a regular employee, or any other circumstance approved by the office of human resources. Temporary employees replacing sick or disabled regular employees may continue in that position for the length of sickness or disability.

(D) Successive temporary appointments to the same position shall not occur.

~~3335-65-04~~ Reply by certified eligible applicant: **RESCIND**

(A) ~~The office of human resources shall notify a certified eligible applicant when a referral of that certified eligible applicant is made to a college/department.~~

(B) ~~All certified eligible applicants notified of a referral shall communicate with the office of human resources within three business days from notification.~~

(C) ~~The office of human resources shall remove a certified eligible applicant from an eligible list for failure to respond in a timely manner to the notice of referral. Certified eligible applicants so removed from the eligible list shall not be restored except upon written request presenting satisfactory reasons for failure to respond to the notice of referral.~~

3335-65-04 **Seasonal employment.**

(A) Seasonal employment is a regular appointment where the service is for a specified period of time during a particular time of the year, and recurs in each successive calendar year. Persons appointed to seasonal positions who are temporarily separated from the service during the inactive season, shall return to the same position each ensuing year unless the employee is disqualified for any reason or not assigned to work for a period of one year due to lack of work or refusal of work by the employee.

(B) Reduction in force, Chapter 3335-81 of the Administrative Code, does not apply when a seasonal employee completes the active work season and begins the inactive season.

(C) Declining seasonal employment does not affect the ability of an applicant to be considered for other regular appointments.

(D) Once an applicant accepts a seasonal appointment:

(1) The seasonal employee may apply as an internal candidate for positions within the university, provided the employee has completed the probationary period within that classification and is in active pay status.

(2) The seasonal employee may apply as an external candidate for positions within the university while the seasonal employee is inactive.

~~3335-65-05~~ ~~Declining appointment because of salary.~~ **RESCIND**

~~An applicant who declines an appointment because of the salary offered shall not thereafter be notified of positions at the same or lower salary except upon written request to the office of human resources.~~

3335-65-05 **Intermittent employment.**

- (A) Intermittent employment is an appointment where the employee works irregular hours or days on an as-needed basis. A classified intermittent employee serves at the discretion of the appointing authority.
- (B) Neither accepting nor declining intermittent employment affects the ability of an applicant to be considered for a regular appointment, nor shall acceptance confer the ability to be promoted, transferred, or reinstated.

3335-65-06 ~~Removal from an eligible list. RESCIND~~

- (A) ~~When a certified eligible applicant indicates a lack of interest in the position or declines an offer of appointment, the office of human resources shall remove the certified eligible applicant's name from the eligible list, unless illness, military service, or conflict with schooling is the basis of the decision, then the applicant's name shall be restored to the eligible list when the applicant indicates availability for consideration.~~
- (B) ~~An applicant whose name was removed from an eligible list may be restored to the eligible list at the discretion of the office of human resources.~~

3335-65-06 Emergency Appointments.

In case of an emergency, an appointment process may bypass Chapters 3335-49 to 3335-89 of the Administrative Code. Emergency appointments shall not exceed a maximum of 179 days.

3335-65-07 ~~Reinstatement after resignation. RESCIND~~

~~A classified civil service employee who resigns, having served the required probationary period may, with the consent of the office of human resources, be reinstated upon request of the college/department to the same or similar position in the college/department, at any time within one year from the date of resignation.~~

3335-65-07 Reassignment of position and/or work location.

- (A) The university may temporarily or permanently reassign an employee from the same or similar classification within the same jurisdiction of the university. Reassignment cannot result in an assignment to a lower pay range.
- (B) The university may temporarily or permanently reassign an employee's work location, task, or shift to another within the same or similar classification and jurisdiction of the university. No employee has any vested claim to performance of particular tasks within a particular job classification.
- (C) The university will provide reasonable notice of the reassignment prior to the effective date of the change, except where an emergency renders advance notice impractical.

3335-65-08 ~~Temporary employment. RESCIND~~

- (A) ~~Temporary employment in a classified title is an appointment that serves at the discretion of the appointing authority and:~~
- ~~(1) Is for a limited duration;~~
 - ~~(2) Is for a specific project;~~
 - ~~(3) Augments regular staff due to increased work loads or staff shortages; or~~

- (4) ~~Replaces a regular employee during an absence due to illness, leave of absence or vacation.~~
- (B) ~~Neither accepting nor declining temporary employment shall affect the ability of an applicant to be considered for a regular appointment, nor shall acceptance confer the ability to be promoted, transferred, or reinstated. The period of temporary service shall not be credited as part of the probationary period when a subsequent appointment to a regular position is made in the same classification at the university.~~
- (C) ~~Temporary appointments shall have a maximum duration of 179 days except when a longer duration is made necessary by reason of sickness or disability of a regular employee, or any other circumstance approved by the office of human resources. Temporary employees replacing sick or disabled regular employees may continue in that position for the length of sickness or disability.~~
- (D) ~~Successive temporary appointments to the same position shall not occur.~~

~~3335-65-09~~ ~~Seasonal employment.~~ **RESCIND**

- (A) ~~Seasonal employment is a regular appointment where the service is for a specified period of time during a particular time of the year, and recurs in each successive calendar year. Persons appointed to seasonal positions who are temporarily separated from the service during the inactive season, shall return to the same position each ensuing year unless the employee is disqualified for any reason or not assigned to work for a period of one year due to lack of work or refusal of work by the employee.~~
- (B) ~~Reduction in force, Chapter 3335-81 of the Administrative Code, does not apply when a seasonal employee completes the active work season and begins the inactive season.~~
- (C) ~~Declining seasonal employment does not affect the ability of a certified eligible applicant to be considered for other regular appointments.~~
- (D) ~~Once a certified eligible applicant accepts a seasonal appointment:~~
 - (1) ~~While the seasonal employee is in an active pay status, the seasonal employee may apply as an internal candidate for positions within the university, provided the employee has completed the probationary period within that classification.~~
 - (2) ~~While the seasonal employee is inactive, the seasonal employee may apply as an external candidate for positions within the university.~~

~~3335-65-10~~ ~~Intermittent employment.~~ **RESCIND**

- (A) ~~Intermittent employment is an appointment where the employee works irregular hours or days on an as-needed basis. A classified intermittent employee serves at the discretion of the appointing authority.~~
- (B) ~~Neither accepting nor declining intermittent employment affects the ability of a certified eligible applicant to be considered for a regular appointment, nor shall acceptance confer the ability to be promoted, transferred, or reinstated.~~

~~3335-65-11~~ ~~Provisional appointments.~~ **RESCIND**

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- (A) Upon receipt of a request to fill a vacant position for which no appropriate or complete eligible list is available, the office of human resources may refer applicants who are qualified to fill the position and appoint the selected applicant on a provisional basis.
- (B) A provisional employee may achieve certified status by either of the following options, whichever happens first:
 - (1) Successfully serving the probationary period stated in rule 3335-67-02 of the Administrative Code; or
 - (2) Passing the examination for that classification.
 - (a) If a provisional employee does not pass the examination, or does not take the examination for the classification when it is offered, then that employee shall be replaced by an employee from the eligible list.
 - (b) At the discretion of the university, a provisional employee who is displaced by an employee appointed from an eligible list may re-enter the university classified service as a new employee.
- (C) After achieving certified status pursuant to this rule, the employee is not subject to displacement by a person on the eligible list.

3335-65-12 Exceptional appointments; suspension of examination requirements.

RESCIND

- (A) If a civil service vacancy requires unique and exceptional qualifications of a scientific, managerial, professional or educational character, so that conducting a competitive examination for the position is impractical, then the office of human resources may suspend the provisions of Chapters 3335-49 to 3335-89 of the Administrative Code, and appoint an applicant who has the recognized qualifications for the position. Employees appointed under this rule attain certified status after successfully serving the probation period stated in rule 3335-67-02 of the Administrative Code.
- (B) In case of an emergency, an appointment process may bypass Chapters 3335-49 to 3335-89 of the Administrative Code. Emergency appointments shall not exceed a maximum of thirty days, and in no case shall successive appointments occur.

3335-71-01 Reassignment of position and/or work location. **RESCIND**

- (A) The university may temporarily or permanently reassign an employee from the same or similar classification within the same jurisdiction of the university.
- (B) The university may temporarily or permanently reassign an employee's work location within the same jurisdiction of the university.
- (C) The university will provide reasonable notice of the reassignment prior to the effective date of the change, except where an emergency renders advance notice impractical.

3335-71-02 Filling vacancy by promotion. **RESCIND**

- (A) Whenever a vacancy occurs in a position having a classification above the lowest grade in a series, the appointing authority determines whether the

~~position shall be filled using a promotional examination, an open-competitive examination, or performance related criteria without testing.~~

- ~~(B) If the vacancy is filled by promotional examination, the office of human resources determines which classes of employees who have achieved certified status are eligible to compete. Promotional examinations shall consist of a competitive examination and shall include ratings for seniority. When a promotional examination is held, the eligible list resulting from such examination shall be used to fill the vacancy.~~
- ~~(C) If the office of human resources determines that a promotional examination is impractical, an open-competitive examination may be used. If an open-competitive examination is held, the procedures defined in Chapters 3335-59 and 3335-63 of the Administrative Code apply.~~
- ~~(D) Whenever any names are on a promotional eligible list for a given classification, that list shall be used in preference to an open-competitive list covering the same classification. Promotional and open-competitive lists may be combined by placing the names from a promotional list ahead of those from an open-competitive list.~~
- ~~(E) Once the office of human resources creates a promotional eligible list and submits the names of the three employees having the highest ranking to the college/department; the college/department shall make the promotional appointment within six months, or shall cancel the position vacancy notice.~~
- ~~(F) If the office of human resources determines that a promotional examination or an open-competitive examination are not necessary or practicable, an eligible employee may be promoted using performance related criteria without testing. In such cases, the employment records should contain appropriate documents showing the employee is entitled to promotion by reasons of effective performance, conduct, and capacity in office, and possesses the requisite qualifications. The office of human resources shall, in each case, determine which persons are eligible for promotion by reason of direct previous work experience that would be preparation for the higher position.~~

3335-71-03 Preliminary requirements for promotion or transfer.
RESCIND

- ~~(A) Employees eligible for promotion or transfer shall have all qualifications prescribed in the specifications for the position sought, unless persons fully meeting the qualifications are not available or an employee possesses other special qualifications that would make that employee a strong candidate for promotional consideration.~~
- ~~(B) Prior to an employee being eligible to apply for a promotion or transfer, an employee shall achieve certified status in the employee's current classification.~~
- ~~(C) A promotion is available only to employees for whom at least the two most recent performance reviews have met the expectations required of their current position.~~

3335-71-04 Seniority credit for promotion. **RESCIND**

- ~~(A) The final score of an employee in a promotional examination shall include adding percentage points to the passing score obtained on the examination~~

June 5, 2009 meeting, Board of Trustees

~~for years of public service with the state of Ohio or political subdivisions thereof, as follows:~~

- ~~(1) One percentage point for the first four full years of service; and~~
- ~~(2) Six-tenths of one percentage point for each full year of the next ten years of service.~~
- ~~(B) An employee must achieve a passing grade on the examination prior to the addition of percentage points for service. Points for service shall not exceed ten per cent of the highest score attainable for any examination.~~
- ~~(C) The office of human resources determines the type of service considered for seniority purposes for each promotional examination and shall announce that determination in the examination bulletin.~~

3335-89-01 Definition of terms.

For the purposes of Chapters 3335-49 to 3335-89 of the Administrative Code, the following terms are defined as follows:

- (A) "Abolishment" - the elimination of a position due to lack of funds, lack of work, reasons of economy, or a reorganization for efficiency.
- (B) "Appointing authority" - the board of trustees for the university has delegated its authority regarding civil service employment matters to the associate vice president for human resources.
- (C) "Appointment" - the administrative process of placing a university employee on the payroll.
- (D) "Base rate of pay" - the actual salary or wage an employee receives for services rendered within the pay range of the classification.
- (E) "Broadbanding" - one of the university's classification and compensation systems characterized by broader classifications, pay ranges, simplified classification administration, and market based compensation administration.
- (F) "Certified status" - a classified civil service status obtained for a specific classification ~~by appointment from an eligible list and satisfaction~~ upon satisfactory completion of the applicable probationary period or, when there is no probationary period, upon completion of 180 days in the specific classification with satisfactory performance. ~~in the case of a provisional employee, the passing of the examination for that classification or satisfactory completion of the probationary period for that classification.~~
- (G) "Classification" - common name for a group of positions sufficiently related with respect to duties, responsibilities, authority and qualifications so that the same descriptive classification title and same pay range may be used for each.
- (H) "Classification plan" - a system of classifications or series of jobs, with a specification and pay range assignment for each classification.
- (I) "Classified civil service" - all positions with a title under the Ohio state university's classified civil service title group, found on the office of human resources web site. Any position not included in this group is not classified civil service.
- (H)(J) "Day" - unless otherwise specified, "day" means one calendar day.

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- (J)(K) "Demotion" - placement of an employee in a classification that has a lower pay range than that previously held.
- (K)(L) "Displace" or "displacement" - the exercise of the procedures outlined in Chapter 3335-81 of the Administrative Code that results in the substitution of one employee by another employee with higher retention points.
- (L) ~~"Certified eligible applicant" - an applicant for appointment to a classification who has met the documented requirements for the position and who has passed the appropriate civil service examination.~~
- (M) ~~"Eligible list" - the names of certified eligible applicants, arranged in descending order by examination grade and, in the case of the same examination grade, by date of application.~~
- (N)(M) "Emergency appointment" - an appointment to a position to meet an emergency situation, ~~not subject to civil service law, an exception from civil service rules, and limited to a maximum of thirty days~~ not to exceed a maximum of 179 days.
- (O)(N) "For cause" - a type of termination from employment for one or more of the following reasons: incompetency, inefficiency, dishonesty, drunkenness, immoral conduct, insubordination, discourteous treatment of the public, neglect of duty, violation of this chapter or the rules of the director of administrative services or the commission, any other failure of good behavior, any other acts of misfeasance, malfeasance, or nonfeasance in office, or conviction of a felony crime.
- (P)(O) "Full-time employment" - employment where the work schedule is normally forty hours per week.
- (Q)(P) "Intermittent employment" - an appointment which serves at the discretion of the appointing authority and where the employee works irregular hours or days on an as-needed basis.
- (R)(Q) "Jurisdiction" - the limited location in which procedures for layoff, displacement, recall, reinstatement and re-employment may be exercised; the main campus, the health system and the James cancer hospital and solove research institute, each regional campus, and the agricultural technical institute/Ohio agricultural research and development center are each separate and distinct jurisdictions, except when outlying locations are within 50 miles of each other or a campus, in which case those locations comprise one jurisdiction.
- (S)(R) "Leave of absence" - temporary separation from active pay status with the employee generally retaining employment status and seniority.
- (T)(S) "Licensed practitioner" - a physician, psychiatrist, or psychologist who is licensed to perform medical or psychological examinations.
- (U) ~~"Open competitive examination" - an examination open to anyone, whether already employed in the university classified civil service or not, who meets qualifications established for a given classification or position.~~
- (V)(T) "Original appointment" - an appointment made from an eligible list individual's first classified civil service appointment with the university.
- (W)(U) "Parenthetical sub-title" - a group of positions logically falling within a single classification, but distinguished from other positions within that

classification by the performance of specific functions or duties requiring specialized skill, knowledge or training.

- (X)(V) "Part-time employment" - employment where the work schedule is normally less than forty hours per week.
- (Y)(W) "Pay range" - a division of a pay plan to which classifications are assigned.
(Z)(X) "Position" - a specific job requiring the performance of certain duties and responsibilities by an employee.
- (AA)(Y) "Probationary period" - a period of time at the beginning of an original appointment, a promotion, or a lateral change from one classification to another that constitutes a trial or testing period for the employee, during which the employee may be terminated or returned to the former classification.
- (BB)(Z) "Promotion" - placement of an employee in a vacant position in a classification that has a higher pay range than that previously held.
- ~~(CC) "Promotional examination" - an examination open only to persons already employed in the university service for the purpose of determining eligibility for promotion.~~
- ~~(DD) "Provisional appointment" - an appointment made in the absence of an appropriate or complete eligible list.~~
- (EE)(AA) "Reassignment" - an involuntary temporary or permanent move of employment within the same or similar classification and/or work location within the same jurisdiction of the university.
- (FF)(BB) "Reclassification" - the act of changing the classification of an existing occupied position.
- ~~(GG)(CC) "Reduction in force" - a decrease in the number of positions at the university's initiative due to a lack of funds, lack of work, reasons of economy, or reorganization for efficiency.~~
- (HH)(DD) "Regular employment" - employment which customarily requires the services of an employee on a regularly scheduled and continuing basis.
- (I)(EE) "Reinstatement" - the act of returning a former employee to the same or similar position within the university classified civil service, following a period of not more than one year of separation.
- (JJ)(FF) "Seasonal employment" - regular employment where the service reoccurs for a specified period of time during a particular time of the year.
- (KK)(GG) "Specification" - a composite of the duties and requirements of a classification.
- (LL)(HH) "Suspension" - the interruption of an individual's employment and compensation for a fixed period of time for reasons of discipline.
- (MM)(II) "Temporary employment" - an appointment that serves at the discretion of the appointing authority and:
(1) Is for a limited duration;
(2) Is for a specific project;
(3) Augments regular staff due to increased work loads or staff shortages; or
(4) Replaces a regular employee during an absence due to illness, leave of absence or vacation.

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- ~~(NN)~~(JJ) "Termination" - the involuntary ending of an employee's employment with the university.
- ~~(OO)~~(KK) "Transfer" - a voluntary move of employment as a result of an application for a different position.
- ~~(PP)~~(LL) "Working suspension" - a suspension where the individual's employment and compensation are not interrupted, but for the purposes of progressive corrective action, is equal in weight to a regular suspension.

(APPENDIX XLII)



April 2009 Report
Fiscal Year 2009 compared to Goal

Gifts, Grants and Commitments	FY09 through April	FY2009 Goals	% of Goal
Outright Gifts	\$ 109,736,731	\$ 170,299,000	64%
Private Grants (through OSURF)	\$ 73,375,290	\$ 68,251,000	106%
Subtotal	\$ 183,112,021	\$ 238,550,000	77%
Pledges	\$ 45,206,551	\$ 67,231,000	67%
Planned Gifts	\$ 31,784,800	\$ 45,065,000	71%
Total	\$ 260,103,372	\$ 350,846,000	74%

FY09 Fundraising Progress



Elapsed Time in Fiscal Year

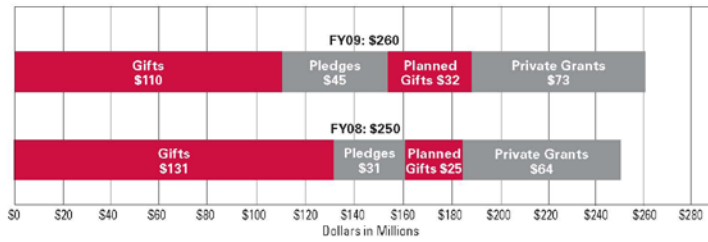




April 2009 Report
Fiscal Year 2009 through April compared to Fiscal Year 2008 through April

Gifts, Grants and Commitments	FY09 through April	FY08 through April	% change
Outright Gifts	\$ 109,736,731	\$ 131,079,819	-16%
Private Grants (through OSURF)	\$ 73,375,290	\$ 63,502,524	16%
Subtotal	\$ 183,112,021	\$ 194,582,343	-6%
Pledges	\$ 45,206,551	\$ 30,781,311	47%
Planned Gifts	\$ 31,784,800	\$ 24,947,808	27%
Total	\$ 260,103,372	\$ 250,311,462	4%

FY09 through April compared to FY08 through April



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- (APPENDIX XLIII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
DEVELOPMENT AND INVESTMENTS COMMITTEE**

June 4, 2009

**AMENDMENTS TO THE LONG-TERM INVESTMENT POOL POLICY
SUMMARY OF CHANGES JUNE 2009**

CHANGES APPROVED APRIL 3, 2009:

Investment Related

Asset Class	Range	Benchmark
Market Exposure	10-50%	50% (Russell 3000) + 50% (EAFE)
Risk Reducers	25-50%	90 Day T-Bills + 4.0%
Return Enhancers	10-25%	120% (80% Russell 3000 + 20% EM Index)
Inflation Hedges	10-25%	75% (CPI+4.0%) + 25% (NACREIF Real Estate Index)

Futures, options, forward contracts, and swap agreements may be utilized in a manner that is consistent with the policies and objectives contained within the Interim Long-Term Pool Investment Policy. Such instruments should be used to hedge risk in the portfolio or to implement investment strategies more efficiently and at a lower cost than would be possible in the cash market. Such instruments should not be used for purely speculative purposes.

Distribution Related

1. Combine the two pools into one, resulting in one consistent payout rate for all funds.
2. Eliminate the collar and replace it with a temporary one-year floor limiting the total distribution decline to 3% for Fiscal Year 2010.
3. Move to a 4.25% payout rate.
4. Move to a seven-year moving average.
5. Re-evaluate in 12 months.

ADDITIONAL CHANGES:

Proxy voting authority may be delegated from the Chief Investment Officer to investment managers to maximize fund value, reserving the right to direct the voting on specific issues as needed.

A new Conflicts of Interest section is added as Section XIII.

I.PURPOSE

The purpose of this Long-Term Investment Pool Policy (hereinafter referred to as the "Policy") is to establish the overall management, investment strategies and discipline of The Ohio State University (hereinafter referred to as "The University") for the Long-Term Investment Pool (hereinafter referred to as the "Fund"). This policy is intended to

June 5, 2009 meeting, Board of Trustees

permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program.

This policy is issued for the guidance of fiduciaries, including the Board of Trustees, Investment Committee members, staff, investment managers, investment consultants and custodians for oversight of the Fund. It also states the standards and disciplines adopted so that the Board of Trustees and its Investment Committee can effectively evaluate the performance and operations of the Fund.

II. GOALS

The Fund was established to provide financial support for the long-term use and benefit of the University in support of its mission. The goal is to manage Fund assets with prudence and discipline to achieve that purpose. The Fund will be invested using a total return objective to meet its goals. Funds will be invested in a manner that over the long-term will preserve and maintain the real purchasing power of the principal while allowing for an annual distribution.

III. COMPONENTS OF THE LONG-TERM INVESTMENT POOL

For the purposes of this policy the Long-Term Investment Pool shall include endowments, quasi-endowments, term endowments and those held for the benefit of others invested in the Fund.

Endowment Funds are funds received from donors or other sources with the restriction that the original principal is not expendable.

Quasi-Endowments are funds in which the principal can be spent at the discretion of the university's Board of Trustees and can include monies whose sources are in accordance with Ohio Revised Code Section 3345.05. Quasi-endowments may include operating funds available for long-term investment and added to the Fund, subject to the 25% reserve requirement delineated in the Operating and Agency Funds Investment Policy.

Term Endowment Funds are funds for which there is a stipulation that the principal may be expended after a stated period or upon the occurrence of a certain event.

IV. FIDUCIARY STANDARDS

The Board of Trustees, Investment Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purpose of providing income and maintaining the real purchasing power of the principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Fund in order to minimize overall risk, and to provide investment returns to achieve the Fund's stated goals.

V. DUTIES AND RESPONSIBILITIES

- A. Board of Trustees.** The University Board of Trustees has overall responsibility for Fund policy and approval of Investment Committee members. The Board of Trustees vote on items brought forth by the Investment Committee.
- B. Investment Committee of the Board of Trustees.** The Investment Committee has strategic oversight responsibility for the investment program and operations of the Fund. The Committee shall work with the Senior Vice President for Business and Finance and the Chief Investment Officer to ensure the Fund is well managed, in accordance with this policy. The Investment Committee shall meet at least quarterly.
- C. Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the Fund's investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of Investments to ensure compliance with established policies and procedures.
- D. Chief Investment Officer.** The Chief Investment Officer is responsible for managing the Fund's investment operations. The Chief Investment Officer shall review and recommend policies and procedures that are consistent with the investment objectives of the Fund. The Chief Investment Officer shall report to the Senior Vice President for Business and Finance and the Investment Committee, at least quarterly.
- E. Investment Managers.** The University utilizes external investment managers approved by the Chief Investment Officer and Senior Vice President for Business and Finance to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage Fund assets. Investment managers operate under a formal contract with the University that delineates responsibilities, risk parameters and performance expectations, administration requirements and compensation. The contract may be terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.
- F. Consultants.** The University may utilize the services of one or more investment consultants to assist the Chief Investment Officer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics. Consultants operate under a formal contract with the University that delineates responsibilities, risk parameters and performance expectations, administration requirements and compensation. The contract may be terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.
- G. Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Fund.

VI. DISTRIBUTION POLICY

Distributions will be made at the beginning of each fiscal year according to a formula approved by the Trustees as follows:

1. The distribution amount is calculated on a seven-year moving average of the market value of the portfolio.
2. The distribution rate is 4.25%.

3. For fiscal year 2010 there will be a temporary one-year floor limiting the total distribution decline to 3%.

In order to maintain an orderly distribution of income under the distribution policy, an income reserve shall be maintained to accrue amounts to be distributed to the endowment funds.

Distributions are made to a fund's income account which is part of the University's Operating Fund. Distributions may be reinvested into principal; however, any reinvested distribution cannot be redistributed or withdrawn at another time.

VII. ASSET ALLOCATION AND GUIDELINES

- A. **Time Horizon.** The Fund's investment horizon is perpetual; therefore interim performance fluctuations should be viewed with this perspective. Similarly, the underlying capital market assumptions of the University's asset allocation plan are based on this long-term perspective.
- B. **Risk Tolerance.** The Board of Trustees, the Investment Committee, and staff recognize the challenge of achieving the Fund's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve long-term investment objectives.
- C. **Asset Allocation and Rebalancing.** Asset allocation is thought to be the largest contributor to overall Fund return performance and risk characteristics. The Investment Committee and the Board of Trustees will periodically evaluate asset class strategies and opportunities, and establish a long term asset allocation plan. After a thorough study of the available asset class opportunities, return objectives and risk tolerance, the Board of Trustees and Investment Committee approved the following asset classes and allocations:

Asset Class	Range	Benchmark
Market Exposure	10-50%	50% (Russell 3000) + 50% (EAFE)
Risk Reducers	25-50%	90 Day T-Bills + 4%
Return Enhancers	10-25%	120% (80% Russell 3000 + 20% EM Index)
Inflation Hedges	10-25%	75% (CPI+4%) +25% (NACREIF Real Estate Index)

Futures, options, forward contracts, and swap agreements may be utilized in a manner that is consistent with the policies and objectives contained within the Long-Term Pool Investment Policy. Such instruments should be used to hedge risk in the portfolio or to implement investment strategies more efficiently and at a lower cost than would be possible in the cash market. Such instruments should not be used for purely speculative purposes.

- D. **Investment Manager Guidelines.** The investment guidelines incorporated into each manager's contract documents the performance expectations and risk parameters of the manager's investment approach. The guidelines also specify the typical portfolio characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the Fund.

VIII. INVESTMENT MONITORING PROCESS

The Fund's investment managers and consultants will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Office of Investments will monitor the overall fund results and investment portfolios, but results will be evaluated on a long term basis. The following manager issues will be considered by the Chief Investment Officer: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

IX ACCOUNT VALUATION

All funds are invested in the pool and are unitized. At the end of each month investments are evaluated and a unit value calculated based on the number of shares assigned to each fund. The unit value calculation also takes into account earnings, investment expenses and fees. New funds and additions/withdrawals from established funds are processed at the end of each month. Additions will purchase shares only with cash. Non-marketable gifts will be liquidated first, with cash proceeds then used to purchase shares. Withdrawals may be made only from invadible funds upon the written request of the Dean or Vice President.

X. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets of the Fund for the exclusive purpose of enhancing the value of the Fund. The Chief Investment Officer has the authority to delegate proxy voting to external managers to maximize fund value, reserving the right to direct the voting on specific issues as needed.

XI. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

All policies of the Fund are in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Chief Investment Officer will review the Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance, the Investment Committee, and the Board of Trustees.

XII. EXCEPTIONS

Modifications and exceptions to this Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Policy as to the endowment fund may be waived to accept and administer donated funds or property with donor restrictions and approved by the Board of Trustees.

In order to meet its fiduciary responsibility to its academic programs and its donors, The Ohio State University seeks to maximize its investment returns within appropriate levels of risk under guidelines established by the Board of Trustees as granted by the Ohio Revised Code. As a public institution, OSU also recognizes a duty to support larger societal objectives as well.

June 5, 2009 meeting, Board of Trustees

Divestment for non-economic reasons should be recommended through the governance process, i.e. student government, University Senate or an appropriate committee. The recommendation would go to the Senior Vice President for Business and Finance. The Senior Vice President for Business and Finance should ask the Chief Investment Officer to review the potential impact on the investment portfolio of any divestment. If the cumulative impact to the Fund of divestment for non-economic reasons is less than \$5,000,000 over a two year period, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Executive Committee for final approval. If the cumulative impact to the Fund is greater than \$5,000,000, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Executive Committee for approval, but if approved, a policy change must be brought forward for a vote by the Investment Committee of the Board of Trustees. As of the date of this policy, the University has mandated the divestment of all investments in the nation of Sudan.

XIII. CONFLICTS OF INTEREST

It is critical that there be no conflicts of interest or perceptions of conflicts of interest when making investment decisions related to the management of the Fund. Therefore, if a member of the Board of Trustees, Investment Committee, or the OSU Foundation Board is connected to an investment firm, the Office of Investments will not invest in any funds managed by that firm. In addition, no member of the Office of Investments will invest his/her personal monies with managers with whom the Fund is invested.

June 5, 2009 meeting, Board of Trustees

(APPENDIX XLIV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 4, 2009

TOPIC:

FY 2010 Budget – Tuition and User Fees

CONTEXT:

This is a follow-up to the discussion at the April Board meeting. By establishing tuition and fees for FY 2010 now, our students and other stakeholders will have ample time to plan ahead.

SUMMARY:

- All resident undergraduate instructional and general fees will remain frozen for FY 2010, as provided for in the state budget bill.
- Approval of non-resident and graduate instructional fees increase of 2.5%.
- Approval of room and board fee increase of 5%.
- Approval of increases in selected existing program fees and selected new fees.
- Approval of University Health System charges increase of 2.18%.
- Approval of an interim budget for FY 2010.

The remaining actions necessary to implement the FY 2010 Current Funds Budget will be presented at the July meeting.

CONSIDERATIONS:

- What will be presented at the July meeting?
- What are the risks of operating on an interim budget for two weeks?
- How are we addressing continued uncertainty regarding the state budget?
- Are the Health System budget assumptions and proposed fee increases consistent with the integrated financial plan?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of the attached resolutions regarding FY 2010 Tuition and User Fees/Charges; and for an interim budget for FY2010.

Discussion and advice regarding remaining current funds budget issues.

June 5, 2009 meeting, Board of Trustees

The Ohio State University

**Board of Trustees
Fiscal Affairs Committee
June 4, 2009**

Approval of FY 2010 Tuition and User Fees

- I. Action Requested at This Meeting
- II. Instructional and General Fees
- III. Designated User Fees
- IV. Health System Charges
- V. Differential and Supplemental Instructional Fees
- VI. What Happens Next
- VII. Summary and Conclusions

June 5, 2009 meeting, Board of Trustees

I. Actions Requested at this Meeting

- A. Approval of resident undergraduate tuition and general fees
- B. Approval of all other student tuition and user fees
- C. Approval of University Health System charges increase of 2.18%
- D. Approval of an interim budget for FY 2010.

II. Instructional and General Fees

A. Instructional and general fees for resident undergraduate students

1. The instructional and general fees will remain frozen for FY 2010 as proposed in the FY 2010-2011 Biennial Budget for the State of Ohio as passed by the House.
2. This will be the first time in more than 50 years (1955) that resident undergraduate tuition has stayed at 0% growth for more than 2 years.
3. OSU fees are still \$433 below the state average for selective admission universities:

University	Estimated Fall 2009 Full-time Resident Undergraduate Tuition & Fees (<i>New Students</i>)	Difference with OSU Tuition (per student)
Miami	\$9,900	\$1,194
Cincinnati	\$9,399	\$693
Average	\$9,139	\$433
Bowling Green	\$9,060	\$354
Ohio University	\$8,907	\$201
Ohio State*	\$8,706	
Kent State	\$8,430	-\$276

\$433 X 36,600 FTE = \$15.9 million

Source: Based on rates listed in Ohio Board of Regents, Fall Survey of Student Charges For Academic Year 2008 - 2009. With the exception of Ohio State, assumes \$0 increase in tuition and fees in FY 2010 per FY 2010/2011 Budget Bill.

**OSU figure includes the COTA Fee, Mandatory Recreation Fee, and Student Union Facility Fee (rates which are above the state tuition freeze).*

4. OSU will have the lowest increase in undergraduate tuition when compared to our benchmark institutions and when compared to the other Big Ten institutions, where increases are averaging more than 8%. See the following tables:

OSU and Benchmark Schools

Undergraduate Resident Tuition and Fee Rates

Entering Full-time Resident Students in Autumn Quarter

Universities	AY 2009 (1)	AY 2010 (2)	% Change	Status	Board Approval Date
Penn State	\$13,706	\$14,426	5.3%	Estimate; possibly 1% lower	July
Illinois	\$12,102	\$12,788	5.7%	Estimate	July
Michigan (3)	\$11,037	TBD	TBD	TBD	June
Minnesota	\$10,273	\$11,043	7.5%	Estimate	June
Texas-Austin (4)	\$8,532	\$8,950	4.9%	Estimate	Awaiting legislative decision
Ohio State (5)	\$8,679	\$8,706	0.3%	Estimate	June
Wisconsin	\$7,569	\$8,317	9.9%	Estimate	June
UCLA (6)	\$7,554	\$8,228	8.9%	Firm Estimate	May
Washington	\$6,802	\$7,677	12.9%	Estimate	June
Arizona (7)	\$5,542	\$6,856	23.7%	Firm Estimate	April
BMK AVERAGE (8)	\$9,235	\$9,786	6.0%		

Figures as of 5/26/2009

Estimates are subject to change until final approval.

TBD = To Be Determined

(1) AY 2008-2009 data are from AAUDE Data Exchange except for Michigan which was provided by the institutional campus representative.

(2) AY 2009-2010 data are from institutional campus representatives/websites/newspaper articles.

(3) An estimate is unavailable at this time. The University of Michigan is hoping to set tuition/fees in June. However, Michigan's budget cycle begins in October, later than many states.

(4) The percent increase figure shown was approved by the Board of Regents. However, there are a dozen tuition-related bills currently moving through the Texas state house that affect higher education, including tuition setting authority. These tuition bills are up for a vote by the Texas Legislature at the end of May.

(5) The Governor's and House versions of Ohio Substitute Budget bill have proposed a tuition freeze for FY10. If this scenario holds, fees for Ohio State are expected to increase just slightly from last year, due to a new facility fee, which would be considered outside the tuition freeze. However, this figure could change with the Senate version of the bill, which is still being determined.

(6) Education and registration fees have been approved by the Board of Regents. Other miscellaneous fees are expected to remain unchanged at this point. However, one referendum fee recently approved by students still needs the approval from the Board.

(7) Although this figure has received Board approval, there is a remote possibility that an additional surcharge may be proposed.

(8) Average excludes Ohio State.

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Big Ten Universities

Undergraduate Resident Tuition and Fee Rates

Entering Full-time Resident Students in Autumn Quarter

Universities	AY 2009 (1)	AY 2010 (2)	% Chang e	Status	Board Approval Date
Penn State	\$13,706	\$14,426	5.3%	Estimate, possibly 1% lower	July
Illinois	\$12,102	\$12,788	5.7%	Estimate	July
Michigan (3)	\$11,037	TBD	TBD	TBD	June
Minnesota	\$10,273	\$11,043	7.5%	Estimate	June
Michigan State (4)	\$10,214	\$10,674	4.5%	Estimate	July
Ohio State (5)	\$8,679	\$8,706	0.3%	Estimate	June
Indiana (3)	\$8,231	TBD	TBD	TBD	July
Purdue (3)	\$7,750	TBD	TBD	TBD	July
Wisconsin	\$7,569	\$8,317	9.9%	Estimate	June
Iowa	\$6,506	\$6,824	4.9%	Final	December
BIG TEN AVERAGE (6)	\$9,710	\$10,679	10.0%		

Figures as of 5/26/2009

Estimates are subject to change until final approval.

TBD = To Be Determined

(1) AY 2008-2009 data are from AAUDE Data Exchange except for Michigan and Michigan State which was provided by the institutional campus representative.

(2) AY 2009-2010 data are from institutional campus representatives/websites/newspaper articles.

(3) Estimates are unavailable at this time. The University of Michigan is hoping to set tuition/fees in mid-June. However, Michigan's budget cycle begins in October, later than many states. Indiana and Purdue can't set fees until an appropriation has been set by the Indiana Legislature, which is expected sometime from mid- to late June.

(4) Michigan State 2009-10 planning anticipates tuition increases in the range of the Higher Education Price Index, between 4 and 5 percent. However, Michigan's budget cycle begins in October, later than many states.

(5) The Governor's and House versions of Ohio Substitute Budget bill have proposed a tuition freeze for FY10. If this scenario holds, fees for Ohio State are expected to increase just slightly from last year, due to a new facility fee, which would be considered outside the tuition freeze. However, this figure could change with the Senate version of the bill, which is still being determined.

B. Fees for Other Students Effective Fall Quarter 09

1. Resident graduate instructional fees for the Columbus Campus are recommended to increase 2.5% for a full-time student. Annual Columbus Campus graduate resident fees will be \$10,708. With the opening of the Ohio Union in Spring Quarter 2010, a new fee of \$25 will be assessed, resulting in an overall increase of 2.6%.
2. Non-resident graduate and undergraduate fees for the Columbus Campus are recommended to increase 2.5% for a full-time student. Columbus Campus non-resident students will pay, in addition to resident fees:
 - Undergraduates: \$13,572
 - Graduate students: \$15,240

III. Designated User Fees

A. Existing Fees

Fees and Charges

(All figures are for an academic year of three quarters)

Mandatory for All Students	Current Amount	Dollar Increase	Percent Increase
Recreation Fee ¹	\$246	\$0	0.0%
Health Insurance ²	\$1,545	\$0	0.0%
COTA Bus Pass	\$27	\$0	0.0%
Non-Mandatory			
Room & Board ³	\$8,037	\$372	4.6%
Parking ⁴	\$79.20	\$1.80	2.3%
Football Tickets ⁵	\$124.00	\$0	0.0%
Basketball Tickets ⁶	\$130.00	\$0	0.0%

B. Pending Student Union Fee

1. When the Union replacement project was finally approved in 2004, it was agreed the only way it could proceed was if the construction would be funded by a mandatory, dedicated fee. This was agreed to at the time by all the stakeholders, including the administration, Board of Trustees and all three respective student governments.
2. **This** fee is to be used for the new student union facility only. It will be implemented Spring Quarter, as the facility is scheduled to open in March 2010. The Student Union Facility Fee will be a mandatory fee prorated by credit hour enrollment, and will be phased in gradually.
3. **Proposed fee for FY 2010 (starting Spring Quarter):**

Undergraduate students: \$27 per quarter for full-time, \$2.25 per credit hour for part-time

Graduate students: \$25 per quarter for full-time, \$2.50 per credit hour for part-time
4. The budgeted amount of the fee through FY 2014 is as follows:
 - Fee set at \$25/quarter in Spring and Summer 2010, with the fee rising to \$50 in Autumn 2010.
 - Each year thereafter, for the next four years, the fee would increase by \$3. Therefore the fee will be \$53 in

¹ This is a flat fee for four credit hours and above.

² Based on "Single Student Comprehensive Rate".

³ Weighted average room rates and base board plan. Individual rates may vary.

⁴ Rate is for West Campus.

⁵ Student football per ticket price remains unchanged (\$31/game), but the package is 5 games in FY 2010 vs. 4 games in FY 2009. Total cost for FY 2010 is \$155.

⁶ Student basketball package is 10 games.

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Autumn 2011, \$56 in Autumn 2012, \$59 in Autumn 2013, and \$62 in Autumn 2014.

- The fee would be fully phased in at that point, with increases needed only to keep up with renewal and replacement funding (probably about \$1/year).
5. These numbers assume that the Student Union Facility receives \$8M in Exclusive Beverage Contract funds in FY 2010, \$1M in FY 2011, and \$1M in FY 2012, and assumes that all of these dollars remain in an interest earning account throughout the phase-in period.

C. Proposed New Fees

- At the July Board of Trustees meeting, we intend to submit for approval a new fee for Student Legal Services. This will not be a mandatory fee. We are continuing to develop the proposal for implementation during FY 2010.
- A recommendation regarding the increased Student Activity Fee proposed by the Student Governments will also be presented at the July meeting.

June 5, 2009 meeting, Board of Trustees

IV. Health System Charges

- A. The FY 10 weighted price increase for the Health Systems is 2.18%.

- B. The Health System budget will be presented in its entirety at the July Board Meeting.

V. Differential and Supplemental Instructional Fees

Differential instructional fee increases for other students will range from 2.5% to 9.2%, effective Fall Quarter 2009

Fisher College of Business is offering a new program for FY 2010, the Specialized Masters in Business (SMB). The proposed instructional fee for this program is \$7,324 per quarter.

College	FY 2009	Proposed FY 2010 Increases ⁷			
	Instructional	Instructional		Non-Resident ⁸	
	Fees/Qtr	Fees/Qtr		Surcharge/Qtr	
Business		% Chg	\$ Chg	% Chg	\$ Chg
EMBA	13,356	9.2	1,228	N/A	N/A
MAcc	7,894	5.0	395	2.5	124
MBA	7,255	5.0	363	2.5	124
WP-MBA	7,042	4.0	282	2.5	124
MBLE	7,255	5.0	363	2.5	124
MBOE	9,343	0.0	0	N/A	N/A
MLHR	3,374	4.0	135	2.5	124
Dentistry	8,634	5.0	432	2.5	254
Law (semester)	10,112	7.5	758	0.0	0
Medicine	9,289	2.5	232	2.5	126
Occupational Therapy	3,474	6.5	226	2.5	124
Physical Therapy	3,692	2.5	92	2.5	124
Pharmacy	5,027	5.5	276	2.5	132
Public Health					
MPH/PEP	3,439	2.5	86	2.5	124
MHA	3,881	2.5	97	2.5	124
Optometry	6,104	5.0	305	0.0	0
SBS					
AuD	3,371	2.5	84	2.5	124
MSLP	3,371	2.5	84	2.5	124
Social Work					
MSW	3,401	2.5	85	2.5	124
Vet Medicine	7,537	3.5	264	2.5	263

⁷ Full-time tuition may vary slightly due to rounding as fees are converted to per-credit-hour rates required for new Student Information System.

⁸ Non-resident students pay the non-resident surcharge in addition to the fees paid by resident students, which include a general fee, student activity fee and recreation fee not shown on this table.

June 5, 2009 meeting, Board of Trustees

Supplemental fees that apply to some students:

Technology Fees	FY 2009 Rate	Dollar Increase	Percent Increase
Arts (Udg & Grad)	\$60	\$48	80%
Business (Udg)	\$127	\$0	0%
Business (Grad)	\$174	\$0	0%
Education and Human Ecology (Udg)	\$50	\$3	6%
Education and Human Ecology (Grad)	\$75	\$25	33%
College of Engineering (Udg)	\$110	\$25	23%
College of Engineering (Grad)	\$120	\$25	21%
College of Medicine (Udg - Tier 1)		\$50	New
College of Nursing (Udg & Grad)	\$53	\$7	13%
Dept of Engineering Physics (Udg)	\$73	\$0	0%
MAPS in CSE (Udg)	\$73	\$0	0%
School of Music (Udg)	\$60	\$48	80%
School of Public Policy & Mgt (Grad)	\$120	\$0	0%

Undergraduate Program Fee			
College of Biological Sciences	\$60	\$0	0%
College of Business	\$250	\$50	20%
College of Engineering	\$100	\$50	50%
College of Nursing	\$50	\$0	0%
Department of Art		\$50	New
School of Allied Medical Professions	\$100	\$0	0%
School of Music	\$209	\$24	11%

American Language Program			
College of Education and Human Ecology	\$5,167	\$183	3.50%

Clinical Fees			
Dentistry	\$128	\$0	0%
Nursing	\$275	\$35	13%
Optometry	\$374	\$0	0%
Vet Med (Fee by Tier)		\$100-\$200	New

Course-Based Fees			
Chemistry	\$50	\$50	100%
Education and Human Ecology (CAD Lab)		\$25-\$125	New
Music 101		\$40	New
Music 200 (Per Cr Hr)		\$75	New
Physics	\$50	\$50	100%
Sociology (Soc 487 and Soc 549)		\$50	New

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VI. What Happens Next

- A. The FY 2010 Operating Budget (including revenue and expense detail) will be presented for approval at the July 10, 2009 Board of Trustees meeting, along with instructional and general fees for regional campuses.
- B. The Current Funds Budget book will be presented at the September Board meeting.
- C. All fee increases will be effective Fall Quarter 2009, unless otherwise indicated.
- D. Hospital fee increases will be effective July 1, 2009.
- E. Pay raises for most faculty and staff will be effective October 1, 2009.

VII. Summary and Conclusions

- A. The freeze in resident undergraduate tuition will save Ohio families \$9.5 million in FY 2010 alone. This is the first back-to-back-to-back freeze in tuition in more than 50 years.
- B. Other comparable universities that have announced resident undergraduate fees are looking at increases of 5.0% to 23.5%.
- C. The FY 2010-FY 2011 Biennial Budget is currently in the Senate and will move to Conference Committee sometime in June, leaving a certain amount of uncertainty for the FY 2010 budget and beyond that will need to be addressed.
- D. Academic goals will continue to be met, while preserving financial stability in a very uncertain time financially.
- E. More detail will be presented in July.

June 5, 2009 meeting, Board of Trustees

(APPENDIX XLV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 4, 2009

TOPIC:

Revision of Board of Trustees resolution granting authority for designated officials to buy, sell, assign and transfer securities; to deposit or withdraw funds from bank accounts; and to designate depositories.

CONTEXT:

The Board of Trustees routinely adopts a resolution granting authority to the Assistant Vice President of Financial Services and/or Senior Vice President for Business and Finance to perform certain financial transactions related to short and intermediate term investments. Long-term investments are managed by the Chief Investment Officer and are not affected by the policy.

SUMMARY:

This resolution is consistent with resolutions previously adopted by the Board of Trustees granting such authority. The resolution will authorize the Assistant Vice President of Financial Services and/or Senior Vice President for Business and Finance to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of the Ohio State University, to designate depositories, and to execute related agreements.

This version has been modified to specify that the Assistant Vice President of Financial Services and/or Senior Vice President for Business and Finance has the authority to also engage in and sign agreements for underwriting, brokerage, leasing and equipment financing. It also clarifies that the Assistant Vice President of Financial Services and Senior Vice President for Business and Finance has the authority to perform electronic transfer of funds on behalf of the University.

In addition, all references to the Treasurer have been changed to the Assistant Vice President of Financial Services. All references to the Office of the Treasurer have been changed to the Office of Financial Services.

RECOMMENDATIONS:

The attached policy is recommended for approval.

CONSIDERATIONS:

- Is the policy consistent with prior resolutions granting such authority?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Request approval

June 5, 2009 meeting, Board of Trustees

(APPENDIX XLVI)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 4, 2009

TOPIC:

Revision of Operating and Agency Funds Investment Policy

SUMMARY:

This policy was last changed in June 2008. This version has been modified to delineate contractual responsibility of hiring/firing investment managers and consultants for the management of short and intermediate term investments only to the Assistant Vice President of Financial Services and Senior Vice President for Business and Finance. This is being done to reflect recent organizational changes. Long term investments are managed by the Chief Investment Officer and are not affected by the policy.

In addition, all references to the Treasurer have been changed to the Assistant Vice President of Financial Services. All references to the Office of the Treasurer have been changed to the Office of Financial Services.

RECOMMENDATIONS:

The attached policy is recommended for approval.

CONSIDERATIONS:

- Is the policy consistent with other OSU investment policies?
- Does this policy allow managers enough flexibility while maintaining appropriate risk controls?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Request approval



POLICY

June

**THE OHIO STATE UNIVERSITY
OPERATING AND AGENCY FUNDS INVESTMENT POLICY**

I. PURPOSE

The purpose of the Operating and Agency Fund Investment Policy (hereinafter referred to as the "Policy") is to establish the overall management, investment strategies and discipline of The Ohio State University (hereinafter referred to as "The University") for the Operating and Agency Funds Portfolios (hereinafter referred to as the "Funds"). The Funds consist of the Short-Term Operating Fund, gift annuity and trust funds, student loan funds, and other non Long-Term Investment Pool funds which are under the control and supervision of the Office of Financial Services. This policy is intended to permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program.

This policy is issued for the guidance of fiduciaries, including the Board of Trustees, Investment Committee members, staff, investment managers, investment consultants and custodians for oversight of the Fund. It also states the standards and disciplines adopted so that the Board of Trustees and its Investment Committee can effectively evaluate the performance and operations of the Operating and Agency Funds.

II. GOALS

The Funds shall be managed in diversified portfolios with the intention of obtaining a reasonable yield, balanced with a component invested for appreciation, while adhering to a prudent level of risk, and retaining sufficient liquidity to meet cash flow requirements. The portfolios shall be managed with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use. Individual agency portfolios may have additional goals specific to their use. These policies will be in writing and approved by the Senior Vice President for Business and Finance.

III. FIDUCIARY STANDARDS

The Board of Trustees, Investment Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act in the interest of the Fund, for the purposes of providing income and to preserve principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Fund in order to minimize overall risk, and to provide investment returns to achieve the Fund's stated goals.

IV. DUTIES AND RESPONSIBILITIES

- A. **Board of Trustees.** The University Board of Trustees has overall responsibility for Fund policy and approval of Investment Committee members. The Board of Trustees vote on items brought forth by the Investment Committee.
- B. **Investment Committee of the Board of Trustees.** The Investment Committee has strategic oversight responsibility for the investment program and operations of the Funds. The Committee shall work with the Senior Vice President for Business and Finance and the Assistant Vice President of Financial Services to ensure the Funds are managed, in accordance with this policy. The Investment committee shall review and recommend revisions to this policy and shall advise the Board on its investments. The Investment committee shall meet at least quarterly.
- C. **Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the Funds investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of Financial Services to ensure compliance with established policies and procedures.
- D. **Assistant Vice President of Financial Services.** The Assistant Vice President of Financial Services is responsible for managing the Funds investment operations and reporting. The Assistant Vice President of Financial Services shall review and recommend policies and procedures that are consistent with the investment objectives of the Funds. The Assistant Vice President of Financial Services shall report to the Senior Vice President for Business and Finance and the Investment Committee.
- E. **Investment Managers.** The University utilizes external investment managers approved by the Assistant Vice President of Financial Services to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage Fund assets. Investment managers operate under a formal contract with the Assistant Vice President of Financial Services that delineates responsibilities, risk parameters and performance expectations administrative requirements and compensation.
- F. **Consultants.** The University may utilize the services of one or more investment consultants to assist the r Assistant Vice President of Financial Services in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics. Consultants operate under a formal contract with the Assistant Vice President of Financial Services that delineates responsibilities and performance expectations, administration requirements and compensation.
- G. **Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Fund.

V. OPERATING FUND ASSET ALLOCATION AND GUIDELINES

- A. **Time Horizon.** The University's Short-Term Operating Fund is divided into two pools: Short- Term Pool, which represents at least 30 days of total University expenditures, and has an investment horizon of less than one year. The Intermediate-Term Pool is the remainder and is invested with an investment horizon of one to five years.
- B. **Risk Tolerance.** The Board of Trustees, the Investment Committee, and staff recognize the challenge of achieving the Fund's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize

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that prudent levels of investment risk are necessary to achieve investment objectives.

- C. Asset Allocation and Rebalancing.** Asset allocation is the largest contributor to overall Fund return performance and risk characteristics. The Short-Term Pool serves as the working cash balance to provide necessary liquidity for the University's operations. The Board of Trustees and Investment Committee will periodically evaluate the allocation to the Short-Term Operating Fund and Long-Term Investment Pool for appropriateness. The University's Short-Term Operating Fund has the following classes and benchmarks:

Asset Class	Benchmark Index
Short -Term Pool	90 Day T-Bill
Intermediate-Term Pool	Merrill Lynch 1-3 year Bond Index

Market fluctuations, cash flows and liquidity issues will cause the actual asset allocation to fluctuate. The Assistant Vice President of Financial Services will rebalance the portfolio to policy as follows:

Short and Intermediate Term Pools

The Short-Term Pool shall cover at least thirty days of University cash flow. At least 25% of the combined operating portfolio should be short-term, as a reserve, in accordance with Article VII. The amount of the combined Short and Intermediate Pools must be enough to cover at least sixty days cash flow. The amount of the combined Short and Intermediate Pools must be greater than or equal to 110% of all variable rate debt including commercial paper.

Long-Term

After the amount of the Short and Intermediate Pools are determined monies may be transferred to the Long-Term Investment Pool. Operating Funds available for transfer to the Long-Term Investment Pool should be net of bond construction funds. To assure units who have cash invested in these funds that they will receive full value of their investment, a stabilization reserve will be maintained. This reserve will be maintained equal to 5% of the value of the Long-Term Operating Fund and will be invested with the Short-Term Operating Fund.

General

The allocation amounts will be reviewed periodically but at least semi-annually. The number used to calculate days of university cash flow will be based on the Board of Trustees approved University Budget.

Other Funds

Funds other than the Short-Term Operating Fund will be managed according to this policy with asset allocations approved by the Assistant Vice President of Financial Services.

D. Investment Manager Guidelines. The investment guidelines incorporated into each manager's contract documents the performance expectations and risk parameters of the manager's investment approach. The guidelines also specify the typical portfolio characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the Fund.

VI. INVESTMENT MONITORING PROCESS

The Fund's investment managers will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk, at least quarterly. The Assistant Vice President of Financial Services and the Senior Vice President for Business and Finance will monitor the overall fund results and investment portfolios, but results will be evaluated on a long term basis. The following manager issues will be considered by the Assistant Vice President of Financial Services (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations. Details of the Funds shall be reported in the University's Annual Report.

VII. OPERATING FUND LIMITATIONS

Pursuant to Ohio Revised Code Section 3345.05, at least twenty-five per cent of the average amount of the Operating Fund portfolio over the course of the previous fiscal year shall be invested in securities of the United States government or of its agencies or instrumentalities, the treasurer of state's pooled investment program, obligations of this state or any political subdivision of this state, certificates of deposit of any national bank located in this state, written repurchase agreements with any eligible Ohio financial institution that is a member of the federal reserve system or federal home loan bank, money market funds, or bankers acceptances maturing in two hundred seventy days or less which are eligible for purchase by the federal reserve system, as a reserve.

VIII. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets of the Fund for the exclusive purpose of enhancing the value of the Fund. The Assistant Vice President of Financial Services has the authority to vote proxies in accordance with the Proxy Policy.

IX. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

All policies of the Fund are in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Assistant Vice President of Financial Services will review the Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance, the Investment Committee, and the Board of Trustees.

X. EXCEPTIONS

Modifications and exceptions to this Policy shall be authorized by resolution of the Board of Trustees.

(APPENDIX XLVII)

(Revised June 2009)

**Policy for Board of Trustees Review and Approval
of Facilities Improvement Projects, Planning Studies, and Real Estate
Transactions**

Facilities Improvement Projects

This policy is intended to provide flexibility for the University to undertake projects in an expeditious manner, while preserving the authority and ability of the Board of Trustees to review and approve major projects as the Board determines. This policy is not intended to limit Board review of any project or action as the Board determines appropriate. In interpreting this policy, the University shall provide for Board review in any case in which the provisions of this policy are unclear or subject to varying interpretation.

For the purposes of this document, Facilities Improvement Projects are defined as any initiatives undertaken on behalf of the University that improve the physical environment in support of the academic mission. Projects covered under this policy would include, but may not be limited to activities that involve design, land acquisition, repair, maintenance, construction, reconstruction, renovation, demolition, landscaping, roads and grounds and other infrastructure improvements/maintenance, building and systems repairs/replacements; client-specified projects, major emergency responses and any capital improvement project. This policy excludes items which would appropriately be directed through the procurement process and subject to the University's procurement policies and guidelines.

1. All facilities improvement projects estimated to cost more than \$1 million regardless of funding source shall require specific project funding authorization by the Senior Vice President for Business and Finance and Chief Financial Officer prior to any authorization for contracting for design or construction services.
2. Any facilities improvement project estimated to cost \$1 million or less shall follow all applicable university and state procurement guidelines regardless of funding source.
3. Any facilities improvement project estimated to cost more than \$1million but less than \$4 million shall require specific project authorization by the Senior Vice President of Administration and Planning. This approval constitutes complete authorization for the project, including site selection, design, construction and any services needed, except as specifically noted in the authorization.
4. Any facilities improvement project estimated to cost at least \$4 million but less than \$10 million shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.
5. Any facilities improvement project estimated to cost \$10 million or more shall require specific project authorization by the Board of Trustees that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution.
6. Once a project of \$4 million or more has been approved by the Board, the University shall not increase the project costs (including costs for design,

construction, construction management, or other services) presented to the Board at the time of authorization without specific Board approval except as follows:

7.
 - a. For projects under \$4 million with the prior written approval of the Senior Vice President for Administration and Planning, the University may increase individual project contracts or the total project budget as long as the increased project budget does not exceed 10% of the total project budget and funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.
 - b. For projects of \$4 million or more, with the prior written approval of the Senior Vice President for Administration and Planning, the University may increase individual project contracts or the total project budget cumulatively by no more than 10% of the total project budget or \$1 million whichever is less, so long as funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.
8. The University shall report annually to the Board, at the first meeting of the calendar year, on all facilities improvement projects estimated to cost \$4 million or more that were completed during the previous year. The report will include determination as to whether the project was on time and on budget. The report will also include a summary of all facilities improvement projects greater than \$50,000 completed during the calendar year. The report will be presented according to established annual reporting guidelines.
9. The University shall report quarterly to the Board on the status of each major facilities improvement project of \$20 million or more, and annually on any other facilities project as required by the Board. The report will include determination as to whether the project is on time and on budget and include appropriate metrics.

Planning Studies and Project Siting

10. Any planning study (including any feasibility, technical, siting, or other planning study) estimated to cost \$250,000 or more shall require Board of Trustees authorization (either separately or as part of the facilities project recommendations). Any planning study originally estimated at less than \$250,000 that goes over that amount shall be submitted to the Board for authorization. Any planning study estimated to cost less than \$250,000 and more than \$25,000 shall require approval by the Senior Vice President for Administration and Planning.
11. Any proposed changes to the approved University Master Plan, Regional Plans, District Plans, and Sub-District Plans shall be subject to review and approval by the Senior Management Council and Board of Trustees.
12. Requests for use of a site for any facilities project or any change in activity or program shall be subject to review and approval by the Senior Management Council and Board of Trustees if not in compliance with the approved University Master and District Plans, as determined by the Senior Vice President for Administration and Planning.

Real Estate Transactions

13. Any easement, other than an easement for street, roadway or highway purposes, to be granted to another party for use of University property for a term of not more than 25 years shall be subject to review and approval by the Senior Vice

President for Administration and Planning. Such an easement for a term greater than 25 years shall be subject to review and approval of the Board of Trustees

14. Approval of replacement or renewal easements for existing agreements that benefit the University and that were previously approved by the Board of Trustees as outlined in item #12, may be granted for a like term by the University through the written approval of the Senior Vice President for Administration and Planning.
15. Any sale or purchase of real property in the name of the Board of Trustees or the State of Ohio for the University's use, or acceptance of the gift of real property, shall be subject to the review and approval of the Board of Trustees.
16. The lease of real property by the University for any total term of ten years or more or with a total lease value greater than \$1 million shall be subject to review and approval by the Board of Trustees.

Energy Saving Contracts, including Performance Contracts

16. Any request for proposals for Energy Saving contracts that are exempt from the applicable competitive bidding requirements shall follow the requirements of section 3345.65 of the Revised Code.
17. Proposals shall be analyzed considering the cost estimates of each proposal, how qualified each party submitting a proposal is to implement its proposal, and the institution's ability to pay for each with current revenues or by financing the cost of each.
18. The proposal most likely to result in the greatest savings may be recommended for contract, when the cost of the proposal is compared to the reduced energy and operating costs that will result from implementing the proposal.
19. No contract to implement energy saving measures shall be awarded unless one or both of the following circumstances exists, as applicable:
 - a. In the case of a contract for a cogeneration system described in division (B)(8) of section 3345.61 of the Revised Code, the cost of the contract is not likely to exceed the amount of money the board would save in energy and operating costs over no more than five years;
 - b. In the case of any contract for any energy saving measure other than a cogeneration system, the cost of the contract is not likely to exceed the amount of money the board would save in energy and operating costs over no more than ten years.
20. Any energy saving contract estimated to cost less than \$4 million shall require specific authorization by the Senior Vice President of Administration and Planning. This approval constitutes complete authorization for the project including site selection, design, construction and any services needed, except as specifically noted in the authorization resolution.
21. Any energy saving contract estimated to cost \$4 million but less than \$10 million shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.

June 5, 2009 meeting, Board of Trustees

22. Any energy saving contract estimated to cost \$10 million or more shall require specific project authorization by the Board of Trustees that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution.

June 5, 2009 meeting, Board of Trustees

(APPENDIX XLVIII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

PURCHASE OF REAL PROPERTY

1522 CLIFTON AVENUE
COLUMBUS, OHIO

Location and Description

The property consists of approximately 0.27 acres located at 1522 Clifton Avenue, approximately 40 feet east of Taylor Avenue. The subject adjoins a vacant parcel owned by The Ohio State University by University Hospitals East in Columbus, Ohio. The property contains a two-story, brick single-family building of approximately 1,587 square feet. Title to the property is held in the name of Franklin Dean.

Appraisal and Purchase Price

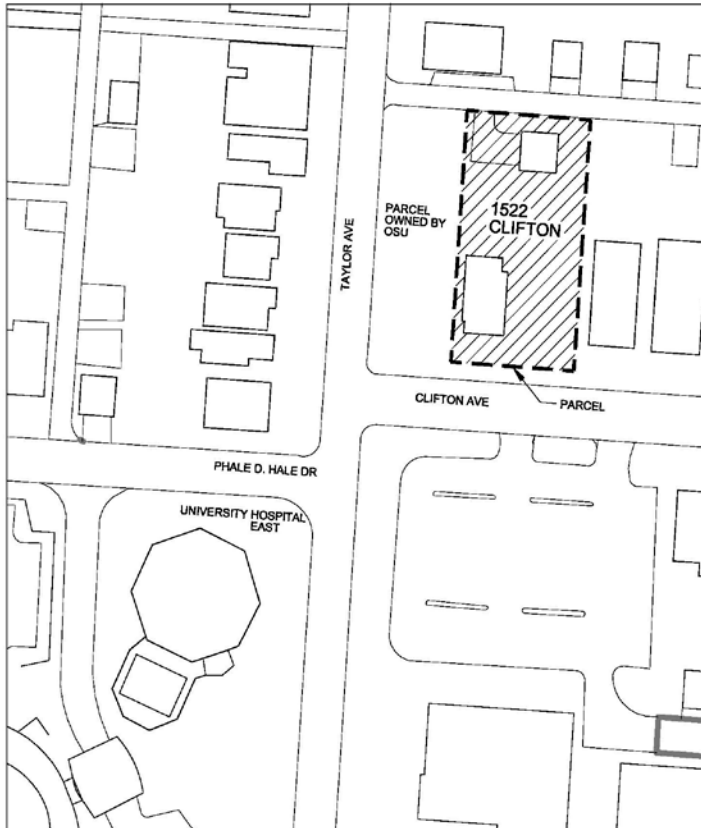
An appraisal conducted on April 17, 2009, by R.F. Berger and Associates valued the property at \$54,000. The purchase price is \$40,000. All acquisition and operating expenses will be funded by University Hospitals East.

Use of the Property

Title to the property will be taken in the name of the state of Ohio for the use of The Ohio State University. University Hospitals East will provide all funds necessary for acquisition, use, and any improvements to the property. The property will be used by University Hospitals East for housing or office use (the latter requiring a zoning change) in the short-term. The long-term use of the property will be for additional parking.

PURCHASE OF REAL PROPERTY, 1522 CLIFTON AVENUE, COLUMBUS, OH 43203

- 1522 Clifton Avenue, Columbus, OH 43203



Office of Administration and Planning / Board of Trustees Meeting

June 5, 2009



(APPENDIX XLIX)



Goss Laboratory Renovation

OSU-091316

Requesting Agency(s): VETERINARY BIOSCIENCES

Location(s): Goss Laboratory, Leonard W.

38,940 ASF/67,996 GSF Age: 1962

Description/Scope:

This project will renovate approximately 9,000 SF of lab space in Goss Laboratory. The renovation will create modern, state-of-the-art research labs, including a laboratory dedicated to rodent phenotyping, and lab support spaces.

Funding Status and Source: The College has applied for a CO6 NIH stimulus funds grant for this project. The College and the Office of Research are working with OSURF to complete the grant award process. Final materials have been submitted to NIH as the final step in the award process.

Source of Funds:

	Amount
NIH Grant	\$3,920,956.00
Other Restricted-Veterinary Medicine	\$84,080.00

Total: \$4,005,036.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$4,005,036.00	06/05/2009		
DESIGN				
Arch/Engr Contract		10/09/2009		
Schematic Design Approval		12/06/2009		
Design Dev Document Approval		04/03/2010		
Construction Document Approval		09/28/2010		
BIDDING				
Bidding Approved BoT	\$4,005,036.00	06/05/2009		
CONSTRUCTION				
Award of Contracts		04/06/2011		
Construction Start		04/09/2011		
Completion		02/01/2012		

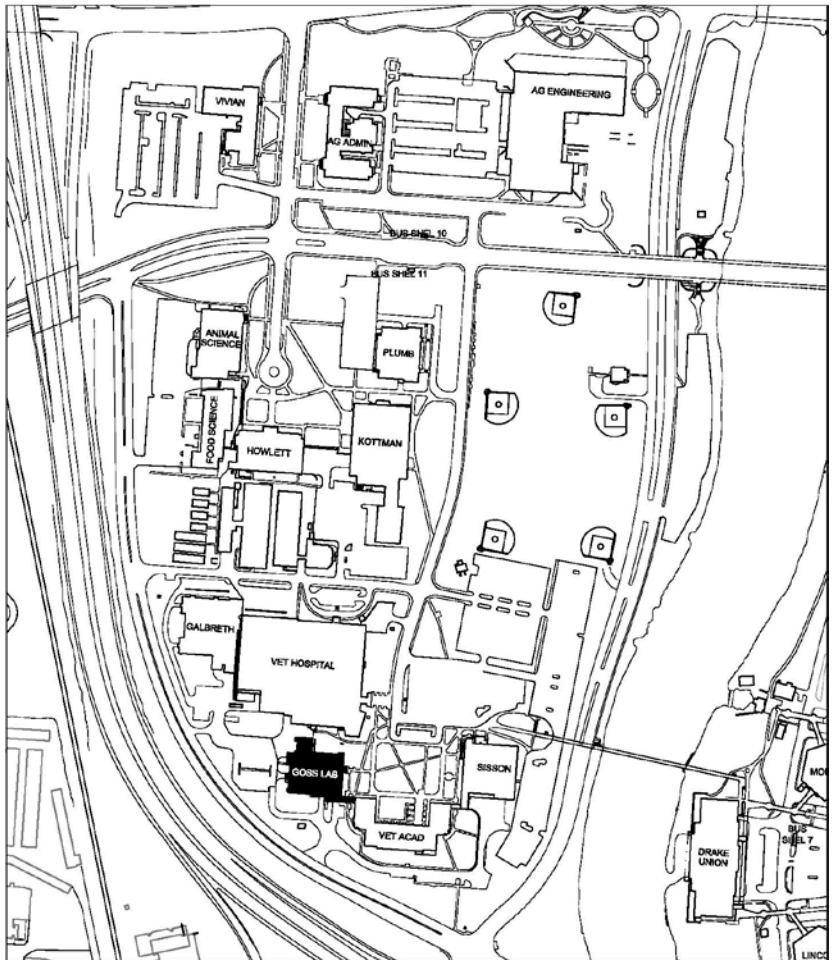
Project Team:

Project Manager: Faye Bodyke

Project Coordinator: Laura Kembitzky

Midwest Campus Projects

- Goss Lab Renovation



Office of Administration and Planning / Board of Trustees Meeting

June 5, 2009





Sullivant Hall Renovation and Cartoon Research Library

OSU-091418

Requesting Agency(s): ACADEMIC FACILITIES PLAN

Location(s): Sullivant Hall, Joseph

91,955 ASF/147,885 GSF Age: 1913

Description/Scope:

This project will renovate Sullivant Hall to create a new location for the Cartoon Library and Museum, currently located in the Weizner Center. The project will also renovate space for the Department of Dance and other Arts and Sciences departments currently located in Sullivant Hall.

The renovation work includes building core and shell enhancements, such as window and roof replacements; creating and upgrading accessible entries; upgrades to the auditorium; improving fire suppression throughout the building and upgrading the fire alarms; and mechanical, electrical and plumbing upgrades.

Deferred Maintenance/Renewal: This project will address approximately \$1.6M in deferred maintenance.

Source of Funds:	Amount
Development-Exec Dean Arts & Sci	\$14,082,372.00
General Funds-Exec Dean Arts & Sci	\$4,000,000.00
HB 562 Line Item Appropriations	\$4,000,000.00
Total:	\$22,082,372.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$22,100,000.00	06/05/2009		
Arch/Engr Advertisement		06/08/2009		
DESIGN				
Arch/Engr Contract		10/26/2009		
Schematic Design Approval		05/08/2010		
Design Dev Document Approval		09/19/2010		
Construction Document Approval		02/02/2011		
BIDDING				
Bidding Approved BoT		03/04/2011		
Bid Opening		04/29/2011		
CONSTRUCTION				
Award of Contracts		06/29/2011		
Construction Start		06/29/2011		
Completion		06/28/2013		

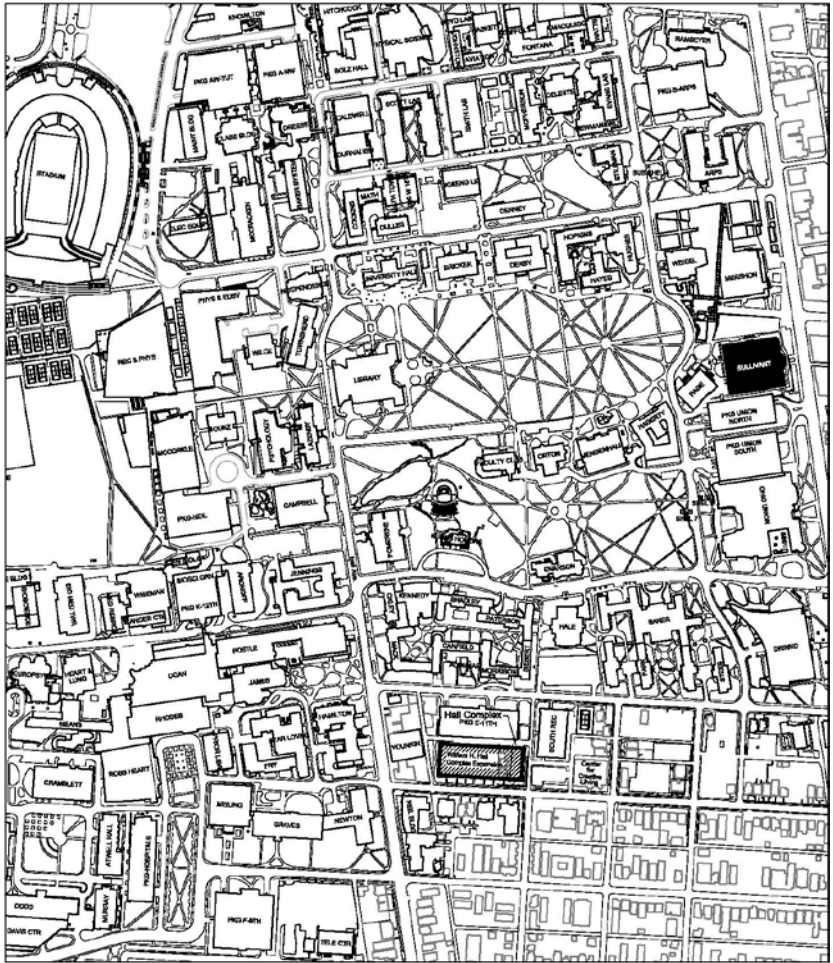
Project Team:

Project Manager: Nikolina Sevis

Project Coordinator: Catherine Dalton

Core and Medical Campus Projects

- William H. Hall Complex Expansion
- Sulivant Hall Renovation and Cartoon Library



Office of Administration and Planning / Board of Trustees Meeting

June 5, 2009



June 5, 2009 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 4, 2009

SUBJECT:

Infrastructure and Roadways EOC Phase 1 – Enabling Projects

CONTEXT:

The Infrastructure and Roadways EOC Phase 1 project will provide major utilities, civil and landscape work to support the Medical Center Facilities Plan/Master Space Plan. The project is on a critical path schedule in order to align with the EOC Clinical Expansion and RDJC-MEP Upgrades projects.

The project scope includes several enabling projects that were approved at the February board meeting. Additional approval is requested to add the 12th Avenue Tunnel and Distribution work enabling project. The total budget for the tunnel work is \$18M - \$19M, bringing the total budget for enabling projects to \$38M - \$39M.

The addition of the 12th Avenue tunnel work brings the total budget for the Infrastructure and Roadways EOC Phase 1 project to \$60.2M

RECOMMENDATION:

It is recommended that:

1. Approval to advertise and contract for design services for the Infrastructure and Roadways EOC Phase 1 enabling project 12th Avenue Tunnel and Distribution Work.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval



Infrastructure and Roadways EOC Phase 1 (MCFP)

315-2005-993-7

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF/0 GSF Age:

Description/Scope:

This project will provide major utilities, civil and landscape design required to support the Medical Center Facilities Plan/Master Space Plan. The work will install a tunnel as well as upgrade electric power, water, sanitary sewer, storm sewer, natural gas, information technology, steam and chilled water, and several south campus roadways primarily east of Cannon Drive.

Project design is currently underway. The project is seeking approval to advertise for construction bids for specific critical path work. **This request is for the approval of the addition of the 12th Avenue Tunnel and Distribution Work enabling project. This work will provide an oversized tunnel to accommodate both chilled water and steam lines under 12th Avenue. Approval is requested to begin design with construction of the tunnel scheduled to begin in September 2010. The balance of the construction work for the Infrastructure and Roadways project will be brought for approval at a later date.**

The following enabling projects have been approved:

Medical Center Gas Tank Farm	\$950,000
High Voltage Upgrades/Relocation	\$15,300,000
Doan Hall Loading Dock Utility Relocation	\$1,300,000
Means Hall Site Demolition	\$2,250,000

The following enabling project is submitted for approval:

12 th Avenue Tunnel and Distribution Work	\$18,000,000 - \$19,000,000
--	-----------------------------

Total - Enabling Projects **\$38,000,000 - \$39,000,000**

Funding Status and Source: Funding has been confirmed and approved. The construction expenditures will must be coordinated with the available debt capacity.

Logistics: This project is on a critical path schedule in order to align sequentially the EOC Clinical Expansion and RDIC-MEP Upgrades.

Energy and Sustainability: The project must meet the requirements of the University's Green Build and Energy Policy, as applicable.

Source of Funds:	Amount
Medical Center University bonds:	\$49,000,000
Central University bonds	\$11,200,000
Total Infrastructure and Roadways Project	\$60,200,000

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$44,636,062.00	04/04/2008		04/04/2008
Constr Mgr Approved by BoT	\$44,636,062.00	06/06/2008		06/06/2008
DESIGN				
Schematic Design Approval		10/08/2007		10/08/2007
Design Dev Document Approval		03/01/2010		
Construction Document Approval		02/01/2011		
BIDDING				
Bidding Approved BoT (Enabling Projects Only)	\$19,800,000.00	02/06/2009		02/06/2009
Bidding Approved BoT (Enabling Projects-Revised)	\$38 - \$9M	06/05/2009		
CONSTRUCTION				
Construction Start (Enabling Projects)		06/15/2009		
Construction Start		08/27/2009		
Completion (Enabling Projects)		02/15/2010		
Completion		07/07/2013		

Project Team:

Project Manager: Al Stazzo
 JONES-STUCKEY LTD INC - Design

Project Coordinator: Curt Handschug

Office of Administration and Planning

May 11, 2009



Medical Center Chiller Plant and Emergency Generation (MCFP)

OSU-090344

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): See Project Information

ASF / O GSF Age:

Description/Scope:

This project will construct a chilled water plant to support the projects and facilities included as part of the Medical Center Facilities Plan (MCFP). This project also includes plans for emergency generators for the chiller plant.

The project site has been selected and the project will proceed with a proposed budget range of \$70.8M to \$72.8M. This will allow the project to incorporate shelled areas for future chilled equipment, increasing the program area from 32,400 SF to 55,500 SF.

Project funding is committed through design and full project funding is under review.

Source of Funds:

2009 (2010) Bond Issue

Amount
\$70.8M - \$72.8M

Total:

\$70.8M - \$72.8M

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$62,500,000.00	09/21/2008		09/21/2008
Constr Mgr Approved by BoT	\$62,500,000.00	04/03/2009		04/03/2009
DESIGN				
Arch/Engr Contract		06/30/2009		
Constr Mgr Contract		07/01/2009		
Schematic Design Approval		11/01/2009		
Design Dev Document Approval		06/01/2010		
Construction Document Approval		11/01/2010		
CONSTRUCTION				
Award of Contracts (Early Steel & Foundation Package)		07/01/2010		
Award of Contracts (Early Utility Package)		07/01/2010		
Award of Contracts		03/15/2011		
Construction Start (Early Steel & Foundation Package)		07/02/2010		
Construction Start (Early Utility Package)		07/02/2010		
Construction Start		04/15/2011		
Completion (Early Steel & Foundation Package)		07/01/2011		
Completion (Early Utility Package)		11/15/2010		
Completion (Final Integration & Commissioning)		10/15/2012		
Completion		04/15/2012		

Project Team:

Project Manager: Arden Freeman

Project Coordinator: Curt Handschug



William H. Hall Complex Expansion - Phase II

OSU-081230

Requesting Agency(s): STUDENT LIFE FACILITIES

Location(s): See Project Information

ASF / O GSF Age:

Description/Scope:

This project will construct two new housing facilities as part of the William H. Hall housing complex. The new housing will be suite-style and will provide up to 300 additional student beds. Each unit will contain two bedrooms, two bathrooms, a common area and will house four students.

The facility will be located on two sites adjacent to the existing Hall Complex.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving student on-campus living facilities and providing additional student housing.

Funding Status and Source: Funding is provided from future University bond proceeds. Construction expenditures will need to be coordinated with the availability of bond proceeds. Student Life will fund the design portion of the project in advance of final approval for University bonds.

Logistics: The project consists of two separate buildings constructed at the same time.

Energy and Sustainability: Student Life will pursue LEED "Silver" certification for this project.

Risks: The site has had water infiltration problems.

Source of Funds:	Amount
2009 (2010) Bond Issue	\$1,811,082.00
2011 (2012) Bond Issue	\$22,620,886.00
2013 (2014) Bond Issue	\$8,624,826.00

Total: \$33,056,794.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$33,000,000.00	07/11/2008		07/11/2008
Arch/Engr Advertisement		10/27/2008		10/27/2008
DESIGN				
Arch/Engr Contract		02/04/2009	05/01/2009	03/20/2009
Schematic Design Approval		09/28/2009		
Design Dev Document Approval		03/18/2010		
Construction Document Approval		10/26/2010		
BIDDING				
Bid Opening		01/07/2011		
CONSTRUCTION				
Construction Start		03/06/2011		
Completion		08/01/2012		

Project Team:

Project Manager: Ruth Miller
 ACOOK ASSOCIATES ARCHITECTS - Design

Project Coordinator: Michele Miller

**JOINT USE AGREEMENT
BETWEEN THE OHIO STATE UNIVERSITY
AND THE NATIONWIDE CHILDREN'S HOSPITAL**

BACKGROUND

The Research Institute at Nationwide Children's Hospital (Nationwide) is recognized as one of the nation's ten largest free-standing pediatric research centers and is a subsidiary of Nationwide Children's Hospital. The Nationwide Children's Hospital is a non-profit corporation located in Columbus, Ohio, dedicated to improving the health of children and their families in central Ohio and beyond.

CURRENT APPROPRIATION/PROPOSED JUA

In 2008 the Ohio General Assembly appropriated state capital funds in the amount of \$2.5 million to OSU for Nationwide's purchase of capital equipment. This appropriation will result in the purchase of capital equipment to be utilized solely by principal investigators of the Nationwide Children's Center who also hold faculty appointments at the University. The research conducted will improve the lives of Central Ohio children and their families. Furthermore, this capital purchase will promote the University's mission to address issues and problems of global dimension that are affecting the quality of the human condition. Research conducted with the aid of this capital equipment purchase will advance University efforts to address issues such as health and disease and in turn will provide an immeasurable value to all of humanity.

Before the state capital appropriation of \$2.5 million can be released to Nationwide Children's Hospital, the Ohio Board of Regents requires that a Joint Use Agreement (JUA) between OSU and Nationwide be signed to document the value of the appropriation to OSU and to assure the benefits to the University will continue for a minimum period of fifteen years. In summary, the proposed JUA for this appropriation includes the following provisions:

1. Nationwide commits to the University that the monies for the project shall be used to purchase capital equipment for the purpose of conducting research.
2. Nationwide commits to providing research space and opportunities to faculty of The Ohio State University College of Medicine also identified as principal investigators at Nationwide Children's Hospital.
3. The term of this JUA shall commence as of the date of its approval by the Ohio Board of Regents and shall expire twenty (20) years thereafter. In the event that the JUA is terminated prior to the end of the term, Nationwide is obligated to reimburse the State of Ohio the proportionate amount of the appropriation representing the years of use remaining under this JUA.
4. Except for the funds used to cover the University's reasonable administrative costs related to the project (\$37,500), the funds provided under this JUA shall be used by Nationwide only for capital improvements or purchases and shall not be used for operating expenses.

OSU Board of Trustees approval is required before the JUA can be completed and sent to the Ohio Board of Regents and the Ohio Controlling Board for approval and release of funds.



Nationwide Children's Cap Equi (Pass-Thru)

OSU-090499

Requesting Agency(s): REAL ESTATE & PROPERTY MANAGEMENT

Location(s): See Project Information

ASF/0 GSF Age:

Description/Scope:

State capital funds in the amount of \$2.5M have been appropriated to the Ohio State University for Nationwide Children's Hospital. These funds will be used for the purchase of capital equipment to be utilized solely by principal investigators at Nationwide who also hold faculty appointments at the University.

A Joint Use Agreement between the University and Nationwide Children's Hospital has been prepared to document the value of the appropriation to the University and assure the benefits will continue for a minimum period of 15 years. The Board of Trustees approval of the Joint Use Agreement is requested.

Source of Funds:	Amount
HB 562 Line Item Appropriations	\$2,500,000.00
Total:	\$2,500,000.00

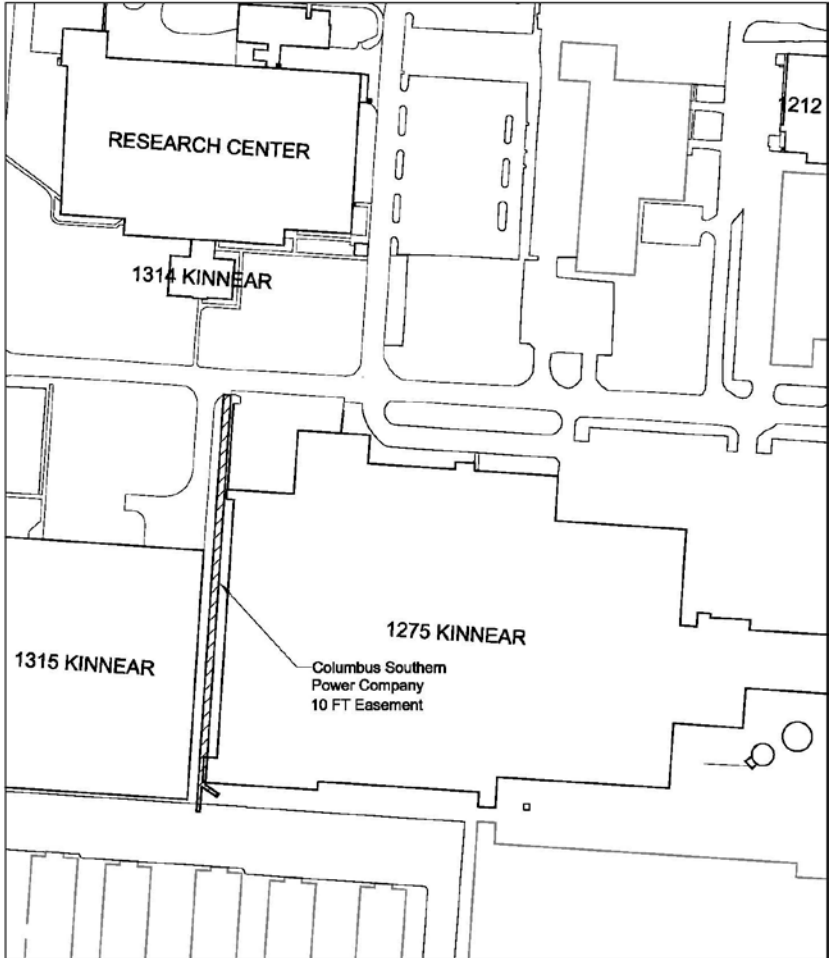
Project Team:

Project Manager: Is Unassigned

Project Coordinator: Leanne Chandler

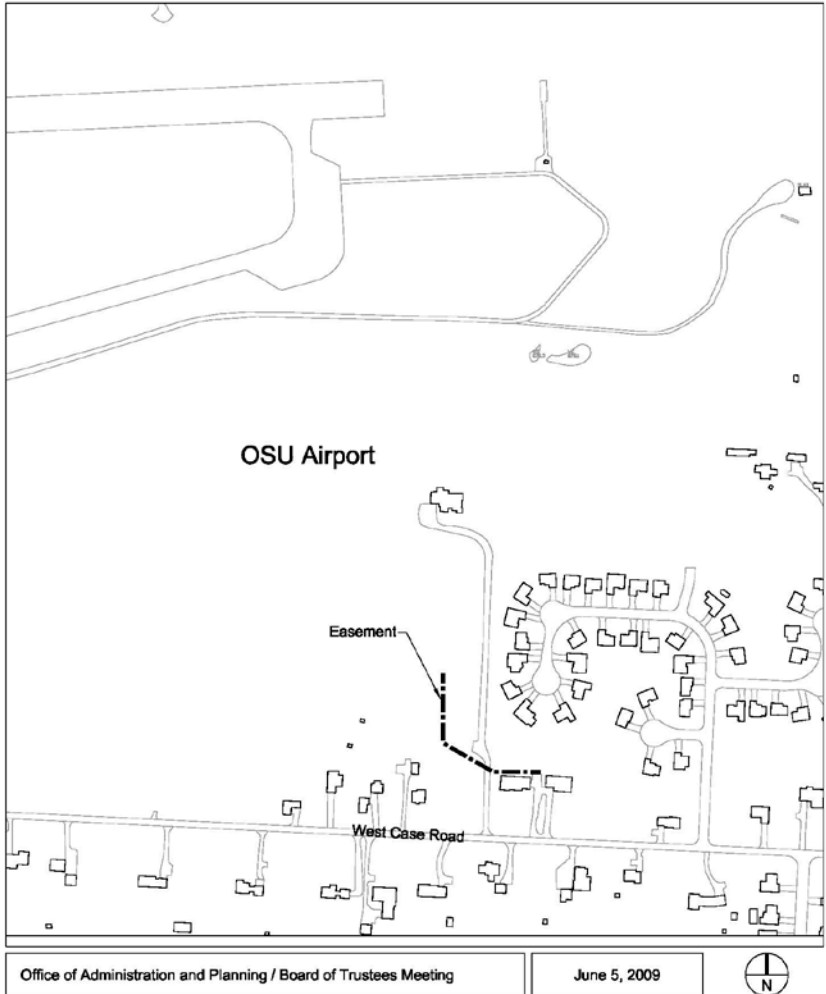
EASEMENT TO COLUMBUS SOUTHERN POWER COMPANY AT 1275 KINNEAR ROAD

- SciTech, 1275 Kinnear Road, Columbus, Ohio



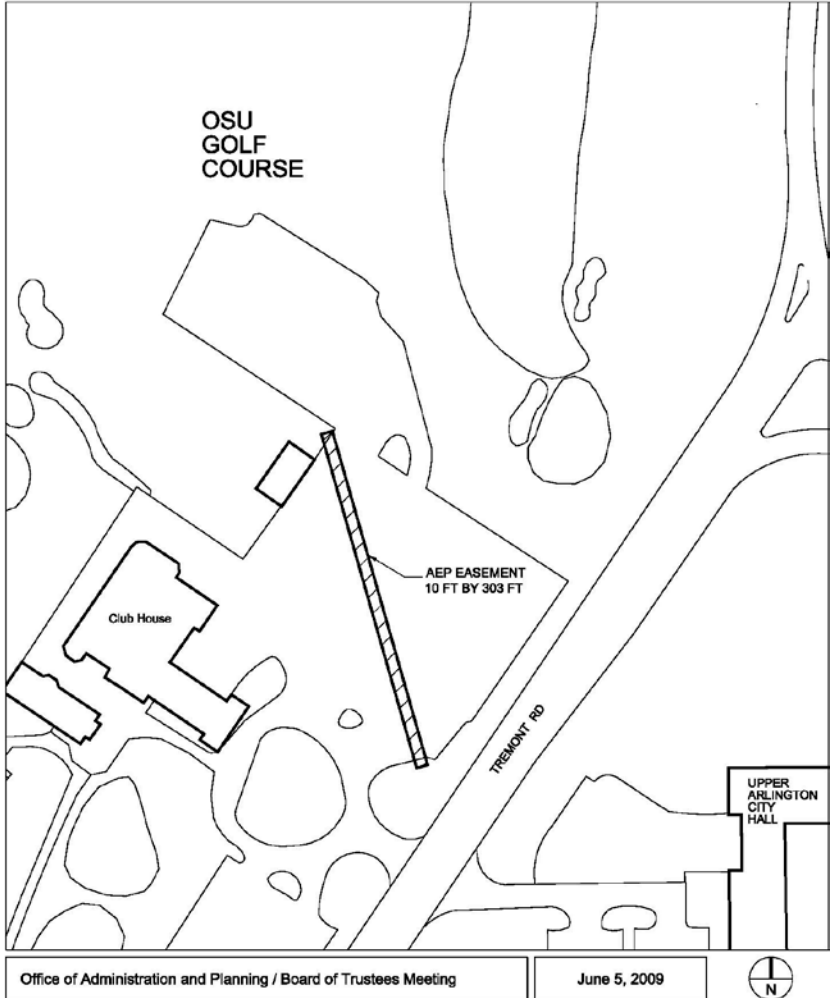
EASEMENT TO COLUMBUS SOUTHERN POWER COMPANY AT OSU AIRPORT

- 1630 West Case Road, Columbus, OH



EASEMENT TO COLUMBUS SOUTHERN POWER AT THE OSU GOLF COURSE

- 3805 Tremont Road, Columbus, OH 43221



APPENDIX LI

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

June 14, 2009

COMMENCEMENT ADDRESS

John Glenn

John Glenn is a former U.S. Senator and one of the nation's first astronauts.

A native of New Concord, Sen. Glenn graduated from New Concord High School and enrolled in Muskingum College. While a junior in college, he took flying lessons at the New Philadelphia airport, earning his pilot's license in 1941. Just after the attack on Pearl Harbor in December of that year, he left college to enter military flight training and was commissioned in the Marine Corps in 1943. He was awarded a bachelor of science in engineering from Muskingum in 1962.

As a Marine fighter pilot, he flew combat missions in World War II and the Korean conflict. After Korea, he became a test pilot and, in 1957, set a transcontinental speed record, traveling from Los Angeles to New York in 3 hours and 23 minutes. In 1959, he was selected as one of seven NASA Mercury astronauts. Three years later, on February 20, 1962, he piloted the "Friendship 7" spacecraft, making history as the first American to orbit the earth. He completed a successful three-orbit mission and returned to a hero's welcome.

Sen. Glenn retired from the Marine Corps as a colonel in 1965 and became a business executive with Royal Crown International. He became active in Democratic politics and early environmental

protection efforts in Ohio. In 1974, he was elected to the U.S. Senate, carrying all 88 counties in Ohio. He was reelected in 1980 with the largest margin of votes in Ohio history. Ohioans returned him to the Senate for the third time in 1986, and, in 1992, he again made history by being the first popularly elected senator from Ohio to win four consecutive terms. He retired from the Senate in 1999.

Sen. Glenn returned to space in 1998 as a member of NASA's Space Shuttle Discovery mission STS-95 during which the crew supported a variety of research payloads and investigations on space flight and aging.

Prior to his retirement from the Senate, in October 1997, Sen. Glenn donated his papers and memorabilia to The Ohio State University. In September 1998, Ohio State announced the establishment of the John Glenn Institute for Public Service and Public Policy, now the John Glenn School of Public Affairs, housed in Page Hall.

Sen. Glenn is the recipient of hundreds of honors. He holds the Air Medal with 18 Clusters for his combat service and has been awarded the Distinguished Flying Cross on six occasions. He is also the recipient of the Congressional Space Medal of Honor.

RECIPIENTS OF HONORS

Anna C. Glenn

DOCTOR OF PUBLIC SERVICE

Annie Glenn has had a lifelong interest in community service, particularly programs for children, the elderly, and the handicapped.

Born in Columbus, she grew up in New Concord, Ohio, where she became a childhood playmate of John H. Glenn Jr. They became high school and college sweethearts, both attending Muskingum College, where she earned her bachelor of arts degree in music and secretarial science in 1942. The couple married in 1943.

Afflicted with a severe stuttering problem since childhood, Mrs. Glenn completed an intensive program at the Communications Research Institute at Hollins College in Roanoke, Virginia, in 1973. Although she does not consider

herself "cured," she speaks freely and gives speeches at public events.

In 1983, she received the first national award of the American Speech and Hearing Association for "providing an inspiring model for people with communicative disorders." The National Association for Hearing and Speech Action honored her in 1987 by asking her to present the first annual Annie Glenn Award for achieving distinction despite a communicative disorder. She is a member of the advisory panel of the Central Ohio Speech and Hearing Association and has served on the National Deafness and Other Communications Disorders Advisory Council of the National Institutes of Health.

She is a member of the advisory boards for the National Center for Survivors of Childhood Abuse and the National First

Ladies' Library and is a member of the board of directors of the International Longevity Center - USA in New York. With her husband, she serves on the Muskingum College board of trustees and the advisory board of The Ohio State University John Glenn School of Public Affairs. In addition, she is an adjunct assistant professor in Ohio State's Department of Speech and Hearing Science.

Among her many honors are membership in the Ohio Women's Hall of Fame and induction into the Hall of Excellence of the Ohio Foundation of Independent Colleges. She also had the honor of christening the U.S.S. Ohio, the first in its class of Trident nuclear ballistic missile submarines.

RECIPIENTS OF HONORS

Ernest L. Mazzaferri Sr.

DISTINGUISHED SERVICE AWARD

Ernest Mazzaferri is emeritus professor and former chair of The Ohio State University Department of Internal Medicine.

The Cleveland native earned his bachelor of science degree from John Carroll University in 1958 and his medical degree from The Ohio State University in 1962. After completing his internship, residency, and postdoctoral studies at Ohio State, he joined the university's faculty in 1968, becoming associate professor and director of the division of endocrinology and metabolism in 1973. In 1977, he joined the University of Nevada School of Medicine as professor and chair of medicine. He returned to Ohio State in 1984 as professor and chair of internal medicine and professor of physiology until his 1999 retirement. In 2001, he became adjunct professor of

medicine in the Division of Endocrinology at the University of Florida and was named Courtesy Professor of Medicine in 2007.

During his years on Ohio State's medical faculty, Dr. Mazzaferri focused his clinical and laboratory research activities on the diagnosis and treatment of thyroid cancer, authoring more than 200 peer-reviewed publications, two major textbooks, and a number of other clinical books on endocrinology. He was instrumental in the development of clinical practice guidelines, bringing Ohio State national recognition as a leader in developing this model of patient care.

As chair of the Department of Internal Medicine, he saw the department grow from approximately 60 to 160 members and oversaw the funding for a new subspecialty clinic, the Stoneridge Medical Center, which eventually became one of the busiest

multispecialty clinics in Columbus. Under his leadership, the department also formed a well-respected Thyroid Cancer Clinic.

During his Ohio State tenure, Dr. Mazzaferri became a Master of the American College of Physicians, an award given to approximately 300 people nationally. He was a member of the board of directors of the American Board of Internal Medicine, serving as chair of the board's Subspecialty Board of Endocrinology and Diabetes from 1999 to 2003.

His honors include the prestigious Paul Starr Award for clinical investigators from the American Thyroid Association, the Endocrine Society's Distinguished Educator Award, the Clinician of the Year Award from the American Diabetes Association Ohio Affiliate, and the American College of Endocrinology Distinguished Clinician Award.

Erin F. Moriarty

DISTINGUISHED SERVICE AWARD

Erin Moriarty is an award-winning correspondent for the CBS investigative series "48 Hours" and a two-time graduate of The Ohio State University.

Since joining the television program's staff in June 1990, she has conducted interviews with the famous and infamous in stories that have exposed corruption, explored unsolved crimes, and investigated consumer complaints. Prior to "48 Hours," she was the consumer correspondent for "CBS This Morning" from 1986 to 1990, and for the "CBS Evening News with Dan Rather" in 1990.

Raised in Columbus, Ms. Moriarty earned her bachelor's degree in behavioral sciences and her law degree from Ohio State in 1973 and 1977, respectively. As a young lawyer in Columbus, she became co-host of the local "PM Magazine" news program,

launching her career in broadcast journalism. Drawing on her training as a lawyer, she has since explored some of the most important social and legal issues of our day, such as DNA testing in death row cases, abortion, drug and alcohol abuse, and battered woman's syndrome.

She has returned frequently to her alma mater to share her media expertise with the Moritz College of Law and the university as a whole, dedicating numerous volunteer hours through continuing legal education programs, media relations workshops, promotional videos, and student mentoring. She emceed the 2000 celebration of the completion of the university's successful "Affirm Thy Friendship" fund-raising campaign and, in 2003, moderated the nationally televised live gubernatorial debate sponsored by the John Glenn School

of Public Affairs. In 2004, she served as the university's spring commencement speaker. She serves on the New York Region Major Gifts Committee and has long helped raise funds for student recruitment and scholarships in that area.

Ms. Moriarty has received numerous honors, including nine national Emmy Awards, a 2001 Overseas Press Club Award, and two Association of Women in Radio and Television Gracie Allen Awards for a weekly radio talk show she co-hosted in Philadelphia. She won a third Gracie Allen Award in 2009 for a "48 Hours" report on polygamy. Ms. Moriarty is also the recipient of an Outstanding Consumer Media Service Award from the Consumer Federation of America, and in 2003 she received a Mortar Board Alumni Achievement Award.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Dennis Michael Bassett, Hilliard
B.Mus.Ed. (Winthrop College)
M.A.
Music
Dr. Charles Patrick Woliver

Ryan Joseph Behan, Toledo
B.Mus. (Bowling Green State University)
M.Mus. (University of Utah)
M.A. (Universitat Mozarteum Salzburg)
Music
Dr. Caroline J. Hong

Antoine Terrell Clark, Columbus
B.Mus.Ed. (Virginia Commonwealth University)
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Jamie Sue Puckett, West
Union
B.A.
Education

James Carl Rinto, Medina
B.A.
Education

Layne Loren Romasco,
Perry
B.A.
Education

**Jacqueline Elizabeth
Ruetenik,** Vermilion
B.A.
Education

Todd Nicholas Sautters,
Canton
B.A.
Education

Kathleen Ann Seyler,
Marysville
B.A.
Education

Addison Ives Smith, Jr.,
Lewis Center
B.A. (Grove City College)
Education

Amanda Michelle Tucker,
Canton
B.A.
Education

Anne Elizabeth Tussing,
Bowling Green
B.A.
Education

Rachel Leigh Underwood,
Beavercreek
B.A.
Education

Eric Andrew Upp, Gahanna
B.A.
Education

June 5, 2009 meeting, Board of Trustees

Kyle Bradley Watson,
Hilliard
B.A.
Education

Kristin Elizabeth Wendell,
Upper Sandusky
B.A.
Education

Michelle Marie Western,
Dayton
B.A.
Education

Master of Fine Arts

Scott Joseph Aigner, Crete,
IL
B.A., M.A. (Eastern Illinois
University)
Art

Lauren Elizabeth Atkins,
Boone, NC
B.F.A. (University of Utah)
M.A. (Appalachian State
University)
Dance

Michael David Bierschenk,
Nacogdoches, TX
B.A., B.A.
M.A. (Louisiana State
University and A & M
College)
English

Douglas Dwayne Blackaller,
Boise, ID
B.A. (Boise State University)
Theatre

Jessica Ann Brandl,
Seward, NE
B.F.A. (Kansas City Art
Institute)
Art

Raymond Olosan Caldwell,
Birkenfeld, Germany
B.F.A. (University of Florida)
Theatre

**Catherine Elizabeth
Crabtree,** New
Cumberland, PA
B.A. (Loyola College)
English

Jenai Marie Cutcher,
Oregon
B.A.
Dance

Jeffrey Paul Elliott, Argyle,
KY
B.A., M.A. (University of North
Carolina at Greensboro)
English

Kathryn Crosby Enright,
Hollis, NH
B.A. (Bowdoin College)
M.A. (New York University)
Dance

Kiana Harris, Downingtown,
PA
B.A. (Temple University)
Theatre

Christopher David Higgs,
Potter, NE
B.A. (University of Nevada -
Las Vegas)
M.A. (University of Nebraska
at Lincoln)
English

Ann Marie Kloppenberg,
Wellesley, MA
B.A.(Honors) (Middlebury
College)
Dance

Lane Marie Kuhlman,
Findlay
M.F.A. (Cleveland Institute of
Art)
*Industrial, Interior and Visual
Communication Design*

Nicole Langille, Wayne, NJ
B.F.A. (Boston University)
Art

Daniel Peter Leonidas,
Saranac Lake, NY
B.A. (Saint Lawrence
University)
English

Virginia Elaine Logan,
Phoenix, AZ
B.A. (Arizona State
University)
Theatre

Elinore Elizabeth Loomis,
Denver, CO
B.A. (Colorado State
University)
Theatre

Bruno Lovric, Mostar,
Bosnia and Herzegovina
B.A.(Honors) (Graceland
College)
Theatre

David Thomas Lumpkin,
Delta, AL
B.A. (University of the South)
M.A. (University of Alabama)
English

Sara Marie McKinnon,
Dublin
B.A., Master's (Ohio
University)
English

Julie Ann McMillan,
Pittsburgh, PA
B.A. (University of Richmond)
Theatre

Larissa Mellor, Philadelphia,
PA
B.F.A. (Maine College of Art)
Art

Ariadni Mikou, Thessaloniki,
Greece
Diploma (Thessalian Ballet,
Higher Professional Dance
School)
B.Arch.Eng. (Aristotelian
University of Thessaloniki)
Dance

Louis J. Miller, Sarasota, FL
B.F.A. (Ringling School of Art
and Design)
B.F.A., Bachelor's (Rhode
Island School of Design)
*Industrial, Interior and Visual
Communication Design*

Sara Elizabeth Mitchell,
Columbus
B.A. (University of North
Carolina at Greensboro)
Dance

Johamy A. Morales, San
Diego, CA
B.A. (San Diego State
University)
Theatre

Caitlin Elizabeth Newcomer,
York, PA
B.A.(Honors) (Saint Mary's
College of Maryland)
English

Anthony Steven Pellecchia,
New Albany
B.A. (Kenyon College)
Theatre

Jessica Podewell, New
Orleans, LA
B.F.A. (Webster University)
Theatre

June 5, 2009 meeting, Board of Trustees

Donald Raymond Pollock,
Chillicothe
B.A. (Ohio University)
English

Andrew Kalafatic Poole,
Helena, MT
B.F.A. (University of Idaho)
Theatre

Corinne Allyce Porter,
Grove City
B.F.A. (Otterbein College)
Theatre

Rachel Ella Reischling,
Leesville, LA
B.A. (Centenary College)
English

Rachael Marie Riggs Leyva,
Council Bluffs, IA
B.A. (Coe College)
Dance

Angela Lea Romines, Fort
Wayne, IN
B.A. (Indiana Wesleyan
University)
English

Emilia Kristina Snyder,
Elko, NV
B.A. (Hollins College)
English

**Sarah Elisabeth
Sugarbaker,** Columbus
B.A.(Honors) (George Mason
University)
Theatre

Angel Koreana Surdin,
Columbia, MO
B.A. (University of Missouri)
English

Asheer Ibrahim Tashfeen,
Blacklick
B.S.Arch.
*Industrial, Interior and Visual
Communication Design*

Debie Thomas, Columbus
B.A. (Wellesley College)
M.A. (Brown University)
English

Amy Renee Thorne,
Springer, OK
B.A. (Rice University)
English

Danielle Wancier, Boca
Raton, FL
B.A. (George Washington
University)
Dance

Casey Tyler Ward, Leslie, MI
B.A. (Michigan State
University)
English

Scott Douglas Wilson,
Columbus
B.F.A. (Otterbein College)
Theatre

Philip Scott Wyatt,
Worthington
B.A. (Kenyon College)
English

**Master of Health
Administration**

Jocelyn Ann Cason,
Columbus
B.S. (Franklin University)
*Health Services Management
and Policy*

Kyle William Dorsey,
Medina
B.S.Al.Hth.Prof.
*Health Services Management
and Policy*

Maria Christine Fondriest,
Massillon
B.S.
*Health Services Management
and Policy*

Janel Denise Grover,
Pickerington
B.A. (Wilmington College)
*Health Services Management
and Policy*

Kandice Rochelle Holmes,
Northfield
B.S.P.S.
*Health Services Management
and Policy*

Enoch Arden Howard II,
Columbus
B.S.Al.Hth.Prof.
*Health Services Management
and Policy*

Julie Christine Johnston,
Dublin
B.A. (Denison University)
M.S. (University of Illinois,
Urbana-Champaign)
*Health Services Management
and Policy*

Jennifer Lynn Lenihan,
Gahanna
B.S.
*Health Services Management
and Policy*

Meredith Clare McDonald,
Cincinnati
B.S.
*Health Services Management
and Policy*

Kelly Rae McMurray,
Bucyrus
B.S. (Wittenberg University)
*Health Services Management
and Policy*

Mary Kathleen O'Connell,
Shaker Heights
B.A., B.A.
*Health Services Management
and Policy*

Priscilla Thanh Mai Pham,
Dayton
B.S.
*Health Services Management
and Policy*

Radhika Ramachandran,
Canton, MI
B.S. (Michigan State
University)
*Health Services Management
and Policy*

Heather Marie Richards,
Wickliffe
B.S.Al.Hth.Prof.
*Health Services Management
and Policy*

Scott Robert Snyder, Marion
B.B.A. (Mount Vernon
Nazarene University)
*Health Services Management
and Policy*

Kristen Nichole Thompson,
McConnelsville
B.A. (Miami University,
Oxford Campus)
*Health Services Management
and Policy*

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B.A. (Ohio University)
*Health Services Management
and Policy*

Eva Ilze Underwood, Findlay
Bachelor's (Ohio University)
*Health Services Management
and Policy*

Sandra L. Vance, Gahanna
B.B.A. (Mount Vernon
Nazarene University)
*Health Services Management
and Policy*

Matthew Adam Vestal,
Kansas City, MO
B.A. (Saint Louis University)
*Health Services Management
and Policy*

Drew Joseph Weilage,
Marshall, MN
B.B.A. (University of
Minnesota at Duluth)
*Health Services Management
and Policy*

Jordan Woods, Peru, IN
B.S. (Indiana University
Bloomington)
*Health Services Management
and Policy*

**Master of Labor and
Human Resources**

Gerard Francis Alfred,
Miami, FL
B.S.(Soci.Ser.) (University of
Florida)
Labor and Human Resources

Kirti Barry, Columbus
B.S.
Labor and Human Resources

Angela B. Bondurant,
Delaware
B.S. (University of Cincinnati)
Labor and Human Resources

Shayla Brynn Boylan, Mount
Vernon
B.S. (Mount Vernon
Nazarene University)
Labor and Human Resources

Heather Elizabeth Cole,
Glenwood, MD
B.S. (Centre College)
Labor and Human Resources

**Diego Lopez-Calleja
Denegri,**
Escazu, Costa Rica
Bachiller (Universidad Latina
de Costa Rica)
Licenciatura (Universidad
Centroamericana de
Ciencias Sociales)
Labor and Human Resources

Abby E. Ducay, Poland
B.B.A. (Ohio University)
Labor and Human Resources

Stacie Ann Dutton,
Columbus
B.A.Jour.
Labor and Human Resources

Waid Robert Harper, Evans,
WV
B.S. (Fairmont State College)
Labor and Human Resources

Sirita Mekel Harvey, Toledo
B.A.
Labor and Human Resources

**Enshane Laneen Hill-
Nomoto,** Haruno-Cho,
Japan
B.A. (American University)
Labor and Human Resources

Roseann Elizabeth Holmes,
Warren
B.A. (University of Akron)
M.A.
Labor and Human Resources

WenQuan Jiao, Beijing,
China
Bachelor's (Northern Jiaotong
University)
Labor and Human Resources

Ama Nyadua Koram, Ann
Arbor, MI
B.A. (Michigan State
University)
Labor and Human Resources

Mamata Lehmann,
Montfaucon, Switzerland
Licence (Universite de
Lausanne)
Labor and Human Resources

Bee Choon Loh, Oakland,
CA
B.A. (University of California,
Berkeley)
Labor and Human Resources

Emily Arlene Machuga,
Columbus
B.A. (Ohio Dominican
University)
Labor and Human Resources

Andrew Bruce Maynor,
Mansfield
B.A.
Labor and Human Resources

**Elizabeth Bardsley
McFarland,** New Albany
B.S.Journalism (Radford
University)
Labor and Human Resources

Christopher D. Menary,
Chagrin Falls
B.S.Bus.Adm.
Labor and Human Resources

Angela Rose Miller, North
Canton
B.S. (Ohio University)
Labor and Human Resources

Anna Myers, Upper Arlington
B.S.C. (Ohio University)
Labor and Human Resources

Elika Nosrati, Cambridge
B.S.Bus.Adm.
Labor and Human Resources

Yasin Recber, Urfa, Turkey
B.S. (Turkish Naval Academy,
Istanbul)
Labor and Human Resources

Tessa Resikmulyani,
Makassar, Indonesia
B.S.Bus.Adm.
Labor and Human Resources

Natalie Megan Saul,
Worthington
B.A. (Denison University)
Labor and Human Resources

Katie Elizabeth Scherer,
Ironton
B.S.Bus.Adm.
Labor and Human Resources

Tyler Dean Shepfer,
Zanesville
B.S.Bus.Adm.
Labor and Human Resources

Jeffrey Michael Sims,
Atlanta, GA
B.A. (Georgia State
University)
Labor and Human Resources

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Springfield
B.S.Bus.Adm.
Labor and Human Resources

Kelli Renee Thompson,
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B.S. (Indiana University
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Neha Ravi Verma, Mumbai,
India
Bachelor's (University of
Mumbai, India)
Labor and Human Resources

Brandon James Weaver,
Greenwood, IN
B.A. (Indiana University
Bloomington)
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Heather Elizabeth Weidner,
Columbus
B.S. (Franklin University)
Labor and Human Resources

Samuel Emmett Woods,
Columbus
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University)
Labor and Human Resources

David Yang, Cincinnati
B.S.Al.Hth.Prof.
Labor and Human Resources

**Master of Landscape
Architecture**

Sayli Amod Bhat,
Columbus
B.S.Arch. (University of Pune,
India)
Landscape Architecture

Zhiguo Chen, Columbus
Bachelor's, Master's (Tianjin
University)
Landscape Architecture

Elizabeth T. Lagedrost,
Bellbrook
B.S. (Miami University,
Oxford Campus)
Landscape Architecture

Timothy Sean Rosenthal,
Cincinnati
Bachelor's (University of
Cincinnati)
Landscape Architecture

Master of Music

Carrie Sue Baker, Fremont
B.Mus.Ed.
Music

Kimberly Ann Clark, Carlisle
B.S. (Pennsylvania State
University)
Music

Richard William Clark,
Medusa, NY
B.S.(Honors) (Pennsylvania
State University)
Music

Daniel Fredrick Dahle, Great
Falls, MT
B.Mus. (Concordia College at
Moorhead)
Music

Marcela Siqueira DeFaria,
Miami, FL
B.Mus. (University of Florida)
Music

Sarah Reed DePorter,
Greenland, NH
B.Mus. (University of New
Hampshire)
Music

Carlos Omar Ferreira Fadul,
Barra do Pirai, Brazil
B.Mus. (Universidade Federal
de Rio de Janeiro)
Music

Michael Robert Hamilton,
Columbus
B.Mus. (Otterbein College)
Music

Kelly Joan Jakubowski,
Churchville, NY
B.Mus. (Baldwin-Wallace
College)
Music

Stephanie Ann Konchel,
Troy, MI
B.Mus. (University of
Michigan, Ann Arbor)
Music

Adrienne Marie Marshall,
Baroda, MI
B.Mus. (Tennessee
Technological University)
Music

Aaron Thomas McCullough,
West Des Moines, IA
B.Mus. (Iowa State
University)
Music

Danielle Marie Miller, Spring
Hill, FL
B.Mus. (University of Florida)
Music

Emily Ann Patronik,
Jackson, MI
B.Mus.
Music

Jacob Gregory Pence,
Crestwood, KY
B.Mus. (University of
Evansville)
Music

Jesse P. Searls, Juneau, AK
B.Mus.
Music

Laura M. Simna, Cleveland
B.A. (Case Western Reserve
University)
Music

Rebecca Jean Smith,
Renton, WA
B.Mus., B.S.Nutrition (Seattle
Pacific University)
Music

**Elizabeth Burroughs
Woodhouse,** Denver, CO
B.Mus.Ed. (University of
Colorado at Boulder)
Music

Jill Marie Wright, Bexley
B.Mus. (Colorado State
University)
Music

**Master of Occupational
Therapy**

Kimberley Marie Andrea,
Columbus
B.S.Agr.
Allied Medical Professions

Amy Lynn Atterholt,
Jeromesville
B.A. (College of Wooster)
Allied Medical Professions

Kelly Ann Marie Basler,
Cincinnati
B.S.H.E.
Allied Medical Professions

Alison Marie Bauer,
Cincinnati
B.A.
Allied Medical Professions

June 5, 2009 meeting, Board of Trustees

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Lancaster
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Sunbury
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Allied Medical Professions

Regan Cathleen Capella,
Columbus
B.S.H.E.
Allied Medical Professions

Emily Jane Cavender,
Cincinnati
B.S.Al.Hth.Prof.
Allied Medical Professions

Anne M. Deringer, Columbus
Bachelor's (Ohio University)
Allied Medical Professions

Mary Ann Di Lillo, Cleveland
Bachelor's (University of
North Florida)
Allied Medical Professions

Ashley Nicole Douglas,
Dalton
Bachelor's (Indiana Wesleyan
University)
Allied Medical Professions

Andrea Suzanne Ehni,
Bridgeport
B.S.H.E.
Allied Medical Professions

Paige Elizabeth Falivene,
Strongsville
B.S.Al.Hth.Prof.
Allied Medical Professions

Jennifer Regina Force, St.
Charles, IL
B.A.
Allied Medical Professions

Elizabeth F. Holden, West
Union
B.S.Bus.Adm. (Shawnee
State University)
Allied Medical Professions

Jodelle Jeanne Jones, Plain
City
B.A. (Otterbein College)
Allied Medical Professions

Erin Malone Kirkpatrick,
LaGrange
B.A.
Allied Medical Professions

Andrea Renee Kopp, Bexley
Bachelor's (Indiana University
Bloomington)
Allied Medical Professions

Krista Nicole Lassel,
Gahanna
B.S.Al.Hth.Prof.
Allied Medical Professions

Kathleen Elizabeth Lautar,
Kettering
B.S.E.P. (Ohio University)
Allied Medical Professions

Leigh Elizabeth Luckner,
Hartville
B.A.
Allied Medical Professions

Nichole Ford Mayer, Bryan
B.S.Al.Hth.Prof.
Allied Medical Professions

Kaitlin Ellen McTernan,
Cincinnati
B.S.H.E.
Allied Medical Professions

Laura Eileen Mitchell,
Columbus
B.S. (Denison University)
Allied Medical Professions

Catherine Elizabeth Myers,
Marysville
B.S.Al.Hth.Prof.
Allied Medical Professions

Katharine Ryan Nantz,
Columbus
B.S.E.C.E. (University of
Dayton)
Allied Medical Professions

Kaitlin C. Neely, Dublin
B.S.Al.Hth.Prof.
Allied Medical Professions

**Adannaya Elizabeth
Nzeogu**, Columbus
B.S.Al.Hth.Prof.
Allied Medical Professions

Kimberly Dunning Parsons,
Upper Arlington
B.Art Ed. (University of
Kentucky)
Allied Medical Professions

**Amanda Michelle
Quintanilla**, Grove City
B.S. (Wright State University)
Allied Medical Professions

Stacey Ann Ramskugler,
Stow
B.S.Al.Hth.Prof.
Allied Medical Professions

Jocelyn Lauren Reynolds,
Norcross, GA
B.S. (Colorado State
University)
Allied Medical Professions

Emily Thea Rund,
Worthington
B.S. (Coastal Carolina
University)
Allied Medical Professions

Melissa Renea Snyder,
Bowling Green
B.S.Al.Hth.Prof.
Allied Medical Professions

Lindsey Allison Szilak,
Waterville
B.Applied Sc. (Bowling Green
State University)
Allied Medical Professions

Colby Elizabeth Szlag,
Columbus
B.S.H.E.
Allied Medical Professions

Stephanie Marie Tedrick,
Gahanna
B.S.Biology (Miami
University, Oxford
Campus)
Allied Medical Professions

Jessica Lynn Wireman,
Greenwich
B.S.H.E.
Allied Medical Professions

April Alexandria Yahna,
Elida
B.S.
Allied Medical Professions

**Master of Public
Administration**

Anna Teresa Bianco,
Reynoldsburg
B.A.
*Public Policy and
Management*

Jacqueline Devon Buschor,
Celina
B.A.
*Public Policy and
Management*

June 5, 2009 meeting, Board of Trustees

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Public Policy and Management

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B.S.Ed. (Ohio University)
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B.A.
Public Policy and Management

Michael Andrew George, Columbus
B.A. (University of North Carolina at Chapel Hill)
Public Policy and Management

Benjamin Edward Gruber, Bexley
B.A.
J.D. (Capital University)
Public Policy and Management

Mark Eliot Harris, East Chicago, IN
B.A. (Howard University)
Public Policy and Management

Stephen Michael Kowal, Amherst
B.S.Ed. (Ohio University)
Public Policy and Management

Robert David McDermid, Mississauga, ON, Canada
B.A., M.A. (University of Waterloo)
Public Policy and Management

Lawrence Edward Parson II, East Liverpool
B.A.
Public Policy and Management

Vanthy Pham, Columbus
B.S., B.S.Bus.Adm.
Public Policy and Management

Dara Stephanie Pittard, Fairfield
B.A. (Howard University)
Public Policy and Management

Padmini Roy, Bangalore, India
B.A. (University of Delhi, India)
M.S. (Boston College)
Public Policy and Management

Said Sariolghalam, Upper Arlington
B.S.Bus.Adm.
Public Policy and Management

Thomas James Schurch, Marion
B.S.
Public Policy and Management

Lynn W. Slawsky, Columbus
B.A.
Public Policy and Management

Lauren Anna Spero, Athens
B.S. (Miami University, Oxford Campus)
Public Policy and Management

Joshua George Wiener, Columbus
B.A.(Honors) (University of California - Los Angeles)
Public Policy and Management

Liberty Catherine Ziegahn, Anchorage, AK
B.A. (Valparaiso University)
Public Policy and Management

Master of Public Health

Prabhu Tharinda Alahakoon, Zanesville
B.Med.& B.Surg. (University of Colombo, Sri Lanka)
Public Health

Daniel Mason Arnold, Savannah, TN
B.S. (David Lipscomb University)
M.S.
Public Health

Lindsey Asti, Brookfield, WI
B.S. (University of Wisconsin, Eau Claire)
Public Health

Heather Alayne Baltic, Girard
Bachelor's (Youngstown State University)
Public Health

John Kester Billington, Moreland Falls
B.A. (Colgate University)
Public Health

Benjamin David Canan, Springfield
B.S.
Public Health

Angela Christine Cook, Columbus
B.S.P.S.
Public Health

Lindsey Ann Cudlike, Perrysburg
B.S.
Public Health

Jaime Lyn Darr, Canton
B.S. (Kent State University)
Public Health

Omar Ezziddin, Chagrin Falls
B.S. (University of Michigan, Ann Arbor)
Public Health

Danielle Lee Fabing, Gahanna
B.S.Nutrition (Ohio University)
Public Health

Danielle Nicole Frock, North Canton
B.S. (University of South Carolina at Columbia)
Public Health

Amy Elizabeth Gagat, Hudson
B.S.Agr.
Public Health

Justin David Gatwood, Powell
B.A. (Cornell University)
Public Health

Vedette Renee Gavin, Columbus
B.S.Biology (University of Maryland)
Public Health

June 5, 2009 meeting, Board of Trustees

Leena S. Hiremath, Powell
Bachelor's, Master's
(Karnatak University,
India)
Ph.D. (University of Pune,
India)
Public Health

Pamela Maureen Hudson,
Cincinnati
B.S.AI.Hth.Prof.
Public Health

Erin Huff, Oberlin
B.S. (Brigham Young
University)
Public Health

Christina Renee Jackson,
Lewistown
B.S. (University of Findlay)
Public Health

**Alice Zita Kebeumen
Jamen**, Wheeling, WV
B.S.
Public Health

Jennifer Lynn Killius, Kent
B.A.
Public Health

Mary Ellen Kramer, Silver
Spring, MD
B.S. (Elon College)
Public Health

Bushra Liaqat, North Canton
B.S. (Aligarh Muslim
University)
Public Health

Mary Christina Lower,
Mount Vernon
B.S. (Otterbein College)
Public Health

Sarah Marie McGlone,
Richmond
B.S. (Franciscan University of
Steubenville)
Public Health

Michael Brian Mikolaj,
Parma
B.S. (Miami University,
Oxford Campus)
Public Health

Alison M. Neal, Hilliard
B.A.
Public Health

Karrie Dawn Pollens,
Kalamazoo, MI
B.A. (University of Michigan,
Ann Arbor)
Public Health

Ann Michaela Popelar,
Cincinnati
B.A. (University of Dayton)
Public Health

Michael J. Powers, Galloway
B.S.
Public Health

Cedric Von Pritchett,
Columbus
B.S. (Kettering College of
Medical Arts)
Public Health

Jana Monique Rush,
Warrensville
B.B.A. (Cleveland State
University)
Public Health

Scott Ralph Santilli, Upper
Arlington
B.A. (Miami University,
Oxford Campus)
Public Health

**Leigh Marie Glasscock
Seamon**, Bexley
B.S. (Auburn University)
M.D. (Kansas City College of
Osteopathy)
Public Health

Carol Ann Smathers,
Columbus
B.S. (Oregon State
University)
M.Ed. (Western Oregon State
College)
Public Health

Peter Jakob Snoble, Upper
Arlington
B.A., B.S.
Public Health

Madhuri Mulam Sopirala,
Dublin
M.D. (Sri Venkateswara
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Public Health

Laura Jean Sutherland, Bay
Village
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Public Health

Jeremy Lee Welsh,
Newcomerstown
B.S. Biology (Bowling Green
State University)
Public Health

Karie Lee Williams,
Meadville, PA
B.S. (University of Findlay)
Public Health

Laura C. Yodice, Mentor
B.S. (Kent State University)
Public Health

Master of Science

Dalia Abdelhamid,
Columbus
B.S. (Cairo University)
Pharmacy

Jorge Abejon Orzaez,
Madrid, Spain
Ingenieur (Ecole Superieure
d'Ingenieurs de Marseille)
Ingeniero (Escuela Tecnica
Superior de Ingenieros
Industriales, Madrid)
Nuclear Engineering

Tin Lian Abt, Siegen,
Germany
Engineer (Universitat
Stuttgart)
*Geodetic Science and
Surveying*

**Maria Isabel Aguilera
Quinteros**, Guatemala
City, Guatemala
Licenciatura, B.S.Ch.E.
(Universidad del Valle de
Guatemala)
*Industrial and Systems
Engineering*

Lisa Maria Ahlberg, Hven,
Sweden
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James Michael Ferda, Lima Campus
Erica D. Fetty, Newark Campus
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Lora Michelle Fink, Newark Campus
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Sean Christopher Goodwin, Lima Campus
Tovah E. Gross, Newark Campus

Margaret Ellen Gulick, Newark Campus
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Luke D. Krohn, Lima Campus
Michael Joshua Kundla, Marion Campus
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Zhi-Hua Kyle Zhu, Mansfield Campus
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Arts and Sciences Interdisciplinary Programs

Bachelor of Arts

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Mohammed Ali, Powell
Cum Laude
Duru Armagan, Columbus
Lisa Kibum Asamoto, Highland Heights
Cum Laude
with Honors in the Arts and Sciences
Martha Susan Babcock, Port Clinton
Adriana Babic, Naperville, IL
Cum Laude
with Honors in the Arts and Sciences
Ingrid John Babri, Akron
Magna Cum Laude
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Tucker David Bair, Poland

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Hiram

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Tinisha Denise Moore,
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Ashlee Marie Munday, East
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Kelly Christine Neal, Granville
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Vu Nguyen Ngo, Columbus

Kathryn C. Novak, Mason
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Columbus

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Rayland

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Winchester

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Valley View

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Sciences

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Heights

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Cum Laude
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with Distinction in Dance

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Pickerington
Michael Myong Leone, North
Royalton
Lindsey Erin Merz, Fairfield
Evan George Oberla,
Grandview Heights

Whitney Rose Serina,
Brunswick
Cum Laude
Jaime Alfonso Yamaguchi
Torres, Monterrey, Mexico
Cum Laude

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Megan Carmel Krieger,
Bellbrook
Magna Cum Laude
Jennilyn Marie Lowe,
Cambridge
Magna Cum Laude
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Yellow Springs
Jodi Lynn Osborne, Marion
Magna Cum Laude
Leah Paulina Pepper, Dublin
Magna Cum Laude
Lydia Kathleen Wetzell,
Bellefontaine
Summa Cum Laude
Amanda J. Zeimer, Ashville
Katie Morgan Zoretic,
Columbus
Magna Cum Laude

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Hilliard
Magna Cum Laude
*with Distinction in Music
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Aricka Layne Bidwell,
Worthington
John Michael Brennan,
Columbus
Kevin J. Brown, Hopewell
Junction, NY
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Northwood

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Ashtabula

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Medina

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Olmsted

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Westerville
Cum Laude

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with Distinction in Mathematics

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Macedonia
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James, NY
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Hanoverton
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China

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Cuyahoga Heights

Michael Douglas Elliott,
Columbus

Erica Christine English,
Frederick, MD
Magna Cum Laude

Lindsey Marie Escaja, Solon

Scott Alan Ext, Westlake

Adekunle Falae, Orange, NJ

Kendra Denise Farber,
Houston, TX
Cum Laude
with Honors in Business
Administration

Joseph James Farfsing,
Lebanon
Cum Laude

Dominic P. Fatica, Richmond
Heights

John Robert Fecker,
Cincinnati

Samuel Lee Feller, North
Canton
Summa Cum Laude
with Honors in Accounting

Doug Felver, Celina

Christopher Gardner
Ferdinand, Hudson

James Lawrence Ferguson,
Clayton
Cum Laude
with Honors in Business
Administration

Danielle M. Feronti, Avon
Lake
Cum Laude
with Honors in Business
Administration

Ryan Victor Ferriot, Hudson

Josh Brent Fickle, Delaware

Timothy Alan Fields, Copley

Tejuan T. Files, Columbus

Christopher William
Finlayson, Fairborn
Cum Laude

Justin Mathew Fischer,
Mantua
Cum Laude

Russell John Fisher, Concord

Michael Trent Fluhart, Jr.,
Grove City

Alex John Foisel, Westlake

Gregory A. Folger, Canton
Magna Cum Laude
with Honors in Accounting

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Kelsey Marie Folkert,
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Cum Laude

Megan M. Forster, Marion

Andrew Robert Fox, Toledo

Garth Alvin Fox, Hudson

Levi T. Fox, Troy

Joshua Paul Freiman,
Beachwood
Magna Cum Laude

Herman Friling, Columbus

Whitney Lauren Frodyma,
Beavercreek

Greg Frohman, Canton
Magna Cum Laude

Nathan Patrick Fuhrman,
Powell

Alexander Daniel Gardner,
Beachwood
Cum Laude

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Hinckley

Luke Daniel Gasiorski,
Sylvania
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Administration

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Spencer Andrew Germann,
Galion

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Shawnee Hills

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Mark Edward Gillen, Warren,
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Heights
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Fang Gong, Beijing, China
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with Honors in Business
Administration

Alicia S. Grim, Sheridan, WY
Cum Laude

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Euclid

Prachi Grover, Delhi, India

Daniel Jacob Gruenberg,
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Gregory Phillip Guluzian,
Upper Arlington
Cum Laude

Michael Alan Gusching,
Upper Arlington

Gun Soo Ha, Seoul, South
Korea

Seunghak Han, In-Cheon,
South Korea
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Leah Marie Happ, Dublin
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Brittany Leigh Harmon,
Bowling Green
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with Honors in Business
Administration

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Magna Cum Laude
with Honors in Business
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LaTeia Rashelle Hennes,
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Bradley Eric Henning,
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with Honors in Business
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Lindsay Erin Hetzer, Dayton

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Lana May Hicks, Cincinnati
Cum Laude

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Westerville

Jennifer Lynn Hill, Centerville
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with Honors in Accounting

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Marysville
Cum Laude

Jonathan Carl Hollik,
Cleveland
Cum Laude

Erin Martina Holloway,
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Courtney Fae Holzmeier,
Loveland
Cum Laude

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Chickasaw

Dana M. Homsey,
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Krista Lee Hook, Centerville

Kristan Ilene Hoover,
Columbus

Sarah Elizabeth Horn, Tipp
City
Cum Laude

Yi-Hsun Huang, Taipei,
Taiwan, China

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Hamilton

Mark Charles Huber, Dublin

Lindsay Allison Hughes,
Caledonia

Evan Madison Hunt, South
Point
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Emela Husic, Columbus

Katherine Lyn Hying,
Cincinnati

Kristen Nicole Iacoboni,
Canal Winchester

Lori Kate Ibold, Gates Mills

Daniel Patrick Iten,
Perrysburg

Sean Mycel Ivery, Columbus

Philip Lee Jackson, Pataskala
Summa Cum Laude

Thalynn Nicole Jackson,
Newark

Aditya Prabhu Jaganath,
Strongsville
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Megan Anne Jeffries,
Cincinnati

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Gerry Chrisagonus Joeng,
Jakarta, Indonesia
Magna Cum Laude

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Springfield

Evan Michael Johnson,
Middletown
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with Honors in Accounting

Nicholas Robert Jozwiak,
North Royalton

Hyunkyung Jun, Columbus

Adam Tomislav Kapetanovic,
Powell

Des' Aray Nátasha Karr,
Pataskala
Cum Laude

Nathan John Kasper, Kent
Magna Cum Laude

Osama Kassem, Sylvania
Cum Laude

Rebecca Jeanne Kavka,
Cincinnati
Magna Cum Laude

Rakaan B. Kayali, Logan
Magna Cum Laude
with Distinction in Finance

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Cum Laude

Chinque Kejriwal, Dublin

Matt Ryan Keller, Lebanon

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Bryan Charles Kerr, Ashland

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Northfield

Paul Joseph Kijinski,
Lyndhurst

Ryan Michael Kilpatrick, Lima

DaePyung Kim, Seoul, South
Korea
Magna Cum Laude

Sung Ha Kim, Busan, South
Korea
Magna Cum Laude

Sunghoon Kim, Pusan, South
Korea

Gregory Scott Kimmel, Upper
Sandusky

Maura Frances
Kingseed, Cornwall On
Hudson, NY
Cum Laude

Sara Ann Kinning, Grand
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Summa Cum Laude
with Honors in Business
Administration

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Wadsworth
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Northfield Center

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Hills

Chadwick David Kolde,
Cincinnati
Magna Cum Laude
with Honors in Accounting

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Cum Laude

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Kevin Charles Kozlowski,
Parma

Amanda LeAnna Kraguljac,
Medina

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Fargo, ND

Kelley Anne Kuntz,
Centerville

Daniel Nicholas Kurth,
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Sing-Kwong Kwok, Upper
Sandusky
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Robert Thomas Lavoy,
Toledo
Cum Laude

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Jordon Lee Layton, Newark

Nicholas Scott Leach,
Columbus

Philip Alan Ledford, Loveland

Eric Michael Lee, Dublin
Cum Laude

Hae Son Lee, Seoul, South
Korea
Cum Laude

Marissa Lee, Groveport

Sun Young Lee, Su-Won,
South Korea

Tae Hwan Lee, Seoul, South
Korea

Jenna Elizabeth LeMaster,
Marysville

Adam John Lemire, North
Royalton

Luke Henry Letourneau,
Heath

Esther N. Leung, Stow

Rachel Ann Levine, Orange
Magna Cum Laude
with Honors in Business
Administration

Arthur Richard Lewis,
Moreland Hills

June 5, 2009 meeting, Board of Trustees

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Lea Marie Lingardo, West Chester <i>Magna Cum Laude</i> <i>with Honors in Business</i> <i>Administration</i>	Nellie Ann McHugh, Cleveland <i>Cum Laude</i>	David Joseph Mrowzinski, Hilliard
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Howard Winfred Long, Cornelius, NC <i>Magna Cum Laude</i>	Ryan Michael McLellan, Olmsted Falls <i>Cum Laude</i>	Brian Lee Myeroff, Solon <i>Magna Cum Laude</i> <i>with Honors in Accounting</i>
Sean Scott Loughman, Englewood	Bryan Stephan McNally, Hudson	Daisuke Nakayama, Chita, Japan
Katherine Elizabeth Lowry, Perrysburg <i>Magna Cum Laude</i> <i>with Honors in Accounting</i>	Patrick Lawrence Meenan, Wooster	Karthik Nandyala, Columbus
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Corrina Ashley Lynch, Bergholz	Mike William Meyer, Cincinnati	Jeffrey James Nein, Upper Arlington <i>Magna Cum Laude</i>
Megan Elizabeth Lyons, Perrysburg <i>Cum Laude</i>	Shane David Meyer, Clyde	Devin Chambers Newsham, Haddonfield, NJ
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Wyatt Warren Margulies, Bexley <i>Cum Laude</i>	Karly Elizabeth Miller, Avon Lake	Clayton Thomas Niegsch, Dublin
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Domenick John Marocco, Marion	Zachary Michael Miller, Toledo	Natalie Aileen Nims, Powell <i>Cum Laude</i>
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Jordan Daniel Marshall, Canton <i>Cum Laude</i>	Mikkele Rae Mitchell, Caledonia	Melissa Catherine Noble, Maineville <i>Magna Cum Laude</i>
Tracy Lynn Marsolo, Austintown	Brian Matthew Mocko, Beavercreek	Kimberly Anne Nocera, Beavercreek
Michelle E. Marty, Shadyside	Ankit M. Modi, Columbus <i>Summa Cum Laude</i>	Charles Andrew Noland, West Chester
Nathaniel Edwin Masters, Utica	Jacob Joel Moeller, Maria Stein	Daniel Novak, São Paulo, Brazil
Hirimitsu Masuda, Columbus <i>Magna Cum Laude</i>	Kyle Arthur Moeller, Maria Stein	Katherine Marie Nowak, Dublin
Jenna Lee McAuley, Columbus <i>Magna Cum Laude</i> <i>with Honors in Accounting</i>	Rashid Abdulkadir Mohamed, Columbus	William Andrew Nungester, Spencerville
Matthew Richard McCain, Amanda <i>Cum Laude</i>	Mallory Morgan Mohler, Reynoldsburg <i>Magna Cum Laude</i>	Kevin Lee Nutter, Norwalk
Colin James McClory, Beavercreek	Katherine Rose Molosky, Amherst	Ryan Francis O'Connor, Avon Lake <i>Magna Cum Laude</i>
Ryan Andrew McClure, Grove City	Jeffrey Paul Monnot, Canton	Adam Joseph O'Donnell, La Porte, IN <i>Summa Cum Laude</i>
	Andrew Charles Montgomery, Troy	Megan Fisher O'Meara, Finksburg, MD
	Samuel David Moody, Pickerington	Hyunsong Oh, Seoul, South Korea <i>Magna Cum Laude</i>

June 5, 2009 meeting, Board of Trustees

Ryka Astri Ohana, Hilliard
Erin Elizabeth Omdorff,
Circleville
Magna Cum Laude
with Honors in Business
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Andrew Burton Osach,
Woodbridge, CT
Ndidi Mgbokwere-Lucy
Osigweh, Columbus
Brandon M. Overholt, Van
Wert
Cassandra Beth Owens,
Lexington
Elias Alexander Pappalios,
Columbus
Magna Cum Laude
with Honors in Business
Administration

Tiffany Marie Papp,
Painesville
Magna Cum Laude

Joseph D. Pardi, Columbus
Magna Cum Laude
with Honors in Business
Administration

Saagar Satish Parikh,
Strongsville
Magna Cum Laude

Alisha Lee Park, Columbus
Cum Laude
with Honors in Business
Administration

Brandon Gerard Park, Findlay
Jin-Soo Park, Pusan, South
Korea
Mary Elizabeth Parker,
Portage
Cum Laude

Whitney Sarel Parker,
Zanesville
Ryan Anthony Parmer,
Bellefontaine
Lindsey Marie Pascoe,
Miamisburg
Magna Cum Laude

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Newtown, PA
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with Honors in Business
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Jeff A. Pietrasz, Brunswick
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Bradley Joseph Plonski,
Strongsville
Cameron Daniel Plumly,
Wooster
Ronee Nicole Poe, Columbus
Sean Michael Potts, Dublin
Vanessa Ann Powers, Seven
Hills
Ryan James Preston,
Canfield
Ryan Pretorius, Durban,
South Africa
Erin Elizabeth Pritz, Terrace
Park
Cum Laude

Megan J. Quatman, Lima
Cum Laude

Melissa Rachelle Rager,
Austintown
Deepan Wanar Rajah, Dublin
Brian Bernard Rammel, Saint
Henry
Harley Drew Ranyak, New
Bremen
Michael Theodore Ratica,
Fairview Park
Melissa Lynn Reddington,
Cincinnati
Summa Cum Laude

Charles Albert Reichheld IV,
Medina
Cum Laude

Erica L. Reid, Wellington
Cum Laude

Kyle John Rengel, Sandusky
Cum Laude

Adam Daniel Reno, Plymouth
Ryan James Rettig, Lima
Cum Laude

Rachel Renee Reynolds,
Galena
Whitney M. Ricco, Eastlake
Cum Laude

Emily Ann Rice, Canton
Tim James Richards,
Cleveland
Robert Ross Rickel,
Mansfield
Erik Gudera Rieske,
Columbus
Cum Laude

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Crestline
Jordan R. Riggs, Columbus
Karlyn Elise Riker, Bowling
Green
Patrick Thomas Roan,
Westerville
Benjamin J. Roberts, Salem
Summa Cum Laude
with Honors in Business
Administration

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Columbus
Emily Marie Robinson,
Cincinnati
Anita Michelle Robison,
Westerville
Magna Cum Laude

Jason Douglas Roessner,
Wooster
Brian David Roosenberg,
Findlay
Daniel Phillip Roscoe, Stow
Kevin Thomas Roshak, North
Canton
Summa Cum Laude
with Honors in Business
Administration
with Distinction in Finance

Carolyn Rebecca Ross,
Cleveland, NY
Magna Cum Laude

Rachel Ann Rote, Westlake
Magna Cum Laude
with Honors in Business
Administration

Kimberly Noel Rowan, Bryan
Klajdi Rrumbullaku, Enon
Magna Cum Laude

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Westerville
Bryan Patrick Russo, Elyria
Joseph R. Rust, Worthington
Magna Cum Laude
with Honors in Business
Administration

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Jeffrey Lawrence Sabroff,
Pepper Pike
Dominic M. Sacco, Alliance
Cum Laude
with Honors in Business
Administration

Ryan Michael Saccone,
Houston, TX
Radhika Sadana, New Delhi,
India
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Milford
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with Honors in Business
Administration

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Ryoichi Sato, Columbus
Amanda L. Saunders, Akron
Peter Sayegh, Lyndhurst
Summa Cum Laude

Elizabeth Marie Scarcello,
Dublin
Deborah Jane Schaub,
Canfield
Magna Cum Laude

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Broadview Heights
Timothy Paul Schmidt,
Westerville

June 5, 2009 meeting, Board of Trustees

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Christa Leigh Schwartz, Saint Henry	Brendan H. Stewart, Mentor <i>Cum Laude</i> <i>with Honors in Accounting</i>	Salvatore James Totino, Chesterland <i>Summa Cum Laude</i> <i>with Honors in Accounting</i>
James Alexander Selm, Bellbrook	Gregory Todd Stewart, Harrisburg, PA <i>Summa Cum Laude</i> <i>with Honors in Accounting</i>	Jay Maxwell Treuhaft, Ottawa Hills
Daniel Joseph Semersky, Perrysburg	Ryan Joseph Stoneburg, Copley <i>Cum Laude</i>	Natasha-Dao Mia Tschappat, Sylvania
Sheri Lynn Shafaieh, Dublin <i>Cum Laude</i>	Kyle Patrick Storey, Dublin	Kevin Mark Udenby, Tillamook, OR
Ryan Dale Shafer, Beavercreek	Shannon Elizabeth Stromberg, Cincinnati <i>Cum Laude</i>	Ryan Jeffrey Underwood, Sylvania <i>Cum Laude</i>
Anuj Arun Shah, Lansdale, PA	Wade Matthew Stucke, Coldwater	Adam Ryan Untch, Pickerington
Mark Alan Shankman, Solon	Matthew T. Studer, Blacklick	Brian James Valerio, Cincinnati <i>Cum Laude</i>
Tysier Shehadi, Warren	Michael David Sturges, Parma <i>Magna Cum Laude</i>	Drew Alan Van Fossan, Pataskala <i>Cum Laude</i>
Jana Sherzai, Dublin	Xavier Ahmad Suggs, Maple Heights	Yannick Gerard Van Heers, Tienen, Belgium <i>Cum Laude</i>
Yue Shi, Columbus	Jennifer Jo Swaim, Springfield <i>Magna Cum Laude</i> <i>with Honors in Business</i> <i>Administration</i>	Natalia L. Vargas, Centerville <i>Magna Cum Laude</i> <i>with Honors in Business</i> <i>Administration</i>
Wai Lun Shih, Hong Kong	Kellie Megan Swanger, Delaware <i>Cum Laude</i>	Kyle Paul Vasiloff, Avon
Jungeun Shim, Columbus	Margaret Eileen Sweeney, Rocky River	Jason Ryan Velliquette, Columbus
Matthew C. Shirk, Westchester	William Robert Talbott, Pataskala <i>Summa Cum Laude</i>	Denise Lynn Vendeland, Richmond Heights <i>Magna Cum Laude</i> <i>with Honors in Business</i> <i>Administration</i>
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Nick Michael Simmons, Cardington <i>Cum Laude</i>	Lauren Ashley Taylor, Cincinnati	Ashley Marie Visingardi, Poland
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Nicholas Paul Slowik, Loveland	Samuel A. Thatcher, Grayslake, IL	Erika Lee Wade, Columbus <i>Cum Laude</i>
Craig Michael Small, Canton	Lindsey Marie Thobe, St. Henry	Christopher Richard Wagner, Amanda
Rulon Carter Smith, Lima	Helene Yvonne Thoen, West Chester <i>Cum Laude</i>	Derek Wah, Los Angeles, CA
Shannon David Smith, Springfield	Andrea Michelle Thomas, Poland <i>Magna Cum Laude</i> <i>with Honors in Business</i> <i>Administration</i>	David Richard Walasinski, Sylvania <i>Cum Laude</i>
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Philip Daniel Smoke, Parma <i>Cum Laude</i> <i>with Honors in Business</i> <i>Administration</i>	Matthew Richard Tober, Perrysburg	Kayla Dawn Waller, Thornville <i>Cum Laude</i>

June 5, 2009 meeting, Board of Trustees

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Zanesville
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Kyle Milton Wasserman,
Solon

Kyle James Watts, North
Canton

Brian M. Wcislo, Dublin
Abagale Marie Weaver,
Upper Sandusky

Nathan LeVern Weaver,
Kenton

Allan David Weinberger,
Akron

Tom Curtis Weirich, Massillon

Jonathan Walter Welly,
Toledo

Daniel James Wenzel,
Strongsville
Cum Laude

Andrew Scott White, Bayton
Cum Laude

Bryan Michael White,
Middletown

Erin Jane Whitis, Canton
Mathew Douglas Wierwille,
Van Wert

Magna Cum Laude
with Honors in Accounting

Nichole Lou Lindsey Wilhelm,
Custar
Cum Laude

Terra Nicole Willamowski,
Lima

Stephanie Nicole Willhide,
Loveland

Magna Cum Laude
with Honors in Business
Administration

Brooke Savilla Williams,
Delaware
Summa Cum Laude

Suzanne Marie Williams,
Columbus

Sara Michelle Wilshire,
Columbus

Bryan Dean Wilson, Canton

Marcus S. Wilson, Toledo

Ryan K. Wilson, Thornville

Kathryn Lynn Wimer,
Beavercreek

Jeffrey Bryan Wish, Shaker
Heights

David Raymond Witt, Dayton
Cum Laude

Andrea Lynne Wittine,
Brecksville

Julia Laura Wolf, Sylvania

Douglas Scott Wolsfeld,
Columbus

Brian Keith Wood, Richwood
Cum Laude

Katherine Rose Woodyard,
Pittsburgh, PA
Cum Laude

Kevin W. Wright, Marietta

Christine Wulfert, Dortmund,
Germany
Summa Cum Laude

Kyle Dale Wuokko, Sylvania
Julie Elizabeth Wyatt, West
Chester

Norman Russell Wymmer,
Temperance, MI
Cum Laude

Christa Clare Wynalek,
Olmsted Township
Magna Cum Laude

with Honors in Business
Administration

Tada Araya Yamamoto, West
Chester

Magna Cum Laude
with Honors in Business
Administration

Chen Yan, Meishan, China
Cody Jeremiah Yeagley,
Columbus

Lindsey M. Yelling, Lodi
Shumpei Yoshizawa, Tokyo,
Japan

Adam Michael Yurchick,
Mentor

Brandon Cary Zackon,
Montreal, QC, Canada
Fariya Raina Zahed,
Columbus

Magna Cum Laude

Carri Elaine Zak, McHenry, IL
Cum Laude

Dane Matthew Zavodny,
Amherst

Cum Laude

Jiamei B. Zhang, Collegeville,
PA

Cum Laude
with Honors in Accounting

Qiannan Zhang, Columbus
Magna Cum Laude

Jacquelyn Amanda
Zimmerman, Calgary, AB,
Canada

Magna Cum Laude

Monica Janel Zitron,
Gahanna

Magna Cum Laude

Taghreed As-Sanie, Gahanna
B.S.

Brian Charles Ash,
Perrysburg
B.S.M.E.

Ryan R. Bailey, Columbus
B.A. (Utah State University)
Magna Cum Laude

Andrew W. Baker, Sylvania
B.S. (Xavier University)
Magna Cum Laude

Dawn Cheney Baker,
Columbus
B.S.Ed.

Robin S. Baker, Cincinnati
B.S. (University of Toledo)
Magna Cum Laude

Christopher A. Balsly,
Cincinnati
B.S. (Miami University,
Oxford Campus)

Theodore T. Bauer, Ottawa
B.S.Bus.Adm.

Nabil E. Beaini, Mejdalaya,
Lebanon
B.S.Bus.Adm.

Jennifer L. Becker, Solon
B.S.Nutrition

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Brad A. Butterfield, Pleasant
Grove, UT
B.S. (Utah Valley State
College)

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B.A. (University of Michigan,
Ann Arbor)
Cum Laude

Anthony S. Chae, Uniontown
B.S.

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Cum Laude

Frank H. Davis III, Perry
Kyler Strawn Denbow,
Columbus

Yonas Tadesse Desta, Addis
Ababa, Ethiopia

Lauren Anne Diefenderfer,
Bear, DE

Christine E. Dittgen,
Cincinnati

Andrea Lynn Doria, North
Canton
Magna Cum Laude

Jenna Rae Evans, Warren
Cum Laude

Jennifer Ann Flavin, Grove
City

Tolif Bekele Gemechu,
Columbus

Kyle A. Gold, Strongsville
Magna Cum Laude

Robert C. Greenwald IV,
Collierville, TN

Yelena Leonidovna Grinberg,
Sylvania
Cum Laude

Deborah Grose, Port St.
Lucie, FL

Bruce Allen Hartman,
Columbus
Magna Cum Laude

Stephen Frank Hicks III,
Mount Pleasant

Jane Joohyun Hwang, Seoul,
South Korea

Kevin Nathaniel Johns,
Strongsville
Magna Cum Laude

Ashley M. Jones, Euclid
Robert Nicholas Jones,
Westfield Ctr
Cum Laude

Brianna Jordan, Downington,
PA

Sara E. Jordan, Twinsburg
*with Distinction and Honors in
Pharmaceutical Sciences*

Christopher Kozel, Medina
Cum Laude

Caitlin Irene Kruczek,
Orchard Park, NY
Cum Laude

Chelsea Lynn Krysztofik,
Reynoldsburg

Salma Kuziez, St. Louis, MO
Magna Cum Laude

Jacob I. Landa, Columbus
Cum Laude

Laura Elizabeth Lanning,
Hilliard
Cum Laude

Ashley Lynne Lapuz, Yellow
Springs

Yun Jeong Lee, Seoul, South
Korea
Cum Laude

Kyle Wesley Leibolt,
Reynoldsburg

Athena May Ling, Akron
Jennifer Ruth Luxenburg,
Beachwood
Magna Cum Laude

Rebecca Ann MacAleese,
Lisbon
Cum Laude

Alyssa Mahlenkamp,
Cincinnati

Brittany Nicole Mantia,
Dayton

Ryan Kenneth Martin,
Monroeville
Magna Cum Laude

Kelly Michelle McCormick,
Chesterland

Zachary John Meyer, Hilliard
Ian M. Miller, Wheelersburg
Cum Laude

Amy Nicole Moffett, Cincinnati
Magna Cum Laude

Jennifer Nicole Murdock,
Grandview Heights

John Christian Myers,
Sandusky

Ngochuynh Thi Ngo,
Columbus

Mira Nudel, Columbus
Magna Cum Laude

Gabrielle Capadocia
Ocampo, Gahanna

Megan Elizabeth Offenberger,
Marietta

Christine Rose Orban,
Grandview Heights

Nicholas Joseph Panno III,
Stow
Cum Laude

Helen Park, Chicago, IL
Angela M. Passero,
Groveport
Cum Laude

Abraham Zachariah Peed,
Minford

Trevor John Pike, Lima
Julie Nicole Pinney, Russell

Natalie Imee Prater,
Coshocton

Jacob Paul Reamsnyder,
Westerville
Cum Laude

Andrew R. Richard, Saint
Marys

June 5, 2009 meeting, Board of Trustees

April LaShawn Robinson,
Columbus
Mikala Marie Rohr, Long
Prairie, MN
Maegan Whitney
Rothermund, Dublin
Magna Cum Laude
Amanda June Sabol, North
Olmsted
Michael Anthony Salem,
North Olmsted
Sarah Beth Sherby,
Cambridge
Cum Laude
Jocelyn Leigh Sherman,
Bluffton
Sagar Suresh Sheth,
Jamestown
Minchen Hayate Shi,
Columbus
Megan Elizabeth Stambough,
Cincinnati
Kimberly Therese Steffen,
Brunswick
Alyssa Anne Swallow,
Beallsville
Summa Cum Laude
Hien Vun Tang, Worthington
Andrew C. Tompkins, New
Albany
Nicholas Lloyd Treadway,
Findlay
Shane Ryan Wagner, Lowell
Cum Laude
Bruce Ryan Ware, Marietta
Magna Cum Laude
*with Distinction and Honors in
Pharmaceutical Sciences*
Donald W. Williams-
Gutiérrez, El Paso, TX
Stacy Lynette Woody,
Martinsville, VA
Anthony Allen Wright,
Columbus
Zhe Xie, Beijing, China
Magna Cum Laude
Kimberly Rae Yahl,
Wapakoneta
Cindy Waiyee Yiu, Lorain
Jin Hee Youn, Westbury, NY
Magna Cum Laude
Bryan Adam Zorko, Canton
Magna Cum Laude
*with Distinction and Honors in
Pharmaceutical Sciences*

**Bachelor of Science in
Social Work**

Muhuba A. Abdullahi,
Columbus
Stacey Lynn Adams,
Columbus
Joshua Lee Allen,
Washington Court House
Ashley L. Bays, Canal
Winchester
Andrea Kay Boonie, Clyde
Cum Laude
Vance David Brunner,
Columbus
Elizabeth N. Carranza, San
Antonio, TX
Ashley May Chen, Heath
Cassandra Jane Cole, Shelby
Linda Marie Coleman,
Circleville
Victoria R. Comedy,
Cleveland Heights
Chelsea Layne Compston,
Columbus
Gabriella F. Craft, Columbus
Katherine Hope Cull, Bexley
Michelle Lynn Davis,
Lucasville
Pamela A. Davis, Canton
Lindsey Marie DiSabato,
Worthington
Cum Laude
Kaitlin Marie Doherty,
Broadview Heights
Darlene Cynthia Doku,
Columbus
Emily Sue Ellis, Tiffin
Cum Laude
Ashley Danielle Engle, Tipp
City
Angela Nicole Fleming,
Worthington
Magna Cum Laude
Annie Gabriel, Groveport
Michelle Leigh Gale,
Columbus
Natalie A. Gawronski,
Pittsburgh, PA
Summa Cum Laude
Allison K. Gibson, Fort Mill,
SC
Brandi Louise Gilbert, Toledo
Tania Marie Gresham, Heath
Rebecca Christine Hill,
McDermott
Brandon Brock Hixson, Grove
City
Rachel Leigh Hook, Dublin
Magna Cum Laude
Brian Adam Horstman,
Cloverdale
Stacey Michelle Huff, Mason
Brenda Sue Johnston, New
Albany
Alyssa Erin Jones,
Pickerington

Julie S. Lachmann, Unknown
Summa Cum Laude
Roy S. Lambert, Columbus
C. Amy Lamerson, Chillicothe
Sarah Ann Lawn, Hudson
Amber Coleen Leali, Jackson
Ebony Monique Lymon,
Columbus
Joei Kay McArtor, Heath
Summa Cum Laude
Lindsey Marie Moore, East
Palestine
Mary Colleen O'Connell,
Seville
Meredith L. Overmyer,
Woodbridge, VA
Summa Cum Laude
Patrice A. Palmer, Columbus
Mallory Suzanne Peckels,
Minocqua, WI
Magna Cum Laude
Aubrielle Marie Pluim, Provo,
UT
Magna Cum Laude
Melanie Shea Pond,
Columbus
Cum Laude
Veronica Denise Riley,
Columbus
Jennifer R. Ruberg, Cincinnati
Cum Laude
Jordan Michael Scott, Powell
Kari Nicole Seaquist, Powell
Magna Cum Laude
Christine Marie Shackle,
Columbus
Elon Anthony Simms, Lorain
Amanda N. Smith,
Pickerington
Cum Laude
Jessica Alexis Taylor,
Lexington
Clarissa Tranice Washington,
Cincinnati
Holly Yvonne Watson,
Jeromesville
Magna Cum Laude
Brandi N. West, Morral
Stephanie Kathryn Wiggand,
Columbus
Magna Cum Laude
George Edward Wolfe,
Columbus

June 5, 2009 meeting, Board of Trustees

**College of Veterinary
Medicine**

Interim Dean: John A. E.
Hubbell

**Doctor of Veterinary
Medicine**

Erin Adams Alessi, West
Chester
B.S.

Leslie Ann Avery, Oak Harbor
B.S.Biology (University of
Findlay)

Maria Chiara Badamo,
Prospect
B.A. (Arcadia University)

Ivy Jeanne Barnhart, Au
Train, MI
B.S. (Northern Michigan
University)

Erica Routman Barron, Solon
B.S.Agr.

Apryl Alyn Barton, Hilliard
B.S.

Robyn Theresa Barton,
Worthington

Kristal Tharp Bechtold,
Columbus
Bachelor's (Liberty University)

Alex Giles Becket, Rotterdam,
Holland
B.S.Biology (University of
Cincinnati)

Stephanie Ann Berger,
Pittsburgh, PA
B.S. (Pennsylvania State
University)

Nicolette Marie Bertolone,
Cleveland
B.S. (Kent State University)

Menaka Bhaskaran,
Cincinnati
B.S.Nat.Res.

Sarah Elizabeth Birch,
Bloomington, IN
B.S. (Otterbein College)

Karen Elizabeth Bolten,
Cincinnati

Kara Leigh Boos, Perrysburg
B.S.

Nathan Randall Boyer,
Andover
B.S.Agr.

Katie Mae Brokamp, Findlay
B.S.

Jodi Elizabeth Carter,
Hamilton
B.A. (Thomas More College)

Kimberly Ann Carter, Canton
B.A. (Malone College)

Vandre Clear, Clarks Summit,
PA
B.S. (Drexel University)

Kristin Nicole Coutts, Urbana
B.S.Biology (University of
Findlay)

Shannon Marie Cunningham,
Tallmadge
B.S. (University of Toledo)

Briana Gail Danielson,
Columbia, MD
B.S. (University of Maryland)

Crystal Danielle Decker,
Marion
B.S.Nat.Res.

Amanda Lee Della Penna,
New Alexandria
B.S.Biology (Bethany
College)

Benjamin Reese Dorsey,
Beckley, WV
B.S. (Virginia Polytechnic
Institute and State
University)

Mark Alan Doty, Cincinnati
B.S.(Honors) (University of
Cincinnati)

Stacy Jean Dralle, Auburn,
NY
B.S. (Rochester Institute of
Technology)

Natasha Jane Dyer, Kenton
B.S.Agr.

Linda Schoenfeld Dziedzic,
Rivervale NJ
B.A.(Honors) (Ithaca College)
M.S. (Case Western Reserve
University)

Alice Elizabeth Ekerdt, Austin,
TX
B.S. (University of Texas at
Austin)

Ashley Ann Elia, Cliffside
Park, NJ
B.A. (Wesleyan University)

Emily Beth Elser, Tipp City
B.S. (Honors) (University of
Findlay)

Emily E. Feyes, Wichita, KS
B.S.

Kathleen Marie Flood,
Westerville
B.S.Agr.

Katelyn Barz Flowers,
Sylvania
B.A. (Otterbein College)

Christen Leigh Fout, Shaker
Heights
B.A. (Miami University,
Oxford Campus)
Cum Laude

Alison Rachel Fowle, Avon
Lake
B.S.

Lisa Marie Fox, Grafton
B.S. (Ohio University)
Magna Cum Laude

Sarah Elizabeth Garretson,
Malverne, NY
B.S., B.A. (State University of
New York at Binghamton)

Jennifer Louise Gentry, New
Carlisle
B.S.Biol.Sc. (Ohio University)

Brianne Renae
Gindlesperger, Powell
B.S. (Otterbein College)

Andrew Russell Goodman,
Richwood, NJ
B.S. (Pennsylvania State
University)

Page Townsend Gordon,
New Albany
B.S.Bus.Adm.

Aubrey Lynn Griffin, Hilliard
B.S.

Jennifer Lynn Groszek, West
Chester
B.S.Biology (Xavier
University)

June 5, 2009 meeting, Board of Trustees

Elizabeth Ann Halas, Long Valley, NJ B.S. (Susquehanna University)	Jennifer Kathleen Huelsman, Westerville B.A. (Oberlin College) <i>Magna Cum Laude</i>	Bridget Renee Mason, Wadsworth B.S.Biology (University of Findlay)
Kyle Matthew Hapner, Dayton B.S.Agr.	Johnna Lou Johnson, Eaton B.S.Agr.	Stephanie Mirjana Mason, Silver Spring, MD B.S. (Rutgers University New Brunswick)
Deanna Nicole Harris, Pittsburgh, PA B.S. (Carlow College)	Jenna Wyatt Jones, Parkersburg, WV B.S. (Alderson Broaddus College)	Julie Jo Matthews, Republic B.A.
Taye Melanie Hart, Tipp City B.S. <i>Magna Cum Laude</i>	Kristin Michele Jury, Allentown, PA B.S. (Pennsylvania State University)	Caitlin Elizabeth McIntosh, Winchester, MA B.A. (Connecticut College)
Joanna Elizabeth Hartig, Columbus B.A. (Thomas More College) <i>Summa Cum Laude</i>	Kerry Lynn Kindler, St. Clairsville B.A. (Miami University, Oxford Campus)	Peter Alexander Meuse, Lancaster B.S.
Richard Alan Hartman, Jr., Chesterfield, MO B.S. (Miami University, Oxford Campus) <i>Magna Cum Laude</i>	Michael Dean Kleinhenz, St. Marys B.S.Agr.	Owen Francis Mickley, Howard B.S.Agr.
Catherine Clark Hartunian, Cambridge, MA B.S. (University of Massachusetts at Amherst) <i>Magna Cum Laude</i>	Gretchen Ranae Kocher, Cleveland Heights Andrew Gregory Kocsis, Columbus B.A. (Hiram College)	Andrea Lorraine Miller, Pittsburgh, PA B.S. (Baldwin-Wallace College)
Michelle Elizabeth Hawk, North Olmsted B.A.(Honors) (Hiram College)	David Albert Kovalik, Lakewood B.A. (Loyola College) M.A. (Saint John's College)	Brian Nicholas Mills, Westlake B.S. (University of Findlay) M.S. (Bowling Green State University)
Nathan Mitchell Heidbrink, Beaver Crossing, NE B.S. (University of Nebraska at Lincoln)	Heather Lynn Kvitko-White, Columbus B.S. (University of Dayton) <i>Magna Cum Laude</i>	Leah Rachel Mitchell, Buckhannon, WV B.S. (University of Findlay)
Marie Elizabeth Hereda, Wadsworth B.S.Agr.	Kerrie Anne Lewis, Columbus B.S. (Niagara University)	Alicia Ruth Montgomery, Findlay B.S.Biology (Marshall University) <i>Magna Cum Laude</i>
Sandy Kay Hern, Corning	RobRoy Colin MacGregor, Doylestown B.A. (Case Western Reserve University) <i>Magna Cum Laude</i>	Jennifer Marie Mutchler, Findlay B.S.Biology (University of Findlay)
Daniel Jevon Hill, Columbus B.S. (Ashland University)	Aaron Edward Maderia, Piedmont B.S.Biology (Bethany College)	Jill Allison Myers, Norwalk B.A. (Ohio Wesleyan University)
Meghan Elizabeth Holcombe, Denver, CO B.S.Biol.Sc. (Ohio University)	Lisa Michelle Mangus, Wheeling, WV B.S. (Duquesne University) <i>Magna Cum Laude</i>	Nicole Marie Naso, Columbus B.S.Biology (Lake Erie College)
Nicole Renae Huddle, Washington, WV B.S. (West Virginia University)	Jennifer Maniet, West Pittston, PA B.S.	Margaret Marie O'Donnell, Madison B.S.Agr.
Nicholas Scott Hudson, Dunbar, WV B.S. (Marshall University)		Amanda Clare Owen, Willoughby Hills B.S. <i>Magna Cum Laude</i>

June 5, 2009 meeting, Board of Trustees

Tammy Jane Owens, Las Vegas, NV B.A. (Bryn Mawr College) <i>Magna Cum Laude</i>	Erin Elizabeth Rohdes, Columbus B.S.Agr.	Jessica Lee Strong, Columbus B.S. (University of Cincinnati)
Christine McGarry Pariseau, Chelmsford, MA B.S.Agr.	Kelly Marie Rourke, Columbus B.S.	Evelyn Olivia Tannhof, Wooster B.A. (Wittenberg University)
Danielle Kristen Perrone, Deer Park, NY B.S. (State University of New York at Stony Brook)	Melissa Ann Sama, Columbus B.A. (Miami University, Oxford Campus)	Abby Lynn Teuschler, Cincinnati B.A. (Otterbein College)
Elizabeth Cook Picklesimer, Circleville B.S. (Ohio University)	Nicholas Jerome Sattelmaier, Walton Hills B.S. (John Carroll University)	Molly Frances Thompson, Twinsburg B.S. (Miami University, Oxford Campus)
Nicole Christine Plantner, Columbus B.S.	Laine Linnea Schad, Springfield, IL B.S. (Purdue University)	Brittany Lee Thornton, Gates Mill B.A. (Miami University, Oxford Campus)
Kimberly Sue Podlecki, Columbus B.S. (University of Minnesota Extension Division)	Andrea Rebecca Schultz, Galion B.A. (Wittenberg University)	Dominic Chun-Cheung To, Columbus B.S., Master's (University of California - Los Angeles)
Paul E. Prose, Columbus B.S. (McPherson College) M.S. (Kansas State University of Agriculture and Applied Science)	Katherine Elizabeth Searle, Medina B.S.Agr., M.S.	Jennifer Paige Troxell, Harrisburg, PA B.S. (Shippensburg University of Pennsylvania)
Tricia Marie Pugh, Louisville B.S.Agr.	Lisa Marie Shriver, Cincinnati B.A. (Indiana University Bloomington) <i>Summa Cum Laude</i>	Iris Del Carmen Vales, Carolina, PR B.S.Nat.Res.
Cara Ann Pugliese, State College, PA B.S. (Pennsylvania State University)	Grace Lynn Smith, Hillsboro B.S.Agr.	Jessica Leigh VanHook, Springfield B.S.Biology (University of Findlay)
Karen Lynn Radano, Middletown, NJ B.A. (Rutgers University New Brunswick)	Joseph Samuel Smith, Columbus B.S. (Pennsylvania State University)	Suellen May Wardell, Cincinnati B.S.Agr.
Jennifer Michelle Raidiger, Powell B.S. (University of Findlay)	Heather Renee Soncrant, Curtice	Fatima Shahnaz Wazir, Charleston, WV B.S. (University of Kentucky)
Jennifer Miharu Ramsey, Chardon B.S.Agr.	Terri Adella Specht, Sugarcreek B.S.Agr.	Stacey Bell Wiggins, Houston, TX B.S. (Texas A & M University) Master's (Texas A & M Health Science Center)
Connie R. Renno, Dansville, NY B.A. (Keuka College)	Tracie Jean Springer, Cuyahoga B.S.Biology (University of Findlay)	Susan Marie Williams, Columbus B.S.Nat.Res.
Jenifer Taylor Reynolds, Columbus B.S. (Union College)	Kristin N. St. Denis, Columbus B.S. (Wagner College)	Tobie Dianne Burks Wolfe, Sunbury B.S., M.S.
Justyn Michael Rizzardi, Jeannette B.S. (Saint Vincent College)	Kristy Lynn Stevelt, Logan	Kendra Elizabeth Wolk, Whitmore Lake, MI B.S. (Michigan Technological University) <i>Magna Cum Laude</i>
	Craig Alan Storozuk, Brecksville B.S.	

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-EIGHTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 17 and 18, 2009

The Board of Trustees met Thursday, September 17 and Friday, September 18, 2009, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

September 18, 2009 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, September 17, 2009, at 8:06 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Ms. Davidson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees, Wexner, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees on Friday, September 18, 2009, at 8:31 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning, before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene this afternoon at 9:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation.

Upon motion of Mr. Wexner, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees on Friday, September 18, 2009, at 9:40 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Hopefully we can conduct this meeting in an orderly fashion, so if you have cell phones, Blackberry's, or other communication devices, it would be appreciated if you would turn the ringers off, and try to be civil and quiet so that we can conduct this meeting with proper decorum.

September 18, 2009 meeting, Board of Trustees

Now I have great pleasure to call on the President of the University, President Gee.

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PRESIDENT'S REPORT

President Gee:

Thank you very much. Welcome everyone. We are so delighted to have you here today, and I assume you have all seen the front page story, this is a momentous day for the institution.

I want you all to know that every Friday Google puts out a story about the seven most intriguing job openings, and they put it out this morning, I thought you would like to know that the number one most intriguing job is being a sheep herder. The wage is \$750 per month, and this job is located in Vernal, Utah, my hometown. This is what it says "Vernal, Utah, population 7,714, is the birthplace of academic Gordon Gee whose presidencies of five U.S. universities is the most of any American." I want you to know that I am famous today. When I first read that I thought they were asking me to be a sheep herder, and I did not know what that was about.

It has been three months since I last had a chance to report to our Board. I will tell you that a university president can find himself in some unusual circumstances in 90 days' time, far below the earth's surface in NASA Glenn's space propulsion testing facility which is absolutely wonderful and even more frightening, behind the wheel of a semi-tractor truck at Mattingly Foods in Zanesville - the Big Green. I will ask the officers of the court who are present here today, our judges to please overlook the fact that I am not qualified to drive that thing, but boy I had a good time, I did some wheelies.

Truly, I spent a great deal of time in planes, trains and automobiles, spreading the University's gospel to Germany, Poland, England, India, and 49 counties throughout the State of Ohio.

I even turned a few of the vice presidents into road warriors, and I am not sure that some of them have yet recovered. We visited county fairs, family farms, high schools and businesses small and large. And, no, as you know last year my goal was to milk a cow in every county, I only made it to one county and one cow before I stopped that. That was a messy lesson and one not to be forgotten. So now we are planting a buckeye tree in every county this time around. It is much safer, I can assure you.

Moving right along, move-in week is upon us, indeed it is. Dr. Adams-Gaston will tell you that the logistical challenges of checking 10,000 students into the residence halls are sizeable, but they cannot compare to last year at this time when much of the University was without power, as you can remember.

Here is where I do get to do some bragging. This year's freshman class has the highest ACT and SAT scores ever, and they are also the largest group we have welcomed in a decade, some 500 more freshman than last year. That last fact is important to me and here is why. I feel very strongly that in these challenging times, this land-grant University is duty-bound to open wider the door of opportunity. While other state-supported universities around the country have reduced the size of their entering classes, we have done exactly the opposite. Now, in my view, is not the moment to limit dreams or to put futures on hold. We are able to take the opposite course because of the state's strong leadership in protecting core funding for higher education, for which I am grateful. A bipartisan effort indeed, for that I think that this University can be most proud.

Helping to assure that the University continues to attract the best prepared students

September 18, 2009 meeting, Board of Trustees

is Dolan Evanovich, our new Vice President for Strategic Enrollment Planning. He joins us from the University of Connecticut where he held a very similar position.

This month we are also welcoming more than 125 talented new faculty members, and we are very fortunate to have a gifted group of senior faculty leaders, some with new positions.

With us today is one of my favorite people in the whole world, can I just say that I love him dearly, Tim Gerber from the School of Music. Tim leads our Faculty Council. Are you an oboe player by the way?

Dr. Gerber:

I am.

President Gee:

That's what I thought. That is the reason I love you.

Dr. Rathman from Chemical Engineering is not able to be with us today, but he heads the University Senate Steering Committee.

Also here is Amy Ehrlich. Amy is the new chair of the University Staff Advisory Committee. She is a program manager in our Center for Continuing Medical Education. Amy welcome, and by the way, that was a great start of school you did the other day. I appreciate all the partnerships and leadership. We really do have such a wonderful partnership with our faculty and our staff, and it makes this a terrific place to be part of, and I appreciate that.

We are moving at a good clip. With summer comes college rankings, and the news is very good. In July, the Medical Center was named to *U.S. News & World Report's* prestigious "Honor Roll," out of the nearly 4,900 hospitals considered for the rankings, ours is in the top 21. That is quite remarkable.

Last month U.S. News released its annual best college rankings. Ohio State continues to move up, I do not believe in these rankings, but as we continue to do better, I am becoming more of a convert I will note.

The problem in these rankings is that the numeric calculations reveal little about the range of opportunities on campus or the sum of the collegiate experiences. A few weeks ago, *Newsweek* magazine, to compete with *U.S. News & World Report*, came out with a new assessment which addresses that very issue. The magazine listed 25 colleges and universities according to what types of incoming students would thrive on those campuses. These they said were the top 25 institutions. Ohio State is listed as the "Best Place for Bold Applicants Ready to Try Everything." I just love that. I think that is us. I think that should be us. It suits us perfectly, and it describes our students to a T.

Students here as you know tackle double-majors in English and microbiology, Spanish and mechanical engineering. They collaborate in solving global issues. This summer for example, Ohio State's student team won first place in the first of three years of the EcoCAR Challenge. EcoCAR is an international competition to design and market new hybrid vehicles. It is sponsored by the U.S. Department of Energy, General Motors, and several other companies. Our team includes students majoring in various engineering fields, as well as business, communications and biology.

Just think about what these bold students willing to try everything are doing. They are participating in hands-on industrial design work. They are helping to re-cast America's auto industry. They are working to solve crises in both energy and climate

September 18, 2009 meeting, Board of Trustees

change, and they are in my view the best and brightest in the world. Our EcoCAR students work with guidance from the University's Center for Automotive Research. With growing partnerships and programs, the center has quickly become a locus of innovation in hybrid-electric R&D.

Affirmation of the work of our students and faculty extends across campus of course. Last month U.S. Department of Education awarded \$1 million to a partnership led by the Department of History. The grant will improve the teaching of American history through seminars and other work with Ohio social studies teachers at the middle school level. We had 30 English teachers in Ohio in Stratford on Avon, in our new Royal Shakespeare Company partnership - wonderful moment for those teachers and for this University.

As I close my report, I want to make special note of the tremendous success of Pelotonia. Let me just say that it was a remarkable event. We had hoped to get maybe 500 people. We set an audacious goal of 2,200 people, and in the end there were 2,264 or something like that, and in that event they raised \$4.5 million for immediate use by our researchers and physicians in finding a cure for cancer.

We owe a debt of gratitude to many, to the thousands of participants and volunteers of which there were, Tom Lennox for his leadership, I am going to introduce Tom here in a second, NetJets for its generous sponsorship, and Lance Armstrong for his participation. He got on his bike, and we never saw him again. We do not know where he is.

Tom, you are here, would you stand, introduce your team, and I want everyone to give these guys a big round of applause.

Mr. Lennox:

With me today is our Director of Administration, Andy Hutter, and Jessica Kinmad, who is an Ohio State University graduate. Jessica heads up our publicity communications. She was my first hire. And my very good friend of 15 years, and director of operations, and former partner of the Jones Day Law firm, Kelly Griesmer.

President Gee:

Tom, I just want to say to you, I know because of your own health challenges that this was a labor of love, not something you did as a job, and so to all of you, thank you. I by the way, Mr. Chairman, think this will not only become a great University event, it is a great event for Ohio, and it is one that will be a real signature to us. Congratulations to all of you.

As you can tell our fall is off to an inspiring start as my tenure's two-year mark approaches, I am 14 days shy of that. I am more thankful, and I told this to the Board this morning, than ever to be leading this truly remarkable University in this extraordinary state, at this most uncommon moment in its history.

The force and scale of our opportunities, I can assure you, are enormous. We have much to celebrate at the beginning of a great year.

PRESENTATION OF MEDICAL CENTER EMERITUS BOARD APPOINTMENTS

President Gee:

It is now my pleasure to ask the Chairman to join me in recognizing the appointment of two inaugural members of our Medical Center Emeritus Board.

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Libby Ross is among the University's most devoted alumni and friends, and that is true. Her support and guidance have enriched many programs across the campus. Along with her late husband, Richard, she helped to transform cardiac health care in this community, and certainly at this University. She was an exemplary honorary member of the Ross Heart Hospital Board.

Libby, on behalf of this University, please accept both our gratitude and this award in recognition of your appointment to the Medical Center Emeritus Board.

Mrs. Elizabeth M. Ross:

I have a heart full of gratitude to all of you for giving me this very distinguished award. I am really quite speechless, thank you, and I hope it leads to lots of other good things.

President Gee:

We are now honored that Dick Solove is also joining the Medical Center Board Emeritus. Some of you might know, Dick, you and I first met in 1990 when you tried to sell me one of those Rolls Royces, I did not buy it, did I? Never try to do that, Dick always gives, he does not ask. As some of you might know, Dick's association with our Medical Center began only a few years after he graduated from Ohio State. His father was being treated for cancer by Dr. James, as I remember. The friendship and partnership that began with this University in the early 1950s has grown into a lifetime of service. He served as a member of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute Board. We do not need to imagine why that happened.

His strategic vision and generosity helped to establish the University as a leader in cancer genetics research, literally a leader in this world.

Dick, on behalf of this University, please accept our gratitude and this award in recognition of your appointment to the Medical Center Board Emeritus, Dick Solove, ladies and gentleman.

Mr. Richard J. Solove:

Thank you very much. I can raise hell for ten dollars but giving millions of dollars to the James Cancer Hospital has been one of the most pleasurable things I have ever done in my life. It is a wonderful hospital, and I would like to express my deepest and most gracious gratitude to all of you, for what you did to help them and make the reality of a new hospital. Thank you very much.

Mr. Wexner:

Richard, Libby, thank you again for all that you have done and continue to do that benefits the University. Certainly what you have done in the past has helped get us here, and now we have to get from here to there, which I am sure we will talk about soon.

Let me change subjects and ask Alex Swain to present the Student Recognition Awards please.

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STUDENT RECOGNITION AWARDS

Ms. Swain:

Thank you Mr. Chairman. It is my honor to present Barbara Reichert and Dustin Gardner.

Barbara Reichert is a fourth year pre-medicine student, pursuing a bachelor of science degree in nutrition from the College of Education and Human Ecology. Barbara is from Dayton, Ohio and was the valedictorian at Kettering Fairmont High School. She chose Ohio State for its abundant resources and opportunities to pursue her passions of medicine and nutrition. Upon entering Ohio State, she was awarded the Nancy Reger Broughton Endowed Scholarship, the OSU Honors Scholarship, and the Frank and Violet Koken Scholarship.

In June of 2008, Barbara began volunteering as a research assistant studying nutrigenomics, an emerging field which investigates how nutrients regulate genes in health and disease. Her lab focuses on how micronutrients, such as Vitamin A, can change genetic programs leading to obesity and type 2 diabetes. Barbara's principal investigator, Dr. Ouliana Ziouzenkova, says that she has demonstrated astonishing learning abilities and her attention to detail is far beyond those of a typical student internship. She mastered many laboratory techniques including Western blotting, protein determination, and necropsy. Dr. Ziouzenkova further notes, "She is also a great teacher of the techniques to fellow members in lab and has become an indispensable person in the laboratory." Barbara is the leading author on an ongoing publication, which will be submitted to Nature Medicine. She presented her work at the annual Ohio State University Comprehensive Cancer Center meeting in February 2009 as well as the Denman Undergraduate Research forum last May. Barbara has received two competitive fellowships to support her research, including an Honors Thesis Fellowship which she will investigate the role of estrogen and vitamin A metabolizing enzymes on female abdominal obesity. Additionally, she has been invited to present her research at the University of Cincinnati Jensen Symposium next month.

Her focus on research has not limited her engagement in leadership and service while at OSU. She is a National Member of Alpha Epsilon Delta, and also the Academic Excellence Chair for her sorority, Kappa Delta, as well as a Panhellenic delegate. Barbara is a great role model for academic excellence, as she has maintained a 4.0 GPA throughout her entire academic career. She also volunteers her time at the OSU Medical Center and as a site leader for Community Commitment, the nation's largest single day service project on a college campus. In March, she participated in the Alternative Breaks program, spending her spring break in New Orleans with Habitat for Humanity building homes in the aftermath of Hurricane Katrina.

Barbara is currently applying to medical schools and hopes to become a family practice physician, especially helping those with weight-related issues.

She is joined today by her parents and Senior Associate Dean of the College of Education and Human Ecology, Sandra Stroot.

Our second student is Dustin Gardner who is a third-year student in the College of Optometry. Originally from Youngstown, Ohio, Dustin did his pre-optometry studies at Ohio State. In August 2007, he was admitted to optometry school after only three years of undergraduate course work. As an undergraduate, Dustin served as an officer in the Pre-Optometry Club and was active with Undergraduate Student Government Diversity Committee. He also worked in the Office for Disability Services as an exam facilitator, assisting students who required a reader or a scribe for their exams.

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During his time in the College of Optometry, Dustin has demonstrated leadership and service to the College and his fellow students. He currently serves as president of the Optometry Student Council and also as the vice-president of the class of 2011. Additionally, Dustin serves as the student representative on the College Curriculum Committee, Special Events Committee, and the OSU Optometry Alumni Association. In these capacities, he has provided valuable input and feedback on a broad range of topics and has effectively communicated the student viewpoint. Dustin also is a member of the Optometry Ambassadors, a college student organization, which does weekly tours on interview days and coordinates special hosting events for prospective students.

Upon admission to the College of Optometry, Dustin was awarded the Optometry Merit Scholarship and worked in the dean's office as an office assistant. Assistant Dean of Clinical Affairs Greg Good noted that Dustin "relates well to patients, has been very respectful and understanding with older patients and those with language barriers." Furthermore, Dustin "has an excellent attitude and takes full responsibility for the care of the patient."

Dean Melvin Shipp added, "Dustin has demonstrated exceptional leadership and professionalism during his time in our College, and I am confident that he will become an exceptional clinician and professional colleague upon graduation." After receiving his degree, Dustin hopes to join an optometry practice in the Columbus area.

He is joined today by his parents and the Dean of the College of Optometry, Melvin Shipp.

As Barbara and Dustin come forward to give their remarks, please join me in congratulating these two outstanding students.

Ms. Reichert:

Thank you Alex. I would like to express my sincere gratitude to all of you on the Board of Trustees, for the honor of being selected for this award.

Ohio State with its endless opportunities has provided for me a wonderful environment to grow as a person, and to push myself beyond my limits, to serve something larger than myself. As you all know, the Buckeye spirit that runs through the veins of everyone here at Ohio State is very exhilarating. Each of us, from students to staff to professors, all strive to bring pride to the scarlet and gray the best way that we personally can.

I would like to thank my research advisor and my very dear mentor, Dr. Ouliana Ziouzenkova, to whom I really do owe this award. She has taught me to strive for my best, through her personal example and her confidence in me. I would also like to thank my parents. It is because of their perpetual love and support that I have the ability and will to pursue all these wonderful opportunities.

Thank you again, Board of Trustees, I am grateful for your support, and I look forward to serving Ohio State in the best ways that I can.

Mr. Gardner:

Well I have been participating in a week long intensive clinical science course at the College of Optometry this week, and in fact I have a final in a couple hours, so I have not been able to come up with any formal comments, but I wanted to thank you for honoring me with this award. To come to Ohio State and be a member of the student body the size that it is, and to think that you would single me out and recognize me for my efforts is quite ambitious.

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I am very honored to be recognized with this award. I would like to thank Dean Shipp and Sally Halton, the director of our student affairs, for nominating me. Of course I would like to thank my parents, not only for being here with me, but for all they have done for me. This award directly reflects them as much as it does me.

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COMMITTEE REPORTS

Mr. Wexner:

We can now move to committee reports. We will start with Trusteeship, and then move on to Agricultural, Audit, Medical Affairs, Development, Academic Affairs and Student Life, and then Fiscal Affairs. So, Alex Shumate, chairman of the Committee on Trusteeship, first please.

Mr. Shumate:

Thank you Mr. Chairman. In our Trusteeship Committee meeting yesterday, we discussed five topics; orientation, faculty membership on the Academic Affairs and Student Life Committee, as well as Charter Trustees, a letter we received from the Ohio Board of Regents, and also the evaluation of our Board meetings.

We are very pleased to report and we want to thank our Board Secretary, David Frantz and his staff for conducting an excellent orientation of our two new Trustee members. We are constantly looking as our chairman has charged us to continuously improve as Board members and focus on the issues of governance and trusteeship. Part of that is the on-boarding process, and based upon the feedback from both Janet Reid as well as Jerry Jurgensen, their two days of orientation, not only to the University but an important addition is the orientation to the role as a Board of Trustee member, was excellent. As a follow-up and again in our efforts to continuously improve, we will be appointing mentors for our two newest Trustee members. We have asked our vice chair, also the vice chair of the Trusteeship Committee, Jo Ann Davidson to serve as a mentor to Janet Reid, and as chair of the Trusteeship Committee, Mr. Chairman, I will be serving as a mentor to Jerry Jurgensen. We look forward to working with them and continuing their on boarding process.

Secondly, we discussed the issue of faculty membership on the Academic Affairs and Student Life Committee. The process is moving forward. We have formalized the protocol that will be used for the selection of the faculty member to join that very important committee of the Board. The Faculty Council will be presenting three to five names to the Board of Trustees. The Trusteeship Committee in consultation with the chair of the Academic Affairs and Student Life Committee will make a recommendation to this Board and we will consider not only the leadership involvement of the faculty member at the University on faculty issues, but also overall activities involving the University as a whole. At this point, I should mention that the Trusteeship Committee will hold a special meeting prior to the October meeting so that we can advance this issue to the Board and move this appointment forward.

The third item that we discussed as the Trusteeship Committee was the issue of Charter Trustees. As the members of the Board know we have made the decision as a Board to add potentially three national or international members to the Board of Trustees, as Charter Trustees. Again through a very excellent report that was provided by Ambassador Ong, as well as Mrs. Davidson, we looked at their recommendation for a process of recommendation to this Board as well as final selection by the Board. We are looking to expand and supplement the expertise and experiences that we have on the Board through the appointment of these Charter

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Trustees. We note that Ambassador Ong and Mrs. Davidson have engaged in extensive consultation not only with members of the University but also the Alumni Association as well as the Foundation Board and they will be making a report to us at our special meeting that will be held before the October meeting. That process is moving forward very well and we look forward to bringing a recommendation to the full Board.

The fourth item tabbed under Trusteeship in our notebooks is a letter from the Chancellor, where the Chancellor is requesting, Mr. Chairman, that we appoint members to working groups the Chancellor is forming in order to move forward with their goal of establishing the University System of Ohio. There are four committees that they would like us to appoint representatives to: 1) communication, 2) education and training, 3) governance and 4) resources. They requested that the first appointment be to the communication working group and we have asked for you, Mr. Chairman, if you would, to follow up with the Chancellor to find out specifically what they are looking for in terms of persons that they would like us to recommend based upon their charter and their goals.

Finally in our notebooks is a document that we would like the Board members to fill out. It is an evaluation document that we would like, after each Board meeting, to have individual evaluations from Trustees about the Board meeting itself. Again in the spirit of our goal of continuous improvement and in working with Dr. Chait, it is a very simple form to request from Board members their perspectives on our meetings, their perspectives on whether we are properly focused on the strategic issues and key issues that are most important to the advancement of the University, as well as additional topics which Board members would like to discuss.

That completes my report Mr. Chairman.

Mr. Wexner:

Janet since you are the beneficiary of the on boarding process, any feedback or report back to us as how we are doing with helping you on board?

Dr. Reid:

The program is excellent, and what Jerry and I had the pleasure of doing is, over two days, meeting a broad cross section of University leaders as well as just getting a physical orientation to the campus, which was fabulous. The additional part of on boarding that worked so well, is that we were able to follow up with all those that we met for further questions and further information. I really appreciate the process, and further we will continue our on boarding through doing deeper dives into certain parts of the University. I think Jerry and I both will agree that by the time our nine years are up, we will have actually seen every college, it will take about that long.

Mr. Wexner:

Thank you. Any questions or comments? I just would like to amplify publicly the seriousness that the Board takes upon itself for doing the work of the Board, and the quality of the work. So clearly us setting goals of achievement for the year as others do in the University, evaluating on a periodic basis the quality of meetings, work that was completed, re-evaluating the processes and improving processes like an on boarding, selection of Trustees, publicly everyone should note that the Trustees remind everybody that all of us are appointed by the Governor. The Governor has his own free will to select Trustees that will benefit the University. We try collectively to influence the Governor in those decisions to provide us with Trustees who are capable, have skills that we need, and also who will do the work. Again the notion of us taking ourselves seriously, I would like to say that quite publicly. The notion of Charter Trustees, looking for people with broader experiences to balance out our

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skills, to bring necessary skill, work and effort to the Board is important, and the internal process of describing those skills, finding candidates who can help us make the University a better place, is serious work. That was begun earnestly by Dr. Cloyd, in terms of an initiative for the Board. Alex chairs this Committee, and it is very important to the University.

Jack can we hear the Agricultural Affairs report?

Mr. Fisher:

Thank you Mr. Chairman. The Agricultural Affairs met early this morning in the spirit of the work that we do. First we talked about the budget situation relative to the College of Food, Agriculture and Environmental Sciences, in particularly the two line items for cooperative extension and OARDC. Overall, dealing with the economic times, the two line items faired okay, but that does not mean we did not experience cuts, because we did. Under Dr. Moser's leadership, we are doing some realigning and readjusting to meet those budget needs.

I want to remind everybody that the budget situation relative to those two line items is a little more complex, in that funding comes from the federal level, from the state level and from local government. When all of your main funders are under duress, it does add a challenge to our overall effort. We are moving forward, we are preparing, and also anticipating future budget challenges, and keeping that in mind as we go forward with our work.

On the positive side, the college enrollment is up 25% for this fall, which we are very pleased about. A very good effort relative to recruitment. We are a changing industry in that we do not need as many farmers today, but certainly the career opportunities in the industry is growing each and every year.

A little bit of the output from the college, and what is happening. We're very happy to report that 93% of our 2008 graduates had a job as they received their diploma. We are very pleased about that, and we are also very pleased at the fact that 77% of those same graduates stayed in the State of Ohio. It looks like we are getting the job done there.

Over the last couple of years we have talked about the Hawks Nest Golf Course at ATI. I want to report to you that financially, things are in good shape, as we reviewed that over time. The bigger report here is the fact that our number of students in turf grass management has increased over 75% because of the addition of this laboratory, and the fact that we can combine this laboratory with our ATI curriculum has been a very strong advancement for ATI. We are very appreciative of that.

We reviewed the Centers of Innovation, and as we have talked about our campus footprint, infrastructure and a lot of things that we do, I am happy to report that the college is very active in four of our centers of innovation and we are talking about terminology; ecosystem, food innovation, integrating energy and environment, and the last one is international poverty solutions. Our commitment to be the land grant to the world. All of these centers of innovation seem to be thriving and doing very well on interdisciplinary cooperation.

This month the bids are going out for the PAAR facility at OARDC, that is Plant and Animal Agrosecurity Research facility. We have a unique opportunity here where we have a very strong faculty in place. A very strong program in place, and this facility will be a great addition to serving both of those entities.

We heard a report about an opportunity to collaborate with the Schmack BioEnergy proposal. This company is a leader in bioenergy research. We talked about the collaboration with Wayne County, with the research park, part of the city of Wooster,

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all those things that we need to do in outreach in putting this facility together have been conducted and this will come back to the Board in October for approval of a lease arrangement at OARDC.

Lastly we talked about the opportunity to revamp and upgrade the charge for the Agricultural Affairs Committee, relative to all that we are doing, strategic planning, the campus footprint and the future of our industry in integration here on campus, looking at both adding some extra outside committee members to the Agricultural Affairs Committee and redoing the charge. We will be working with you, Alex, and the Committee on Trusteeship to carry that forward.

Lastly on a sad note, I would recognize the passing of Norman Borlaug, a plant scientist, Nobel Peace Prize winner, and when you talk about making your contribution to the world, think about the very fact that every day, over half of the world's population owes something to Norman because of their opportunity to eat.

President Gee:

Mr. Chairman if I could just make a comment. First of all Dr. Borlaug did die this week, and that was sad. He was the father of the so called Green Revolution, which made available food for billions of people, particularly in China and India, and was a great friend of Ohio State by the way. In fact Dr. Rattan Lal is one of his great friends and he was his mentor, and who now takes up the flag for Borlaug. Dr. Lal just received the M.S. Swaminathan Award, recognizing which Borlaug received last year, as one of the foremost food scientists in the world, and we should note that. The thing that I wanted to do Mr. Chairman, is say that agriculture is also related very much to veterinary medicine. He is not here today so I did not recognize him in my notes, but we do have a new Dean of Veterinary Medicine, one of our own, Dr. Lonnie King, who as many of you know has joined us from the CDC, where he was the head of zoonotics, which is the passage of disease from animals to humans. Probably this nation's foremost authority on H1N1, and we are delighted that he has now joined with us at a time in which his own work will become immensely important to the health of this nation. We acknowledge Dr. King, and we will have an opportunity to introduce him later on to the public.

Mr. Wexner:

Questions, comments? Thank you Jack.

Audit and Compliance, Bob Schottenstein.

Mr. Schottenstein:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday at 12:30 pm and the agenda primarily consisted of three compliance reports. One from Dr. Adams-Gaston on student life compliance; one from Ms. Kathy Starkoff, the chief technology officer of the University on technology compliance, primarily related to data protection; and a report from Dr. David Lindstedt on enterprise continuity. The reports were brief. The Committee was very satisfied with the compliance efforts that we are undertaking in each of these areas. In particular, noting the daunting challenge that Kathy Starkoff has in a very highly decentralized environment where there are, I think, in excess of 500 servers, and I am now going to show my technology ignorance, I think over 100 different email systems. It is a daunting task and I think it is worth noting that the efforts being made in this area are very appropriate. All three reports were really well done.

We also spent some time talking about, and I will just be very brief with this, the ways in which our Committee is attempting to, for lack of a better word, reorganizing ourselves. Just to put this in context, I think that for my perspective, Ohio State was

somewhat ahead of the curve a number of years ago when it was one of the first public universities to actually launch an institute, an audit committee, taking a page out of the Sarbanes Oxley corporate America book, and I think that we have been fortunate to have a very good functioning Audit Committee here, but what we are trying to do is to find ways to re-examine what we do and how we do it to become a little bit more high performance, to make certain we are really focusing on those areas that require our focus. Our Committee structure here at the University with both the Fiscal Affairs Committee, which does some of the work that in corporate America an Audit Committee might otherwise do. We have a Medical Affairs Committee which also engages in and appropriately so, much of the work that again if this were a for profit enterprise, the Audit Committee might be focused on. We want to make certain that nothing slips between the gaps, and that at the same time devote our time to those macro-issues that require our greatest attention. I really appreciate the support of the Committee members in our efforts to examine our charter and to evaluate our agenda. We have had tremendous support from Bill Shkurti and Chris Culley and the other members of the University who, including the internal audit department at the University assist us.

Lastly, other than the work that we did in Executive Session, we received an update from Mr. Todd Guttman in response to a request we had made that was based upon a story many of you may have seen a number of months ago, where at the University of Louisville, the monies that were used from a research grant, and I believe their department of education, were not used in accordance with the purpose for which the grant was made. We asked Mr. Guttman to update our Committee on what safeguards we have in place here at Ohio State to assure us that what happened there, which has been very embarrassing for that university, and unfortunate, could not happen here. His report was outstanding. That concludes my report.

Mr. Wexner:

Thank you. Questions, comments? You lucked out Bob.

The long awaited Medical Affairs Committee Report, Alan Brass.

Mr. Brass:

Thank you Mr. Chairman, and good morning everyone. The Medical Affairs Committee had a very busy meeting yesterday, and I am going to go through a number of issues and then we will get to ProjectONE, which of course has taken and consumed an awful lot of time of everyone, but I think we are at the point that I think you will really appreciate the final outcome.

Yesterday we started off with finances, and I am happy to tell you that as we reviewed last year's financial situation of our Medical Center, we close on our academic year with, patient admissions up 2.4% from the year before, surgeries were up 6.4%, outpatient visits 6%, emergency room visits 10.5%, operating revenue was 8%, operating gain from operations 10.8%. The reason I went through that is again, even though we are in a very difficult economic time, our Medical Center finances are holding very strong.

For the first two months of this year we continue to see that same trend. We have a big issue called healthcare reform, whatever that might mean. In our forecast, which we will talk about a little later with ProjectONE, it is very important to understand as Trustees that we have taken a conservative approach to that. That is something that we have to be cognizant of, but we do not know what that means to us yet. The finances are looking very good at our Medical Center along with a great academic year, and a start of another academic year.

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We spent some time on the long range financial forecast. I am going to talk about that under ProjectONE.

We had two sets of bylaws that we are recommending on the consent agenda today, Mr. Chairman. Those bylaws are minor in nature, they are clarification bylaws, basically correcting terminology at two of our hospitals. They have been approved by the medical board, and those things will be coming forward as well. We have a long-term lease with a new ambulatory center in Gahanna that is coming forward on the consent agenda as well today.

Another very large item that has been worked on for quite some time is on the consent agenda today, and that is the ratification of appointments for the new Medical Center. If you recall as a Board, in April 2009, we approved the reorganization of The Ohio State University Medical Center by putting a Medical Center governance body in play and have the five respective hospital boards report up to the Medical Center. Today with the ratification of names and terms, basically what has happened is all terms have started anew. New members have joined the boards, they are all staggered terms and I am happy to announce upon our ratification that Dr. Jeff Wadsworth, president and chief executive officer of Battelle will become the new chair of the Ohio State University Medical Center Board of Trustees. We had a governance summit this past Tuesday in which 60 individuals were there to begin our orientation process, reviewing goals, reviewing how we are going to work together. The other thing that is very important to note is that as part of this restructure the chairman of The Ohio State University Medical Center will serve on the Medical Affairs Committee of our Board, and the chairman of the Medical Affairs Committee will serve on the Ohio State University Medical Center Board. That way we can assure ourselves of good continuity, good communication, and great cooperation. I think the Board should be aware of that, and that is on the consent agenda as well today.

I would like to recognize Dr. Souba for the great work that he is doing as it relates to dean of our Medical School. Chip gave a great report in the Medical Affairs Committee meeting, and in just the recent period of time, he and his colleagues are responsible for bringing 18 very great doctors to our Medical Center. As part of that job also, is the retention, and we had 8 of our great doctors that in fact were being looked at to be pulled out of here, and that was a full scale program to make sure that they stay at our great Medical Center. We were very successful. There are 689 new residents and fellows this year coming into our program, 220 medical students with an average GPA of 3.5+. We have a great student body coming in.

At this time I would like to turn our attention to ProjectONE. I would like to ask Dr. Steve Gabbe to come on up and join us. I am going to start with some introductory comments, then I am going to turn it over to Steve to give us a review of ProjectONE. First of all I would like to say that we, by design, intentionally did a 90 day pause, but it has turned out to be about a 100 day pause. I want to thank all of our fellow Trustees and all of the members of the Medical Center and medical school for all of their cooperation. This was an enormous undertaking, they did a great job, and let me tell you the pause ended up in a much better project that is coming forward for adoption today. There were four basic chapters as you all know that we really took time reviewing. First was the financial chapter. We had the forecast reviewed by Deloitte twice, and then we sent it out for a third review by Ken Kauffman with Kauffman and Associates just to make sure that in fact our numbers were reasonable. The second chapter was to make sure that this project is very much coordinated with our One University and our master campus plan. As Ron Ratner brings that plan up as the Trustee in charge, we wanted to make sure that we were fully synchronized with that plan, the best we could possibly be. The third was the re-look, one more time, at the design of our new tower, the platform and the area upon which we are building this, and that has been done. Then the last piece is to take all of those changes and to make sure that the strategic plan for the Medical

Center has been updated so the strategic plan is fully matrixed and in sync with the program plan and the thrust areas that are in this new project, and that has been done. So those are the four chapters which we really concentrated on over the last 90 days. This is a \$1 billion project, \$925 million of bonds, \$75 million of philanthropy. To date we have spent \$121.8 million, those are projects that have been done up to the 90 day pause including the 60 additional beds at our heart hospital, the new MRI, a new faculty office tower, allocation of monies for the biomedical research complex, to finish off the three floors and \$10 million of a contribution to the University as part of the master chiller program that this Medical Center needs and will be benefiting from. You will see that this project, I believe is now ready to go, and today I am going to read after Dr. Gabbe presents, an overview of the project authorization for ProjectONE to be considered after the consent agenda. Dr. Gabbe, thank you for all of your hard work and I will turn it over to you at this point.

PROJECTONE [POWERPOINT PRESENTATION]

Dr. Gabbe:

Thanks so much Alan. Good morning to everybody. Let me begin by recognizing Mr. Brass and Judge Marbley for their leadership during this period of review and our University partners, Jeff Kaplan and Bill Shkurti who led our ESG group. I want to identify for their efforts, Jay Kasey our project manager, and Gail Marsh who leads our strategic planning, and someone who I think was here earlier when we honored Mr. Solove, but who has left, is Dave Schuller. Dave has really lived and breathed this project for many, many years, and deserves a great deal of credit for bringing it to the point we have today.

We have built great hospitals in the past - The Ross Heart Hospital, the original James Cancer Hospital and Solove Research Institute. It is hard to believe that hospital is now nearly 20 years old, but we hope that we are about to build another great hospital on the campus of a great University. This was a very important concept as we recognize that this structure, the largest the University has ever constructed will be on a University campus, unlike other hospital buildings which may be separated by quite a distance from a university affiliation. We also felt very strongly that this was a structure that was about people. It was about the people who would work there, caring for the sickest patients we see every day, and about the people who come for a cure, for a hope to return to health. So we did our very best to make this a site that would be uplifting for all those who work in it or come to it for care.

These buildings are a part of our mission, vision and value, to improve people's lives through innovation, unique aspects of research education and patient care. I have mentioned earlier that there are 100 cancer therapies that are only available at the James, nowhere else in the country. It is consistent with our vision to work as a team as we did in the review of this project to create, disseminate and apply new knowledge, and our mission to personalized healthcare to meet the needs of each individual. There are no more better evidence of this than in the care that our cancer patients receive and the care that our critical care patients receive. Our values across our institution are integrity, teamwork, innovation, excellence and leadership, and we try to live these each day so that we can improve people's lives through personalized healthcare.

Our strategic goals are to become a top 20 academic medical center. Near the time this project is completed and we feel the project has a great role in this, in its ability to, as you noted Mr. Brass, and as Dean Souba told us yesterday, recruit and retain the very best. To become a top ten National Cancer Institute funded cancer program, advancing research, education and patient care. We are very close to that latter goal, and with the addition of 120,000 square feet of new research space, both

in the BioMedical Research Tower and in the hospitals themselves, the new cancer hospital and critical care tower, we feel we can reach that goal in the very near future. We must be a high performance organization to succeed and we must be a workplace of choice if we are going to not only attract but retain the best people. There was a question yesterday from Dr. Reid about nurses, and we believe we have an environment that can attract and retain the very best nurses as evidenced by our magnet status. Finally, generate an investment fund. As Mr. Brass said "this is critical to us funding not only this new construction project but also our other programs in research and education."

Here is a summary of the value of ProjectONE to our strategic plan. It will, as you can see in the mission development at the top, create a personalized healthcare environment. Every room in the new hospitals will be a private room, allowing each individual and his or her family the space and the environment they need. As I mentioned, it certainly will help us toward our strategic goals, it will grow our revenues by 63%, from \$1.7 billion to \$2.6 billion from today through FY17. We expect to see an increase in admissions by 10,000 and in outpatient visits by 300,000. We believe this environment will enhance patient satisfaction and allow us to reach the top 10% across the nation which is our goal. Because of the rooms, the unique aspects of these rooms, we believe that we will reduce our infection rates by about 40%. Today, infectious complications are among the most common our patients face and we are trying to prevent. We have mentioned recruitment and retention and we have talked about the environment for superior care.

Let me summarize for the Trustees the components of ProjectONE. As I have said it's the largest building project in our history. It has a unique feature and that is the teaching and research space is integrated into the patient care space. They all take place in the same environment. The components; we have built a new MRI facility, we have expanded the Ross Heart Hospital by two floors, we have built a faculty office tower and a digestive disease center. ProjectONE includes as well the new cancer hospital and critical care facility, the plan includes the build out of three shelled floors in the BioMedical Research Tower. All private rooms as I have noted and ten operating rooms that will be open when the hospital opens with four additional shelled operating rooms. We should note that we would hope to start the construction early in 2010 and complete it in the second quarter of 2014. The building also includes an ambulatory and diagnostic core in its base. It is a very green building, it will be a LEED Silver building with many unique aspects for sustainability and it will have state of the art technology.

In our planning we tried very hard to address what we hear from our patients. We receive our patient feedback every month and review it carefully and here are some of the issues we addressed in ProjectONE; ease of entry and exit to the Medical Center Campus, there will be a large green space, larger than a football field in front of the hospital that will allow patients and their families to find their way easily and reach the front door of the hospital, so that they can navigate the Medical Center campus. There will be an addition to the large lawn that I have mentioned, a green roof over the critical care tower, and a green roof that our patients receiving chemotherapy will look out onto. That will enhance healing as will the fact that every patient will have an external view, whether it be south to the green lawn, or north to the playing fields behind the hospital. We have also increased parking for staff with the construction of a new garage on 9th Avenue and patients and families will have a garage, the south Cannon Garage, which will give them direct access to the new hospital.

Here are some of the highlights of what happened during this redesign period. We decided that we needed to accelerate the demolition of Cramblett Hall, an important site for our ambulatory care, and do that by the end of 2011. To be able to move the hospital a little further to the south, creating ample room behind the hospital for emergency vehicle traffic. We have redesigned the inpatient units to be

accommodated in a single tower. Now we have not changed the patient care units themselves, our physicians, nurses, families and patients played a great role in designing those units but how they will be sited on each floor has been changed to fit the single tower design. We have changed the exterior finishes so that they will blend with our other hospitals on the medical district and with other campus buildings on the University campus. We have talked a great deal and begun planning to relocate Cannon Drive. This is obviously going to be an important University initiative as well as one where we will need to cooperate with the city and the state so that we can address the flood plain, and by moving Cannon Drive to the west, and create approximately 12 acres of land for new development. As noted, we have revised the parking plans so we will continue to use south Cannon garage that has 602 spaces for our patients and their families and we will not build the 10th Avenue garage that had been planned, saving us \$23 million. We have also included in the ProjectONE budget as I have noted, \$25 million for the build out of the floors in the BioMedical Research Tower and then \$10 million toward the University's South Campus chiller plant. In this map we can see where the new hospital will be. Let me give you some reference. This is Rhodes Hall and Doan Hall behind it, here is the James Cancer Hospital and Solove Research Institute today, here is Meiling and Graves Hall, here is the Ross Heart Hospital and the parking garage, here is the green in front of Rhodes Hall, and as I have noted the traffic flow is ideal for our patients with parking very accessible. The new hospital, and you can see it here, aligns well with Rhodes Hall. That was another change that was made during these plans. Cramblett Hall will be removed. Here is the south Cannon garage so that patients and their families will be able to walk directly into the hospital and here is the green space with the easy flow of traffic around. We will also be developing 10th Avenue so it can give more direct access to this hospital site as well.

ProjectONE will add 480 new beds to our hospital system, there will be 276 cancer beds, 36 beds on each of seven floors, and all of those beds are planned to be built, and an additional 24 beds for a bone marrow transplantation program. There will be 144 beds for critical care and half of those beds, 72, will be built out and 72 will be shelled and there are the 60 beds that have already been built as part of ProjectONE in the Ross Heart Hospital for a total of 480 new beds. All will be open when this hospital is completed with the exception of the 72 shelled critical care beds. Here is our recommended option. We considered several designs, but concluded that the single tower you see here is recommended. I should also note that we had five town hall meetings across the Medical Center campus at our Morehouse ambulatory site, at University Hospital East, we also met in the library on University campus and more than 80% of those attending voted using an audience response system for the single tower.

Let me orient you again, here is where Cramblett Hall was, this is the podium moved a little further south, here is the Ross Heart Hospital by the way, here is the south Cannon garage, so this is the five story podium which will have ambulatory cancer care, it will have our new operating room and diagnostic units, there will be mechanical space here, and then the three critical care floors which extend south and north. This will be a green patio on top of the critical care floors, which will be a great view for patients looking south out of the new cancer hospital which sits right here, seven floors. The elevators have been centralized as I will note, to make it easy to get to rooms on either side of the hospital.

The features of the single tower design that we thought were most important were that every patient room has an exterior view. The siding of the hospital with a podium here improves connectivity to Rhodes Hall. The critical care units in Rhodes Hall and the critical care units in the new hospital line up beautifully as do the operating rooms. The building has less exterior surface so it will lower the cost of construction and increase efficiency for heating and cooling. We will have a single central elevated core and have reduced the number of elevators from 22 to 16. Each elevator is \$1 million, so that is a savings of \$6 million. As I have noted we have

shifted the podium south to improve traffic flow for emergency vehicles on the north side of the hospital and we have reduced, because of the central elevator core, horizontal travel distances for our patients and their families.

Here is a rendering of the single tower hospital in the evening. You can see the podium with the four story glass enclosed atrium, the mechanical floors, critical care floors, front and back and the new cancer hospital. The central elevator core is here. We believe that this really will be a beacon of hope for our patients and their families. This will easily be seen traveling north or south on 315. This hospital project will have a dramatic and positive impact on our city, on the region and on the state. There will be more than 5,000 construction jobs to build this hospital. There will be an additional 10,000 jobs in our city and state. Right now, at University Hospital we have nearly 12,000 employees, and that will grow by 6,000, that is nurses, staff, researchers, technicians, and physicians. There will be an increase of approximately 4,000 jobs indirectly that is in restaurants, retail outlets, rental car places and hotels, so the total job impact right here is 10,000 new jobs after the completion of this project. The economic impact is quite impressive as well. Right now the Medical Center contributes \$2.4 billion to the local economy which will increase to \$4.1 billion, about \$1 billion of direct expenditures from the Medical Center and another \$700 million indirectly. This is where we are today, and I will end with this image of someone that I am sure Tom Lennox and his team know very well on the right, Lance Armstrong who was here just a few weeks ago to ride with us in Pelotonia. Here he is on the podium in Paris at the end of the Tour de France. He has won seven, but he did not win this year, and he is looking at the trophy that Contador is holding and you can see in his eyes and the determination in his face that he will be back next year and he will win his eighth, and that is where we are. We are looking forward to taking on this challenge and we are determined to make it a great success for the University and for the Medical Center, and most importantly for our patients and their families. Thank you.

(See Appendix II for background information, page 145.)

Mr. Brass:

Dr. Gabbe, thank you very much and a job well done. Just a couple of closing comments before I open it up for some questions and additional comments.

When ProjectONE is done we will officially have 1,527 beds built and they will be operating and staffed. We will have 72 beds shelled in the critical care area, so eventually we will be at 1,599 beds in our Medical Center. Sometimes the numbers move around on us, but that is the official number. The plan also is laid out from a master planning standpoint, areas for future research, areas for future hospital buildings to be plugged in. Steve mentioned the podium or the base of the tower which ties directly into the base of Rhodes and Doan, and that is by design, so if in fact we need to tie into the diagnostics for additional beds or additional programs, it can be tied into the base very efficiently. That was part of this redesign also.

I think it is very important for the Board to know that 80%+ of our associates that participated in these town halls are in agreement of this program. That is important. It is important to go out and ask, to explain the program, and get some feedback. It is also important to know that we have a consensus here.

I would be remiss if I did not thank this young man, Judge Marbley, who is the vice chair over the Medical Affairs Committee for all his hard work, staying right there with me all the way through this process, and working with all of our fine professionals.

I would like to stop here before I go into the authorization we will have added to the consent agenda and open it up for some questions and comments about where we are with ProjectONE and any questions you may have, I know we have spent a lot of

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time on this, but I think, Mr. Chairman, we should stop and just see if there are any other questions or comments anyone would like to make.

Mr. Wexner:

Ron, I am curious how you feel about the plan from a master planning point of view; how it integrates strengths and weaknesses.

Mr. Ratner:

It is one of the things I think we really were able to do during this pause is to achieve a real integration. The whole master planning, framework process proceeded quite a bit from the time this original work had been done on ProjectONE and so we had a lot more to offer from that side. We understand the campus better; I think we understand traffic planning and organization a lot better than we did, and then during this pause period we were able to really integrate that. I am very satisfied that we have tremendous framework now in the Medical Center. Some of the other things we are doing, you get underneath as you look at some of the detail, going back to a grid system for roads and accesses is critical. It allows major moves. We have had a concept we have brought forward which we are not ready to propose formally yet, but of moving Cannon, a significant move eventually allowing a tremendous increase in usable space. That has been thought through so that nothing that we are doing in ProjectONE for instance would impede that going forward. Again critical things that we need to pay attention to is that, as the Medical saw, do no harm, and part of this is that we need to do no harm. I think we have really achieved that, we have got tremendous framework, we have looked at it, we have looked at how much additional space we could add. While we are only talking about ProjectONE, if you look over the last 30 years and if you think forward to the next 30 years, the guess is that you are going to have some increase in overall facilities. We wanted to be sure that nothing we are doing in ProjectONE would impede that, that it in fact would promote some of the things we need to do in the future. I think that process of integrating the master plan and the ProjectONE plan has really gone very well. I am very confident that we are at a point where we will not look back at this in ten years and say, wow, that building just is in the wrong place. Believe it or not, I would argue that as we have studied the Medical Center and other parts of the campus, there is more than one building that I would love to see removed and placed differently. I think we have really achieved that milestone and that is critical. I am very confident.

Mr. Brass:

I will share one additional thing; we are adding 100,000 square feet in the Biomedical Research Tower building as part of this project. That will finish the research tower, plus we are adding about another 20,000 square feet of research space in ProjectONE building itself, but the next question is, where is the next research building going because we are still 300,000 – 400,000 square feet short in order for us to get to where we want to be as one of the best medical academic centers in this country.

Mr. Ratner:

In that regard, probably what we needed to do, and I think we have now done, at this stage in the same way that we look at additional hospital beds, we do not know exactly at this point what those beds would need to be and what relationship you would need to have with some of the existing facilities. Same thing with research, we are not exactly sure at this point but we know we need more research space and what its specific program would be. So what we were able to do is in working with the Medical Center team and the University's overall master planning team was to come up with a series of alternatives, and test those alternatives. If this is the sort of hospital facility you would need, where could it go? Are there a number of possible

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options? If in fact research is directly related to certain other activities and needs proximity, could it work? If it needs to be in a larger floor plate building, where would we put it. If it is a smaller floor plate taller building because of the nature of what is going on, where would it go? So we tested a number of different alternatives and I think that is why that part of it really is a master planning process where you say, how can you accommodate a number of future alternatives, not knowing today exactly what those needs would be. I think Alan would concur that we really are very comfortable that we have the bones there to allow for a significant number of alternatives.

Mr. Brass:

One of the other flexibilities we have to be cognizant of is the Medical Center is research in its programs, have to interface with a lot of other departments, schools and colleges throughout the University. We want to make sure that this master plan allows for that flexibility, and that is just as critical, because as we get into building more research, we need to in fact make sure that we are looking at every partnership we can possibly look at regardless of whether it is medical center or agriculture or whatever it might be. That also was part of our thinking process when we did this. Other comments or questions?

Mr. Marion:

One of the strengths of this project from the previous ones that I noticed, you talk about ProjectONE increasing green space, but this particular project seems even more. As we talk about usable space, the connections that we can obtain by maintaining green space, so when you bring folks in from other campuses and they come to Ohio State, it is that green space, sometime that land that we do not necessarily use for structural space, but we use for green space that actually adds a lot of benefit and one of the real strengths of the pause is, there are things we are doing now with the green space that were not being done before. Kudos to the group for listening and being observant and cognizant of that.

Mr. Brass:

Jason, I think that was a sensitivity of everybody, but mostly for our patients. That was really critical, especially for our cancer patients, our critical care patients, and that is part of the healing process. We came to grips with that real early on.

Mr. Shumate:

Again, Alan, I am sure I speak for all the Board. We know this was a very strong team effort, but we want to commend you on your leadership and the very careful and thoughtful analysis. It might be helpful, I have heard you refer to stress testing as a part of this process, and just to review what that means and some of the steps you took to make sure that this plan was truly tested.

Mr. Brass:

Very good question Alex. We actually put together what we call a critical function list, and there were 101 items on it. Basically, we wanted to make sure we had checked off at the end of this project. One for example, an easy one, though for everyone to understand, was the long range forecast. That is why we sent it out three different times for review, to make sure that we had a comfort level, that the forecast was accurate. I will tell you the thought process on that alone was, our University is about to borrow \$925 million of its capability on one project, if we get this wrong, we in fact go in harmful way to help other parts of our University, and we do not want that to happen. Now the good news is the financial trend lines look good. The good news is that we have taken a conservative forecasting approach as it relates to healthcare

reform. The good news is that Dr. Gabbe and Dr. Souba are recruiting the best of the best. The good news is that we are retaining the best of the best. Those are all check offs, or stress testers, because if we find a weak link there, we could have some problems. I am happy to tell you that we worked our way through those stress tests and it took us 90 days, it was the best 90 days we could have put forth. The outcome is far better than where we were 90 days ago, and I think everybody inside our Medical Center and I think our Medical Affairs Committee and I hope our Board feels that strongly. I really think those stress tests paid off.

Dr. Reid:

I want to commend you as well. I would like to dig a little bit more deeply into the economic assumptions that were made around ProjectONE, and if you could help illuminate, no one has the crystal ball to see where the insurance debates will go and so forth, but what are the assumptions that are being made around Medicaid, Medicare, charitable care and so forth. You mentioned that you were very conservative in all of the economic estimations, so I would like to know a little bit more about those critical parts.

Mr. Brass:

Very good question. First start with the volumes. Our volumes have been on a very steady incline, so we have a very good track record, our inhibitor has been beds, so our demand has outnumbered our supply. Once we bring the beds onboard, we have made a conscious decision not to move any of the old beds or to take them offline until we get through this project and then we can re-evaluate the demand side of our equation. As it relates to the economic forecast, we have put a zero percent increase in for Medicaid over this period. For Medicaid, hoping that the state knows that medical inflation is going up far more than zero, but for us to be very conservative, that is what we have put into the forecast. On Medicare we put 1%, not knowing what healthcare might bring forward. The good news, if there is good news, might be that the charity care, the uninsured might find some form of health insurance, all or part, either one of those add to our forecast because we built nothing in for that. So, we left charity care and uninsured care at the same level as we are now, which is at a very high unemployment cycle. I do think we have been very cautious, by design, who knows what else could go wrong, but that is where we are. Great question.

Mr. O'Dell:

I think this is a fantastic project and I appreciate everyone's work. You mentioned the borrowing, and I have been thinking about that a little bit. It seems like we are financing this whole thing either with contributions or borrowing, and I am wondering what the chances are that we could fund more of it with internally generated funds, which in turn would reduce the risk and burden on the University.

Mr. Brass:

That is a great question Wally. Two thoughts. Thought number one is, we are in a very deliberate mode of building our days cash on hand inside our Medical Center, which was not very strong. At a medical center like ours we should have between 80 and 100 days cash on hand as we go through this model, and we are right now in the 50's, so the model takes us up to in the mid 80's to 90 days cash on hand, which is a very solid, prudent financial position. If in fact we do that, then the equity that we can contribute cannot be done. Either you do one or the other, and I think it is very prudent right now for us to build that days cash on hand because in fact if we get some rough weather, we do not have to go back to the University and put other programs in harm's way as it relates to our academic mission of our University. So we are being very careful there.

Another spin on the other side is this: we are going to the bond market. We have always been able to get an extremely favorable rate from the bond market. We are very strong financially. If we can maintain that double A program, we should be able to get a bond rate that is very favorable to our Medical Center and to our University, if that is true, then we are better off using the master plan that we have in play. Therefore, we can invest our money with the days cash on hand correctly and we can use the bond proceeds to manage the debt. The one down side that we as Trustees need to watch, and that is you do not know until you know what the market is at the day you place, so when we hit the market, we have to see what the state's rating is, we have to see where we hit the market at, at what rate that is, and right now we have built in a very reasonable bond rate into the master forecast. If by chance for some reason things go really crazy, I think we have to regroup again and rerun those numbers, but we have the right as Trustees at that magic point to pull back. That is the one cautionary note I am still watching like a hawk, is until we place, we don't know, and we should be in the position of placing very soon. The market is getting better and our finance numbers, that is why at the beginning of our discussion here I said we are coming off very strong financial numbers. That will play well when we hit the market. That is very important. Our storybook looks great. Good question Wally.

Mr. Jurgensen:

You know Alan, maybe another way to think about Wally's question is, and it goes back to something you said in the beginning relative to what this means for future flexibility of the total University. If the internally generated cash flow is going to be directed toward building up days cash on hand, which makes some sense, then the other variable in this is really development, because I think we are going into something in today's commercial real estate environment, if you were going to underwrite this on a standalone basis, highly unlikely you could borrow \$925 million against \$75 million in equity in today's commercial real estate market. As a matter of fact, I pause, it impossible, so the reason we are able to do it is obviously because we are putting forth a full faith in credit, if you will, of the University. There is a linkage there as you suggested between the state's rating and the University's rating that in many respects, totally outside our control. To me it is not so much an issue of what a change in rating means on interest cost that actually to me is the smaller of the two risks. The larger risk is access, whether you can get the principal at all is very much going to be driven by that rating. So we used to think you go from double A to single A, it is just a matter of how many more bases points is that going to cost you. In today's environment going from double A to single A may very well mean you cannot borrow anything. So I think it is really critical that we do, and I know this is in all of our thinking, but just for everyone else in the room, it is really incumbent that at the end of the day we do better than \$75 million of raised equity in this.

Mr. Brass:

I think there are three thoughts. I happen to agree with everything you just said. I think there are three thoughts that go through my mind. Thought number one is to build days cash on hand as fast as we can and get that put away. Second is, in the forecast we are funding depreciation in this model. We are putting it in, it is in the cost, it is in the profit and loss and so on. The third is that if in fact we are successful philanthropically, the more we are, the better we are. There is no doubt about it. Every number in the forecast is built around a strong double A model, every number. Debt to cap rates, EBIDA, every number to a double A, because we are a part of the University. We do not want to pull the University down, we want to add to, not detract from. This forecast is built, this model is built on adding to the University, not detracting from, but philanthropy can help, it will not hurt. Anything we can do to beat that will really help this model.

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President Gee:

Get to work Peter, why are you sitting here?

Mr. Wexner:

Are there any other questions or comments? I have a comment about the pause. And I think you framed it right about doing no harm. In addition to doing no harm, we should do good, and as I have reviewed the plan and the work that has been done, not only does the plan not put the whole University in extremes, it puts us in a better place. I think the thinking that went into reserves and caution and the sensitivities and checking and checking and checking again was just superb. I think the comments that were made about the quality of the campus and the medical campus and the whole campus is that it would be easy in a campus as large as this to expand any part of the campus for that building or that segment to be good, but the whole will be damaged. In this case I think the whole quality of the campus is improved, whether it is green space, traffic, the quality of student and patient and faculty life has improved, the green space and energy is well considered. Again the size and complexity of an urban campus like ours, traffic begins as a problem and hopefully additions that we make help to alleviate that problem, not compound the problem to make it worse for the whole campus. I think the thinking about flexibility and options, because you have projected numbers and academic plans and spaces and needs, is it critical care, is it cancer research, is it all the things that are part of a large and thriving medical center, but we do not know exactly two years, five years or twenty years from now what we will need and so the thinking in terms of options and the flexibility that this gives us is quite important.

Secondly, I think the Board should be proud of what it has done, because I think as all members of the University family we tend to want to cheerlead, but I think the notion of being diligent and questioning and sometimes saying no or to hit the pause button, or let us check this again is a very strong and important function in the governance of the University. It begins when we are kids and our parents say no, if we do not like it, probably those are some of the best lessons. The Medical Center and the University in my view have earned the right to go forward with the project. There are a lot of things I want to do personally that I do not think I have earned the right to do, and a lot of things happen in my business that people want to do, and I always ask myself, have you really earned the right. So when you talk about the growth in the faculty, the growth in the quality of students, the growth in the financial controls and the growth in days of cash quality of our performance, is by a re-measure of our performance. By a re-measure I think we should all feel good that this is a major part of the University and it has earned the right.

Last but not least, thanks to you, Monte, Ron, Gordon and everyone on the Board for their support. But most importantly the medical leadership of the University, because they started it, they paused it, they started it, they paused it, they rethought it, and they collaborated to get us from where we were to where we are. It is just a great model of true collegial thinking where one and one and one could be four, seven, or ten, and it is quite good, so I congratulate Dr. Gabbe, Dr. Souba, Dr. Caligiuri and of course Dr. Schuller. This is well done because you got us from where we were to here, and I am very happy that we are here. Thank you, thank everyone.

Mr. Brass:

I could not have asked for a better lead in. Mr. Chairman I would like to have the Board consider a motion of appreciation, which I would like to read.

EXPRESSION OF APPRECIATION

I would like to move that The Ohio State University Board of Trustees extends its most sincere appreciation to the faculty, staff and leadership of The Ohio State University Medical Center for the hard work, cooperation and assistance they provided over the 90 day period of our intense review and the exceptional work they have done to position our Ohio State University Medical Center for this very significant step.

Upon motion of Mr. Brass, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous voice vote.

Mr. Brass:

Mr. Chairman, I would like to add to the end of our consent agenda, the authorization for ProjectONE, with your permission. Just very quickly, the motion that you will see, basically authorizes ProjectONE to go forward. It is a \$1 billion project; it is made up of six big component parts, one of which is the completion part. It basically includes everything that Steve talked about with the removal of Cramblett and so on. It also has in it additions and deletions in the event that we need to be prudent about deleting something or adding something, depending where the macroeconomics end up here. Those are predetermined as part of this process we have gone through. The motion will authorize immediately the release of \$20 million to go into design and design development. It will also basically ask that the Medical Center come back every six months for additional sums of money that they need to keep the project going until completion. The reason six months was chosen, it will be right at that point that we will have all the design, design drawings back, the costing, and we will be in a position to move the project forward. As Steve Gabbe mentioned, it is our intent to be putting the shovel on the ground for the new project during the first part of 2010. So Mr. Chair, with your permission I would like to add to the consent agenda today, the resolution – Authorization for ProjectONE.

Dr. Frantz:

It will come right after the consent agenda.

Mr. Brass:

The last comment I will make is this. This is a milestone day for our University and our Medical Center. I said this at the Medical Affairs Committee there are a number of great academic centers right now, as well as medical centers, that do not have the ability to go forward. This will put us in a great position to take us into that top 20 of the 120+ medical centers, the 5,000 hospitals or the 569 integrated delivery systems. This is a great day for our University. So I want to thank everybody that helped, and this was a huge team effort, so Mr. Chair, that concludes the Medical Affairs Committee report.

Mr. Wexner:

Thank you very much. I feel like I need to take a deep breath. Maybe hum or do something. Next we have the report of the Development and Investment Committee, Wally.

Mr. O'Dell:

Thank you Mr. Chairman. The Development and Investment Committee met yesterday afternoon. First Mr. Jonathan Hook reported on the very dynamic changes in the investment markets over the past year and a half. Our investment return was -23% in fiscal year 2009. This was pretty much in line with results of many other

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institutions given the troubled financial markets. On the brighter side, from March 1 through August 31, our investment portfolio increased by approximately 21% as the markets improved. Our portfolio is well balanced, per the approved guidelines. The long-term investment portfolio is approximately \$1.8 billion; that is \$1.2 billion in the endowment fund and \$600 million in long-term operational funds. Additionally Mr. Hook reported that many operational improvements have taken place during this past year, reducing overall costs and providing more accurate and timely information. He has also recently completed putting his operational team together.

Then Mr. Peter Weiler gave the development report. Total gifts, grants and commitments were \$319 million in fiscal year 2009 which is up 6% compared to the prior year in a very, very difficult environment. Peter also commented that planning is continuing and progressing on our major campaign. The fiscal 2010 fund raising goal is set at \$300 million; this goal reflects inputs from each college and unit, the new accounting guidelines and the challenging economy that we all face. Mr. Weiler also reported on the \$100 million Students First Campaign, \$29 million has already been raised and he is ahead of plan in this area.

We approved the establishment of 38 new funds and 13 revisions, totaling \$5.1 million. The development report was approved and it is item number nine on the consent agenda. Mr. Chairman, that concludes my report.

Mr. Wexner:

Thank you. Questions, comments?

President Gee reports good news, it is good news.

Next, Academic Affairs and Student Life, Ambassador Ong.

Ambassador Ong:

Thank you Mr. Chairman. Our committee met yesterday and we received presentations on two discussion items from Vice Provost for Academic Programs, Randy Smith and from the Executive Vice President and Provost Joe Alutto.

Vice Provost Smith discussed the ongoing preparations for moving from our traditional quarter system to a semester calendar beginning in the 2012-2013 academic year. To date the University Senate of course has approved the semester calendar. There has been an executive coordinating committee established between the administration and the faculty. We have had initiation of interactions with a number of partner institutions that will be effected by this change in schedule. We have developed a coming calendar conversion website which people can refer to and the committee is in the process of setting up meetings with the curriculum committees of each college and below that each department in the University. The semester conversion process is being led by Vice Provost Smith and by two faculty fellows, one to co-chair the coordinating committee with Mr. Smith, the other to help facilitate curricular change. Assistant Provost Jay Johnson is serving as the project manager for the entire effort.

There has been established now the initial calendar for the 2012-2013 academic year. It will consist of two 70 day semesters, the first from late August until early December and the second from early January until late April. There will then be a short 19 day May session at which special courses of one kind or another, possibly some credit, some not for credit will be offered as curricular additions for students who are interested in taking such short courses. Finally there will be a summer term of 34 days, but with class frequency being increased, students will be able to take courses which in credit hours will be equivalent to what they could achieve in one of the two semesters.

A number of groups are being formed to advise the coordinating committee. These include students, faculty, representatives from the regional campuses and their co-located institutions, member of the key academic support offices and the administration and the like. The committee was favorably impressed by the effort that is underway and the obvious in depth organization of that effort. It is understood by everybody that this is a tremendously complicated project and it is being carried out in probably the least possible time for implementation by August of 2012. We agreed that the provost and the vice provost would return to the Committee at least once a year over the next two years to assure us that progress is being made so that everybody crosses the line to the semester system in time for August 2012.

Provost Alutto then discussed reductions to the Ohio College Opportunity Grant (OCOG) program and the implications for Ohio State. This program was approved just a few years ago in 2006 by the Ohio Board of Regents. It provides for direct grants to the neediest of categories of students for assistance with their tuition and other expenses. It has been available to students at Ohio State both at the Columbus campus and on our four regional campuses, and the amounts have been about \$2,500 a year. Because of the difficulties in achieving a budget settlement between the governor and the general assembly some months ago, this program received some fairly severe cuts in funding. As a result of that, it was announced that immediately, this was during the summer quarter, all grants would be cut to just over \$1,000 for students on the Columbus campus, and students on the regional campuses would receive no grants whatsoever. When this was announced with very short timing, the administration decided that in the spirit of putting students first, it was necessary to give the students who had been relying upon these grants for several years enough time to find a way to secure other kinds of funding to replace the funding that they had either lost entirely in the case of the regional campuses or which had been more than cut in half for those on the Columbus campus. As a result, the University stepped up and for the summer quarter and for the current fall quarter, has made up the difference between the grants available, including zero grants available at the regional campuses and the preexisting grant levels.

This has been done at a cost of about \$2.4 million for the Columbus campus and about \$1.6 million for the regional campuses for a total of \$4 million. Beginning winter quarter 2010 and beyond, students will be informed that they will receive OCOG funding at the new reduced level which for the regional campuses will of course be zero. To minimize the impact of this reduction, the Office of Student Financial Aid is working with each one of these recipients to try and find other ways to fill that gap in funding, which they will experience at that point. The University is studying a number of strategies to replace that funding, these include reviewing federal funding, targeting institutional loans and so on. That work is still in progress.

The Committee commended the administration, they felt the action they had taken because of the very short notice the University had about this change was very much in line as I have said. Our policy of putting students first had encouraged them to proceed with all possible vigor to try to find alternative funding beginning for the winter quarter. Those were our two discussion items for the meeting. We also were asked to approve four items for the consent agenda. The naming of the learning laboratory, the naming of the cartoon library and museum and the naming of certain internal spaces within the William Oxley Thompson Memorial Library which of course has been recently renovated, and finally a number of personnel actions.

Those were all approved and you will find them on the consent agenda. That completes my report.

Mr. Wexner:

Thank you.

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Mr. Marion:

Ambassador regarding the OCOG funds, how are other institutions handling that situation? It is a very bad situation for those that have been affected, and I think our institution has engaged in some very noble actions, but I am really concerned about those regional campuses and students. I do not know what the best strategy is, and I am fearful that we may lose some of those students just on the account of their finances not really because of their know-how.

President Gee:

Well first of all our whole student first strategy is to try and make certain that every student admitted to the University is able to afford to come to the institution. When we have shifts in funding we are moving very quickly to fill up those gaps as much as we can. This was a late date issue for us. I would note though that I think we have been more successful than most in doing that. By the way, let me remind you also that this is the third year this institution has not raised tuition so under any circumstance, affordability is clearly a major priority for this institution, and as I say to almost everyone, this is one of the great education bargains in America. A world class university at a very low cost. Few if any have that opportunity and so that is the reason I think that as you see from our numbers, our numbers are reflecting that quite the contrary is happening. Our numbers are going up rather dramatically.

Mr. Wexner:

Any other questions?

Ms. Swain:

I also wanted to add to make sure the Board knew, this was not the only scholarship like this that was cut or reduced for students. Another one, the Ohio Academic Scholarship that I receive was cut, and I do not think will come around anymore. Students are very grateful that the Provost's Office secured more funding to help provide that scholarship in the upcoming years, so I wanted to echo Jason's comments that we need to make sure students are getting that funding to come here.

Mr. Wexner:

Thank you, any other questions or comments? Hearing none, the long awaited Fiscal Affairs Committee report, Jo Ann.

Ms. Davidson:

I think you put me last on purpose Mr. Chairman. We had our typically scheduled fourth quarter financial update, which opened the meeting of our Fiscal Affairs Committee late yesterday afternoon. The report on the fiscal year 2009 final report is that we did finish the year in a very stable financial situation that permitted us to obviously move ahead with an additional year of the tuition freeze. Looking at fiscal year 2010, which we are just about to complete the first quarter of that year, many of our income areas continue to be stable, research, auxiliaries, our general fund operations and our reserve fund, obviously there will continue to be concerns throughout this year. The health centers system right now is very solid and doing very well. There are unknown factors which have already been discussed and clearly on the enrollment issues in which we have already talked about some of the impact that might be there, particularly on regional campuses because of the laws of the OCOG grant situation. And we will continue with moderate risk, obviously in the investment field and in our private giving with some of our affiliated entities.

We are very pleased because of the strong support we received from the governor and the legislature that our state support share of instruction is scheduled to increase by about \$16 million, but we have already talked about some of the areas in which we have lost state funding from line item appropriations from some of the scholarship programs, and certainly the impact that Jack has mentioned at OARDC. But as we look ahead for fiscal year 2011 and fiscal year 2012, obviously there is such high degrees of uncertainty that we are going to just monitor the situation on a quarter-by-quarter basis as we go through this fiscal year.

You all received a copy of the current funds book. I want to thank Bill Shkurti's staff for putting that together. It really can be the bible for you as far as answers to your questions about the finances of Ohio State. Those of you that might be in the audience that are interested, you can look at that information online in our move to be strong on economic issues here, we did not print a whole lot of copies of that book, but it is available for you online if you want to take a look at it.

Our next report really is again our ongoing report on capital recommendations. Generally that full report comes to the Fiscal Affairs Committee in September. This year we did receive a partial report and I want to mention what will be coming back in October. We always take a six year look at our capital recommendations and Mr. Shkurti reported that there are about \$2.5 billion in requests for capital construction; \$1 billion is obviously ProjectONE. Typically we put about \$260 million in per year on capital, so you can easily do the math and calculate the gap that is there. Clearly our four priorities are the north academic core, ProjectONE, student housing and our infrastructure and our continuous improvement of infrastructure on campus. We will return, I think there is a great deal of work being done between Jeff Kaplan and Bill Shkurti, they will come back in October with a more full report of our capital recommendations and our capital needs. Understanding the gap that we have in revenue, they are also going to look at and identify other funding sources that might be used for some of these capital needs, rather than always relying on the bond of debt that we have already discussed at this particular meeting.

We also had a very quick report, an update on an issue that the Board is familiar with and that was our need to address very quickly some of the concerns about safety issues regarding the bridges that go over Cannon and also connect to Morrill and Lincoln Towers. We have found a solution that does not require Board approval; it is under the \$5 million mark. It will actually answer all the safety questions, many of those bridges will be taken down, several will be replaced, but we are keeping full flexibility because of the discussion on the relocation of Cannon Drive, and not wanting to invest huge sums of money at this particular point, but needing to address obviously the safety issues that we have with those bridges.

We also discussed the ProjectONE resolution in a little different way perhaps than was discussed in the Medical Affairs Committee. Looking at it from the fiscal impact which we have already reviewed and in which I will not go through again, but this resolution that is coming to you, that has been added to the agenda is a very different resolution than what you usually look at. It has much more specificity to it and there is a reason for that, so that everyone understands what we are agreeing to move ahead on. In trying to keep full flexibility on a project, which sometimes gets delayed because of ever certain steps having to come back to the Board for approval, we are overwriting that in the resolution, but we are requiring that no funds be expended unless they are released by this Board. So that \$20 million has a release of some funding to continue to do the design work that needs to be done now, but anytime those funds are exhausted, they need to come back to the Board for approval and so we keep our own fiscal responsibility on oversight on that particular project.

We have for the Board approval the budget for fiscal year 2010, which the Fiscal Affairs Committee was given the authority to give interim approval to that, which we

did in July. The total current funds budget is \$4.4 billion. When you think about that in relationship to the state budget which is just a few billion above 20, you understand the enormous budget that we are operating with and we are authorizing. So that is back for full Board approval. There was a student activity fee increase that was presented to the Fiscal Affairs Committee yesterday by representatives of the undergraduate and the graduate student body. This is a \$15 fee that was first enacted in 2003, and I thought it was interesting that today when you recognized Barbara Reichert, one of our students today, many of the things that you refer to that she had participated in on campus are funded through this student activity fee. They have asked us to increase that fee to \$25 with the agreement that there would not be any further fee increase until at least fiscal year 2015. They gave a great report of the various programs and the student organizations that are funded on campus with the student activity fee, so we are recommending that we approve that.

You have your authority to enter into contracts, I only want to mention, I think in that group, one contract, and that really deals with the student housing issue. The south high-rise apartments which are student housing which we have agreed to go back to the design phase because there are some new recommendations based upon the master planning of how we better utilize those facilities in which we can increase by about 460 beds by putting a connector between four of those buildings, two and two, which make them easier to operate, improve the entry into those and give us a student activity improvement and student study rooms and still use the same base elevators and not have to replicate any of that expense, so we are going back to the drawing board to actually redo that design. We will give you a better estimate on what that cost differential will be in doing that.

There are four leases for your approval. One that Alan Brass talked about for an ambulatory center in Gahanna. The three other leases are 1) OSU Mansfield campus for a piece of ground in which they will build a not for profit nursing facility, which actually is used also by the students at our regional campus in Mansfield, 2) in Ashtabula County for some land that we use to study the growing of grapes and changing the footprint of that land a little bit 3) office space that is leased for the Medical Center on Ackerman Road. That completes our report and we recommend all the items that are assigned to us in our consent agenda for your approval.

Mr. Wexner:

Thank you Jo Ann. We now go to the consent agenda.

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CONSENT AGENDA

RATIFICATION OF COMMITTEE APPOINTMENTS 2009-2010

Resolution No. 2010-1

BE IT RESOLVED, That the ratification of Committees appointments and the recognition of the newly formed working groups for 2009-10 are as follows:

Academic Affairs and Student Life Committee:

John D. Ong, Chair
Algenon L. Marbley, Vice Chair
Douglas G. Borror
Brian K. Hicks
Linda S. Kass
Janet B. Reid
William G. Jurgensen
Alexis L. Swain

Leslie H. Wexner (ex officio)

Fiscal Affairs Committee:

Jo Ann Davidson, Chair
Robert H. Schottenstein, Vice Chair
Alex Shumate
Walden W. O'Dell
John C. Fisher
Alan W. Brass
Ronald A. Ratner

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Jason W. Marion
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner
Algenon L. Marbley
James Bachmann
James Gilmour
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Algenon L. Marbley, Vice Chair
Jo Ann Davidson
Robert H. Schottenstein
Brian K. Hicks
Janet B. Reid
Alexis L. Swain
Jeff Wadsworth
Leslie H. Wexner (ex officio)

Development and Investment Committee:

Walden W. O'Dell, Chair
Ronald A. Ratner, Vice Chair
Douglas G. Borrer
John C. Fisher
Linda S. Kass
William G. Jurgensen
John B. Gerlach, Jr.
David A. Rismiller
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair

Jo Ann Davidson, Vice Chair
John D. Ong
Linda S. Kass
Janet B. Reid
Jason W. Marion
Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair (ex officio)
John D. Ong
William G. Jurgensen
Jason W. Marion
Leslie H. Wexner (ex officio)

Research/Outreach Working Group

G. Gilbert Cloyd, Chair
Alex Shumate
Brian K. Hicks
William G. Jurgensen

Facilities/Master Planning Working Group

Ronald A. Ratner, Chair
Robert H. Schottenstein
Alan W. Brass

Steering Working Group

Leslie H. Wexner, Chair
Jo Ann Davidson
Alex Shumate
Robert H. Schottenstein
Alan W. Brass
Ronald A. Ratner
E. Gordon Gee

UNIVERSITY MEDICAL CENTER EMERITUS BOARD APPOINTMENTS

Resolution No. 2010-2

Synopsis: Approval of inaugural appointments to the Medical Center Emeritus Board is proposed.

WHEREAS the Board of Trustees on April 3, 2009, approved the creation of a new Medical Center governance structure; and

WHEREAS in accordance with the University Medical Center Board Bylaw 3335-93-01(F), from time to time, upon the request of the President, the Board of Trustees may appoint individuals who have provided exemplary service on any of the hospital boards as members of the Medical Center Emeritus Board:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed as inaugural members of the Medical Center Emeritus Board, effective immediately:

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George T. Harding, IV (emeritus member, OSU Harding Hospital Board)
Elizabeth M. Ross (honorary member, OSU Ross Heart Hospital Board)
Richard J. Solove (citizen member, James Cancer Hospital Board)

RATIFICATION OF APPOINTMENTS TO MEDICAL CENTER BOARDS

Resolution No. 2010-3

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospitals Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

Medical Center Board

Cheryl Krueger – effective July 1, 2009, through June 30, 2010
Liza Kessler – effective July 1, 2009, through June 30, 2011
Corbett Price – effective July 1, 2009, through June 30, 2011
Jeffrey Wadsworth – effective July 1, 2009, through June 30, 2012
Jeffrey Wadsworth, Chair, effective July 1, 2009, through June 30, 2010
Abigail Wexner – effective July 1, 2009, through June 30, 2012

University Hospitals Board

Todd Barnum – effective July 1, 2009, through June 30, 2011
John Havens – effective July 1, 2009, through June 30, 2011
Nancy Petro – effective July 1, 2009, through June 30, 2011
George Skestos – effective July 1, 2009, through June 30, 2011
James Bachmann – effective July 1, 2009, through June 30, 2012
Betty Montgomery – effective July 1, 2009, through June 30, 2012
David Lauer – effective July 1, 2009, through June 30, 2012
Anthony White – effective July 1, 2009, through June 30, 2012

James Cancer Hospital Board

Richard Butera – effective July 1, 2009, through June 30, 2010
Jonathon Eesley – effective July 1, 2009, through June 30, 2011
Barbara Kunz – effective July 1, 2009, through June 30, 2011
Edward Razek – effective July 1, 2009, through June 30, 2012
Alec Wightman – effective July 1, 2009, through June 30, 2012

University Hospital East Board

Nancy Jeffrey – effective July 1, 2009, through June 30, 2010
Karen Angelou – effective July 1, 2009, through June 30, 2011
Frederick Ransier, III – effective July 1, 2009, through June 30, 2011
George Skestos – effective July 1, 2009, through June 30, 2011
Denny Bowman – effective July 1, 2009, through June 30, 2012
Gregory Lashutka – effective July 1, 2009, through June 30, 2012

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James Phieffer – effective July 1, 2009, through June 30, 2012

OSU Harding Hospital Board

Charles Schneider – effective July 1, 2009, through June 30, 2010
Donald Scriven – effective July 1, 2009, through June 30, 2010
Yvette McGee Brown – effective July 1, 2009, through June 30, 2011
Richard Harding – effective July 1, 2009, through June 30, 2012
Lee Szykowny – effective July 1, 2009, through June 30, 2012

Ross Heart Hospital

Yaromir Steiner – effective July 1, 2009, through June 30, 2010
John Gerlach – effective July 1, 2009, through June 30, 2011
William Wells – effective July 1, 2009, through June 30, 2011
Frank Wobst – effective July 1, 2009, through June 30, 2011
Ari Deshe – effective July 1, 2009, through June 30, 2012
Jeannette Bradley – effective July 1, 2009, through June 30, 2012
Sarah Ross Soter – effective July 1, 2009, through June 30, 2012

**AMENDMENTS TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE
MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2010-4

Synopsis: The amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on May 28, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix III for background information, page 153.)

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
AND RULES AND REGULATIONS OF THE MEDICAL STAFF
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2010-5

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to Bylaw 3335-111-11 of the *James Cancer Hospital Board Bylaws*, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the*

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Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on July 28, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* are hereby adopted effective immediately.

(See Appendix IV for background information, page 168.)

NAMING OF THE LEARNING LABORATORY

Resolution No. 2010-6

In the Clinical Skills Education and Assessment Center, The Ohio State University College of Medicine: The Ann Crowe Essig Patient Simulation Learning Laboratory

Synopsis: The naming of the patient simulation learning laboratory in the Clinical Skills Education and Assessment Center, located at the Prior Health Sciences Library, 376 W. 10th Avenue, on the medical center campus; that provides an innovative training facility with state-of-the-art technology for clinical skills medical education and assessment, is proposed.

WHEREAS the Clinical Skills Education and Assessment Center (CSEAC) is a cornerstone of the new clinical skills curriculum of the College of Medicine; and

WHEREAS Dr. LeRoy J. Essig has committed to providing contributions to the College of Medicine to establish an endowed fund, The Ann Crowe Essig Patient Simulation Learning Lab Fund, to support student medical education programs at the CSEAC; and

WHEREAS Dr. Essig's commitment is providing critical financial support that will promote the success of the CSEAC and that honors his wife's passion for student education and his own interest in supporting the College and his alma mater; and

WHEREAS Dr. LeRoy J. Essig has provided significant contributions to other areas of The Ohio State University; and

WHEREAS Dr. LeRoy J. Essig has made a significant commitment binding to his and Ann Crowe Essig's estates' executors, administrators, heirs, other successors and assigns and designating to the College of Medicine to create The Ann Crowe Essig Patient Simulation Learning Lab Fund:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the patient simulation learning laboratory in the CSEAC be named The Ann Crowe Essig Patient Simulation Learning Laboratory.

NAMING OF THE CARTOON LIBRARY AND MUSEUM

Resolution No. 2010-7

**In the University Libraries
The Billy Ireland Cartoon Library and Museum**

Synopsis: The naming of the Cartoon Library and Museum program of the University Libraries is proposed, which is located at 27 West 17th Avenue Mall on the main campus, and containing unique collections of original art and manuscript materials: the International Museum of Cartoon Art Collection containing more than 200,000 original cartoons; the San Francisco Academy of Comic Art Collection; the Jay Kennedy Collection of more than 9,500 underground comic books; Archival professional records including the Association of American Editorial Cartoonists, National Cartoonists Society, Newspaper Features Council, and Cartoonists Guild; Biographical registry of cartoonists containing files for more than 5,000 cartoonists and clipping files organized by cartoon-related subjects; and an extensive collection of Japanese comics known as manga.

WHEREAS Elizabeth Ireland Graves Charitable Trust has provided significant contributions to The Ohio State University Cartoon Library and Museum, and has provided additional contributions to The Ohio State University for the renovation of Sullivant Hall; and

WHEREAS the Cartoon Library and Museum will relocate to Sullivant Hall upon completion of the renovation project:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that The Ohio State University Cartoon Library and Museum be named The Billy Ireland Cartoon Library and Museum.

**NAMING OF INTERNAL SPACES IN THE
WILLIAM OXLEY THOMPSON MEMORIAL LIBRARY**

Resolution No. 2010-8

Synopsis: The naming of internal spaces in the William Oxley Thompson Memorial Library, located at 1858 Neil Avenue Mall, is proposed.

WHEREAS this great campus landmark has been restored to its original grandeur and completely redesigned to integrate twenty-first century technologies with the best of traditional library services; and

WHEREAS the renovated Thompson Library will advance Ohio State's academic reputation, improve the teaching and learning environment, strengthen the university's ability to conduct research, and help attract top quality faculty and students; and

WHEREAS the donors listed below have provided significant contributions to the renovation of the Thompson Library:

- Thom & Pat Robinson
- Ab Dolly & Ralph Cohen Foundation
- Paul G Duke Foundation. Inc.
- John & Shirley Berry
- John & Janet Creighton
- Ingram-White Castle Foundation

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- Robert & Carole Hummel
- JPMorgan Chase & Company
- Fifth Third Foundation
- Robert & Sally Gardner
- Robert & Mary Reusché
- Herman J. Albrecht Library of Historical Architecture Foundation
- Jim and Ellen Tressel

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the following spaces be named:

- Room 260 - The Buckeye Reading Room
- Western Addition - Robinson Wing
- Room 200 - Cohen Family Grand Reading Room
- West Atrium - Paul G. Duke Atrium
- Café Terrace - Berry Café and Terrace
- Room 105 - Creighton Special Collections Reading Room
- Room 450 - Ingram White Castle Foundation Study Room
- Room 460 - Carole Turner Hummel Scholars Lounge
- Room 165 - JPMorgan Chase Study Room
- Room 150 - Fifth Third Foundation Study Room
- Room 205 - The Gardner Family Map Room
- Room 455 - Robert and Mary Reusché Study Room
- Room 100 - Herman J. Albrecht Library of Historical Architecture
- Room 480 - Tressel Terrace

PERSONNEL ACTIONS

Resolution No. 2010-9

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 5, 2009, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence without Salary, Professional Improvement Leave, Emeritus Titles, and salary rolls with promotion, tenure and reappointments, as detailed in the University Budget, be approved.

Appointments

Name:	WILLIAM T. ABRAHAM
Title:	Professor (Designated Chair of Excellence in Cardiovascular Medicine)
College:	Medicine
Term:	October 1, 2009, through September 30, 2014
Name:	WAYNE E. CARLSON
Title:	Vice Provost for Undergraduate Studies Dean for Undergraduate Education
Office:	Academic Affairs
Term:	September 1, 2009, through August 31, 2014

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Name: M. DOLAN EVANOVICH
Title: Vice President for Strategic Enrollment Planning
Office: Academic Affairs
Term: September 1, 2009, through August 31, 2014

Name: THOMAS K. GREGOIRE
Title: Interim Dean
College: Social Work
Term: September 1, 2009 – until a permanent Dean is appointed

Name: LONNIE J. KING
Title: Dean and Professor (Ruth Stanton Chair in Veterinary Medicine)
College: Veterinary Medicine
Term: September 1, 2009, through August 31, 2014

Name: JOHN M. NUSSTEIN
Title: Associate Professor (Dr. William J. Meyers Endowed Chair in Endodontics)
College: Dentistry
Term: July 1, 2009, through June 30, 2014

Name: ALI REZAI
Title: Professor (The Julius F. Stone Chair in Cancer Research)
College: Medicine
Term: July 1, 2009, through June 30, 2012
Titles: Director, OSU Functional Neurosurgery Program, OSU Center for Neuromodulation, and the OSU Neurosurgical Innovations
Term: July 1, 2009, through June 30, 2014

Name: DONALD B. TOBIN
Title: Associate Professor (Frank E. and Virginia H. Bazler Designated Professorship in Business Law)
College: Moritz College of Law
Term: August 12, 2009, through July 31, 2013

Name: MICHAEL F. TWEEDLE
Title: Professor (The Stefanie Spielman Chair in Cancer Imaging)
Hospital/Institute: The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2009, through June 30, 2013

Reappointments

Name: GLENN S. DAEHN
Title: Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: MARTHA M. GARLAND
Title: Vice Provost for Enrollment Services and Dean for Undergraduate Education
Office: Academic Affairs
Term: June 30, 2009, through, August 31, 2009

September 18, 2009 meeting, Board of Trustees

Name: SOMNATH GHOSH
Title: Professor (The John B. Nordholt Professorship in Mechanical Engineering or Metallurgical Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: RONGXING LI
Title: Professor (The Lowber B. Strange Designated Professorship in Civil Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: MICHAEL J. MILLS
Title: Professor (Taine G. McDougal Professorship in Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: STEVEN A. RINGEL
Title: Professor (The Neal A. Smith Chair in Electrical Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Name: GREGORY S. ROSE
Title: Dean and Director
Regional Campus: The Ohio State University - Marion
Term: July 1, 2009, through June 30, 2014

Name: YUAN F. ZHENG
Title: Professor (The Howard D. Winbigler Designated Chair in Engineering)
College: Engineering
Term: July 1, 2009, through June 30, 2014

Appointments/Reappointments of Chairpersons/Directors

JERRY M. BIGHAM*, Director, School of Environment and Natural Resources, effective July 1, 2009, through December 31, 2009.

SUSAN W. FISHER*, Chair, Department of Entomology, effective October 1, 2009, through December 31, 2009.

RAIMUND E. GOERLER, Interim Director, University Libraries, effective June 5, 2009, until a permanent director is appointed.

TINA M. HENKIN, Chair, Department of Microbiology, effective July 1, 2009, through June 30, 2013.

SARAH I. JOHNSTON*, Director, Center for the Study of Religion, effective October 1, 2009, through June 30, 2010.

MARK B. LANDON, Interim Chair, Department of Obstetrics and Gynecology, effective July 1, 2009, through June 30, 2010.

W. BERRY LYONS, Director, School of Earth Sciences, effective October 1, 2009, through September 30, 2013.

LAWRENCE H. NEWCOMB, Interim Chair, Department of Human and Community Resource Development, effective July 1, 2009, through June 30, 2010.

September 18, 2009 meeting, Board of Trustees

MUTHU PERIASAMY*, Chair, Department of Physiology and Cell Biology, effective July 1, 2009, through June 30, 2013.

DANIEL D. SEDMAK, Interim Chair, Department of Pathology, effective July 1, 2009, through June 30, 2010.

MARC J. TASSE, Director, Nisonger Center, effective July 1, 2009, through June 30, 2013.

D. BRADLEY WELLING*, Chair, Department of Otolaryngology, effective July 1, 2009, through June 30, 2013.

* reappointment

Leaves of Absence Without Salary

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2009 to continue artistic work with Bebe Miller Company.

PETER P. SWIRE, Professor, Moritz College of Law, effective July 17, 2009, through, July 16, 2010, to serve as Special Assistant to the President at the National Economic Council.

CHARLES R. WISE, Professor, John Glenn School of Public Affairs, effective July 1, 2009, through July 31, 2009, to fulfill obligations and Indiana University.

MICHELLE L. ALEXANDER, Associate Professor, Moritz College of Law and Kirwan Institute for the Study of Race and Ethnicity in the Americas, effective Autumn Semester 2009 and Winter Semester 2010, for a consulting opportunity.

JULIA N. HAWKINS, Assistant Professor, Department of Greek and Latin, effective Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010, for personal reasons.

Professional Improvement Leave

NORMAND R. ST. PIERRE, Professor, Department of Animal Sciences, effective August 1, 2009, through, July 31, 2010.

Emeritus Titles

TERRY M. BARRETT, Department of Art Education with the title Professor Emeritus, effective September 1, 2009.

CLIVE A. EDWARDS, Department of Entomology with the title Professor Emeritus, effective July 1, 2009.

LOREN V. GEISTFELD, Department of Consumer Sciences with the title Professor Emeritus, effective July 1, 2009.

DAVID A. GOLDBERGER, Moritz College of Law with the title Professor Emeritus, effective July 1, 2009.

BARBARA A. HANAWALT, Department of History with the title Professor Emeritus, effective January 1, 2010.

DAVID J. HART, Department of Chemistry with the title Professor Emeritus, effective September 1, 2009.

September 18, 2009 meeting, Board of Trustees

RANDALL B. HEILIGMANN, School of Environment and Natural Resources with the title Professor Emeritus, effective July 1, 2009.

HARRY L. MATHEWS, Department of Marketing and Logistics with the title Professor Emeritus, effective July 1, 2009.

DAVID E. ORIN, Department of Electrical and Computer Engineering with the title Professor Emeritus, effective September 1, 2009.

KENNETH T. PEARLMAN, Knowlton School of Architecture with the title Professor Emeritus, effective July 1, 2009.

FLOYD L. SCHANBACHER, Department of Animal Sciences with the title Professor Emeritus, effective September 1, 2009.

PAULETTE P. SCHMIDT, College of Optometry with the title Professor Emeritus, effective September 1, 2009.

SIGRID WAGNER, School of Teaching and Learning with the title Professor Emeritus, effective July 1, 2009.

STEVEN E. WEISBRODE, Department of Veterinary Biosciences with the title Professor Emeritus, effective July 1, 2009.

ROGER N. WILLIAMS, Department of Entomology with the title Professor Emeritus, effective July 1, 2009.

STUART H. ZWEBEN, Department of Computer Science and Engineering with the title Professor Emeritus, effective September 1, 2009.

CHARLES E. ALBRIGHT, Department of Integrated Systems Engineering with the title Associate Professor Emeritus, effective July 1, 2009.

PAI-CHENG CHU, Department of Accounting and Management Information Systems with the title Associate Professor Emeritus, effective July 1, 2009.

SUSAN W. CRUSEY, Ohio State University Extension with the title Associate Professor Emeritus, effective September 1, 2009.

SHARON L. MADER, Ohio State University Extension with the title Associate Professor Emeritus, effective September 1, 2009.

GARY E. MEANS, Department of Biochemistry with the title Associate Professor Emeritus, effective July 1, 2009.

MERI MEREDITH, University Libraries with the title Associate Professor Emeritus, effective July 1, 2009.

RICHARD J. MURDOCK, Department of Accounting and Management Information Systems with the title Associate Professor Emeritus, effective July 1, 2009.

GREGORY M. PROCTOR, School of Music with the title Associate Professor Emeritus, effective July 1, 2009.

RANDALL L. SCHOLL, Department of Plant Cellular and Molecular Biology with the title Associate Professor Emeritus, effective September 1, 2009.

FREDERIC L. SNYDER, Ohio State University Extension with the title Associate Professor Emeritus, effective September 1, 2009.

September 18, 2009 meeting, Board of Trustees

WILLIAM D. TAYLOR, School of Educational Policy and Leadership with the title Associate Professor Emeritus, effective October 1, 2009.

NICOLA S. EYRE, Ohio State University Extension with the title Assistant Professor Emeritus, effective July 1, 2009.

JOHN H. HIXSON, Ohio State University Extension with the title Assistant Professor Emeritus, effective July 1, 2009.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Ballengee-Morris, Christine, Art Education, effective October 1, 2009

Blatti, Richard, School of Music, effective October 1, 2009

Nelson, Ardine, Art, effective October 1, 2009

Tarantino, Mary, Theatre, effective October 1, 2009

Walker, Sydney, Art Education, effective October 1, 2009

Will, Udo, School of Music, effective October 1, 2009

Williams, Valerie, Dance, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Gill, Carolina L, Industrial, Interior & Visual Communication Design, effective October 1, 2009

Kaplan, Scot, Art, Marion, effective October 1, 2009

Kearney, Kristine Anne, Theatre, effective October 1, 2009

Sanders III, James, Art Education, effective October 1, 2009

Tan, Kia-Hul, School of Music, effective October 1, 2009

Vinegar, Aron, History of Art, effective October 1, 2009

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Foster, Mark, Biochemistry, effective October 1, 2009

Holomuzki, Joe, Evolution, Ecology & Organismal Biology, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Fredrick, Kurt Lawrence, Microbiology, effective October 1, 2009

Miriti, Maria N., Evolution, Ecology & Organismal Biology, effective October 1, 2009

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Burack, Cynthia, Women's Studies, effective October 1, 2009

Denton, Kirk, East Asian Languages & Literatures, effective October 1, 2009

Highley, Christopher, English, effective October 1, 2009

Nakayama, Mineharu, East Asian Languages & Literatures, effective October 1, 2009

Noda, Mari, East Asian Languages & Literatures, effective October 1, 2009

Roth, Randolph, History, effective October 1, 2009

Watson, Julia, Comparative Studies, effective October 1, 2009

September 18, 2009 meeting, Board of Trustees

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Armstrong, Philip Alexander, Comparative Studies, effective October 1, 2009
Cashman, Ray, English, effective October 1, 2009
Cope, Virginia Hollingsworth, English, Newark, effective October 1, 2009

COLLEGE OF HUMANITIES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE (contd)

Jeffries, Hasan Kwame, History, effective October 1, 2009
Latorre, Guisela, Women's Studies, effective October 1, 2009
Lee, Sukjae, Philosophy, effective October 1, 2009
O'Riley, Michael, French & Italian, effective October 1, 2009
Poggo, Scopas S, African-American & African Studies, Mansfield, effective October 1, 2009
Smith, Stephanie Jo, History, effective October 1, 2009
Wanzo, Rebecca A., Women's Studies, effective October 1, 2009
Weiser, Elizabeth, English, effective October 1, 2009

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Gregory, Thomas, Mathematics, Mansfield, effective October 1, 2009
Herzog, Ivo, Mathematics, Lima, effective October 1, 2009
Kleffner, Mark, School of Earth Sciences, Lima, effective October 1, 2009
Krissek, Lawrence, School of Earth Sciences, effective October 1, 2009
Stanek, Krzysztof, Astronomy, effective October 1, 2009
Tian, Fei-Ran, Mathematics, effective October 1, 2009
Wilson, Terry, School of Earth Sciences, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Calder, Catherine A, Statistics, effective October 1, 2009

TENURE [at rank of Associate Professor]

Kubatko, Laura, Statistics, effective October 1, 2009

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Haynie, Dana, Sociology, effective October 1, 2009
Paxton, Pamela, Sociology, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Brooks, Sarah Marie, Political Science, effective October 1, 2009
Klochko, Marianna A, Sociology, Marion, effective October 1, 2009
Munroe, Darla, Geography, effective October 1, 2009
Nooruddin, Irfan, Political Science, effective October 1, 2009
Opfer, John Erich, Psychology, effective October 1, 2009
Shaffer, Dennis M., Psychology, Mansfield, effective October 1, 2009
Thompson, Alexander Sackett, Political Science, effective October 1, 2009
Xiao, Ningchuan, Geography, effective October 1, 2009

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Anand, Jaideep, Management & Human Resources, effective October 1, 2009
Muhanna, Waleed, Accounting & Management Information Systems, effective October 1, 2009
Werner, Ingrid, Finance, effective October 1, 2009

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PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hou, Kewel, Finance, effective October 1, 2009

Knemeyer, August Michael, Marketing & Logistics, effective
October 1, 2009

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Doohan, Douglas, Horticulture & Crop Science, effective October 1, 2009

Dorrance, Anne, Plant Pathology, effective October 1, 2009

Earnest, Garee, OSUE Administration, effective October 1, 2009

Heimlich, Joseph, OSUE Administration, effective October 1, 2009

Scheer, Scott, Human and Community Resource Development, effective
October 1, 2009

Shetlar, David, Entomology, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Brown Maurus, OSUE County Operations, effective October 1, 2009

Canas, Luis A, OARDC-Entomology, effective October 1, 2009

Dami, Imed E, Horticulture & Crop Science, effective October 1, 2009

Gehrt, Stanley D., School of Environment & Natural Resources, effective
October 1, 2009

Rodriguez-Saona, Luis Enrique, Food Science & Technology, effective
October 1, 2009

Vanderknaap, Esther, Horticulture & Crop Science, effective
October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR HAS TENURE

Thomas, Jerold, OSUE County Operations, effective October 1, 2009

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Samimy, Keiko, School of Teaching & Learning, effective October 1, 2009

Slesnick, Natasha, Human Development & Family Science, effective
October 1, 2009

Soter, Anna, School of Teaching & Learning, effective October 1, 2009

Ward, Phillip, School of Physical Activity and Educational Services,
effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dixon, Adrienne, School of Teaching & Learning, effective
October 1, 2009

Fields, Sarah, School of Physical Activity and Educational Services, effective October
1, 2009

Haneda, Mariko, School of Teaching & Learning, effective October 1, 2009

Irving, Karen Elizabeth, School of Teaching & Learning, effective
October 1, 2009

Kinloch, Valerie, School of Teaching & Learning, effective October 1, 2009

Schoppe-Sullivan, Sarah J, Human Development & Family Science, effective October
1, 2009

Turner, Brian, School of Physical Activity and Educational Services, effective October
1, 2009

TENURE [at rank of Associate Professor]

Morgan, Sheila, School of Physical Activity and Educational Services,
effective October 1, 2009

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Wilkinson, Deanna Lyn, Human Development & Family Science, effective October 1, 2009

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Adamovich, Igor, Mechanical Engineering, effective October 1, 2009

El Gamal, Hesham, Electrical and Computer Engineering, effective October 1, 2009

Lannutti, John, Materials Science Engineering, effective October 1, 2009

Walker, Harold, Civil, Environmental Engineering & Geodetic Sciences, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Agarwal, Gunjan, Biomedical Engineering, effective October 1, 2009

McMorrough, John, Knowlton School of Architecture, effective October 1, 2009

Sezen, Halil, Civil, Environmental Engineering & Geodetic Sciences, effective October 1, 2009

Sinha, Prasun, Computer Science and Engineering, effective October 1, 2009

TENURE [at rank of Associate Professor]

Chen, Jen-Ping, Aerospace Engineering, effective October 1, 2009

Gooch, Keith, Biomedical Engineering, effective October 1, 2009

JOHN GLENN SCHOOL OF PUBLIC AFFAIRS

PROMOTION TO PROFESSOR

Keeler, Andrew, effective October 1, 2009

COLLEGE OF NURSING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

von Sadovszky, Victoria A., effective October 1, 2009

COLLEGE OF NURSING

REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Gottesman, Mary, effective October 1, 2009 and October 1, 2010

Warren, Barbara Jean, effective October 1, 2009 and October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Chaudry, Rosemary, effective October 1, 2009 and October 1, 2010

Elfrink, Victoria L, effective October 1, 2009 and October 1, 2010

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Knoell, Daren, effective October 1, 2009

Lee, Robert, effective October 1, 2009

COLLEGE OF PHARMACY

REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Mehta, Bella, effective October 1, 2009 and October 1, 2010

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COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Quan, Ning, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Leblebicioglu, Binnaz, effective October 1, 2009

COLLEGE OF DENTISTRY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Srisukjo, Kanokraj, effective October 1, 2009 and October 1, 2010

REAPPOINTMENT

Bean, Canise Yvette, effective October 1, 2010

Golden, William, effective October 1, 2010

COLLEGE OF LAW

PROMOTION TO PROFESSOR

Huefner, Steven F, effective 8/16/2009

Lee, Edward S. effective 8/16/2009

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Anand, Rene, Pharmacology, effective October 1, 2009

Gu, Howard, Pharmacology, effective October 1, 2009

Hardin, Dana, Pediatrics, effective October 1, 2009

Marcucci, Guido, Internal Medicine, effective October 1, 2009

Otterson, Gregory, Internal Medicine, effective October 1, 2009

Post, Douglas, Family Medicine, effective October 1, 2009

Smith, Gary, Pediatrics, effective October 1, 2009

Tridandapani, Susheela, Internal Medicine, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Agrawal, Amit, Otolaryngology, effective October 1, 2009

Bonsu, Bema K, Pediatrics, effective October 1, 2009

Bridge, Jeffrey, Pediatrics, effective October 1, 2009

Comstock, R. Dawn, Pediatrics, effective October 1, 2009

Crestanello, Juan, Surgery, effective October 1, 2009

Evans, Kevin, School Allied Medical Professions, effective October 1, 2009

Gerhardt, Cynthia, Pediatrics, effective October 1, 2009

Gordillo, Gayle, Surgery, effective October 1, 2009

Hazey, Jeffrey, Surgery, effective October 1, 2009

Kaur, Balveen, Neurological Surgery, effective October 1, 2009

Khramtsov, Valery, Internal Medicine, effective October 1, 2009

Ma, Jiyan, Molecular & Cellular Biochemistry, effective October 1, 2009

McTigue, Dana, Neuroscience, effective October 1, 2009

Mykytyn, Kirk, Pharmacology, effective October 1, 2009

Roy, Sashwati, Surgery, effective October 1, 2009

Wu, Haifeng, Pathology, effective October 1, 2009

Xiang, Huiyun, Pediatrics, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Rajab, Amer, Surgery, effective October 1, 2009

September 18, 2009 meeting, Board of Trustees

TENURE [at rank of Associate Professor]

Gerhardt, Mark A, Anesthesiology, effective October 1, 2009
Raman, Subha, Internal Medicine, effective October 1, 2009
Vannatta, Kathryn Anne, Pediatrics, effective October 1, 2009

COLLEGE OF MEDICINE
REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Erdman, Steven H, Pediatrics, effective October 1, 2009
Pakalnis, Ann, Pediatrics, effective October 1, 2009

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Agarwal, Anil, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Mastronarde, John, Internal Medicine, effective October 1, 2009 and
October 1, 2010
McConaghy, John, Family Medicine, effective October 1, 2009 and
October 1, 2010

REAPPOINTMENT

Allen, Elizabeth Defrancis, Pediatrics, effective October 1, 2010
Clairmont, Albert Clement, Physical Medicine & Rehabilitation, effective
October 1, 2010
Dodson, Edward Eugene, Otolaryngology, effective October 1, 2010
Forrest, Lowell Arick, Otolaryngology, effective October 1, 2010
Higgins, Gloria C, Pediatrics, effective October 1, 2010
Holland-Hall, Cynthia M, Pediatrics, effective October 1, 2010
Keder, Lisa Margret, Obstetrics & Gynecology, effective October 1, 2010
Lamb, James Francis, Internal Medicine, effective October 1, 2010
Mangino, Julie Ellen, Internal Medicine, effective October 1, 2010
Mentser, Mark Irwin, Pediatrics, effective October 1, 2010
Mihalov, Leslie Kay, Pediatrics, effective October 1, 2010
Nankervis, Craig Alan, Pediatrics, effective October 1, 2010
Nash, Steven M, Neurology, effective October 1, 2010
Nathan, Nadia, Anesthesiology, effective October 1, 2010
Nunley, David Ray, Internal Medicine, effective October 1, 2010
Pancholi, Preeti, Pathology, effective October 1, 2010
Penza, Sam Lawrence, Internal Medicine, effective October 1, 2010
Ryan, James Michael, Internal Medicine, effective October 1, 2010
Taylor, Robert Moroz, Neurology, effective October 1, 2010
Wininger, David Alan, Internal Medicine, effective October 1, 2010
Adolph, Michael David, Surgery, effective October 1, 2010
al-Dahhak, Roula, Pediatrics, effective October 1, 2010
Benson, Ryo Eun, Radiology, effective October 1, 2010
Bishop, Julie Young, Orthopaedics, effective October 1, 2010
Block, Alan J, Orthopaedics, effective October 1, 2010
Cavaliere, Robert, Neurology, effective October 1, 2010
Dardani, Marcella, Radiology, effective October 1, 2010
Flanigan, David C., Orthopaedics, effective October 1, 2010
Fleming, Gloria, Ophthalmology, effective October 1, 2010
Guy, Gregory, Radiology, effective October 1, 2010
Halim-Armanios, Mona Youssef, Anesthesiology, effective October 1, 2010
Hirsh, David Kessler, Ophthalmology, effective October 1, 2010
Islam, Shaheen, Internal Medicine, effective October 1, 2010
Ledford, Cynthia, Internal Medicine, effective October 1, 2010
Yeager, Ken, Psychiatry, effective October 1, 2010
Ivanov, Iouri, Pathology, effective October 1, 2010
Karne, Rajaram J., Internal Medicine, effective October 1, 2010

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Laxson, L Carol, Ophthalmology, effective October 1, 2010
Macerollo, Allison A, Family Medicine, effective October 1, 2010
Pearson, Gregory David, Surgery, effective October 1, 2010
Schwaderer, Andrew L, Pediatrics, effective October 1, 2010
Shepherd, Edward G, Pediatrics, effective October 1, 2010
Simon, Joan, Family Medicine, effective October 1, 2010
Thomas, Andrew Mclean, Internal Medicine, effective October 1, 2010
Valentine, Christopher W, Internal Medicine, effective October 1, 2010
Wang, Shu-Hua, Internal Medicine, effective October 1, 2010
Benedetti, Costantino, Anesthesiology, effective October 1, 2010
Love, Charles J, Internal Medicine, effective October 1, 2010
Tsao, Chang-Yong, Pediatrics, effective October 1, 2010
Gaillard, Trudy Renee, Internal Medicine, effective October 1, 2010
Rogers, Lynette Kay, Pediatrics, effective October 1, 2010
Shim, Kang-Sup, Molecular Virology, Immunology & Medical Genetics,
effective October 1, 2010
Tanner, Stephan M., Molecular Virology, Immunology & Medical Genetics,
effective October 1, 2010
Van Brocklyn, James R., Pathology, effective October 1, 2010
Yan, Pearly S, Molecular Virology, Immunology & Medical Genetics,
effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Cataland, Spero, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Gastier-Foster, Julie, Pathology, effective October 1, 2009 and
October 1, 2010
Holzer, Ralf J, Pediatrics, effective October 1, 2009 and October 1, 2010
Lucarelli, Maria, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Parsons, Jon, Internal Medicine, effective October 1, 2009 and
October 1, 2010
Rinehart-Thompson, Laurie Ann, School Allied Medical Professions,
effective October 1, 2009 and October 1, 2010
Schaffir, Jonathan, Obstetrics & Gynecology, effective October 1, 2009
and October 1, 2010
Shen, Rulong, Pathology, effective October 1, 2009 and October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Cunningham, Dennis, Pediatrics, effective October 1, 2009
Giannone, Peter, Pediatrics, effective October 1, 2009
Henwood, Maria, Pediatrics, effective October 1, 2009
Michalsky, Marc, Surgery, effective October 1, 2009
Needleman, Bradley, Surgery, effective October 1, 2009
Nuss, Kathryn, Pediatrics, effective October 1, 2009
Nwomeh, Benedict, Surgery, effective October 1, 2009
Reber, Kristina, Pediatrics, effective October 1, 2009
Small, Robert, Anesthesiology, effective October 1, 2009

COLLEGE OF PUBLIC HEALTH

PROMOTION TO PROFESSOR

Weghorst, Christopher, effective October 1, 2009

COLLEGE OF OPTOMETRY

PROMOTION TO RESEARCH PROFESSOR AND REAPPOINTMENT

Jones, Lisa Ann, effective October 1, 2009 and October 1, 2010

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COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Belknap, James, Veterinary Clinical Sciences, effective October 1, 2009

Lakritz, Jeffrey, Veterinary Clinical Sciences, effective October 1, 2009

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Schober, Karsten, Veterinary Clinical Sciences, effective October 1, 2009

COLLEGE OF VETERINARY MEDICINE

REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Masterson, Margaret, Veterinary Preventive Medicine, effective

October 1, 2009

REAPPOINTMENT

Lerche, Phillip, Veterinary Clinical Sciences, effective October 1, 2010

RESOLUTIONS IN MEMORIAM

Resolution No. 2010-10

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Richard O. Dagefoerde

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 25, 2009, of Richard O. Dagefoerde, D.D.S., Assistant Professor Emeritus in the College of Dentistry (Operative Dentistry).

Dr. Dagefoerde held a Bachelor of Science degree from Capital University and received his Doctor of Dental Surgery degree from The Ohio State University in 1958. He was granted a postgraduate certificate in basic sciences from Ohio State's College of Dentistry in 1959, then completed an internship at the Ohio Tuberculosis Hospital and a residency at the Toledo (Ohio) Dental Dispensary. After teaching as a clinical instructor at OSU's College of Dentistry, Dr. Dagefoerde joined the faculty as an assistant professor in 1963.

"Dag" Dagefoerde served as public health dentist for the City of Columbus from 1975-81, and was a professional review consultant for the Delta Dental Corporation during the latter part of his career. He was a researcher in the College of Dentistry, participating in studies in dental materials and treatment. Among his published works were "Nystatin Pastille in Oral Candidiasis," "Pulpal Response to Bonding Agents," and "Clinical Fabrication of Powdered Gold Restorations," as well as "Review of Dental Hospital Services of the Ohio Tuberculosis Hospital."

Richard Dagefoerde was very involved professionally. His affiliations included the Columbus Dental Society Board of Trustees, the Ohio Dental Association Council on Publications and House of Delegates, the American Dental Association, the American Association of Dental Schools, and numerous academic and research associations.

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Dr. Dagefoerde was recognized for teaching excellence with honors, including from Omicron Kappa Upsilon Honorary Fraternity, The J. David Brilliant Award, Instructor of The Year - 1986, and Outstanding Clinical Instructor for 1987. He had a wide range of hobbies and interests, and was an accomplished woodworker and home renovator, as well as a fine cook and baker.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Richard O. Dagefoerde its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ruth M. Kessler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 29, 2009, of Ruth M. Kessler, Professor Emeritus and former director of the Law Library in The Michael E. Moritz College of Law.

Professor Kessler earned her undergraduate and law degrees at The Ohio State University. Prior to joining the University, Professor Kessler worked in law firms, the contract division at the Wright-Patterson Air Force Base, and the Upper Arlington Public Library. Professor Kessler joined The Ohio State University College of Law Library as a cataloger in 1968. In 1973, she was promoted to assistant director of the Law Library. She was named director of the Law Library and professor of law in 1984, and served in that capacity until her retirement in 1987. Upon her retirement, Professor Kessler was given emeritus status by the Board of Trustees. In 1988, in recognition of her service to the University, she was awarded the Distinguished Service Award.

Professor Kessler was a talented and energetic leader of the Law Library. During her years with the library, she received numerous accolades from faculty, students, attorneys, and other librarians for the high quality of service she and her staff provided. Her career overlapped with the introduction of electronic systems and digital resources into law libraries. Professor Kessler was a vigorous advocate for the use of these technologies.

Professor Kessler was long active in her community and profession. She served as acting director of the Upper Arlington Public Library when it was established in 1967, and she was a life-time member of the Friends of the Upper Arlington Public Library. She was a member of the Association of Faculty and Professional Women, and was a life member of the American Association of Law Libraries.

Professor Kessler was a vibrant member of the College and University community, serving on numerous committees, and advocating always for the highest standards of library service.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Ruth M. Kessler its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

James H. Limbird

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 16, 2009, of James H. Limbird, Professor Emeritus in the Ohio State University Extension.

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Mr. Limbird was born in 1922 in Norwalk, Ohio. He received his Bachelor of Science in Agriculture degree in 1946 and his Master of Science degree in 1966 in agricultural economics, both from The Ohio State University.

Jim began his Extension career in Ohio in 1948 as the associate county extension agent in Ashtabula County. In 1950, he became the county agricultural agent in Geauga County. Although he left Extension in 1951, he returned in 1965 as the county extension agent – agriculture in Lorain County and in 1969 became the area supervisor for the Defiance area. He held this appointment until his retirement in June of 1982, at which time he was awarded emeritus status.

Professor Limbird's contributions in providing Extension educational programs and serving as an Extension administrator during his career proved that he was truly dedicated to Extension. He promoted educational TV programs that reached approximately 10,000 agricultural production and marketing producers and promoted grain marketing for more than 450 producers in the nine county area for the Defiance area. He also was on the cutting edge of increasing the use of computers in the Defiance area for the agricultural agents. He served on many committees and boards both in the Defiance area as well as with Extension administration in Columbus during his career.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus James H. Limbird its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Benedikt A. Munk

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 13, 2009, of Benedikt A. Munk, Professor Emeritus in the Department of Electrical and Computer Engineering.

Professor Munk received his Master of Science degree in electrical engineering from the Technical University (Polytechnical Institute) of Copenhagen, Denmark, in 1954. After serving in the Royal Danish Navy as a radar instructor, he worked as chief designer for A/S Nordisk Antenna in Copenhagen and as assistant group leader in the antenna section of Rohde and Schwartz in Munich, Germany. He came to the United States in 1960, where he joined the Andrew Corporation in Chicago as a research and development engineer working on the design of communication antennas. For a short time he was associated with the Rockwell Corporation in Columbus, Ohio. He joined the ElectroScience Laboratory at The Ohio State University in 1964 as a research associate and at the same time started working toward the Ph.D. degree which he received in 1968. He joined the faculty of OSU in 1971. He retired in 1999, and was awarded the title of Professor Emeritus.

At the OSU ElectroScience Laboratory Professor Munk became world famous for his work on stealth technology focusing in particular on advanced radome concepts as well as very wideband and radar-invisible antennas. Besides having published extensively, he is the holder of several patents, many of which have found their way into the practical world. He is the author of three books with the publisher Wiley: *Frequency Selective Surfaces, Theory and Design* (2000), *Finite Antenna Arrays and FSS*, (2003), and *Metamaterials: Critique and Alternatives* (2009). He stayed very active traveling around the globe giving invited lectures on his research.

Professor Munk was a dedicated teacher and was well liked by all his students. He advised over 40 masters and 22 doctoral students. Many went on to very prominent

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positions in government and industry. He was a consultant to major airplane and satellite companies, and sat on a number of government committees.

Professor Munk was a member of Sigma Xi, the Old Crows Association, and the Institute of Electrical and Electronic Engineers (IEEE) where he was a life fellow. He was the recipient of the IEEE Antennas and Propagation Society's 2007 John Kraus Antenna Award. In addition, he received the Best Paper Award from the ElectroScience Laboratory in 1974 and 1994, the Best Published Paper Award from the Lockheed Corporation in 1982, the OSU College of Engineering Research Award in 1984, and in 1993 the George Sinclair Award for "Pioneering Advances in Frequency Selective Surfaces." He was the IEEE Antenna and Propagation Society Distinguished Lecturer from 1981-85.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Benedikt A. Munk its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ernest R. Nilo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 12, 2009, of Ernest R. Nilo, Associate Professor Emeritus in the Department of Otolaryngology.

Dr. Nilo held a Bachelors of Arts degree from the University of Wisconsin and a Masters of Arts degree from the University of Maryland, College Park. He received his doctorate degree from The Ohio State University. He completed two fellowships over the course of his career, one in laryngectomized speech and voice at Miami University in 1957 and the other in audiology at the University of Colorado in 1963.

Dr. Nilo held academic appointments at The Ohio State University College of Medicine for 14 years and served as an audiologist for 33 years. He was respected and distinguished not only as a clinician but also as a teacher for the Department of Otolaryngology. Due to his effective lectures and determination he was given emeritus status in the Department at the time of his retirement from clinical practice in 1991.

Over the course of his education and career Dr. Nilo served as a private in the United States Army. He served as president and vice president for the Ohio Council of Audiologists and was chairperson for "Industrial Conservation of Hearing," "Hearing Evaluation of the Young Child," and "ENG Technical Session" at the Ohio Speech and Hearing Association Convention. He also acted as chairperson on "Factors Influencing Auditory Performance and Well-being" for the American Speech-Language-Hearing Association Convention.

He worked on various committees over the course of his career including the Departmental Committee on Promotion and Tenure, the College of Medicine Committee on Graduate Education, the Ohio Speech and Hearing Convention, the Ohio Council of Audiology, the American Speech-Language-Hearing Association, the Hearing Aid Committee, and the Task Force Regarding Dual Licensure. Despite the many committees and organizations to which Dr. Nilo dedicated his time, his service to the University continued to be exceptional throughout his career.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Ernest R. Nilo its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Clinton V. Oster, Sr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 19, 2009, of Clinton V. Oster, Sr., Professor Emeritus in the John Glenn School of Public Affairs and founding director of the School of Public Administration.

Dr. Oster held a Bachelor of Arts degree from the University of Montana and a Master of Arts and Ph.D. degrees in economics from The Ohio State University. Upon earning his doctoral degree in 1953, Dr. Oster served as assistant professor of economics at OSU. He was promoted to associate professor of economics in 1956, when he also began work as a part-time research analyst for the Ohio Department of Taxation. Additional government roles filled by Dr. Oster from 1959-61 included member of the Ohio Sinking Fund Commission, chairman of the Emergency Board of the State of Ohio, chairman of the Controlling Board of the State of Ohio, and deputy director of the Ohio Department of Finance during the administration of Governor Michael DiSalle.

In 1961, Dr. Oster was promoted to professor of economics. He worked as a tax consultant for the Ohio Department of Finance in 1962 and served as acting chairman of the Department of Economics at Ohio State during the winter quarter of 1963. He was a research associate for the Economics Research Center at the University of Hawaii during the summer of 1963. This experience was followed by a term as University Controller of The Ohio State University from 1963-68.

In 1969, Dr. Oster teamed with faculty colleagues Arthur D. Lynn, Jr., Henry L. Hunker, Frederick D. Stocker, Sven B. Lundstedt, and James Carroll to form the Division of Public Administration, an academic unit specializing in graduate professional education for the public service. By July 1974, Dr. Oster and his colleagues had assembled a faculty, adopted a curriculum, recruited students, engaged in instruction, research, and public service and attained University recognition by achieving the status of School of Public Administration. The School went on to be renamed the School of Public Policy and Management on January 1, 1989, and merged with the John Glenn Institute on July 1, 2006, becoming the John Glenn School of Public Affairs. As Dr. Oster himself said, "At Heart I am a Builder." Indeed he was and his legacy continues.

Dr. Oster served his profession at the highest level. He was an active member of the National Association of Schools of Public Affairs and Administration, serving as the Association's President 1979-80. He was a member of the National Tax Association serving on the NTA-TIA Board of Directors from 1973-76. He was a member of the American Society for Public Administration, serving as president of the Central Ohio chapter, 1969-70.

Clinton Oster's public service also included being a member of many committees and commissions including the Governor's Ohio Tax Study Commission (1960), Advisory Committee of the Ohio Bureau of Motor Vehicles (1971), Intergovernmental Relations Committee, Development Committee for Greater Columbus (1972), Water Quality Planning and Management Project, Development Committee for Greater Columbus (1974-75), Governor's IPA Advisory Committee (1977), Academy for Contemporary Problems Board of Trustees (1978-81) and U.S. Office of Personnel Management Presidential Awards Selection Committee – Senior Executive Service (1980). His service was recognized in being named Citizen of the Year – Central Ohio Chapter of the American Society for Public Administration (1974).

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Clinton V. Oster, Sr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Gregory R. Passewitz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 30, 2009, of Gregory R. Passewitz, Associate Professor Emeritus in the Ohio State University Extension.

Dr. Passewitz was born in 1947 in Youngstown, Ohio. He completed his Bachelor of Arts degree in 1969 in history from Youngstown State University, his Master of Arts degree in 1973 in history from the University of Nebraska, and his Ph.D. degree in 1991 in agricultural economics and rural sociology from The Ohio State University.

Greg began his Extension career in Ohio in 1973 as the county extension agent – 4-H and Community Resource Development in Geauga County. In 1975, he became the area extension agent – Community Resource Development for the Canfield Area. In September of 1985 he transferred to Columbus as the leader – Natural Resources and Small Business Development. He became the program director for the Alber Enterprise Center in 1996, and held this position until his retirement in June of 1999, at which time he was awarded emeritus status.

Professor Passewitz's contributions in providing Extension educational programs during his career proved that he was a truly dedicated teacher for Extension. He was named the "Outstanding Individual in Conservation Education" from the Ohio Forestry Association. He promoted the "Buy Ohio" theme for Christmas trees and was recognized by the Ohio Christmas Tree Growers for the educational support of this industry. Greg was a member of the National Home-Based and Micro Business Design Team as a part of the CSREES/USDA Communities in Economic Transition National Initiative. He proved to be an essential and productive member of this team and gave significant leadership to educators and professionals who worked with home-based owners as well as individual entrepreneurs.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Gregory R. Passewitz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Leon Peters, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 23, 2009, of Leon Peters, Jr., Professor Emeritus in the Department of Electrical and Computer Engineering and former director of The Ohio State University ElectroScience Laboratory.

Professor Peters was one of the pioneer military radar operators in the Italian Theater in WWII. After the war he continued his education at Ohio State, specializing in radar and electromagnetics, which became his lifelong interest. He obtained his B.E.E. degree in 1950, M.S. degree in 1954, and Ph.D. degree in 1959, all from OSU. Thereafter, he held positions of assistant professor (1959-63), associate professor (1963-67), and professor (1967-93) in the then Department of Electrical Engineering, and was awarded the title of Professor Emeritus upon retirement in 1993.

Professor Peters' research career at the ElectroScience Laboratory (ESL) of the Department of Electrical Engineering spanned over 50 years, culminating with his appointment to director of the ESL (1983-94). His enthusiastic support and advice to junior colleagues and more than 50 Ph.D. candidates, many of whom have now assumed leadership roles in academia, major corporations or their own companies, will be greatly missed. Even after retirement he was actively involved in sponsored

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research as a principal investigator and mentor to staff and students at the ESL until 2007.

Professor Peters' contributions to his profession were notable for their breadth as well as their excellence. His pioneering efforts included topics such as the electromagnetic traveling wave concept; antenna and scattering applications of the geometrical theory of diffraction; corrugated horn antennas; frequency selective surfaces; aircraft radar scattering control; ground penetrating radar analysis and system development; sea ice radar sensing; and radar detection of utility lines, tunnels, and land mines. He published numerous papers and reports, organized new graduate courses at OSU in these areas; founded a major research consortium on electromagnetic scattering involving nine major airframe and military radar companies; and served on national advisory committees for the Air Force Office of Scientific Research, the Army Research Office, the U.S. Department of Defense, and the National Academy of Sciences.

Professor Peters received many professional honors. He was a life fellow of the Institute of Electrical and Electronic Engineers, was a recipient of the Distinguished Achievement Award from the Antenna Measurement Techniques Association, and received the George Sinclair Career Achievement award from the ESL.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Leon Peters, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Paul V. Peterson

The Board of Trustees of the Ohio State University expresses its sorrow upon the death on June 24, 2009, of Paul V. Peterson, Professor Emeritus in the School of Communication.

Professor Peterson held a bachelor's degree in journalism from the University of Colorado and a doctorate degree from the University of Minnesota. He was an assistant professor in journalism at the University of Omaha before coming to The Ohio State University in 1967 as a professor. His teaching and scholarship interests focused on journalism history. Upon the occasion of his retirement in 1988, he was awarded the Professor Emeritus title.

He served as chairperson of the Graduate Studies Committee. He was advisor to the School of Journalism's student chapter of Sigma Delta Chi, the Society of Professional Journalists. Since his retirement, both an award and a scholarship have been established in his name, which are presented annually. He remained an active member of that professional chapter until his death.

Professor Peterson was a retired Naval officer who served in the Korean War. In the 16 years preceding his death, he conducted the Saturday Family Workshop at Riverside Hospital as part of his publicly acknowledged service to and participation in AA.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Paul V. Peterson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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John W. Ray

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 23, 2009, of John W. Ray, Clinical Professor Emeritus in the Department of Otolaryngology.

Dr. Ray held a Bachelor of Arts degree from Marietta College and a Doctor of Medicine degree from The Ohio State University. He completed his internship at Ohio State's University Hospitals and his residency through OSU's Department of Otolaryngology. He then served the Department for 29 years. His research focus included but was not limited to acoustic trauma and experimentally induced lesions in cats and bacteriology of the external ear canal. He was awarded emeritus status in the Department of Otolaryngology after he retired from clinical practice in 1999.

He was a veteran of the United States Air Force serving as a medical officer with the rank of captain. He was the chairman of surgery at Bethesda Hospital, Zanesville, from 1979-85 and the chief of staff at Good Samaritan Medical Center, Zanesville, in 1986. Dr. Ray had a reputation of being one of the most respected clinicians in southeastern Ohio.

In addition to his clinical practice at the University he was involved in various organizations in his field. He served as president of the Columbus Ophthalmological and Otolaryngological Society. He was a member of the American Cancer Society-Muskingum Chapter, Ear, Nose, and Throat Society and the Muskingum County Health Planning Council. Dr. Ray also acted as a chairman for the Committee on Legislation and Committee on Public Relations, the Medical Committee at Bethesda Hospital, and the Muskingum County Academy of Medicine. Lastly, Dr. Ray was a member of the Board of Trustees for the Ohio Medical Political Action Committee, the Executive Committee-Area Six Health Systems Agency, Bethesda Hospital, Care One Health Systems, and Careserve, Inc.

On behalf of the University community, the Board of Trustees expresses to the family of Clinical Professor Emeritus John W. Ray its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Frederick P. Zuspan

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 7, 2009, of Frederick P. Zuspan, Professor Emeritus and former chairman of the Department of Obstetrics and Gynecology.

Dr. Zuspan was born and received his early education in Richwood, Ohio. He received both his B.A. and M.D. degrees from The Ohio State University. Dr. Zuspan completed his residency training in obstetrics and gynecology at Ohio State as well. Following his residency he served as a fellow and assistant professor at Case Western Reserve University in Cleveland, Ohio.

At the age of 38, Dr. Zuspan left Case Western Reserve to assume the position of chairman of the Department of Obstetrics and Gynecology at the Medical College of Georgia, a position he held for seven years. He was then named the Joseph Bolivar DeLee Professor and chairman of the Department of Obstetrics and Gynecology at the University of Chicago Pritzker School of Medicine.

In 1974, Dr. Zuspan returned to Ohio State to become the Richard L. Meiling Professor and chairman of the Department of Obstetrics and Gynecology. In 1987, Dr. Zuspan stepped down from this position to serve as director of the Division of General

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Obstetrics and Gynecology. He was awarded the title of Professor Emeritus upon his retirement from OSU in 1991.

Dr. Zuspan held virtually every prestigious office in obstetrics and gynecology. He was president of the American Gynecological and Obstetrical Society, director of the American Board of Obstetrics and Gynecology, and director of its subspecialty division of Maternal-Fetal Medicine. Dr. Zuspan served as editor of the *American Journal of Obstetrics and Gynecology*, and was a founding editor of the *Journal of Reproductive Medicine*. He wrote over 200 scientific papers and was editor, co-editor, or author of over 22 textbooks. Dr. Zuspan also served as a medical missionary in Africa and Malaysia. He established Perinatal Resources, an organization committed to the continuing medical education of practicing physicians. Dr. Zuspan was a beloved clinician and enthusiastic, skilled teacher who will be missed by all.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Frederick P. Zuspan its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2010-11

Synopsis: The University Development Report for June 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Designated Chair of Excellence in Cardiovascular Medicine, The Hubert Schmidt Chair in Landscape Architecture, the Dr. William J. Meyers Endowed Chair in Endodontics, and the revision of the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology, the establishment of thirty-five (35) new named endowed funds and the revision of twelve (12) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for June 2009 be approved.

(See Appendix V for background information, page 196.)

	<u>Total</u> <u>Gifts</u>
<u>Establishment of Named Designated Chair</u>	
Designated Chair of Excellence in Cardiovascular Medicine	\$60,000.00
(Established with the annual distribution from the Chair of Excellence in Cardiovascular Medicine Fund and annual gifts from John G. McCoy; used to support a nationally or	(per year for 4 years)

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internationally recognized physician faculty member in the
Division of Cardiovascular Medicine)

Change in Description of Named Endowed Chair

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

Establishment of Named Endowed Funds

The John M. Bowsher Memorial Fund \$95,056.26
(Established with gifts made in memory of John M. Bowsher from
the Eleanor L. Craig Bowsher Fund; used for palliative medicine
at The Arthur G. James Cancer Hospital and Richard J. Solove
Research Institute)

The Leo A. Paquette Workshops in Organic Chemistry Fund \$75,000.00
(Established with gifts from Professor Paquette, collective
colleagues of the Department of Chemistry, and former students;
used to support workshops designed to supplement the regular
seminar program)

The Leo A. and Estelle I. Paquette Faculty Research Fund \$57,161.04
(Established with gifts from former students, friends, and
colleagues of Leo A. Paquette; used to support research in
organic and bio-organic chemistry)

Randall Ripley Fund in Political Science \$32,095.00
(Established with gifts given in honor of Dr. Randall Ripley; used
to support graduate student research in American politics,
including Canada) (grandfathered)

The Donald Schuerman Scholarship Fund \$25,897.00
(Established with gifts from Donna L. Schuerman; used to support
students in the Department of Agricultural, Environmental, and
Development Economics with preference given to students in the
Alpha Gamma Rho fraternity) (grandfathered)

Change in Description of Named Endowed Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The Josaphat Kubayanda Fund
To: The Josaphat Kubayanda Graduate Student Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chairs

The Hubert Schmidt Chair in Landscape Architecture \$1,830,357.77
(Established with gifts from the estate of Mrs. Virginia Grama
Schmidt in memory of her husband; used to support a chair
position in the Landscape Architecture program for internationally
acclaimed candidates who will provide guidance for the
development of the Chadwick Arboretum) (grandfathered)

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Dr. William J. Meyers Endowed Chair in Endodontics \$1,574,170.35
(Established with gifts from Joseph A. Haase, alumni, faculty, and friends; used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry) (grandfathered)

Establishment of Named Endowed Funds

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund \$125,840.09
(Established with gifts from Dr. Ruann F. Ernst and Mr. William C. Riffle; used to provide scholarship support to undergraduate technology students)

The Chuck and Barbara Webb Athletic Scholarship Fund \$101,662.10
(Established with gifts from Chuck and Barbara Webb; used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity men's hockey team)

The Ann Crowe Essig Patient Simulation Learning Lab Fund \$100,000.00
(Established with a gift from LeRoy J. Essig; used to support student medical education programs at the Clinical Skills Education and Assessment Center in the College of Medicine)

The Connie Hahn Sharpe Nursing Student Fund \$75,000.00
(Established with a gift from The Sharpe Family Foundation; used to provide scholarship support to undergraduate students enrolled in the College of Nursing)

The Molly B. Demuth Memorial Scholarship Fund \$70,440.76
(Established with gifts from Mr. James R. Demuth, family, and friends in memory of his wife; used to provide scholarships for first-year undergraduate students enrolled at the Columbus campus)

Donald and Betty Black Athletic Scholarship Fund \$61,292.04
(Established with gifts from Thomas Black and Black Spring Services; used to supplement the grant-in-aid scholarship costs of an inter-collegiate student-athlete who is a member of the men's football team)

The Audrey and Robert White Scholarship Fund \$52,420.78
(Established with a gift from Mr. Michael R. White; used to provide undergraduate scholarships to students attending the Columbus campus)

The Dr. James R. Karpac Family Athletic Scholarship Fund \$50,000.00
(Established with a gift from James R. Karpac; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team)

Dr. Randall Lonsbrough Family Endowment Fund \$50,000.00
(Established with a gift from Dr. Randall and Mrs. Kimberly Lonsborough; used to support the College of Dentistry in the area that will make the greatest impact on the College)

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Randall C. and Peggy North Mosher Family Scholarship Fund (Established with gifts from Randall and Peggy Mosher; used to provide tuition assistance to a student minoring in entrepreneurship or enrolled in classes or programs offered by the Center for Entrepreneurship)	\$50,000.00
Dr. Sylvia Anderson Price Scholarship Fund (Established with gifts from Dr. Sylvia Anderson Price; used to provide need-based scholarships to students enrolled in the College of Nursing)	\$50,000.00
The School of Earth Sciences Field Experience Travel Fund (Established with a gift from Mike and Cynthia Morgan; used to support field camp for students in the School of Earth Sciences)	\$50,000.00
The Shealy Family Athletic Scholarship Fund (Established with a gift from Ray and Suzanne Shealy; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete from the State of Ohio who is a member of the men's or women's soccer team, men's or women's cross country/track team, or varsity football team)	\$50,000.00
The Virginia I. Zirkle Scholarship Fund for The Ohio State University at Lima (Established with gifts from Virginia I. Zirkle; used to provide scholarships to students who graduated from a high school in Putman County, Ohio, and are enrolled at OSU-Lima)	\$50,000.00
MOWS Scholarship Fund (Established with an estate gift from Margaret Owella Weaver Schiffer; used to provide renewable academic merit scholarships to worthy undergraduate students) (grandfathered)	\$44,761.91
Frost Brown Todd Scholarship Fund (Established with gifts from alumni and friends of the Moritz College of Law; used to provide scholarships to students who have an undergraduate degree in business and are pursuing a J.D. at the Moritz College of Law) (grandfathered)	\$42,928.92
The Markworth-Woolley Scholarship Fund in Materials Science and Engineering (Established with gifts from Dr. James A. Woolley and friends, family, and former colleagues in memory of Dr. Alan J. Markworth; used to provide scholarship support for undergraduate students pursuing a degree in materials science and engineering) (grandfathered)	\$37,083.00
The OSU Ultrasound Academy Fund (Established with gifts from David P. Bahner and others; used to provide ultrasound education, mentorship, and training under the Ultrasound Academy at the OSU Clinical Skills Education and Assessment Center) (grandfathered)	\$30,359.00
The Jonard Family Scholarship Fund (Established with gifts from the estate of James A. and Nancy R. Jonard; used to support one scholarship to be awarded annually to an undergraduate student from Jefferson, Harrison, or Delaware counties of Ohio who participates in 4-H programs and	\$30,000.00

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who is enrolled in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)

Miami County 4-H Endowment Fund (Established with gifts from friends of Miami County 4-H; used to provide program support for the 4-H youth and volunteers of the Miami County 4-H Youth Development Program) (grandfathered)	\$26,439.05
Randy Kerns Endowed Scholarship Fund (Established with gifts from Dr. Randall Kerns; used to provide scholarship support to students who graduated from high schools in South Carolina with preference given to those who plan to pursue a degree in engineering) (grandfathered)	\$26,049.86
Ohio State Fair Hall of Fame Band and Choir Scholarship Endowment Fund (Established with gifts from Ohio State Fair Hall of Fame recipients and friends; used to provide equal scholarships to one Ohio State Fair band member and one Ohio State Fair choir member entering OSU) (grandfathered)	\$25,150.00
The L.H. and Beverly Newcomb Alpha Zeta Partners Study Abroad Fund (Established with gifts from Beverly and L.H. Newcomb; used to support undergraduate scholarships for students majoring in agricultural and extension education in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	\$25,110.00
Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County (Established with gifts from the Kathleen Retzler 4-H Memorial Scholarship Fund; used to provide equal awards for the Clermont County Junior Fair King and Queen) (grandfathered)	\$25,005.94
Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott Undergraduate Leadership Endowment Fund (Established with gifts from The Plaza Inn Family Restaurant, Edward O. (II) and Rosalie Elliott, Carol E. and Roger Burrey, Joan E. Wagner, Lynn E. and Michael Shuster, and Connie E. and George Ulrich; used to support leadership development education and training for undergraduate students in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	\$25,000.00
The Franklin County Farm Bureau Endowment Fund (Established with gifts from the Franklin County Farm Bureau; used to support the Scarlet and Gray Ag Day) (grandfathered)	\$25,000.00
The Stephen and Martha Mehallis Dean's Innovation Fund (Established with gifts from Stephen Mehallis and Martha Mehallis; used to support activities of the faculty, students, and staff of the Fisher College of Business in accordance with the college's strategic plans) (grandfathered)	\$25,000.00
Dr. Neil Perrel Endowed Scholarship Fund Established with gifts from Dr. Neil Perrel; used to provide an annual scholarship to a student in the D.V.M. program in the College of Veterinary Medicine) (grandfathered)	\$25,000.00

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The Margaret Weaver Schifter Scholarship Fund (Established with an estate gift from Margaret Owella Weaver Schifter; used to support the OSU Mortar Board) (grandfathered)	\$25,000.00
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The Suzanne Meyers Widing and Christopher G. Widing Scholarship Fund (Established with gifts from Suzanne Meyers Widing and Christopher G. Widing; used to provide scholarships in the College of Pharmacy) (grandfathered)	<u>\$25,000.00</u>
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Change in Description of Named Endowed Funds

Chair of Excellence in Cardiovascular Medicine Fund

The Dorothy M. Davis Endowment Fund

The Eldredge Family Scholarship Endowment Fund

Jones Day International LL.M. Scholarship Fund

Professorship Fund in Ottoman and Turkish History

Schoenbaum Scholars Program Fund

Change in Name of Named Endowed Fund

From:	The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden Scholarship Fund
To:	The Dr. Lester E. Imboden Sr. M.D. and Mrs. I. Nadean Imboden Scholarship Fund

Change in Name and Description of Named Endowed Funds

From:	The Fred O. and Joan G. Hartman Excellence in Pomology Endowment Fund
To:	The Fred O. and Joan G. Hartman Excellence in Fruit Production Endowment Fund

From:	The Leo A. Paquette Endowment Fund
To:	The Leo A. Paquette Legacy Symposium Fund

From:	The Elizabeth Watters Scholarship Fund
To:	The Elizabeth J. Watters Scholarship Fund

Total	\$5,089,280.87
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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Chair

Designated Chair of Excellence in Cardiovascular Medicine

The Designated Chair of Excellence in Cardiovascular Medicine was established September 18, 2009, by the Board of Trustees of The Ohio State University with an annual distribution from the Chair of Excellence in Cardiovascular Medicine Fund and annual gifts from John G. McCoy.

The intent of this fund is to provide a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in the field.

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The chair holder shall be appointed for a four-year term by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the director of the Division of Cardiovascular Medicine (unless the director of the Division is a candidate, in which case consultation should instead be with the director of the OSU Heart Center). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University. The fund is renewable pending additional funding at the end of the four-year commitment. The chair holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Establishing Fund: \$60,000.00 per year for 4 years

Change in Description of Named Endowed Chair

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

The Thomas E. Powers Veterinary Clinical Pharmacology Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University with gifts from the Schering-Plough Foundation, Inc. Additional gifts were added to the fund by Dr. Joseph S. McCracken (D.V.M. 1979, M.S. 1980), Dr. Thomas E. Powers (D.V.M. 1953, Ph.D. 1960), and Dr. Jean D. Powers. The required funding was reached and the chair was established as the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology April 7, 2006. The description was revised September 18, 2009.

The annual distribution from this fund shall be used to support an eminent faculty member at the College of Veterinary Medicine. The appointee will have an active and productive veterinary clinical pharmacology research and teaching program, and promote dialogue between academia, government, and industry. Until the chair appointment is made, the annual distribution shall be returned to principal.

Candidates shall be recommended by the dean of the College of Veterinary Medicine and the chairperson of the Department of Veterinary Clinical Sciences. During their lifetimes, Drs. Tom and Jean Powers and Dr. Joseph McCracken shall be notified regarding the final decision on the chair holder. The activities of the endowed chair holder shall be reviewed no less than every five years by the College's dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Veterinary Medicine.

Establishment of Named Endowed Funds

The John M. Bowsher Memorial Fund

The John M. Bowsher Memorial Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University with gifts made in memory of John M.

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Bowsher (B.S.Bus.Adm. 1933; J.D. 1941) from the Eleanor L. Craig Bowsher (B.S.Bus.Adm. 1934) Fund of the Columbus Foundation.

The annual distribution from this fund shall be used for the palliative medicine program at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of funds shall be approved by the medical director of the Pain and Palliative Medicine program in consultation with the chief executive officer of The James, the director of the Comprehensive Cancer Center (CCC), and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the medical director of the Pain and Palliative Medicine program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek recommendations from the medical director of the Pain and Palliative Medicine program in consultation with the senior executive director of The James, the director of the CCC, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$95,056.26

The Leo A. Paquette Workshops in Organic Chemistry Fund

The Leo A. Paquette Workshops in Organic Chemistry Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University, with gifts from Professor Paquette, collective colleagues of the Department of Chemistry, and former students of Professor Paquette.

The annual distribution from this fund shall support a minimum of three workshops per year (Au/W/Sp) designed to supplement the regular seminar program. Expenses covered by this endowment include food and entertainment (breakfasts, lunches, and dinners) that are considered to be part of the cost of the workshops; all expenses must be approved by the chairperson of the Department of Chemistry.

Workshop activities are to run for two consecutive days (Friday-Saturday). The "speaker" will present a "formal" lecture at about four p.m. Friday afternoon. If the speaker arrives early enough on Friday, he/she will spend time visiting with faculty earlier in the day. There will be a dinner with a few members of the faculty in the evening.

On Saturday morning, the speaker will do something much less formal with faculty and students. This might be a "short course" on a topic chosen by the speaker, a historical development of some aspect of his/her research program, or a more in-depth look at the seminar material with questions by students. The afternoon is to be spent with smaller groups of students presenting their research to the guest, soliciting comments and suggestions.

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It is the wish of the donors that in any given year the unspent portion of the endowment distribution shall be reinvested in the endowment principal of The Leo A. Paquette Legacy Symposium Fund, The Leo A. Paquette Workshops in Organic Chemistry Fund, or The Leo A. and Estelle I. Paquette Faculty Research Fund under the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry and as circumstances dictate.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

Amount Establishing Endowment: \$75,000.00

The Leo A. and Estelle I. Paquette Faculty Research Fund

The Leo A. and Estelle I. Paquette Faculty Research Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University, with gifts from former students, friends, and colleagues of Leo A. Paquette, of Columbus, Ohio. Dr. Leo A. Paquette, Distinguished University Professor, retired after 40 years on the Chemistry faculty.

The annual distribution from this fund shall be used to support research in organic and bioorganic chemistry at the discretion of the chairperson of the Department of Chemistry. The chairperson shall inform Leo Paquette, if he is still living (or his designee, if he is deceased), regarding the use of this fund.

When the principal reaches the level required to establish a professorship, the endowment shall be revised to create The Leo A. and Estelle I. Paquette Professorship in the Department of Chemistry to recognize a faculty member in the Department of Chemistry at The Ohio State University for demonstrated excellence and creativity in, and dedication to, academic endeavors, especially research in organic or bioorganic chemistry. The selection will be made by a Chemistry Department Committee, the chairperson of the Department of Chemistry, and the dean of the College of Mathematical and Physical Sciences, and approved by the University's Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

Amount Establishing Endowment: \$57,161.04

Randall Ripley Fund in Political Science

The Randall Ripley Fund in Political Science was established September 18, 2009, by the Board of Trustees of The Ohio State University, with gifts given in honor of Dr. Randall Ripley.

The annual distribution from this fund shall promote the academic goals of the Department of Political Science by supporting graduate student research in American politics, including Canada. The dean of the College of Social and Behavioral Sciences shall approve expenditures as recommended by the chairperson of the Department of Political Science.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Social and Behavioral Sciences.

Amount Establishing Endowment: \$32,095.00 (grandfathered)

The Donald Schuerman Scholarship Fund

The Donald Schuerman Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University with gifts from Donna L. Schuerman.

The annual distribution from this fund shall be used to support students in the Department of Agricultural, Environmental, and Development Economics with preference given to students in the Alpha Gamma Rho fraternity. Scholarship recipients will be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,897.00 (grandfathered)

Change in Description of Named Endowed Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund was established June 7, 1985, by the Board of Trustees of The Ohio State University with memorial gifts from friends and family at the death of Evangeline Jonson and a major gift from their son George N. Jonson (B.A. 1997) of Hamilton, Ohio. The description was revised October 2, 1987, and was revised again September 18, 2009.

The annual distribution from this fund shall provide renewable scholarships for incoming full-time students enrolled at or planning to enroll at The Ohio State University. Qualified candidates must have graduated from Hamilton High School in Hamilton, Ohio, with a minimum 3.0 grade point average and must have demonstrated good citizenship and leadership abilities while attending high school. Consideration may be given to activities engaged in while attending high school; however, consideration shall not be given to financial need. First preference will be given to candidates who are humanities majors. If there are no candidates who are humanities majors, the scholarship may be awarded to candidates majoring in any arts and sciences major. If no candidates meet either of these preferences, the scholarship may be awarded to candidates in any major.

Scholarship recipients shall be recommended by a committee appointed by the guidance counselor of Hamilton High School; George N. Jonson or his designee shall be given the opportunity to participate on this committee. In the event Mr. Jonson has not selected a designee to serve on the committee on his behalf and is unable to participate himself, his wife (Sophia) or daughters (Lynne Schutter, Marjorie Schaeffer) shall be given the opportunity to serve in his place. The assistant dean of Undergraduate Studies in the College of Humanities shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. Scholarships are renewable as long as the recipients maintain a minimum 3.0 grade point average and continue to demonstrate good citizenship and leadership abilities.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both George N. Jonson, should he be alive, and from the dean of the College of Humanities.

Change in Name and Description of Named Endowed Fund

The Josaphat Kubayanda Graduate Student Scholarship Fund

The Josaphat Kubayanda Fund was established May 5, 2000, by the Board of Trustees of The Ohio State University with gifts from his family, friends, and colleagues. The name and description were revised September 18, 2009.

Josaphat Bekunuru Kubayanda (1944-1991) was an associate professor of Spanish and Portuguese at The Ohio State University and associate editor of *Research in African Literatures*. He served the University as acting chairperson of the Department of Romance Languages and Literatures and in 1989 became the first chairperson of the newly created Department of Spanish and Portuguese. An excellent teacher, he won every possible award for distinguished teaching at the University and was the recipient of the American Association for Higher Education's Jaime Escalante Award for Extraordinary Teaching. He was author of *The Poet's Africa: Africanness in the Poetry of Nicolás Guillén and Aimé Césaire* and numerous articles on minority discourse, the Latin American novel, orality, gender, Afro-Hispanic literary relationships, and questions of alternative cultures.

The annual distribution from this fund shall provide a scholarship for a graduate student to assist with Latin America, Caribbean, or Africa research, preferably dissertation research. Scholarship recipients shall be selected by the director of the Center for African Studies and the chairperson of the Department of Spanish and Portuguese in consultation with the Department's faculty and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the Center for African Studies and the chairperson of the Department of Spanish and Portuguese in consultation with the Department's faculty.

Establishment of Named Endowed Chairs

The Hubert Schmidt Chair in Landscape Architecture

The Hubert Schmidt Chair in Landscape Architecture was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Mrs. Virginia Grama Schmidt (B.A. *with Distinction in*

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French 1936, M.A. 1937, B.S.Ed. 1938) in memory of her husband Mr. Hubert Conrad Schmidt (B.Land.Arch. 1938).

Hubert made substantial contributions to the study of Pacific flora, the design of the Golden Gate Park, as well as serving as a tireless volunteer for the San Francisco Botanical Garden at the Strybing Arboretum.

The annual distribution from this fund shall support a chair position in the Landscape Architecture program. Qualified candidates must be internationally acclaimed. The holder of the chair shall provide guidance for the development of the Chadwick Arboretum. Candidates will be recommended by the dean of the College of Engineering and approved by the University's Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$1,830,357.77 (grandfathered)

Dr. William J. Meyers Endowed Chair in Endodontics

The College of Dentistry Endowed Chair Fund in Endodontics was established February 7, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph A. Haase, (D.D.S. 1969) of Worthington, Ohio; alumni, faculty, and friends. The name was revised April 2, 2004. The required funding has been reached and the chair was established September 18, 2009.

The annual income shall be used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry. Selection of the named chair holder shall be made in consultation with the dean of the College of Dentistry with recommendation from the head of the Section of Endodontics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry with recommendation from the head of the Section of Endodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

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dean of the College of Dentistry with recommendation from the head of the Section of Endodontics.

Amount Establishing Chair: \$1,574,170.35 (grandfathered)

Establishment of Named Endowed Funds

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ruann F. Ernst (B.S. 1968, M.A. 1969, Ph.D. 1977) and Mr. William C. Riffle of Scottsdale, Arizona.

The annual distribution from this fund shall be used to provide merit, financial need-based scholarship support to an undergraduate technology student who is a United States citizen, with a first preference for engineering majors. The recipient will be pursuing a course of study in translational science, technology commercialization or new venture creation, and entrepreneurship. The recipient will also be expected to participate in the technology commercialization program within the Center for Entrepreneurship. Scholarship recipients shall be selected by the academic director of the Center for Entrepreneurship in consultation with the Office of Student Financial Aid and the deans of The Max M. Fisher College of Business and the College of Engineering. The Ernst and Riffle Scholarship is renewable as determined by student interest and at the discretion of the academic director of the Center for Entrepreneurship.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the academic director of the Center for Entrepreneurship in consultation with the Office of Student Financial Aid and the deans of the Fisher College of Business and the College of Engineering.

Amount Establishing Endowment: \$125,840.09

The Chuck and Barbara Webb Athletic Scholarship Fund

The Chuck and Barbara Webb Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Chuck and Barbara Webb of Naples, Florida.

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The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is a member of the varsity men's ice hockey team. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$101,662.10

The Ann Crowe Essig Patient Simulation Learning Lab Fund

The Ann Crowe Essig Patient Simulation Learning Lab Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from LeRoy J. Essig (M.D. 1969) of Stafford, Virginia, to honor his wife's passion for student education and his own interest in supporting the College of Medicine.

The annual distribution from this fund shall be used to support student medical education programs at the Clinical Skills Education and Assessment Center in the College of Medicine at the discretion of the vice dean for Education in the College of Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences. The Clinical Skills Education and Assessment Center is the cornerstone of the new clinical skills curriculum, and this endowment will provide critical financial support that will promote the success of the Center in perpetuity.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

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donor, should he be alive, and as recommended by the vice dean for Education in the College of Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,000.00

The Connie Hahn Sharpe Nursing Student Fund

The Connie Hahn Sharpe (B.S.Nurs. 1969) Nursing Student Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Sharpe Family Foundation.

The annual distribution from this fund shall provide scholarship support to undergraduate students enrolled in the College of Nursing with preference given to students from Pickaway or Henry counties of Ohio. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion may be spent at the discretion of the dean of the College of Nursing or reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing.

Amount Establishing Endowment: \$75,000.00

The Molly B. Demuth Memorial Scholarship Fund

The Molly B. Demuth Memorial Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. James R. Demuth (B.S.Bus.Adm. 1982), family, and friends in memory of his wife, Mrs. Molly B. Demuth (B.S.Nurs. 1980) of New Philadelphia, Ohio.

The annual distribution from this fund shall be used to provide up to two scholarships for first-year undergraduate students enrolled at the Columbus campus who are residents of Tuscarawas County, Ohio. When possible, the scholarships shall be in increments of a minimum of \$1,000 annually. Scholarships shall be distributed equally over the terms of the academic school year and may be used for the cost of tuition, room and board, and books and supplies. The fund will be administered by the Office of Student Financial Aid in consultation with the scholarship committee of The Ohio State University Alumni Club of Tuscarawas County. Any unused annual distribution shall be reinvested to the endowment principal.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from James Demuth, should he be alive, and from the vice provost for Undergraduate Studies and dean for Undergraduate Education, and from the vice president for Strategic Enrollment Planning.

Amount Establishing Endowment: \$70,440.76

Donald and Betty Black Athletic Scholarship Fund

The Donald and Betty Black Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas Black (B.S.Bus.Adm. 1977) and Black's Spring Service, of Zanesville, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's football team. Preference will be given to a student-athlete from eastern Ohio. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Thomas Black, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$61,292.04

Total Commitment: \$150,000.00

The Audrey and Robert White Scholarship Fund

The Audrey and Robert White Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mr. Michael R. White (B.S.Ed. 1973, M.A. 1974).

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This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall provide a scholarship to an undergraduate student attending the Columbus campus who has a cumulative grade point average of 2.8 or higher. It is the donor's desire that the scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African Americans or other underrepresented groups who have been accepted for admission at the University. First preference shall be given to candidates who graduated from Glenville High School in Glenville, Ohio; second preference shall be given to candidates from the Cleveland Metropolitan School District.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The scholarship may be used towards the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive; or from his sister Denise Griffie, should she survive him, and from the vice provost for Undergraduate Studies and dean for Undergraduate Education, and the vice president for Strategic Enrollment Planning.

Amount Establishing Endowment: \$52,420.78

The Dr. James R. Karpac Family Athletic Scholarship Fund

The Dr. James R. Karpac Family Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James R. Karpac (B.A. 1978, D.D.S. 1981, M.A. 1989, M.S. 1989) of Dublin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

Dr. Randall Lonsbrough Family Endowment Fund

The Dr. Randall Lonsbrough Family Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Randall (B.S.Ch.E. 1984, D.D.S. 1989) and Mrs. Kimberley Lonsbrough.

The annual distribution shall be used to support the College of Dentistry in the area that will make the greatest impact on the College as recommended to the dean by the faculty in consultation with the donors.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$100,000.00

Randall C. and Peggy North Mosher Family Scholarship Fund

The Randall C. and Peggy North Mosher Family Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Randall and Peggy (B.S. 1985) Mosher.

The annual distribution from this fund shall provide tuition assistance to a student minoring in entrepreneurship or enrolled in classes or programs offered by the Center for Entrepreneurship who demonstrates financial need. Recipients shall be selected by the Center's director in consultation with the University's Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of The Max M. Fisher College of Business in consultation with the director of the Center for Entrepreneurship.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business in consultation with the director of the Center for Entrepreneurship.

Amount Establishing Endowment: \$50,000.00

Dr. Sylvia Anderson Price Scholarship Fund

The Dr. Sylvia Anderson Price Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sylvia Anderson Price (B.S.Nurs. 1955).

The annual distribution from this fund shall provide need-based scholarship support to students enrolled in the College of Nursing. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Nursing.

Amount Establishing Endowment: \$50,000.00

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The School of Earth Sciences Field Experience Travel Fund

The School of Earth Sciences Field Experience Travel Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mike (B.S. 1969) and Cynthia Morgan.

The annual distribution from this fund shall be used to support field camp for students in the School of Earth Sciences as determined by the School's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the director of the School of Earth Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Mathematical and Physical Sciences in consultation with the director of the School of Earth Sciences.

Amount Establishing Endowment: \$50,000.00

The Shealy Family Athletic Scholarship Fund

The Shealy Family Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ray (B.S.Bus.Adm. 1989) and Suzanne (B.S. 1990) Shealy from Dublin, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete from the state of Ohio who is a member of the men's or women's soccer team, men's or women's cross country/track team, or varsity football team. First preference will be given to candidates from Crawford, Geauga, or Franklin counties. Recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

The Virginia I. Zirkle Scholarship Fund for
The Ohio State University at Lima

The Virginia I. Zirkle Scholarship Fund for The Ohio State University at Lima was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Virginia I. Zirkle (B.S.H.E. 1945) of Ottawa, Ohio.

The annual distribution shall be used to provide a scholarship(s) to a student(s) who graduated from a high school in Putnam County, Ohio, who is enrolled at The Ohio State University at Lima. Candidates should have good potential for career success, good leadership qualities, a minimum 2.5 grade point average, and be academically ranked in the upper one-third of his/her high school graduating class. Scholarship recipients shall be selected by the OSU-Lima Office of Student Financial Aid in consultation with the University's Office of Student Financial Aid at the Columbus campus.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the director of the University's Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

MOWS Scholarship Fund

The MOWS (Margaret Owella Weaver Schifter) Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Margaret Owella Weaver Schifter (B.A. 1940) of Wayne, Pennsylvania, and Fort Pierce, Florida.

The annual distribution from this fund shall provide renewable academic merit scholarships to worthy undergraduate students with preference given to candidates undertaking a pre-law curriculum. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admission at the University. Recipients shall be selected by the director of the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$44,761.91 (grandfathered)

Frost Brown Todd Scholarship Fund

The Frost Brown Todd Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of The Michael E. Moritz College of Law.

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy.

It is the donors' desire that the annual distribution from this fund provide a scholarship(s) to a student(s) who has an undergraduate degree in business and is pursuing a Juris Doctor degree at the Moritz College of Law. Scholarships shall be awarded in furtherance of the diversity mission with particular attention to, but not limited to, underrepresented groups who have been accepted for admission at the University. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. At the discretion of the College's dean, the annual distribution may also be used for recruitment purposes.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$42,928.92 (grandfathered)

The Markworth-Woolley Scholarship Fund in Materials Science and Engineering

The Markworth-Woolley Scholarship Fund in Materials Science and Engineering was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. James A. Woolley and friends, family, and former colleagues in memory of Dr. Alan J. Markworth (M.S. 1961, Ph.D. 1969) professor of materials science and engineering and in honor of Dr. James A. Woolley (B.Cer.E. 1966, M.S. 1966, Ph.D. 1970) of Briggs, Texas.

The annual distribution from this fund shall provide annual scholarship support for an undergraduate student pursuing a degree in materials science and engineering who has demonstrated the values of honesty and integrity and who demonstrates the potential for intellectual leadership and a personal passion and commitment to the discipline. Scholarship recipients shall be recommended by the chairperson of the Department of Materials Science and Engineering and selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. Woolley, should he be alive, and from the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering.

Amount Establishing Endowment: \$37,083.00 (grandfathered)

The OSU Ultrasound Academy Fund

The OSU Ultrasound Academy Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts

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from David P. Bahner, M.D., R.D.M.S. (Emergency Medicine residency, 1995-98) of Columbus, Ohio; and with support from other donors.

The annual distribution from this fund, housed in the Department of Emergency Medicine, shall be used to support ultrasound education, mentorship, and training under the Ultrasound Academy at the OSU Clinical Skills Education and Assessment Center, a cornerstone of the clinical skills curriculum for medical students of the College of Medicine. Allocation of the distribution shall be approved by the vice dean for Education in the College of Medicine and by the chairperson of the Department of Emergency Medicine in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from David Bahner, should he be alive, and as recommended by the vice dean for Education in the College of Medicine and the chairperson of the Department of Emergency Medicine in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$30,359.00 (grandfathered)

The Jonard Family Scholarship Fund

The Jonard Family Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of James A. (B.S.Ed. 1956, M.A. 1967) and Nancy R. Jonard of Galena, Ohio.

The annual distribution from this fund shall be used to support one scholarship of \$1,000 to be awarded annually to an undergraduate student who is enrolled in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University. The scholarship must be awarded to students from Jefferson, Harrison or Delaware counties in Ohio who participate in 4-H programs. Scholarship recipients shall be selected by the Ohio 4-H scholarship selection committee in consultation with the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and the Office of Student Financial Aid.

In any given year that the endowment distribution is not at least \$1,000, the funds shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment. In any given year that the endowment distribution exceeds \$1,000, the excess portion may be used to augment the scholarship award or be otherwise awarded as part of a general scholarship in accordance with Ohio 4-H scholarship guidelines. Otherwise, it will be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$30,000.00 (grandfathered)

Miami County 4-H Endowment Fund

The Miami County 4-H Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Miami County 4-H.

The annual distribution from this fund shall be used to provide program funding for the 4-H youth and volunteers of the Miami County 4-H Youth Development Program. The OSU Extension professional in charge of the Miami County 4-H Program, in consultation with the Miami County 4-H Committee, shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences. The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount of Endowment: \$26,439.05 (grandfathered)

Randy Kerns Endowed Scholarship Fund

The Randy Kerns Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Randall Kerns (B.S.E.E. 1979).

The annual distribution from this fund shall provide scholarship support to students who graduated from high schools in South Carolina with preference given to candidates who

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plan to pursue a degree in engineering. Scholarship recipients shall be selected by the director of the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$26,049.86 (grandfathered)

Ohio State Fair Hall of Fame Band and Choir
Scholarship Endowment Fund

The Ohio State Fair Hall of Fame Band and Choir Scholarship Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ohio State Fair Hall of Fame recipients and friends.

The annual distribution from this fund shall be used to provide scholarship awards in equal amounts each year to one (1) Ohio State Fair band member and one (1) Ohio State Fair choir member. Recipients must be entering The Ohio State University main campus, ATI, or any of its regional campuses. Candidates shall be nominated by a committee of staff members working with the Ohio State Fair band and choir, and recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion will be made available to support an area of need within OSU Extension – 4H Youth Development as determined by the state 4-H Leader or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount Establishing Endowment: \$25,150.00 (grandfathered)

The L.H. and Beverly Newcomb Alpha Zeta Partners Study Abroad Fund

The L.H. and Beverly Newcomb Alpha Zeta Partners Study Abroad Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Beverly and L.H. (Ph.D. Agricultural Education 1973) Newcomb of Hilliard, Ohio.

The annual distribution from this fund shall be used to support at least one scholarship for an undergraduate student majoring in Agricultural and Extension Education in the College of Food, Agricultural, and Environmental Sciences who is a member of Alpha Zeta Partners and who is participating in the Alpha Zeta Partners study abroad program. The scholarship may be used for, but not limited to, transportation, books, fees, and tuition. In the absence of such applicants, the scholarship may be awarded to an Alpha Zeta Partners student from another major in the College of Food, Agricultural, and Environmental Sciences who is participating in a College-approved study abroad program. The scholarship may not be renewed. The scholarship shall be awarded in accordance with guidelines and procedures established by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee, and in consultation with the Office of Student Financial Aid.

If Alpha Zeta Partners should terminate its study abroad program, then the scholarship shall be awarded to an Alpha Zeta Partners student majoring in Agricultural and Extension Education and participating in a College-approved study abroad program. If Alpha Zeta Partners should cease to exist, then the scholarship shall be awarded to a student majoring in Agricultural and Extension Education who is participating in a College-approved study abroad program.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,110.00 (grandfathered)

Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County

The Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Kathleen Retzler 4-H Memorial Scholarship Fund.

The annual distribution will provide awards in equal amount, with a minimum of \$500 each, for the Clermont County Junior Fair King and Queen as elected by the Junior Fair Board through an application and interview process. If the annual earnings do not allow for two \$500 awards, then two awards in equal amounts will be made to the Junior Fair King and Queen. Any remaining funds each year will be used to provide program funding for the 4-H youth and volunteers of the Clermont County 4-H Youth Development Program. The OSU Extension professional in charge of the Clermont County 4-H Program, in consultation with the Clermont County 4-H Committee, shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount of Endowment: \$25,005.94 (grandfathered)

Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott
Undergraduate Leadership Endowment Fund

The Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott Undergraduate Leadership Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Plaza Inn Family Restaurant in Mount Victory, Ohio, Edward O. and Rosalie (B.S. 1967) Elliott II, Carol E. (B.S. 1963) and Roger Burrey, Joan E. Wagner, Lynn E. and Michael Shuster, and Connie E. (B.S. 1973) and George (B.S. 1974) Ulrich.

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This fund is in memory of Clifton Kerns (C.K.) Elliott and Edward Oxley Elliott, who dedicated their lives to the livestock and agriculture industry. Clifton worked as a marketer for livestock producers, cooperative and independent markets, and the packing industry for 60 years. He pioneered one of the first cooperative livestock shipping associations in Ohio, co-founded the Independent Livestock Marketing Association, started his own business – the Elliott Hog Markets, served on the Ohio State Board of Agriculture and as beef superintendent at the Ohio State Fair, and was enshrined into the Ohio Agricultural Hall of Fame. Edward's innovative marketing concept led to the development of the Certified Angus Beef Program. He was also one of the first to market his own farm products to the restaurant industry, was the first farmer elected to the Ohio State Restaurant Association and received the organization's Life Time Service Award, was inducted into the Ohio Restaurant News Hall of Fame, named Ohio Food Service Industry Outstanding Person, and inducted into the Ohio Agricultural Hall of Fame.

The annual distribution from this fund shall be used to support leadership development education and training for undergraduate students in the College of Food, Agricultural, and Environmental Sciences at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Franklin County Farm Bureau Endowment Fund

The Franklin County Farm Bureau Endowment Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Franklin County Farm Bureau.

The annual distribution from this fund shall support the Scarlet and Gray Ag Day, an outreach program for schoolchildren and their teachers that includes resources from the Waterman Agricultural and Natural Resource Laboratory, with primary preference given to salary support for a coordinator position and secondary preference given to promotional support.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should it exist, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Stephen and Martha Mehallis Dean's Innovation Fund

The Stephen and Martha Mehallis Dean's Innovation Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen Mehallis (B.S.Bus.Adm. 1961) and Martha (Martie) Mehallis.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the College's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of Fisher College of Business.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Dr. Neil Perrel Endowed Scholarship Fund

The Dr. Neil Perrel Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Neil Perrel (D.V.M. 1961).

The annual distribution from this fund shall provide an annual scholarship to a student in the D.V.M. degree program in the College of Veterinary Medicine. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Margaret Weaver Schifter Scholarship Fund

The Margaret Weaver Schifter Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Margaret Owella Weaver Schifter (B.A. 1940) of Wayne, Pennsylvania, and Fort Pierce, Florida.

The annual distribution from this fund shall provide scholarship support for members of The Ohio State University chapter of Mortar Board who are not affiliated with a Greek organization. Scholarship recipients shall be selected by the Office of Student Financial Aid in consultation with the president of the OSU chapter of Mortar Board.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Mortar Board president.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Mortar Board president.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

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The Suzanne Meyers Widing and Christopher G. Widing Scholarship Fund

The Suzanne Meyers Widing and Christopher G. Widing Scholarship Fund in the College of Pharmacy was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Suzanne Meyers Widing (B.S.Pharm. 1970) and Christopher G. Widing (B.S.Bus.Adm. 1970, M.B.A. 1979).

The annual distribution from this fund shall be used to support a scholarship in the College of Pharmacy with preference given to out-of-state students. Scholarship recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Pharmacy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

Chair of Excellence in Cardiovascular Medicine Fund

The Chair of Excellence in Cardiovascular Medicine Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from community leaders and other advocates of the heart program at The Ohio State University Medical Center. The description was revised September 18, 2009.

The intent of this fund is to provide a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in the field. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the director of the Division of Cardiovascular Medicine (unless the director of the Division is a candidate, in which case consultation should instead be with the director of the OSU Heart Center). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

Until the principal balance reaches \$1,500,000, the annual distribution from this fund shall be combined with annual gifts from John G. McCoy to support the Designated Chair of Excellence in Cardiovascular Medicine (#313154). When the principal reaches \$1,500,000, the annual distribution from this fund shall provide an endowed chair position and the designated chair shall be dissolved.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. If in the future the field of cardiovascular medicine ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Medicine and the senior vice president for Health Sciences.

The Dorothy M. Davis Endowment Fund

The Dorothy M. Davis Endowment Fund was established November 3, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The William H. Davis, Dorothy M. Davis and William C. Davis Foundation of Columbus, Ohio. The description was revised September 18, 2009.

The annual distribution from this fund shall be used to support the Bill Davis Stadium as approved by the director of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of Athletics.

The Eldredge Family Scholarship Endowment Fund

The Eldredge Family Scholarship Endowment Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Clifford Murray Eldredge (B.S. Physical Therapy 1965, M.S. Allied Medical Professions 1971), and Janis Bloom Eldredge (Dental Hygiene 1965, B.S.Ed. 1970), in memory of Clifford M. and Mary Jo Eldredge. The description was revised September 18, 2009.

The annual distribution from this fund shall provide scholarship support for one or more undergraduate or graduate-level students who have graduated from Ashtabula High School or Lakeside High School, in Ashtabula, Ohio, or their successors. To qualify, candidates must demonstrate financial need, leadership, and commitment to service.

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Preference shall be given to candidates who are enrolled in or majoring in programs leading to careers in a health care profession in the following order of preference: 1) Physical Therapy, 2) Dental Hygiene, 3) any other health care curriculum. If there are no candidates preparing for careers in health care, the scholarships may be given to qualified candidates in any college or program. It is the donors' intention that a new recipient be named each academic year; however, if there are no new candidates in any given year, the scholarship may be awarded to the previous year's recipient(s). Scholarships may be renewed no more than 12 quarters. This scholarship shall be administered by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In years that the annual distribution is not awarded, or not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

Jones Day International LL.M. Scholarship Fund

The Jones Day International LL.M. Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Jones Day Foundation. The description was revised September 18, 2009.

The annual distribution from this fund shall provide one full out-of-state tuition scholarship to an international LL.M. student at The Michael E. Moritz College of Law who has received his/her law degree (J.D. degree or equivalent) from a law school in China. If the LL.M. program should cease to exist at the College, distributions from the fund shall be used to provide a full out-of-state scholarship to a law student who has resided in China for ten (10) years or more. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the desire of the donor that this endowment fund is to be created as an endowment but with an invadable principal, though the principal could be invaded only to bring the scholarship award up to the amount of one full out-of-state tuition each year. Should the principal of the endowment fall below the minimum required by the Board of Trustees, the endowment will be dissolved and the balance of the fund will revert to current use funds.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Moritz College of Law. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Professorship Fund in Ottoman and Turkish History

The Professorship Fund in Ottoman and Turkish History was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor. The description was revised September 18, 2009.

The purpose of this endowment is to support in perpetuity the study of Ottoman and modern Turkish history, a field taught and studied at The Ohio State University since the 1930s, and to enhance the national and international competitiveness and distinction of the University in this field.

The donor intends more specifically to establish an endowment of \$1,000,000, in keeping with the currently established 2006 endowment levels, to create the named professorship in Ottoman and modern Turkish history. The donor reserves the right to rename and/or revise the fund during his lifetime or by his will.

The annual distribution shall be used to support a named professorship position in Ottoman and Turkish studies. Appointees to this position shall be distinguished scholar-teachers known for their positive interest in Turkish history and culture, their high standing in the international community of scholars in the field, their expertise in the history of the Turkish republic as well as of the Ottoman Empire, their broad linguistic command of the Ottoman and modern Turkish language of different periods, and the originality and impact of their historical scholarship. Holders of the professorship shall be appointed after a rigorous international search and on the recommendation of the chairperson of the Department of History.

In keeping with the stated purpose of this endowed fund, if the fund grows or if the principal can be increased sufficiently over time, the form in which the fund supports the field may be revised, up to and including the creation of an endowed chair at the 2006 endowment funding levels, and during the donor's lifetime any such change shall be made at his initiative or with his consent.

Alternatively, if the fund never reaches the \$1,000,000 level, the distribution shall continue to be used first to provide research support funding for graduate students in the same field; if that cannot be done, the distribution from the fund shall be used to purchase books or other research materials in the same field for the library.

If in any year the income of the fund is not fully used to support the stated purpose of the endowment, any such unused income will be reinvested to principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity.

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The need for the fund shall not be deemed to have ceased to exist until it becomes impossible to use the distribution of the fund to support Ottoman and Turkish studies in any way whatsoever at this University.

If in future the income of the fund so diminishes that it is impossible to use the income from the fund to support Ottoman and Turkish studies at this University in any way whatsoever, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of History. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as possible.

Schoenbaum Scholars Program Fund

The Schoenbaum Scholars Program Fund was established April 7, 1989, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex and Betty Schoenbaum. The description was revised July 12, 1996, and was revised again September 18, 2009.

The annual distribution from this fund shall be split equally between The Max M. Fisher College of Business and the College of Education and Human Ecology.

The annual distribution designated to The Max M. Fisher College of Business shall support students entering or intending to enter, or enrolled in the College. The following criteria shall be in effect for Schoenbaum Scholars in The Max M. Fisher College of Business:

1. Selection to begin with freshmen in the fall of 1989;
2. The scholarship will provide tuition, room and books;
3. Each year following 1989, additional students will be selected until scholars at the freshman, sophomore, junior, and senior levels are supported;
4. Recipients will be selected through a formula based on test scores and/or high school rank;
5. Students should show a demonstrated financial need;
6. Selected students entering as freshmen will be eligible for renewal of the scholarships provided they maintain a grade point average of 3.0 or with appeal to the financial aid committee;
7. Selected students should show a potential for success as measured by academic record, extra-curricular activities, work experience and other experiences;
8. Selection of the recipients will be made by the Office of Student Financial Aid and, when appropriate, upon recommendation of the dean of The Max M. Fisher College of Business.

The annual distribution designated to the College of Education and Human Ecology shall provide one scholarship, four internships, and a job training outreach program. The intent is to serve undergraduate students with the greatest financial need and the Weinland Park community by providing support to students who demonstrate a determination to succeed but lack economic resources.

To qualify for the scholarship, candidates must be a junior or senior undergraduate student majoring in early childhood or elementary education with preference given to

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students who graduated from Columbus City Schools and/or transfers from Columbus State Community College. The scholarship, worth up to \$10,000 (the cost of in-state tuition annually), may be awarded for a two-year period and may be used toward tuition, room, books and supplies, and educational expenses. The Scholarship Committee in the College of Education and Human Ecology and the College's dean shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

To qualify for an internship position valued up to \$5,000 (half the cost of in-state tuition annually) candidates must work at the Schoenbaum Family Center; preference shall be given to students who graduated from Columbus City Schools and/or transfers from Columbus State Community College. The interns will serve as assistant teachers in classrooms while maintaining progress toward their degree and will engage with children more closely in the teaching and learning environment at Schoenbaum Family Center. Awardees will be selected by the director of the Schoenbaum Family Center in consultation with the Office of Student Financial Aid.

The executive director of the Schoenbaum Family Center will select candidates to participate in the Center's job training outreach program. Participants will receive compensation of \$10 per hour and attend workshops that cover resume building, job networking, professional development, and other career building skills to prepare parents for childcare instruction and oversight at daycare centers. They will observe experienced teachers as they interact with children, build a resume, and potentially prepare for a paid position in the field of early childhood education. Some participants may even be encouraged to pursue a college education.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of The Max M. Fisher College of Business and the dean of the College of Education and Human Ecology.

Change in Name of Named Endowed Fund

The Dr. Lester E. Imboden Sr. M.D. and
Mrs. I. Nadean Imboden Scholarship Fund

The Lester E. Imboden Sr. M.D. and Mrs. Dean Imboden Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Imboden family. The name was revised September 18, 2009.

The annual distribution from this fund shall provide annual scholarships for students in their junior or senior year in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to students who participated in 4-H or FFA in high school; or who have congressional internship experience; or who participate in OSU student organizations; or who have participated in community service programs, especially those in the field of health care.

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The scholarship is renewable provided the student remains in good academic standing with at least a 3.25 cumulative grade point average and is progressing toward his/her degree. Recipients will be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

Change in Name and Description of Named Endowed Funds

The Fred O. and Joan G. Hartman Excellence in Fruit Production Endowment Fund

The Fred O. and Joan G. Hartman Excellence in Pomology Endowment Fund was established April 4, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Fred O. Hartman, Professor Emeritus, (M.S. 1941, Ph.D. 1951), to celebrate and honor the memory of Joan G. Hartman, the career of Fred O. Hartman, and their life together. The name and description were revised September 18, 2009.

The annual distribution from this fund shall be used to support faculty and student excellence in the study of fruit production including research and teaching, workshops, faculty and student participation in conferences devoted to improving fruit production, and equipment needed for research and demonstration of efficacy of new technology in the Department of Horticulture and Crop Science.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be living, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

September 18, 2009 meeting, Board of Trustees

The Leo A. Paquette Legacy Symposium Fund

The Leo A. Paquette Endowment Fund was established December 3, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Professor Paquette's former students and postdoctorals on the occasion of his 70th birthday. The name and description were revised September 18, 2009.

The annual distribution from this fund shall be used to support the annual Paquette Legacy Symposium in Organic Chemistry to be held on a Saturday during the autumn or spring quarter. Expenses covered include food and alcohol at the reception and dinner; all expenses must be approved by the chairperson of the Department of Chemistry. The symposium will feature a theme in the area of organic or bioorganic chemistry to be chosen by the members of the Division of Organic Chemistry in the Department of Chemistry, who will invite four external leaders in that field of study and one internal faculty member to present a lecture on their research. Following a Friday evening reception with faculty, there will be morning and afternoon lectures. Each year, the chairperson of the Department of Chemistry shall appoint an individual to organize the symposium.

It is the wish of the donors that in any given year the unspent portion of the endowment income be reinvested in the endowment principal of The Leo A. Paquette Legacy Symposium Fund, The Leo A. Paquette Workshops in Organic Chemistry Fund, or The Leo A. and Estelle I. Paquette Faculty Research Fund under the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry and as circumstances dictate.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

The Elizabeth J. Watters Scholarship Fund

The Elizabeth Watters Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth Jean Watters (B.A. 1987, J.D. 1990) of Columbus, Ohio. The name and description were revised September 18, 2009. Elizabeth Jean Watters was President of Ohio States, Inc., a student/faculty service organization at The Ohio State University, and Treasurer of Sphinx Senior Honorary, the oldest honorary (and one of two senior class honoraries) at The Ohio State University, in 1986-87. As of the date that this fund was established, Sphinx Senior Honorary had just celebrated its 100th year and Ohio States, Inc. was about to celebrate its 75th year at The Ohio State University. Elizabeth Jean Watters served on the steering committee for the reunion celebrations for both student organizations as well as their gift committees benefitting the new Ohio Union.

The annual distribution from this fund shall provide scholarship support to students enrolled in The Ohio State University Michael E. Moritz College of Law, and these scholarships shall be designated as Elizabeth J. Watters Scholarships. There are no

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restrictions based on academic grades, nor is need a factor. To be considered for a scholarship from this endowed fund, a student must have been an active student member of Ohio Staters, Inc. at The Ohio State University or a student member ("tried link") of Sphinx Senior Honorary at The Ohio State University, with preference given to candidates who were student members of both organizations. The dean of the Moritz College of Law and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. Notice of the name of such student(s) receiving such scholarship(s) shall be given annually to the donor until her death.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal. The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. It is also the desire and intent of the donor to recognize and provide scholarship support for students enrolled in The Ohio State University Michael E. Moritz College of Law who, as undergraduates at The Ohio State University, demonstrated notable achievements in leadership and direct contribution to The Ohio State University. Should unforeseen circumstances arise in the future so that the need for this endowed fund ceases to exist, then any alternate distributions from this endowed fund shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate, and any alternative designations by the Foundation's Board of Directors and the University's Board of Trustees shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate. In making any alternate distributions or alternative designations, the Boards shall seek advice from the donor, if she is living, and from the dean of The Ohio State University Michael E. Moritz College of Law. If the donor is not living, the Boards shall seek advice from Sphinx Senior Council and the Ohio Stater's, Inc. Council, which have been established through the student organizations' endowments with The Ohio State University, and the dean of The Michael E. Moritz College of Law. Any expenditure thus made, however, shall always be identified as being provided by The Elizabeth J. Watters Scholarship Fund.

FISCAL YEAR 2010 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Resolution No. 2010-12

Synopsis: Approval of the total University Current Funds Budget for FY 2010 is proposed.

WHEREAS the State Budget for FY 2010 and FY 2011, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2010 have been approved at previous meetings of the Board of Trustees; and

WHEREAS estimated levels of resources and expenditures for earnings and restricted funding for the Columbus Campus and the Regional Campuses and ATI have been approved at previous meetings of the Board; and

WHEREAS estimated levels of revenue and expenditures for the general funds budget have been completed and adjustments have been made updating revenue and expenditure estimates for the earnings and restricted funds and eliminating double counting of transfers amount the various University units; and

September 18, 2009 meeting, Board of Trustees

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2010:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2010, as described in the accompanying FY 2010 Current Funds Budget documentation, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix VI for background information, page 199.)

STUDENT ACTIVITY FEE INCREASE

Resolution No. 2010-13

Synopsis: An increase in the Student Activity Fee from \$15 per quarter to \$25 per quarter effective Winter Quarter 2010 to be charged to all enrolled students is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and President Gee's six strategic objectives to meet the needs of Ohio State; and

WHEREAS the Student Activity Fee was implemented in 2003 to support student organizations, major campus events, community service projects, and student participation in cultural, arts, and entertainment events; and

WHEREAS the amount of the fee has remained \$15 since its inception; and

WHEREAS increasing student demand and escalating costs related to supporting these types of events and the associated administrative infrastructure has created a need to increase the fee; and

WHEREAS the student governments have asked for a fee increase to assist in covering these costs; and

WHEREAS The University's Senior Management Council, along with Undergraduate Student Government, the Council of Graduate Students and the Inter-Professional Council, support the proposed immediate increase; and

WHEREAS this fee will remain \$25 per quarter through the 2013-14 academic year, at which time the amount will be re-evaluated:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed increase of the Student Activity Fee from \$15 to \$25 per quarter effective Winter Quarter 2010; subject to approval by the Chancellor of the Board of Regents and the Controlling Board; and

BE IT FURTHER RESOLVED, That, if approved and implemented, the Student Activity Fee shall not be increased beyond \$25 per quarter through the 2013-14 academic year, at which time a recommendation shall be made to the Board for future adjustments.

AMENDMENT TO LONG-TERM LAND LEASE

Resolution No. 2010-14

OARDC
KINGSVILLE TOWNSHIP, ASHTABULA COUNTY, OHIO

Synopsis: Authorization to enter into a lease amendment of the long-term land lease with Ashtabula County, Ohio to allow for the exchange of property to facilitate the relocation of Green Road and to increase the term for a period of 40 years is requested.

WHEREAS OARDC and OSU have agreed with the Commissioners of Ashtabula County to trade land from the leasehold premises to allow for the relocation of a road across the lease hold estate. The land received in exchange will allow for a buffer zone for the grape crops at the research facility; and

WHEREAS the increased term will provide for continuity in the research work performed at the research station; and

WHEREAS the funding for the research is provided by OARDC and the Ohio grape and wine industry:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized take any action required to effect the execution of a long-term ground lease with the Board of County Commissioners of Ashtabula County, Ohio of the 26.285 acres in Kingsville Township, Ashtabula County, Ohio for a 40-year term at an annual rent of \$1.00, and under such additional terms and conditions as are deemed to be in the best interest of the University.

(See Appendix VII for background information, page 207.)

LONG-TERM LEASE

Resolution No. 2010-15

OSU MEDICAL CENTER GAHANNA AMBULATORY CARE CENTER
920 NORTH HAMILTON ROAD
GAHANNA, OHIO 43230

Synopsis: Authorization to enter into a 5-year lease agreement with Ohio State University Physicians, Inc. (OSUP) for approximately 35,523 SF of medical office space located at 920 North Hamilton Road in Gahanna, Ohio is requested. The space will be occupied by multiple specialties of The Ohio State University Medical Center including Family Practice, Sports Medicine, Orthopedics, Physical Rehabilitation and Imaging.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a 5-year lease for approximately 35,523 SF in a building that contains approximately 55,754 SF of medical office space at 920 North Hamilton Road in Gahanna, Ohio; and

WHEREAS the lease of this space is important in meeting the objectives and requirements of the OSU Medical Center's Ambulatory Care Strategic Plan, and it has been determined that the lease of this property is in the best interest of the University; and

WHEREAS the funds for the lease will be provided by the Medical Center:

September 18, 2009 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 5-year lease agreement with five 5-year renewals with OSUP for approximately 35,523 SF of medical office space at 920 North Hamilton Road for use by the Medical Center on such terms and conditions as are deemed to be in the best interests of the University.

(See Appendix VIII for background information and map, page 208.)

LAND LEASE

Resolution No. 2010-16

THE STATE OF OHIO,
THE OHIO STATE UNIVERSITY MANSFIELD CAMPUS / NORTH CENTRAL
STATE COLLEGE, AND MEDCENTRAL HEALTH SYSTEM
MANSFIELD, OHIO 44906

Synopsis: Authorization to enter into a 40-year land lease with a renewal option of approximately 5-10 acres located on The Ohio State University Mansfield/North Central State College campuses is requested. MedCentral Health System will construct a 52,000± SF, 2-3 story building for MedCentral College of Nursing.

WHEREAS the Board of Trustees of The Ohio State University and the state of Ohio is presented with the opportunity to enter into a 40-year lease with a renewal option of real property on The Ohio State University Mansfield campus with MedCentral Health System; and

WHEREAS the property contains approximately 5-10 acres located near the first cross street east of Lexington-Springmill Road and south of Kenwood Circle; and

WHEREAS this property will provide adequate acreage for the construction of the facility in the best interest of the state of Ohio and the University; and

WHEREAS the funds for the lease will be provided by MedCentral Health System:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 40-year lease with a renewal option of real property at The Ohio State University Mansfield campus. The lease will be negotiated to contain rental terms and lease conditions determined to be in the best interest of the state of Ohio and the University.

(See Appendix IX for background information and map, page 211.)

LEASE RENEWAL

Resolution No. 2010-17

CENTER FOR HUMAN RESOURCE RESEARCH
COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES
921 CHATHAM LANE
COLUMBUS, OHIO 43221

September 18, 2009 meeting, Board of Trustees

Synopsis: Authorization to exercise a 5-year lease renewal of approximately 25,282 SF of office space located on the first and second floors of the three-story office building located at 921 Chatham Lane, Columbus, Ohio occupied by the Center for Human Resource Research is requested.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to exercise a 5-year lease renewal of real property at 921 Chatham Lane owned by Chatham Properties, LLC successor in interest to George W. McCloy; and

WHEREAS the property contains approximately 51,000 SF near the corner of Ackerman and Kenny Roads located at 921 Chatham Lane; and

WHEREAS this property adequately satisfies the space requirements for the Center for Human Resource Research, and it has been determined that continuation of this lease is in the best interest of the University; and

WHEREAS funding for the lease payments and all operating expenses will be provided by various contracts and grant funds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of a 5- to 7-year lease extension of improved real property at 921 Chatham Lane upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix X for background information and map, page 213.)

Upon motion of Mr. Wexner, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS, CONSTRUCTION CONTRACTS AND ENTER INTO A JOINT USE
AGREEMENT**

Resolution No. 2010-18

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS**

EMERGENCY GENERATORS PLAN DEVELOPMENT (STUDY)
SOUTH HIGH RISES RENOVATION AND ADDITION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
ROSS HEART HOSPITAL ELECTROPHYSIOLOGY LAB EXPANSION

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT
FLYING HORSE PEDIATRIC FACILITY WITH OSU COLLEGE OF MEDICINE

Synopsis: Authorization to enter into/increase professional services contracts, enter into construction contracts, and enter into a joint use agreement, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

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Emergency Generators Plan Development (Study)	\$0.5M	Plant Renewal & Replacement funds
South High Rises Renovation and Addition (increase from \$6.3M to \$9.9M)	\$3.6M	University bond proceed

WHEREAS in accordance with the attached materials, the University desires to undertake and **enter into construction contracts** for the following projects:

Ross Heart Hospital Electrophysiology Lab Expansion	\$12.0M	Auxiliary funds
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WHEREAS in accordance with the rules of the Ohio Board of Regents, the University desires to **enter into a joint use agreement** with Nationwide Children's Hospital for the following project:

Flying Horse Pediatric Facility with OSU College of Medicine	\$0.3M	State appropriations
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NOW THEREFORE

BE IT RESOLVED that the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into/increase professional services contracts, enter into construction contracts, and enter into a joint use agreement for the projects listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XI for background information and map, page 215.)

Upon motion of Mr. Schottenstein, seconded by Ms. Davidson, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees, Davidson, Ong, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Kass, and Reid, and three abstentions cast by Trustees Wexner, Marbley and Jurgensen.

AUTHORIZATION FOR PROJECTONE

Resolution No. 2010-19

Synopsis: Authorization of the revised ProjectONE at a cost not to exceed \$1 billion is recommended.

WHEREAS the Board of Trustees initially approved the employment of executive architect/engineers and programming and construction management services for the Medical Center Facility Master Plan – Clinical Expansion Projects (now ProjectONE) on November 4, 2005 (Resolution 2006-56); and

WHEREAS that initial authorization and subsequent related resolutions explicitly required that “design and construction for specific projects within the Clinical Expansion projects shall require separate Board of Trustees authorization;” and

WHEREAS to date specific projects relating to ProjectONE have received separate approval from the Board as they entered the design and construction phases; and

WHEREAS for the past 90 days the leadership of ProjectONE has undertaken an intensive reevaluation of all project elements and has completed its review and

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established a revised project plan and budget that include the following six project groups and a total project cost of \$1.0 billion:

1. Completed Projects:	\$82.2M
-Ross Expansion	
- Digestive Health and	
-Faculty Office Building; and MRI Expansion	
2. Cancer and Critical Care Tower	\$648.9M
3. Infrastructure and Roadways	\$81.8M
4. Rhodes Hall/Doan Hall/James Cancer Hospital/ Cramblett Hall:	\$67.6M
-Mechanical, Electrical, and Plumbing Upgrades	
5. Demolition and Site Development:	\$32.3M
-Cramblett Hall Demolition	
-Means Hall/MRI Demolition	
-Site Improvements (East of Cannon Drive)	
6. Support and Project Contributions	\$87.2M
-Biomedical Research Tower	
-Chiller Plant	
-Cramblett Backfill and/or Faculty Office Building	
-Cancelled Projects, Project Management Office, and Miscellaneous Professional Services	
Total:	\$1.0B

WHEREAS the review has validated that the project "is a strategic initiative that will create a unique physical and intellectual environment that will enable the Medical Center to expand its services in meeting its research, clinical and education missions to achieve parity with top-quartile academic medical centers nationwide;" and

WHEREAS the revised project plan and budget support the OSU Medical District and Campus Framework design by addressing the following major elements:

1. The decision to eliminate Cramblett Hall by December 31, 2011 to allow that site to accommodate the new building footprint and facilitate traffic flow;
2. The reorganization of the cancer and critical care inpatient units to support a centralized single tower design;
3. Exterior building finishes to complement and blend with existing Medical District and Campus buildings;
4. Planning for infrastructure improvements to anticipate the future movement of Cannon Drive west to address flood plain concerns and enhanced site development opportunities in the Medical District;
5. Revised parking plans to allow the continued use of the South Cannon Garage and eliminate the need for a new garage on 10th Avenue; and
6. Provision in the ProjectONE budget for funding up to \$25 million for the build out of the Biomedical Research Tower and \$10 million for the South Campus Central Chiller Plant (previously known as the East of Cannon Chiller or Medical Center Chiller Plant and Emergency Generator); and

WHEREAS the revised ProjectONE is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion, inclusive of a total of \$121.8 million spent or committed to date on ProjectONE; and

WHEREAS the revised project plan and budget provide for possible program additions totaling \$94.9 million, so long as, based on bids received, any program addition can be accomplished within the total authorized project budget:

1. Concourse Extension & Canopy	\$2.9M
2. Cannon Garage Enhancements	\$4.4M

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3. Infrastructure	\$5.4M
4. Critical Care Fit-Out (48 Beds)	\$20.8M
5. Exterior Bldg Skin Enhancement	\$12.0M
6. Concourse Enhancements	\$6.5M
7. Dietary Renovation	\$7.9M
8. Cannon Drive Relocation	\$35.0M

WHEREAS the revised project plan and budget provide for the following deductions totaling \$94.4 million, as "circuit breakers" to be deleted from the project if needed for the project to remain within the total authorized project budget:

1. Site Development [East of Cannon]	\$2.0M
2. Additional BRT Reductions	\$25.0M
3. Equipment & FFE	\$12.0M
4. RDJC – MEP Reductions	\$6.0M
5. Exterior Courtyard in place of Atrium	\$4.8M
6. Fit-Out of Ambulatory Care	\$18.1M
7. Acute Unit Build-Out	\$11.9M
8. (1) Floor of Core and Shell	\$14.6M

WHEREAS the Medical Center's Long Range Financial Plan has been updated for recent economic trends and reviewed by third party consultants to verify the appropriateness of the revised ProjectONE budget:

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby authorizes the revised ProjectONE as detailed in this resolution, at a cost not to exceed \$1 billion and authorizes the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as necessary for this project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

BE IT FURTHER RESOLVED That, notwithstanding any previously adopted Board of Trustees or University resolutions or policies regarding Board of Trustees contract approval, no separate authorization or approval by this Board shall be required for individual professional services or construction contracts, within the authorized revised ProjectONE project; subject to the following:

1. The President and/or Senior Vice President for Administration and Planning and Special Assistant to the President in consultation with the Senior Vice President for Health Sciences shall spend only such funds as are released by the Board; and
2. The President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of ProjectONE every six months or more frequently as appropriate or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and
3. The Senior Vice President for Health Sciences and the Senior Vice President for Administration and Planning and Special Assistant to the President shall report on the progress of ProjectONE, including the ProjectONE scorecard, at each meeting of the Medical Center Board as well as at each meeting of the Medical Affairs Committee and the Fiscal Affairs Committee; and

September 18, 2009 meeting, Board of Trustees

4. So long as the total project budget for ProjectONE does not exceed the authorized \$1 billion, and with prior notification to the Board of Trustees, the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, is authorized to add to the project program additions as outlined and presented above as they deem appropriate; and
5. To ensure that the total project budget for ProjectONE does not exceed the authorized amount of \$1 billion, the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, and with prior notice to the Board of Trustees, shall deduct from the project the project deductions as outlined and presented above as they deem necessary and appropriate.

BE IT FURTHER RESOLVED, That an additional amount of \$20 million is hereby released for construction and related services as requested.

Upon motion of Judge Marbley, seconded by Mr. Shumate the Board of Trustees adopted the foregoing resolution by a unanimous show of hands.

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President Gee:

As we come to the end our meeting, I asked our chairman if I could make a couple of comments. First of all this is the beginning of the school year and we all recognize that this is a very important time for the University. This is also the beginning of an equally important time for this University. I said last evening to the Board and I will reiterate that in my 30 years as a university president, which is almost unbelievable, that this may be as singularly important day as I have witnessed. The reason is the fact that by what we have done today, we have set the agenda for this University for a significant period of time, but also we have laid the groundwork for its greatness for the next fifty years. I really do believe that. Not simply in terms of what we have done with ProjectONE, but also what we are doing in terms of the quality of our undergraduate student life with our commitment to our research and teaching agenda. And also, I want to note that today, even though we have passed by it rather lightly, we approved appointment and reappointments of a significant group of intellectual leaders, not only for this University but nationally. So I think it is important for us to pause as we have done for 90 days, but to just pause for just one moment and reflect on the fact that this is a noble institution with a great calling and that you are doing great work to make that possible. So I really do appreciate it.

Mr. Wexner:

Last my appreciation again to everybody that made ProjectONE happen, with the stopping and starting and pausing and reviewing it because I think with a full heart the Board not only understands but improves and endorses and is confident in it being a success and that is not unimportant to all the members of the Board. On a personal note, I was thinking as the meeting was going on, is that this begins the academic year, but it also begins our year of work. I really appreciate the leadership, the time, the effort, and the thought that the Board puts into the work of this Board. This may not be a record, but it damn near is, three days of us talking and working and doing together. I sincerely appreciate it. Thank you all.

The meeting is adjourned.

September 18, 2009 meeting, Board of Trustees

Thereupon the Board adjourned to meet Thursday, October 29, 2009, at The Ohio State University, William Oxley Thompson Library, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

APPENDIX I

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 30, 2009

(approved by the Board of Trustees at the June 2009 meeting)

COMMENCEMENT ADDRESS

Thomas J. Moyer

Thomas J. Moyer has served as chief justice of the Supreme Court of Ohio since 1987.

The Ohio native holds a bachelor of arts degree in political science and a juris doctor degree from The Ohio State University. Prior to his election as chief justice, he served for eight years as a judge of the Tenth District Court of Appeals in Franklin County, as executive assistant to Ohio Gov. James A. Rhodes for four years, and as a private practice lawyer for eight years.

Chief Justice Moyer has become a leader in providing citizens with improved access to the courts through alternative dispute resolution and computer technology. He seeks to ensure equal access to the courts through the development of a certification process for interpreters for

non-English speakers and the hearing-impaired.

He is working with leaders of the judiciary and the General Assembly to develop family courts as a comprehensive approach to resolving criminal and civil issues confronting families, and he oversaw revisions to Ohio felony, misdemeanor, traffic, and juvenile sentencing laws that have been adopted by the General Assembly.

Chief Justice Moyer continues to work with lawyers and judges in other countries as they develop independent judiciaries. After Ukraine gained its independence, he led efforts to introduce that country to the importance of the rule of law and continues to host Ukrainian delegations on a regular basis. He has also counseled judicial leaders from

China, Korea, Argentina, and Chile.

He currently serves as vice chair of the Advanced Science and Technology Adjudication Resource Center, a national consortium to prepare judges for managing the resolution of disputes on complex science issues. He chairs the Task Force on Politics and Judicial Selection for the Conference of Chief Justices and co-chairs its Committee on Emergency Preparedness in the Courts. In addition, he is a past chair of The Ohio State University Alumni Association board of directors.

In 1987, at Ohio State's 300th Commencement, he was recognized as one of 40 outstanding university alumni, and, in 1993, Ohio State awarded him an honorary Doctor of Laws degree.

RECIPIENTS OF HONORS

George A. Olah

DOCTOR OF SCIENCE

Nobel laureate George A. Olah is the Donald P. and Katherine B. Loker Chair in Organic Chemistry and Distinguished Professor of Chemistry and Engineering at the University of Southern California.

A native of Hungary, Professor Olah joined the University of Southern California faculty in 1977 as professor of chemistry and scientific director of the university's Hydrocarbon Research Institute. Prior to this, he was a research scientist at Dow Chemical Company from 1957 to 1964 and professor of chemistry at Case Western Reserve University in Cleveland from 1965 to 1977.

Professor Olah received the Nobel Prize in Chemistry in 1994 for his pioneering studies of carbocations and

their reactions in superacids. His work has revolutionized the understanding of organic chemistry, leading to new discoveries, new fields of research, and countless applications. His recent research focuses on converting carbon dioxide into methanol that can be used as a renewable and non-polluting energy source, fuel, and chemical raw material, mitigating the need for fossil fuels and rendering them environmentally benign.

He has served as a visiting professor at numerous universities worldwide, including The Ohio State University, the universities of Heidelberg, Munich, Strasbourg, London, Paris, and Dubna (Russia); the Swiss Federal Institute of Technology; the Chinese Academy of

Sciences in Shanghai; and Peking University. He is the author of more than 1,400 published scientific papers and 20 books and holds 120 patents.

His many honors, in addition to the Nobel Prize, include membership in the National Academy of Sciences; the American Academy of Arts and Sciences; and the European Academy of Arts, Sciences and Humanities, as well as foreign membership in several international learned academies. In 1996, the American Chemical Society renamed its annual Award in Petroleum Chemistry as the "George A. Olah Award in Hydrocarbon or Petroleum Chemistry."

He is the recipient of Ohio State's 1993 William Lloyd Evans Award.

RECIPIENTS OF HONORS

John M. Shepherd
DISTINGUISHED SERVICE AWARD

John M. Shepherd is the former president and CEO of The Shepherd Chemical Company and The Shepherd Color Company in Cincinnati and continues to serve as secretary to both companies. He served on the Cincinnati Financial Corporation's board of directors from 2001 to 2007.

A two-time graduate of The Ohio State University with a 1958 bachelor's degree in ceramic engineering and a 1959 master's in business administration, Mr. Shepherd has remained close to his alma mater over the past half century. His contributions to the university are wide-ranging, thoughtful, and generous. He is the longest-serving member of the Fisher College's Dean's Advisory Council,

where his participation and counsel continue to be valued. He co-chaired the college's John K. Pfahl Hall campaign adding his own support to the building project.

His Shepherd Engineering Scholarship has enabled a number of Cincinnati public high school graduates to study engineering at Ohio State. He facilitated a collaboration between Ohio State's College of Engineering and Walnut Hills High School in Cincinnati, which resulted in the creation of an "Introduction to Engineering" course at Walnut Hills, modeled after Ohio State's introductory course required of incoming engineering students. As a result, many Walnut Hills graduates have chosen to continue their

engineering education at Ohio State. In addition, the John M. Shepherd Athletic Scholarship Fund supplements grants-in-aid for undergraduates on the men's varsity basketball team.

He has served on The Ohio State University Foundation Board and is a former member of the National Campaign Executive Committee and the Orton Chair Committee for the College of Engineering. Currently he is co-chair of the National Major Gift Committee for the Cincinnati area.

In recognition of his service to Ohio State, Mr. Shepherd received a Meritorious Service Award in 1992 from the College of Engineering and, in 2000, the university's John B. Gerlach Sr. Development Volunteer Award.

John L. Warner and Christine Warner Powell
DISTINGUISHED SERVICE AWARD

Through their generosity and vision, Christine Warner Powell and her late husband John L. Warner have enhanced The Ohio State University at Newark by creating a nurturing environment that enriches the lives of students, faculty, staff, and community members.

John Warner was an active member of the Newark Campus Development Fund, created to support Ohio State's Newark campus and the Central Ohio Technical College. In this capacity, he was instrumental in developing a master plan that helped guide campus growth from a single building 50 years ago to a beautiful campus with nine buildings today. At his death, his wife assumed his role on the board, continuing his legacy of dedicated service.

The couple's lead gift sparked the plans for the John L. and Christine

Warner Library and Student Center, now the dynamic hub of the Newark campus. The Warner Center has had a profound impact on student life, with areas for studying and socializing and providing a home away from home for the campus's commuter students.

In addition to the Warners' initial support of the new building, Christine ensured, following her husband's death, that a series of trusts would allow the building to be completed and maintained into the future.

A graduate of Denison University and a veteran of the U.S. Navy, John Warner was retired from the Dawson-Coleman-Wallace Insurance Agency and was a past president of the Licking County Independent Insurance Agents. His community service included membership on the boards of Park National Bank, The Park National Corporation, Par Excellence School,

Welsh Hills School, and Shepherd Hill Hospital. Both he and Christine served on the governing committee of the Licking County Foundation.

Christine Warner Powell also attended Denison University. She currently serves as a trustee for the Newark Campus Development Fund and is president of the Warner Lindorf Family Foundation. As a longtime member of P.E.O. International, Philanthropic Educational Organization, she continues to promote educational opportunities for women.

Christine Warner Powell and her late husband's vision of a welcoming place where Newark area students could find a quiet place to study and become involved in campus life has become a physical reality that will long enhance the state-wide educational mission of The Ohio State University.

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Labor and Human Resources

Master of Landscape Architecture

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Landscape Architecture

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Music

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Music

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Engineering*

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Pathology

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BA (University of Toronto)
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Korea
BS
*Evolution, Ecology, and
Organismal Biology*

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BS (University of Illinois at
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Physics

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BSMechEng
Mechanical Engineering

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Hartford, CT
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Mechanical Engineering

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Nursing

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Environment and Natural Resources

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Nursing

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Nursing

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Social Work

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Social Work

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BA (Miami University Oxford)
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Social Work

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BSSocWork
Social Work

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Executive Dean: Joseph E. Steinmetz

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Beckie Gail Borda, Marysville
Katherine Marie Castillo,
Springfield

Abby Louise Evans, Delaware
Deborah Lynn Fox, Columbus
Valerie Dawn Gregory,
Lucasville

Rachel Lynn Henderson,
Strongsville

Andrea Elise Hunt, Upper
Arlington

Sherry Lynn Kuhlman, Ottawa
DeAnna Rose Lybarger,
Galloway

Lisa Renee Meyer, Bellevue
Regina Kay Moore, Lewis
Center

Melissa Lee Nelson, Marion
Magna Cum Laude

Michele Elizabeth Rinkes,
Tiltonsville

Steven Gordon Swartz, Lima
Tabitha Joy West, Stoutsville

College of Social Work

Dean: William A. Meezan

Bachelor of Science in Social Work

Fardowsa Abdi, Columbus
Brian Williams, Youngstown

College of Veterinary Medicine

Interim Dean: John A. E.
Hubbell

Doctor of Veterinary Medicine

Grace Fout, Columbus
BSAgr (Berea College)

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Stefani D Hadley, Aurora
BSPharmacy
Cum Laude

Bachelor of Science in Pharmaceutical Sciences

Nichole Janus Bisel, Shiloh
Nainee S Desai, Ooltewah,
TN

Kyle Michael DeWitt, Mantua
Sana A Farag, Columbus
Sisaka Jarupan, Bangkok,
Thailand

Kristen Elizabeth Lemon,
Akron

Dinah M Stanfield, Mansfield
John Joseph Veillette, Akron

Magna Cum Laude
Milan S Vyas, Columbus

The Ohio State University
Board of Trustees Meeting
ProjectONE Update

September 18, 2009



*We're Building Another
Great Hospital on a
Great University Campus*

Why will we do it? Mission, Vision, Values Improving People's lives

Mission

*To improve people's lives through innovation
in research, education, and patient care*

Vision

*Working as a team
we will shape the future of medicine
by creating, disseminating, and applying new knowledge,
and by personalizing health care
to meet the needs of each individual*

Values

Integrity Teamwork Innovation Excellence Leadership

Promise

*Improving people's lives
...through personalized health care*

The fundamental purpose of the Medical Center is to *create the future of medicine to improve people's lives.*

Source: OSUMC Strategic Plan

OSU Medical Center Strategic Goals

Strategic Plan
overarching goals

To improve people's lives....

- **Become a top 20 academic medical center by 2015 and a top 10 NCI funded cancer program through advancements in research, education, and patient care**
- **Become a high performance organization and workplace of choice**
- **Generate an investment fund for mission development**

Note: Top 20 across research, education and patient care as measured by NIH, Best Medical Schools, Best Hospitals, #Publications, and Endowment

Source: OSUMC Strategic Plan

ProjectONE value summary



Mission Development: Creates a **personalized** health care environment to improve peoples' lives through superior patient care, research and education

Strategic goals: Propels OSUMC towards **top-20** AMC and **top-10** NCI funded institution ranking

Financial: Increase total operating revenue by **63%** from **\$1.7B** to **\$2.6B** between FY09 and FY17

Capacity: Increase inpatient admissions by **10,000** and outpatient visits by **300,000** between FY09 and FY17

Patient satisfaction: Accelerates patient satisfaction scores to **top 10%** through private rooms and a superior environment of care

Care quality: Improves quality through reduced infection rates (**est. 40%**) and standardized care setting

Recruitment and retention of top clinicians, researchers and students (**est. 300 faculty**)

Superior care environment replaces aging and expensive to maintain facilities

Source: OSUMC Strategic Plan

ProjectONE Overview

ProjectONE background and components

- **Largest building project in University history**
- **Integrated spaces for patient care, teaching and research**
- **Components**
 - MRI facility
 - Expansion of Ross Heart Hospital
 - Faculty office tower
 - New cancer hospital
 - Critical care facility
 - Expansion of BRT
 - All private rooms
 - Operating rooms
 - Ambulatory and diagnostic core
- **Green spaces/Green buildings**
- **State-of-the-art technology**

Source: ProjectONE PMO Office

Patient Experience Focus of ProjectONE

Address most common complaints of current facilities

- Improves ease of entry and exit into the medical center campus
- Makes navigating complex medical center campus easier
- Increases green spaces and landscaping
- Enhances the healing environment
- Increases parking options for staff, patients and families

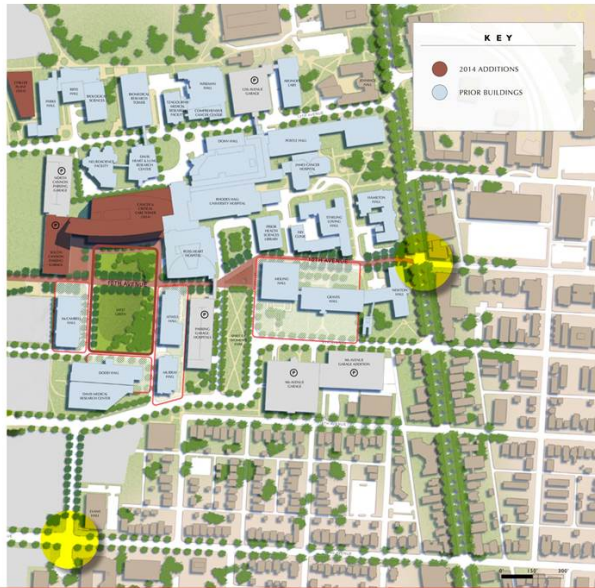
Source: ProjectONE PMO Office

ProjectONE Revised Project Plan

Redesign of Major Project Elements

1. Eliminate Cramblett Hall by December 31, 2011
2. Inpatient units redesigned to support a single tower design
3. Exterior building finishes to complement and blend with existing Medical district and Campus buildings
4. Infrastructure planning to allow the relocation of Cannon Drive to the west to address flood plain and new building sites
5. Revised parking plans to allow the continued use of the South Cannon Garage and eliminate the need for a new 10th Ave garage
6. Provision in the ProjectONE budget for funding up to \$25M for the build out of the BRT and \$10M toward the South Campus Central Chiller Plant

Source: Office of Strategic Planning and Business Development Analysis



ProjectONE New Beds

Project ONE adds
480 new beds

Cancer Beds

- 276 Beds

Critical Care Beds

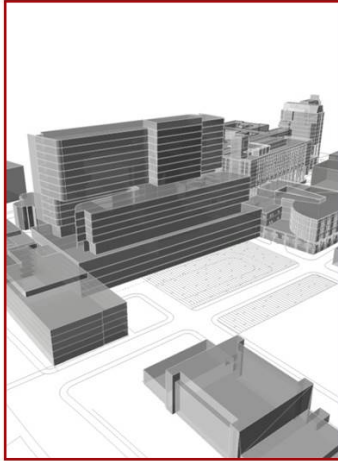
- 144 Beds

Heart Beds

- +60 Beds to Ross Heart Hospital

Single tower

Recommended Option



Features:

- All patient rooms have exterior views.
- Improve connectivity to Rhodes Hall for all critical care units.
- Reduced exterior building surface lowers cost and increases efficiency.
- Single elevator core reduces the number of elevators from 22 to 16.
- Podium base shifts south, improves north side traffic flow.
- Reduce horizontal travel distances.

Source: HOK

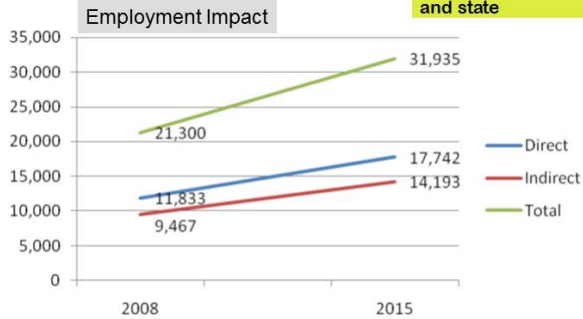
SINGLE TOWER



Source: HOK

ProjectONE creates jobs in Central Ohio

Significant impact on job growth in the city and state

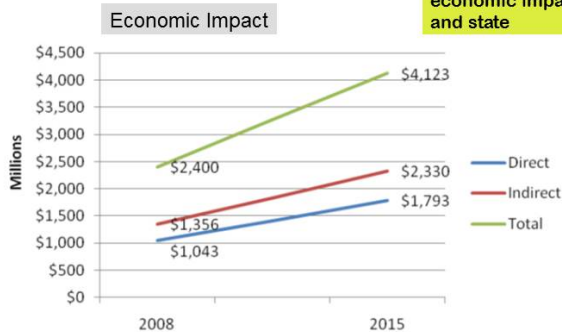


- An increase of more than 10,000 jobs in Central Ohio by 2015:
 - Direct increased employment will be responsible for a total of 17,742 jobs.
 - Business generated by OSUMC will increase indirect employment to a total of 14,193 jobs.

Source: Tripp Umbach Study, 2009

ProjectONE generates significant economic impact

Significant economic impact on the city and state



- An increase to \$4.1 billion in the annual economic impact of OSUMC by 2015:
 - \$2.3 billion a year in OSUMC spending, plus staff, patient and visitor spending
 - \$1.8 billion a year in additional business and individual spending generated by OSUMC's marketplace presence

Source: Tripp Umbach Study, 2009

His eyes are on the prize...



September 18, 2009 meeting, Board of Trustees

(APPENDIX III)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF BYLAWS

AMENDMENTS RECOMMENDED BY THE OSU MEDICAL STAFF BYLAWS
COMMITTEE ON FEBRUARY 27, 2009 AND MAY 8, 2009

APPROVED BY THE OSU MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON
APRIL 8, 2009 AND MAY 13, 2009

APPROVED BY UNIVERSITY HOSPITALS BOARD ON MAY 28, 2009

The proposed amendments to the Bylaws of the Medical Staff of The Ohio State
University Hospitals provide for the following revisions:

- A. Reappointment timeframe moved to section (F) on reappointment
- B. Replaces "executive director" with "chief executive officer"
- C. Clarification of terminology under peer review action, replacing "informal review" with "informal peer review"
- D. Under categories for medical staff, language inserted that places a licensed health care professional on administrative hold in the event that sponsoring medical staff member is suspended or resigns and a new sponsoring member assigned within 30 days
- E. Adds "pediatric physical medicine and rehabilitation" as a division of the Department of Physical Medicine and Rehabilitation
- F. Language changes under administration of medical staff section to
 - i. reflect actual duties of the medical staff administrative committee
 - ii. rename health system credentialing committee to credentialing committee of the hospitals;
 - iii. update ethics committee duties;
 - iv. remove of disbanded medical information committee;
 - v. rename of leadership council for clinical quality enhancement to leadership council for clinical quality, safety and service;
 - vi. replace "medical records" with "medical information department";
 - vii. rename clinical resource evaluation committee to clinical resource utilization committee and
 - viii. update duties of clinical resource utilization committee

UNIVERSITY HOSPITALS BYLAWS OF THE MEDICAL STAFF

THE OHIO STATE UNIVERSITY HOSPITALS

Chapter 3335-43

3335-43-04 Membership.

(A) and (B) no changes.

(C) Terms of appointment. Initial appointment to the medical staff shall be for a period not to exceed twenty-four months. ~~Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months.~~ Initial appointment, except appointment to the physician scholar medical or limited staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the chief of the clinical department. If, after the six-month period, the chief of the clinical department does not recommend the provisional appointee for full appointment, the chief of the clinical department may recommend to the medical staff administrative committee to:- 1. extend the provisional period, which is not considered an adverse action, for an additional six months not to exceed a total of twelve months for purposes of further monitoring and evaluation; or 2. terminate the provisional appointee's medical staff membership and clinical privileges. In the event that the medical staff administrative committee recommends that an adverse action be taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) no changes.

(E) Procedure for appointment.

(1) through (7) no changes.

(8) At any time the medical staff administrative committee first recommends non-appointment of an initial applicant for medical staff membership or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the medical director to notify the applicant by certified return receipt mail that the applicant may request an evidentiary hearing as provided in paragraph (D) of rule 3335-43-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-43-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-43-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.

The final recommendation of the medical staff administrative committee shall be directly communicated to the university hospitals board by the medical director, who shall make a separate recommendation to the university hospitals board.

When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to

transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. The chairperson of the board shall also notify the dean of the college of medicine and the ~~executive director~~ chief executive officer of the Ohio state university hospitals of the decision of the board.

(F) Procedure for reappointment.

- (1) At least ninety days prior to the end of the medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least forty-five days prior to the end of the medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified. A completed reappointment application form must contain:

Balance unchanged.

3335-43-05 Peer review and corrective action.

(A) Informal peer review.

All medical staff members agree to cooperate in informal peer review activities that are solely intended to improve the quality of medical care provided to patients at the Ohio state university hospitals. Information indicating a need for informal review, including patient complaints, disagreements, questions of clinical competence, inappropriate conduct and variations in clinical practice identified by the clinical departments or divisions and medical staff committees shall be referred to the applicable clinical department chief, who shall consult the medical director. The chief of the clinical department and the medical director shall evaluate the matter to determine the appropriate course of action. They may, as they deem necessary, consult with the affected medical staff member or obtain information or opinions from knowledgeable persons within the medical center as well as outside consultants. At the conclusion of their evaluation, the chief of the clinical department and the medical director shall make an initial written determination on whether:

- (1) and (2) no change.

- (3) ~~Peer~~ Formal peer review under paragraph (B) of this rule is warranted.

In cases where the chief of the clinical department and medical director cannot agree on the need for formal peer review, the matter shall be submitted for formal peer review and determined as set forth in paragraph (B) of this rule.

If the chief of the clinical department and the medical director determine that informal resolution is appropriate, they may consult with the medical staff member, make recommendations for educational actions of additional training, sharing of comparative data or monitoring, issue informal letters of warning or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. The chief of the clinical department and the medical director shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the file. Informal review under this paragraph is not a procedural prerequisite to the initiation of formal peer review under paragraph (B) of this rule.

- (B) ~~Peer~~ Formal peer review.

- (1) ~~Peer~~ Formal peer review may be initiated when a member of the medical staff of the Ohio state university hospitals:

- (a) through (f) no change.

~~Peer~~ Formal peer review may be initiated by a chief of a clinical department, the medical director, any member of the medical staff, the ~~executive director~~ chief executive officer of the Ohio state university hospitals, the dean of the college of medicine, any member of the board of the Ohio state university hospitals, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the medical director, and shall specifically state the conduct or activities which constitute grounds for the requested action.

- (2) The medical director shall promptly deliver a written copy of the request for formal peer review to the affected member of the medical staff, in a confidential manner. The medical director shall then conduct a preliminary review to verify the facts related to the request for formal peer review, and within thirty days, make a written determination. If the medical director decides that no further action is warranted, the medical director shall notify the person(s) who filed the request for formal peer review and the member accused, in writing, that no further action will be taken.
- (3) Whenever the medical director determines that formal peer review is warranted, he or she shall refer the request for formal peer review to the formal peer review committee. The affected member of the medical staff shall be notified of the referral to the formal peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings.

(4) no changes.

- (5) The formal peer review committee shall investigate every request and shall deliver written findings and recommendations for action to the chief of the clinical department within thirty days. The formal peer review committee may recommend a reduction, suspension or revocation of the medical staff member's clinical privileges or other action as it deems appropriate. In making its recommendation the formal peer review committee may consider, relevant literature and clinical practice guidelines, the opinions and views expressed throughout the review process, information or explanations provided by the member under review, and other relevant information. Prior to making its report, the committee shall afford the medical staff member against whom the action has been requested an opportunity for an interview. At such interview, the medical staff member shall be informed of the specific actions or omissions alleged to constitute grounds for formal peer review and shall be given copies of any statements, reports, opinions or other information compiled at prior stages of the proceedings. The medical staff member may furnish written or oral information to the formal peer review committee at this time and shall be given an opportunity to discuss, explain, or refute the allegations and to respond to any statements, reports or opinions previously compiled in the proceedings. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.
- (6) Upon receipt of the written report and recommendation from the formal peer review committee, the chief of the clinical department shall, within seven days, make his or her own written recommendation for corrective action and forward that recommendation along with the findings and recommendations of the formal peer review committee to the medical director.
- (7) The medical director shall have ten days to decide whether to accept, reject or modify the recommendation of the chief of the clinical department. If the medical director decides the grounds are not substantiated, the medical director will notify the formal peer review committee, the chief of the clinical department, the person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

If the medical director finds the grounds for the requested corrective action are substantiated, the medical director shall promptly notify the affected medical staff member of that decision and the corrective action that will be taken. This notice shall advise the affected medical staff member of his or her right to request a hearing before the medical staff administrative committee pursuant to rule 3335-43-06 of the Administrative Code and shall also include a statement that failure to request a hearing in the timeframe prescribed in this rule shall constitute a waiver of rights to a hearing and to an appeal on the matter and the affected medical staff member shall also be given a copy of the rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the medical director shall be sent certified return receipt mail to the affected

medical staff member's last known address as determined by university records.

(8) and (9) no changes.

(C) Composition of formal peer review committee.

(1) When the determination that formal peer review is warranted is made, the chief of the clinical department shall select three members of the medical staff to serve on a formal peer review committee.

(2) Whenever the questions raised concern the clinical competence of the member under review, the chief of the clinical department shall select members of the medical staff to serve on the formal peer review committee who shall have similar levels of training and qualifications as the member who is subject to formal peer review.

(3) An outside review consultant may serve as a member of the formal peer review whenever:

(a) through (c) no change.

If an outside reviewer is recommended, the chief of the clinical department shall make a written recommendation to the medical director for selection of an outside reviewer. The medical director shall make the final selection of an outside reviewer.

(D) no changes.

(E) Automatic suspension.

(1) Notwithstanding the provisions of this rule, a temporary suspension in the form of withdrawal of a medical staff member's admitting privileges, effective until medical records are completed, may be imposed automatically by the medical director after a warning, in writing, of delinquency for failure to complete medical records as defined by the rules and regulations of the medical staff. The medical director shall notify the ~~executive director~~ chief executive officer of the Ohio state university hospitals of the action taken.

Balance unchanged.

3335-43-06 Hearing and appeal process.

(A) and (B) no changes.

(C) Notice of hearing.

(1) After receipt of a timely request for hearing by the medical director from a medical staff member entitled to such hearing, the medical staff administrative committee shall be notified of the request for hearing by the medical director and shall at the next scheduled meeting take the following action:

(a) Instruct the medical director and chief of staff to jointly appoint within seven days a hearing committee, consisting of five members of the medical staff who are not members of the medical staff administrative

committee, are not direct competitors, do not have a conflict of interest, and who have not previously participated in the formal peer review of the matter under consideration.

(b) no changes.

(2) no changes.

(D) no changes.

(E) Appeal process.

(1) through (6) unchanged.

(7) Any final decision by the university hospitals board shall be communicated by the medical director and by certified return receipt mail to the affected medical staff member at that member's last known address as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the ~~executive director~~ chief executive officer of the Ohio state university hospitals and the vice president for health services, chief of staff, the chief of the clinical department, and the person(s) who initiated the request for formal peer review. The medical director shall take immediate steps to implement the final decision.

3335-43-07 Categories of the medical staff.

(A) no changes.

(B) Attending medical staff.

(1) no changes.

(2) Prerogatives:

An attending medical staff member may:

(a) Admit patients consistent with their clinical privileges and the balanced teaching and patient care responsibilities of the Ohio state university hospitals. When, in the judgment of the chief of the clinical department, a balanced teaching program is jeopardized, following consultation with the dean of the college of medicine and the Ohio state university hospitals' ~~executive director~~ chief executive officer, and with the concurrence of a majority of the medical staff administrative committee, the chief of the clinical department may restrict an attending medical staff member's ability to admit patients. Imposition of such restrictions shall not entitle the attending medical staff member to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code.

(b) through (d) no changes.

(3) no changes.

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(C) through (F) no changes.

(G) Clinical privileges.

(1) through (7) no changes.

(8) Other licensed health care professionals.

(a) through (d) unchanged.

(e) Each licensed health care professional shall be individually assigned to a clinical department and ~~to~~ shall be sponsored by one or more members of the medical staff. The licensed health care professional's clinical privileges are contingent upon the sponsoring medical staff member's privileges. In the event that the sponsoring medical staff member loses privileges or resigns, the licensed health care professionals whom he or she has sponsored shall be placed on administrative hold until another sponsoring medical staff member is assigned. The new sponsoring medical staff member must be assigned in less than thirty days.

(f) through (j) no changes.

(k) Appeal process.

(i) through (vi) no changes.

(vii) Any final decision by the university hospitals board executive committee shall be communicated by the medical director and by certified return receipt mail to the last known address of the licensed health care professional as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, ~~the executive director~~ chief executive officer of the Ohio state university hospitals and the vice president for health services and the chief of the applicable clinical department or departments. The medical director shall take immediate steps to implement the final decision.

Balance unchanged.

3335-43-08 Organization of the medical staff.

(A) no changes.

(B) Names of clinical departments and divisions.

(1) through (12) no changes.

(13) Physical medicine and rehabilitation. The following division is designated:

September 18, 2009 meeting, Board of Trustees

Pediatric physical medicine and rehabilitation
Rehabilitation psychology

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) through (5) no changes.

(6) Make medical staff committee appointments jointly with the medical director and chief of staff-elect in consultation with the ~~executive director~~ chief executive officer of the Ohio state university hospitals and with the approval of the university hospitals board, with the exception of the members of the medical staff administrative committee and nominating committee.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) no changes.

(B) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, nominating committee and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical director. Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for one year and may be renewed. The chief of staff, medical director, and the ~~executive director~~ chief executive officer of the Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.

(2) no changes.

(C) Medical staff administrative committee:

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy A or the community affiliate medical staff representative, the medical director, and the ~~executive director~~ chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of

the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The medical director shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) Any member of the committee who anticipates absence from a meeting of the committee may appoint as a temporary substitute another member of the same category of the medical staff to represent him or her at the meeting. The temporary substitute shall have all the rights of the absent member. The ~~executive director~~ chief executive officer of the Ohio state university hospitals may invite any member of the ~~executive director's~~ chief executive officer's staff to represent him or her at a meeting or to attend any meeting.

(c) no changes.

(2) Duties.

(a) through (c) no changes.

(d) To approve and implement policies of the medical staff.

(e) To provide a liaison between the medical staff, medical director, ~~executive director~~ chief executive officer, and the university hospitals board.

(f) To recommend action to the medical director and ~~executive director~~ chief executive officer of the Ohio state university hospitals on matters of medico-administrative nature.

(g) through (n) no changes.

(3) and (4) no changes.

(D) ~~Health system credentialing~~ Credentialing committee of the hospitals of the Ohio state university health system:

(1) Composition:

The credentialing responsibilities of medical staff are delegated to the ~~Ohio state university health system~~ credentialing committee of the hospitals of the Ohio state university health system, the composition of which shall include representation from the medical staff of each health system hospital.

The ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system shall be appointed by the chief medical officer of the health system. The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendations to the chief medical officer for representation on the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system.

The ~~health system~~ credentialing committee of the hospitals of the

Ohio state university health system shall meet at the call of its chair, who shall be appointed by the chief medical officer of the health system.

(2) Duties:

(a) To review all applications for medical staff and licensed health care professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the ~~health system~~ credentiaing committee of the hospitals of the Ohio state university health system will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;

(b) and (c) no changes.

(d) To assure, through the chairperson of the committee, that all records of formal peer review activity taken by the committee, including committee minutes, are maintained in the strictest of confidence in accordance with the laws of the state of Ohio. The committee may conduct investigations and interview applicants as needed to discharge its duties. The committee may refer issues and receive issues as appropriate from other medical staff committees;

(e) through (i) unchanged.

(3) Licensed health care professionals subcommittee.

(a) no changes.

(b) Duties:

(i) To review, within thirty days of receipt, all completed applications as may be referred by the ~~health system~~ credentiaing committee of the hospitals of the Ohio state university health system.

(ii) through (v) no changes.

(vi) To forward, following review of the application, a written recommendation for clinical privileges to the ~~health system~~ credentiaing committee of the hospitals of the Ohio state university health system for review at its next regularly scheduled meeting.

(E) through (G) no changes.

(H) Ethics committee.

(1) no changes.

(2) Duties:

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(a) To make recommendations for the review and development of guidelines or policies regarding ethical issues.

(b) through (e) no changes.

~~(f) Medical information committee.~~

~~(1) Composition:~~

~~The members of this committee shall consist of those members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall consist of a majority of members of the medical staff and shall include representatives from nursing, medical records administration, and hospitals administration.~~

~~(2) Duties:~~

~~(a) To review, analyze, and evaluate the medical records system to assure the form and content thereof satisfy prevailing accreditation standards, legal concerns, Ohio state university hospitals policy, and reimbursement requirements.~~

~~(b) To advise on the development of policies pertaining to clinical information systems and medical records systems so as to achieve and enhance efficiency and effectiveness.~~

~~(c) To review the quality of medical records for clinical pertinence and timely completion.~~

~~(d) To assure that each medical record or a representative sample of records reflect the diagnosis, results of diagnostic tests, therapy given, the condition and in-hospital progress of the patient, condition of the patient at discharge, the identity of health care providers and that the foregoing information is completed in the medical records on a timely basis.~~

~~(e) To review all medical record forms and recommend their use, improvement or alteration.~~

~~(f) To assure maintenance of complete, accurate medical records in compliance with requirements of the quality assurance and utilization management committee, state and federal governmental agencies, accreditation bodies, and purchasers of care.~~

~~(g) To review procedures for the safe guarding and retention of medical records against loss, spoliation, tampering, or use by unauthorized persons and make recommendations thereon.~~

~~(h) Leadership council for clinical value enhancement quality, safety and service.~~

~~(1) Composition:~~

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and the chairperson of the professional affairs committee of the university hospitals board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

(2) Duties:

- (a) To design and implement systems and initiatives to enhance clinical care and outcomes throughout the integrated health care delivery system.
- (b) To serve as the oversight council for the clinical quality management and patient safety plan.
- (c) To establish goals and priorities for clinical quality, safety and service on an annual basis.

(+3) Clinical quality management policy group.

(a) no changes.

(b) Duties:

- (i) To coordinate the quality management related activities of the clinical departments, the medical records information management department, utilization review, infection control, pharmacy and therapeutics and drug utilization committee, transfusion and isoimmunization, and other medical staff and the Ohio state university hospitals committees.
- (ii) Through (viii) no changes.
- (ix) To report and coordinate with the leadership council for clinical ~~value enhancement~~ quality, safety and service of all quality improvement initiatives.

(24) Clinical resource ~~evaluation~~ utilization policy group.

(a) Composition:

The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code and shall include medical staff members from various clinical departments and support services the ~~director~~ directors of clinical quality and ~~resource case management policy group~~, and representatives of nursing and hospitals administration. The chairperson of the policy group shall be a physician member of the medical staff.

(b) Duties:

- (i) To promote the most efficient and effective use of the hospitals of the Ohio state

~~university hospitals health system~~ facilities and services by participating in the review process and continued stay reviews on all hospitalized patients, ~~and promote the most efficient use of clinical resources and the Ohio state university hospitals facilities and services by participating and facilitating the processes of admission review, continue stay reviews, and retrospective reviews as required.~~

- (ii) To formulate and maintain a written resource management review plan for the hospitals of the Ohio state university hospitals health system consistent with applicable governmental regulations and accreditation requirements.
- (iii) To conduct resource management studies by clinical department or ~~division~~ divisions, or by disease entity as requested or in response to variation from benchmark data would indicate.
- (iv) To report and recommend to the leadership council for clinical ~~value enhancement~~ quality, safety and service changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements, and when the opportunity exists to improve ~~the resource management of the Ohio state university hospital facilities or services.~~
- (v) To oversee evaluation and cost effective utilization of clinical technology.
- (vi) To oversee the activities of the utilization management committee of the hospitals of the Ohio state university health system. This oversight will include the annual review and approval of the utilization management plan.

(35) Evidence-based practice policy group.

(a) no changes.

(b) Duties:

- (i) To oversee the planning, development, approval, implementation and periodic review of evidence-based medicine resources (i.e., clinical practice guidelines, quick reference guides, clinical pathways, and clinical algorithms) for use within the Ohio state university hospitals and its affiliated institutions. Planning should be based on the prioritization criteria approved by the leadership council for clinical ~~value enhancement~~ quality, safety and service and review should focus on incorporating recent

medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guideline.

- (ii) To report and recommend to the leadership council for clinical ~~value enhancement~~ quality, safety and service specific process and outcomes measures for each evidence-based medicine resource.
- (iii) no changes.
- (iv) To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical ~~value enhancement~~ quality, safety and service.
- (v) To oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the Ohio state university hospitals and its affiliated institutions. Computerized ordersets and clinical rules related to specific practice guideline should be forwarded to the leadership council for clinical ~~value enhancement~~ quality, safety and service for approval. All other computerized ordersets and clinical rules should be forwarded to the leadership council for clinical ~~value enhancement~~ quality, safety and service for information.
- (vi) To regularly report a summary of all actions to the leadership council for clinical ~~value enhancement~~ quality, safety and service.

(APPENDIX IV)

IMPACT STATEMENT

THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE
RESEARCH INSTITUTE
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY:
MEDICAL STAFF ADMINISTRATIVE COMMITTEE JUNE 12, 2009
MEDICAL STAFF JUNE 16, 2009
THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD JULY 28, 2009

I. MEDICAL STAFF BYLAWS

- A. Corrections throughout of titles of officers.
- B. Updated and revised administrative responsibilities of officers.
- C. Updated and revised to accurately reflect correct membership category titles.
- D. Added language to state that membership is not entitled to individuals who simply fulfill minimum threshold requirements or by holding a previous appointment to the medical staff.
- E. Added language to allow extension of provisional period and state appointments granted for less than 24 months are not considered adverse actions.
- F. Added language to clarify when peer evaluations are informal or focused peer review. G. Updated and revised membership categories qualifications and responsibilities.
- H. Added language to clarify that licensed allied health professionals are placed on
- I. administrative hold when their sponsoring providers lose or resign privileges until they confirm a new sponsoring provider.
- J. Updated and revised throughout committees to accurately reflect title, composition and duties.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Added language to clarify responsibilities of providers and their designees when appropriately credentialed.
- B. Updated and revised to accurately reflect correct membership category titles and their responsibilities.
- C. Updated and revised throughout committees to accurately reflect title, composition and duties.
- D. Revised medical record requirements for H&P exams, Discharges and for compliance with changes to CMS rules.

**BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) To maintain exemplary standards of medical care for all patients admitted to the CHRI consistent with a teaching environment, realizing that the continuous care and treatment of the individual patient is the responsibility of the member of the attending, associate attending, clinical attending, ~~community oncologist attending~~ or community associate staff to whose care the patient is admitted or transferred.
- (B) through (D) no changes.

3335-111-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff to whose care the patient is treated at or transferred to the CHRI, and to an allied health professional being granted clinical privileges under these bylaws.
- (B) through (D) no changes.

3335-111-04 Membership.

- (A) Qualifications.
 - (1) no change.
 - (2) All members of the medical staff of the CHRI, except ~~community oncologist attending staff and oncology~~ community associate attending staff, shall be members of the faculty of the Ohio state university college of medicine ~~and public health~~, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the respective state licensing board. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research goals and ability to work with others with sufficient adequacy to assure that any patient treated by them at the CHRI will be given high quality medical care, shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for ~~community oncologist attending staff and~~ community associate staff, CHRI medical staff members shall also hold

appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for completion of medical records. If the medical staff member regains an appointment to the Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time.

(3) through (8) no change.

(9) No applicant shall be entitled to medical staff membership and or clinical privileges merely by the virtue of fulfilling the above qualifications or holding a previous appointment to the medical staff.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the ~~chief executive officer or designee~~ department chair or chief of the clinical service or designee on forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. The application shall include written statements by the applicant that commit the applicant to abide by the bylaws, rules and regulations of the medical staff, the CHRI hospital board, and the board of trustees of the Ohio state university. The applicant shall produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment.

Initial appointment to the medical staff, except for the honorary category, shall be for a period ~~extending to the end of the fiscal year (first of July through thirtieth of June) or following fiscal year depending upon date on which applicant first becomes eligible for reappointment,~~ not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months

shall not be deemed an adverse action. Initial appointment, except appointment to the honorary medical staff category, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment, all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the department chair with a positive recommendation. In the case of ~~community oncology attendings and community oncology associates~~ associate attendings, receipt of the positive evaluation provided by the department chair or chief of the clinical service in the primary hospital in which they hold privileges is required. The provisional appointee identifies the primary hospital. If, after the initial six month period, the department chair ~~or chief of clinical services~~ does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. The department chair or chief of clinical service may recommend that the initial provisional period may be extended up to an additional six months. Such extension of the provisional period is not considered an adverse action. In the event that an adverse action is taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) no change.

(E) Procedure for appointment.

(1) The completed and signed application for membership of all categories of the medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the ~~chief executive~~ department chair or chief of clinical service or designee. The applicant shall include in the application a signed statement indicating the following:

(a) through (h) no changes.

(2) through (14) no changes.

(F) Procedure for reappointment.

(1) Reappointment for all categories of the medical staff shall be for a period not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. At least ninety days prior to the end of the medical staff member's or licensed allied health professional's appointment period, the department chair shall provide each individual with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee.

Balance unchanged.

3335-111-05 Peer review and corrective action.

(A) Informal peer review.

All medical staff members agree to cooperate in review activities that are solely intended to improve the quality of medical care provided to

patients at the CHRI and by the individual medical staff member. Such activities may include the handling and informal review of complaints, including patient complaints, disagreements, questions of clinical competence, or conduct and variation in clinical practice identified by the clinical sections or divisions and medical staff committees. The resulting information from such activities shall be furnished to the applicable academic department chair and section chief. Upon review by the section chief, and with concurrence of the director of medical affairs, the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, an initial written determination shall be made by the section chief and the director of medical affairs whether:

(1) and (2) no changes.

(3) ~~Peer~~ Formal peer review under paragraph (B) of this rule is warranted. In cases where the section chief and director of medical affairs cannot agree, the matter shall be submitted and determined as set forth in paragraph (B) of this rule. The section chief and the director of medical affairs shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response, which shall also be placed in the member's file.

(B) ~~Peer~~ Formal peer review.

(1) ~~Peer~~ Formal peer review may be requested in more serious situations or where informal review has not resolved an issue or whenever the activities or professional conduct of a member of the medical staff of the CHRI:

(a) through ((e) no changes.

(2) ~~Peer~~ Formal peer review may be initiated by a department chair, the section chief, the director of medical affairs, any member of the medical staff, the director of the CHRI, the dean of the college of medicine ~~and public health~~, any member of the CHRI board, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

(3) The director of medical affairs shall promptly notify the affected member of the medical staff, in a confidential manner, that a request for formal peer review has been made, and inform the member of the specific activities or conduct which constitute grounds for the requested

action. The director of medical affairs shall verify the facts related to the request for formal peer review, and within thirty days, make a written determination. If the director of medical affairs decides that no further action is warranted, the director of medical affairs shall notify the person(s) who filed the request for formal peer review and the member accused, in writing, that no further action would be taken.

- (4) Whenever the director of medical affairs determines that formal peer review is warranted and that a reduction, suspension or revocation of clinical privileges could result, the director of medical affairs shall refer the request for formal peer review to the formal peer review committee. The affected member of the medical staff shall be notified of the referral to the formal peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings. The senior vice president for health sciences or designee shall exercise any or all duties or responsibilities assigned to the director of medical affairs under these rules for implementing corrective action and appellate procedure only if:

(a) through (c) no changes.

- (5) The formal peer review committee shall investigate every request and shall report in writing within thirty days its findings and recommendations for action to the appropriate clinical department chief and notice given to the section chief. In making its recommendation the formal peer review committee may consider as appropriate, relevant literature and clinical practice guidelines, all the opinions and views expressed throughout the review process, and any information or explanations provided by the member under review. Prior to making its report, the medical staff member against whom the action has been requested shall be afforded an opportunity for an interview with the formal peer review committee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for formal peer review, and shall be afforded the opportunity to discuss, explain or refute the allegations against the medical staff member. The medical staff member may furnish written or oral information to the formal peer review committee at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.
- (6) Upon receipt of the written report from the formal peer review committee, the appropriate clinical department chief shall, within seven days, make his or her own written determination and forward that determination along with the findings and recommendations of the formal peer review committee to the director of medical affairs, or if required by paragraph (B)(3) of this rule, to the senior vice president for health sciences or designee.
- (7) Following receipt of the recommendation from the clinical department chief and the report from the formal peer review

committee, the director of medical affairs, or the senior vice president for health sciences or designee, shall have ten days to approve or to modify the determination of the clinical department chief. Following receipt of the report of the clinical department chief, the director of medical affairs or senior vice president for health sciences or designee shall decide whether the grounds for the requested corrective action are such as should result in a reduction, suspension or revocation of clinical privileges. If the director of medical affairs, or senior vice president for health sciences or designee, decides the grounds are not substantiated, the director of medical affairs will notify the formal peer review committee; department chairperson; section chief; person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

In the event the director of medical affairs or senior vice president for health sciences or designee finds the grounds for the requested corrective action are substantiated, the director of medical affairs shall promptly notify the affected medical staff member of that decision and of the affected medical staff member's right to request a hearing before the medical staff administrative committee pursuant to rule 3335-111-06 of the Administrative Code. The written notice shall also include a statement that the medical staff member's failure to request a hearing in the timeframe prescribed in rule 3335-111-06 of the Administrative Code shall constitute a waiver of rights to a hearing and to an appeal on the matter; a statement that the affected medical staff member shall have the procedural rights found in rule 3335-111-06 of the Administrative Code; and a copy of the rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the director of medical affairs shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

(8) and (9) no changes.

(C) Composition of the formal peer review committee.

- (1) When the determination that formal peer review is warranted is made, the clinical department chief shall select three members of the medical staff to serve on a formal peer review committee.
- (2) Whenever the questions raised concern the clinical competence of the member under review, the clinical department chief shall select members of the medical staff to serve on the formal peer review committee who shall have similar levels of training and qualifications as the member who is subject to formal peer review.
- (3) An outside review consultant may serve as a member of the formal peer review whenever:

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Balance unchanged.

3335-111-06 Hearing and appellate review procedure.

(A) through (D) unchanged.

(E) Appeal process.

(1) through (6) unchanged.

(7) Any final decision by the CHRI board shall be communicated by the chief executive officer by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The chief executive officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine ~~and public health~~, the chief medical officer of OSU health system, the vice president for health services, the director of medical affairs, chief of staff, the section chief, academic department chairperson and the person(s) who initiated the request for formal peer review. The chief executive officer shall take immediate steps to implement the final decision.

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical attending, ~~community oncologist attending~~, community associate attending, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) no change.

(B) Attending medical staff.

(1) Qualifications:

The attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who are licensed in the state of Ohio, whose practice is at least seventy-five percent oncology and with a proven career commitment to oncology as demonstrated by the majority of the following:

Training,
Current board certification (as specified in rule 3335-111-04 (A)(5) of the Administrative Code), Publications,
Grant funding,
Other funding and experience (as deemed appropriate by the chief executive officer and the section chief);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the

~~Administrative Code, and whose clinical and teaching responsibilities are assigned by their respective academic and/or clinical chairpersons to one hundred per cent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.~~

(2) and (3) no changes.

(C) and (D) no changes.

~~(E) Community oncologist attending staff.~~

~~(1) Qualifications:~~

~~(a) The community oncologist attending (COA) staff shall consist of medical staff members who do not have faculty appointments in any of the academic units of the Ohio state university, are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:~~

~~Training,~~

~~Current board certification,~~

~~Practice profile,~~

~~Membership professional oncology societies,~~

~~Publications,~~

~~Grant funding,~~

~~Other funding and experience (as approved by the CHRI chief executive officer);~~

~~and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.~~

~~(b) Individual COA staff utilization expectations shall be determined by the CHRI chief executive officer with the advice of the CHRI director of medical affairs and shall be intended to provide optimal access for patients to the CHRI that does not interfere with the service, research, or educational activities and priorities of the university faculty who constitute the CHRI attending, associate attending, or clinical attending staff. The CHRI chief executive officer and the staff member applying for COA privileges will mutually identify the applicant's CHRI clinical and/or non-clinical involvement, including the categories of diagnosis, extent of anticipated patient activity, and the service areas to be utilized each year. A statement of this participation will be made a part of the application for appointment.~~

~~(c) All applications for appointment and reappointment as a member of the COA staff shall be made to the CHRI chief executive officer for initial evaluation. The CHRI chief executive officer may, when appropriate, refer each application for completion of the appointment procedure in accordance with paragraph (E) or (F) of rule 3335-111-04 of the Administrative~~

~~Code. However, the approval of an academic department chairperson and section chief shall not be required for the appointment or reappointment relative to any application for COA staff privileges. The staff member's ability to cooperate and support the goals identified by the CHRI chief executive officer will be considered in the decision for appointment and reappointment. Adequate levels of clinical activity may be required to permit proper evaluation under CHRI quality assurance and utilization guidelines.~~

~~(2) Prerogatives:~~

~~Community oncologist attending staff members may:~~

- ~~(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the chief executive officer and chairperson of the appropriate academic department and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph (F) of rule 3335-111-04 and rule 3335-111-05 of the Administrative Code.~~
- ~~(b) Exercise such clinical privileges as are granted pursuant to these bylaws.~~
- ~~(c) Utilize all ambulatory and inpatient facilities of the CHRI consistent with their granted privileges. COA staff will be subject to the same credentials review as all other CHRI staff.~~
- ~~(d) Attend meetings of the medical staff as a non-voting member and attend any medical staff or hospital education program. The COA staff member may not hold elected office in the medical staff organization. However, such member may serve as non-voting ex-officio member of medical staff committees if appointed pursuant to these rules.~~

~~(3) Responsibilities:~~

~~A community oncology attending staff member shall:~~

- ~~(a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.~~
- ~~(b) Retain responsibility within his or her area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he~~

~~or she is providing care, or arrange a suitable alternative for such care and supervision.~~

~~(c) Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time including, but not limited to, adherence to all applicable quality assurance and monitoring activities in the division related to the community oncology attending's practice including attendance at peer review, mortality and morbidity conferences.~~

~~(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at CHRI meetings.~~

~~(e) Become a member and active participant of at least one CCC disease specific committee.~~

~~(f) Be subject to payment of medical staff dues or assessments as approved by the CHRI medical staff.~~

(FE) Community associate attending staff.

(1) and (2) unchanged.

(3) Responsibilities:

The community associate attending staff members shall:

(a) through (d) unchanged.

(e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs.

(GF) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) no changes.

(2) Responsibilities:

The limited staff shall:

(a) and (b) no changes.

(c) Participate in the care of all patients assigned to the limited staff member under the appropriate supervision of a designated member of the attending medical staff in accordance with accreditation

standards and policies and procedures of the clinical training programs. The clinical activities of the limited staff shall be determined by the program director appropriate for the level of education and training. Limited staff shall be permitted to perform only those services that they are authorized to perform by the member of the attending medical staff based on the competence of the limited staff to perform such services. The limited staff may admit or discharge patients only when acting on behalf of the attending, associate attending, ~~community oncologist attending~~, clinical attending or community associate attending medical staff. The limited staff member shall follow all rules and regulations of the service to which he or she is assigned, as well as the general rules of the CHRI pertaining to limited staff.

(d) and (e) no changes.

(f) Appeal by a member of the limited staff of probation, lack of reappointment, suspension or termination for failure to meet expectations for professional growth or failure to display appropriate humanistic qualities or failure to successfully complete any other competency as required by the accreditation standards of an approved training program will be conducted and limited in accordance with written guidelines established by the respective department or training program and approved by the ~~medical director~~ director of medical affairs and the Ohio state university health system's graduate medical education committee as delineated in the limited staff agreement. Alleged misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined above, shall be handled in accordance with rules 3335-111-05 and 3335-111-06 of the Administrative Code.

(3) and (4) no changes.

(5) Supervision:

Limited staff members shall be under the supervision of an attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member. Limited staff members shall have no privileges as such but shall be able to care for patients under the supervision and responsibility of their attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member. The care they extend will be governed by these bylaws and the general rules and regulations of each clinical department. The practice of care shall be limited by the scope of privileges of their attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member. Any concerns or problems that arise in the limited staff member's

performance should be directed to the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member or the director of the training program.

(a) Limited staff members may write orders for the care of patients under the supervision of the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member.

(b) All records of limited staff member cases must document involvement of the attending, associate attending, ~~community oncologist attending~~ clinical attending or community associate attending medical staff member in the supervision of the patient's care to include co-signature of the history and physical, operative report, and discharge summary.

(HG) Associates to the medical staff.

(1) and (2) no changes.

(IH) Clinical privileges.

(1) through (7) no changes.

(8) Licensed allied health professionals:

(a) through (d) no changes.

(e) Each licensed allied health professional shall be individually assigned to a clinical department and ~~to~~ shall be sponsored by one or more members of the medical staff. The licensed health care professional's clinical privileges are contingent upon the sponsoring medical staff member's privileges. In the event that the sponsoring medical staff member loses privileges or resigns, the licensed health care professionals whom he or she has sponsored shall be placed on administrative hold until another sponsoring medical staff member is assigned. The new sponsoring medical staff member must be assigned in less than thirty days.

(f) through (j) no changes.

(9) no changes.

(10) Disaster privileges:

Disaster privileges may be granted in order to provide voluntary services during a local, state or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such

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privileges may be granted by the ~~medical director~~ director of medical affairs or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the director of medical affairs temporary privileges are granted thereafter.

Balance unchanged.

3335-111-08 Organization of the CHRI medical staff.

(A) The chief executive officer.

(1) Method of appointment:

The chief executive officer shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI board in accordance with university bylaws, rules and regulations. The chief executive officer shall ~~also be the chief executive and operating officer of the CHRI and shall~~ be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The chief executive officer shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The chief executive officer shall be ~~the chairperson of the medical staff administrative committee and shall be~~ a member of all committees of the CHRI.

Balance unchanged.

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) Chief of staff.

The chief of staff shall:

(1) Be ~~a member~~ chairperson of the medical staff administrative committee and serve as liaison between university administration, CHRI administration, and the medical staff in all matters of mutual concern within the CHRI.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI. Medical staff committees.

(A) no changes.

(B) Medical staff administrative committee:

(1) Composition:

(a) ~~Chief of staff~~ Voting membership includes: chief of staff (chairperson), chief of staff-elect, immediate past chief of staff, section chiefs of medical oncology, radiation medicine oncology, surgical oncology and pathology; CHRI chair of clinical quality and resource management committee; division chiefs of hematology, gynecologic oncology, plastic surgery, otolaryngology, surgical oncology, thoracic surgery and urology; CHRI medical director of quality, CHRI chief executive officer, CHRI director of medical affairs, medical director of palliative medicine, two delegates at-large, chief executive officer medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. CHRI executive director, the CHRI associate director for professional education, and the CHRI administrator, patient care services, shall serve as ex-officio non-voting members. If a division or section chief is a member by leadership position, he or she will also fulfill the role of division or section chief appointment.

(b) Ex-officio non-voting membership includes: the CHRI chief operating officer, the CHRI associate director for professional education, the CHRI chief nursing officer, the medical director of university hospital and/or the chief medical officer of the medical center, the dean of the Ohio state university college of medicine, the senior vice president for health sciences and the administrative director for medical staff affairs.

(bc) Any member of the committee who anticipates absence from a meeting of the committee may appoint a temporary substitute as a representative at the meeting. The temporary substitute will have all the rights of the absent member. The chief executive officer may invite any member of staff as the chief executive officer's representative at a meeting or to attend any meeting with the chief executive officer.

(ed) All members of the committee shall attend, either in person or by proxy, a minimum of two-thirds of all committee meetings.

(2) Duties:

(a) and (b) no changes.

(c) To approve and implement policies of the medical staff.

(d) through (m) no changes.

(3) and (4) no changes.

(C) ~~Health system credentialing committee~~ Credentialing committee of the hospitals of the Ohio state university health system:

(1) Composition:

The credentialing responsibilities of the medical staff are delegated to the credentialing committee of the hospitals of the Ohio state university health system credentialing committee, the composition of which shall include representation from the medical staff of each health system hospital.

The chief medical officer of the health system shall appoint the credentialing committee of the hospitals of the Ohio state university health system credentialing committee. The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendation to the chief medical officer for representation on the credentialing committee of the hospitals of the Ohio state university health system credentialing committee.

The ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system shall meet at the call of its chair, whom shall be appointed by the chief medical officer of the health system.

(2) Duties:

(a) To review all applications for medical staff and licensed allied health professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;

(b) through (i) no changes.

(3) Licensed allied health professionals subcommittee:

(a) no changes.

(b) Duties:

(i) To review, within thirty days of receipt, all completed applications as may be referred by the ~~health system~~ credentialing committee of the hospitals of the Ohio state university health system;

(ii) through (iv) no changes.

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- (v) To forward, following review of the application, a written recommendation for clinical privileges to the ~~health system~~ credentiaing committee of the hospitals of the Ohio state university health system for review at its next regularly scheduled meeting.

(D) through (F) no changes.

(G) Ethics committee.

(1) no changes. (2) Duties

- (a) To make recommendations for the review and development of guidelines or policies regarding ethical issues.

Balance unchanged.

3335-111-11 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written or electronic ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded to the CHRI professional affairs committee, the James cancer hospital board and the Ohio state university board of trustees. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Neither the medical staff, CHRI professional affairs committee, the James cancer hospital board nor the board of trustees may unilaterally amend the medical staff bylaws.

MEDICAL STAFF RULES AND REGULATIONS

Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

02 ADMISSION PROCEDURES.

- (A) Except in an emergency, no patient shall be admitted to the hospital until after a provisional diagnosis has been stated by the patient's attending physician or by a member of the attending staff or a physician designee (who is appropriately credentialed), in the interest of assignment to the appropriate service area. The request for admission shall also include the following information:

Balance unchanged.

04 CONSULTATIONS.

- (A) Consultation requirements.

When a patient care problem is identified that requires intervention during the hospital stay that is outside the medical staff member's area

of training and experience, it is the responsibility of the medical staff member or his or her designee (with appropriate credentials) to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations. If a consultation is ordered prior to 10 a.m., the consult shall occur on the same business day. If a consultation is ordered after 10 a.m., the consult shall occur within twenty-four hours.

Balance unchanged.

05 ORDER WRITING PRIVILEGES.

(A) no changes.

(B) Responsible medical practitioner.

All patient care is the responsibility of the attending, associate attending, clinical attending, ~~community oncologist~~ or community associate attending staff. Coverage may be provided by the limited staff or another licensed healthcare professional with appropriate clinical privileges under supervision. The licensed physician, dentist, podiatrist, or psychologist (under medical doctor supervision) with appropriate clinical privileges responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, associate attending and clinical medical staff may designate members of the limited staff, or other licensed healthcare professionals with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases these orders shall be signed by the physician, dentist, psychologist, podiatrist, or designated limited staff member who has the right to practice medicine, dentistry, psychology, or podiatry and who is responsible for that patient's care prior to the execution of the order. Supervising physicians may delegate to ~~members of their qualified personnel~~ a medical staff member (who is appropriately credentialed) the ability to relay, enter, transcribe or write orders for routine laboratory, radiologic and diagnostic studies under their direction, but, in all cases, the order shall be co-signed by the supervising physician within 24 hours of the order being written. Community ~~oncologist attending or community~~ associate staff coverage may be provided by the limited staff under supervision.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or ~~his~~ physician designee (who is appropriately credentialed). Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management: e.g. the intensive care unit or recovery room.

(C) Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, member of the limited medical staff, or other licensed healthcare professionals with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the director of medical affairs, the ~~director of the CHRI~~ chief of staff, and each chief of the clinical service where they will exercise clinical privileges, and only

where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospital, or by the customary medical staff credentialing process when the provider is not an employee of the hospital. Lists of the approved titles or categories of providers shall be maintained by the director of medical affairs. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be written and signed by approved health care provider to whom it is dictated or given as "verbal order by," or "V.O. or T.O. by," giving the licensed healthcare practitioner's name and the time of the order, followed by the approved health care provider's signature and date, and read back in its entirety to the ordering physician, dentist, psychologist, podiatrist, designated limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. All telephone and verbal orders for DEA schedule II controlled substances must be authenticated within one (1) day by signature of a licensed physician, dentist, podiatrist, psychologist, or designated limited staff member or other licensed healthcare professionals with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within forty-eight (48) hours by signature by a licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professionals with appropriate clinical privileges.

Balance unchanged.

10 COMMITTEES MEDICAL RECORDS.

~~In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical value enhancement advisory policy groups.~~

Medical Information Committee

~~(A) The Medical Information Committee shall have representation from medical staff, nursing, medical records department, and hospital administration. The committee shall meet at least quarterly and carry out the following duties:~~

- ~~(1) Review the quality of medical information for clinical pertinence and timely completion.~~
- ~~(2) Assure that each medical record or representative sample of records reflects the diagnosis, results of diagnostic tests, therapy rendered, condition, in-hospital progress of the patient, and condition of the patient at discharge.~~
- ~~(3) Review summary information regarding the timely completion of all medical records.~~
- ~~(4) Review all medical record forms, reports, and system design and make appropriate recommendations for their use, improvement, or alteration.~~

- (5) ~~Submit recommendations to assure the maintenance of complete, accurate medical information for compliance with applicable policies and regulations of the clinical quality management committee, clinical computing committee, governmental agencies, accrediting bodies, and purchasers of care.~~
 - (6) ~~Review existing policies and rules and regulations for the completion of medical records and make appropriate recommendations for their improvement.~~
 - (7) ~~Review and recommend policies and procedures for all activities pertaining to patient information, including data access and security in support of patient care, research and teaching.~~
 - (8) ~~Maintain written records of conclusions, recommendations, actions taken, and results of actions taken and report regularly to the clinical computing committee and clinical quality management.~~
- (BA) Each member of the medical staff shall conform to the following policies ~~established by the medical records committee, including the following:~~
- (1) no changes.
 - (2) Deadlines and sanctions
 - (a) A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, ~~and~~ dated and timed. In the event the history and physical is performed by the medical staff member's designee who is appropriately credentialed by the hospital, it shall be countersigned, dated and timed by the responsible medical staff member.
 - (b) The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission for all patients. A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical examination is performed by ~~a physician extender~~ an appropriately credentialed physician designee, it shall be countersigned by the responsible medical staff member.
 - (c) The history and physical examination may be performed up to thirty (30) days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation ~~shall be made on the history and physical at the time of~~ must be completed and

documented in the patient's medical record within twenty-four hours after admission, ~~surgery or visit or before surgery, whichever occurs first.~~ The update must be performed by a member of the medical staff ~~or his/her designee~~ with appropriate credentials, and be signed, ~~and dated~~ and timed. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, ~~and dated~~ and timed by the responsible medical staff member.

- (d) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee (who is appropriately credentialed) immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures performed in the operating rooms must be finalized in ORWeb by the attending surgeon. For any formal operative procedures, a note shall include pre-operative and post-operative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative procedure report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in ORWeb by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective cases. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

(e) through (h) no changes.

- (i) Queries by clinical documentation specialists requesting clarification of a patient's diagnoses and procedures will be resolved within five business days of confirmed notification of request.

(3) Discharges

(a) no changes.

(b) The discharge summary for each patient must be ~~dictated~~ completed by the responsible medical staff member who is appropriately credentialed or the member's designee (who is appropriately credentialed) before the patient's transfer to a non-OSU health system facility. All other discharge summaries must be ~~completed by the responsible attending medical staff member or the member's designee, who is appropriately credentialed by the hospital,~~ completed by the responsible attending medical staff member or the member's designee, who is appropriately credentialed by the hospital, within three days of discharge ~~for any patient stay of more than forty-eight (48) hours. A handwritten or dictated discharge summary must be completed within seven days of discharge for any stay of forty eight hours or less.~~ for any patient stay of more than forty-eight (48) hours. A handwritten or dictated discharge summary must be completed within seven days of discharge for any stay of forty eight hours or less. An electronic discharge instruction form will suffice for the discharge summary if it contains the following: hospital course including reason for hospitalization and significant findings upon admission; principal and secondary diagnoses; relevant diagnostic test results; procedures performed and care, treatment and services provided to the patient; condition on discharge; medication list and medication instruction; the plan for follow-up tests and studies where results are still pending at discharge; coordination and planning for follow-up testing and physician appointments; plans for follow-up communication, and instructions. A dictated summary is required on all patients who expire, regardless of length of stay. Any discharge summary, abbreviated discharge summary or electronic discharge instruction form must be signed by the responsible attending medical staff member.

(c) All medical records must be completed by the attending medical staff member or, when applicable, by his/her appropriately credentialed designee within twenty-one (21) days of discharge of the patient. Attending medical staff members who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting and operative privileges suspended until all records are completed. A list of delinquent records, by attending medical staff member, will be prepared and distributed by the medical records administrator once each week. The medical staff member will be given one week's notice of an intent to suspend. If an attempt is made by the attending medical staff member, or his/her appropriately credentialed designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending medical staff member until the next list is prepared.

(d) no changes.

(4) through (8) no changes.

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- (9) Criteria changes.

~~The medical records committee~~ information management department shall define ~~make~~ recommendations for changes in the criteria for record completion with approval of the medical staff.

- (10) Entries and authentication.

(a) Entries in the medical record can only be made by staff ~~authorized by the medical information management committee~~ recommended by the medical information management department subject to the approval of the medical staff.

(b) All entries must be legible and complete and must be authenticated, ~~and~~ dated and timed promptly by the person, identified by name and credentials, who is responsible for ordering, providing, or evaluating the service furnished.

(c) no changes.

(d) Signature stamps may not ~~be used by medical staff members only when there is a statement on file with the medical information management department stating that the medical staff member maintains possession of the stamp and will be the only person who will use the stamp in the medical records. The use of the stamp may not be delegated by the medical staff member to any other person for the purpose of affixing a signature to an entry in the medical record. Signature stamps may not be used on physician orders in the medical record.~~

- (11) no changes.

11 COMMITTEES

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical quality, safety and service advisor policy groups.

Operating Room Committee

- (A) The operating room committee shall have representation from all clinical departments utilizing the operating room. Representation will include: the medical director of the CHRI operating room, the section or division chief, or their designee, of: surgery, gynecologic oncology, urology, otolaryngology, radiation oncology, thoracic surgery, surgical oncology, neurological surgery, orthopedic surgery, anesthesia, and plastic surgery; epidemiology/infection control, the medical director of perioperative services for the Ohio state university health system, the CHRI medical director of quality, the director of perioperative services of the CHRI operating room, the manager of perioperative services, the director of admitting, the operating room coordinator, and hospital administration the CHRI director of operations. The committee chair will be a CHRI surgeon selected by the nominating committee and shall

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serve a two-year term beginning on the first of July. The committee shall meet ~~at least quarterly~~ monthly and carry out the following duties:

- ~~(1) Insure that surgical privileges have been delineated for each member of the medical staff who uses the operating rooms.~~
- ~~(2)~~ (21) Develop written policies and procedures concerning the scope and provision of care in the surgical suite in cooperation with the departments and services operating room time will be done by the director of medical affairs and approved by the operating room committee.
- ~~(3)~~ (32) Consider Monitor quality concerns and consider problems and improvements in operating room functions brought to its attention by any of its members.
- ~~(4)~~ (43) Monitor medical staff compliance with operating room policies established for patient safety, infection control, access and throughput, and smooth functioning of the operating rooms.
- ~~(5) Develop and make recommendations to the medical staff administrative committee regarding conduct of medical staff in the operating rooms.~~
- ~~(6)~~ (64) Maintain written records of actions taken, and results of those actions, and make these available to each committee member, the Vice President of Health Services, the Director of Medical Affairs, and the ~~Director~~ chief operating officer of the CHRI.

(B) no changes.

Pharmacy and Therapeutics/Drug Utilization Evaluation Committee (P & T Committee)

The P & T committee shall be appointed in conformity with the medical staff bylaws and have representation from medical staff, nursing, pharmacy department, college of pharmacy, and the hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

(A) through (E) no changes.

- (F) Maintain the Formulary of Accepted Drugs with review of proposed additions and deletions and review of use of non-formulary drugs within the institution.

(G) through (K) no changes.

Transfusion and Isoimmunization Committee

(A) and (B) no changes.

Infection Control Committee

(A) no changes.

- (1) Oversee surveillance and institute any recommendations necessary for investigation, prevention, and containment of

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nosocomial and clinical infectious diseases of both patients and staff at all facilities operated by CHRI and subject to ~~JCAHO~~ TJC standards.

(2) no changes.

Leadership Council for Clinical ~~Value Enhancement~~ Quality, Safety and Service (~~LCCVE~~)

The ~~LCCVE~~ Leadership Council for Clinical Quality, Safety and Service shall consist of members appointed pursuant to the university hospital's medical staff bylaws, and shall include the senior vice president for health sciences as an exofficio member without a vote, and the director of medical affairs and chief of staff as voting members. The ~~medical for Clinical Quality, Safety and Service~~. The ~~LCCVE Leadership Council for Clinical Quality Safety and Service~~ shall authorize policy groups to be formed to accomplish necessary hospital and medical staff functions on behalf of the CHRI and university hospitals.

CHRI representatives on the ~~LCCVE Leadership Council for Clinical Quality, Safety and Service~~ shall be appointed as provided in the CHRI bylaws.

(A) Duties include:

- (1) To design and implement systems and initiatives to enhance clinical care and outcomes throughout the integrated health care delivery system.
- (2) To serve as the oversight council for the clinical quality management and patient safety plan.
- (3) To establish goals and priorities for clinical quality, safety and service on an annual basis.

(AB) Clinical quality management policy group

(1) no changes.

(2) Duties

- (a) Coordinate the quality management related activities of the clinical sections or departments, ~~the medical records information management department~~, utilization review, infection control, pharmacy and therapeutics and drug utilization committee, transfusion and immunization, and other medical staff and hospital committees.

(b) through (h) no changes.

- (i) Report and coordinate with ~~LCCVE the leadership council for clinical quality, safety and service~~ all quality improvement initiatives.

(BC) Clinical resource ~~management~~ utilization policy group

(1) Composition

The members shall include physicians from various areas and support services, the director of clinical resource ~~management~~

utilization policy group, and representation from nursing and hospitals administration. The chairperson of the policy group will be a physician.

(2) Duties

(a) Promote the most efficient and effective use of hospital facilities and services by participating in the review process and continued stay reviews on all hospitalized patients ~~and promote the most efficient use of clinical resources and hospital facilities and services by participating and facilitating the processes of admission review, continued stay reviews, and retrospective reviews as required.~~

(b) no changes.

(c) Conduct resource management studies by clinical service or by disease entity as requested or in response to variation from benchmark data would indicate.

(d) Report and recommend to the LCCVE leadership council for clinical quality, safety and service changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements when the opportunity exists to improve the resource management.

(C) Outcomes measurement policy group

(1) Composition

~~The members shall include physicians from various clinical areas and support services, and representation from nursing, pharmacy, information systems, hospitals administration, and any other appropriate areas. The chairperson of the policy group shall be a physician.~~

(2) Duties

(a) ~~Oversee the prioritization, planning and analysis of outcomes measurement projects to be conducted as part of quality improvement initiatives at the CHRI. Prioritization and planning should be based on the prioritization criteria and the annual priorities approved by the LCCVE.~~

(b) ~~Oversee the development of outcomes measurement, risk assessment, and risk stratification tools for use in quality improvement initiatives at the CHRI.~~

(c) ~~Report and recommend to the LCCVE specific process and outcomes measures for each clinical practice guideline.~~

(d) ~~Present and communicate outcomes measurement data to the LCCVE.~~

- ~~(e) Oversee ongoing education of medical staff (including specifically house- staff) and other appropriate hospital staff regarding the fundamental concepts and value of outcomes measurement and its relation to quality improvement.~~
 - ~~(f) Initiate and support research projects when appropriate in support of the objectives of the LCCVE.~~
 - ~~(g) Regularly report a summary of all actions to the LCCVE.~~
- (D) ~~Practice guidelines~~ Evidence-based practice policy group
- (1) no changes.
 - (2) Duties
 - (a) Oversee the planning, development, approval, implementation and periodic review of evidence-based medicine resources (i.e. clinical practice guidelines, quick reference guides, clinical pathways, and clinical algorithms) for use within the CHRI. Planning should be based on the prioritization criteria approved by the leadership council and review should focus on incorporating recent medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guidelines.
 - ~~(b) Report~~ To report regularly to the leadership council for clinical value enhancement quality, safety and service for approval of all new and periodically reviewed clinical practice guidelines evidence-based medicine resources for use within the CHRI.
 - (c) Oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the CHRI. Computerized ordersets and clinical rules related to specific practice guidelines should be forwarded to the LCCVE leadership council for clinical quality, safety and service for approval. All other computerized value enhancement for approval. all other computerized ordersets and clinical rules should be forwarded to the LCCVE leadership council for clinical quality, safety and service for information.
 - ~~(d) Oversee the development, approval, implementation and periodic review of clinical care pathways for use within the CHRI. To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical quality, safety and service.~~
 - (e) Oversee ongoing education of the medical staff (including specifically ~~housestaff~~ limited staff) and other

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appropriate hospital staff on the fundamental concepts and value of ~~clinical practice guidelines~~ evidence-based practice and outcomes measurement and its relation to quality improvement.

- (f) Regularly report a summary of all actions to the ~~LCCVE~~ leadership council for clinical quality, safety and service.

~~44~~12 MECHANISM FOR CHANGING RULES AND REGULATIONS.

Balance unchanged.

~~42~~13 ADOPTION OF THE RULES AND REGULATIONS.

These rules and regulations shall be adopted by the Medical Staff Administrative Committee and forwarded for approval to the CHRI Board and The Ohio State University Board of Trustees. (B/T 7/7/2006)

~~43~~14 SANCTIONS

Each member of the medical staff shall abide by policies approved by the Medical Staff Administrative Committee of the CHR. Failure to abide may result in suspension of some or all hospital privileges.

(APPENDIX V)



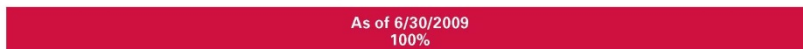
June 2009 Report
Fiscal Year 2009 Compared to Goal

Gifts, Grants and Commitments	FY09 through June	FY09 Goals	% of Goal
Outright Gifts	\$ 145,079,097	\$ 170,299,000	85%
Private Grants (through OSURF)	\$ 91,973,239	\$ 68,251,000	135%
Subtotal	\$ 237,052,336	\$ 238,550,000	99%
Pledges	\$ 43,850,129	\$ 67,231,000	65%
Planned Gifts	\$ 38,448,771	\$ 45,065,000	85%
Total	\$ 319,351,236	\$ 350,846,000	91%

FY09 Fundraising Progress



Elapsed Time in Fiscal Year

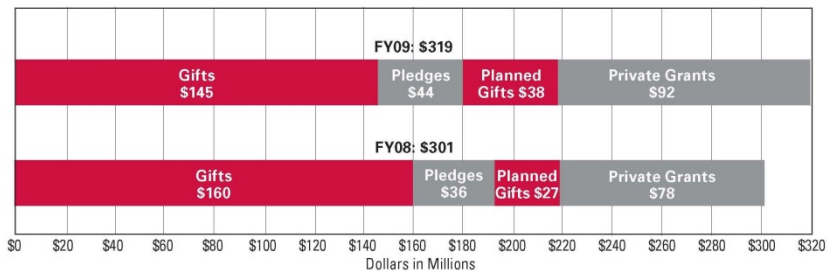




June 2009 Report
Fiscal Year 2009 compared to Fiscal Year 2008

Gifts, Grants and Commitments	FY09 through June	FY08 through June	% change
Outright Gifts	\$ 145,079,097	\$ 159,691,577	-9%
Private Grants (through OSURF)	\$ 91,973,239	\$ 77,688,541	18%
Subtotal	\$ 237,052,336	\$ 237,380,118	0%
Pledges	\$ 43,850,129	\$ 36,304,678	21%
Planned Gifts	\$ 38,448,771	\$ 27,391,903	40%
Total	\$ 319,351,236	\$ 301,076,699	6%

FY09 Compared to FY08





Annual Goal Setting Fiscal Year 2009-2010

FY10 Gifts, Grants and Commitments	
Outright Gifts	\$ 76,946,331
Private Grants (through OSP)	\$ 75,413,922
Subtotal	\$ 152,360,253
Pledges	\$ 87,773,927
Planned Gifts	\$ 59,865,820
Total	\$ 300,000,000

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(APPENDIX VI)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

September 17, 2009

TOPIC:

FY 2010 Current Funds Budget

CONTEXT:

This is the final step in approval of the FY 2010 operating budget. This is based on the tuition and fee levels approved by the full Board in June and the overall expenditure targets approved by the Fiscal Affairs Committee in July.

SUMMARY:

Included are the following:

- A summary of the Current Funds Budget (Attachment 1)
- A description of what is included in the Current Funds Budget Document (now available on line) (Attachment 2)
- FY 2010 Budget Priorities (Attachment 3)
- What Happens Next (Attachment 4)

CONSIDERATIONS:

- Are the strategic drivers of the budget identified?
- Have the emerging issues for FY 2010 been presented?
- Is the calendar for the rest of FY 2010 clear?
- Is there any additional information the Fiscal Affairs Committee would like to have?

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of the FY 2010 current funds budget.

**FY 2010 Current Funds Budget
Summary**

- This budget provides for an overall spending level of \$4.4 billion for all campuses, all funds. This is a 3.7% increase over FY 2009.
- This budget provides for an overall increase of 4.2% in spending for Columbus Campus General Funds. The largest increases will go to the colleges to support additional enrollments and for undergraduate student financial aid.
- The tuition freeze will remain in place through the end of Spring Quarter, saving students and their families \$14 million, compared to the increase permitted under state law.
- The reduction in benefit charges as a result of savings in health care costs will save General Fund units \$4.6M in FY 2010, and all funds nearly \$15M.
- Major areas of programmatic emphasis include:

Targeted Investments in Excellence	\$10.0M
Master Planning Review	\$ 4.0M
Semester Conversion	\$ 3.5M
Development Support	\$ 3.5M
- State SSI appropriations for the Columbus Campus will increase \$16 million or 4.3% over FY 2009 levels; however, total state support will decrease \$39 million or 7%.
- State SSI appropriations for the Regional Campuses will remain flat in FY 2010. Line items will be reduced \$2.0 million or 5%.
- Preliminary projections show the University will be able to meet its academic goals for FY 2010 and FY 2011 under the parameters established in the state biennial budget bill, if appropriations are released as planned.

**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

	2008-2009 Revised Budget	2009-2010 Budget	Dollar Change	Percent Change
RESOURCES				
Government Support				
State	619,703	576,685	(43,018)	-6.9%
Federal	324,872	325,962	1,090	0.3%
Local	34,183	34,458	275	0.8%
Subtotal Government Support	978,758	937,105	(41,653)	-4.3%
Student Fees				
Instructional, General & Tuition	690,300	699,691	9,391	1.4%
Other	42,591	45,362	2,771	6.5%
Subtotal Student Fees	732,891	745,053	12,162	1.7%
Other Resources				
Health System (1)	1,591,332	1,699,482	108,150	6.8%
Auxiliaries	287,380	306,819	19,439	6.8%
OSU - Physicians	268,679	272,569	3,890	1.4%
Departmental Sales & Services	85,933	83,821	(2,112)	-2.5%
Private Grants & Contracts	337,407	338,148	741	0.2%
Other	64,819	62,397	(2,422)	-3.7%
Subtotal Other Resources	2,635,550	2,763,236	127,686	4.8%
Total Resources	4,347,199	4,445,393	98,194	2.3%
EXPENDITURES				
Instructional & General	1,320,888	1,324,378	3,489	0.3%
Separately Budgeted Research	438,224	438,919	695	0.2%
Public Service	147,004	145,161	(1,843)	-1.3%
Scholarships & Fellowships	212,700	219,042	6,342	3.0%
Auxiliaries	302,815	324,864	22,049	7.3%
Health System (1)	1,534,070	1,650,244	116,174	7.6%
OSU - Physicians	257,944	266,121	8,177	3.2%
Total Expenditures	4,213,645	4,366,728	155,083	3.7%
(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.				

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

2008-09 Revised Budget	2009-2010			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support						
State Share of Instruction	401,779	417,732	0	0	417,732	4.0%
Appropriations	149,267	448	0	87,610	88,058	-41.0%
Ohio Grants & Contracts	68,657	9,695	0	61,200	70,895	3.3%
Subtotal State Support	619,703	427,875	0	148,810	576,685	-6.9%
Federal Grants & Contracts	324,872	47,320	0	278,642	325,962	0.3%
Local Grants & Contracts	34,183	7,258	0	27,200	34,458	0.8%
Subtotal Government	978,758	482,453	0	454,652	937,103	-4.3%
Student Fees						
Instructional, General and Tuition	690,300	699,691	0	0	699,691	1.4%
Other	42,591	38,362	7,000	0	45,362	6.5%
Subtotal Student Fees	732,891	738,053	7,000	0	745,053	1.7%
Other Resources						
Health System (1)	1,591,332	0	1,699,482	0	1,699,482	6.8%
Auxiliary Sales & Services	287,380	0	305,419	1,400	306,819	6.8%
OSU - Physicians	268,679	0	272,569	0	272,569	1.4%
Departmental Sales & Services	85,933	0	83,821	0	83,821	-2.5%
Private Grants & Contracts	337,407	16,323	0	321,825	338,148	0.2%
Endowment Income (2)	20,509	3,648	75	16,600	20,323	-0.9%
Investment Income	20,176	11,489	3,008	0	14,496	-28.2%
Other	24,134	13,567	14,011	0	27,578	14.3%
Subtotal Other	2,635,550	45,026	2,378,385	339,825	2,763,236	-4.6%
Total Resources	4,347,199	1,265,531	2,385,385	794,477	4,445,393	2.3%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	780,850	637,234	39,927	103,508	780,669	0.0%
Academic Support	168,394	143,024	6,763	20,720	170,507	1.3%
Student Services	92,676	81,168	9,393	3,105	93,666	1.1%
Institutional Support (3)	154,235	104,854	5,468	44,415	154,737	0.3%
Plant, Operations & Maintenance	124,734	110,067	4,211	10,521	124,799	0.1%
Subtotal Instruction & General	1,320,888	1,076,347	65,762	182,269	1,324,378	0.3%
Separately Budgeted Research	438,224	27,863	16,116	394,940	438,919	0.2%
Public Service	147,004	31,803	11,743	101,615	145,161	-1.3%
Scholarships & Fellowships	212,700	122,972	417	95,653	219,042	3.0%
Auxiliaries	302,815	5,583	299,281	20,000	324,864	7.3%
Health System (1)	1,534,070	0	1,650,244	0	1,650,244	7.6%
OSU - Physicians	257,944	0	266,121	0	266,121	3.2%
Total Expenditures	4,213,645	1,264,568	2,309,683	794,477	4,368,728	3.7%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

(3) Increase in Institutional Support is due to Student Information System implementation and legal liability accrual.

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

	2008-09 Revised Budget	2009-2010		Dollar Change	Percent Change
		General Funds	Restrict'd		
CORE FUNDING					
Instructional Funding(1)	374,266	390,408		390,408	16,142 4.3%
Mission-Based Core Funding:					
Success Challenge (1)	0	0		0	NA
Research Incentive (2)	7,951		3,520	3,520	(4,281) -54.9%
Innovation Incentive	1,947	0		0	(1,947) -100.0%
Ohio Innovation Partnership (3)	42,000		672	672	(41,328) -98.4%
Priorities in Graduate Education	572		0	0	(572) -100.0%
Subtotal Core Funding	426,586	390,408	4,192	394,600	(31,986) -7.5%
APPROPRIATIONS					
OSU-Specific Line Items:					
Cooperative Extension	26,273		23,519	23,519	(2,754) -10.5%
Clinical Teaching	13,566		11,375	11,375	(2,191) -16.2%
Sea Grants	300		300	300	0 0.0%
Dental/Veterinary Medicine	1,277		902	902	(375) -29.4%
Supercomputer	4,271		3,719	3,719	(552) -12.9%
OARNET	3,727		3,254	3,254	(473) -12.7%
Ohio Learning Network	3,119		2,723	2,723	(396) -12.7%
OSU Glenn Institute	619	278		278	(341) -55.1%
BioMEMS Program	100		0	0	(100) -100.0%
Subtotal OSU-Specific Line Items	53,252	278	45,792	46,070	(7,182) -13.5%
General Line Items					
Teacher Improvement Initiatives	1,054		0	0	(1,054) -100.0%
Urban Universities	470		0	0	(470) -100.0%
College Readiness and Access	319		0	0	(319) -100.0%
Library Book Depository	459		470	470	11 2.4%
Student Support Services	170	170		170	0 0.0%
Capital Component	1,213		1,237	1,237	24 2.0%
Medical Items:					
Family Practice	706		566	566	(140) -19.8%
Primary Care	344		275	275	(69) -20.1%
Geriatric Medicine	107		88	88	(19) -17.8%
Area Health Education Center	181		148	148	(33) -18.2%
Subtotal General Line Items	5,023	170	2,704	2,954	(2,069) -41.2%
Total Appropriations	58,275	448	48,576	49,024	(9,251) -15.9%
OHIO GRANTS & CONTRACTS	68,357	9,695	61,000	70,695	2,338 3.4%
TOTAL STATE SUPPORT	553,218	400,551	113,768	514,319	(38,899) -7.0%

(1) Beginning in FY 2010 Success Challenge moneys were moved into Instructional Subsidy. The FY 2008-2009 budget number is the sum of the FY 2008-2009 budgeted Instructional Subsidy and Success Challenge.
(2) Research Incentive is primarily funded through Third Frontier bonds administered by the Ohio Department of Development. Because of changes in the funding source it is possible that Research Incentive funding will not be realized until FY 2011.
(3) The FY 2009-2010 State Budget eliminated funding for the Ohio Research Scholars part of the Ohio Innovation Partnership. The remaining amount is the expected amount from the Choose Ohio First Scholarship program.

Summary of Information in Current Funds Budget Document

(NOTE: This report can be accessed on line at <http://www.rpia.ohio-state.edu/cfb/>)

Priorities

- Budget Context
- Academic Progress
- Financial Progress
- Budget Allocation Process
- FY 2010 Priorities
- The University System of Ohio

Revenue Summary

- Overview
- State Support
- Student Fees
- Sponsored Research
- Internal Overhead and Service Charges
- Assessments
- Other Income
- Gifted Endowment Distributions

Expenditure Summary

- Resource Allocation
- Changes by Category
- Changes in College and Academic Support Units

Regional Campuses

- Budget Context
- Revenues and Expenditures

Multi-Year Commitments

- Multi-Year Commitments
- Financial Goals
- Conclusions

Selected Definitions

Tables and Appendices

FY 2010 Budget Priorities

The FY 2010 Operating Budget Advances the following priorities:

- ***Students First***

Continues resident undergraduate tuition freeze into its third year. Lowest three year increase since mid-1950's.
- ***Faculty Success/Re-cast Research Agenda***

Funds \$10 million allocation for Targeted Investments in Excellence (year four of a five year, \$50 million investment).
- ***Commit to Our Communities:***

Strengthens the Offices of Outreach and Engagement and Technology Transfer.
- ***Financial Stability:***

Advances academic goals while maintaining sufficient flexibility to address continued economic uncertainty.
- ***One University:***

Aligns strategic objectives and strengthens Master Planning, Development and Students Information Systems.

What Happens Next?

October -	Review of FY 2009 Audited Financials
November	Year End Financial Report
February	FY 2009 Budget v. Actual Mid-Year Financial Review
May	FY 2011 Preliminary Budget Recommendations Financial Benchmark Report
June	FY 2011 Budget Approval Approval of Tuition and Fees for FY 2011

September 18, 2009 meeting, Board of Trustees

(APPENDIX VII)

**OHIO STATE UNIVERSITY
BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

AMENDMENT TO LONG-TERM LAND LEASE

OARDC
KINGSVILLE TOWNSHIP,
ASHTABULA COUNTY, OHIO

Location and Description

OARDC has maintained a research facility in Ashtabula County, Ohio under a long-term land lease with the Board of County Commissioners of Ashtabula County, Ohio. The research facility engages in grape and viticulture research. The funding for the research facility comes from both OARDC and the Ohio grape and wine industry.

The original lease with Ashtabula County was entered into in 1986 for a leasehold area of 25.3 acres for a 40-year term. In 2008, OARDC was approached by Kingsville Township and Ashtabula County with a request for a partial release of land from the leasehold to allow relocation of a road adjacent to the leased property across the leasehold estate. The relocation of the road is necessary to improve visibility and safety at the intersection of Green Road and State Route 84. OARDC approved the release of the land in exchange for additional acreage and extension of the lease term. The additional acreage will provide a buffer zone for the grape growing operation. The extended lease term will allow for continuity of the research at the facility.

Terms of Lease

The acreage leased from Ashtabula County has been increased to 26.285 acres. The new lease term will be for 40 years from July 1, 2009, to June 30, 2049. The rent will remain at \$1.00 annually.

(APPENDIX VIII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

LONG-TERM LEASE

OSU MEDICAL CENTER GAHANNA AMBULATORY CARE CENTER
920 NORTH HAMILTON ROAD GAHANNA, OHIO 43230

The Ambulatory Care Strategy is a key component of the OSU Medical Center (OSUMC) Strategic Plan and is incorporated in the Health System's integrated financial plan. The plan was co-developed by the OSU Health System and OSU Physicians, Inc. (OSUP), and it emphasizes strategic growth of the Signature Programs and related/referring programs. While the Health System and OSUP currently have more than 40 ambulatory sites, the opportunity to improve market presence and economies of scale necessitates a collaborative strategy. The ambulatory plan's primary objectives are:

- Improve access and quality for our patients
- Lower cost of providing care
- Become geographically preferable to payers
- Optimize use of space on campus
- Target growth in outpatient business with focus on Signature Programs
- Ensure financially self-sufficient entities
- Provide appropriate teaching and research sites

The ambulatory planning process began in 2003 which included extensive study of the local market including demographic analysis, current OSUMC locations including market share, and competitor locations and planning efforts. In addition, ambulatory strategies of top academic medical centers across the country and regionally were studied. OSUMC practice sites were analyzed to determine possible inclusion in any new locations in order to increase critical mass, increase efficiencies, and improve clinical services to the community - the closing and relocation of several primary care practice locations is an example of this effort.

The top four priorities of the ambulatory strategic plan are the Route 23 North Ambulatory Care Center (approved and under construction), the Eye and Ear Institute (approved and open), the JamesCare Women's Ambulatory Oncology Center (approved and in design) and the Gahanna Ambulatory Care Center. All sites were selected through an informative and competitive process using a core set of weighted criteria including: cost per square foot, access and visibility of location, timing/speed to market, developer's experience with comparable projects, and site growth potential. Coupled with our existing 40 plus sites, the four new sites create an efficient, friendly network that maximizes patient access and referral patterns to the Medical Center.

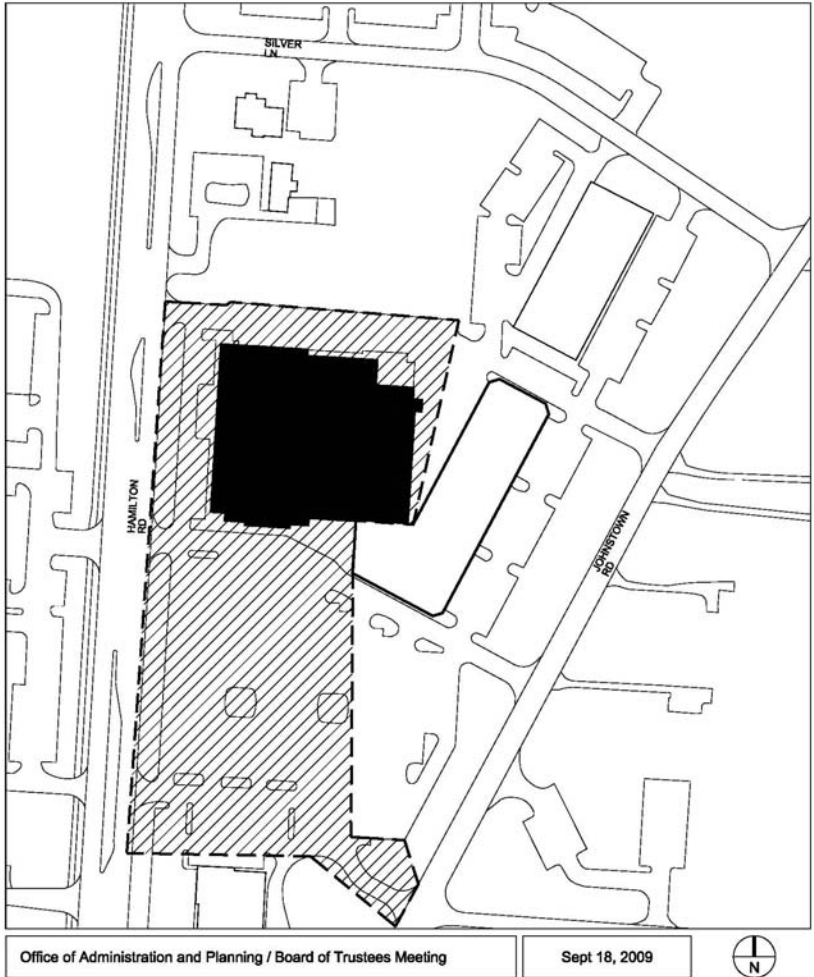
Location and Description

The property will be located at the intersection of Hamilton and Johnstown Roads. The proposal provides for 35,523 SF of medical office space for multiple clinical specialty use per the plan's specifications including Family Practice, Sports Medicine, Orthopedics, Physical Rehabilitation, and Imaging. The site offers adequate parking and good visibility. This facility will be leased to OSU for a period of five (5) years with five 5-year renewal options. All costs including lease payments and operating costs will be paid for by the operating revenue generated at the location.

Terms of Lease

The initial lease term shall be for a period of five (5) years with five 5-year renewal options. The proposed Base Rate will not exceed \$71,500 per month during the first 5 years or \$858,000 annually (\$24.15/SF). This includes tenant improvements but does not include operating expenses or amortized replacement and repair capital for the leased premises. The total commitment of this lease, including operating expenses over the 5-year term, will not exceed \$6 million. Lease terms and conditions currently proposed by the landlord will be further reviewed and negotiated until a final lease is acceptable to the parties. The terms and conditions of the lease will be negotiated in the best interest of the OSU Medical Center and the University.

LONG TERM LEASE - 920 N HAMILTON RD, GAHANNA, OH 43230



Office of Administration and Planning / Board of Trustees Meeting

Sept 18, 2009



(APPENDIX IX)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

LAND LEASE

THE STATE OF OHIO,
THE OHIO STATE UNIVERSITY MANSFIELD CAMPUS, AND
MEDCENTRAL HEALTH SYSTEM
MANSFIELD, OHIO 44906

Location and Description

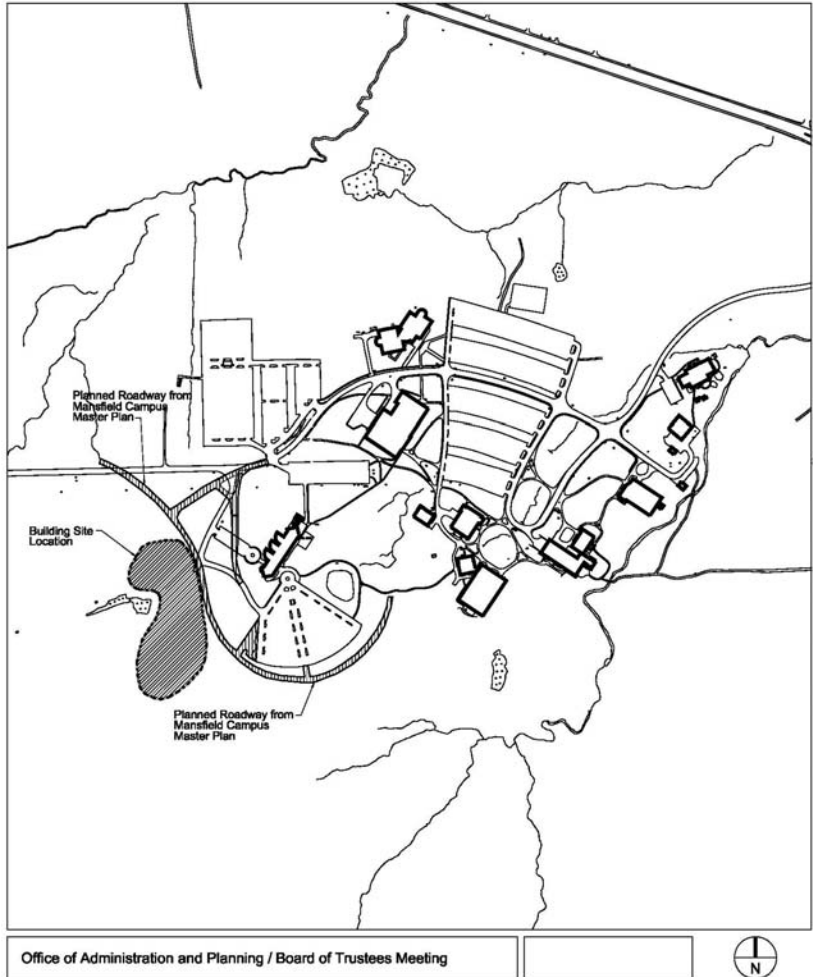
The land to be leased by MedCentral Health System will be co-located on The Ohio State University Mansfield and North Central State College campuses. The acreage for the proposed site has not been confirmed, but is estimated to be 5-10 acres. The general location of the site is near the first cross street east of Lexington-Springmill Road and south of Kenwood Circle. MedCentral Health System will construct an approximately 52,000 square foot, 2-3 story building for academic and student services purposes for MedCentral College of Nursing – a private nursing college associated with MedCentral Health System Hospital in Mansfield, Ohio. MedCentral Health System will be responsible for lease payments, operating expenses and for the design and construction of the leased land and facility.

Terms of Lease

The lease term shall be for a period of forty (40) years with one forty-year renewal option. The rent to be paid by MedCentral Health System is estimated to be Two Thousand Two Hundred Fifty Dollars (\$2,250.00) per year. After execution of the land lease, MedCentral anticipates to break ground March 2010 with occupancy by fall 2011. The final terms and conditions of the lease will be negotiated in the best interest of the state of Ohio and The Ohio State University.

Mansfield Campus

- Land Lease for MedCentral Health System, Mansfield: Building Site Location



September 18, 2009 meeting, Board of Trustees

(APPENDIX X)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE
LEASE RENEWAL**

CENTER FOR HUMAN RESOURCE RESEARCH
COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES
921 CHATHAM LANE
COLUMBUS, OHIO 43221

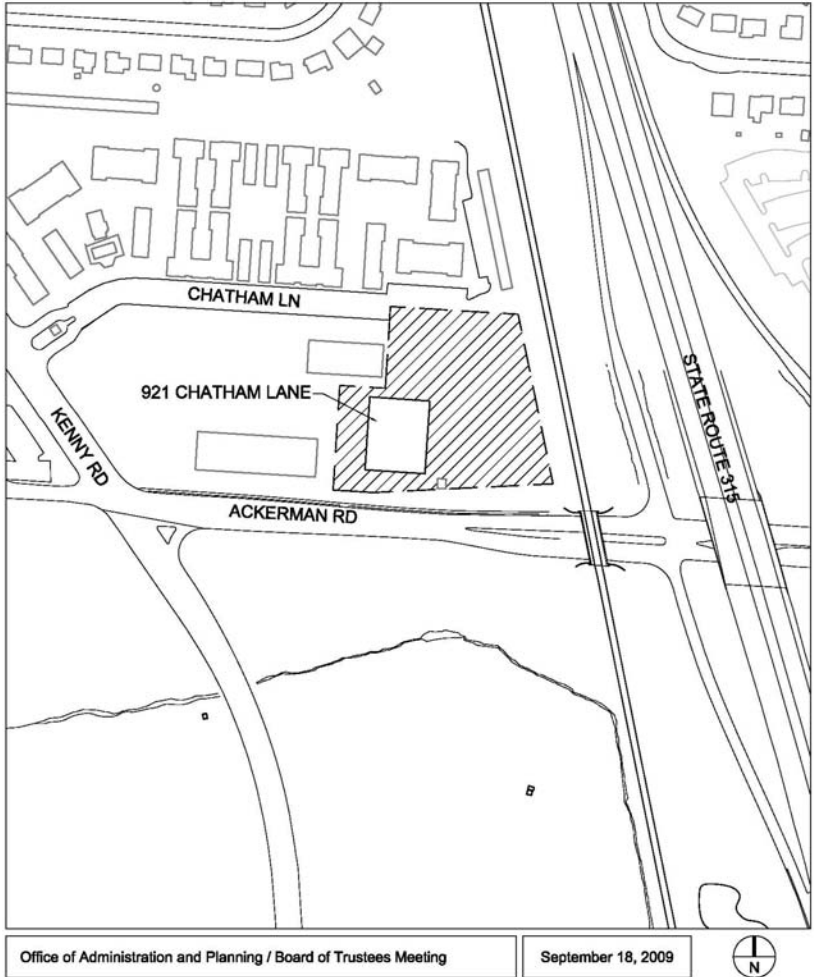
Location and Description

The property is located at 921 Chatham Lane near the intersection of Ackerman and Kenny Roads. The University has leased office space in this building for use by the Center for Human Resource Research (CHRR) since 1989. Currently, CHRR occupies 25,282 SF of space which includes 7,780 SF of office space on the first floor and 17,502 SF of office space on the second floor of the building. The balance of this 51,000 SF building is occupied by other tenants as well as the owner of the property. The lease provides one (1) five 5-year renewal option upon the same terms and conditions with rent to be negotiated. All costs, lease payments, and any other expenses related to the lease will be funded by CHRR through various contracts and grant funds.

Terms of Lease

The lease term shall be for a period of five to seven (5-7) years. Subject to negotiation, the total rent and operating costs over the seven (7) year term is estimated to be \$3.3 million. The effective date of the lease renewal will be February 1, 2010. Rent will be negotiated in the best interest of the CHRR and the University.

LEASE RENEWAL - 921 CHATHAM LANE, COLUMBUS, OH 43221



(APPENDIX XI)



Emergency Generators Plan Development

OSU-091327

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Various Locations, Columbus

ASF/0 GSF Age:

Description/Scope:

This study will complete conditions assessments of approximately 79 emergency generators and their automatic transfer switches in various buildings throughout the campus. The buildings to be included are academic/administrative buildings. The emergency generators range in age from 51 years to less than a year old.

The initial work of the study will involve working with Operations to verify the current age of the generators, what the emergency generation is needed for and what additional capacity is available. Assessments will prioritize and recommend replacement or upgrade of the generators and automatic transfer switches. In addition, the assessment will address the need to increase capacity to support research growth.

Source of Funds:	Amount
Plant Renewal & Replacement-Bus Mgt	\$450,000.00
Total:	\$450,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$450,000.00	09/18/2009		
Arch/Engr Contract		10/31/2009		
STUDY				
Study Start		11/01/2009		
Study Completion		07/31/2010		

Project Team:

Project Manager: Craig Henry

Contracts Administrator: Melissa Griffin

TOPIC

South High Rises Renovation and Addition
Approval to Enter Into/Increase Professional Services Contracts

CONTEXT

The Board of Trustees previously authorized the University to enter into contracts for design and professional services for the South High Rise residence hall renovations based on the following total project budgets:

- South High Rises Phase I –\$46.2 million
- South High Rises Phase II –\$65.0 million

Project estimates assumed a basic renovation to add air-conditioning, convert community bathrooms into clusters of private bathrooms, and improve public areas, entries, and student rooms. The total \$111.2 million for both phases would have netted 1,900 renovated beds, an 89-bed loss from the current configuration due to the additional space required for the bathroom conversion. This included a \$6.3 million budget for professional services through the completion of design.

Based on feedback from the Board of Trustees and the One Framework master planning study, the South High Rise renovation project has been re-conceptualized within a broader University Housing *One Community* project that significantly advances student residential environments to meet rising capacity demands and learning objectives (see Attachment A).

PROPOSED

Increase the scope of professional services through design from \$6.3 million to \$9.9 million, an increase of \$3.6 million. Proceed with a re-conceptualized South High Rise Renovation and Addition project at a not-to-exceed total project budget of \$171.6 million. This is based on 2,000 renovated beds and 380 new beds, a net bed increase of 460 over the previous design, and includes multiple design improvements in support of master plan and learning objectives.

The first phase of this project, resulting in 850 renovated beds and 190 new beds, can be completed on an accelerated schedule to open autumn 2012 in tandem with the academic calendar change to semesters.

The second phase, resulting in 1150 renovated beds and 190 new beds, can be completed by autumn 2013.

The Office of Student Life has identified the South High Rise project as a critical priority, and is re-prioritizing other projects within its proposed capital plan.

ISSUES

In light of the expanded scope and estimated \$3.6 million increase for professional services through design, University senior management has determined that a re-bidding process for professional services should occur. The re-bid process must commence in September to meet the accelerated schedule and open the first phase in tandem with the semester conversion. Design work completed to date can be incorporated into the re-conceptualized plan.

September 18, 2009 meeting, Board of Trustees

ACTION REQUESTED

Authorization to re-advertise and enter into professional service contracts based on the expanded scope.



South High Rises Renovation and Addition

OSU-10-9000

Requesting Agency(s): STUDENT LIFE, OFFICE OF

Location(s): Stradley Hall, Bland L.	60,558 ASF / 102,251 GSF	Age: 1959
Location(s): Siebert Hall, Annie Ware Sabine	46,383 ASF / 74,647 GSF	Age: 1957
Location(s): Park Hall, Joseph A.	59,598 ASF / 103,676 GSF	Age: 1959
Location(s): Smith Hall, Howard Dwight	60,149 ASF / 102,742 GSF	Age: 1959
Location(s): Steeb Hall, Carl E	59,987 ASF / 102,213 GSF	Age: 1960

Description/Scope:

This project will renovate five student housing facilities in the south campus area and construct two additions in support of the south area housing masterplan. The project will renovate Park, Smith, Steeb, Siebert and Stradley Halls, and construct connector additions between Stradley and Park and between Smith and Steeb. The additions will be 11 stories each and provide a total of approximately 380 new beds and new social space. Renovations to the existing 2000 beds and public space include providing air conditioning, converting community bathrooms to private bathroom clusters, improving aesthetics in student rooms, and significantly reconfiguring public spaces in support of learning and programmatic objectives.

These improvements and additions support the University conversion to semesters by increasing the percentage of air-conditioned facilities, provide increased bed capacity, and make progress toward the initiative for increased student living space for sophomores. The project is consistent with the vision for the south residential area and the University's Framework planning.

Student Life will be pursuing LEED Silver certification for this project.

This project was originally presented as two separate projects. In order to gain efficiencies in design and construction management the projects have been combined into one project and will be constructed in two phases.

Source of Funds:	Estimated Total Project Cost
Univ. Bond Proceeds	\$171,600,000.00
Total:	\$171,600,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr/Construction Management Approved by BoT	\$9,900,000.00	09/18/2009		
DESIGN				
Arch/Engr Contract		03/27/2010		
Constr. Mgr Contract		03/27/2010		
CONSTRUCTION				
Construction Start (Phase I)		07/15/2010		
Completion (Phase I)		05/10/2012		
Construction Start (Phase II)		06/01/2012		
Completion (Phase II)		08/01/2013		

Project Team:

Project Manager: Cihangir Caltis
 Contracts Administrator: Michele Miller

Core and Medical Campus Projects

- South High Rises Renovation and Addition
- Ross Heart Hospital Electrophysiology Lab Expansion



Office of Administration and Planning / Board of Trustees Meeting

September 18, 2009





Ross Heart Hospital Electrophysiology Lab Expansion

OSU-080690

Requesting Agency(s): ROSS HEART HOSPITAL

Location(s): Ross Heart Hospital, Richard M

106,654 ASF/0 GSF **Age:**

Description/Scope:

This project will construct a building addition of approximately 16,900 GSF consisting of three invasive electrophysiology labs, one cardiac cath lab, and a recovery area with ten beds. The project will also include associated control rooms, supply storage, and support space. A connector between Rhodes Hall Tower and the addition will be constructed. Project work will be in and around a fully operational medical/hospital complex.

Source of Funds:

	Amount
Auxiliaries-OSUMC Health Systems	\$12,034,640.00
Total:	\$12,034,640.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$12,034,640.00	04/04/2008		04/04/2008
DESIGN				
Arch/Engr Contract		06/20/2008	09/20/2008	09/19/2008
Schematic Design Approval		11/30/2008	01/21/2009	01/21/2009
Design Dev Document Approval		03/15/2009	05/15/2009	05/15/2009
Construction Document Approval		07/31/2009	09/17/2009	
BIDDING				
Bidding Approved by BoT	\$12,034,640.00	09/18/2009		
BiD Opening		11/02/2009		
CONSTRUCTION				
Construction Start		01/20/2010		
Completion		10/31/2011		

Project Team:

Project Manager: Arden Freeman

Project Coordinator: Megan Balonier

DESIGN GROUP - Design

JACOBS ENGINEERING GROUP INC - Commissioning

**JOINT USE AGREEMENT
BETWEEN THE OHIO STATE UNIVERSITY
AND THE FLYING HORSE PEDIATRIC FARM**

BACKGROUND

Flying Horse Pediatric Farms (Flying Horse) offers camps for children with serious illnesses. The camps are designed to inspire children to reach beyond their conditions through safe adventures, at no charge to the campers' families. Flying Horse will use the appropriated funds to construct a custom designed camping facility on nearly 200 acres the group owns in Mt. Gilead, Ohio. The project is scheduled for completion in 2010.

CURRENT APPROPRIATION/PROPOSED JUA

In 2008 the Ohio General Assembly appropriated state capital funds in the amount of \$250,000 to OSU for capital improvements to Flying Horse's facility. This appropriation will support construction of stable facilities for horses used as part of the camping experience. This capital appropriation will promote the University's mission to address issues and problems of global dimension that are affecting the quality of the human condition. Programs conducted with the aid of these capital funds will advance University efforts to address issues such as health and disease and in turn will provide an immeasurable value to campers and their families.

Before the state capital appropriation of \$250,000 may be released to Flying Horse Pediatric Farm, the Ohio Board of Regents requires that a Joint Use Agreement (JUA) between OSU and Flying Horse be signed to document the value of the appropriation to OSU and to ensure the benefits to the University will continue for a minimum period of twenty years. In summary, the proposed JUA for this appropriation includes the following provisions:

1. Flying Horse commits to the University that the monies for the project shall be used for capital improvements to the Flying Horse facility located in Mt. Gilead, Ohio.
2. Flying Horse commits to providing educational opportunities to students of The Ohio State University College of Medicine providing them with first-hand experience in treating both the physical and emotional needs of seriously ill children and their families.
3. The term of this JUA shall commence as of the date of its approval by the Ohio Board of Regents and shall expire twenty (20) years thereafter. In the event that the JUA is terminated prior to the end of the term, Flying Horse is obligated to reimburse the State of Ohio the proportionate amount of the appropriation representing the years of use remaining under this JUA.
4. Except for the funds used to cover the University's reasonable administrative costs related to the project (\$3,750), the funds provided under this JUA shall be used by Flying Horse only for capital improvements or purchases and shall not be used for operating expenses.

OSU Board of Trustees approval is required before the JUA may be completed and sent to the Ohio Board of Regents and the Ohio Controlling Board for approval and release of funds.



Flying Horse Pediatric Facil

OSU-090501

Requesting Agency(s): REAL ESTATE & PROPERTY MANAGEMENT

Location(s): See Project Information

ASF/O GSF Age:

Description/Scope:

Flying Horse Pediatric Farms offers camps for children with serious illnesses at no charge to the families. The camps are designed to inspire children to reach beyond their conditions through safe adventures.

The Ohio General Assembly appropriated \$250,000 to the Ohio State University for capital improvements to Flying Horse's facilities. The appropriation will support the construction of stable facilities for the horses used as part of the campers' experience.

The Joint Use Agreement requires Flying Horse to provide educational opportunities to students of the Ohio State University Medical College for a minimum period of 20 years.

Source of Funds:	Amount
HB 562 Line Item Appropriations	\$250,000.00
Total:	\$250,000.00

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FORTY-NINTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 28 & 29, 2009

The Board of Trustees met Wednesday, October 28 and Thursday, October 29, 2009, at William Oxley Thompson Library, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

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October 29, 2009 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Wednesday, October 28, 2009, at 10:08 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation.

Upon motion of Mr. Wexner, seconded by Mr. Schottenstein, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Davidson, Ong, Borrer, O'Dell, Hicks, Schottenstein, Marbley, Kass, Jurgensen, and Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees on Thursday, October 29, 2009, at 8:35 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene this afternoon at 12:30 pm.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation, the purchase of real property, and matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Davidson, Ong, Borrer, O'Dell, Hicks, Schottenstein, Marbley, Kass, Jurgensen, and Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees on Thursday, October 29, 2009, at 12:55 pm. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jason W. Marion, and Alexis L. Swain.

AUDIO PRESENTATION

Mr. Wexner:

Please join me in a round of applause for the Men's Glee Club – thank you. So that we can begin the meeting, I ask that the ringers on all cell phones be turned off at this time.

October 29, 2009 meeting, Board of Trustees

Alex, please present the Student Recognition Awards.

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STUDENT RECOGNITION AWARDS

Ms. Swain:

It is my honor again to present two outstanding students to the Board. First is Ravi Gupta, a fourth year student, pursuing a bachelor of science in molecular genetics from the College of Biological Sciences, as well as a bachelor of arts in political science and a minor in economics. Ravi is from Dayton, Ohio and is a graduate of Centerville High School. Upon entering Ohio State, he was named a National Merit Scholar and a member of OSU's Honors Collegium.

Since 2007, Ravi has served as a research assistant to Dr. Antonio Chioocca in the neurological surgery department, where he investigates the role of microRNA in migration, proliferation, and invasion of glioblastoma cells. He presented his research at both the 2008 Biological Sciences Research Colloquium and the 2008 Denman Undergraduate Research Forum. Ravi is working on a separate research project for his senior honors thesis through the Department of Political Science. This past summer, Ravi traveled to India where he conducted over 100 interviews with health workers, government officials, and doctors to analyze the role of health education to improve the country's public health system. He spreads his passion for global health on campus as the founder of the Global Health Initiative, an organization which presents to high school students in Columbus to increase awareness of global health issues.

In addition to his journey to India this summer, he spent the summer of 2008 in Switzerland as a research fellow studying new technologies to map the genome of tuberculosis. He has also backpacked through Spain, Austria, the Czech Republic, and Germany to learn more about their cultures. He was selected as one of 17 students to attend the Acumen Fund workshop in New York City, developing his knowledge of social enterprise development. Ravi was also chosen as OSU's delegate to the Naval Academy Foreign Affairs Conference in Annapolis, Maryland in April 2009, where he presented his original paper on the role of non-governmental organizations in reducing global poverty.

When Ravi is not traveling or conducting research, he is very busy with various leadership and service organizations on campus. He has served as the president of Business Builders Club, Executive Team Member of the SERV Team, Planner of the Women's Health Symposium 2009, and a site leader for the Martin Luther King, Jr. Day of Service. He is also a student facilitator for Blueprint College Access and a member of the 2009 Homecoming Court.

Ravi's nominator writes, "[Ravi] is an outstanding candidate for this recognition in light of his exceptional intellect, motivation, and desire to do good in the world through his interests in global health and its disparities. He is a shining example of how Ohio State can prepare students for careers that will be measured by their global impact." Ravi hopes to gain additional experience abroad after graduation and is applying for a Fulbright Fellowship. He hopes to eventually join an MBA/MPA dual degree program and ultimately sees himself as a social entrepreneur launching organizations and working with governments to tackle poverty around the world.

He is joined today by Dr. Nooruddin from Political Sciences, Dr. Simcox from molecular genetics, Amy Barnes with first year experience and Dean Platz. Let's give him a round of applause.

October 29, 2009 meeting, Board of Trustees

Our second student is Ashley Shumaker. Ashley is a second year student in the Doctor of Pharmacy program. She is a first generation college graduate from Barnesville, Ohio. Ashley did her undergraduate work at Ohio University, graduating summa cum laude with a bachelor of science in biological sciences. She is a recipient of OSU's Pharmacy Merit Scholarship and the Plough Pharmacy Scholarship.

This past summer, Ashley worked full-time as a student researcher involved in studies on drug delivery with associate dean of pharmacy Sylvan Frank, and she continues to work 10-15 hours per week in his research lab during the academic year. Additionally, she serves as a teaching assistant to Dr. Frank's graduate-level class on Drug Delivery Systems this quarter. Ashley completed her community pharmacy rotation at Kroger Pharmacy and her hospital pharmacy rotation with the cardiology team at the OSU Medical Center's Ross Heart Hospital. She has also served as a pharmacy technician at the Barnesville Hospital since November 2006.

Ashley is involved in many professional organizations and is a member of the American Pharmacists Association Academy of Student Pharmacists and was co-chair of its annual chili cook-off this year. She is also a member of the Academy of Managed Care Pharmacists, Ohio Pharmacists Association, and Student Society of Health-System Pharmacists.

She serves as student ambassador for the College of Pharmacy and assists students in the recruitment process and admissions interview visits. One of her favorite memories of her time at OSU is volunteering for Operation Diabetes at the Solidarity Conference in the spring of 2009. Ashley said, "The attendees reminded me of how rewarding pharmacy can be. They were so excited about being proactive about their health." Along with her research and leadership accomplishments, she carries an impressive 4.0 GPA and has been selected a Women's Pharmacy Club Scholar.

Ashley says that she chose a career in pharmacy because it, "is the combination of what I desire in a career: it is constantly evolving and improving, it requires lifelong learning, and it allows you to help people and enhance their quality of life." Ashley plans on working in the field of veterinary pharmacy for both domestic and exotic animals. She is joined today by her mother, Kim Shumaker, and associate dean of pharmacy Sylvan Frank and Heather Deeters from the pharmacy student affairs department. Let's give her a round of applause.

Now they each have an opportunity to address the Board.

Mr. Gupta:

Good afternoon everyone. Alex, thanks for that very lengthy introduction. I appreciate it. I will keep my remarks pretty short. What I have learned, I think, through my past three years at Ohio State, is that because of the vastness of Ohio State, students really have to seek out their opportunities and to take advantage of everything that there is to offer at Ohio State, they need mentors and advisors. I have been very fortunate to have encountered several individuals here at Ohio State who have helped me, three of whom I have invited here. Dr. Nooruddin, Dr. Simcox and Dr. Barnes, and, it is because of them and other professors and advisors that I have met at Ohio State that I have been able to accomplish what I have. So I would just like to thank them and I would like to thank the University for giving me the opportunity to be here. Thank you.

October 29, 2009 meeting, Board of Trustees

Ms. Shumaker:

I would like to start off by thanking Dean Brueggemeier for his nomination. It is really an honor to be recognized today by the Board of Trustees. I would like to acknowledge my parents because they have given me more support, I would argue, than any other child in the world. When I decided to come to Ohio State, I knew that I would be attending one of the best pharmacy colleges in the whole country, but I did not realize the caliber of faculty and staff that they have over there in Parks Hall. Each and every day they have more dedication and drive than the day before, and they expect every student to do the same. They really inspire us to take a lead and make a difference. I just want to thank President Gee and the Board for all the hard work that they do.

Mr. Wexner:

Congratulations. Thank you.

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PRESIDENT'S REPORT

President Gee:

Well, we are overwhelmed by the Men's Glee Club, wasn't that wonderful. I thought those were angelic voices, I had no idea they were coming, our Chairman is exceeding himself. By the way, this is a wonderful setting. It just is glorious.

To start, some earth-shattering news: Ohio State has received yet another tribute. This one from GQ magazine, I want you to know. The magazine has included the University among its list of the nation's Top 20 "Most Obnoxious Colleges." Now that might not sound like something I would shout from the rooftops, but listen to the reasons we made the list: irrepressible school spirit, students wearing scarlet and gray, and strong pride in our marching band and our football team. Obnoxious? I will take that, absolutely!

For the record, I will tell you that we beat the University of Texas on that list, vindication, however late, is always sweet. It really is.

Even though we are only a month into fall quarter, our students have been exceptionally busy, and I will also note, remarkably successful. A few weeks ago at the Salt Flats in Utah, now this is remarkable, I just want you to vision this, here are students in a totally student built car called the Buckeye Bullet and it exceeded its own international speed record. We own the world's speed record. Think about that. The hydrogen fuel-cell vehicle was clocked at well over 300 miles per hour. By my estimate, that is about as fast as Tom DeLay's time on "Dancing with the Stars!"

Last week, our students' Solar Decathlon team earned 10th place in the international competition to design and build a house that is net-zero in its carbon impact. This was an international competition, 20 houses on the mall and ours is one of them. Those are of course two fabulous showings by our students, demonstrating that they are not only academically gifted but they are wonderfully obnoxious, and we are grateful for that. I congratulate them on their success.

Two weeks ago, Dr. Adams-Gaston and her student life team produced a great Parents and Family Weekend. Thousands of mothers, fathers, grandparents, aunts, siblings and a few family pets, and I will say that either our students are academic award contenders, or they were genuinely happy to have their families here. That

groundswell of family engagement was yet another demonstration of the reach and power of this University.

Our faculty stars are shining as bright as ever. Ann Hamilton, of our art department, who last year as you know, won the Heinz Award, and Tina Henkin of the microbiology department were recently inducted into the American Academy of Arts and Sciences. That of course is a single honor, as you likely know, and they join several other Universities and others that I know as members of that rank.

A few quick research updates. First, as of this week, Ohio State faculty have been awarded \$76 million in Federal Recovery Act funding. Those funds are supporting 166 different research projects across health sciences and engineering. The projects underscore the transformative power of this University's faculty and students tackling and solving real-world problems. Recovery Act funding is supporting work to develop potential new treatments for Lou Gehrig's disease, discover how climate change affects the earth's crust and ocean levels, understand genetic causes of everything from childhood eyesight problems to diabetes and heart disease. Those are obviously just three examples out of 166 life-changing projects.

My thanks go to Caroline Whitacre for her great work in coordinating the University's massive proposal effort. Another recent piece of news gives some indication of how we stack up nationally in research. The National Science Foundation issued its annual rankings of universities according to research funding and Ohio State again ranks in the top 10 nationally, ahead of, I will just name a few, I could name a number of institutions ahead, Stanford, Cornell, MIT and some other not-so-shabby institutions. That is an important benchmark, and one key measure of the University's distinction. It is important to note, though, that our faculty received funding for a great deal of scholarship that is not limited to the sciences. One example, a few weeks ago, the College of Education and Human Ecology received a five-year, \$13 million grant to partner with Columbus City Schools to meet the critical need of teachers in foreign languages, math, and science.

The partnership will include the Colleges of the Arts and Sciences, the Ohio Board of Regents, Battelle for Kids, and Nationwide Insurance, among other partners. It is precisely in my view the kind of innovative, collaborative work that will strengthen all of us.

I have one senior leadership announcement to mention. I believe this is the first meeting at which Blake Thompson has joined us. Dr. Thompson, known in Bricker as "Doogie Howser" is the new vice president we share with Battelle. He comes from the University of Tennessee and Oak Ridge National Laboratory where he served as director of university partnerships. Here he has already begun work to expand the collaborative arrangements that we undertake with Battelle. I will tell you the opportunities are enormous and his impact is already felt. Blake, will you stand, I want everyone to recognize you.

With the start of the academic year, I have largely been on campus, but my time away has been very productive. A few weeks ago I was pleased to speak at the inaugural dinner honoring Dr. Ronald Berkman, the new president of Cleveland State University. He is a strong leader for that institution, and I look forward to working closely with him.

In Athens, Georgia, the incomparable Joyce Beatty gave me an introduction like no other. That was before my keynote address at the National Outreach Scholarship Conference. No one listened to my address after she introduced me, they all wanted her to introduce them. I am proud to say that the group was created a decade ago by our own Bobby Moser in partnership with others.

October 29, 2009 meeting, Board of Trustees

Last week's College Board Forum in New York was a Buckeye Bonanza with several University leaders participating. Dolan Evanovich and several others from Ohio State gave presentations, and Mabel Freeman is a College Board Trustee. I was honored to deliver the Forum's presidential address. Standing before 1,000 educators, I was nearly speechless before I ever started. Former West Virginia Governor, and good friend, Gaston Caperton introduced me. He said the usual nice things that friends say about one another, and then he let loose the following bombshell: I do not know who calculated this, but he said that some 672,495 college students have endured my presidencies during the past 30 years. A staggering figure, and one that makes me feel as old as Methuselah, I want you to know.

Finally I want simply to note that this month marks the completion of my second year, of my second tenure, leading this University. I say this to all of you, my belief in the institution's tremendous significance, and even greater promise, grows each and every day. Ohio State, as I have said on a number of occasions, is a place of boundless enterprise and imagination, vast intellectual resources as we all know, but the passionate commitment to our communities is readily apparent and of course we have unmatched support from our alumni and friends. This complex, comprehensive institution is, at its core, a confederation of opportunity, for our students, our faculty, our staff, our alumni, our state, our nation and certainly the world. You heard yesterday from Dr. Brustein how we are literally going to take our message and have an enormous imprint on the world at large. To me, as I have said to you before, there is no greater calling than to be at Ohio State, certainly for me, I say that, and each day I am grateful to all of you for the profound honor that I have to serve this institution, so I thank you.

Mr. Wexner:

Thank you very much, President Gee. This is the second anniversary of the first coming, or the second coming. Let me move to the committee reports, first let me ask, Jo Ann Davidson to report on the Committee on Trusteeship.

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COMMITTEE REPORTS

Ms. Davidson:

Thank you Mr. Chairman, I am going to give a brief report on two meetings the Committee on Trusteeship has had since the Board was last together. We met yesterday and had a really in-depth discussion about the committee structure of the Board. We were pleased to have Dick Chait with us for that meeting and Chairman Wexner was also with us for that meeting, and we really talked through where we want to go with some modifications of the committee structure and I think Dick Chait gave us very excellent advice when he said, "really you need to look at that in relationship to what you really need to get done and what committees that you need to form that might not exist today in helping you to get that done." We will continue to consider that. We have talked about natural separation, perhaps of the Development and Investment Committee that I know Chairman O'Dell thinks is a good idea. We have talked about going in the direction of an academic strategy committee, which Ambassador Ong is in favor of, so there are a lot of issues on the table, there is good discussion, and we will continue that discussion in the future.

We also had a meeting in between Board meetings on Friday, October 23. I want to review that meeting for you because some of them are very relevant to today's meeting, and there will be one action that we need to take, if the Board approves as a result of that meeting.

We revised and approved the evaluation form. You received a draft of that which I think is the final revisions, and you will also receive a copy of that evaluation form with an envelope before you leave today with the hope that if you do not have time to complete it before you leave, that you will complete it soon. We understand that this will go through a number of revisions so we would appreciate your input, if you find it difficult to use, this is going to be very valuable information in making our committees more effective.

We reviewed a request from the Ohio Board of Regents that we nominate Trustees to serve on four working groups that they are organizing. We will let the Board of Regents know that Ohio State University Trustees do want to participate and have particular interest in the governance working group. Other working groups are communication, education and training, and resources, so we may be in touch with some of you about your interest in serving on one of those working groups.

There was a report on the faculty membership on the Academic Affairs and Student Life Committee, and we received five excellent nominations from the faculty leadership subcommittee of the Committee on Trusteeship, and will interview all five of the members of the faculty that have been nominated and make a recommendation back to the full committee and also to the chairman of the Board for an appointment.

We distributed a draft charter of the Academic Strategy Committee, which I mentioned a little earlier, asked for Committee members to review that, and we will have further discussion on that charter. Chairman Shumate reported on the fact that we are following through on a recommendation that we had to find a way to involve more fully, former Trustees of the Board. So there will be a spring event that will be planned for them on campus to let them get a tour and look at the changes that are happening on campus, but also to give them an update on the University to determine how we can continue to involve them and use their skill sets and their experience.

We recommended the appointment of our first Charter Trustee. You may remember that we authorized as a Board the ability to appoint up to three Charter Trustees for someone who had an association with the University, who was a non-Ohio resident, and that we particularly wanted to look at Charter Trustees that could fulfill a need that we have in a particular area on the Board. So we are bringing to you, and it is being passed out right now, a resolution to appoint Dr. Gil Cloyd, who as you know was former Board Chairman for two years, is now domiciled in Austin, Texas. Actually he has given invaluable service to this University, has a very strong background in research, and that is one of the areas in which you know is one of our major goals to expand what we are doing in research and Gil brings that talent. He has a long and very strong record of support for this University, so Mr. Chairman, I would ask at this time that the Committee on Trusteeship would like to seek approval of the full Board for this appointment and I think that Dr. Cloyd would be an excellent example of what we need in a Charter Trustee.

APPOINTMENT OF CHARTER TRUSTEE

Resolution Number: 2010-20

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009, acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the Board, noting that

WHEREAS The Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

October 29, 2009 meeting, Board of Trustees

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following:

Charter Trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State alumna/alumnus or friend of the University; success in his or her chosen field or profession; state, national, or international prominence; ability to advocate for higher education; expertise in areas deemed critical to the University; and willingness and ability to offer counsel; and

WHEREAS G. Gilbert Cloyd of Austin, Texas, through his extraordinary service in his three years on this Board of Trustees, including two years of service as Chairman of this Board; through a career of significant accomplishments at Procter & Gamble, most recently in the capacity as chief technology officer; through his profound knowledge of business on a global scale, including the centrality of research as a core function in that business; and through his unstinting support and efforts on behalf of the University, has proven to be an exemplary embodiment of all of those qualities noted as most desirable in a Charter Trustee;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University, hereby proposes the appointment of G. Gilbert Cloyd as the first Charter Trustee of The Ohio State University to serve a three-year term commencing October 29, 2009.

Upon motion of Ms. Davidson, seconded by Mr. Borrer the Board of Trustees adopted the foregoing motion by unanimous voice vote.

Mr. Wexner:

It is unanimous Gil, you are back to work. Welcome.

I like to think that, as I am thinking about the student recognition award, it always strikes me that from universities, one should never graduate. There should always be a commencement, and I think when Gil retired as chair, I think I told him it was the commencement, so we are commencing again, and we are delighted to have you with us.

Dr. Cloyd:

Mr. Chairman, thank you. It is a delight to be with this Board, and any affiliation with this University is always a labor of love, so I am very pleased to be back.

Mr. Wexner:

Thank you very much.

Wally, do you want to give us the Development and Investment Committee report?

Mr. O'Dell:

Thank you Mr. Chairman. Yesterday the Development and Investment Committee met, and we had two excellent reports.

First Mr. Weiler reported on FY2010 fundraising outcomes. Fundraising activity for the first quarter was about \$55 million, which is a little more than 18% of the goal with 25% of the year elapsed. That activity is on track with past years' results. Mr. Weiler also shared a new cash flow report and pledge fulfillment figures. Pledge fulfillment rates are 92% for major gifts and 70-75% for annual giving. FY2010 cash flow on pledge expectations from prior year pledges is approximately \$20 million.

Also through September 30, \$29.4 million has been raised for the Students First, Students Now campaign. It is right on track with the goal which runs through June 30, 2011.

The major campaign planning continues to progress. Development is refining the University's case statement and preparing to work with the deans to update unit goals and craft case statements for each unit. All work should be completed by the end of this fiscal year. In the short term, an annual report for FY09 is going to more than 3,000 endowment donors. It will include a personalized financial report for each recipient's endowed funds, including details such as names of scholarship recipients.

The Board of The Ohio State University Foundation last week elected Jay Gerlach as chair, and elected Joel Harmon, Keith Monda, and Robert Wright as new members.

Finally the Committee approved the establishment of 16 new funds, one revision, and one termination, totaling just over \$1 million.

Next Mr. Hook delivered the Investment report. Mr. Hook began his report by commenting on the fiscal first quarter of 2010. Returns have been strong through the first quarter and generally throughout 2009, so far. The Long-Term Investment Portfolio totals have crossed back above \$1.8 billion as of September 30. Returns for the first quarter were a positive 10.2% and for the calendar year we are up about 15%. It was stressed to the Committee that the goal of the investment office was to earn strong returns while working to reduce overall portfolio risk and volatility.

Over the past year there have been several changes in the portfolio. The process is slowing down now and the fruits of that effort are beginning to take place. Our equity, fixed income and hedge fund portfolios have performed well and are ahead of their relative benchmarks. The portfolio continues to remain comfortably within its allocation targets. Equity exposures have risen as we have taken advantage of market opportunities as well as participated in the general uptrend through the spring and summer. Fixed income exposures have declined commensurately as the opportunity set has diminished. It is anticipated that this phenomenon will begin to revert back during calendar 2010. We are also looking at ways we can add exposures in the portfolio that help protect against further depreciation in the US dollar.

Lastly we discussed our liquidity metrics and that we currently hold sufficient levels of portfolio liquidity. Mr. Chairman, that concludes my report.

Mr. Wexner:

Thank you. Any questions?

October 29, 2009 meeting, Board of Trustees

Let me then move on to Judge Marbley who is going to report in the absence of our sick ally and comrade, Mr. Brass.

Judge Marbley:

Thank you Mr. Chairman. The Medical Affairs Committee met yesterday. We had a number of reports, and I will try to move through them with some dispatch. First the ProjectONE scorecard, and this deals with the Medical Center as opposed to our new hospital. Overall the financial condition of the hospital system is good. The report card was all green, except for two areas, and those were development and occupancy. Those were not red, but yellow. The development metric was yellow at our last meeting; the reason was that we are just launching our campaign. We have already raised \$13 million, and we have \$56.25 million total to raise as a quarterly report, and there has just not been that much activity in the past month, that is the reason Mr. Chairman that we have a yellow report card on that metric as opposed to green, but it is certainly no cause for alarm.

The key financials are all up including the EBIDA margin, the days cash on hand and debt service. It is noteworthy also that patient satisfaction quality and safety indicators are all up. As I mentioned previously, the occupancy numbers remain strong. We have had strong numbers in surgery but most of our surgeries have been outpatient surgeries as opposed to inpatient. There has been a decrease in length of stay of approximately a half a day below budget, and that is because of our efficiency. So we have in effect, Mr. Chairman, been a victim of our own success.

With respect to ProjectONE, the new hospital, at the suspension of activities during the summer in which we took a look back and we all agreed that it was very beneficial and made some very key revisions, we are back on schedule. We have four initiatives that are underway: the cancer critical care tower, the infrastructure and roadways, the RDJ mechanical, electrical, plumbing, and demolition, all of these are on schedule and within budget. With respect to the new hospital, there are two major positions that we are in the process of filling. One is the executive director of the project. We are looking for qualified individuals for that. We have interviewed some, and there are others to be interviewed. We anticipate that position will be filled by the first of the year. We also have a posting for a business manager, and we believe that position will likely be filled internally, but it is not being limited, of course, to internal candidates. We are optimistic that the position will be filled prior to the beginning of the year, but certainly not later than the beginning of the year.

We are very pleased as we always are to announce some very significant promotions, beginning with Dr. Carlo Croce who has been given The Ernst W. Bertner Memorial Award conferred from The University of Texas M.D. Anderson Cancer Center for science and cancer research. Our own Dr. Caligiuri who usually sits with us, but is out for this meeting, was elected president of the Association of American Cancer Institute, and Beth NeCamp has been promoted to chief of communications and marketing. So I think that Dr. Gabbe has once again brought together some outstanding talent and University Hospitals has been accordingly recognized for the talent that we have and that we continue to develop.

With respect to H1N1, about which everyone appropriately should be concerned, we have vaccinated 2,600 people with the H1N1 vaccine. We have approximately 2,200 doses available in addition to 1,600 nasal doses which will be available for ages 2-49. We can now vaccinate all pregnant women in the University. The President looked at me, as if to say how do you know how many pregnant women there are in the University. I know that was your question. We will venture to guess that there are not over 3,800 pregnant women in the University.

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We have 15 H1N1 cases in the hospital, eight are in the intensive care unit, and they are on either ventilators or life support. The cases in the emergency department now number approximately 40 per day, and at the beginning of the month, we were as low as 13 a day. In addition to the H1N1 vaccines, we have 2,500 seasonal flu doses.

The Medical School continues to ascend. We are currently ranked 27th in the US News and World Report ranking. We have jumped 17 slots since 2003, and that is the largest jump in the nation. We have Dr. and Dean Chip Souba to thank in large part for our rapid ascend.

We also received a report on personalized healthcare from Dr. Marsh. We tabled for the next Board meeting, the OSUP integration, and then we have two items on the consent agenda, one is the appointment of Robert Massie to the James Board, the other is the appointment of Daphne Bell to the Ross Hospital Board.

Mr. Chairman that ends my report.

Mr. Wexner:

Thank you very much Monte. Any questions for Judge Marbley.

Ambassador Ong will you give us your report please.

Ambassador Ong:

Thank you Mr. Chairman. The Academic Affairs and Student Life Committee met yesterday afternoon. We heard a number of presentations relating to student life, and academic affairs; each one of which ended with a discussion between the presenters and members of the Committee.

First, vice president for strategic enrollment, Dolan Evanovich, told the Committee that this autumn's enrollment brings a number of record highs, including total University enrollment, as well as enrollment on the Columbus campus and the four regional campuses. Our total undergraduate enrollment is also at an all time high, as is enrollment of out of state students at every level. Our student body grew more diverse this year, and our freshman class once again is better prepared than ever with new records set for high ACT and SAT scores, and for grade point average standing in their high schools. This was noted, as a continuing record setting that has gone up every year since selective admission began in the 1990's.

Vice President Evanovich then turned to a discussion of enrollment and diversity. Following the decision relating to the University of Michigan and the Supreme Court, some years ago, Ohio State experienced a drop in both applications and enrollments among minority students. The responses of the University have included committing additional funds to minority recruitment, staging radio advertisements and calling campaigns, and initiating a holistic full file review, which has become a national model for promoting diversity in higher education. Despite the very limited pool of qualified minority students, these efforts have paid off. Today, first year retention among minority students is essentially the same as for the overall population, there is no significant difference. The six year graduation rate among minority students continues to lag that of the general population, but that gap continues to close each year. Vice President Evanovich noted that our overall student body seems to be coming more affluent. He said that economic access would be a cornerstone of the enrollment strategic plan to be developed in the coming year.

Then, vice president for student affairs, Javaune Adams-Gaston discussed some of the ways Ohio State supports a diverse student body. She detailed several studies

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that her office is spearheading to inform future efforts in that area. The vice provost for minority affairs, Dr. Mac Stewart, described a number of particularly successful diversity initiatives, among them a highly regarded young scholars program and the Bell Resource Center. The two vice presidents and the vice provost concluded by telling the Committee about the next steps in broadening student diversity at Ohio State. Recruitment programs will be expanded and financial aid packaging will be once again reviewed.

Vice President William Brustein then turned the Committee's attention to strategies for globalizing the University, which is his area of responsibility. One of the most important of these strategies will be the establishment of global gateways which will serve as bases for faculty research and teaching, portals for study abroad by students, and sites to encourage partnerships with international institutions and Ohio based companies interested in exports. The first gateways will be located, one in China, one in India, and one in Brazil. They will be funded by the University, donors, gateway program fees and partnerships. As they prove successful, there are plans to open several other such portals in other parts of the world.

Another curtail strategy in globalizing the University is expanding the international content of the curriculum. Vice Provost Brustein said that each major will come to include more international options for students. Pilot programs for internationalizing the curriculum are being planned within the arts and sciences, the health sciences and the graduate and professional schools.

Dr. Adams-Gaston then returned to discuss a proposal which was not up for approval yesterday, but simply a status report, a proposal to provide limited legal services for students. The proposed services would include legal advice and representation, provision of sample legal documents and other such materials, as well as an education and outreach program to assist students with legal problems that they may encounter.

The Committee next discussed topics that, this was a brief discussion, it thought about including meetings for the year 2010. There was some discussion of those, importantly, the provost took note of our thoughts and he and I will be discussing arranging agendas for the year 2010 over the next few weeks.

Finally the Committee heard resolutions for revising the University's classified civil service rules, the renaming of Murray Hall to the Institute for Behavioral Medicine Research, the establishment of a Masters of Arts Degree Program in Latin American Studies, the establishment of a Specialized Masters in Business Degree Program and the establishment of an Educational Specialist Degree Program as well as certain personnel actions, all of which were recommended by the Committee for approval by the Board as part of the consent agenda.

That is my report Mr. Chair.

Mr. Wexner:

Thank you, questions?

Dr. Cloyd:

Ambassador Ong, regarding the efforts to enhance the diversity, does the plan include any process related milestones or metrics so we will know how the activities that we want to do to enhance are being done or will we simply have to wait and see what the enrollments are in the future?

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Ambassador Ong:

This is in terms of enrollment?

Dr. Cloyd:

Yes, as we try this outreach that you reference that's going to be done to see if we can enhance the diversity of our pool of students, I was just wondering, do we have a process plan where we would be looking at process kind of metrics to see if that is being done the way we wanted it.

Ambassador Ong:

That is very much the case. The three individuals who made presentations in that area, each of their organizations has programs underway, aimed at both enhancing the number of applications from minority students and then providing, what I will call support opportunities, or support programs so that the retention rate at the end of the freshman year continues to improve and more particularly so that the six year degree rate, which still as I mention significantly lags that of the overall student population. So that it is slowly improving, but the gap needs to close on a faster trajectory. So yes, there is a lot of work going on I think, the Committee is convinced in that area.

President Gee:

The answer is yes, but also I think that the opportunity with changing leadership and new leadership with opportunities that exist in our communities, that this is a time for us to carefully take a look about how we can really enhance it. It is just not simply enhancing it, it is also thinking fresh and anew. The provost and I have been talking about that and others and we are actually talking to several folks outside the University who have a strong leadership role in this to help us think this thing through. First we have several members of our own Board, starting with Dr. Reid who has spent a good deal of time on those very issues and so in some ways, we are very blessed with the right set of circumstances.

Janet you might want to add something to that.

Dr. Reid:

I will just enhance some of your comments a bit. As with everything that is important to the University, there has to be a lot of thought behind it and careful planning and so forth. So you are very right on in asking about this because it is time to look anew at what the strategy is and how we will measure that effectiveness and then what it is we will put in place in order to ensure that effectiveness. I think at this point looking at it in a very comprehensive manner is going to be very important, so certainly looking at some of the traditional categories that we have looked at in the past, students of color, etc., will never go away. That is critical. Adding other elements as well will be important, so as Ambassador Ong said, getting people in is one thing, getting them graduated is another thing, but looking at the experience that they have between getting in and getting out is going to be critical as well. You know how many of us sit at the table here and get commended, how many will go out later and make a big impact in the state or in our community. So you are right on, and I think we are right at the very beginning of looking at that.

Mr. Jurgensen:

I think one of the most frightening things we were told yesterday, relative to this issue has to do with our development of the potential incoming pool, and the statistic that was shared with us is that the estimated senior class in Columbus is 16,800.

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Within that 16,800, it is estimated only 445 students out of 16,800 will score a 25 or higher on their ACTs, and I think our incoming statistic was like, 27.5 here at Ohio State. Hearing about the investment that President Gee referenced that we are making in the Columbus Public Schools is critically important, but this University has an enormous responsibility to do what it can do to increase the number of kids who have Ohio State as an option.

President Gee:

Absolutely, and I just might note that new grant that we talked about is going to be really critical in that effort and it is a very significant effort on our part, joining with our communities and precisely that programmatic thrust.

Mr. Marion:

Sometimes diversity goes beyond just color and with regards to socioeconomic diversity, the institution went from about 30% of its students being in high need or very high need to 17% within ten years, so we are either doing a much better job of maintaining affordability, which I think we are doing, but also as we increase our academic standards to improve the reputation of the institution we do run the greater risk of those students who come from school districts that may not be able to prepare those students as well, so it is quite a conundrum because we are educating the educators who then educate our incoming students. It is just something that we have to be sensitive to and make sure our academic strategy does not challenge our values.

President Gee:

Well you know our programs on inclusion take into account all those issues, but just remind the Board, this institution has a singularly important record of educating first generation college students beyond almost every other university in this country. If you take a look at that population today, when I was here in the early 1990's it was nearly half of our students, it is about 20-25% now given everything. Which is really quite extraordinary, and I think that is a signature that we want to continue to celebrate and focus on.

Ambassador Ong:

I think another thing that I would add is that while this question of enrollment obviously touches on student life, it actually is central to the academic affairs of the University, because the numbers and the quality of our incoming students is going to in large part help us to establish the higher levels of excellence that we want to see in every part of the University. The Committee has already a number of subjects in the academic affairs category that we are reviewing on an annual basis with those involved in the faculty and administration, and we have added enrollment to that list of annual reviews because it is something the Board ought to really look at and be informed about on an annual basis.

Mr. Wexner:

Any other questions or comments. Good discussion.

Bob Schottenstein had a conflict, so I am going to ask Bill Shkurti to report for the Audit and Compliance Committee please.

Mr. Shkurti:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday afternoon and discussed five issues. I will go over each of them briefly.

First of all we had a briefing from Mr. Dolan Evanovich, the vice president for Student Enrollment, and he was a busy man yesterday. His presentation at the Audit and Compliance Committee involved Student Financial Aid Compliance. He let the Committee know that 85% of our students receive some form of financial aid, if student loans are included, and that the total amount of financial aid distributed by the University from a variety of sources in the fiscal year that just ended is \$742 million. So it is quite an important program. He pointed out that OSU had a very good reputation and record regarding compliance. He also introduced the new director of financial aid, Diane Stemper, who is conducting a top to bottom review of how financial aid, although the office works very well, it can be improved.

Then I presented a report on reporting investment returns and expenses, and what that involved was aligning all the various parts of the University that report investment returns, to make sure the reports were consistent. We had a problem with that a couple of years ago, and I was able to report that through the cooperation of a lot of the different offices involved, that we have a consistent method of reporting the returns of the long-term investment pool. Also a common definition and a common definition of expenses and that is reflective in all University documents, and will be our process going forward.

Then Tom Ewing, who is associate controller and Ann Moffitt who is the director of sponsored programs for the Office of Research, reported on what the University was doing regarding federal stimulus reporting and our first official report to the federal government went in just a couple of days ago for the period ending September 30. It reported that we have actually spent \$1.8 million in stimulus money so far, that is not very much, but there is quite a bit in the pipeline. We have awards of \$55 million that have been awarded but not spent yet, and another \$20 million that has been committed. The estimate is that we will be spending probably \$130 million over the next two years in federal stimulus money throughout the University. Mr. Ewing and Ms. Moffitt also reported on a process we have for tracking this money because the federal requirements are very strict, in addition the state auditor has established requirements as well and we are having good cooperation from the various units in the University in making sure we comply with those requirements.

Finally I reported on the financial management scorecard. This is the second annual report on how each of our 38 units, whether college or vice presidential units do regarding its internal controls in five different areas that range from procurement and payroll to sub-certification and a variety of other areas. Even though the standards have been raised in the second report, which was a request of the Committee last year, we have higher compliance among all our units. All the items that were red last year have been cleaned up and we have marked this as a candidate and have actually had progress on continuous improvement.

We then had a report on the audited financials. The audited financials are almost complete and there will need to be a separate meeting of the Audit and Compliance Committee set up between now and the February Board meeting to go over those in detail.

Finally there was one action item on the agenda regarding the establishment of a new Campus Partners Affiliate. That was withdrawn at the request of the sponsoring unit, so we have no items for action at this point.

Mr. Wexner:

Thank you very much. Questions, comments for Bill?

Jo Ann Davidson, would you like to give us the long awaited Fiscal Affairs Committee Report.

Ms. Davidson:

I would be happy to Mr. Chairman. We had several of our typical reviews in the Fiscal Affairs Committee meeting yesterday, starting out with the Capital Recommendations, which has been an ongoing discussion before Fiscal Affairs. Actually the Capital Recommendations are divided into three tiers, maybe recommendation is the wrong word for that, but there are three tiers of capital requests. Tier one, which includes the north academic core, ProjectONE, the student housing, the south high rise renovations, and the associated infrastructure projects that go along with that, which are major dollars and chillers, that type of thing. In that tier one, funding sources have already been identified and those projects have already been approved and primarily with bond money, but some state capital dollars are involved in that, and some dollars that would be raised from the private sector or come from the various colleges that are involved.

Tier two projects, there are not many funding sources identified for the tier two projects, but they are important. They are the residence hall expansion, the Campus Partners capital support, campus safety and emergency communications facility, additional infrastructure needs and then safety and access and way finding which is of course the signage of how you move around this huge campus. That total just a little bit under \$200 million, and again, funding sources for the tier two projects have not been identified.

The tier three projects are sort of those things that are on the much needed and wish list there, but at this point in time I will not cover those because we are actually working through the tier one and then into the tier two. We discussed what this would involve as far as debt issues. Obviously we are already planning for additional bond to debt issue next year, probably not to exceed \$400 million. What the bonding needs would be in 2012, in 2014 because we need to consider that as we are moving forward. We talked about what we do in risk assessment mitigation. The University fortunately is in a very sound financial position, and most likely will be able to issue that \$400 million next year without any impact upon our bond rating. The biggest challenge really remains in the economic uncertainties that are out there. The best strategy would be to continue to advance academically while remaining financially prudent, would be to prioritize the capital projects, which we are doing, and move forward on a very selective process. To use circuit breakers when they are called for in determining perhaps when you have to reevaluate, and you would need to use a circuit breaker to build our balance sheet and debt capacity between now and 2012, and to improve our financial forecasting capability.

We also had a report on our first quarter financials, and it is good to know that our health system is doing very well and meeting their goals and financial performance, and that our summer and fall enrollments are good and that our liquidity position continues to be good. The areas of concern clearly are the state general funds budget and also the national economic picture of things that we still need to follow very carefully. One good thing on our financials is that the cost recoveries for our research projects are running much higher than what we anticipated. A lot of that is coming from some of the stimulus research projects and it is up 34% compared to the first quarter of fiscal year 2009. I would encourage the Board members that are not on Fiscal Affairs to take a look at the financial update, because it is very comprehensive.

We had our quarterly report on the status of our projects on campus. Those major four projects actually include the Ohio Union, which is due to open in the spring of next year. The student academic services building, which is due to open in February of next year, Lane Avenue garage, hopefully by mid-December of this year and Kunz Hall renovation which just started? All of those projects are on time and on budget, and obviously we are meeting today in this wonderful library, which actually was one of those projects that was on the list through the way, on time, on budget, so I think that is a very good record.

We have a number of items on the consent agenda today. The first being a resolution to allow our senior vice president for business and finance and our assistant vice president for financial services to refinance outstanding bonds, and or fix the rates of variable interest bonds, if the market makes it feasible to do that. I would stress that this would not be authorizing any new debt service, and it would not extend the payment on the existing debt that we have by this refinancing for any additional length of time. We need to make some required IRS changes to our 403B annuity plan, and that must be done by December 31. Those changes are on the consent agenda today.

We need to have ability for the President to have the power to administer an interim paid disaster leave benefit, in the event that it is needed. Knowing that we are not going to be meeting again, by the schedule at least for a full Board meeting, until February, we want to give President Gee the ability to have that interim power. A full proposal will come back to the Board at the February meeting. There is an item to authorize an increase professional service contracts for our chemical and biomolecular engineering and chemistry building, for the Hopkins Hall mechanical systems improvement and for Mason Hall, for first and second floor renovations and to enter into construction on two of those projects, which would be Hopkins and Mason. There is a resolution to give interim authorization to the chairman of the Fiscal Affairs Committee, in consultation with the chairman of the Board to authorize design, construction management and or construction contracts and improve other related actions for tier one and tier two capital projects, and in discussions with Chairman Wexner, he is comfortable with that arrangement, knowing that discussing it with him, we could determine whether it needs to be taken to a special Board meeting to make that, so we do not take action on significant projects without involving everyone around the table.

There is a request for a long-term facilities lease, and an amended development agreement with SciTech to lease land to SciTech upon which SciTech would build a 4,580 square foot building on land south of the University property, at 1320 Kinnear Road for a term of 40 years. This is a very important project for our electroscience lab expansion and it has been in the works for a couple of years. In another item on the agenda, we would enter into a 20 year lease for the bulk of that square footage with SciTech for expansion of the electroscience lab. Also the College of Engineering will sublease that property for that particular purpose, and will cover all of the operating expenses. There will be some additional square footage in that expansion that will not be used actually by electro service lab, but it will give them space that they can lease out to other private corporations that are interested in having some space related and co-locating with the electroscience lab. The last item on the agenda is the authorization of a five year lease with a renewal option with Schmack Bioenergy for a biodigester facility located on OARDC and ATI campuses, and Dr. Moser was very much in support of that. It will have a lot of advantages to us on that particular campus. Mr. Chairman, those are all of the items that come to you from the Fiscal Affairs Committee.

Mr. Wexner:

Thank you very much. Questions or comments?

I am going to ask Jo Ann to make a report in Alex Shumate's absence. That report reflects on President Gee's performance review, his annual review. I thought it was good practice for a working group to manage that process outside of the chair. So in addition to Alex, Jo Ann Davidson, Janet Reid and Gil Cloyd, were the members of that working group and again in Alex's absence, if Jo Ann would report for the group.

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PRESIDENT'S EVALUATION

Ms. Davidson:

Thank you Mr. Chairman. I would be happy to do that and I also want to acknowledge Gil's and Janet's involvement in helping through that particular process and certainly Chairman Shumate's leadership of that process.

There can be no question that at the times of challenge and uncertainty in the world at large and in our own back yards. Though we hear statistics and commentary that assure us the economy has begun to climb out of its downturn, we still bear witness every day to the turmoil that is still out there: double-digit unemployment and poverty rates, global environmental threats and a health crisis that includes but certainly is not limited to healthcare coverage debate.

As a land grant-University the largest and arguably the best land-grant University this nation has ever seen, with unmatched breadth of our academic programs, strength of our faculty, staff and students and reach that extends beyond our own neighborhood and across the planet, The Ohio State University is in a singular position to show the way through these times.

But this can happen only with effective leadership capable of steering this complex institution. We, as the Board of Trustees, feel particularly confident that we have exactly the right president in place to lead the University as the University in turn fulfills its promise. Charismatic, intelligent and bold, Gordon Gee brings the level of leadership necessary for Ohio State to achieve its full potential, to indeed move us "from excellence to eminence."

The Board has voiced and acted upon its desire to have a compensation program and philosophy that recognizes our unique complex challenges, benchmarks appropriately on a national scale for higher education, values experience and loyalty, and perhaps most importantly, rewards demonstrated performance.

Toward that end, Chairman Wexner convened a Compensation and Talent Development Working Group, and as he has mentioned today, Gil Cloyd, Janet Reid, Alex Shumate and I served on that working group with the expressed purpose of conducting President Gee's annual review. Mr. Shumate could not be here today, as the chairman mentioned, so I am pleased to deliver the report on behalf of the working group.

The review consisted of two parts: Trustee comments regarding the performance, collected by the working group through individual interviews with each Board member and a report on his achievements against the commitments in the Fiscal Year 2009 strategic roadmap.

The members of the Board had an opportunity yesterday in executive session, as we were discussing personnel issues, to review these comments, but I do want to report for the full group today, and for our guests who are with us.

The comments from Board members are without exception strongly positive regarding President Gee's performance. Even when asked specifically about

deficiencies, and I must say here that there were no significant deficiencies noted, members' concerns generally were couched in aspirational terms.

In their overall assessments, members gave President Gee high marks for recruiting an outstanding leadership team, for his continued engagement with faculty, staff and students as well as with the Board, for building support with the external community and stakeholders, for results with the One University initiative, and for his work to get Project ONE plans finished and approved.

Members used terms such as "inspirational," "highly effective," and "a rare breed." We described him as "hard working, decisive leader," noted that he is "trusted and held in high regard by those who work for him" and called him a "great ambassador who is on top of every issue." More than once the working group heard "we are lucky to have him."

From the day he returned to campus for his second term as President, Gordon Gee has worked steadfastly for these visionary priorities: Forge One Ohio State University, Put Students First, Focus on Faculty Success, Recast our Research Agenda, Commit to our Communities, and Simplify University Systems and Processes.

Since that time he has expanded on those to form a strategic roadmap to success, setting down specific goals with the guidance and support of the Board and defining the tangible action needed to attain them. Let me discuss some specific areas of achievement for each of these goals.

The "One University" strategies including strategic planning, master planning, optimal organizational structure and trans-institutional strategies, are highlighted by the completion of a clearinghouse for university policies, the establishment of an integrated goal setting process across all members of the University's senior leadership, establishing and funding two collaborative centers for innovation and three innovation groups and realigning governance of the Medical Center.

The president is to be commended for the reassessment and successful launch of ProjectONE, which brought it in line with the overall strategic plan of the University. He also has brought forward the alignment of the arts and sciences colleges, a process that is well under way, in an effort that strengthens the very core of our academic programs. The reconfigured William Oxley Thompson Library has opened, as I mentioned before, on time and on budget and serves as a centerpiece of our academic mission.

"Students First with Academic Excellence and Access" experienced across the board improvements in several national rankings and to the quality of the student experience, which remains very high as indicated by retention rate and survey data. Work still needs to be done to find solutions to short and long-term financial aid plans and to improve achievement on some of the diversity targets that we just discussed a few minutes ago.

With President Gee's leadership and guidance, the University Senate has approved a plan for the conversion of the academic year from quarters to semesters, which will be a boom to students across the state. Thanks to sound fiscal leadership in the generous support of our statewide leaders, there has been no increase in tuition rates for three years running. Ohio State continues to recruit stronger and stronger freshman classes and that is one of the numerous factors that have helped bring steady improvements in many national academic rankings.

"Faculty and Staff Talent and Culture" remains a strength of the University. A faculty talent workgroup has been appointed and recommendations made, and new

methods and metrics for measuring the competitiveness of faculty compensation have been created. There is a plan in place to modernize our *Classified Civil Service Rules*, and the set of these changes has been implemented. Important steps also have begun to improve the systemic approach to compliance issues without destroying efficiency.

The focus on talent begins at the very top. President Gee has recruited and on-boarded a strong senior leadership team, including some of the nation's top minds in student life, communications, planning, development, outreach and engagement, the arts and sciences, business and health care, among others. The transformation to a high performance culture continues to move forward within the University.

The University remains strong in terms of "Research Prominence," as funding has increased from FY08 levels. OSU researchers submitted nearly 450 proposals and have been awarded more than \$76 million from federal stimulus funds. Total research expenditures at Ohio State have reached \$703 million, ranking us at 7th among public universities, and 10th among all public and private universities. The University also is developing stronger relationships with the Department of Energy and the Department of Defense. As a matter of fact, just this week a \$5 million grant was received from the U.S. Department of Energy for advanced energy research. Strong work has been completed to fund the Innovations Center and Groups, and the University has identified and submitted five OSU Centers of Excellence as a part of the University System of Ohio.

Much work is being carried out to develop research pipelines and partnerships, including the establishment of the Industry Liaison Office, master planning for SciTech and expanded partnership with Battelle – a partnership typified by the recruitment of Battelle's CEO, Jeff Wadsworth, to head the realigned Medical Center Board.

In terms of "Outreach and Collaboration," accolades were given to the new partnership with the State of Ohio and the University System of Ohio, including redefining Ohio State's role within them. Other areas within this strategy need further work, are still in process or are slated to begin in FY10. The conversion to a semester based academic calendar was an essential step in our continued role as the flagship University in the University System of Ohio.

President Gee certainly takes outreach to heart. He visited all 88 counties during his first summer on the job, and went back to 44 of those counties over the past year. He attends hundreds of events locally, regionally and nationally involving current or potential students, alumni and other dignitaries in which he serves as the best ambassador we could hope for – charismatic, energetic and intelligent while humble. He has laid the groundwork, including the recruitment of another prominent hire, Dr. William Brustein, for the expansion of the University's Global Strategy in meaningful ways with a small number of gateway countries, which have been outlined in the report today.

Finally, "Operating and Financial Soundness and Simplicity" has been a consistently strong area. Operating margins, days of cash on hand and other metrics have stayed at our better than target ranges. The University reported \$94 million in savings from improved operating efficiencies last year and has maintained its double A2 credit rating, and fundraising has been consistent. Numerous offices have implemented simplification procedures in advance of University wide implementation.

With President Gee taking on his aggressive schedule of small targeted meetings with key alumni and friends, we are all making substantial progress on our fundraising, even in the turbulent economic times. And the inaugural Pelotonia event

was a rousing success, and congratulations to those of you who participated, putting more than \$4 million directly into the hands of the researchers at The James.

In light of the interviews with the Trustees, we find that President Gee's performance over the past year certainly merits an increase in salary. He has, however, already waived any right to such an increase. We recommend using the one-year cash equivalent of those funds that would have gone to salary increase be used by the University for student support. The faculty and staff of the University received an aggregate salary increase of 2.5%, we recommend that the same 2.5% be decided for the President, an equivalent of \$20,053 on his current salary of \$802,125. We further recommend that those funds be deposited into the Students First Students Now Scholarship Fund.

The bonus arrangement established for the President last year provides for a 35% bonus for achieving target-level performance, up to a maximum of 40% for exceeding target performance and up to an additional 10% for achievement of important multi-year goals.

It should be noted that the target bonus levels for senior leadership, as decided by the President, were adjusted downward 10% this year in recognition of the economic downturn. While the senior leadership group has waived its right to receive the bonuses, the performance process continued uninterrupted. The bonus amounts have been decided and those funds have been accumulated and will be donated to Students First, Students Now scholarship support. It is our recommendation that the same bonus adjustment methodology should be applied to the President. Further, we consider the President achieved target-level performance, meaning he has fully met all of our robust expectations for leading the University and achievement of goals. Accordingly, a bonus of 25% is recommended, which would be the 35% target bonus adjusted downward to 25% due to the recession.

His current base salary as I mentioned before is \$802,125, and the applied bonus would yield \$200,531.

We are all aware that President Gee has a \$1 million personal commitment to the E. Gordon Gee Ohio State Scholarship Fund. We would like to acknowledge his decision to donate any bonus he would receive this year to that fund. He will receive his bonus in his payroll, donate the bonus in its entirety to his commitment and pay the taxes out of his own pocket.

I am very pleased to bring these recommendations forward on behalf of our working group, Mr. Chairman, and I invite your discussion. When we have reached a decision, a motion will be required for our approval of the President's compensation plan and if you would like to facilitate that discussion, Mr. Chairman, I would move that we accept these recommendations today.

Mr. Hicks:

First of all, thanks to Jo Ann, Gil, Alex and Janet for leading a very thorough and transparent process. I know that Alex spent a lot of time on the phone with me seeking feedback, and I am sure that everybody spent time with our colleagues on that, so thank you for doing it.

I could not agree more strongly in the conclusion, the very positive conclusion, and very, very much support the recommendation on pay and bonus. Thank you for making that recommendation.

I thought that each of the specifics that you mentioned was really, really noteworthy, and I am glad you took the time and called those all out. I also thought it was really

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interesting what former Governor Caperton said, 600,000 students have endured your presidency. That is really something! Of course we care a lot about the 61,000 that are here right now, and so we appreciate your leadership.

I thought of one of the things that as you went through those achievements, one by one, was interesting, was the overall sense of momentum that this place has right now. Each of the individual achievements I think is really noteworthy, but there is clearly a sense of momentum, there is a pace of progress that I think we have not seen in a long, long time. I think the impact that we are having on those 61,000 lives, and the impact that we are going to have and we are having every day on the Ohio economy really cannot be overstated, because we are making a difference and I think the difference that the University is making is greater today because you are here than it has been in the past. I really appreciate that.

The last comment I would say is, I thought it was interesting, a term that our chairman used in another setting earlier this week, which was the term of getting back your mojo. I think that clearly the University has a lot of mojo right now, and so thank you for leading our mojo, President Gee.

Judge Marbley:

Mr. Chairman, I wanted to echo the comments of Mr. Hicks, particularly thanking Ms. Davidson and Mr. Shumate's committee, it is almost like a job. I want to add a couple of comments. President Gee as we all know is true to the face of The Ohio State University, and a happy face I might add. We brought him in to address certain discrete issues that we felt needed to be addressed, and he did that with demonstrated excellence, that is characterized by his career. But that only tells half of the story, the real reason that we brought Gordon Gee back to Ohio State was so he could provide his own brand of leadership and vision. That was the overarching consideration. We were not rudderless, but we needed his leadership and thanks to many of the people on this Board, we went out and got him. The reason I wanted to comment was that while your litany of his accomplishments summarize what he has done, it cannot really capture the leadership that he has provided to all of us. We are just a much better University because of him, and because of the way he interacts with the Board, the way he interacts with faculty and staff and most importantly the way he interacts with and feels about his students.

I think it should be noted that the bonus, whatever we give him would not be enough because of what he does for this University, and he works tirelessly, but at the same time it is an indication of a job well done. It is a high watermark for the University and for Gordon. He has exceeded our expectations, and our expectations were high. So I think that it is important to note that he exceeded target, this is a generous bonus, but a well-deserved one. I just wanted to note that for the record. Thank you.

Mr. Jurgensen:

Gordon, in the spirit of Senn Delaney, which I know you are now an expert in, most of what you heard so far is what we appreciate, but there is also a lot of discussion about how you could be even more effective if... and I think, what I took out of the conversation we had about that, is just a couple of things. Number one, the bigger and more far flung and immense this place becomes, the harder it is for you to get yourself and the team to focus on those things that matter the most. It is just very easy to go down the road of a thousand great ideas, in particularly when one's brain works at the speed at which yours does. So I think encouraging you to really have the discipline of focus is something that would be of great use not only to yourself and the University, but also your management team and the faculty.

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Also, when I got the calendar of your travels and events and how many places you showed up and how many things you did, and having spent some time in a CEO kind of job, I was blown away. It made me worry about, as a matter of fact, whether or not you run at too high of an rpm sometimes. While a lot of great things have been accomplished, there is, as you continually tell us, there is a lot more to do. Not only do you need to focus a little bit, but you need a little pace management I think in your life. I would encourage you to think about that.

Dr. Cloyd:

I would like to underline some aspect of process approach, Gordon, which I think is noteworthy. Speaker Davidson referenced the difficult external environment that we face right now. One of the things it is certainly getting a lot of notoriety, appropriately today, is the absence of accountability of leadership in various institutions. Over the last two years, since you have been here, you have been a proactive leader and supporter of having this institution's leadership be accountable, be performance driven, move to deliverables not just activities and what people will be held accountable for, and it is not just with your leadership team, but you have embraced it for yourself and you have told this Board "grade me on it, judge me on it, hold me accountable." While we are still in the evolution of what that full process is going to be, I think that aspect of the leadership change that you have brought, is one very appropriate. It is the kind of leadership approach that you want to have in a great academic institution like this, and I know it is going to pay The Ohio State University great benefits going forward. So I really applaud the leadership you have brought to this, and the public accountability that you have asked to be brought to you on important deliverables not just around activities.

President Gee:

Could I just say something? First of all the casket will be open and the showing will be at Schoedinger's, between six and nine tonight. I feel like I have been through my funeral here. Jo Ann, thank you for your kind words, and to the committee, I really do appreciate that. It was a very thoughtful process which our chairman put together, and I appreciate that. What I said earlier I really do say to all of you, when I came, I said it was like coming home now. I feel like it is truly my home in which I have a huge investment but it is an investment not only in terms of the University, but it is an investment in terms of friendship, opportunity, quality of life, the difference people have made in my life. You know my daughter and I were talking the other day about the fact that we know of no other place in which we could have been living when she had her accident and lost her husband, rather than here. Just the outreach and the love and support we received, so I want to acknowledge that. I want to acknowledge a great Board, I really do. I really appreciate the opportunity that I have to work with all of you, we have been on a huge learning curve together, and I think that we can, as we talk about the momentum of the University, it is heralded by the fact that our Board has taken this work seriously and are serious about being partners in this effort, and so I want to acknowledge you. I also want to acknowledge the personal relationship and friendship I have with all of you.

I want to just say this to my friends out here, this report that you just heard, although flattering to me is really a report of every one of us. I could go right down the line and talk about our provost, all of our senior vice presidents, about Martha Garland, way back in the back, I see you back there Martha, and so I hope that the report that the president received today, i.e. me, is really one in which you all take great pleasure in. I feel that it is a pleasure to work with such wonderful people, so I thank you for that report.

Upon motion of Ms. Davidson, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner,

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Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Brian K. Hicks, Algenon L. Marbley, William G. Jurgensen, and Janet B. Reid.

Mr. Wexner:

Gordon, Thank you.

Before I ask Gordon to read the consent agenda, following up on what he said, I really appreciate not only Gordon and his contribution before Gordon One and now Gordon Two, but I really appreciate the work of the Board. Privately and publicly to also acknowledge how just the Board works, and working at working being more productive and so much is done in doing and thinking between meetings and it is just such a positive change over the last few years, and so I am likewise appreciative of the partnership with all of you and President Gee.

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CONSENT AGENDA

President Gee:

Thank you Mr. Chairman, we have a total of 23 resolutions on the consent agenda and with the delay of item number 15 mentioned by Mr. Shkurti and his report, we are seeking approval for 22 of those resolutions.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2010-21

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on June 11, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XII for background information, page 296.)

REGIONAL CAMPUS BOARD REAPPOINTMENT

Resolution No. 2010-22

Synopsis: Approval of reappointment to The Ohio State University Marion Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

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WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named person has been nominated and selected for reappointment to the OSU Marion Regional Campus Board for the term specified:

Marion Regional Campus Board Reappointment
Stephen D. Keen (2nd term) – effective 7/1/2009, through 6/30/2012

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of the OSU Marion Regional Campus Board.

**AMENDMENTS TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE
MEDICAL STAFF OF
THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2010-23

Synopsis: The amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on August 24 and September 24, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix XIII for background information, page 299.)

**RATIFICATION OF APPOINTMENTS TO
THE MEDICAL CENTER BOARDS**

Resolution No. 2010-24

Synopsis: Ratification of appointments to the Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospitals Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University:

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NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

James Cancer Hospital Board

Robert Massie – effective July 1, 2009 through June 30, 2011

Ross Heart Hospital Board

Daphne Bell – effective July 1, 2009 through June 30, 2010

AMENDMENTS TO THE CLASSIFIED CIVIL SERVICE RULES

Resolution No. 2010-25

SYNOPSIS: Amendments to Chapters 3335-49, 3335-81, and 3335-89 of the Ohio Administrative Code governing the University's Classified Civil Service related to reduction in force are proposed.

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS Resolution 2008-47, adopted by the Board of Trustees in November 2007 authorizes the Office of Human Resources, which is the University's appointing authority, in consultation with the Office of Legal Affairs, to make periodic recommendations to the Board regarding the enactment and revision of Classified Civil Service Rules; and

WHEREAS the most recent revision of the University's Classified Civil Service Rules was in June 2009, and the Office of Human Resources now has recommended a number of needed changes in these rules with respect to reduction in force of Classified Civil Service staff; and

WHEREAS these revisions in the Classified Civil Service Rules, as shown on the attached documents, will enable the University to streamline processes, enhance our efficiency and effectiveness, and provide for consideration of performance in making determinations regarding reductions in force of Classified Civil Service employees; and

WHEREAS the University has complied with Ohio Revised Code Section 111.15 in promulgating these amendments to the Classified Civil Service Rules, and the University additionally has provided reasonable notice to all affected University employees and interested groups and a period of time during which such employees or interested groups could submit comments about the proposed Classified Civil Service Rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amendments to the Classified Civil Service Rules, effective January 1, 2010.

(See Appendix XIV for background information, page 314.)

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RENAMING OF MURRAY HALL

Resolution No. 2010-26

Synopsis: The renaming of Murray Hall as the Institute for Behavioral Medicine Research is proposed.

WHEREAS the Institute for Behavioral Medicine Research was approved as a formal program by The Ohio State University Board of Trustees in February, 1996; and

WHEREAS the Institute for Behavioral Medicine Research has been highly successful in stimulating and expanding interdisciplinary collaborations through experiments involving social and behavioral influences on the immune response and health of both human subjects and animal models; and

WHEREAS Murray Hall, located on Medical Center Drive adjacent to Dodd Hall, was a state-owned and controlled facility used by the Department of Health and the Ohio Environmental Protection Agency until those agencies vacated the building in May, 2006; and

WHEREAS as agreed between The Ohio State University and the Ohio Department of Administrative Services, when the State of Ohio tenants of Murray Hall ceased to occupy the building and the state deemed it had no further use for the facility, the building thereupon became the property of The Ohio State University; and

WHEREAS The Ohio State University Medical Center has designated Murray Hall as the permanent home of the Institute for Behavioral Medicine Research; and

WHEREAS the renaming of Murray Hall will provide greater recognition for the Institute for Behavioral Medicine Research, assist in recruitment, and help with institutional wayfinding; and

WHEREAS The Ohio State University Office of Development has conducted a thorough investigation into the renaming of Murray Hall and finds no donor associated with the name of that building;

NOW THEREFORE

BE IT RESOLVED, That Murray Hall be renamed the Institute for Behavioral Medicine Research.

ESTABLISHMENT OF A MASTER OF ARTS DEGREE PROGRAM IN LATIN AMERICAN STUDIES

Resolution No. 2010-27

WHEREAS this interdisciplinary, terminal degree proposal is the result of several years of planning by Latin American Studies faculty, in consultation with other Area Studies Centers, the Graduate Studies Chairs of departments/schools with participating faculty, and the Graduate School; and

WHEREAS the program is designed to prepare students who want to continue their undergraduate studies in international relations and diplomacy, economic development and globalization, languages and literatures, history and anthropology, business and economics, to acquire a broader knowledge of Latin America, or a concentrated training in specific disciplines and/or topics regarding Latin America; and

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WHEREAS the program will be housed in the Center for Latin American Studies and will be overseen by the Latin American Studies Graduate Studies Committee; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs, and approved by the University Senate at its meeting on May 28, 2009:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish an M.A. degree program in Latin American Studies is hereby approved, effective upon the approval by the Ohio Board of Regents.

ESTABLISHMENT OF A SPECIALIZED MASTER'S IN BUSINESS DEGREE PROGRAM

Resolution No. 2010-28

WHEREAS there are important categories of graduate business students and career paths for which the MBA degree is not ideally suited; and

WHEREAS although the Fisher College of Business offers master's degrees – in accounting, business logistics engineering, labor and human resources, and business operational excellence – unlike many other colleges/schools of business, there are no degrees in fields such as finance, marketing, organizational behavior and strategy; and

WHEREAS this new degree program will have multiple tracks of specialization with a common set of core classes across tracks, and will begin with tracks in marketing and in finance; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs, and approved by the University Senate on October 15, 2009:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Specialized Master's in Business degree program is hereby approved, effective upon the approval by the Ohio Board of Regents.

ESTABLISHMENT OF AN EDUCATIONAL SPECIALIST (ED.S.) DEGREE PROGRAM

Resolution No. 2010-29

WHEREAS the curriculum in school psychology currently conforms to the standards of the Ohio Department of Education for licensure in school psychology, as well as the approval and accreditation standards of the National Association of School Psychologists and the National Council for Accreditation of Teacher Education – a minimum of 90 quarter hours of post-baccalaureate work for entry into the profession; and

WHEREAS currently the College of Education and Human Ecology offers these students the Master of Arts degree, but they earn credit hours well beyond the 45-credit hour level, thus also awarding the Ed.S. degree would align with actual program length and fulfillment of national standards; and

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WHEREAS currently 7 of the 9 school psychology programs in Ohio offer the Ed.S. degree, and establishing such a program will help the University be competitive; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs, and approved by the University Senate at its meeting on October 15, 2009:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish an Educational Specialist (Ed.S.) degree program is hereby approved, effective upon the approval by the Ohio Board of Regents.

HONORARY DEGREES

Resolution No. 2010-30

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Charles Henry Plumb	Doctor of Public Service
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WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Francisco Ayala	Doctor of Science
J. Lyle Bootman	Doctor of Science
Thomas L. Friedman	Doctor of Journalism
Edward Humes	Doctor of Humane Letters
John T. Oden	Doctor of Engineering
Solomon Snyder	Doctor of Science
Muhammad Yunus	Doctor of Public Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES AUTUMN QUARTER COMMENCEMENT

Resolution No. 2010-31

Synopsis: Approval of Degrees and Certificates for autumn quarter is proposed.

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WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 13, 2009, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2010-32

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 18, 2009, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence Without Salary, Leave of Absence Without Salary – Continuation, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates, and Emeritus Titles, be approved.

Appointments

Name: CAROL P. DIEDRICHS
Title: Director
Office: University Libraries
Term: January 5, 2010, through January 4, 2015

Name: TINA M. HENKIN
Title: Professor (Robert W. and Estelle S. Bingham Designated Professorship)
Department: Microbiology
Term: July 1, 2009, through June 30, 2013

Name: JOSEPH E. STEINMETZ
Title: Executive Dean
College: Arts and Sciences
Title: Vice Provost
Office: Academic Affairs
Term: July 1, 2009, through June 30, 2014

Reappointments

Name: LOUIS F. DIMAURO
Title: Professor (The Dr. Edward E. and Sylvia Hagenlocker Chair in Physics)
College: Mathematical and Physical Sciences
Term: October 1, 2009, through September 30, 2014

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Name: DOUGLAS M. LAMBERT
Title: Professor (The Raymond E. Mason Chair in Transportation and Logistics)
College: The Max M. Fisher College of Business
Term: July 1, 2009, through September 30, 2014

Appointments/Reappointments of Chairpersons/Directors

ROBERT E. BURNKRANT*, Chair, Department of Marketing and Logistics, effective October 1, 2009, through December 31, 2009.

J. RICHARD DIETRICH*, Chair, Department of Accounting and Management Information Systems, effective October 1, 2009, through September 30, 2010.

SHERRI M. GELDIN*, Director, Wexner Center for the Arts, effective July 1, 2009, through June 30, 2013.

DAVID B. GREENBERGER*, Chair, Department of Management and Human Resources, effective October 1, 2009, through September 30, 2010.

RONALD L. HENDRICK, Director, School of Environment and Natural Resources, effective November 1, 2009, through June 30, 2013.

PAUL J. NINI, Interim Chair, Department of Industrial, Interior, and Visual Communication Design, effective September 1, 2009, through September 30, 2010.

RANDY J. NELSON, Chair, Department of Neuroscience, effective September 1, 2009, through August 31, 2013.

DOROTHY P. NOYES*, Director, Center for Folklore Studies, effective October 1, 2009, through September 30, 2013.

RANDALL J. OLSEN*, Director, Center for Human Resource Research, effective August 1, 2009, through June 30, 2013.

PETER T. WARD*, Chair, Department of Management Sciences, effective July 1, 2009, through June 30, 2010.

*Reappointment

Leaves of Absence Without Salary

JULIA S. MEYER, Assistant Professor, Department of Physics, effective Winter Quarter and Spring Quarter 2010, for personal reasons.

WAYNE W. WU, Assistant Professor, Department of Philosophy, effective Spring Quarter 2010, for professional growth.

Leave of Absence Without Salary – Continuation

INDIRA L. CHATTERJI, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2009, for personal reasons.

Professional Improvement Leaves

WILLIAM P. EVELAND, JR., Professor, School of Communication, effective Winter Quarter and Spring Quarter 2011.

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KENNETH LEE, Professor, Department of Food Science and Technology, effective Winter Quarter and Spring Quarter 2010.

CURTIS P. HAUGTVEDT, Associate Professor, Department of Marketing and Logistics, effective Winter Quarter and Spring Quarter 2010.

ANDREW F. HAYES, Associate Professor, School of Communication, effective Winter Quarter and Spring Quarter 2011.

OSEI APPIAH, Associate Professor, School of Communication, effective Winter Quarter and Spring Quarter 2011.

Professional Improvement Leave – Change in Dates

VLADIMIR M. SLOUTSKY, Professor, Department of Psychology, change effective dates from Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010 to Autumn Quarter 2009 and Winter Quarter 2010.

Emeritus Titles

DANIEL M. FARRELL, Department of Philosophy with the title Professor Emeritus, effective April 1, 2010.

VICTORIA E. URIS, Department of Dance with the title Professor Emeritus, effective January 1, 2010.

RONALD L. WHISLER, Department of Internal Medicine with the title Professor Emeritus, effective October 1, 2009.

JOHN J. FROMKES, Department of Internal Medicine with the title Associate Professor Emeritus, effective October 1, 2009.

MARTHA M. GARLAND, Department of History with the title Associate Professor Emeritus, effective January 1, 2010.

ROBERT R. HITE, School of Educational Policy and Leadership with the title Associate Professor Emeritus, effective January 1, 2010.

DONNA R. LONG, Department of Spanish and Portuguese with the title Associate Professor Emeritus, effective January 1, 2010.

JAMES N. UPTON, Department of African American and African Studies with the title Associate Professor Emeritus, effective January 1, 2010.

PATRICIA B. CALDWELL, Department of Internal Medicine with the title Clinical Assistant Professor Emeritus, effective October 1, 2009.

WILLIAM M. SHIPLEY, Department of African American and African Studies with the title Assistant Professor Emeritus, effective April 1, 2010.

RESOLUTIONS IN MEMORIAM

Resolution No. 2010-33

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

David Y. Chen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 28, 2009, of David Y. Chen, Associate Professor Emeritus in the Department of East Asian Languages and Literatures.

He is remembered with great fondness by the staff, faculty, and former students of the Department of East Asian Languages and Literatures at The Ohio State University. He was one of the founding members of the Department and was regarded by all as an inspirational teacher, a fine colleague, and a good friend.

Professor Chen received his B.A. degree from National Taiwan University, his M.A. degree from Southern Illinois University, and his Ph.D. degree from Indiana University. He came to OSU in 1967 after teaching at Stanford and Yale. He was one of the first teachers nationally in a department of Asian languages and literature to have a degree in comparative literature. All can speak to his vast knowledge of Chinese literature and especially Chinese drama and theater, but he was equally cultured in his knowledge of western literature and drama. He established the strong tradition the Department of East Asian Languages and Literatures has in the promotion of Asian performing arts.

Professor Chen's research interests were wide-ranging. He was a pioneer in introducing Lu Xun's poetry to an English-speaking public. But he seems to have been equally at home in classical literature and modern literature. He taught courses on Chinese opera and other theatrical forms, and he was responsible for collecting the Chinese opera costumes and musical instruments OSU possesses and which continue to be utilized by Professor Marjorie Chan, who offers a course in Chinese opera.

Dr. Chen was a dedicated and inspiring teacher. Undergraduates routinely praised his deep knowledge of his subject, how much they learned from him, and his availability to help when needed. His courses for undergraduates were among the most popular offered by the Department of East Asian Languages and Literatures. Professor Chen devoted a great deal of time and effort to teaching and guiding his graduate students to successful careers.

Professor Chen retired in 1994. In departmental matters, he was never petty or jealous. One must recognize him as one of the few who planted the seeds of and nurtured East Asian Studies at Ohio State.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus David Y. Chen its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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John E. Craine

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 29, 2009, of John E. Craine, Professor Emeritus in the Ohio State University Extension.

Professor Craine was born in 1924 in Continental, Ohio. He received his Bachelor of Science in Agriculture degree in 1950 and his Master of Science (agricultural education) degree in 1963, both from The Ohio State University.

John began his Extension career in Ohio in July of 1956 as the associate county extension agent in Darke County. In 1960 he became the county agricultural agent in Greene County, and held this appointment until he retired in early 1984 with the title of Professor Emeritus.

Professor Craine's contributions in providing Extension educational programs during his career proved that he was truly dedicated to Extension. He had a strong belief in the committee system that resulted in cattlemen establishing a commercial beef carcass contest, a sheep in-store lamb promotion program, the development of an agronomy demonstration program, and corn and soybean production clubs.

John also gave leadership to the development of a 33-mile bicycle trail in the Greene/Clark County area. His leadership in educational programs in rural zoning resulted in all Greene County townships adopting zoning by 1969. He received the Distinguished Service Award from the National Association of County Agricultural Agents as well as the Excellence in Extension Award from Ohio.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus John E. Craine its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Suzanne Kidd Damarin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 17, 2009, of Suzanne Kidd Damarin, Professor in the School of Educational Policy and Leadership.

Professor Damarin graduated cum laude from Wilson College with an A.B. degree in mathematics. She received an M.A. degree and did doctoral coursework in mathematics at Bryn Mawr College.

She received her Ph.D. degree in mathematics education from Ohio State in 1976. After serving as director of the Technology and Basic Skills Laboratory here, she joined the College of Education faculty in 1981 and rose to full professor in 1992. She was director of academic technology for the College from 2001-04 and interim associate dean for faculty from 2004-06. Between 1995 and 1997 she was an Ameritech scholar. She received a number of grants during her career including \$1.2 million from the U.S. Department of Education for a "Technology Enhanced Teaching and Learning" implementation grant.

Dr. Damarin was an active member of the University community and served on numerous school, college and university committees. She was an impassioned proponent of equitable hiring practices at the University and in 1995 won the Distinguished Affirmative Action Award. She also won the Founders Award for Outstanding Faculty, the Success Story Award for Multicultural Teaching, the MaryAnn

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Williams Leadership Award, and the Creative Programming Award demonstrating the range of her talents.

In an autobiography, Suzanne said throughout her career, her “teaching, research, and scholarship have been at the intersections of issues related to social diversity with issues in the fields of mathematics and technology.” Recent projects looked at how women who leave “the pipeline” get back in; the unintended consequences of information and communications technologies on academic practice; and the radical intra-actions of gender, mathematics, and technology.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Suzanne Kidd Damarin its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board’s heartfelt sympathy.

E. Leonard Jossem

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 29, 2009, of E. Leonard Jossem, Professor Emeritus in the Department of Physics.

Professor Jossem was associated with the OSU Physics Department for 53 years, serving as chairman from 1967-80. He received his B.S. degree from the City College of New York and his M.S. and Ph.D. degrees from Cornell University. During World War II he served as a staff scientist at Los Alamos National Lab and worked on the Manhattan Project.

His lifelong devotion to the teaching of physics ran the gamut from his frequent hands-on demonstration “The Physics of Toys” for elementary and high school students, to his 40 years of leading U.S. and international movements that molded today’s physics education and physics education research.

Among his numerous national leadership positions was service with the National Academy of Sciences-National Research Council; membership on the U.S. National Advisory Committee on Education, making recommendations to the president and U.S. Congress; 24 years of service with the American Institute of Physics, serving on four committees and its governing board; as fellow and life member of the American Association for the Advancement of Science; and 61 years of leadership with the 11,000 member American Association of Physics Teachers (AAPT), serving as president from 1973-74.

Professor Jossem was a fellow of the American Physical Society; life fellow of the Royal London Royal Society of Arts, fellow of the London Institute of Physics, and member of The New York Academy of Sciences, the Indian Association of Physics Teachers, the American Society of Engineering Education, the American Educational Research Association, Sigma Pi Sigma, Groupe International de Recherche sur l’Enseignement de la Physique, Sigma Xi, and Phi Kappa Phi.

His other global efforts included service as U.S. Liaison with the International Union of Pure and Applied Physics (IUPAP), chair of the IUPAP International Commission of Physics Education, member of the Teaching of Science committee for the International Council of Scientific Unions, on UNESCO’s Physics Action Council, and the National Science Teachers Association International Relations Committee.

His numerous awards and honors include the IUPAP International Commission on Physics Education Medal of Excellence, the AAPT’s prestigious Melba Newell Phillips

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Award (given only 11 times), as well as AAPT's Distinguished Service Citation and its Orsted Medal, plus The Ohio State University's 2001 Distinguished Service Award.

From the early 1980s Len Jossem began building physics education collaborations with Chinese universities and was an honorary professor at Southeast University, Beijing Teachers College, and Beijing Normal University. Just six weeks prior to his death, he hosted a luncheon and dinner for visiting Chinese physics colleagues and their undergraduate students.

Professor Jossem was a gentleman whose wisdom inspired many. If there was a disagreement among colleagues, his suggestions were so well stated that participants felt good about changing their minds. His advice was always connected to reality and his demeanor crossed cultures.

Professor Jossem made generous financial contributions to The Ohio State University Physics Department through the years. The E. Leonard Jossem Physics Education Advancement Fund has been created for memorials in his honor, and it will provide support for OSU physics students working in physics education research.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus E. Leonard Jossem its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jack R. Parrish

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 27, 2009, of Jack R. Parrish, Associate Professor Emeritus in the College of Dentistry.

Jack R. Parrish served his country in World War II as a member of the U.S. Navy. After graduating from The Ohio State University with a B.A. degree in 1949, he pursued a career in dentistry, receiving his D.D.S. degree from OSU's College of Dentistry in 1952. He maintained a dental practice in Bexley, Ohio, for 40 years. He was an excellent practitioner who was loved by his patients.

Dr. Parrish was very involved in his profession. He served as president of the Columbus Dental Society as well as secretary-treasurer of the Ohio Dental Association. He was employed by Ohio State's College of Dentistry from 1959 until 1983, when he retired with emeritus status.

Dr. Parrish was a dedicated and compassionate teacher. He was well liked by students, staff, and faculty. He enjoyed sharing his experience and knowledge of dentistry with the students and welcomed their questions. He always had a smile on his face and a pat on the back for students and coworkers.

His compassionate nature was evidenced by his mentoring for the Big Brothers Big Sisters organization. Through his efforts, the quality of life for several young men was improved. Dr. Parrish also was a generous benefactor, donating to many groups and charitable organizations. He never refused a request for financial assistance from a worthwhile group.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Jack R. Parrish its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the

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minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ralph A. Porterfield

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 18, 2009, of Ralph A. Porterfield, Professor Emeritus in the Department of Animal Sciences.

Professor Porterfield spent his life in service; service to his country, to the dairymen of Maryland and Ohio, to students, 4-H participants and the public.

Following graduation from OSU, Porterfield was inducted into the United States Army and served three years during WWII. After his discharge, he became extension dairyman at the University of Maryland. While at Maryland he developed all of the dairy 4-H literature. He worked with the Purebred Cattle Association in developing statewide educational programs. Professor Porterfield trained the 4-H judging teams that won four national contests and took the 1947 winning team to York, England, placing second in that international contest. He coached the high individual in the contest.

Dr. Porterfield came to Ohio in 1951. He updated all of the 4-H Dairy literature and developed 10 4-H project books. He was responsible for Ohio Dairy Production Records program for six years. He had the responsibility for Extension dairy planning for the southeast quarter of Ohio and state responsibility for dairy herd management. He taught courses at OSU in selection and herd management. He made an important contribution as editor of the *Ohio Herd Improvement Observer*, and interpreted manuscripts of others and made them more readable while preserving their message and style.

Professor Porterfield was a nationally respected dairy judge. He judged state shows in six different states and two national shows. He coached the OSU Dairy Cattle Judging Team to second place in the National Contest in 1980. Nationally he had leadership roles in the American Dairy Science Association and National 4-H Dairy Conference.

A summary of his publications shows over 200 *Ohio Herd Improvement Observer* articles, five Extension and Research Bulletins, nine Extension circulars, 10 dairy guide leaflets and 18 *Hoards Dairyman and Breed* publication articles, not to mention the 11 books of inspirational poems he wrote in retirement. He had contributed to new knowledge by conducting and reporting several national and state research type surveys.

His personal traits made him effective with people. In farm consultations, he asked the probing questions that allowed him to diagnose problems and help the dairyman to more thoroughly understand his business. When teaching, he was always prepared and handled all questions in a way that made the questioner feel that he had made a contribution. He was completely dedicated to youth and, when judging projects in the show ring, always gave the participant a sense of accomplishment. He was cooperative and pleasant with co-workers, and was a family man who contributed to his church and community.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Ralph A. Porterfield its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Phyllis Baker Rolfe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 12, 2009, of Phyllis Baker Rolfe, Assistant Professor Emeritus in the School of Teaching and Learning.

She received her B.S.Ed. degree from Wittenberg University and M.A. degree from The Ohio State University. Her 1962 thesis, 'The significance of school entrance age on reading success,' can still be found at the University's Book Depository. She was a member of Delta Kappa Gamma, Pi Lambda Theta, and Phi Delta Kappa honoraries.

An educator for over 39 years, Professor Rolfe taught in the Grandview school system for 25 years before coming to OSU in 1963. She taught the third/fourth grade rotation in the University School, an experimental K-12 program within the College of Education, located in Ramseyer Hall. She was an Ohio State faculty member for 14 years.

The K-12 Experimental Research part of the University School linked teaching, research, and service at a time when very little research was interwoven with the actual practice of teaching. The University School students were recruited and selected to reflect the same demographic data in the Columbus Public Schools. Thus, experimental teaching and learning strategies were explored, data gathered, and recommendations synthesized from the data. Students had a phase-in program during their kindergarten years. All groups stayed together through the entire K-12 program.

Each teacher established a grade specific parent/teacher working network. Parents were actively exploring with Professor Rolfe to maximize the wide variety of skills needed to exceed in our evolving society. After the University School closed in 1968, she became an assistant professor in the College of Education and taught children's literature and math methods courses. She also served as the coordinator of the student teaching program for several years.

She retired from Ohio State in 1977, and spent her retirement living in Sarasota, Florida, and traveling in the U.S. and Europe.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Phyllis Baker Rolfe its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2010-34

Synopsis: The University Development Report for September 2009 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology and the establishment of the Robert W. and Estelle S. Bingham Designated Professorship, the establishment of fifteen (15) new

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named endowed funds, the revision of five (5) named endowed funds and the termination of one (1) named endowed fund.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for September 2009 be approved.

(See Appendix XV for background information, page 333.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Change in Description of Named Endowed Chair

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

Establishment of Named Designated Professorship

Robert W. and Estelle S. Bingham Designated Professorship (Established with annual distributions from the Robert W. and Estelle per year for 5 years S. Bingham Fund in the College of Biological Sciences; used to provide program support for the work of an outstanding researcher and teacher in the biological sciences)	\$40,000.00
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Establishment of Named Endowed Funds

The Spirit of '76 Fund (Established with gifts from members of the Optometry Class of 1976; used to provide a scholarship for one student enrolled in the College of Optometry who demonstrates academic promise and financial need) (grandfathered)	\$26,520.04
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The Dan Kush Gwynne Conversation Area Educational Fund (Established with gifts from the friends of the Ohio Department of Natural Resources – Soil and Water Conservation Districts, of the Farm Science Review, and of the Gwynne Conservation Area at the Molly Caren Agricultural Center, in memory of Dan Kush; used for the development and implementation of educational programs, exhibits, and displays to enhance the public's knowledge of natural resources and conservation management in the Gwynne Conservation area) (grandfathered)	\$26,417.91
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Change in Name and Description of Named Endowed Funds

From: Physics Education Advancement Fund
To: E. Leonard Jossem Physics Education Advancement Fund

From: The College of Food, Agricultural, and Environmental Sciences Study Abroad Fund
To: The Dorothy Southard Family Scholarship Fund

Establishment of Named Endowed Funds

October 29, 2009 meeting, Board of Trustees

Joseph J. Murphy and Virginia R. Murphy Scholarship Fund (Established with an estate gift from Virginia R. Murphy in memory of her husband Joseph J. Murphy; used to provide academic, non-athletic scholarships for undergraduate and/or graduate students)	\$448,575.73
The Dr. Ernest Svensson Lecture Fund (Established with gifts from faculty, friends, and former students of Dr. Svensson; used to provide lecturers at the annual Carl O. Boucher Prosthodontics Conference held in Columbus, Ohio)	\$59,757.80
Tri-County OSU Alumni Club Fund (Established with gifts from members of the Tri-County OSU Alumni Club; used to provide scholarships for undergraduate students)	\$56,385.00
The Dr. Earl O. and Karen O. Strimple Human-Animal Bond Fund (Established with a gift from Gregory and Karen Strimple in honor of Greg's parents; used to support two scholarship awards to the third- or fourth-year students enrolled in the College of Veterinary Medicine who write the best essays about the human-animal bond)	\$53,457.50
The Dale E. and Bernice E. Mansperger Endowment Fund (Established with gifts from The Dale E. and Bernice E. Mansperger Foundation, Inc.; used for the care and upkeep of 4-H Camp Palmer)	\$53,445.00
Chemistry Lecture Fund (Established with a gift from the Pitzer Family Foundation provided at the suggestion of Russell Pitzer; used to support existing lectures in the Department of Chemistry that do not have an endowment)	\$50,705.00
Norman J. Uretsky Graduate Award Fund (Established with a gift from Mrs. Ella Uretsky in memory of Norman J. Uretsky; used to provide a yearly award to support the research of an outstanding graduate student in the Division of Pharmacology with preference given to students studying neuropharmacology)	\$50,600.00
Dr. Carol J. Greco-Delaney Endowed Scholarship Fund (Established with gifts from Rick A. Delaney in honor of Dr. Carol J. Greco-Delaney, her parents Gene and Jean Greco, and all families who continue to give and receive care during a time of challenge and celebration; used to support a masters student enrolled in the College of Social Work)	\$50,200.00
Sheldon Shore Lecture Fund in Chemistry (Established with gifts from family, friends, and colleagues in honor of Dr. Sheldon Shore; used to support the Shore Lecture in the Department of Chemistry) (grandfathered)	\$42,635.00
Gerald J. Hudec Scholarship Fund (Established with gifts from Gerald J. Hudec; used to provide scholarships to undergraduate students enrolled in the College of Pharmacy) (grandfathered)	\$25,400.00

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Class of 1963 Endowed Nursing Scholarship Fund (Established with gifts from members and friends of the OSU Class of 1963; used to provide scholarships to benefit students enrolled in the College of Nursing) (grandfathered)	\$25,295.00
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Hrusovsky Family Excellence Award Fund (Established with gifts from John J. Hrusovsky; used to provide an award to recognize an outstanding undergraduate student enrolled in the Fisher College of Business) (grandfathered)	\$25,000.00
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The Judy VanDemark Lindamood and Robert Lindamood Family Scholarship Fund (Established with gifts from Dr. Judy Lindamood and Dr. Robert Lindamood in memory of her father Noland VanDemark; used to support scholarships for students enrolled in the Department of Human Development and Family Science in the College of Education and Human Ecology) (grandfathered)	<u>\$25,000.00</u>
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Termination of Named Endowed Fund

The Shaun and Jennifer Clark Softball Scholarship Fund

Change in Description of Named Endowed Funds

The Jim and Nancy Patterson Endowment Fund

Camie Vacha Memorial Scholarship Fund

Veterinary Medicine Class of 1954 Endowed Scholarship Fund

Total	\$1,019,393.98
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Change in Description of Named Endowed Chair

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

The Thomas E. Powers Veterinary Clinical Pharmacology Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University with gifts from the Schering-Plough Foundation, Inc. Additional gifts were added to the fund by Dr. Joseph S. McCracken (D.V.M. 1979, M.S. 1980), Dr. Thomas E. Powers (D.V.M. 1953, Ph.D. 1960), and Dr. Jean D. Powers. The required funding was reached and the chair was established as the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology April 7, 2006. The description was revised September 18, 2009, and was revised again October 29, 2009.

The annual distribution from this fund shall be used to support an eminent faculty member at the College of Veterinary Medicine. The appointee will be actively and productively engaged in (a) veterinary clinical pharmacology research as evidenced by publications in peer-reviewed professional journals and investigator-initiated research; (b) teaching professional and graduate students as evidenced by courses and student evaluations; and (c) promoting dialogue between academia, government and industry as evidenced by joint conferences, consultations, or other professional activities. Until the chair appointment is made, the annual distribution shall be returned to principal.

Candidates shall be recommended by the dean of the College of Veterinary Medicine and the chairperson of the Department of Veterinary Clinical Sciences. During their lifetimes, Drs. Tom and Jean Powers and Dr. Joseph McCracken shall be notified

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regarding the final decision on the chair holder. The activities of the endowed chair holder shall be reviewed no less than every five years by the College's dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Veterinary Medicine.

Establishment of Named Designated Professorship

Robert W. and Estelle S. Bingham Designated Professorship

The Robert W. and Estelle S. Bingham Designated Professorship was established October 29, 2009, by the Board of Trustees of The Ohio State University with the annual distribution from an endowed discretionary fund, the Robert W. and Estelle S. Bingham Fund in the College of Biological Sciences.

The Bingham Designated Professorship shall provide program support for the work of an outstanding researcher and teacher in the biological sciences. The Bingham Professor shall be appointed for a five-year term by the Board of Trustees of The Ohio State University as approved by the dean of the College of Biological Sciences. The Bingham Designated Professorship fund is renewable at the end of the five-year commitment. The Bingham Professor may be reappointed to another term following favorable assessment of the holder's academic performance and accomplishments.

Amount Establishing Fund: Minimum \$40,000.00 per year for 5 years, from fund #260490

Establishment of Named Endowed Funds

The Spirit of '76 Fund

The Spirit of '76 Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University with gifts from members of the Optometry Class of 1976.

The annual distribution from this fund shall provide a scholarship for one (1) student enrolled in the College of Optometry who demonstrates academic promise and financial need. Recipients shall be selected by the College's dean or his/her designee in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal at the discretion of the dean of the College of Optometry.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Optometry.

Amount Establishing Endowment: \$26,520.04 (grandfathered)

The Dan Kush Gwynne Conservation Area Educational Fund

It was proposed that The Dan Kush Gwynne Conservation Area Educational Fund be established October 29, 2009, by the Board of Trustees of The Ohio State University with gifts from friends of the Ohio Department of Natural Resources – Soil and Water Conservation Districts, of the Farm Science Review, and of the Gwynne Conservation Area at the Molly Caren Agricultural Center, in memory of Dan Kush, former Ohio Department of Natural Resources – Soil and Water Conservation Districts employee and member of the Gwynne Conservation Area Committee.

The annual distribution from this fund shall be used in the development and implementation of educational programs, exhibits, and displays to enhance the public's knowledge of natural resources and conservation management in the Gwynne Conservation Area. First preference shall be given to the provision of quality educational opportunities for the Ohio school children who utilize the site as an outdoor classroom annually. The fund shall be directed by the manager of the Farm Science Review or his/her appointee.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the manager of the Farm Science Review.

Amount Establishing Endowment: \$26,417.91 (grandfathered)

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Change in Name and Description of Named Endowed Funds

E. Leonard Jossem Physics Education Advancement Fund

The Physics Education Advancement Fund was established February 3, 1984, by the Board of Trustees of The Ohio State University with gifts from Dr. E. Leonard Jossem, friends, family, and colleagues. The name and description were revised October 29, 2009.

The annual distribution from this fund shall support graduate level students in the College of Mathematical and Physical Sciences who are conducting physics education research. Expenditures shall be approved by the chairperson of the Department of Physics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Physics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the chairperson of the Department of Physics.

The Dorothy Southard Family Scholarship Fund

The College of Food, Agricultural, and Environmental Sciences Study Abroad Fund was established June 1, 2007, by the Board of Trustees of The Ohio State University with a gift from the Southard Foundation in honor of Dorothy Southard. The name and description were revised October 29, 2009.

The annual distribution from this fund shall provide annual scholarships for undergraduate students from rural Ohio who demonstrate financial need and who are enrolled in the College of Food, Agricultural, and Environmental Sciences. For the purposes of this scholarship, the College includes ATI-Wooster and Ohio State's regional campuses, in addition to Ohio State's main campus. Preference shall be given to entering freshmen, students who have participated in 4-H, and students with stated intentions to pursue farm-related careers. The scholarship may be awarded to the same students in successive years provided the students remain in good academic standing and are progressing toward their degrees. Scholarship recipients will be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee in consultation with the Office of Student Financial Aid.

As sufficient funds are available, it is the donor's preference to have scholarship awards equivalent to 50% of full-time in-state tuition. This preference shall not preclude the College from making awards of lesser amounts based on the number and needs of qualified candidates.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account

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to be used in subsequent years and only for the purposes of the endowment at the direction of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from Martha and/or Steve Southard, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Joseph J. Murphy and Virginia R. Murphy Scholarship Fund

The Joseph J. Murphy and Virginia R. Murphy Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Virginia R. Murphy in memory of her husband Joseph J. Murphy (B.S.Agr. 1947).

The annual distribution from this fund shall provide academic, non-athletic scholarships for undergraduate and/or graduate students with preference given to undergraduate students. Recipients shall be selected by the director of the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$448,575.73

October 29, 2009 meeting, Board of Trustees

The Dr. Ernest Svensson Lecture Fund

The Dr. Ernest Svensson Lecture Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from various faculty, friends, and former students of Dr. Svensson.

The annual distribution from this fund shall be used to provide payment for speaking and/or for expenses for one or more lecturers at the annual Carl O. Boucher Prosthodontics Conference held in Columbus, Ohio. The honored lecturers will be chosen at the annual conference by the Executive Committee of the Conference. If the Carl O. Boucher Prosthodontic Conference ceases to exist, then the chairperson of the Restorative Division, in consultation with the director of Graduate Prosthodontics, will select the lecturers who will speak at the College. Expenditures shall be approved by the dean of the College of Dentistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Dentistry.

Amount Establishing Endowment: \$59,757.80

Tri-County OSU Alumni Club Fund

The Tri-County OSU Alumni Club Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the Tri-County OSU Alumni Club.

The annual distribution from this fund shall provide a need-based scholarship(s) for an undergraduate student who is a resident of the state of Ohio. To qualify, applicants must be ranked as a sophomore or higher and have a minimum 3.0 grade point average. Scholarship recipients shall be selected by the director of the Office of Student Financial Aid. Scholarships may be renewed as long as the recipient maintains eligibility.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

October 29, 2009 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the alumni club, should it exist, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$56,385.00

The Dr. Earl O. and Karen O. Strimple Human-Animal Bond Fund

The Dr. Earl O. and Karen O. Strimple Human-Animal Bond Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gregory and Karen Strimple in honor of Greg's parents, Dr. Earl O. (D.V.M. 1964) and Mrs. Karen O. Strimple.

The annual distribution from this fund shall be used to support two (2) scholarship awards to the students who write the best essays about the human-animal bond. All third- and fourth-year students enrolled at the College of Veterinary Medicine who are in good standing are eligible to participate. Recipients will be selected by the essay review committee as determined by the dean of the College of Veterinary Medicine. The essay must include:

- Example of their commitment to the human-animal bond
- An experience that demonstrates their commitment to the human-animal bond
- Discussion of why they are deserving of this scholarship
- Discussion of how the human-animal bond will impact their career
- A copy of their resume

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. and Mrs. Earl O. Strimple, should they be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$53,457.50

October 29, 2009 meeting, Board of Trustees

The Dale E. and Bernice E. Mansperger Endowment Fund

The Dale E. and Bernice E. Mansperger Endowment Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Dale E. and Bernice E. Mansperger Foundation, Inc.

The annual distribution from this fund shall be used for the care and upkeep of 4-H Camp Palmer. Expenditures shall be recommended by the executive director of 4-H Camp Palmer and approved by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Mansperger Foundation or its successor organization, should it exist, and the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

Amount Establishing Endowment: \$53,445.00

Chemistry Lecture Fund

The Chemistry Lecture Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a generous gift from the Pitzer Family Foundation provided at the suggestion of Russell M. Pitzer, Professor Emeritus in the Department of Chemistry.

Russ Pitzer joined the Chemistry faculty in 1968. His distinguished service record includes terms as Department chairman from 1989-94 as well as acting associate director of the Ohio Supercomputer Center (OSC) from 1986-87, after co-founding both the OSC and the Ohio Academic Resources Network.

The annual distribution from this fund will support existing named lectures in the Department of Chemistry that do not have an endowment, including the Evans and Mack Lectures, as well as new named lectures, including the Pitzer Lecture, at the discretion of the chairperson of the Department of Chemistry. Expenditures, including alcohol at receptions and meals, shall be approved by the chairperson of the Department of Chemistry.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson and the chief administrative officer of the Department of Chemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Russell Pitzer, should he be alive, and from the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Chemistry.

Amount Establishing Endowment: \$50,705.00

Norman J. Uretsky Graduate Award Fund

The Norman J. Uretsky Graduate Award Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mrs. Ella Uretsky of Columbus, Ohio, in memory of Norman J. Uretsky.

The intent of this fund is to encourage students to pursue a career in teaching and research.

The annual distribution from this fund shall provide a yearly award to support the research of an outstanding graduate student in the Division of Pharmacology with preference given to students studying neuropharmacology. Award recipients will be selected by the Division chairperson and a senior faculty member in consultation with the dean of the College of Pharmacy or his/her designee and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

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donor, should she be alive, and from the dean of the College of Pharmacy in consultation with the chairperson of the Division of Pharmacology.

Amount Establishing Endowment: \$50,600.00

Dr. Carol J. Greco-Delaney Endowed Scholarship Fund

The Dr. Carol J. Greco-Delaney Endowed Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rick A. Delaney (B.S.Bus.Adm. 1982) in honor of Dr. Carol J. Greco-Delaney, her parents Gene and Jean Greco, and all families who continue to give and receive care during a time of challenge and celebration.

The annual distribution from this fund shall be used to support a student enrolled in the College of Social Work who is pursuing a master's degree. First preference will be given to a student with a defined interest and/or field placement in a gerontological medical setting (clinical, hospital, or health agency, etc.) who is focused on patient care and/or caregiver training; secondary preference will be given to a student with an interest and/or field placement in a gerontological "non-medical" setting (retirement community, family and non-family home care, etc.) who is focused on patient care and/or caregiver training. Recipients shall be selected by the dean of the College of Social Work and the director of the M.S.W. program in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Social Work.

Amount Establishing Endowment: \$50,200.00

Sheldon Shore Lecture Fund in Chemistry

The Sheldon Shore Lecture Fund in Chemistry was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and colleagues given in honor of Dr. Sheldon Shore, a Distinguished Professor of Mathematical and Physical Sciences who has been an active member of the faculty of the Department of Chemistry since 1957.

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The annual distribution from this fund will support the annual Shore Lecture in the Department of Chemistry, which is open to the University community, alumni, donors, and friends. Expenditures, including alcohol at receptions and meals, shall be approved by the chairperson of the Department of Chemistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson and the chief administrative officer of the Department of Chemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$42,635.00 (grandfathered)

Gerald J. Hudec Scholarship Fund

The Gerald J. Hudec Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gerald "Jerry" J. Hudec (B.S.Pharm. *cum laude* 1967) of San Diego, California.

The annual distribution from this fund shall be used to support a scholarship for a student in the College of Pharmacy Doctor of Pharmacy program. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Pharmacy.

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Amount Establishing Endowment: \$25,400.00 (grandfathered)

Class of 1963 Endowed Nursing Scholarship Fund

The Class of 1963 Endowed Nursing Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Class of 1963.

The annual distribution from this fund shall provide merit-based scholarships to benefit undergraduate or graduate entry level students enrolled in the College of Nursing. Scholarship recipients will be selected by the dean of the College in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing.

Amount Establishing Endowment: \$25,295.00 (grandfathered)

Hrusovsky Family Excellence Award Fund

The Hrusovsky Family Excellence Award Fund at The Max M. Fisher College of Business was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John J. Hrusovsky II (B.S.Bus.Adm. 1986).

The annual distribution from this fund shall provide an award to recognize an outstanding undergraduate student enrolled in the Fisher College of Business with preference given to students from Big Walnut High School in Delaware County, Ohio, with a grade point average of 3.25 or higher. Recipients shall be selected by the dean of the Fisher College of Business in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Judy VanDemark Lindamood and Robert Lindamood Family Scholarship Fund

The Judy VanDemark Lindamood and Robert Lindamood Family Scholarship Fund was established on October 29, 2009, by the Board of Trustees of the Ohio State University in accordance with the guidelines approved by the Board of Directors of the Ohio State University Foundation, with gifts from Dr. Judy Lindamood (B.S.H.E. 1969, M.S. 1977) and Dr. Robert Lindamood (Ph.D. 1975) in memory of her father Noland L. VanDemark (B.S.Agr. 1941, M.S. 1942), former chairman of the Department of Dairy Science (from 1964-73) in what is now known as the College of Food, Agricultural, and Environmental Sciences.

The annual distribution from this fund shall be used to support scholarships for students enrolled in undergraduate or graduate studies in the Department of Human Development and Family Science in the College of Education and Human Ecology. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the chairperson of the Department of Human Development and Family Science and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

October 29, 2009 meeting, Board of Trustees

Termination of Named Endowed Fund

The Shaun and Jennifer Clark Softball Scholarship Fund

Change in Description of Named Endowed Funds

The Jim and Nancy Patterson Endowment Fund

The Jim and Nancy Patterson Endowment Fund in the College of Food, Agricultural, and Environmental Sciences was established March 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James F. Patterson (B.S.Agr. 1964) and Nancy W. Patterson (B.S.Ed. 1963) of Chesterland, Ohio. The description was revised October 29, 2009.

One-half of the annual distribution from this fund shall go to the Vice President's Excellence Fund for Food, Agricultural, and Environmental Sciences (fund #303008), to be used at the discretion of the dean; and one-half of the annual distribution shall be applied to the principal of the Ohio 4-H Foundation Fund (fund #605354).

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of, and expenditures from, all endowments funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and from the assistant director for OSU Extension, 4-H Youth Development.

Camie Vacha Memorial Scholarship Fund

The Camie Vacha Memorial Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from her parents, Ray and Cathie Vacha, friends, and family. The description was revised October 29, 2009.

This fund is established in loving memory of Camie, and as a tribute to the accomplishments she attained during her short life which ended in June of 2007. From the time she was a child, Camie dreamed of being an architect. Camie loved The Ohio State University, especially the Austin E. Knowlton School of Architecture, where her talents impressed both faculty and visiting critics.

The annual distribution from this fund shall provide scholarship support to a third-year architecture student who emulates Camie's spirit and passion for architecture.

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Recipients shall be selected by the director of the Knowlton School of Architecture in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Knowlton School of Architecture.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the director of the Knowlton School of Architecture.

Veterinary Medicine Class of 1954 Endowed Scholarship Fund

The Veterinary Medicine Class of 1954 Endowed Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the College of Veterinary Medicine Class of 1954. The description was revised October 29, 2009.

The annual distribution from this fund shall be used to fund two (2) annual scholarships of at least \$2,500 each to currently enrolled veterinary students, one junior and one senior, who have displayed an interest in clinical practice. Qualified candidates must have graduated from a high school in the state of Ohio; special consideration shall be given to those who display financial need. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Veterinary Medicine.

**AUTHORIZATION FOR THE OHIO STATE UNIVERSITY TO
AMEND AND RESTATE THE SUPPLEMENTAL
RETIREMENT 403(B) ANNUITY PLAN**

Resolution No. 2010-35

Synopsis: Authorization for University officers to amend and restate The Ohio State University's supplemental retirement 403(b) Annuity Plan in compliance with IRS regulations is proposed.

WHEREAS on July 23, 2007, the Internal Revenue Service issued final regulations under Section 403(b) of the Internal Revenue Code of 1986, as amended, affecting tax-sheltered annuity plans subject to Section 403(b) of the Code; and

WHEREAS these regulations generally became effective January 1, 2009, and provide for detailed requirements that must be included in each plan by December 31, 2009; and

WHEREAS the University maintains the 403(b) Annuity Plan, which is a tax-sheltered annuity plan subject to Section 403(b) of the Code and provides supplemental retirement benefits to eligible employees, and the most recent amendment and restatement of this Plan was approved by this Board in November 2004 to be effective as of January 1, 2004; and

WHEREAS the amended and restated Supplement Retirement 403(b) Annuity Plan adopted by the Board of Trustees in November 2004 provided that the then Associate Vice President for Human Resources has authority to further amend the Plan, and the executive head of the Office of Human Resources now is the Vice President for Human Resources; and

WHEREAS the University desires to amend and restate the Plan in its entirety to comply with the final IRS regulations and other applicable guidance and make certain other administrative changes to the Plan:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Human Resources, or any successor officer, in consultation with the Office of Legal Affairs, is authorized to amend and restate the Plan in its entirety as outlined above, with such amended and restated plan to be effective as of January 1, 2009; and to perform such other acts as deemed necessary or advisable to effectuate or carry out the purpose and intent of this resolution; and

BE IT FURTHER RESOLVED, That subject to the prior review of the amended and restated Plan by the Executive Vice President and Provost, the Senior Vice President for Legal Affairs and General Counsel, and the Chair of the Board of Trustees Fiscal Affairs Committee, the Senior Vice President for Business and Finance, is hereby authorized to execute the final Plan document and execute and deliver all such agreements, undertakings, documents, instruments or certificates as may be deemed

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necessary or advisable to effectuate or carry out the purpose and intent of this resolution; and

BE IT FURTHER RESOLVED, That all actions to be taken pursuant to this resolution shall be taken on or before December 31, 2009.

(See Appendix XVI for background information, page 337.)

AUTHORIZATION TO IMPLEMENT AN INTERIM PAID DISASTER LEAVE BENEFIT
Resolution No. 2010-36

Synopsis: Authorization to the University president to implement an Interim Paid Disaster Leave Benefit is proposed.

WHEREAS pursuant to Section 3335.09 of the Revised Code, the Board of Trustees of The Ohio State University is vested with authority to fix the compensation for employees of The Ohio State University; and

WHEREAS pursuant to House Bill 187 amending Chapter 124 of the Revised Code, the Board of Trustees is vested with authority to adopt rules and regulations governing employment of University employees; and

WHEREAS administrative leave is solely at the discretion of the appointing authority but shall not exceed the length of the situation for which the leave was granted; and

WHEREAS the University's Office of Human Resources will soon promulgate a policy to institute paid disaster leave for the University, which will provide for a short-term paid leave benefit for those regular staff and faculty who are prevented from any and all assignable work due to a declared university disaster; and

WHEREAS the University will secure approval by all appropriate management committees of the University prior to implementation of this policy; and

WHEREAS the University intends to bring this policy to the Board of Trustees for review and authorization at its February, 2010 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the president of the University to implement, on an interim basis, a University Paid Disaster Leave Benefit, under the parameters described above, after approval by all appropriate management committees of the University, until such time as the proposed policy is brought to the Board of Trustees for consideration at its next meeting.

(See Appendix XVII for background information, page 338.)

**AUTHORIZATION TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS AND CONSTRUCTION CONTRACTS**

Resolution No. 2010-37

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS**

CHEMICAL AND BIOMOLECULAR ENGINEERING AND CHEMISTRY BUILDING
HOPKINS HALL MECHANICAL SYSTEM IMPROVEMENTS
HOSPITAL KITCHENS RENOVATION
MASON HALL – FIRST AND SECOND FLOOR RENOVATION

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

HOPKINS HALL MECHANICAL SYSTEM IMPROVEMENTS
MASON HALL – FIRST AND SECOND FLOOR RENOVATION

Synopsis: Authorization to enter into/increase professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
Chemical and Biomolecular Engineering and Chemistry Building	\$18.1M	\$126.0M	State appropriations Development funds
Hopkins Hall Mechanical Systems Improvements	\$0.5M	\$5.7M	State appropriations
Hospital Kitchens Renovation	\$1.3M	\$10.8M	Auxiliary funds
Mason Hall – First and Second Floor Renovation	\$0.5M	\$6.0M	General funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

	Constr. Amount	Total Project	
Hopkins Hall Mechanical Systems Improvements	\$5.2M	\$5.7M	State appropriations
Mason Hall – First and Second Floor Renovation	\$5.5M	\$6.0M	General funds

NOW THEREFORE

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BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into/increase professional services contracts and enter into construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XVIII for background information and map, page 339.)

**INTERIM AUTHORIZATION TO ENTER INTO
DESIGN, CONSTRUCTION MANAGEMENT, AND CONSTRUCTION CONTRACTS
FOR TIER ONE AND TIER TWO CAPITAL PROJECTS**

Resolution No. 2010-38

Synopsis: Authorization to enter into design, construction management, and/or construction contracts for University Tier One and Tier Two capital projects as necessary prior to the February 2010 Board of Trustees meeting is requested.

WHEREAS any capital project included in the Capital Plan must be separately and specifically approved by the Board of Trustees before design and construction can be undertaken, and to date only Project ONE and the South Campus High Rise Renovation and Addition Project (design only) have received such approval; and

WHEREAS the next regularly scheduled Board of Trustees meeting will be on February 5, 2010; and during the intervening period the Board desires to facilitate capital project approvals, subject to appropriate review and oversight:

NOW THEREFORE

BE IT RESOLVED, That during the intervening period before the next meeting of the Board of Trustees, as approved by the President, the Senior Vice President for Administration and Planning shall present to the Chair of the Fiscal Affairs Committee, as she or he may direct, for review and approval any needed actions to authorize design, construction management, and/or construction contracts or take any related actions for Tier One and Tier Two capital projects, as outlined above, so long as the Senior Vice President for Business and Finance has certified that appropriate and sufficient funding has been identified and is committed for the contracts or other actions for the project for which approval is being requested; and

BE IT FURTHER RESOLVED, That during this intervening period, the Chair of the Fiscal Affairs Committee, in consultation with the Committee and with the Chair of the Board of Trustees as appropriate, shall have the authority, on behalf of the Board of Trustees, to authorize design, construction management, and/or construction contracts, and approve other related actions, for University Tier One and Tier Two capital projects under the conditions outlined above; and

BE IT FURTHER RESOLVED, That in accordance with the process outlined above and subject to the written approval of the Chair of the Fiscal Affairs Committee, the President and/or Senior Vice President for Administration and Planning shall be authorized to enter into design, construction management, and/or construction contracts, if satisfactory bids are received, and take any other related actions on Tier One and Tier Two capital projects, in accordance with established University and State of Ohio procedures, with these actions to be reported to the Board at its next meeting.

LONG-TERM FACILITIES LEASE AND AMENDED DEVELOPMENT AGREEMENT
Resolution No. 2010-39

**BETWEEN THE OHIO STATE UNIVERSITY AND SCITECH
COLUMBUS, OHIO**

Synopsis: Authorization is requested for entering into a long-term facilities lease with SciTech, a not for profit corporation, upon which SciTech would build a 40,580 square foot building on land south of University property at 1320 Kinnear Road located at Columbus, Ohio with a term of 40 years, with renewal provisions pursuant to the amended Development Agreement between The Ohio State University and SciTech.

WHEREAS the Board of Trustees of The Ohio State University and the State of Ohio is presented with the opportunity to enter into a long-term facilities lease of real property in Columbus, Ohio with SciTech; and

WHEREAS the SciTech project will create additional benefits and collaborative opportunities for the University; and

WHEREAS SciTech will support the construction and operation of a 40,580 square foot facility in Columbus, Ohio, and SciTech will bear the initial cost of design and construction of said facility; and

WHEREAS the Development Agreement between The Ohio State University and SciTech will be amended to reflect the additional land to be leased to SciTech in the Facilities Lease; and

WHEREAS the long-term facilities lease of this property and the amended Development Agreement are in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to take any action required to effect the execution of a long term Facilities Lease of approximately 2.5 acres with SciTech in Columbus, Ohio for a forty (40) year term and an annual rent of \$1.00, with an option to renew, and that they be authorized to take any action required to amend the Development Agreement accordingly between The Ohio State University and SciTech, each under such additional terms and conditions as shall be in the best interest of the State of Ohio and the University.

(See Appendix XIX for background information, page 344.)

LAND LEASE

Resolution No. 2010-40

**OARDC/ATI
SCHMACK BIOENERGY
WOOSTER, OHIO 44691**

Synopsis: Authorization is requested for entering into a five-year land lease with a renewal option and collaborative agreement with Schmack Bioenergy, an Ohio limited liability company, for a biodigester facility located at the OARDC and ATI campus in Wooster, Ohio.

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WHEREAS the Board of Trustees of The Ohio State University and the State of Ohio is presented with the opportunity to enter into a five-year lease with a renewal option and collaborative agreement of real property on the OARDC campus in Wooster with Schmack Bioenergy; and

WHEREAS the biodigester project will create new research, educational and outreach programs for the University; and

WHEREAS OARDC and ATI support the construction and operation of the biodigester facility at the Wooster campus; and

WHEREAS Schmack Bioenergy will bear all costs of construction, operation and maintenance of the biodigester facility:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to take any action required to effect the execution of a five-year lease with renewal option and collaborative agreement with Schmack Bioenergy to construct, operate and maintain a biodigester facility as such terms determined to be in the best interest of the State of Ohio and the University.

(See Appendix XX for background information and map, page 345.)

SUBLEASE

Resolution No. 2010-41

**BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
ELECTROSCIENCE LABORATORY
COLUMBUS, OHIO**

Synopsis: Authorization is requested for entering into a 20-year sublease of 36,580 square feet with SciTech, a not for profit corporation, for the expansion of ElectroScience Laboratory space at 1320 Kinnear Road, located in Columbus, Ohio.

WHEREAS the Board of Trustees of The Ohio State University and the State of Ohio is presented with the opportunity to enter into a 20-year sublease of real property in Columbus, Ohio with SciTech; and

WHEREAS the ElectroScience Laboratory expansion project will provide additional space for purposes deemed critical to the ElectroScience Laboratory mission; and

WHEREAS SciTech funds will support the construction of the facility in Columbus, Ohio; and

WHEREAS The Ohio State University through the College of Engineering will pay rent and other costs for the sublease in the amount of \$7.7 million, including all operating expenses for the premises; and

WHEREAS the Sublease of this facility is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to

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take any action required to effect the execution of a 20-year sublease with SciTech at such terms determined to be in the best interest of the State of Ohio and the University.

(See Appendix XXI for background information and map, page 347.)

AUTHORIZATION, ISSUANCE, AND SALE OF GENERAL RECEIPTS, SERIES 2009A BONDS

Resolution No. 2010-42

Synopsis: Providing for the authorization, issuance and sale of General Receipts Bonds (the "Series 2009 A Bonds"), in a principal amount determined as provided herein, for the purposes of (A) refunding the outstanding principal amount of certain Obligations of the University; (B) paying costs and expenses associated with the issuance of the Series 2009 A Bonds, and authorizing amendments to the herein-described trust indenture and other documents to allow the remarketing of certain Obligations at a premium in lieu of refunding.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University") a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain capital "facilities," as defined in the Act and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985, by resolution adopted by the Board on December 5, 1997, and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") as amended by the Seventh Supplement to Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplement"), each between the University and The Huntington National Bank, as Trustee (the "Trustee"), authorized the issuance of its \$79,540,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds"); and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Restated Trust Indenture") with the Trustee; and

WHEREAS the Restated Trust Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Restated Trust Indenture with respect to such issue (the Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

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WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the resolution adopted by the Board on November 5, 1999, the Restated Trust Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 B General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 (the "Second Supplement") between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B. (the "Series 1999 B Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 (the "Series 2001 Supplement") between the University and the Trustee, \$76,950,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001 (the "Series 2001 Bonds"); and

WHEREAS, the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 between the University and the Trustee, \$150,515,000 The Ohio State University General Receipts Bonds, Series 2002 A (the "Series 2002 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B (the "Series 2003 B Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003 (the "Series 2003 C Supplement") between the University and the Trustee, \$121,295,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2003 C (the "Series 2003 C Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 between the University and the Trustee, \$279,050,000 The Ohio State University General Receipts Bonds, Series 2005 A (the "Series 2005 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 (the "Series 2005 B Supplement") between the University and the Trustee, \$129,990,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2005 B (the "Series 2005 B Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and

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the Series 2008 A Supplement to Amended and Restated Trust Indenture dated as of January 1, 2009 (the "Series 2008 A Supplement") between the University and the Trustee, \$217,595,000 The Ohio State University General Receipts Bonds, Series 2008 A (the "Series 2008 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008 (the, the Indenture and the Series 2008 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2008 (the "Series 2008 B Supplement") between the University and the Trustee, \$127,770,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2008 B (the "Series 2008 B Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and the Series I Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2008 (the "Series I Supplement") between the University and the Trustee, of up to \$227,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series I (the "Series I Notes"); and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds, Series 2009 A (the "Series 2009 A Bonds") for the purpose of (A) refunding certain outstanding obligations (defined herein as the "Refunded Obligations"), and (B) paying costs and expenses associated with the issuance of the Series 2009 A Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 2009 A Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and the Series 2009 A Supplement to the Amended and Restated Trust Indenture (the "Series 2009 A Supplement") herein authorized; and

WHEREAS the University desires to authorize the remarketing of the Variable Rate Bonds, as defined herein, at a premium should it be advantageous for the University to do so in lieu of refunding the Variable Rate Bonds;

NOW THEREFORE

BE IT RESOLVED by the Board of Trustees of the Ohio State University as follows: Section 1. Definitions and Interpretations. All words and terms defined in the Indenture and all interpretations therein provided shall have in this Resolution the same definition and interpretation unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Indenture but used herein and not previously defined herein are defined as follows:

"Authorized Officer" means the Senior Vice President for Business and Finance of the University, the Secretary of the Board or the Treasurer, or any one or more of them, in each case in such person's official capacity.

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury

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Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the contract of purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Continuing Disclosure Agreement" shall mean the Continuing Disclosure Agreement executed by the University and the Trustee, dated as of even date with the Series 2009 A Supplement, as the same may be amended from time to time in accordance with the terms thereof.

"Escrow Agreement" means the Escrow Agreement, dated as of the same date as the Series 2009 A Bonds, between the University and the Escrow Trustee, providing for the payment and discharge of such portion of the Refunded Obligations as contemplated under such Escrow Agreement.

"Escrow Trustee" means the Trustee in its capacity as Escrow Trustee under the Escrow Agreement, and its successors and assigns in that capacity.

"Official Statement" means, as to the Series 2009 A Bonds, the Official Statement relating to the original issuance of the Series 2009 A Bonds, authorized pursuant to Section 3 hereof, and includes the preliminary and final versions thereof.

"Original Purchasers" means the purchasers indicated set forth on the Certificate of Award.

"Refunded Obligations" means the outstanding principal amount of the obligations of the University identified in and determined pursuant to Section 2 hereof.

"Remarketed Bonds" means any Variable Rate Bonds which are remarketed in lieu of being Refunded Obligations as described in Section 2(j) of this Resolution.

"Series 2009 A Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Treasurer" means the Assistant Vice President for Financial Services of the University and any person duly authorized by the Board to exercise the powers and duties of such officer.

"Variable Rate Bonds" means the Series 1997 Bonds, the Series 1999 B Bonds, Series 2001 Bonds, the Series 2003 C Bonds, the Series 2005 B Bonds, and the Series 2008 B Bonds.

"Variable Rate Bond Remarketing Agreements" means the Remarketing Agreements, or similar instruments, between the University and remarketing agents, related to the Variable Rate Bonds.

"Variable Rate Bond Supplements" means the Seventh Supplement, Second Supplement, Series 2001 Supplement, Series 2003 C Supplement, Series 2005 B Supplement, and the Series 2008 B Supplement.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time

amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Indenture and the Series 2009 A Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization.

- (i) The Series 2009 A Bonds shall be designated and known as "The Ohio State University General Receipts Bonds, Series 2009 A" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Restated Trust Indenture and the Series 2009 A Supplement. The Series 2009 A Bonds shall be issued for the purposes of refunding the all or a portion of the outstanding principal amount of the Refunded Obligations and paying costs and expenses incidental to the issuance of the Series 2009 A Bonds.
- (ii) The outstanding Obligations of the University that may become Refunded Obligations consist of the Series I Notes, the Variable Rate Bonds, the Series 1999 A Bonds, the Series 2002 A Bonds, the Series 2003 B Bonds, the Series 2005 A Bonds and the Series 2008 A Bonds or any of them. The determination of whether and what principal amounts and maturities, if any, of such obligations are to be refunded with the proceeds of the Series 2009 A Bonds, and whether any such refunding shall be a current refunding or a refunding in advance of the respective maturities of the Refunded Obligations, shall be made by the Treasurer in the exercise of his reasonable discretion, and the Treasurer is hereby directed and authorized to make such determination in the Certificate of Award. Upon such determination by the Treasurer, the Refunded Obligations shall consist of such Obligations of the University as are actually refunded, whether by a current refunding or advance refunding. The determination of the Treasurer set forth in the Certificate of Award and the written direction of the Treasurer to the Trustee as to deposit of proceeds of the Series 2009 A Bonds shall be conclusive evidence that the determination of the Treasurer with respect to which Obligations are to constitute Refunded Obligations is authorized.
- (iii) The Series 2009 A Bonds may bear such designation or titles, be issued in one or more sub-series within the Series 2009 A Bonds and otherwise be denominated in such fashion as the Treasurer, in the exercise of his reasonable discretion, shall determine to be appropriate in connection with the marketing and sale of such Series 2009 A Bonds. The Treasurer shall execute an additional Certificate of Award if in the judgment of the Treasurer such action is reasonably necessary to facilitate the issuance of any series or sub-series of Series 2009 Bonds; provided, however, that no Series 2009 A Bonds shall be issued pursuant to this Resolution later than June 30, 2010.

(b) Form and Numbering. The Series 2009 A Bonds shall be issued only as fully registered bonds. The Series 2009 A Bonds shall be numbered as determined by the Treasurer in the Certificate of Award that will distinguish each Series 2009 A Bond from each other Series 2009 A Bond, and if necessary, any sub-series from any other sub-series.

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(c) Denominations and Dates. The Series 2009 A Bonds shall be issuable in denominations and shall be dated as provided in the Certificate of

(d) Principal Amount. The Series 2009 A Bonds shall be issued in the principal amount specified in the Certificate of Award; provided that the aggregate principal amount of the Series 2009 A Bonds shall not exceed the sum of the amount required to defease the Refunded Obligations, plus any expenses permitted by the Act and expenses of redeeming the Refunded Obligations.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchaser to establish the date, location, procedures and conditions for the delivery of the Series 2009 A Bonds to the Original Purchaser and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 2009 A Bonds to the Original Purchaser under the terms of this Resolution. The Series 2009 A Bonds shall be signed by an Authorized Officer (provided any such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 2009 A Bonds shall bear interest on the unpaid principal amount thereof from the most recent date to which interest has been paid or duly provided for or, if no interest has been paid or provided for, from their date, with interest payable at their maturity at the percentage rate or rates per annum and calculated on the basis set forth in the Certificate of Award. Such rate or rates shall in no event produce an interest rate for the Series 2009 A Bonds in excess of eight percent (8.00%) per annum.

(ii) The Series 2009 A Bonds shall mature not later than the latest date of the Refunded Obligations as provided for in the Certificate of Award.

(iii) The Series 2009 A Bonds, if so provided for in the Certificate of Award, shall be subject to optional redemption at the option of the University prior to stated maturity, in whole or in part, but if in part, in installments of \$5,000 principal amount of such Series 2009 A Bond or integral multiples thereof, in accordance with the terms, conditions, redemption prices and on the dates set forth in the Certificate of Award. Notice of call for and other terms and provisions governing redemption of the Series 2009 A Bonds shall be given in the manner provided in the Indenture. At no time shall the redemption price on any Series 2009 A Bonds, exclusive of accrued interest, exceed one hundred two percent (102%) of the principal amount of such Bond to be redeemed, plus accrued interest to the date of redemption.

(g) Security. As provided in the Restated Trust Indenture as supplemented by the Series 2009 A Supplement, there is hereby pledged to the security of the Series 2009 A Bonds and for the payment of the Debt Service Charges on the Series 2009 A Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.10 of the Original Indenture), and (ii) the monies contained in the Special Funds, but excluding any Bond Reserve Account. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2009 A Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Account or the Note Program Account.

The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other obligations issued under the Original Indenture or Indenture which are not otherwise subordinate and in priority

to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Restated Trust Indenture is not in derogation of the pledge contained in the Original

Indenture, any supplement thereto, any related Series Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2009 A Supplement shall be on a parity basis within the meaning of the Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

For the further security of the Series 2009 A Bonds, and any other Obligations, the University hereby covenants with the Holders and the Trustee that so long as any Series 2009 A Bonds or any other Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

- (h) Payment and Places of Payment. The principal of and any redemption premium on any Series 2009 A Bond when due shall be payable to the registered holder as provided in the Indenture.
- (i) Book Entry. The Series 2009 A Bonds may be issued to a Depository for holding in a Book Entry System and may be withdrawn from the Depository, all as further provided in the Series 2009 A Supplement.
- (j) Remarketing of Variable Rate Bonds in Lieu of Refunding. In lieu of refunding one or more of the Variable Rate Bonds or any portion thereof, such Variable Rate Bonds or portions thereof may be converted to a fixed rate mode and remarketed in accordance with their terms as may be amended hereby. Notwithstanding any provision in any resolution of this Board to the contrary, (a) the Variable Rate Bonds, the Variable Rate Bond Remarketing Agreements and the Variable Rate Bond Supplements may be amended to provide that, from and after the date on which the requisite Bondholder consents pursuant to the Indenture are obtained, the Remarketed Bonds may be remarketed at a premium, rather than at par, (b) the Variable Rate Bonds may be remarketed in either serial or term maturities, and (c) the excess proceeds resulting from such remarketing shall be applied, first, to the payment of costs associated with the remarketing of the Remarketed Bonds until such costs are paid in full, and second, to such other purposes permitted by the Act.

The determinations of whether and what principal amounts, if any, of the Variable Rate Bonds shall be Remarketed Bonds, whether such remarketing shall be made at a premium, whether and to what extent amendments to the Variable Rate Bonds, the Variable Rate Bond Remarketing Agreements, and the Variable Rate Bond Supplements are required, the use of excess proceeds resulting from such remarketing and not needed to pay costs associated with such remarketing, and whether any of the foregoing shall be advantageous to the University, shall be made by the Treasurer in the exercise of his reasonable discretion, and the Treasurer is hereby directed and authorized to make such determinations in the Series 2009 A Supplement. Upon such determinations by the Treasurer, the Remarketed Bonds shall consist of such Variable Rate Bonds as are actually

remarketed in a fixed rate mode. Any of the foregoing determinations of the Treasurer set forth in the Series 2009 A Supplement shall be conclusive evidence that such determinations are authorized.

Section 3. Series 2009 A Supplement, Contract of Purchase, Certificate of Award, Official Statement, Escrow Agreement, Continuing Disclosure Agreement and Amendments to the Variable Rate Bond Remarketing Agreements.

To secure the pledge of General Receipts for the payment of Debt Service Charges on all Obligations, the execution, delivery and performance of the Series 2009 A Supplement in substantially the form on file with the Secretary of the Board is hereby approved and authorized. Each Authorized Officer is authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University the Series 2009 A Supplement, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution of the Series 2009 Supplement by the officer or officers of the University shall be conclusive evidence of such authorization and that any such changes are not substantially adverse to the University.

The Series 2009 A Bonds are sold and awarded to the Original Purchaser in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The Contract of Purchase shall be in substantially the same form as the contract of purchase entered into in connection with the issuance of the Series 2008 A Bonds, which form is hereby approved, together with any changes therein and completions thereof which are permitted by the Act, are necessary to reflect the terms of the Series 2009 A Bonds, are not inconsistent with this Resolution or substantially adverse to the University, and are approved on behalf of the University by an Authorized Officer. Such authorization, the approval on behalf of the University of those changes and completions, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by such Authorized Officer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 2009 A Bonds, as provided in this Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 2009 A Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by an Authorized Officer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 2009 A Bonds, the purchase price of the Series 2009 A Bonds, the interest rate or rates with respect to each maturity of the Series 2009 A Bonds, the optional redemption provisions and any other matters required by this Resolution to be set forth therein or otherwise necessary or appropriate, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award.

The use and distribution of an Official Statement relating to the Series 2009 A Bonds by the Original Purchasers is hereby approved, authorized and ratified. Each Authorized Officer is authorized by written certificate to deem such Official Statement final on behalf of the University for purposes of Securities Exchange Commission Rule 15c2-12, except for such omissions therefrom as may be permitted by such Rule. The final Official Statement, substantially in the form of the preliminary Official Statement, shall be executed by an Authorized Officer on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Authorized Officer shall approve. The Board will not confirm or assume responsibility for the accuracy, sufficiency or fairness of the statements in the Official Statement with respect to the underwriting of the Series 2009 A Bonds.

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The execution, delivery and performance of the Continuing Disclosure Agreement between the University and the Trustee shall be in substantially the same form as the continuing disclosure agreement entered into in connection with the issuance of the Series 2008 A Bonds, the form of which is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University.

Each Authorized Officer is authorized to execute the Continuing Disclosure Agreement and such execution by the Authorized Officer shall be conclusive evidence of such authorization and that such changes are not substantially adverse to the University.

The University is authorized to execute, deliver and perform the Escrow Agreement between the University and the Escrow Trustee. Each Authorized Officer is authorized to execute the Escrow Agreement and such execution by the Authorized Officer shall be conclusive evidence of such authorization and that the terms thereof are not substantially adverse to the University.

The University is authorized to execute, deliver and perform any amendments to the Variable Rate Bond Remarketing Agreements necessitated by determinations described in Section 2(j) of this Resolution. Each Authorized Officer is authorized to execute such amendments to the Variable Rate Bond Remarketing Agreements and such execution by the Authorized Officer shall be conclusive evidence of such authorization and that the terms thereof are not substantially adverse to the University.

Each Authorized Officer is authorized to execute and deliver, on behalf of the University, such other certificates, documents and instruments as are necessary in connection with the transactions authorized in this Resolution, and to do all other things required of them or the University pursuant to the Indenture and this Resolution.

The appropriate officers of the University shall do all things necessary or proper to implement and carry out the orders and agreements set forth in or approved in this Resolution for the proper fulfillment of the purposes of the Indenture and this Resolution. The Secretary of the Board shall furnish to the Original Purchasers a true and certified transcript of all proceedings taken with reference to the authorization and issuance of the Series 2009 A Bonds along with other information as is necessary or proper with respect to the Series 2009 A Bonds.

Section 4. Allocation of Proceeds.

The proceeds from the sale of the Series 2009 A Bonds, including any accrued interest, shall be allocated, deposited and applied as set forth in the Series 2009 A Supplement.

Section 5. Series 2009 Project Account.

There is hereby created by the University an account within the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 2009 Project Account." The Series 2009 Project Account shall be funded, invested, maintained and administered as set forth in the Series 2009 A Supplement. The Series 2009 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Section 6. Tax Matters.

The University covenants that the use of the proceeds of the Series 2009 A Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 2009 A Bonds, so that the Series 2009 A Bonds will not constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer, or any other officer having responsibility with respect to the issuance of the Series 2009 A Bonds, alone or

in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 2009 A Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 2009 A Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 2009 A Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 2009 A Bonds; and an Authorized Officer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 2009 A Bonds.

Section 7. Call for Redemption of Refunded Obligations.

The University hereby determines that the Refunded Obligations shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Original Indenture or the Indenture, as applicable, and that the execution and delivery by the University of the Series 2009 A Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by such indenture to effect such call for redemption. The execution of the Series 2009 A Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 8. Authorization of Bond Insurance, Bond Ratings, Credit Support Instruments and Rate Management Agreements.

The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or any other Credit Support Instruments requesting the issuance of municipal bond insurance policies or other Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest on the Series 2009 A Bonds. The Treasurer is hereby authorized to accept one or more commitments for insurance or other Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to execute and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or other Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Series 2009 Project Account such amount as is required to pay the premium and expenses for such insurance policies.

The Treasurer is hereby authorized to apply for a rating from one or more national rating services with respect to the Series 2009 A Bonds, and any such actions heretofore taken are hereby approved, ratified and confirmed. The payment of the fees and expenses relating to any such ratings from the proceeds of the Series 2009 A Bonds is hereby authorized.

The Treasurer is authorized to execute, deliver, and perform any rate management agreement, swap agreement, or guaranteed investment contract as such officer deems reasonable and prudent in connection with the issuance of the Series 2009 A Bonds, the management of the interest rates on any Refunded Obligations, and the execution, delivery, and performance of the Restated Trust Indenture and the Series 2009 A Supplement.

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Section 9. Open Meeting Determination.

It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date.

This Resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XXII for background information, page 349.)

Upon motion of Mr. Jurgensen, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Davidson, Davidson, Ong, Borrer, O'Dell, Hicks, Marbley, Jurgensen and Reid.

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Thereupon the Board adjourned to meet Friday, February 5, 2010, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

(APPENDIX XII)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

~~3335-5-09~~ Communication with the dean.

- (A) ~~All members of the department shall have the right to transmit, through their chair or director, to the dean of their college, any communications bearing upon the work in which they are personally engaged, and the chair or director shall promptly transmit to the dean any communication so received. For faculty with the rank of professor, this usual method of communication may be altered in an individual case.~~
- (B) ~~This rule shall in no way limit the dean in communicating with members of his or her faculty.~~

~~3335-5-09.1~~ Communication with the executive vice president and provost.

- (A) ~~Each faculty member assigned to a regional campus shall have the right to transmit, through the dean and director, to the executive vice president and provost or designee, any communication bearing upon the work in which he or she is personally engaged, and the dean and director shall promptly transmit to the executive vice president and provost or designee any communication so received. For faculty with the rank of professor, this usual method of communication may be altered in an individual case.~~
- (B) ~~This rule shall in no way limit the executive vice president and provost or designee in communicating with the regional campus faculty.~~

3335-5-45.3 Faculty ombudsman.

- (A) The faculty ombudsman shall be a senior member of the regular faculty or an emeritus faculty member, appointed by the president. Appointments shall be made on the basis of a recommendation made by a search committee consisting of the chairs of faculty council and the steering committee, the secretary of the senate, the provost, and the president. The term of office shall be for one year, and is renewable.
 - (1) The faculty ombudsman shall be someone with experience in university governance at the Ohio state university, shall be familiar with university rules and policies, prevalent cultural norms within the institution, precedent, and established university policies and operating procedures.
 - (2) Compensation for the faculty ombudsman will be provided by the office of academic affairs, in the form of course release time or supplemental compensation.
- (B) The responsibilities of the faculty ombudsman will be to:
 - (1) Serve as an advisor to faculty to assist them in determining the viability of their complaints and issues.
 - (2) Direct faculty to appropriate offices, committees, and university rules and policies.
 - (3) Serve when appropriate as an informal mediator of early-stage complaints, to mediate as an impartial party rather than as an advocate for faculty involved in complaints.

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- (4) Present an annual report on his or her activities to faculty council early in the autumn term of each academic year.
- (5) Visibility of the office of the ombudsman will be made available to faculty through venues such as web pages, the ombudsman speaking at new faculty orientation, and through an introduction at the first meetings of senate and faculty council each year.

(C) Recourse to the ombudsman.

- (1) Recourse to the ombudsman is voluntary and not a prerequisite for consideration of the dispute by the committee on academic freedom and responsibility, the faculty hearing committee, the office of academic affairs, or the office of human resources.

3335-5-48 Standing and special committees of the senate.

(A) The senate may establish such standing and special committees as it deems necessary or desirable.

- (1) The standing committees of the senate are those committees defined in rules 3335-5-48.1 through 3335-5-48.18 of the Administrative Code.
- (2) A special committee is one established to carry out a specified task, at the completion of which it automatically ceases to exist.

(B) Membership.

- (1) All standing and special committees of the senate shall include at least one regular faculty member of the senate.
- (2) Unless otherwise specified by the rules, or by the senate, the president shall appoint members of the administration; the council of graduate students, the inter-professional council, the undergraduate student government, and the faculty council shall select members of their own constituency using procedures adopted by their respective bodies.
- (3) Terms of service.
 - (a) Faculty members shall serve three-year terms and are eligible for immediate reappointment to a second term. Following that they are ineligible for reappointment until one full year has elapsed. Faculty members may not serve as chair of an individual committee for more than three successive years.
 - (b) Unless otherwise specified by the rules, student members shall serve one-year terms and be eligible for reappointment.
 - (c) Appointed administration members shall serve two-year terms and shall not be eligible for immediate reappointment until one full year has elapsed unless they have served less than two-thirds of a full term.
 - (d) Multiyear terms shall be staggered so that approximately equal proportions of the number of members retire from the committee each year.

(4) Student Alternates

Unless otherwise designated by rule, graduate, inter-professional and undergraduate student members of standing and special committees of the senate may have an alternate. The alternate shall be selected from the same area of representation as the original appointment. Student members shall advise the chair of the alternate's name prior to the meeting in which the member will be absent. The chair has responsibility for recording correct voting status. If the member has voting status, the alternate may vote in the event of the member's absence. If the member has speech and debate privileges, the alternate shall retain these privileges in the member's absence. Whenever possible, potential alternates will be identified by appointing authority at the beginning of the academic year.

- (C) Standing and special committees are also governed by the provisions of rule 3335-5-46 of the Administrative Code.

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(APPENDIX XIII)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF BYLAWS

AMENDMENTS RECOMMENDED BY THE OSU MEDICAL STAFF BYLAWS
COMMITTEE ON AUGUST 10, 2009

APPROVED BY THE OSU MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON
AUGUST 12, 2009

APPROVED BY UNIVERSITY HOSPITALS BOARD ON SEPTEMBER 24, 2009

The proposed amendments to the Bylaws of the Medical Staff of The Ohio State
University Hospitals provide for the following revisions:

- A. Language added to more strongly enhance board certification requirement for medical staff membership
- B. Insertion of non-entitlement language under membership
- C. Language added to describe peer review nature of the medical staff and its committees
- D. Edited name of "clinical quality management policy group" to "clinical quality and patient safety committee"
- E. Per recent revised Joint Commission standard, moved entire history and physical section out of the medical staff rules and regulations and into the medical staff bylaws
- F. Inserted history and physical requirements for inpatient and ambulatory settings

3335-43-04 Membership.

(A) Qualifications.

(1) through (3) no changes.

(4) ~~Except as otherwise provided for herein, an An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty his or her primary area of practice at the Ohio state university hospitals. This Board certification must be approved by at least one of the American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of the Ohio state university hospitals, or as specifically provided in these bylaws. Applicants who are not board certified at the time of application but who have completed their residency or fellowship training within the last five years will be eligible for medical staff appointment. However, in order to remain eligible, those applicants must achieve board certification in their primary area of practice within five years from the date of completion of their residency or fellowship training. Applicants must maintain board certification and, to the extent required by the applicable specialty/subspecialty board, satisfy recertification requirements. Recertification will be assessed at reappointment. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. Waiver of this threshold eligibility criteria is as follows:~~

- (a) A request for a waiver will only be considered if the applicant provides information sufficient to satisfy his or her burden of demonstrating that his or her qualification are equivalent to or exceed the criterion in question and that there are exceptional circumstances that warrant a waiver.
- (b) The credentialing committee may consider supporting documentation submitted by the prospective applicant, any relevant information from third parties, input from the relevant department chiefs, and the best interests of the hospital and the communities it serves. The credentialing committee will forward its recommendation, including the basis for such, to the medical staff administrative committee.

- (c) The medical staff administrative committee will review the recommendation of the credentialing committee and make a recommendation to the Ohio state university hospitals board regarding whether to grant or deny the request for a waiver and the basis for its recommendation.
- (d) The Ohio state university hospitals board's determination regarding whether to grant a waiver is final. A determination not to grant a waiver is not a "denial" of appointment or clinical privileges and the prospective applicant who requested the waiver in a particular case is not intended to set a precedent for any other applicant. A determination to grant a waiver does not mean that an appointment will be granted. Waivers of threshold eligibility criteria will not be granted routinely. No applicant is entitled to a waiver.
- (5) All applicants must demonstrate recent clinical activity in their primary area of practice during at least two of the last four years.
- ~~(5)~~(6) Any medical staff member whose membership has been terminated pursuant to paragraph (A)(3) or (A)(4) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-43-06 of the Administrative Code. Any licensed health care professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph (H)(8)(j) of rule 3335-43-07 of the Administrative Code.
- (7) No applicant shall be entitled to medical staff membership and of clinical privileges merely by the virtue of fulfilling the above qualifications or holding a previous appointment to the medical center.

Balance unchanged.

3335-43-08 Organization of the medical staff.

- (A) Each member of the attending medical, courtesy A and B medical, community affiliate medical, limited, and physician scholar medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.
- (B) Names of clinical departments and divisions.
 - (1) through (14) no changes.
 - (15) Radiation ~~medicine~~ oncology.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

- (A) no changes.
- (B) Medical staff committees.

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(1) and (2) no changes.

(3) Peer review committees:

The medical staff as a whole and each committee provided for by these medical staff bylaws is hereby designated as a peer review committee in accordance with the laws of the state of Ohio. The medical staff through its committees shall be responsible for evaluating, maintaining and/or monitoring the quality and utilization of patient care services provided by the Ohio state university hospitals.

(C) through (H) no changes.

(I) Leadership council for clinical quality, safety and service.

(1) and (2) no changes.

(3) Clinical quality management policy group and patient safety committee.

Balance unchanged.

~~3335-43-11 Meetings and dues.~~

~~(A) Meetings.~~

~~The medical staff of the Ohio state university hospitals shall conduct scheduled meetings twice yearly. Notice of the meeting shall be sent to all medical staff at least two weeks prior to the meeting. Attendance is encouraged, but shall not be a requirement for continued medical staff membership and clinical privileges. Special meetings of the medical staff may be called at the option of the medical staff administrative committee.~~

~~(B) Dues.~~

~~The medical staff, by two thirds vote of those in attendance at a regularly scheduled meeting, may establish dues. Payment of dues is a requirement for continued staff membership.~~

3335-43-11 History and physical.

(A) History and physical examination.

(1) A history and physical appropriate to the patient and/or the procedure to be completed shall be documented in the medical record of all patients either:

(a) A history and physical appropriate to the patient and/or the procedure to be completed shall be documented in the medical record of all patients either:

(i) admitted to the hospital

(ii) undergoing outpatient/ambulatory procedures

- (iii) undergoing outpatient/ambulatory surgery
 - (iv) in a hospital-based ambulatory clinic
 - (b) For patients admitted to the hospital, the history and physical examination shall include at a minimum:
 - (i) date of admission
 - (ii) chief complaint
 - (iii) past medical and surgical history
 - (iv) relevant past social and family history
 - (v) medications and allergies
 - (vi) review of systems
 - (vii) physical examination
 - (viii) test results
 - (ix) assessment or impression
 - (x) plan of care
 - (c) For patients undergoing outpatient/ambulatory procedures or outpatient/ambulatory surgery, the history and physical examination shall include at a minimum:
 - (i) indications for procedure or surgery
 - (ii) relevant medical and surgical history
 - (iii) medications and allergies or reference to current listing in the chart or electronic medical record
 - (iv) focused review of systems, as appropriate for the procedure or surgery
 - (v) pre-procedure assessment and physical examination
 - (vi) assessment/impression and treatment plan
 - (d) For patients seen in a hospital-based ambulatory clinic, the history and physical shall include at a minimum:
 - (i) chief complaint
 - (ii) history of present illness
 - (iii) medications and allergies
 - (iv) problem-focused physical examination

(v) assessment or impression

(vi) plan of care

(2) Deadlines and sanctions.

- (a) A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.
- (b) The complete history and physical examination shall be dictated, written or updated no later than twenty-four hours after admission for all inpatients.
- (c) The history and physical examination may be performed up to thirty days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation documenting an examination for any changes in the patient's condition since the history and physical was completed. The updated examination must be completed and documented in the patient's medical record within 24 hours after admission or before surgery, whichever occurs first. It must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.
- (d) When the history and physical examination signed by the responsible medical staff member, including the results of indicated laboratory studies and e-rays, is not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history, and physical signed by the responsible medical staff member, and indicated test results are entered into the chart by the attending medical staff member or designee, who is appropriately credentialed by the hospital, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it shall be adjudicated by the medical director or the medical director's designee.

~~3335-43-12 Amendments.~~

~~The bylaws committee shall review the bylaws and rules and regulations as need arises but not less than every two years. This committee shall recommend changes to the medical staff administrative committee.~~

~~These bylaws may be amended after notice is given at a meeting of the medical staff administrative committee, and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the Ohio state university hospitals board and the board of trustees of the Ohio state university. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Significant changes to these bylaws shall be reported in writing to the medical staff and other individuals who have clinical privileges. Neither the medical staff, nor the Ohio state university hospitals board may unilaterally amend these medical staff bylaws. The medical staff bylaws, rules and regulations, and policies and the university hospitals board bylaws shall not conflict.~~

3335-43-12 Meetings and dues.

(A) Meetings.

The medical staff of the Ohio state university hospitals shall conduct scheduled meetings twice yearly. Notice of the meeting shall be sent to all medical staff at least two weeks prior to the meeting. Attendance is encouraged, but shall not be a requirement for continued medical staff membership and clinical privileges. Special meetings of the medical staff may be called at the option of the medical staff administrative committee.

(B) Dues.

The medical staff, by two-thirds vote of those in attendance at a regularly scheduled meeting, may establish dues. Payment of dues is a requirement for continued staff membership.

~~3335-43-12 Amendments.~~

~~The bylaws committee shall review the bylaws and rules and regulations as need arises but not less than every two years. This committee shall recommend changes to the medical staff administrative committee.~~

~~These bylaws may be amended after notice is given at a meeting of the medical staff administrative committee, and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the Ohio state university hospitals board and the board of trustees of the Ohio state university. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Significant changes to these bylaws shall be reported in writing to the medical staff and other individuals who have clinical privileges. Neither the medical staff, nor the Ohio state university hospitals board may unilaterally amend these medical staff bylaws. The medical staff bylaws, rules and regulations, and policies and the university hospitals board bylaws shall not conflict.~~

3335-43-13 Amendments.

The bylaws committee shall review the bylaws and rules and regulations as need arises but not less than every two years. This committee shall recommend changes to the medical staff administrative committee.

These bylaws may be amended after notice is given at a meeting of the medical staff administrative committee, and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the Ohio state university hospitals board and the board of trustees of the Ohio state university. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Significant changes to these bylaws shall be reported in writing to the medical staff and other individuals who have clinical privileges. Neither the medical staff, nor the Ohio state university hospitals board may unilaterally amend these medical staff bylaws. The medical staff bylaws, rules and regulations, and policies and the university hospitals board bylaws shall not conflict.

~~3335-43-13 Adoption.~~

- ~~(A) These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule 3335-43-12 of the Administrative Code.~~
- ~~(B) Upon adoption of these bylaws by the Ohio state university hospitals board, these bylaws shall replace any previous bylaws, rules and regulations of the medical staff of the Ohio state university hospitals.~~
- ~~(C) From time to time certain administrative policies and procedures associated with processes described in these bylaws for corrective action, fair hearing and appeal, credentialing, privileging and appointment shall supplement the bylaws at the recommendation of the appropriate committee and the medical staff administrative committee and be forwarded to the Ohio state university hospitals board for ratification.~~

3335-43-14 Adoption.

- (A) These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule 3335-43-12 of the Administrative Code.
- (B) Upon adoption of these bylaws by the Ohio state university hospitals board, these bylaws shall replace any previous bylaws, rules and regulations of the medical staff of the Ohio state university hospitals.
- (C) From time to time certain administrative policies and procedures associated with processes described in these bylaws for corrective action, fair hearing and appeal, credentialing, privileging and appointment shall supplement the bylaws at the recommendation of the appropriate committee and the medical staff administrative committee and be forwarded to the Ohio state university hospitals board for ratification.

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~~3335-43-14 Rules of construction.~~

- ~~(A) "Shall" as used herein is to be construed as mandatory.~~
- ~~(B) These bylaws should be construed to be gender neutral.~~

3335-43-14 Rules of construction.

- (A) "Shall" as used herein is to be construed as mandatory.
- (B) These bylaws should be construed to be gender neutral.

October 29, 2009 meeting, Board of Trustees

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY HOSPITALS
MEDICAL STAFF RULES AND REGULATIONS

AMENDMENTS RECOMMENDED BY THE OSU MEDICAL STAFF BYLAWS
COMMITTEE ON AUGUST 10, 2009

APPROVED BY THE OSU MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON
AUGUST 12, 2009

APPROVED BY UNIVERSITY HOSPITALS BOARD ON AUGUST 24, 2009

The proposed amendments to the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals provide for the following revisions:

- A. Per recent revised Joint Commission standard, moved entire history and physical section out of the medical staff rules and regulations and into the medical staff bylaws

84-12 Medical records.

(A) Each member of the medical staff shall conform to the medical information management department policies, including the following:

(1) no changes.

~~(2) History and physical examination.~~

~~(a) A complete history and physical examination shall include but not be limited to:~~

~~(i) Chief complaint and/or indication for procedure~~

~~(ii) History of present illness~~

~~(iii) Past medical and surgical history~~

~~(iv) Relevant past social and family history~~

~~(v) Medications and allergies~~

~~(vi) Review of systems~~

~~(vii) Physical examination~~

~~(viii) Test results~~

~~(ix) Assessment or impression~~

~~(x) Plan of care~~

~~(b) A history and physical appropriate to the patient and/or the procedure to be completed shall be documented in the medical record of all patients either:~~

~~(i) admitted to the hospital~~

~~(ii) undergoing outpatient/ambulatory procedures~~

~~(iii) undergoing outpatient/ambulatory surgery~~

~~(iv) in a hospital-based ambulatory clinic~~

~~(c) For patients undergoing outpatient/ambulatory procedures or outpatient/ambulatory surgery, the history and physical examination shall include at a minimum:~~

~~(i) Indications for procedure or surgery~~

~~(ii) Relevant medical and surgical history~~

~~(iii) Medications and allergies or reference to current listing in the chart or electronic medical record~~

- (iv) ~~Focused review of systems, as appropriate for the procedure or surgery~~
- (v) ~~Pre-procedure assessment and physical examination~~
- (vi) ~~Assessment/impression and treatment plan~~

(3) ~~Deadlines and sanctions.~~

- (a) ~~A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.~~
- (b) ~~The complete history and physical examination shall be dictated, written or updated no later than twenty-four hours after admission for all inpatients.~~
- (c) ~~The history and physical examination may be performed up to thirty days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation documenting an examination for any changes in the patient's condition since the history and physical was completed. The updated examination must be completed and documented in the patient's medical record within twenty-four hours after admission or before surgery, whichever occurs first. It must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.~~
- (d) ~~When the history and physical examination signed by the responsible medical staff member, including the results of indicated laboratory studies and x-rays, is not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history, and physical signed by the responsible medical staff member, and indicated test results are entered into the chart. In cases where such a delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending medical staff member or designee, who is appropriately credentialed by the hospital, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it shall be adjudicated by the medical director or the medical director's designee.~~

(2) Deadlines and sanctions.

(a) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures completed in the operating rooms must be finalized in OR web by the attending surgeon. For any formal operative procedures, a note shall include preoperative and postoperative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in OR web by ten a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective and add-on cases. The attending medical staff member will only be allowed to schedule emergency cases until all delinquent operative/procedure reports are completed. All emergency cases scheduled by suspended medical staff members are subject to the review of the medical director and will be reported to the suspended medical staff members' chief of the clinical department and the medical director by the operating room staff. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.

(b) Progress notes must provide a pertinent chronological report of the patient's course in the hospital and reflect any change in condition, or results of treatment. In the event that the patient's condition has not changed, and no diagnostic studies have been done, a progress note must be completed by the attending medical staff member at least every three days.

Each medical student progress note in the medical records must be signed or counter-signed by a member of the attending, courtesy, or limited staff.

~~(g)~~(c) Birth certificates must be signed by the medical staff member who delivers the baby within one week of completion of the certificate. Fetal death certificates and death certificates must be signed and the cause of death must be recorded by the medical staff member with a permanent Ohio license within 24 hours of death.

~~(h)~~(d) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated within three days of the patient's visit.

~~(i)~~(e) Reports in the electronic signature system must be signed within five (5) business days of availability.

~~(j)~~(f) Queries by clinical documentation specialists requesting clarification of a patient's diagnoses and procedures will be resolved within five business days of confirmed notification of request.

~~(4)~~(3) Discharges

(a) through (g) no changes.

~~(5)~~(4) Confidentiality.

Access to medical records is limited to use in the treatment of patients, research, and teaching. All medical staff members are required to maintain the confidentiality of medical records. Improper use or disclosure of patient information is subject to disciplinary action.

~~(6)~~(5) Ownership.

Medical records of hospital-sponsored care including pathological examinations, slides, radiological films, photographic records, cardiographic records, laboratory reports, statistical evaluations, etc. are the property of the hospital and shall not be removed from the hospital's jurisdiction and safekeeping except in accordance with a court order, subpoena, or statute.

~~(7)~~(6) Records storage and security.

Hospital records, pathological examinations, slides, radiologic images, etc., shall be maintained by the hospital. Microfilms, paper, electronic tape recordings, magnetic media, optical disks, and such other acceptable storage techniques shall be used to permanently maintain patient records. In the case of readmission of the patient, all previous records or copies thereof shall be available for the use of the attending medical staff member or other health care providers.

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~~(8)~~(7) Informed consent documentation.

(a) and (b) no changes.

~~(9)~~(8) Sterilization consent.

Prior to the performance of an operative procedure for the expressed purpose of sterilization of a (male or female) patient, the attending medical staff member shall be responsible for the completion of the legal forms provided by the hospital and signed by the patient. Patients who are enrolled in the Medicaid program must have their forms signed at least 30 days prior to the procedure. Informed consent must also be obtained from one of the parents or the guardian of an unmarried minor.

~~(40)~~(9) Criteria changes.

The medical information management department shall define the criteria for record completion subject to the approval of the medical staff.

~~(44)~~(10) Entries and authentication.

Balance unchanged.

(APPENDIX XIV)

**Summary of Proposed Revisions of
The Classified Civil Service Rules
Chapters 49, 81, and 89**

Chapter 49: Procedure for adoption, amendment, or rescission of rules affecting persons in the classified civil service and opting out of sections of the Ohio Revised Code.

Adopted a new rule

- 3335-49-02 To the degree that new rules have been adopted, they supersede any statute covering the subject matter in accordance with HB 187.

Edited the existing rule (rule number change only)

- 3335-49-02 to 3335-49-**03** The Ohio state university opts out of the following provisions of the Ohio Revised Code.

Chapter 81: Reduction in work force (RIF)

Revised

- 3335-81-01 Reduction in work force.
- 3335-81-06 Retention points.
- 3335-81-08 Notice of layoff and displacement.
- 3335-81-11 Holiday, overtime and vacation payment.

Rescinded (and revised)

- 3335-81-03 Abolishment of positions.
- 3335-81-04 Order of layoff.
- 3335-81-05 Displacement procedures.
- 3335-81-07 Jurisdiction.
- 3335-81-09 Recall lists; reinstatement. (renamed Reinstatement)
- 3335-81-12 Layoff during leave.

No changes

- 3335-81-02 Reasons of economy or lack of work.
- 3335-81-10 Appeal of layoff or displacement.

Key revisions: 3335-81-01 Reduction in work force.

- Statement of rationale and documentation must be approved and on file with the Office of Human Resources prior to abolishments.

Key revisions: 3335-81-03 Abolishment of positions.

- Written plans are required when departments need to implement a RIF due to reorganization.
- If more than one employee is in the same classification, these criteria will be used to determine which individual(s) will be impacted: certification status; and then by a combination of needs of the department; skills and abilities, documented performance; and length of employment at Ohio State.
- If a unit abolishes more than one position in the same classification, the employee has the opportunity to discussion the rationale with the supervisor and human resource representative.

Key revisions: 3335-81-04 Order of layoff.

- Order of layoff will be: certification status; then a combination of skill and abilities, documented performance, and length of Ohio State employment

Key revisions: 3335-81-05 Displacement procedures.

- Individuals with documented history of poor performance (three consecutive “below meets” performance reviews) or active major corrective action will not have displacement rights.
- Displaced employees must be able to perform the minimum requirements of the job.
- Displaced employees who match qualifications of a vacant position will be placed in the vacancy. If no vacancy exists, displacement will take place.
- Displaced employees will be paid according to the target hiring range assigned to the new position or classification.
- If an employee declines placement into a vacancy or declines to displace into a position to which they are entitled, displacement rights cease.

Key revisions: 3335-81-06 Retention points.

- In cases of a tie (same retention points and continuous dates of service), performance, skills, and abilities will be considered.

Key revisions: 3335-81-07 Jurisdiction.

- Order of layoff and displacement will apply only within the jurisdiction affected by the layoff; jurisdictions are autonomous, and layoff, displacement, reinstatement, and reemployment procedures apply only with the jurisdiction affected by the layoff.
- Layoff jurisdictions are codified as follows: (1) Columbus campus, excluding the medical center; (2) Columbus campus – medical center; (3) Lima campus; (4) OARDC and ATI; (5) Marion campus; (6) Mansfield campus; (7) Newark campus; (8) Units located outside of Columbus in a county where a regional campus is located are part of that jurisdiction, otherwise, the jurisdiction is limited to that county only; and (9) Units located outside of Ohio are each their own jurisdictions.

Key revisions: 3335-81-08 Notice of layoff and displacement.

- Requires hand delivery to employee by supervisor and unit hr representative/designee when feasible.
- Effective date of displacement when a vacancy exists is 30 days.
- Effective date of displacement when a vacancy does not exist is 60 days.
- Displacement and/or reinstatement procedures may be made available via the Office of Human Resources web site.
- Includes a date the employee has the opportunity to discussion rationale for reduction with supervisor and human resource representative, if more than one position in the same classification is abolished.

Key revisions: 3335-81-09 Recall lists; reinstatement. (renamed Reinstatement)

- Employee requests reinstatement to a specific position that has been posted before the posting end date.
- Reinstatement is contingent upon successful pre-employment screening.
- Reinstatement time limit is postponed until the leave return date, not to exceed 18 months from original layoff date, for employees laid off during a leave of absence.
- Reinstatement rights cease when the affected employee: secures another OSU position; retires from the university; refuses a reinstatement position; accepts a severance benefit, should the university offer one; or 12 months after the layoff effective date; whichever comes first.

Key revisions: 3335-81-11 Holiday, overtime and vacation payment.

- When a specific return to work date has been established, vacation and compensatory time will be paid out when required by law, even if an employee requests otherwise.

Key revisions: 3335-81-12 Layoff during leave.

- An employee laid off during a leave of absence will have their reinstatement time postponed until the regular return date from the leave, not to exceed 18 months from the original layoff effective date.

Chapter 89: Definitions of Terms

- Definitions are re-lettered due to additions and deletions.
- The following definitions are added: lack of funds; lack of work; major corrective action; medical center; pre-employment screening; reorganization for efficiency; target hiring range.
- The following definitions are revised: displace or displacement; jurisdiction.

Classified Civil Service (CCS)
And the Rules Changes Process
The Ohio State University

Classified Civil Service Staff at Ohio State

According to OHR's Employee Statistical Summary for autumn 2008, Ohio State had 39, 987 employees; 5,493 were in the classified civil service. All CCS positions are listed on the Office of Human Resources Job Classifications web site at <http://hr.osu.edu/statistics/titledck/index.aspx>.

CCS employees who are certified in their positions (successfully completed probationary period) are entitled to certain job-related property rights. These property rights require that appropriate due process measures are in place, with an adequate appeals process, before an employee can be demoted, subjected to job abolishment or layoff, placed on leave for disciplinary purposes, suspended for a number of days, or discharged for appropriate cause.

Classified Civil Service Rules

CCS Rules provide the framework for classified civil service employment at Ohio State; further detail is provided through Office of Human Resources policies. Rules are subject to adoption by the Board of Trustees and become a part of the Ohio Administrative Code (section 3335).

CCS Rules Amendment Process

In December 2006, the Ohio General Assembly passed Substitute House Bill 187, an effort to reform Ohio's laws governing civil service employment. This Act gives our Board of Trustees the authority to amend provisions of CCS rules governing Ohio State employees. All CCS Rules are promulgated in accordance with section 111.15 of the Ohio Revised Code.

The Office of Human Resources (OHR) has a strong commitment to an inclusive and transparent rules change process. The amendment process for CCS rule changes takes at least 90 days to develop and refine; after the rules are finalized, university policies and practice documents must be updated to reflect the changes in the rules. The process OHR is following for these rules amendments is as follows:

1. Solicit input and advice from CCS staff through the CCS Modernization Advisory Group, and from all CCS staff through e-mail updates.
2. Solicit input and advice from the Human Resource Policy Committee, campus senior HR professionals, and content experts in the Office of Human Resources.
3. Draft rules with input and process goals in mind.
4. Solicit feedback and advice from CCS Modernization Advisory Group, Human Resource Policy Committee, and senior HR professionals.
5. Refine rules and review with Office of Legal Affairs.
6. Share rules with Communications Workers of America (required by contract 75 days in advance of public comment period).
7. Publish rules on OHR website for 30 days, soliciting feedback from CCS staff, managers of CCS staff, campus HR professionals, and the general campus community. Conduct four open forums during the 30 day period to review key changes and listen to feedback.
8. Refine the proposed rules as appropriate, based on input received during the public comment period. Solicit additional feedback and advice from various populations as needed.
9. Review final rules with the Office of Legal Affairs.

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10. Submit to the Board of Trustees for approval; after approval, the Board Office submits to the Legislative Services Commission of Ohio.
11. Update policies and practices as appropriate.
12. Implement rules, policies, and practice changes on the effective date.
13. Provide training and education on new rules, policies, and practices.

Goals in CCS Rules Amendment Process

Our goals in the CCS Rules Amendment Process are to:

- Support Ohio State's move to a **high performance culture**
- Support Ohio State's **six strategic goals**, with special attention to goal of streamlining and efficiency.
- Ensure consistency with our **institutional values**
- **Streamline** CCS processes

Planned Sequence in CCS Rules Amendment Process

FY09 – Recruitment, Selection and Appointments (effective date July 10, 2009)

FY10 – Layoff and Reduction in Force Processes (effective date January 1, 2010)

FY10 – Performance, Discipline and Disciplinary Processes (target effective date July 1, 2010)

FY11 – Classification and Compensation Plans (target effective date to be determined)

FY11/12 – Leaves (target effective date to be determined)

Definitions and opt out provisions will be updated with each set of rules

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Amendments to the *Classified Civil Service Rules*

~~3335-49-02 The Ohio state university opts out of the following provisions of the Ohio Revised Code:~~

- ~~(A) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.~~
- ~~(B) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.~~
- ~~(C) Section 124.25 of the Revised Code, formal application for examination.~~
- ~~(D) Section 124.26 of the Revised Code, eligibility lists veteran's preference – provisional employees.~~
- ~~(E) Section 124.271 of the Revised Code, provisional employees.~~
- ~~(F) Section 124.31 of the Revised Code, promotions.~~
- ~~(G) Section 124.33 of the Revised Code, transfers appeal – reimbursement of expenses.~~

3335-49-02

To the degree that new rules have been adopted, they supersede any statute covering the subject matter in accordance with HB 187.

3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

- (A) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.
- (B) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.
- (C) Section 124.25 of the Revised Code, formal application for examination.
- (D) Section 124.26 of the Revised Code, eligibility lists – veteran's preference – provisional employees.
- (E) Section 124.271 of the Revised Code, provisional employees.
- (F) Section 124.31 of the Revised Code, promotions.
- (G) Section 124.33 of the Revised Code, transfers – appeal – reimbursement of expenses.

3335-81-01 Reduction in work force.

Should a reduction in the work force become necessary due to lack of funds, lack of work, reasons of economy, or reorganization for efficiency; the office of human resources shall lay off employees and/or abolish positions. The office of human resources shall determine in which classification or classifications layoffs shall occur and the number of employees to be laid off within each classification. Before abolishments, a statement of rationale and

supporting documentation shall be prepared, reviewed, and approved, and on file with the office of human resources.

~~3335-81-03 Abolishment of positions.~~

- ~~(A) The university shall prepare and retain a statement of rationale with supporting documentation that explains the lack of continued need for a position.~~
- ~~(B) Employees may be laid off as a result of the abolishment of a position or positions, provided that the office of human resources shall, in such layoff, follow the procedures applicable to the layoff of employees as set forth in this chapter.~~

3335-81-03 Abolishment of positions.

- (A) The office of human resources, in response to documentation from the appropriate college or unit, shall approve what positions will be abolished using the following criteria:
 - (1) Positions will be selected based on the needs of the department; and
 - (2) Employees will be selected first based on certification status, and then by a combination of the following elements: skills and abilities applicable to the department's needs, documented performance, and length of OSU employment. Employees who are in an initial probationary period and not certified in any CCS title will be automatically laid off.
 - (3) If a unit abolishes more than one position within the same classification, the employee shall have the opportunity to discuss the rationale for the reduction of the employee's position with the supervisor and the human resource representative.
- (B) In cases of reorganization the department shall develop a written plan as required by the office of human resources.
- (C) Employees may be laid off as a result of the abolishment of a position or positions, provided that the office of human resources shall, in such layoff, follow the procedures applicable to the layoff of employees as set forth in this chapter.

~~3335-81-04 Order of layoff.~~

- ~~(A) The order of any layoff shall be determined first by primary appointment category, then by certification status and finally by retention point totals.~~
- ~~(B) All employees within a lower appointment category shall be laid off before any employee in the next or succeeding higher appointment category. For purpose of the application of this rule, the primary appointment categories, in the order of their priority from lowest to highest, shall be:~~

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- (1) Seasonal employees;
 - (2) Part-time regular employees;
 - (3) Full-time regular employees.
- (C) ~~Within each of the foregoing primary appointment categories, the order of layoff shall be accomplished in the following order:~~
- (1) ~~Employees serving provisionally who have not achieved certified status;~~
 - (2) ~~Employees appointed from eligible lists who have not achieved certified status;~~
 - (3) ~~Employees who have achieved certified status.~~
- (D) ~~Within each primary appointment category and within each category with respect to the status of certification, employees shall be laid off in the inverse order of their retention points as determined by the application of rule 3335-81-06 of the Administrative Code.~~

3335-81-04 Order of layoff.

The order of any layoff shall be determined first by certification status, then by a combination of the following elements: skills and abilities applicable to the department's needs, documented performance, and length of OSU employment.

3335-81-05 Displacement procedures.

- (A) ~~An employee who was laid off or whose position was abolished shall fill a vacancy or displace the employee with the fewest retention points in the order of the following classifications, provided in all instances that the employee meets the qualifications of that position:~~
- (1) ~~Within the employee's classification;~~
 - (2) ~~Within the next lower classification and each successively lower classification in the employee's classification series;~~
 - (3) ~~Within a classification that has the same or similar duties as the classification from which the employee was laid off;~~
 - (4) ~~Within the classification the employee held immediately prior to holding the classification from which the employee was laid off, provided:~~
 - (a) ~~That the previous classification is of a lower or equivalent classification;~~
 - (b) ~~The employee had achieved certified status in the former classification;~~
 - (c) ~~The employee held the classification not more than five years prior to the date on which the employee was laid off; and~~

- ~~(d) That in the event the employee's former position no longer exists in the classification held by the employee immediately prior to the present classification, or in the event that the laid off employee is prevented from displacing into the previously held classification because of a failure to meet the minimum qualifications of the previously held classification, then such employee may displace the employee with the fewest retention points in the next previously held classification, and in successive previously held classifications, provided that the requirements set forth in paragraphs (A)(4)(a) to (A)(4)(d) of this rule are met.~~
- ~~(5) If, after paragraphs (A)(1) to (A)(4) of this rule have occurred and no vacancies are available or the employee is unable to displace due to having the fewest retention points in the classification or lack of qualifications, then the employee will be laid off.~~
- ~~(B) If, after exercising displacement, an employee is subject to further layoff action, displacement shall be in accordance with the original classification from which the employee was laid off.~~
- ~~(C) Employees who elect to use displacement shall displace only those employees with fewer retention points and who are in the same or lower priority of layoff as set forth by rule 3335-81-04 of the Administrative Code.~~
- ~~(D) Employees shall notify the office of human resources of their intention to exercise displacement within five days after receipt of notice of layoff.~~
- ~~(E) Any order of displacement as set forth by this rule notwithstanding, no employee shall displace another employee whose position or classification requires special minimum qualifications, as established by a position description, parenthetical sub title, classification specifications, or by bona fide occupation qualifications, unless the employee desiring to displace another employee possesses the requisite minimum qualifications for the position.~~
- ~~(F) If, as a result of layoff or displacement, an employee is serving in a new classification, such employee shall be paid according to the pay range assigned to the new classification that most nearly corresponds to the compensation received by that employee as of the date of layoff or displacement.~~

3335-81-05 Displacement procedures.

- ~~(A) An employee who was laid-off or whose position was abolished shall fill a vacancy or displace the employee with the fewest retention points provided in all instances that the employee meets the qualifications of that position, can perform the required duties, and has met expectations in the last three annual performance reviews. Employees who have not met performance expectations in the last three annual performance reviews and who have been given specific steps for improvement, or who are on major corrective action do not have displacement rights. Displacements will occur as follows:~~
 - ~~(1) Within the employee's classification.~~

- (2) Within the next lower classification and each successively lower classification in the employee's classification series.
 - (3) Within a classification that has the same or similar duties as the classification from which the employee was laid off.
 - (4) Within the classification the employee held immediately prior to holding the classification from which the employee was laid off, provided:
 - (a) That the previous classification is of a lower or equivalent classification;
 - (b) The employee had achieved certified status in the former classification;
 - (c) The employee can perform the minimum required functions of the position at the time of placement.
 - (5) If no vacancies are available or the employee is unable to displace due to having the fewest retention points in the classification series or lack of qualifications, then the employee will be laid off.
- (B) If, after exercising displacement, an employee is subject to further layoff action, displacement shall be in accordance with the current or most recent certified classification, at the discretion of the office of human resources.
 - (C) Employees who elect to exercise displacement shall displace only those employees with fewer retention points. If an employee exercises displacement rights, the office of human resources shall first determine if a vacancy exists. If a vacancy exists and the employee meets the qualifications of the position, can perform the required duties, and has met expectations in the last three annual performance reviews, the employee will be placed in the vacancy. If no vacancy exists, displacement will occur in accordance with 3335-81-05 of the Administrative Code.
 - (D) Employees shall notify the office of human resources of their intention to exercise displacement within ten days after receipt of notice of layoff.
 - (E) No employee shall displace another employee whose position requires special minimum qualifications, as established by a position description, classification specifications, or by bona fide occupation qualifications, unless the employee desiring to displace another employee possesses the requisite minimum qualifications for the position.
 - (F) If, as a result of layoff or displacement, an employee is serving in a new position or classification, such employee shall be paid according to the target hiring range assigned to the new position or classification.
 - (G) If an employee declines placement into a vacant position for any reason, their displacement rights cease immediately; this provision may be waived at the discretion of the office of human resources.
 - (H) If for any reason an employee declines to exercise their displacement rights into a position to which they are entitled, their displacement rights cease immediately.

3335-81-06 Retention points.

- (A) The university shall compute retention points for each employee in a classification that is the subject of a layoff or displacement.
- (B) Each employee shall be assigned retention points for length of continuous service by awarding one retention point for each five hundred twenty hours (excluding overtime hours) of continuous service.
- (C) In the event two or more employees have identical retention points as computed by this rule, the employee having the shortest period of continuous service shall be laid off or displaced first. If two or more employees have identical retention points and identical dates of continuous service from which no break in service has occurred, ~~the date on which application for employment was submitted will determine the priority of layoff, priority being awarded to the earliest date.~~ In the event a tie is still unresolved, the office of human resources shall determine the order of layoff by using a reasonable basis for such determination to include skills and abilities applicable to the department's needs and documented performance.
- (D) "Continuous service" is that service unbroken by a resignation or termination from the university ~~or other state of Ohio civil service employment.~~ Continuous service for the purposes of retention points includes:
 - (1) When an employee is reinstated after a resignation or termination to the same position within twelve months, full credit for continuous service will be given for the periods of actual employment;
 - (2) ~~A transfer from one state department or agency to another or to or from the university does not constitute a break in continuous service for purposes of computing continuous service retention points;~~
 - ~~(3)~~ An authorized leave of absence does not constitute a break in service, and continuous service retention points shall continue to accumulate during the term of a leave of absence provided the employee returns to ~~state or~~ the university ~~service~~ following the leave;
 - ~~(4)~~(3) When a laid off employee is reinstated or re-employed within one year from the date of layoff, the employee shall accrue continuous service retention points during the time spent on layoff and continuous service shall remain unbroken; and
 - ~~(5)~~(4) A disability separation does not constitute a break in service. However, continuous service retention points shall not accumulate during the period of separation.
- (E) Service as a student-employee, graduate associate or temporary employee shall not be credited as service for purposes of determining continuous service retention points.

3335-81-07 Jurisdiction.

- (A) ~~For purposes of implementing layoff, displacement, reinstatement, and re-employment procedures, the Ohio state university main campus, each extended~~

~~campus and the Ohio agricultural research and development center are each separate jurisdictions.~~

- ~~(B) Notwithstanding paragraph (A) of this rule, employees who are laid off for a temporary period of up to one hundred ten consecutive days and employees who have specialized skills, knowledge or training necessary for the performance of the duties of their position, shall, in the event of layoff, constitute subjurisdictions of the main campus jurisdiction consisting of all employees who are laid off for a period of up to one hundred ten consecutive days or who have the same specialized skills, knowledge or training necessary for the performance of the duties of their positions, whichever subjurisdiction is applicable. Such employees shall be limited in the exercise of the layoff, displacement and reinstatement procedures to their subjurisdiction.~~
- ~~(C) Employees who are not within either of the subjurisdictions established by paragraph (B) of this rule cannot use the displacement or reinstatement procedures with respect to positions determined to be in either of such subjurisdictions.~~
- ~~(D) In addition to the notification requirements of rule 3335-81-09 of the Administrative Code, the notice provided to employees who are in the subjurisdictions established in paragraph (B) of this rule shall also set forth the limits of the subjurisdiction within which the employee may exercise displacement or reinstatement procedures.~~

3335-81-07 Jurisdiction.

- (A) The order of layoff and displacement shall apply within layoff jurisdictions. Each of the layoff jurisdictions, as defined in this section, is autonomous, and layoff, displacement, reinstatement, and reemployment procedures shall apply only within the jurisdiction affected by the layoff.
- (B) Layoff jurisdictions at the Ohio state university are as follows:
- (1) Columbus campus, excluding the medical center;
 - (2) Columbus campus – medical center;
 - (3) Lima campus;
 - (4) OARDC and ATI;
 - (5) Marion campus;
 - (6) Mansfield campus;
 - (7) Newark campus;
 - (8) Units located outside of Columbus in a county where a regional campus is located are part of that jurisdiction, otherwise, the jurisdiction is limited to that county only; and
 - (9) Units located outside of Ohio are each their own jurisdictions.
- (C) The layoff jurisdictions described in paragraph (B) of this rule do not apply to employees who are laid off for a temporary period of up to one hundred and ten consecutive days.

3335-81-08 Notice of layoff and displacement.

- (A) The university shall give advance written notice of layoff or displacement to each employee subject to such layoff or displacement. Such written notification shall be issued by the office of human resources and hand delivered to the employee by the employee's supervisor and the unit's human resource representative or human resource designee at work or mailed by certified mail to the last address on file with the college/department. If the notification is hand delivered, it shall be given at least fourteen calendar days before layoff and the day of hand delivery shall be the first day of the fourteen-day period. If the notification is mailed, it shall be mailed at least seventeen calendar days before layoff and the day of mailing shall be the first day of the seventeen-day period.
- (B) Each notice of layoff or displacement shall contain the following information:
- (1) The reason for layoff or displacement;
 - (2) The effective date of layoff or displacement ~~becomes effective; as follows:~~
 - (a) If the employee chooses displacement and a vacancy exists, the effective date is within a reasonable period of time to allow for a move to the position, not to exceed thirty days;
 - (b) If the employee chooses displacement and no vacancy exists, the effective date of the displacement or layoff will not exceed sixty days;
 - (3) The employee's retention points as computed pursuant to this chapter;
 - (4) The employee's option to appeal to the state personnel board of review and the time within which to file an appeal;
 - (5) A statement advising the employee of the displacement procedures and the length of time within which the employee may displace another employee;
 - (6) A statement advising the employee of the reinstatement procedures;
 - (7) Any additional information with respect to the limits of the applicable layoff jurisdiction of the employee ~~if required as specified~~ by rule 3335-81-07 of the Administrative Code;
 - (8) ~~A statement that, upon request by the employee, the office of human resources will make available a copy of the displacement and/or reinstatement procedures and/or office of human resources web site address with this information.~~
 - (9) In cases of multiple reductions in the same unit and in the same classification, a specific date the employee has the opportunity to discuss the rationale for the reduction of the employee's position with their supervisor and human resource representative.

3335-81-00 Recall lists; reinstatement.

- (A) ~~The office of human resources shall prepare a recall list for each classification in which employees are laid off. The names of all laid-off or displaced certified status employees shall appear on such lists in descending order of retention points, and the names of all provisional laid off or displaced employees shall appear on a second list in descending order of retention points. Except as provided in paragraph (C) of this rule, laid off employees shall be placed on recall lists for each classification within the employee's classification series that is equal to or lower than the classification in which the employee was employed at the time of layoff.~~
- (B) ~~An employee's name shall remain on the appropriate recall list or lists for a period of one year beginning from the date the employee was first laid off or displaced from the original classification. During this period, colleges/departments may not hire, promote or transfer into any classification for which a recall list exists until all persons on the recall list applicable to that classification are reinstated or decline the offered position.~~
- (C) ~~An employee who does not exercise the option to displace, as provided by rule 3335-81-05 of the Administrative Code, shall be listed on the recall list for the classification from which the employee was laid off or displaced but shall not be listed for reinstatement in other classifications in the employee's classification series that are equal to or lower than the classification from which the employee was laid off or displaced.~~
- (D) ~~Each employee recalled from layoff shall be notified by certified mail of the offer of reinstatement. The notification of reinstatement shall include a statement that refusal of reinstatement shall result in removal of the employee's name from the recall list. Each recalled employee shall have ten calendar days from the date of the notification in which to respond to the notice or return to work. In the absence of extenuating circumstances (e.g., illness, injury, absence from city or state or other good cause as determined by the office of human resources) that prevented the employee from responding or returning to work within the foregoing time limit, the university may grant a reasonable extension, not to exceed sixty days. In the absence of extenuating circumstances, an individual not accepting or declining reinstatement within ten days shall be deemed to have declined reinstatement for purposes of removal from the recall list.~~
- (E) ~~Notification of recall may be delivered to an employee by other than certified mail if circumstances created by temporary layoffs and/or emergency situations dictate otherwise. Regardless of the method of delivery of the recall notification, the period in which to return to work shall begin with the date of receipt of such notification.~~
- (F) ~~An employee who declines reinstatement to a classification lower in the classification series than the classification from which the employee was laid off or displaced shall be removed from the recall list applicable to the offered classification and any recall lists for classifications lower in the classification series. The employee shall thereafter be eligible only for reinstatement to a classification higher than the declined reinstatement classification, up to and including the classification from which the employee was laid off or displaced.~~
- (G) ~~Employees who have completed their probationary periods at the time of layoff are not required to serve probationary periods when they are reinstated. Employees who are serving probationary periods at the time of layoff must serve a new probationary period upon reinstatement.~~

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- (H) ~~The names of employees not removed from recall lists pursuant to paragraphs (A) to (E) of this rule shall be removed from the recall lists one calendar year after the initial date of layoff.~~

3335-81-09 Reinstatement.

- (A) Certified employees who are laid off from the university can exercise their reinstatement rights within their jurisdiction by written notification to the office of human resources if a position is posted in the classification from which they were laid off. If more than one employee indicates reinstatement interest in a position, the employing unit shall consider skills and abilities applicable to the employing unit's needs and documented performance.
- (B) An employee may exercise reinstatement rights for twelve months beginning from the layoff effective date. During this period, jurisdictional units may not hire or promote into any classification for which a laid off employee has indicated an interest in reinstatement; this does not apply to reclassifications. Reinstatement is contingent upon successful pre-employment screening.
- (C) A laid off employee must notify the office of human resources of their reinstatement interest before the posting end date.
- (D) An affected employee's reinstatement rights will cease immediately upon the earliest of:
- (1) Securing another OSU position;
 - (2) Retiring from the university;
 - (3) Refusing a reinstatement position; or
 - (4) At the end of twelve months following the layoff effective date.
- (E) In the event that the university offers a severance benefit, and the employee accepts the benefit, reinstatement rights will cease.
- (F) Unsuccessful completion of any pre-employment screening for a specific reinstatement position will result in denial for the position. An additional reinstatement opportunity may be granted at the discretion of the office of human resources.
- (G) Employees who have completed their probationary periods at the time of layoff are not required to serve probationary periods when they are reinstated to the same classification.
- (H) Employees who are certified in a classification and are serving a probationary period in a new classification at the time of layoff must serve a new probationary period upon reinstatement.

3335-81-11 Holiday, overtime and vacation payment.

~~Payment for earned but unused vacation, payment of any holiday pay due, and payment of any overtime and/or compensatory time will be made concurrent with the final pay settlement at the time of layoff issued in accordance with university policies.~~ However, when a specific return to work date has been established and upon request from the employee, vacation and compensatory time due will not be paid unless required by law. In

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instances of job abolishment where no return to work is anticipated, all vacation, holiday pay and overtime must be paid out at the time of the layoff.

~~3335-81-12 Layoff during leave.~~

- ~~(A) Employees on vacation or any type of leave of absence may be laid off or displaced as any other employee and retain their ability to be reinstated or re-employed.~~
- ~~(B) An employee who is laid off during a leave of absence may accept or refuse an offer of reinstatement while the leave is still active. If the employee accepts the offer of reinstatement, the employee's leave shall be terminated. If the employee refuses the offer, the remainder of the one year reinstatement time limit is postponed until the regular termination of leave date.~~

3335-81-12 Layoff during leave.

- (A) Employees on vacation or any type of leave of absence may be laid off or displaced as any other employee and retain their ability to be reinstated.
- (B) An employee who is laid off during a leave of absence will have their reinstatement time limit postponed until the regular return date from the leave, not to exceed eighteen months from the original layoff effective date.

3335-89-01 Definition of terms.

For the purposes of Chapters 3335-49 to 3335-89 of the Administrative Code, the following terms are defined as follows:

- (A) "Abolishment" - the elimination of a position due to lack of funds, lack of work, reasons of economy, or a reorganization for efficiency.
- (B) "Appointing authority" - the board of trustees for the university has delegated its authority regarding civil service employment matters to the vice president for human resources.
- (C) "Appointment" - the administrative process of placing a university employee on the payroll.
- (D) "Base rate of pay" - the actual salary or wage an employee receives for services rendered within the pay range of the classification.
- (E) "Broadbanding" - one of the university's classification and compensation systems characterized by broader classifications, pay ranges, simplified classification administration, and market based compensation administration.
- (F) "Certified status" - a classified civil service status obtained for a specific classification upon satisfactory completion of the applicable probationary period or, when there is no probationary period, upon completion of 180 days in the specific classification with satisfactory performance.
- (G) "Classification" - common name for a group of positions sufficiently related with respect to duties, responsibilities, authority and qualifications so that the same descriptive classification title and same pay range may be used for each.

- (H) "Classification plan" - a system of classifications or series of jobs, with a specification and pay range assignment for each classification.
- (I) "Classified civil service" – all positions with a title under the Ohio state university's classified civil service title group, found on the office of human resources web site. Any position not included in this group is not classified civil service.
- (J) "Day" - unless otherwise specified, "day" means one calendar day.
- (K) "Demotion" - placement of an employee in a classification that has a lower pay range than that previously held.
- (L) "Displace" or "displacement" - the exercise of the procedures outlined in Chapter 3335-81 of the Administrative Code that results in the substitution of one employee by another employee with higher retention points who can perform the required duties, have met expectations in the last three annual performance reviews, and are not on major corrective action.
- (M) "Emergency appointment" - an appointment to a position to meet an emergency situation, an exception from civil service rules, not to exceed a maximum of 179 days.
- (N) "For cause" – a type of termination from employment for one or more of the following reasons: incompetency, inefficiency, dishonesty, drunkenness, immoral conduct, insubordination, discourteous treatment of the public, neglect of duty, violation of this chapter or the rules of the director of administrative services or the commission, any other failure of good behavior, any other acts of misfeasance, malfeasance, or nonfeasance in office, or conviction of a felony.
- (O) "Full-time employment" - employment where the work schedule is normally forty hours per week.
- (P) "Intermittent employment" - an appointment which serves at the discretion of the appointing authority and where the employee works irregular hours or days on an as-needed basis.
- (Q) "Jurisdiction" - the limited location in which procedures for layoff, displacement, ~~recall,~~ and reinstatement ~~and re-employment~~ may be exercised; ~~the main The Columbus campus, excluding the medical system; the health system and the James cancer hospital and Solove research institute, the medical center;~~ each regional campus; ~~and the agricultural technical institute/ and Ohio agricultural research and development center~~ are each separate and distinct jurisdictions, ~~except when outlying locations are within 50 miles of each other or a campus, in which case those locations comprise one jurisdiction.~~ Units located outside of Columbus in a county where a regional campus is located are part of that jurisdiction, otherwise, the jurisdiction is limited to that county only. Units located outside of Ohio are each their own jurisdictions.
- (R) "Lack of funds" – a current or projected deficiency of funding to maintain current, or to sustain projected, levels of staffing and operations. A lack of funds shall be presumed for a position assigned to an employee who works under a grant if it is reduced or withdrawn.

- ~~(S)~~ (R) (T) “Lack of work” – a current or projected decrease in workload that requires a reduction of current or projected staffing levels in the organization or its structure.
- ~~(R)~~(T) “Leave of absence” - temporary separation from active pay status with the employee generally retaining employment status and seniority.
- ~~(S)~~(U) “Licensed practitioner” - a physician, psychiatrist, or psychologist who is licensed to perform medical or psychological examinations.
- ~~(V)~~ (V) “Major corrective action” – any corrective action at the third level or above or in accordance with collective bargaining agreements.
- ~~(W)~~ (W) “Medical center” – includes the James cancer hospital and Solove research institute, office of health sciences and college of medicine, OSU Harding hospital, OSU primary care network, OSU rehabilitation services at Dodd hall, Ross heart hospital, shared services, specialty care network, university hospital east, and university hospital.
- ~~(T)~~(X) “Original appointment” - an individual's first classified civil service appointment with the university.
- ~~(U)~~(Y) “Parenthetical sub-title” - a group of positions logically falling within a single classification, but distinguished from other positions within that classification by the performance of specific functions or duties requiring specialized skill, knowledge or training.
- ~~(V)~~(Z) “Part-time employment” - employment where the work schedule is normally less than forty hours per week.
- ~~(W)~~(AA) “Pay range” - a division of a pay plan to which classifications are assigned.
- ~~(X)~~(BB) “Position” - a specific job requiring the performance of certain duties and responsibilities by an employee.
- ~~(CC)~~ (CC) “Pre-employment screening” – process of collecting information about individuals to assess job qualifications or fitness for duty. Specific examples include background checks, drug tests, and declaration of material assistance, among others.
- ~~(Y)~~(DD) “Probationary period” - a period of time at the beginning of an original appointment, a promotion, or a lateral change from one classification to another that constitutes a trial or testing period for the employee, during which the employee may be terminated or returned to the former classification.
- ~~(Z)~~(EE) “Promotion” - placement of an employee in a vacant position in a classification that has a higher pay range than that previously held.
- ~~(AA)~~(FF) “Reassignment” - an involuntary temporary or permanent move of employment within the same or similar classification and/or work location within the same jurisdiction of the university.
- ~~(BB)~~(GG) “Reclassification” - the act of changing the classification of an existing occupied position.

~~(CC)~~(HH) "Reduction in force" - a decrease in the number of positions at the university's initiative due to a lack of funds, lack of work, reasons of economy, or reorganization for efficiency.

~~(DD)~~(II) "Regular employment" - employment which customarily requires the services of an employee on a regularly scheduled and continuing basis.

~~(EE)~~(JJ) "Reinstatement" - the act of returning a former employee to the same or similar position within the university classified civil service, following a period of not more than one year of separation.

(KK) "Reorganization for efficiency" – current or projected decrease in workload that requires a reduction of current or projected staffing levels in an organizational structure; change in the nature of the work or direction or purpose of the unit; or elimination of a unit.

~~(FF)~~(LL) "Seasonal employment" - regular employment where the service reoccurs for a specified period of time during a particular time of the year.

~~(GG)~~(MM) "Specification" - a composite of the duties and requirements of a classification.

~~(HH)~~(NN) "Suspension" - the interruption of an individual's employment and compensation for a fixed period of time for reasons of discipline.

(OO) "Target hiring range" - is established prior to posting a position based upon budgeted funds for the position, identified skills and/or experience, salaries paid within the college or vice president unit for similar positions, organizational scope and an assessment of the relevant competitive market. The target hiring range should normally have a spread of \$3,000 to \$8,000; the range may vary based on the circumstances at the time of posting.

~~(HH)~~(PP) "Temporary employment" - an appointment that serves at the discretion of the appointing authority and:
(1) Is for a limited duration;
(2) Is for a specific project;
(3) Augments regular staff due to increased work loads or staff shortages; or
(4) Replaces a regular employee during an absence due to illness, leave of absence or vacation.

~~(JJ)~~(QQ) "Termination" - the involuntary ending of an employee's employment with the university.

~~(KK)~~(RR) "Transfer" - a voluntary move of employment as a result of an application for a different position.

~~(LL)~~(SS) "Working suspension" - a suspension where the individual's employment and compensation are not interrupted, but for the purposes of progressive corrective action, is equal in weight to a regular suspension.

(APPENDIX XV)



The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - University Development
 as of September 30, 2009

	Fundraising Activity	Goal	% Achieved
Outright Gifts and Pledges			
Cash and Securities	\$13,209,880		
Real Estate	\$0		
Gifts-in-Kind	\$411,155		
Pledges	\$10,514,585		
Total Outright Gifts and Pledges	\$24,135,640	\$164,720,258	14.65%
Planned Gifts			
Revocable Planned Gifts	\$10,667,695		
Irrevocable Planned Gifts	\$50,000		
Total Planned Gifts	\$10,717,695	\$59,865,820	17.90%
Private Grants (OSP)	\$20,028,400	\$75,413,922	26.56%
Total Fundraising Activity	\$54,881,735	\$300,000,000	18.29%
		Time Elapsed	25.00%



 The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - Unit
 as of September 30, 2009

Unit	Outright Gifts and Pledges	Planned Gifts	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$523,360	\$4,962,694	\$1,794,476	\$7,280,529	\$28,118,000	25.89%
Athletics	\$8,984,890	\$30,000	\$0	\$9,014,890	\$41,094,000	21.94%
Business (Fisher College of)	\$565,995	\$144,861	\$0	\$710,856	\$12,333,833	5.76%
Cancer	\$3,510,691	\$1,001,490	\$1,736,712	\$6,248,893	\$28,430,090	21.98%
Dentistry (College of)	\$601,990	\$550,000	\$127,340	\$1,279,330	\$4,402,315	29.06%
Education and Human Ecology (College of)	\$124,485	\$460,583	\$14,980	\$600,048	\$8,085,978	7.42%
Engineering (College of)	\$1,692,777	\$658,000	\$6,229,841	\$8,580,618	\$35,928,213	23.86%
Food, Agriculture and Enviro Sciences (College of)	\$711,094	\$90,000	\$1,682,171	\$2,483,265	\$25,937,471	9.57%
Heart	\$165,297	\$550,000	\$961,808	\$1,677,105	\$2,430,000	69.02%
John Glenn School of Public Affairs, The	\$70,896	\$0	\$119,870	\$190,766	\$775,000	24.61%
Kirwan Institute for the Study of Race & Ethnicity	\$170,000	\$0	\$0	\$170,000	\$3,000,000	5.67%
Law (Michael E. Moritz College of)	\$176,974	\$0	\$0	\$176,974	\$8,737,697	2.03%
Medical Center	\$853,918	\$2,300	\$2,517,364	\$3,373,582	\$31,770,360	10.62%
Medicine (College of)	\$273,995	\$0	\$1,762,735	\$2,036,730	\$6,526,080	31.21%
Neurosciences	\$151,244	\$1,500,000	\$1,076,030	\$2,727,274	\$9,500,000	28.71%
Nursing (College of)	\$141,044	\$0	\$1,065	\$142,109	\$2,284,565	6.22%
Office of Academic Affairs	\$679,204	\$288,664	\$58,320	\$1,026,188	\$11,397,171	9.00%
Office of Student Life	\$1,223,154	\$0	\$0	\$1,223,154	\$1,884,038	64.92%
Ohio State University Alumni Association	\$40,697	\$81,000	\$0	\$121,697	\$414,000	29.39%
Optometry (College of)	\$21,472	\$0	\$311,006	\$332,478	\$1,141,750	29.12%
OSU Lima	\$30,379	\$0	\$0	\$30,379	\$156,000	19.47%
OSU Mansfield	\$26,475	\$0	\$0	\$26,475	\$670,886	3.95%
OSU Marion	\$211,527	\$0	\$0	\$211,527	\$1,084,000	19.51%
OSU Newark	\$21,337	\$0	\$0	\$21,337	\$983,837	2.17%
Pharmacy (College of)	\$109,770	\$78,000	\$348,091	\$535,861	\$2,198,000	24.38%
Public Health (College of)	\$12,075	\$0	\$215,568	\$227,643	\$2,128,545	10.69%
Social Work (College of)	\$75,074	\$0	\$18,000	\$93,074	\$675,000	13.79%
University Libraries	\$291,380	\$0	\$0	\$291,380	\$2,455,000	11.87%
University-wide Fundraising	\$982,073	\$130,104	\$25,027	\$1,137,204	\$8,297,079	13.71%
Veterinary Medicine (College of)	\$210,261	\$190,000	\$1,027,996	\$1,428,257	\$9,309,092	15.34%
Wexner Center for the Arts	\$879,808	\$0	\$0	\$879,808	\$3,455,000	25.48%
WOSU Public Stations	\$602,295	\$0	\$0	\$602,295	\$4,397,000	13.70%
Total	\$24,135,620	\$10,717,695	\$20,028,400	\$54,881,715	\$300,000,000	18.29%

Time Elapsed 25.00%



The Ohio State University Foundation
 FY 2010 Cash Flow Report

Philanthropic Receipts - University Development

as of September 30, 2009

	7/1/2009 - 9/30/2009	7/1/2008 - 9/30/2008	% Change
Outright Gift Receipts			
Cash and Securities	\$13,209,880	\$15,876,172	-16.79%
Real Estate	\$0	\$0	
Gifts-in-Kind	\$411,155	\$880,091	-53.28%
Total Outright Gift Receipts	\$13,621,035	\$16,756,263	-18.71%
Pledge Receipts			
Payments on Current Year Pledges	\$636,015	\$2,631,286	-75.83%
Payments on Prior Year Pledges	\$4,590,630	\$2,306,947	98.99%
Total Pledge Receipts	\$5,226,645	\$5,132,363	1.84%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$514,262	\$175,897	192.37%
Payments on Prior Year Revocable Gifts	\$5,395,530	\$1,108,113	386.91%
Irrevocable Gift Receipts	\$50,000	\$0	
Total Planned Gift Receipts	\$5,959,792	\$1,284,010	364.15%
Private Grants (OSP)	\$20,028,400	\$20,466,418	-2.14%
Total Fundraising Receipts	\$44,835,873	\$43,639,054	2.74%



The Ohio State University Foundation

Campaign Planning: Fiscal Year 2010

Planning Activity	2009						2010						
	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Refine University Case Statement													
Recruit Unit Campaign Committees													
Update Unit Campaign Goals													
Draft Unit Case Statements													
Test Unit Case Statements													

(APPENDIX XVI)

**AUTHORIZATION FOR THE OHIO STATE UNIVERSITY TO AMEND AND RESTATE
THE SUPPLEMENTAL RETIREMENT 403(B) ANNUITY PLAN**

SUMMARY

Background on the Plan:

The Ohio State University Supplemental Retirement 403(b) Annuity Plan is a voluntary plan designed to assist faculty and staff in supplementing their retirement savings. It allows employees to contribute a portion of their compensation to the Plan and exclude the contribution from taxable income for federal and state tax purposes. In addition, the University is permitted to make employer contributions to the Plan.

Each participant may choose to invest his or her account balances in one of a number of investment alternatives. Those investment alternatives currently are provided by 13 different vendors. Over 11,000 faculty and staff contribute to the Plan.

The Plan is subject to rules described in Section 403(b) of the Internal Revenue Code. In July 2007, the Internal Revenue Service issued final regulations for 403(b) plans. The final regulations are the first comprehensive revisions to the tax rules affecting 403(b) plans since 1964. The final regulations generally became effective January 1, 2009.

Under these regulations, the IRS requires that there be a written plan containing all material terms and conditions for eligibility, benefits, limitations, contracts available under the plan, time and form of distribution, and any optional provisions (such as loans and hardship distributions). The written plan document must be in place by December 31, 2009. Although the University has a written plan document, some modifications are necessary to comply with these final regulations. Therefore, the University is amending and restating its current Plan.

Purpose of the Resolution:

As was the case with previous Board authorization regarding the Plan, this resolution clarifies the authority of the Vice President for Human Resources, in consultation with the Office of Legal Affairs, to make the necessary or advisable changes to the Plan and authorizes the Senior Vice President for Business and Finance to sign the amended and restated Plan and any other documents needed to carry out the resolution. Outside counsel, the Office of Human Resources and the Office of Legal Affairs are working to complete the plan by the end of the calendar year. Because the Board does not meet again until February 2010, the resolution adds a provision for the Executive Vice President and Provost and the Chair of the Board's Fiscal Affairs Committee to review the revised Plan, before it is signed by the Senior Vice President for Business and Finance.

(APPENDIX XVII)

**The Ohio State University
Office of Human Resources**

Paid Disaster Leave Benefit – Supplemental Information

The Ohio State University Office of Human Resources is preparing a Paid Disaster Leave Benefit Plan to be available when a pandemic or other major disaster has been declared and the *Disaster Preparedness and University State of Emergency Policy* has been activated.

Other large universities have experienced floods, hurricanes and other disasters, and the potential of a widespread pandemic is also present. The first priority is to retain essential personnel at work, and to determine all possible methods to maintain productivity of other faculty and staff (alternate locations, telecommuting, and different job responsibilities, as examples).

For those who cannot work after any and all assignable work is exhausted, and for a disaster that may last a period of a few weeks or longer, a program of maintaining some level of compensation and benefits support is preferable to widespread layoffs, loss of talent to other employers, and payment of unemployment benefits.

The program is intended to:

- Apply only to a true disaster; short term weather closings (e.g. snow emergencies) would not be included
- Be provided for regular staff and faculty who are prevented from any and all assignable work due to the declared university disaster; assigned work may be completely different than normal responsibilities
- Emphasize identifying other means to work as the top priority, through such means as telecommuting, alternate locations, etc.; compensation support is not an entitlement
- Include the utilization of the faculty or staff member's accrued leave balance in combination with university sponsored compensation;
- Provide financial support, which may be at a reduced level of compensation for those without assignable work

Faculty and regular staff who are unable to work due to reasons unrelated to the pandemic or disaster would not be eligible.

Next Steps: This resolution is to provide interim authority to the president of the University; a group is working to identify specific program parameters and will return to next meeting of the Board of Trustees with a proposal approved by University leadership.

(APPENDIX XVIII)



Chemical and Biomolecular Engineering and Chemistry Building

OSU-090581

Requesting Agency(s): CHEMICAL ENGINEERING

Requesting Agency(s): CHEMISTRY

Location(s): See Project Information

ASF/0 GSF Age:

Description/Scope:

This project will construct a highly efficient, functional and collaborative facility with appointments that support modern chemical and biomolecular sciences and will provide space for the Departments of Chemical and Biomolecular Engineering and Chemistry. The facility will be approximately 198,000 SF and include research laboratories, laboratory support spaces, classrooms, and offices.

The new facility will be located on the sites currently occupied by Boyd Laboratory, Haskett Hall, Johnston Laboratory and the Aviation Building. The condition and functionality assessments of these buildings, completed as part of the One Ohio State Framework Study, indicated suboptimal outcomes of repurposing and a low return on additional investments in these facilities. The selected site addresses \$22M in deferred maintenance; reduces operating costs; creates better alignment with a science and engineering neighborhood; provides more optimal future adjacencies; and supports the "no net new academic space" principle. The relocation of building occupants, demolition and site preparation will be accomplished as a separately-funded project.

Approval is requested to enter into professional services contracts to begin the design for the project. Design is currently estimated at \$18.1M with a conceptual total project budget estimated at \$126.0M. The total project budget will be updated at the conclusion of design and when construction approval is requested.

Source of Funds:	Amount
HB 562 Line Item Appropriations	\$13,860,000.00
Future Capital Appropriations	\$83,640,000.00
Development - Math & Physical Sciences	\$11,000,000.00
Development - Engineering	\$17,500,000.00
Total - Conceptual Budget:	\$126,000,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Services Approved by BoT	\$18,100,000.00	10/29/2009		
DESIGN				
Schematic Design Approval		08/19/2010		
Design Dev Document Approval		03/24/2011		
Construction Document Approval		02/20/2012		
BIDDING				
Bid Opening		06/14/2012		
CONSTRUCTION				
Award of Contracts		09/13/2012		
Construction Start		09/17/2012		
Completion		12/01/2014		

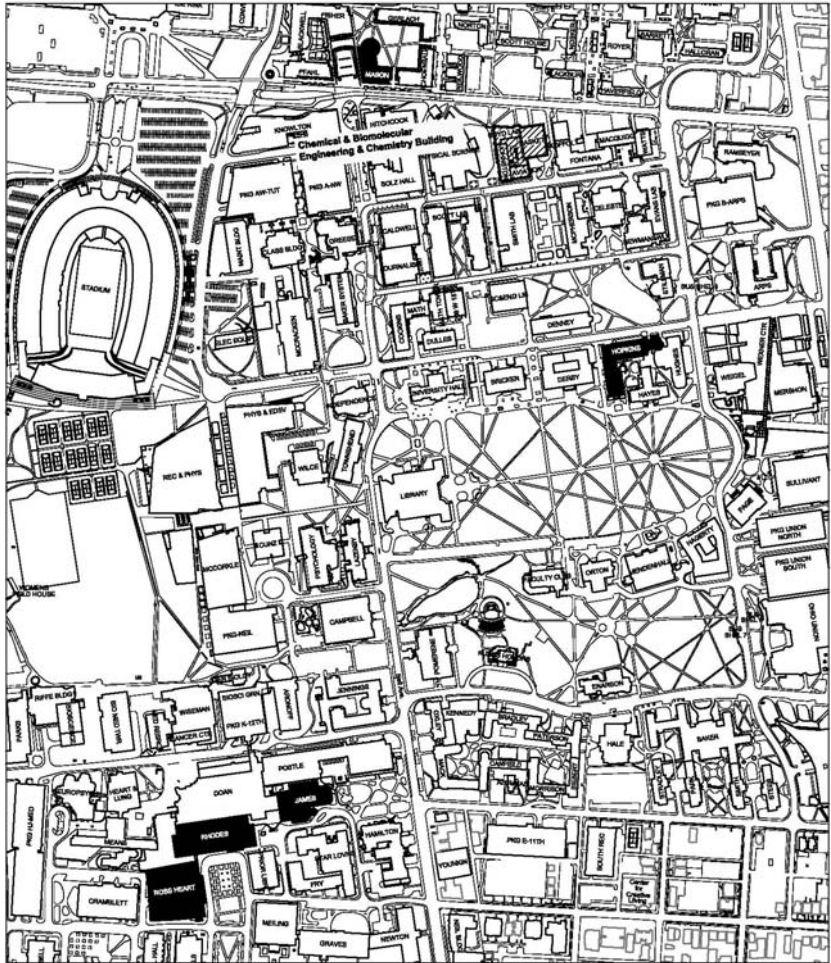
Project Team:

Project Manager: Faye Bodyke

Contracts Administrator: Laura Kembitzky

Core and Medical Campus Projects

- CBEC – Located on the Boyd/Haskett/Johnston/Aviation site
- Hospital Kitchens Renovation – Located in Ross HH, the James and Rhodes
- Mason Hall – First and Second Floor Renovation
- Hopkins Hall Mechanical System Improvements



Office of Administration and Planning / Board of Trustees Meeting

October 29, 2009





Hopkins Hall Mechanical System Improvements

OSU-071589

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Hopkins Hall, James R.

67,526 ASF / 108,554 GSF Age: 1959

Description/Scope:

This project will replace mechanical systems throughout Hopkins Hall, including HVAC, radiant piping, fire alarm, and HVAC controls. The oldest wing of Hopkins Hall does not have any HVAC systems and these will be added as part of this project. This project will address approximately \$1.2M in deferred maintenance.

The building has several tenants and programs, primarily in the College of the Arts. Project work will be phased as some of these programs must remain in the building and are unable to relocate during construction and installation of the mechanical systems.

As a separate project, the building is having the window glazing system replaced. The professional services team for this project will need to coordinate with the window glazing project regarding the perimeter hot water radiation and ceiling systems.

Source of Funds:	Amount
HB 562 Columbus Basic Renovation	\$3,870,000.00
HB 496 Columbus Basic Renovation	\$1,798,290.00
Total:	\$5,668,290.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Service Approved by BoT	\$800,000.00	10/29/2009		
DESIGN				
Schematic Design Approval		12/09/2010		
Design Dev Document Approval		02/28/2011		
Construction Document Approval		10/31/2011		
BIDDING				
Bidding Approved BoT	\$5,168,290.00	10/29/2009		
CONSTRUCTION				
Construction Start		03/26/2012		
Completion		12/11/2012		

Project Team:

Project Manager: Charlie Corner

Contracts Administrator: Laura Kembitzky



Hospital Kitchens Renovation

OSU-091575

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 **ASF** / 480,976 **GSF** **Age:** 1979

Location(s): James Cancer Hosp B. Solove Res Inst

116,384 **ASF** / 265,423 **GSF** **Age:** 1990

Location(s): Ross Heart Hospital, Richard M

106,654 **ASF** / 0 **GSF** **Age:**

Description/Scope:

This project will renovate the existing patient and cafe food kitchens serving University Hospitals in Rhodes Hall, the James Cancer Hospital and the Ross Heart Hospital.

Renovations will take place over several phases and several years. Phases one through three in FY 2010 will renovate the Chilled Production Kitchen in Rhodes; Hospitality Center #1 in Rhodes; and Hospitality Center #2 in the James.

Phases four and five in FY 2011 will renovate Hospitality Center #4 in Ross and Hospitality Center #3 in Rhodes.

Phases six and seven in FY 2012 will renovate and expand the dishroom in Rhodes and renovate Seasons Cafe Senvry/Service Area in Rhodes.

Approval is requested to enter into professional services contracts to begin the design for the project. Design is currently estimated at \$1.3 with a conceptual total project budget estimated at \$10.8M. The total project budget will be updated at the conclusion of design and when construction approval is requested.

Source of Funds:	Amount
Auxiliaries-OSUMC Health Systems	\$10,745,694.00
Total:	\$10,745,694.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Services Approved by BoT	\$1,300,000.00	10/29/2009		
DESIGN				
Arch/Engr Contract		01/29/2010		
Construction Document Approval (Phases 1-3)		08/25/2010		
Construction Document Approval (Phases 4-5)		02/02/2011		
Construction Document Approval (Phases 6-7)		02/01/2012		
BIDDING				
Bid Opening (Phases 1-3)		11/03/2010		
Bid Opening (Phases 4-5)		03/07/2011		
Bid Opening (Phases 6-7)		03/05/2012		
CONSTRUCTION				
Construction Start (Phases 1-3)		02/09/2011		
Completion (Phases 1-3)		11/23/2011		
Construction Start (Phases 4-5)		06/13/2011		
Completion (Phases 4-5)		12/05/2011		
Construction Start (Phases 6-7)		06/11/2012		
Completion (Phases 6-7)		01/14/2013		

Project Team:

Project Manager: Corrie Feldmann

Contracts Administrator: Megan Balonier



Mason Hall - First and Second Floor Renovation

OSU-100217

Requesting Agency(s): BUSINESS, MAX M FISHER COLLEGE OF

Location(s): Mason Hall, Raymond E

36,449 ASF/68,027 GSF Age: 1999

Description/Scope:

This project will renovate the first and second floors and a portion of the third floor of Mason Hall for the Fisher College of Business. Mason Hall is the business resources building and includes a reading room, conference lab, computing and information resources, and a media rotunda that features monitors broadcasting news. A study was recently completed to inform the project scope. Approximately 25,000 SF will be renovated.

The project will renovate the Student Resource Center on the first floor, creating several large conference and meeting rooms, breakout study rooms, and large reading rooms. The project will also provide enhancements to the lobby to allow for a coffee/cafe vendor.

Second floor renovations will include offices and conference rooms for various FCOB departments as well as the transformation of a large open, gathering area into a major tiered classroom.

Some areas of the third floor will be renovated for study and research as well.

Source of Funds:	Amount
General Funds-Business	\$5,974,259.00
Total:	\$5,974,259.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Services Approved by BoT	\$900,000.00	10/29/2009		
DESIGN				
Construction Document Approval		07/24/2010		
BIDDING				
Bidding Approved BoT	\$5,474,259.00	10/29/2009		
CONSTRUCTION				
Construction Start		12/21/2010		
Completion		05/20/2011		

Project Team:

Project Manager: Alex Flores

Contracts Administrator: Melissa Griffin

October 29, 2009 meeting, Board of Trustees

(APPENDIX XIX)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

October 28, 2009

**LONG-TERM FACILITIES LEASE AND AMENDED DEVELOPMENT AGREEMENT
BETWEEN THE OHIO STATE UNIVERSITY AND SCITECH
COLUMBUS, OHIO**

Description of Proposed Project

SciTech, a not for profit corporation, has a current Development Agreement with The Ohio State University to manage and develop research facilities on the University's campus and now desires to expand the land leased to SciTech from the University on which to design and construct a building adjacent to and supporting other functions presently located at 1320 Kinnear Road, in Columbus, Ohio. The proposed expansion is in line with the present development agreement.

In furtherance of SciTech's proposal, the University will enter into a Facilities Lease with SciTech detailing the terms for use of land and defining the relationship with the University.

In conjunction with this Facilities Lease, the Development Agreement between The Ohio State University and SciTech will also be amended to reflect the inclusion of this additional land for lease by SciTech.

Location and Description

The land is adjacent to and immediately south of the existing ElectroScience Laboratory Building at 1320 Kinnear Road. The land to be leased is approximately 2.5 acres, upon which a 40,580 square foot building will be constructed by SciTech.

Terms of Lease

The long-term facilities lease has not been finalized yet, however, the principal terms of the Lease call for a lease term of forty (40) years with renewal provisions, both consistent with the Development Agreement. Also consistent with the Development Agreement and all other SciTech leases with the University, the annual rent to be paid by SciTech to the University will be one dollar (\$1.00).

(APPENDIX XX)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

LAND LEASE

THE STATE OF OHIO,
OARDC/ATI, AND
SCHMACK BIOENERGY
WOOSTER, OHIO 44691

Description of Proposed Project

Schmack Bioenergy, an Ohio limited liability company, has an ongoing research relationship with OARDC and has approached the University with a proposal to construct, operate and maintain a commercial biodigester to convert waste to energy on the campus of OARDC at Wooster, Ohio. This project is an extension of the existing relationship with Schmack.

Schmack Bioenergy proposes to construct an EcoFarm System 550 biodigester at the Wooster campus. The biodigester will convert biomass, in the form of animal, plant and food waste, using the anaerobic biodigester process to make energy. Schmack Bioenergy will commercially operate the biodigester. OARDC and ATI will collaborate with Schmack Bioenergy to create new research opportunities, new educational programs and outreach demonstrations of the conversion of waste to energy. Schmack Bioenergy currently employs interns from ATI, is participating with ATI in the NSF invited proposal for a new alternative energy curriculum, funds laboratory support by OARDC's department of Food, Agricultural and Biological Engineering, and is currently collaborating on grant proposals to the Third Frontier and to the Air Force. In addition, the location of a biodigester at OARDC will provide infrastructure to support new research and provide a potential source for renewable energy in the form of electricity, gas, heat and compressed natural gas.

The University will enter into a land lease and collaborative agreement with Schmack Bioenergy detailing the terms for use of land and defining the relationship with the University.

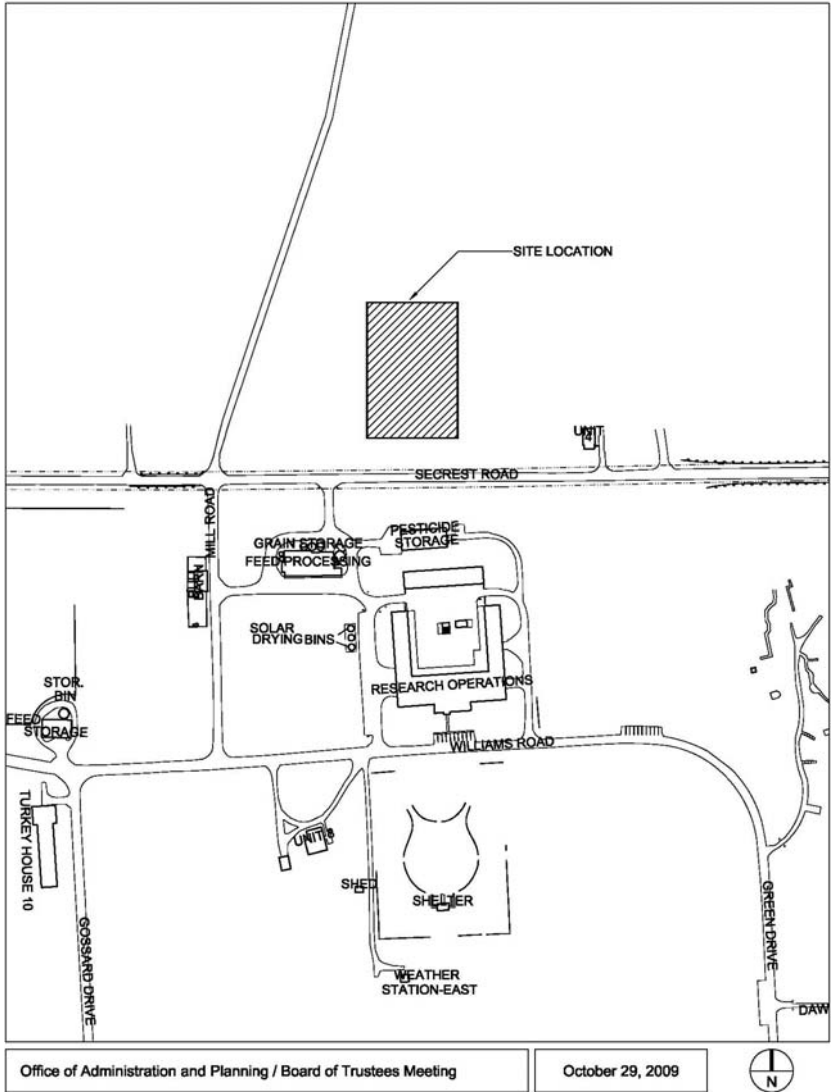
Terms of Lease

The lease terms have not been completely negotiated between the parties. A term of five years with a renewal provision for five years has been proposed. The rent to be paid by Schmack Bioenergy is to be one hundred dollars (\$100) per year. The site for the biodigester has been finally determined; Schmack Bioenergy and OARDC have worked with University planners to resolve issues of siting and infrastructure. The lease will be a net lease with Schmack Bioenergy bearing all costs of utilities, maintenance and other costs associated with operation of the biodigester.

Schmack Bioenergy will bear all costs of construction, including site preparation, obtaining permits and construction of new roads, infrastructure and the biodigester. Bearing all costs of maintenance and operation of the biodigester, Schmack Bioenergy will maintain and operate daily operations of the biodigester, securing biomass, handling waste and effluent from the biodigester and the associated lease site. Schmack Bioenergy will assume all liability and risk from the operation of the biodigester and will be responsible for appropriate environmental safe guards.

Wooster Campus

- OARDC - Schmack Biodigester



Office of Administration and Planning / Board of Trustees Meeting

October 29, 2009



October 29, 2009 meeting, Board of Trustees

(APPENDIX XXI)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

SUBLEASE

**BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
ELECTROSCIENCE LABORATORY
COLUMBUS, OHIO**

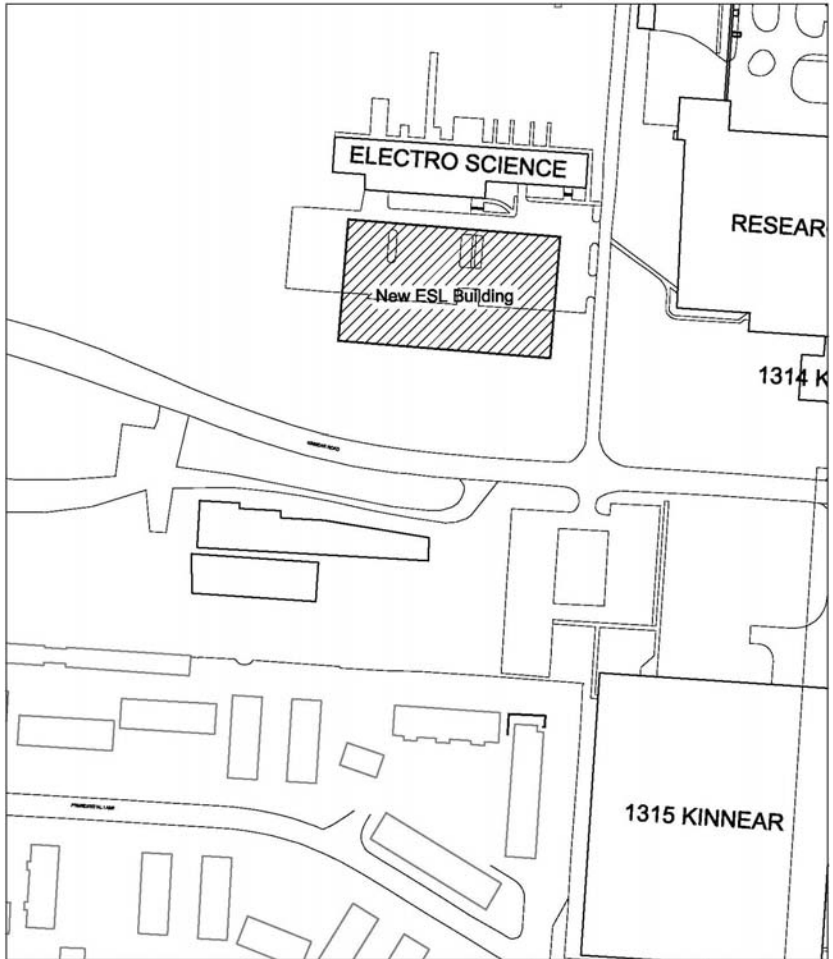
Description of Proposed Project

SciTech, a not for profit corporation, has approached the ElectroScience Laboratory, part of The Ohio State University College of Engineering, with a proposal to lease its facilities to expand the ElectroScience Laboratory facilities adjacent to its existing location at 1320 Kinnear Road, in Columbus, Ohio by 36,580 square feet. The proposed expansion of premises will provide additional space for purposes deemed critical to the ElectroScience Laboratory mission.

Terms of Lease

The sublease terms have not been completely finalized, however, the principal terms call for the University to lease 36,580 square feet from SciTech for a 20 year term with potential renewal options. The rent and other costs to be paid by the University through the College of Engineering are to be \$7.7 million dollars for the term of the Sublease. The University will be responsible for the payment of all operating expenses in the 36,580 square feet space.

Electro Science Laboratory Addition



Office of Administration and Planning / Board of Trustees Meeting

October 29, 2009



October 29, 2009 meeting, Board of Trustees

(APPENDIX XXII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

October 28, 2009

TOPIC: Debt Refinancing

CONTEXT:

The attached resolution allows the Senior Vice President for Business and Finance and Assistant Vice President for Financial Services to refinance outstanding bonds and/or fix the rates on outstanding variable rate bonds in order to take advantage of current market conditions.

This is not an authorization to issue new debt. It has been reviewed and approved by Bond Council (Pick Shaffer). A summary is attached.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of attached resolution.

EXECUTIVE SUMMARY
RESOLUTION AUTHORIZING SERIES 2009 A GENERAL RECEIPTS BONDS

The following resolution authorizes the issuance and sale of the University's Series 2009 A General Receipts Bonds in a principal amount sufficient to refund all or a portion of the outstanding Bonds of the University and paying related costs and expenses. This Resolution does not authorize any new money borrowing. The outstanding Bonds of the University and the documents that authorized them are described in the preambles to the Resolution. The purpose of the refunding is to take advantage of the current low interest rate environment to achieve interest rate savings where possible on the University's fixed rate bonds and to lower exposure to interest rate volatility on the University's variable rate bonds.

The specific terms of the Series 2009 A Bonds will be set in a certificate of award signed by the Senior Vice President for Business and Finance of the University, or the Assistant Vice President for Financial Services. The Certificate of Award must be consistent with the Series 2009 A Bond Resolution and not adverse to the interests of the University. Specifically, the Resolution limits the interest rate on the Series 2009 A Bonds to 8% per year and provides that the maturity of the Series 2009 A Bonds may not be later than the maturity of the Bonds being refunded. The University is not extending the maturity of its debt. Insurance or interest rate hedges are permitted in connection with the Bonds to assist in managing the interest rate paid, but the University does not intend to utilize those options.

In lieu of refunding the outstanding variable rate bonds of the University, the University may determine to remarket those bonds at a fixed rate to maturity. The Resolution authorizes amendments to the authorization documents for those variable rate bonds to allow them to be remarketed at a premium, to pay the costs of the remarketing, and to allow a mixture of serial and term maturities.

APPENDIX XXIII
Degrees Conferred at
THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION
December 13, 2009

COMMENCEMENT ADDRESS

Kevin Boyle

Kevin Boyle is Humanities Distinguished Professor of History at The Ohio State University. He teaches 20th-century American history, with an emphasis on class, race, and politics.

He received his BA from the University of Detroit in 1982 and his PhD from the University of Michigan in 1990. He joined the Ohio State faculty in 2002.

Professor Boyle received the National Book Award for nonfiction in 2004 for *Arc of Justice: A Saga of Race, Civil Rights, and Murder in the Jazz Age*. *Arc of Justice* also received the *Chicago Tribune* Heartland Prize, the Simon Wiesenthal Center's Tolerance Book Award, and the Society of Midland Authors Book Award and was a finalist for the Pulitzer Prize and the National Book Critics Circle Award. It also was named a *New York Times* notable book for 2004, a State of Michigan notable book for 2005, and the 2007 selection for the Detroit metropolitan area's community-wide reading program.

Professor Boyle's other books include *The UAW and the Heyday of American Liberalism, 1945-1968*; *Muddy Boots and Ragged Aprons: Images of Working-Class Detroit, 1900-1930*,

which he coauthored with Victoria Getis; and an edited volume, *Organized Labor and American Politics, 1894-1994: the Labor-Liberal Alliance*. He is at work on a new book, *The Splendid Dead: An American Ordeal*, which is to be published by Houghton Mifflin.

His articles have appeared in *Diplomatic History*, *The Journal of American History*, *Labor History*, *The Michigan Historical Review*, and various anthologies. He also has published essays and reviews in the *Baltimore Sun*, *Chicago Tribune*, *Detroit Free Press*, *Inc. Magazine*, *New York Times*, and *Washington Post*.

Professor Boyle has held fellowships from the Rockefeller Foundation, the Fulbright Commission, National Endowment for the Humanities, American Council of Learned Societies, and the John Simon Guggenheim Foundation. In 1997-98 he held the Mary Ball Washington Chair in American History at University College Dublin, Ireland. He serves on the advisory board for the Walter P. Reuther Library and on the editorial boards of *Labor History* and *Labor: Studies in Working-Class History of the Americas*. He is also a Fellow of the Society of American Historians and a member of the PEN American Center.

RECIPIENTS OF HONORS

Ólafur Ragnar Grímsson

DOCTOR OF PUBLIC SERVICE

Ólafur Ragnar Grímsson, the fifth and current president of the Republic of Iceland, is a respected statesman and environmental activist. He is a world leader in sustainable management of natural resources to control climate change.

President Grímsson has brought the lessons of Iceland's clean energy achievements to many parts of the world—to the United States and countries in Asia, Africa, and Europe—strongly advocating the use of geothermal energy as a renewable, economically viable, and reliable resource. He has actively supported training and research on desertification control and carbon sequestration, creating joint projects by scientists from different countries. He was among the initiators of a Global Roundtable on Climate Change that brought together representatives of nearly 100 European and American corporations, as well as experts, scientists, and opinion leaders.

In addition to his leadership role in environmental issues, President Grímsson also has been a strong advocate for peace and conflict resolution. He served as chair of the organization committee for the Council of Europe conference, "North-South: Europe's Role 1982-1984," and as president of the international association of Parliamentarians for Global Action (PGA) from 1984 to 1990. Under his leadership, the group organized a Peace Initiative of Six Heads of State.

President Grímsson earned his BA in economics and political science at the University of Manchester, England, in 1965 where he also completed his PhD thesis in political science five years later. He subsequently became the first professor of political science at the University of Iceland. He first took a seat in Althingi, the legislative assembly, in 1978 and served as Iceland's Minister of Finance 1988-1991.

President Grímsson has for several years been a board member of the Special Olympics, and he played a major role in the international drug prevention campaign, Youth in Europe, which now enjoys the participation of 19 European cities. He also has been active in promoting cooperation between Icelandic and foreign universities and has lectured at prominent American academic institutions, including Harvard, Columbia, Brown, and The Ohio State University, where he presented a Distinguished International Lecture on Climate Change in 2007.

Among many international awards he has received is the Indra Gandhi Peace Prize, which he received on behalf of the PGA, and the Jawaharlal Nehru Award for International Understanding, which he will receive early next year.

RECIPIENTS OF HONORS

Mildred Lynn Chavous

DISTINGUISHED SERVICE AWARD

Mildred Chavous served for more than three decades in The Ohio State University Graduate School's Office of Educational Administration. At the time of her 1996 retirement, she was director of graduation services and degrees. Graduate faculty and students remember her as the person who reviewed the format of dissertations and theses.

During her tenure at Ohio State, Mrs. Chavous served on numerous university-wide committees, advisory boards, and commissions, including the Ohio State Senate Select Committee on Minorities and Women, the search committees for the vice presidents for research and graduate studies and for development, the Council on Academic Excellence for Women, the Critical Difference for Women Campaign Steering Committee, Ohio State's 300th Commencement Celebration Committee, and the

Faculty and Staff Health Care Benefits Committee.

Her work within the university has been recognized with a number of awards, including the Distinguished Staff Award, the Ohio State Citizenship Award, and a Certificate of Honor for her work with the Faculty and Staff Assistance Program Advisory Board.

Mrs. Chavous' impressive record of community service encompasses education, health, human services, and the cultural arts. She has served as a trustee of the Franklin County Board of Retardation and Developmental Disabilities, Ohio Humanities Council, Mid-Ohio Health Planning Federation, Cultural Arts Center Advisory Council, Thurber House, and Players Theatre. She has been honored by the Columbus Chapter of the Coalition of 100 Black Women, the Office of the Mayor of Columbus, the Black Women of

Courage, Carats, Inc., and the Columbus Cancer Clinic. She has received the United Negro College Fund Distinguished Leadership Award and three separate commendations from the Ohio House of Representatives and the Ohio Senate.

She was a founding member of the Twin Rivers Chapter of The Links, Inc., a national service organization of women with a threefold aim—civic, educational, and cultural. She is a charter member of the Columbus Chapter of Circle-Lets and served as national president from 1999-2001.

She was the first African American woman president of the Columbus Cancer Clinic, the first African American and woman to chair the United Way Campaign at Ohio State, and the first African American president of the Pro Musica Sustaining Board.

John W. Creighton Jr.

DISTINGUISHED SERVICE AWARD

John W. Creighton Jr. is strategic director of the Seattle-based venture capital company Madrona Venture Group. He was president and CEO of Weyerhaeuser Company from 1990 to 1998. Following the 9/11 terrorist attack, he served as interim chair and CEO of United Airlines, leading the airline through complex union negotiations. Subsequently, he became vice chair of Unocal Corporation. He currently serves on the board of Intrepid Learning Solutions and Saltchuk Resources in Seattle.

A two-time graduate of The Ohio State University, Mr. Creighton earned his BS in business administration in 1954 and his juris doctor in 1957. He also holds an MBA from the University of Miami, Florida, and is a certified public accountant.

He has remained close to his alma mater, serving on The Ohio State University Foundation Board and providing guidance to the university's development efforts in the northwestern United States. He was instrumental in planning the renovations to the Thompson Library, offering significant support to the Special Collections Reading Room and the office of the head of Rare Books and Manuscripts.

He has played a leading role in helping the Moritz College of Law rise to national prominence through the creation of the innovative Lawyers and Leadership program, which exposes law students to the values of leadership in their community and their professional and personal lives. In 2003, he received the Distinguished Alumnus Award from the Moritz College

of Law and the Cullman Executive Award from the Fisher College of Business.

Mr. Creighton has been actively involved with a number of professional and civic organizations, including the National Council of the Boy Scouts of America, where he is a director and past national president, and the Oregon Shakespeare Festival. He is a director and former chair of the Washington State University Foundation Board and a civilian aide to the Secretary of the Army for the state of Washington.

He is co-chair of the Seattle World Trade Center and a recipient of the Prime Minister's Trade Award from the government of Japan, which recognizes individuals who have made outstanding efforts to promote trade between Japan and the rest of the world.

October 29, 2009 meeting, Board of Trustees

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Kathleen A. Cameron,
Allison Park, PA
B.S.Educ. (Slippery Rock
University)
M.Mus. (University of
Northern Iowa)
M.A. (Loras College)
Music
Dr. Katherine Jones

Sachiho Cynthia Murasugi,
Salisbury, MD
B.Mus. (Manhattan School of
Music)
M.A. (City University of New
York, Queens College)
M.B.A. (Tulane University of
Louisiana)
Music
Dr. Kia-Hui Tan

Amalia Sagona, Thermo,
Greece
M.Mus. (Bowling Green State
University)
Music
Dr. Steven Glaser

Margaret Tung, Villa Park, IL
B.Mus. (DePaul University)
M.Mus. (Rice University)
Music
Dr. Bruce Henniss

Doctor of Philosophy

Nael Hatem Alami, Mimess,
Lebanon
B.S., M.S. (American
University of Beirut)
*Molecular, Cellular, and
Developmental Biology*
Dr. Anthony Brown

Nawab Ali, Jamshedpur,
India
M.Tech. (Birla Institute of
Technology and Science)
M.S. (University of Cincinnati)
*Computer Science and
Engineering*
Dr. P. Sadayappan

Yosef Allam, Huron
B.S.Ind.Sys.Eng., M.S.
Interdisciplinary Programs
Dr. Clark Mount-Campbell

Christian J. Altomare,
Worthington
B.S.
Mathematics
Dr. G. Robertson

Elif Apaydin, Ankara, Turkey
B.S. (Middle East Technical
University)
M.S.
Biomedical Engineering
Dr. Derek Hansford

Aaron Robert Arehart,
Toledo
B.S.Elec.Com.E., M.S.
*Electrical and Computer
Engineering*
Dr. Steven Ringel

Timothy Ashton, Perrysburg
B.A., M.A. (Bowling Green
State University)
Spanish and Portuguese
Dr. Samuel Amell

Xiaole Bai, Changzhou,
Jiangsu, China
B.Eng. (Southeast University)
M.S. (University of Helsinki)
M.S.
*Computer Science and
Engineering*
Dr. Dong Xuan

**Muthu Manikandan
Baskaran,** Madurai, India
B.Eng. (Bharathidasan
University)
M.S.
*Computer Science and
Engineering*
Dr. P. Sadayappan

Amy Beaudreault, Columbus
B.S. (Ohio University)
M.S.
*Agricultural and Extension
Education*
Dr. Larry Miller

Joshua Benjamin Benoit,
Fairfield
B.S. (Wittenberg University)
Entomology
Dr. David Denlinger

Andriy Bezugly, Columbus
Mathematics
Dr. Yuan Lou

Keith Charles Bledsoe,
Andover
M.S.
Nuclear Engineering
Dr. Tunc Aldemir

Michael William Boehm,
Columbus
B.S.Chem.Eng.
Chemical Engineering
Dr. Kurt Koelling

Kadriye Deniz Bozdog,
Izmir, Turkey
B.S. (Bogazici University)
M.S.
Physics
Dr. Arthur Epstein

Theresa June Brandt,
Laurel, MD
B.A. (Vassar College)
M.S.
Physics
Dr. James Beatty

Bridget Susan Buchholz,
Waupun, WI
B.A. (University of Wisconsin-
Madison)
M.A.
Greek and Latin
Dr. Sarah Johnston

Sharon Liddell Buda, Powell
B.A. (Muskingum College)
M.A.
Art Education
Dr. Patricia Stuhr

Todd Michael Callais,
Columbus
B.A. (University of Notre
Dame)
M.A.
Sociology
Dr. Ruth Peterson

Tracy Renee Carpenter,
Newark
B.A. (University of North
Carolina at Chapel Hill)
M.A.
Comparative Studies
Dr. Amy Shuman

Sibyl Camille Cato,
Naperville, IL
B.A. (Truman State
University)
M.Educ. (University of
Arizona)
Education
Dr. James Moore

Mary K. Cavanaugh,
Cincinnati
B.S.Mat.Sci.Eng., M.S.
*Materials Science and
Engineering*
Dr. Rudolph Buchheit

October 29, 2009 meeting, Board of Trustees

Ai Chen, Tianjin, China
B.Eng., M.S. (Tsinghua University)
M.S.
Computer Science and Engineering
Dr. Ten-Hwang Lai

Lei Chen, Beijing, China
B.Eng. (Tsinghua University)
M.S.
Mechanical Engineering
Dr. A. Conlisk

Hyun Jung Chi, Seoul, Korea
B.S., M.S. (Ewha Womans University)
Education
Dr. David Haurly

Soo Hyun Cho, Seoul, Korea
Bachelor's, Master's (Korea University)
Human Ecology
Dr. Loren Geistfeld

Woojae Choi, Columbus
B.Bus.Admin., M.A. (Kookmin University)
Education
Dr. Ronald Jacobs

Allen Stanley Clark, Fort Walton Beach, FL
B.A., M.A.
Education
Dr. Keiko Samimy

Corey D. Clay, Southlake, TX
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M.S. (University of Cincinnati)
Integrated Biomedical Science Graduate Program
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Dr. John Gunn

Paris Dever Collingsworth, Alger
B.S. (Samford University)
M.S. (Southern Illinois University Carbondale)
Evolution, Ecology, and Organismal Biology
Dr. Elizabeth Marschall

Kevin D. Cordi, Uniontown
B.S.Educ. (Kent State University)
Master's (University of Akron)
Education
Dr. Brian Edmiston
Dr. Amy Shuman

Kami Ellen Darling, Columbus
B.S. (Ohio Dominican University)
M.A.
Education
Dr. Rebecca Kantor-Martin

Susan Elaine Dawson, Westerville
B.A. (University of California, Los Angeles)
M.A. (James Madison University)
History
Dr. Peter Hahn

Jeffrey Samuel Debies-Carl, Webster, NY
B.A. (Kent State University)
M.A.
Sociology
Dr. Townsend Price-Spratlen

Susan Marie DeLuca, Cleveland
B.A. (Kent State University)
M.Soc.Work. (University of Michigan, Ann Arbor)
Social Work
Dr. Keith Warren

Salvatore A. Dinovo, Jr., Delaware
B.A., B.S., M.A.
Psychology
Dr. Michael Vasey

Delia Dumitrescu, Bucharest, Romania
Bachelor's (University of Bucharest)
Certificate (Université Libre de Bruxelles)
M.A.
Political Science
Dr. Anthony Mughan

Matias Guillermo Enz, Rosario, Argentina
Ingeniero (Universidad Nacional de Rosario)
M.A.
Business Administration
Dr. Douglas Lambert

David Ashel Evans, Manhattan, KS
B.A. (University of Utah)
M.S. (Utah State University)
Human Ecology
Dr. Jonathan Fox

Phillip Gordon Evans, Columbus
B.S. (Brigham Young University)
Mechanical Engineering
Dr. Marcelo Dapino

Kenneth James Fasching-Varner, Madison, WI
B.A. (Niagara University)
M.S. (Saint John Fisher College)
Education
Dr. Adrienne Dixon

Zhengzheng Fei, Suzhou, China
B.S.Chem.Eng., M.S. (Zhejiang University)
M.S.
Chemical Engineering
Dr. L. Lee

Ann Katherine Ferrell, New Haven, VT
B.A. (State University of New York at New Paltz)
M.A. (Western Kentucky University)
English
Dr. Amy Shuman

Ursula Meghan Findlen, Shrewsbury, MA
B.S. (Syracuse University)
M.A.
Speech and Hearing Science
Dr. Christina Roup

Keisha Nicole Fletcher-Bates, Canal Winchester
B.A. (Alabama State University)
M.A.
Education
Dr. Philip Daniel

Ryan Timothy Fuchs, Perrysburg
B.S.
Microbiology
Dr. Tina Henkin

Kanika Ghai, Atlanta, GA
M.S. (University of Mumbai)
Neuroscience Graduate Studies Program
Dr. Andrew Fischer

Golsa Ghiaasi-Hafezi, Tehran, Iran
B.S. (University of Tehran)
M.S.
Electrical and Computer Engineering
Dr. Mohammed El-Naggar

October 29, 2009 meeting, Board of Trustees

Himel Ghosh, Calcutta, India
B.A. (Amherst College)
M.A. (Columbia University)
Astronomy
Dr. Smita Mathur

Carmen Elisa Gomez-Gomez, Guadalajara, Mexico
Bachelor's (Universidad del Valle de México)
M.A. (Ohio University)
Spanish and Portuguese
Dr. Ignacio Corona

Kathleen Elizabeth Gorman-Ezell, Sylvania
B.A. (Wittenberg University)
M.Soc.Work. (University of Michigan, Ann Arbor)
Social Work
Dr. Jacquelyn Meshemiah

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Rayanna Michelle Rinehart,
Somerset
Lizbeth V. Roberts, Medina,
NY
Cum Laude
Scott Michael Rogers, Hilliard
Kyle Hall Rolf, Columbus
Melissa Ann Rubenbauer,
Goshen
Ashley N. Russell, Bexley
Brian Matthew Ruth, Marion
Stephen A. Sapp, Ravenna
Jerrod John Schaber,
Mansfield
Jeffrey C. Seikel, Akron
Adam Christopher Shearn,
Fremont
Berrigan Holt Sheils,
Centerville
Steven Tyler Simmons,
Westerville
Cum Laude
Jesse M. Smith, Mansfield
Adam Wesley Snell,
Columbus
Cody Snider, Fletcher
Matthew Reynold Stark, Old
Lyme, CT
Christian Michael Stueve,
Minster
Nicholas Ryan Sturgill,
Columbus
Austin R. Taylor, Rossford
Matthew Allen Teynor,
Bucyrus
Tyler J. Thompson, Navarre
Eric A. Voorhees, Bucyrus
John Fitzgerald Wagner, Lima
Karl E. Wedemeyer, Larue
Zachery K. Weidner, Lorain
Kaleigh Rae Weithman,
Galion
Cum Laude
Zachary Michael Wilhelm,
Orient

Bachelor of Science in Food Science

Bryan Thomas Andrews,
Lorain
James P. Austin, Strongsville
Janette Erin Davie, Sandusky
Cum Laude

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Amanda Frances Balonis,
Shamokin, PA
Christian B. Clonch,
Pataskala
Magna Cum Laude
Kyle C. Costilow, Lorain
Matthew Scott Crowell,
Pickerington
Jonathon Bruce Gray,
Columbus
Kristen Hellgren, North
Lawrence
Anthony P. Henley, Vandalia
Kurt W. Keyerleber, Rocky
River
Kevin Malinowski, Sylvania
Kristen Kathleen Minca,
Columbus
Cum Laude
Jennifer Anne Sherry, Toledo
Magna Cum Laude
*with Distinction in Human
Dimensions in Natural
Resources*
Brittany Caitlin Smith,
Clarkston, MI
Cum Laude
*with Distinction in
Environmental Science*
David Matthew Strawser,
Dublin
Sarah Elizabeth Weber,
Huber Heights

Agricultural Technical Institute - Wooster

Associate in Applied Science

Joshua Kyle Berry, Grand
Rapids

Richard Michael Bolden,
Wakeman
Dustin Lee Buckingham,
Wooster
Trent Morgan Dickerhoof,
Jeromesville
Alisha Jo Honeas, West Terre
Haute, IN
Diane Y. Horrell, Wooster
Sandra D. Huffman, Wooster
Brandon Todd Johnson,
Mendon
Brent Charles Minerovic,
Hudson
Lindsey Leigh Pettit, Bremen
Justin D. Reed, Wooster
Marcus L. Roose, Bryan
Timothy L. Sauner,
Rootstown
Magna Cum Laude
Stephanie Ann Spoerr,
Greenwich
Amanda Grace Sturgin,
Ravenna
Lonnie Steven Warner, Akron
Patrick Anthony Wilkinson,
Medina

Associate of Science

Kara Kristene Baker,
Springfield
Brian Arthur Braumiller,
Waldo
Nicholas John Nuhn, Lorain
David John Pfeiffer, Copley
Magna Cum Laude
Heidi Marie Roe, Quaker City
Molly Ann Steffen, New
London

Michael E. Moritz College of Law

Dean: Alan C. Michaels

Juris Doctor

James Thomas Angel, Palos
Verdes Peninsula, CA
B.S. (University of California,
Berkeley)
Caleb Carson III, Prospect
B.A.
Jaclyn Claire Celebrezze,
Olmsted Falls
B.A. (Vanderbilt University)

October 29, 2009 meeting, Board of Trustees

John Robert Michael
Glankler, Cincinnati
B.A. (Miami University
Oxford)

Bryan Mactavish Griffith,
Dublin
B.S.Bus.Admin.

Brian J. Hoffman, Wooster
B.A. (Slippery Rock
University)

Samuel Kim, Corpus Christi,
TX
B.A. (University of Texas at
Austin)

John Edwin Moran, Cleveland
B.A. (Villanova University)

Matthew John Omolesky,
Doylestown, PA
B.A. (Kenyon College)

Amanda Morgan Sinclair,
Perrysburg
B.A. (Miami University
Oxford)

Anne Elizabeth Von Lehman,
Pittsburgh, PA
B.S. (Case Western Reserve
University)

Elisa Theadora Young,
Miami, FL
B.Bus.Admin.(Oakwood
College)

Master of Laws

Luz Marina Bell, Bexley

The College of Law is on a semester system. Graduates receive their hoods during an earlier ceremony and their diplomas directly from the college. Many graduates have relocated prior to the University's commencement.

College of Medicine

Dean: Wiley W. Souba, Jr.

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Mary Claire Burton, Grove
City
Justin Michael Moore,
McGuffey
Benjamin T. Shoemaker,
Marengo
Lyudmila M. Soroka,
Columbus
Frances Ann Yee, Columbus

College of Nursing

Dean: Elizabeth R. Lenz

Bachelor of Science in Nursing

Joe David Augustin, Otway
Amanda R. Cole, Elida
Julie Morgan Cole, West
Jefferson
Magna Cum Laude
Dana C. Daniel, Newark
Laura Beth Donaldson,
Columbus Grove
Rebecca Renee Factor,
Canal Winchester
Shelley Jane Foster,
Pickerington
Brittany Jean Glockner,
Wheelersburg
Kristina Anne Herron,
Springfield
Monica Ann Hughes, Lima
E. Catherine Keen, Columbus
Candace S. Murvine,
Westerville
Jessica Marie Page,
Chillicothe

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Elizabeth Joanne Kuschner,
Westerville
B.S. (Ohio Northern
University)
Cum Laude

Edward Charles Payne,
Columbus
B.S.Pharm.
Cum Laude

Jennifer Dawn Prout,
Montego Bay, Jamaica

Dianne Eloise Marie Sharpe,
Montego Bay, Jamaica
Magna Cum Laude

Fifi Widajat, New Albany
B.S.Pharm.
Summa Cum Laude

Bachelor of Science in Pharmaceutical Sciences

Susan Marie Burchfield,
Toronto
Danielle Hope Carpenter,
Uniontown
Suzanne Marie Cothorn,
Canal Winchester
Jeffrey Scott Davin, Jr., West
Chester
Conrad Nkengafac Lekeaka,
Reynoldsburg
Biren Vasant Patel, India
Vivek Mukund Shah, Dover
Anteneh Aragie Yimer,
Columbus

College of Social Work

Interim Dean: Tom Gregoire

Bachelor of Science in Social Work

Adriana Mancillas, Weslaco,
TX

October 29, 2009 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FIFTIETH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 4 and 5, 2010

The Board of Trustees met Thursday, February 4 and Friday, February 5, 2010, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** *

Minutes of the last meeting were approved.

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February 5, 2010 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, February 4, 2010, at 9:00 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session for consultation with University Legal Counsel and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Mr. Schottenstein, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, and Janet B. Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, February 5, 2010, at 8:30 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Gilbert G. Cloyd, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. I would like to reconvene the meeting of the Board of Trustees. Before we go into Executive Session, I want to announce that the full Board will reconvene this afternoon at 12:30 pm.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and compensation, for consultation with University legal counsel, and matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner, Chairman, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, and Janet B. Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, February 5, 2010, at 12:40 pm. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Jo Ann Davidson, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Algenon L. Marbley,

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Linda S. Kass, William G. Jurgensen, Janet B. Reid, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

[ROSE BOWL VIDEO PRESENTATION]

Mr. Wexner:

Not that what we do revolves around football, but it is a part of our life and I thought it would be fun just to reminisce for a few seconds and watch the football team, think about the Big Ten Championship, the Rose Bowl, and of course our good fortune of having the best football teacher in America, Jim Tressel. Jim, thank you for joining us.

Mr. Tressel:

I got a call from Mr. Wexner in the middle of December and he told me to put this time and date on my calendar and he said if you win the Rose Bowl it will be one thing, and if you lose it, it might be a different thing. So I have had this date for some time and I am excited to say we won, and it makes it nicer. I just mentioned to President Gee that there is about 1,800 high school coaches over at the Hilton at Easton that we have been having a chance to interact with this weekend and I had a chance to address them this morning and talk about our young people and our University. We have a banquet tonight, so it is a fun weekend for us. We just finished a good recruiting year and now we are anxious to be home for a little bit, back on campus. I can tell you this, as we travel all over the country, everyone knows what Ohio State is all about, and it is very easy to walk into any high school and talk to any family in any living room because they know what is going on here and they know it is getting better and better. They know it is world renowned in many, many things, and it is just an honor to represent Ohio State, and I am happy to be here and happy to make this short because you are going to get stuck in the snow if you stay too long. Thank you so much, it is an honor to be here.

President Gee:

Let me just say a couple things. First of all, congratulations on the Rose Bowl, congratulations on a great season and congratulations on a continuing great season. When I take a look at our faculty colleagues over here, I think the thing that Jim Tressel is admired the most for within this University is the fact that he is as consummate of a University citizen as I have ever seen in my life. He loves the University. Ellen and Jim were instrumental in helping to build the William Oxley Thompson Library through their leadership, but Jim is a consummate teacher, and Jim has always said that in the end, what it is all about is teaching. He loves the University, loves every value that we have and represents it so well. I do not care if you could not coach at all, Jim, we love you so much for the values that you have. Fortunately you can also coach and so that makes it very special, anyway we are very proud. Will you tell Ellen how proud we are of her also, I would appreciate it.

Mr. Tressel:

Can I tell them the story about the development dinner? Some of you were at the development dinner before the Rose Bowl and I gave my passionate speech about how proud I was, that of the ten BCS teams, we had the highest academic progress rate (APR), and thought that was extra special and so forth. Our president took the podium and said that is really wonderful that you have the highest APR, but you better win that damn game. True story.

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Mr. Wexner:

I am certainly happy that everybody has their priorities right. Will the Secretary please take the attendance?

Dr. Frantz:

A quorum is present Mr. Chairman.

Mr. Wexner:

I ask everybody to mute their cell phones or other communication devices so that we can go through the meeting without interruption.

In addition to the Rose Bowl, of course in January we had another celebration - February 2, was President Gee's birthday - a national holiday. Well it should be, come on President's day in Ohio. Proceeding on with more serious things, Alex, could I ask you to help us with the Student Recognition Awards, please.

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STUDENT RECOGNITION AWARDS

Ms. Swain:

Thank you Mr. Wexner. I would like to call Pat and Rachel forward, and I am going to tell you a little about them.

Patrick Burns is a fourth year student pursuing a Bachelor of Science in Geological Sciences from the College of Mathematical and Physical Sciences. He is from Dayton, Ohio and is a graduate of Chaminade-Julienne Catholic High School.

Since December 2008, Pat has been a student researcher at the Byrd Polar Research Center where he is attempting to match changes in stream geochemistry to variations in land use and land type in a high elevation watershed in Peru. He won First Place in the Math and Physical Sciences category at the 2009 Denman Undergraduate Research Forum for his poster entitled "*Calculating Volume and Area Change in the Tropical Qori Kalis Glacier, Peru.*" The research presented will serve as the basis for his honors thesis and along with his field work that he conducted in Peru in the summer of 2009.

Patrick is a member of Sigma Gamma Epsilon Earth Sciences Honorary Society and Phi Kappa Phi. He has also served as an intern at the Ohio Department of Natural Resources Geological Survey and has volunteered with Habitat for Humanity. Pat will graduate with honors and distinction in the spring and is applying for graduate programs related to earth sciences and hydrology and is also submitting an application to Teach for America.

Rachel O'Connor is a fourth year student, pursuing a Bachelor of Arts in Psychology and Criminology from the College of Social and Behavioral Sciences with a minor in sexuality studies. Rachel is from Painesville, Ohio and is a graduate of Riverside High School.

During her junior year, Rachel completed her honors thesis titled "*Motivational Effects of Need to Belong on Intergroup Memory in Minimal Groups.*" She was awarded 2nd place at the 2009 Denman Research Forum and was recognized with the best undergraduate research poster at the Ohio Psychological Association's annual convention this fall. She was also able to present her research at the annual

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meeting of the Society of Personality and Social Psychology in Las Vegas in January.

Rachel has applied her passion for social issue to her extracurricular activities, volunteering for Girls Circle and the Social Issues Immersion Project. She has also worked as an intern for the Community Shelter Board and the Kirwan Institute for the Study of Race and Ethnicity. She is also a member of the Psi Chi National Honorary in Psychology. She will graduate in March with honors and distinction and is planning to attend graduate school to pursue a PhD in social psychology focusing on stereotyping, prejudice, and intergroup relations.

I will present them with a certificate and a medallion and let's give them a round of applause.

Ms. O'Connor:

I want to start by thanking the Board of Trustees for this tremendous honor. When I came to Ohio State my only goal was to work hard and take advantage of all the opportunities Ohio State had to offer, of which there have been many. Never did I expect to be recognized for these efforts, but it is truly appreciated.

A special thank you to Dean Weary for nominating me. I also need to thank the many people who have helped me along the way. First and foremost are my parents, Mathew and Teresa O'Connor who, have always managed to find a balance between unconditional love and support, and encouraging me to work harder and be a better version of myself.

I would also like to thank my research advisors and mentors, Dr. William Cunningham and Dr. Jay Van Bavel. I owe many of my accomplishments to the guidance, advice and support they have given me. With them I have been able to explore the cognitive underpinnings of prejudice and an effort to combat harmful biases and make the world a more harmonious place. They have motivated me to further pursue this line of work in graduate school, and I thank them for exposing me to the topic I have become so passionate about.

I would also like to thank my friend and advisor Vicki Pitt-Stick. She has shown me the meaning of truly living in service. I admire her dedication to helping others and she has inspired me to incorporate volunteering and service as an essential part of my life.

One of the reasons I chose Ohio State was the school spirit that was obvious the moment you set foot on campus. After four years here, I fully understand why. From football games to intellectually stimulating classes and the wide range of cultural activities available, it is easy to be proud of this school. I am grateful to have been part of such an exciting and supportive community. Thank you.

Mr. Burns:

Good afternoon ladies and gentlemen of the Board. First of all I would like to say that I am truly honored to receive this award and be in your company today. I would also like to thank you for hosting my parents and myself.

There are a few people who I need to single out and thank for helping me to be where I am today. I need to thank my parents, Brian and Sharon, sitting right back there, for their love and guidance and support throughout my entire life. Next I would like to thank Dr. Anne Carey, professor from the School of Earth Sciences, and Dr. W. Berry Lyons, director of the School of Earth Sciences. Dr. Carey is my academic advisor and she is the one who first nominated me for this award, and Dr. Platz, the

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dean of the College of Mathematical and Physical Sciences further nominated me. Dr. Lyons is one of my research advisors.

While I have a tremendous amount of respect for these people and the research they do, I have even more respect for their character. Whether it is writing a letter of recommendation, answering a question about geochemistry or just talking about my future, Dr. Lyons and Dr. Carey are two people who are always willing to help, regardless of how busy they are. So I thank them for their support and encouragement to do research that I have a passion for.

The person who I need to thank the most is my research advisor, Dr. Bryan Mark, a professor of geography. Dr. Mark does fascinating interdisciplinary research concerning climate change and the resulting impact on glaciers and water resources. He studies the connection between melting glaciers and water supplies in Peru and other South American countries. I have a great deal of admiration for what he does because his research has environmental implications which connect directly to the well-being of people in these water-poor countries. I thank Dr. Mark for helping me take my education out of the classroom. I have worked with him at the Byrd Polar Research Center and I have had invaluable experiences with him in the western U.S. and in the Andes of Peru. My field and research experiences have taught me information which cannot always be learned in classrooms or books.

I am honored and honestly still somewhat surprised to be the recipient of the Student Recognition Award. I say surprised not because I am questioning my accomplishments, but because I feel I know so many students who are doing extraordinary things in the classrooms and community of Ohio State. I think this really speaks to the character of the University and I commend all of you for helping to create an environment where students get a great education in the classroom, get involved in the community and have the chance to do research. I want to thank the Board of Trustees for making The Ohio State University a place of opportunity. Coming in as an undecided freshman, I knew I would have the opportunity to study just about any scientific discipline I could think of. I do not think I realized even a small portion of all the other opportunities that I might have both in and out of the classroom. A few of my favorite opportunities include being part of the tremendous Buckeye fan base at each home football game, going to Costa Rica to study ecology, taking the Big Lots Big Shot at a men's basketball game at halftime and narrowly missing, learning in Utah for my field geology summer courses, teaching elementary school students about science and math, playing intramural sports with my fellow students and friends, and researching glacier and hydrologic change in Peru.

So once again, I thank you for making the University the place where one student can have such a wide variety of opportunities to learn, discover and succeed.

Mr. Wexner:

Thank you very much. Now, President Gee would you like to inform us.

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PRESIDENT'S REPORT

President Gee:

Thank you very much, welcome and congratulations to our two students. I think it is wonderful that we have an opportunity, our 63,000 students, all of whom are worthy of recognition, but the fact that we have such marvelous representatives of this student body, I really do want to congratulate you. I am going to be very fast today, it

is snowing. One of the reasons we turned the snow on was so no one would be here to protest our ticket price rise, just kidding you.

Several official things to accomplish leaves a little time to get myself in trouble, I already just did. I do want to note two significant student events this week. First of all this past Monday, we had a benefit dinner for Haiti relief. A wonderful effort organized by our student body officers, Ben Anthony and Jordan Davis, 1,800 students participated. They raised \$23,000 for Red Cross services, but it was just fun, it was an Ohio State moment. Today's conference, Alleviating Poverty through Entrepreneurship is sponsored by the Fisher College of Business, and our Fisher College students are reaching out, reaching up and reaching beyond the boundaries. We are very grateful for that.

These are both strong signals to the world that our students combine their head and their heart. They embrace in so many ways the land-grant ideals of this great University and are exceptionally well prepared to lead into the future.

Today also we have the pleasure of awarding a Medical Center Board Emeritus designation. The chairman and I would like to call forward George Harding. George we see you right there, would you please come forward and sit right here for a second, or just stand. Dr. Harding is legendary, as we all know, for his passion and effective advocacy for mental health care. He founded the Franklin County Mental Health Board, which is the first in Ohio. A decade ago, he oversaw the merger of Harding Hospital and our Medical Center, resulting in a better integration and enhanced services and obviously in this case a great hospital for which we are most appreciative. Along with his wife Joan, who is here, George has carried forward the remarkable family legacy of helping others in need. Please accept the congratulations and gratitude of this University for your years and years of service. Mr. Wexner and I will come forward and present you with a plaque, George.

Dr. Harding:

I certainly appreciate this great honor. It was 105 years ago that George T. Harding Sr. was appointed to the faculty of The Ohio State University College of Medicine. For 105 years there has been a George T. Harding on the faculty of the department of psychiatry. So it is a great honor to be here today with President Gee and Chairman Wexner. I certainly appreciate very much this honor.

Growing up my father taught regularly and going out to dinner was going to the Faculty Club. When my father and his friends gathered together they talked about teaching and the future and the growth. I remember when Charles Doan was appointed dean, and what a distinguished addition that was to the faculty along with Richard Meiling and so many others who have given leadership. So through the years my father always said, I think we can operate the Harding Hospital in the most effective way. If the time ever comes that we cannot do that, then we should look to find the next best group to operate the Harding Hospital. When the time came, we were very appreciative when Manuel Tzagournis and Reed Fraley came and talked with us about joining forces to make the strongest mental health facility that we could have in this University. We have been very proud of the work done by Dr. Gabbe and the rest of the faculty. We really look forward to even stronger things in the future. So thank you very much.

President Gee:

I will now continue my report. It is one of those days, isn't it. We are so grateful to have so many friends of the University here with us. This is probably one of the most pleasant responsibilities/ opportunities I have had since I have been President of this University either in my first or second term, to announce the strategic realignment for

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the long-term benefit of the University. After years of conversations and then after a year of study, the University and the Alumni Association have agreed to align themselves, to strengthen their partnership in a very formal way. Under this agreement, Archie, I know I only said Archie but there is only one Archie in the world, will become a member of my leadership team. He will become the senior vice president for Alumni Relations as well as remain as president of our Alumni Association.

Now the purpose of this new alignment is to better serve our students and our alumni and better spread the gospel of Ohio State. The alumni tell us that they want to be even more involved in the life of the University, so this new centrally different strategy and alignment will facilitate that engagement. The move, by the way, was undertaken on recommendations of a joint task force led by Tami Longaberger and Bill Lhota. I want to acknowledge the members of that alignment task force for their great work. This alignment was recently approved, unanimously I might note, for which I am grateful, by the Alumni Association Board of Directors.

So I now turn to Trustee Alex Shumate who served as a representative of the University on the task force board for a resolution.

Mr. Shumate:

Thank you President Gee. Again let me echo your sentiments that this is truly a coming of age moment for the University and our vast network of alumni and friends. We are very fortunate to have an outstanding alumni association and by working at an even closer partnership, we are taking another step to the path towards eminence. It is in that spirit that I would offer the resolution which would authorize the implementation of measures to strengthen and align the relationship and partnership between the University and the OSU Alumni Association, and this will be added to our consent agenda.

President Gee:

Thank you very much Mr. Shumate. Archie, will you come up here, and sit right there for a second. This is your place, so you can do whatever you damn well please, but I just want to say this about Archie. We are glad to have his leadership, we are glad to have his clear voice and now I am glad to have the opportunity to serve with you on behalf of this University. As you know Archie is iconic, he is a much beloved figure. There are some people that are iconic and much beloved who do not deserve that, in this instance Archie is iconic and much beloved because he works very hard to deserve that recognition every day from the people from Ohio and Ohio State. He is uncommonly effective in his work. He leads through example, he leads with honor and certainly his dignity is hard work and his love for the University is un-parallel. Archie, welcome to this new capacity and most importantly we are grateful for your leadership which allowed all of this, and facilitated all this to take place. If you would not mind, say a few words.

Mr. Griffin:

Thanks President Gee, Chairman Wexner, members of the Board of Trustees, and all guests here today. I want you all to know that the Alumni Association staff and our Board of Directors welcome this new alignment. A couple years ago President Gee, when you came to the University for your second tour of duty, you talked about One University. You talked about helping the Alumni Association double their membership. Because of that, this is one of the reasons that we are doing this, because I think it will allow us to achieve those goals. It certainly will allow us to achieve those goals that our Alumni Association really embraced the ideas wholeheartedly. This new alignment will help us obtain our goals and at the same time

February 5, 2010 meeting, Board of Trustees

maximize the alumni engagement for the benefit of the entire University and our Alumni as well.

Being here as long as I have been here, I know the value of teamwork. I have seen it played out at this University time and time again. Working together as one Ohio State, we will reach out to nearly half a million alumni across the globe. We see this as an absolutely wonderful opportunity to keep our alumni, friends and fans linked to our great University in some very, very special ways. So in the spirit of one Ohio State, we really want you to know that we look forward to an even brighter future connecting our alumni to our University and to each other. Thank you all very much for the hard work that you put in to make this happen. I certainly want to thank the task force because a lot of hard work really went into making it happen, and I can tell you right now, we are going to do everything we can to make sure that this thing just takes off. Thank you all so very, very much.

President Gee:

Archie, I look forward to working with you, and thank you for assuming this leadership role, which we really appreciate. It is going to be a wonderful time. Archie and I are going together; we are flying the flag together in California. Someone had to do it Archie.

Mr. Griffin:

It would not be bad if we were doing it today.

President Gee:

Now I would also like to express my gratitude to Governor Strickland, Speaker Budish, Senate President Harris and to bipartisan support from our state elected officials, for their ongoing support for higher education. The budget compromise which was reached in December, further distinguishes Ohio as home of well-reasoned leaders on both sides of the isle. Particularly thankful for the construction reform authority granted to the Board of Regents which promises to substantially pave the way for better results in terms of our construction in this state and certainly with our major project, ProjectONE.

The Third Frontier agreement that was just reached this week, will be on the ballot in May, is \$700 million in funding over four years, and I believe that is one of the surest investments in the future of this state. It will represent an economic opportunity and great job growth. The advancement of healthcare and science, so it is literally a no-lose proposition. I want to particularly acknowledge two of the Board's members who worked tirelessly on this: Jo Ann Davidson and Brian Hicks. They made an enormous effort and made a real difference, and Brian I am grateful. Jo Ann sits next to me and has to put up with me, but Jo Ann now will take a leadership role in leading us forward in terms of this effort. So later on in our agenda, the Board will consider a statement of support for the Third Frontier ballot issue.

This is also a pointed meeting for me because this is the last Board meeting for Bill Shkurti in his official capacity as senior vice president and chief financial officer. I do not know quite what to say because I appointed Bill in 1991. He has been everything that any university president would want. He has been a statesman in every way. He has superb wisdom, he has extraordinary judgment, but Bill is so fiscally prudent, we are holding a retirement party after he is off the payroll, otherwise he would not let us have one or we would have to serve canned soup and crackers or something like that. Bill, you know we are going to have a chance to celebrate you in so many different ways, but I just want you to know from a very personal level that it has been an honor to work with you. Bill is the ultimate good guy because he picks up after me

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all the time, which is something that very few people should have to do, so Bill we congratulate you and I know that the Board will do that also, but we are going to have other opportunities for all of us to celebrate Bill.

Finally, it is my great opportunity today to introduce the University's new chief financial officer (CFO). Geoffrey Chatas joins us from JP Morgan, where he was a senior officer and was the managing director of the Infrastructure Investment Fund. He has served as CFO for both Progress Energy and American Electric Power. He is a graduate of Georgetown University, obtained a master's degree in history from Oxford and an MBA from INSEAD. He has a great spirit and a great vitality for teaching. He has consistently been involved in the academic enterprise both teaching at the Fisher College of Business and at the UNC Kenan-Flagler Business School at the University of North Carolina. We believe that in these tumultuous times with the challenging agenda we have in front of us that he is exactly the right person to lead the University's financial operation. So Geoff, this is your first official welcome to the University so please stand and be recognized.

So, go over there immediately and get the printing press geared up, would you please. He will join us on February 15, and in the best of the world of transition will benefit from Bill's continued council through this transition period.

We have had a lot to announce, we have a lot of good news to celebrate. The University is in an extremely strong position and the opportunities for us to move forward could not be greater.

Mr. Chairman, that is my report.

Mr. Wexner:

Are there any questions? Thank you.

Joe Alutto, Bill Shkurti, Jeff Kaplan, I think you are going to come together and make a presentation on Capital Recommendations.

Dr. Alutto:

We decided this should be Bill's last presentation.

Mr. Wexner:

Bill, they just gave you the short end of the stick.

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CAPITAL PLAN PPT PRESENTATION [POWERPOINT]

Mr. Shkurti:

Mr. Chairman, as it may be obvious, I am neither Joe Alutto, nor Jeff Kaplan, and that is probably something for which Carol Alutto and Darcy Kaplan are extremely thankful. What my distinguished colleagues decided is that given the weather and everything, it would be important to move expeditiously and it would be easier for one person to do this rather than three. So they volunteered me to do this, which I am happy to do. I think some of you who know me, know my ability to skim over important things very quickly, and that is sometimes helpful. This in fact is a very important issue - the University's capital recommendations for the next six years. What I will do is go through those and highlight the important points, and we will

leave time for questions, and I am sure should I get stuck my two distinguished colleagues will help me as well.

So we are going to look at three different things. First of all the strategic goals of the University and how the capital recommendations support those, the physical planning context in which a lot of work has been done this year, and then the funding strategy of how we pay for it, then I will summarize at the end.

The strategic goals are based on the six outcomes that President Gee has articulated in the two years he has been here. I will highlight each one and how they tie into the capital recommendations. The first one of course is "One University," and so this is a comprehensive capital plan that includes all campuses, affiliated entities and all projects regardless of funding source. That is an important point as the University diversifies its revenue sources and increases its relationships across the community and have a central overall strategy that all ties together.

"Students First" is the first substantive initiative and the program we have highlighted here is the modernization and upgrade of student living spaces, especially on south campus as a high priority. We think that will go a long way into making the campus even more attractive to our students, and for them to receive a lot of benefits as a result. We also want to make sure we attract and retain the best faculty and staff talent where state of the art classrooms and research space is important to that. Here we have highlighted the north academic core, which includes the chemical engineering and chemistry building and of course the medical center and ProjectONE in a way that they will assist in the improvement and retention of best talent.

Research prominence is part of what makes us different and in these capital recommendations you will see a major investment in facility modernization and expansion, particularly in interdisciplinary work which would allow the new research frontiers. Particularly in chemical engineering and health sciences are two of the sets of the facilities that further this goal.

Outreach and collaboration is an important part of what we do. Although ProjectONE will do a lot for research and a lot for teaching, it also will expand the high level of quality medical care that is available in our medical center and nowhere else for the region, in fact internationally and will provide a strong economic benefit as well to the central Ohio community and to the state of Ohio.

Finally, financial soundness is a principle and so the funding sources as you will see in a minute are identified for all the projects. The buildings are designed to make efficient use of space, and I might also add efficient use of energy.

I will turn now to the planning context, and that is another term for the way we link the academic, strategic, physical and financial planning goals under one framework, and Jeff has led that effort, and we have had a lot of discussions about that. Again you see the importance of the one University concept. The sustainable living learning communities and looking at our campus as a 24/7 experience, the stewardship of existing facilities and of open space, the investments and civic structure and creating a framework that will last for the next 50 to 100 years, and partnerships with the surrounding community. Those are all reflected in the recommendations that you will see.

In addition, we have incorporated the changes in state law regarding construction reform that President Gee referred to. That is the specific language there. The specific project that in fact Jeff and I just signed the letter yesterday requesting that the Board of Regents designate ProjectONE as the pilot project, or a pilot project under the construction reform provisions. We think there are a number of

tremendous advantages that come from this. More timely completion of needed facilities, potential cost savings and also a greater participation by small businesses and minority contractors, and there is a special management team already working under the leadership of Senior Vice Presidents Gabbe and Kaplan to oversee the project. One of the points that all of us want to make here in the public session, because the references that ProjectONE is a \$1 billion project, which it is, but part of the project has already been completed, therefore construction reform would not benefit it, but of the amounts of the project that are still to be done are quite significant and amount to about \$825 million worth of construction. We know how important this project is, and there will be progress reports presented to the Board on a quarterly basis to follow this up.

I guess the way I would summarize the capital recommendations, and they include both this year because there are a lot of different things going on through 2015, is that it supports the strategic goals as I just outlined, it is consistent with the emerging framework principles, that is the one framework recommendations, and those are going to be finalized this spring, but we have a pretty good idea where that is going, and it is aligned with our financial planning efforts, which I will talk about in a minute. I am not going to go through all that because it is pretty small print there, but what that does is list the recommended capital projects by total project cost. As you will see there is some previous commitments in there just to keep track of things, but you will also see what the major priorities are, which is the north academic core, which is ProjectONE and which is the student housing projects, renovation projects, and also the associated infrastructure, and that is consistent with what we presented to the Board at the October 28 meeting. The total for all that adds up to \$1.958 billion.

Included in that are some projects that are of high priority but that we also need to prepare to be either scaled back or stretched out, if necessary, to align with the availability of funding. These add up to about \$100 million out of that total that you saw. These are things that all need to be done, so it will just be a question of timing. It includes business continuity, access and way finding, routine repairs and renovations, transportation and parking, improving communications of our public safety efforts, the regional campuses and also the river corridor and pedestrian priority. These will all get done at some point; the speed by which they get done will depend in part on when financial resources are available.

Which then takes me to the issue of funding strategies; our goals here are to continue to advance academically but to exhibit financial prudence and also transparency in what we do. What you have here is simply a summary of what was agreed at the October 28, Fiscal Affairs meeting just for review, and again the confirmation of the capital priorities that I just mentioned. Those were identified on October 28, then some of the other activities, circuit breakers, and I will talk about those in a minute, the next bond sale, and I will point out that says approximately \$400 million. What we are recommending specifically this time is \$450 million, which to me is in the range, and we think that is a result of a couple things that I mentioned earlier, that will allow us to do that. We have also continued a modified freeze on all the projects through 2010 until we get this nailed down and are comfortable, and we can move ahead. We will be requesting your approval through a vote at the end of this meeting.

What this next chart shows is where the money is coming from for all the projects, so if you go down to the total, the total there adds up to the total of the projects. You will see the new debt includes \$1.6 billion, which includes \$190 million in previous commitments, you may wonder what those are. That would include the Ohio Union, which had already been approved by the Board, and also, what used to be the Holiday Inn, which is now student housing. In many cases we sell the bonds after we actually complete construction. You also see we are counting on state funds, it is a modest amount, but we think it is important, on what the units kick in, and also on

development efforts for ProjectONE. We also have some ProjectONE portions that were previously bonded, and again that adds up to the total that is recommended.

As I mentioned earlier, we have a total of \$1.6 billion in bonds. There is a preliminary schedule before you. The \$450 million recommendation we are comfortable making because there are a number of steps we have taken that have improved the University's balance sheets since we met in October, primarily in terms of refinancing our existing debt, and I will get back to that in a minute. What I want to make clear is that this schedule is preliminary, particularly when you get out to 2012 and 2014 to give my successor Geoff Chatas a chance to go through this and make sure he is comfortable with what he is going to be committed to, make sure it gets funded on his watch.

There were a number of steps we have taken that mitigate any financial risk, because we recognize we are still in somewhat of an uncertain financial time. The Board does have a requirement that all projects over \$4 million require a separate vote when it comes time to go to both design and construction. We have circuit breakers for the key large projects, including ProjectONE. We just refinanced some debt as I mentioned earlier, which is reducing our interest cost and our exposure to variable rate debt, so that reduces risk considerably, and I want to compliment Tom Johnson and his staff in the office of financial services for their work on that. We are continuing the modified freeze as I mentioned. We expect due to the current economic climate some bid favorability and we are requiring all that to be recaptured centrally instead of just going where individual projects want, and then making a strategic University decision on where that bid favorability goes.

The University's financial pictures reported yesterday remain stable and that is a good thing, and we are continuing plans to strengthen the University's balance sheet even further. I mentioned some things that will assist in maintaining a strong balance sheet. The president mentioned the passage of the state budget corrective bill, which will help a lot, some of you may have read in the paper today that income tax revenues appear to be down about \$100 million for the month of January. It is important we not react to one month as a trend. Usually when something like that happens it can often times turn out to be just a statistical aberration. We always look for collateral information that tells us, does this relate with everything else we are seeing. Remember we had a fairly, compared to what expectations were, decent Christmas sale season, and although the economy is not great, it is stable. So we are thinking and hoping that the one month drop is just a blip, and that is what the governor talked about this morning. I think it underlines the necessity of continuing to remain vigilant and careful, and we are going to have to monitor state finances over the next couple of months and take corrective action if necessary.

I talked about ProjectONE as a construction reform pilot project, which will substantially reduce our risk in terms of how that project is managed. I talked about the refinancing of the debt and the converting of the variable rate debt and there are also some proposed changes in debt policy I talked about with the Fiscal Affairs Committee yesterday, which will give the University greater flexibility to manage its cash flow and will also allow the University to manage its risk in a better way as well.

So in conclusion I would say the recommendations we are making are: we approve the preceding with recommended projects, that any state or bond funds gained from favorable bidding climate revert back to the center to the University for redistribution, the Board will receive quarterly updates, you will approve individually projects of \$4 million and over, and we will continue the hold on other projects through June 30, until Geoff Chatas can have a chance to reevaluate where we are for the long run.

So the next step would be the approval of the attached resolution which should be in your Board books, and then when individual projects come forward, and there are

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actually some already approved at this meeting, as needed, we will ask for that approval. In the interim we will submit a capital request to the Ohio Board of Regents in mid-February that is consistent with these recommendations and then Geoff Chatas will give you a mid-year update on where we are on all these at the June Board Meeting. Mr. Chairman that completes my presentation, my colleagues and I will be glad to answer any questions you or the Board may have.

(See Appendix XXIV for background information, page 488.)

Mr. Wexner:

Bill, thank you very much. Are there any questions to Bill and his colleagues?

Then thank you very much.

Mr. Shkurti:

You are welcome Mr. Chairman.

Mr. Wexner:

The resolution has been distributed to everyone and I would like to postpone that vote till later in the agenda. Now we can move to committee reports, and let's begin with Trusteeship with Alex Shumate.

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COMMITTEE REPORTS

Mr. Shumate:

Thank you Mr. Chairman. During our meeting yesterday we had a very excellent and very thoughtful discussion on our committee structure, and we will be reviewing our committees, in particular to reflect the new partnership and alignment with the Alumni Association, and as you have directed, Mr. Chairman, to make sure there is alignment between our strategies and our priorities in our committee structure.

We also heard an excellent report from Student Trustee Jason Marion about the process for selection of the next Student Trustee, and that process is moving forward and will be finalized shortly.

Third, Mr. Chairman as you know, the Committee on Trusteeship has been meeting with our Academic Affairs Committee to select a faculty member to serve a two year term on the Academic Affairs and Student Life Committee of the Board. I just want to take a moment to personally thank Dr. Gerber and your colleagues for forwarding to us five truly outstanding names of individuals to review for this very important committee assignment. A subcommittee comprised of Ambassador Ong, Brian Hicks as well as Linda Kass met for almost a day with the five faculty members. Very excellent conversation and it reminded all of us of the dedicated, engaged faculty that we have at this University that are so central to the success that we enjoy. If I might take a moment, Mr. Chairman, just to review the criteria that we are utilizing as we consider the five candidates. They include, first, a faculty member with broad knowledge of the University including an appreciation for trans-institutional interdisciplinary work, secondly a faculty member with experience in University governance and/or administrative positions, whether that is chair of a major University committee or chair of a department, third a faculty member who can represent the broadest academic thinking and not see his or her role as one of simply representation of a single group. As Ambassador Ong described we are

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looking for a colleague to join us in our important deliberations on academic strategy. Also a faculty member with awareness of the place of the University within the state of Ohio and within the context of higher education both nationally and internationally, and a faculty member with strong interpersonal skills, and we will be bringing to the Board at our May meeting, a selection to join us in our Academic Affairs Committees deliberations.

ELECTION OF OFFICERS

Resolution No. 2010-43

Mr. Chairman, on behalf of the Board and the Trusteeship Committee, I would like to place a nomination of the officers for the upcoming academic year. Unanimously we are recommending:

Leslie H. Wexner, Chair
Douglas G. Borrer, Vice Chair
David O. Frantz, Secretary

I should ask, are there any other nominations from the floor? If not, I move to close the nominations.

All those in favor of this slate of officers nominated to serve through the April 2011 Board Meeting, please raise your hands. All opposed.

Upon motion of Mr. Shumate, the Board of Trustees adopted the foregoing motion by a unanimous show of hands.

Thank you, and congratulations to our new officers.

Mr. Wexner:

Bob Schottenstein, Audit and Compliance please.

Mr. Schottenstein:

Thank you Mr. Chairman. Since our last Board meeting the Audit and Compliance Committee has met twice. The first of those meetings was on January 15, and at that meeting we basically considered two items. The first of which was the 2009 Financial Review, which was a detailed review of the operations of the University for the fiscal year ending June 30, 2009. The good news is as you heard Bill Shkurti elude to just a few minutes ago, the University's overall financial health remains relatively sound. It should be noted that the total net assets, which is another way of referring to our income, did show a loss of \$340 million, which is by no means insignificant but the fact is that \$436 million of that was due to a decline in our net investment fund. As you will hear in a few minutes, I believe from the Investment Committee report is through the first half of this year, through the good work of Jonathan Hook and his people, we have had somewhat of a recovery. I think the long-term pool is at about \$1.9 billion now, so as I said, the condition was sound last year, and has improved since then.

We also had at the January 15, meeting, a very comprehensive review from our external auditor, Deloitte & Touche concerning the University's affairs for the year ending June 30, 2009. The University received a clean audit. Deloitte was very complimentary that in their report, there were several, what they would qualify as significant deficiencies. I will talk about those in a few minutes because we dealt with

those at the meeting that we had yesterday. So that is what we did at the January 15 meeting.

We met yesterday and considered a number of items, the first of which was a mid-year report. This being the middle of the 2010 fiscal year, and overall as I said a few minutes ago, the University's finances are stable, but given macroeconomic conditions that we are all well aware of, the environment looking ahead continues to be uncertain. But as you look at the primary metrics, those being enrollment, the operation of the Medical Center, state support, the investment returns, the terms of the green/yellow scorecard that we use, everything shows up green right now. We also heard from Mr. Shkurti yesterday concerning responses to the Deloitte audit, particularly the items that were noted to be significant deficiencies. Progress and or correction have been made with respect to each. None of those were considered major at this time.

We also had a compliance report from the Medical Center. It was a very good report given the volume of Medical Center patient encounters, which is quite staggering: approximately 80,000 in-patient and 800,000 out-patient encounters annually. Needless to say there is a wide variety of issues, very important ones, related to federal healthcare compliance. We have a very robust and a very effective compliance program, and since the compliance office's last report, I am very pleased to share with all of you that there have been no significant issues that would merit any kind of voluntary disclosure at this time.

In addition we received a report from the University's internal auditor setting forth his annual scorecard, which also is based on a green/yellow/red scoring system for all of the internal audits performed during the last year.

Finally we had a fairly extensive discussion, it is just a discussion at this point, the matter will continue to be reviewed by both the Audit Committee, and also the Medical Affairs Committee, concerning the need for a separate stand-alone audit for the Medical Center. Just to provide some context for this, I think it is important for everyone to know that the Medical Center has for many, many years been audited as part of the University's total audit. The issue here is not whether the Medical Center should be audited, because it currently is, it is whether the Medical Center should receive a separate audit. We had a very good discussion concerning the pros and cons. That discussion will continue, and I will have more to report on that later. That concludes my report.

Mr. Wexner:

Thank you. All the committees have, I think, been working very hard and thoughtfully, not just on the work of the work, but in terms of externally benchmarking and making sure that we are doing the best that we can, based on best and good practices. I know particularly in Audit, Bob and the Audit Committee have been looking at best practices, in form by Sarbanes-Oxley, SEC Practices, and have spent some time just looking at audit practices and procedures for institutions like ours. I think that is a very good thing to do, so we are inward and outward focused. I just know this is happening. I know the same thing is happening in Medical Affairs and Development and Investment. Because of the weather we have two committee chairs who are trying to get home safely, and Judge Marbley is going to report both for Medical Affairs and Academic Affairs and Student Life, so Monte, it is yours.

Judge Marbley:

Thank you Mr. Chairman. First with respect to Medical Affairs, we had a good meeting yesterday and I am happy to report that the Medical Center, Mr. Chairman and Mr. President, is in fine shape. We use a scorecard which indicates that our

overall performance is green, and I would like to take a moment to digress from the script that was prepared in part by Mr. Brass and thank Dr. Gabbe for his outstanding work in making sure that even in these troubled times we are showing green. I am not going to go through the entire scorecard, but with respect to the more significant metrics by which we measure our performance, I will give all of those assembled a highlight of what we have done against our budget. Our operating margin is 5.4 versus 4.5 budgeted. Our day's cash on hand is 60 as opposed to the 56 for which we budgeted. Our outpatient visits are up 510,000 versus a budgeted number of 492,000. So overall we are in the green, we are only in the red by a couple of points on total occupancy, but we would like to attribute that to our efficiency as opposed to anything else.

ProjectONE, the construction arm of our new hospital. If possible I would like to bring up the rendering of what the new addition would look like. While we get to that I will tell you that we heard a report from Lynn Readey on our plans to request approval from the Board of Regents to use the construction manager at risk delivery system on this project. We are hoping that we will get that approval and are preparing accordingly. I will also note that Paul Sherwood has been brought in as co-director of construction. He will be working with Jay Kasey and Dan Beardsley has been brought in as business manager, he was brought in from the William Beaumont Hospital in Detroit.

Unrelated to ProjectONE I would like to announce that we have seven new board members on our various hospital systems. On the University Hospital Board we have Kevin Reeves of AEP, he is manager and director at AEP, and Shirley Rogers Reece as an executive at McDonalds. On the James Cancer Board we have the Honorable R. Guy Cole, Jr., who is a Judge on the United States Court of Appeals for the Sixth Circuit, Sander A. Flaum, and Jordan Miller Jr., as most of you know are with Fifth Third here in Columbus. On University Hospital East Board we have Superintendent Gene T. Harris and Miss Sue E. Zazon.

One additional matter that we have Mr. Chairman is an amendment to the long-term lease, I believe that is going to be on the consent agenda, and that is an authorization to amend the long-term lease agreement with Gowdy Partners to provide for the construction of a building addition containing approximately 11,400 square feet of medical office space to provide for a radiation oncology center to be located at 739 West Third Avenue in Columbus.

I am going to ask Dr. Gabbe to walk us through what you are seeing in terms of the rendering of the tower once it comes up.

Dr. Gabbe:

What you will see is that the upper part of the tower has been changed to break up the face of the building into four, what we are calling individual neighborhoods. In doing that we are going to be able to create much better functional units for patient care. Each of the neighborhoods has 12 beds, and there you are, so that the biggest change is the recess and core placement of the towers. The North side, this is the south side looking from Tenth Avenue, the North side will be the opposite, but what you have here is, each of these four units, as I said is now a functional neighborhood. These three are twelve bedded patient units with a nursing station centrally, six beds on each side so that the nurse and the physicians centrally can see all the patients at the same time. In designing this, this is one of the emphases we heard from our providers, they want to be able to see all the patients all the time. By creating these smaller functional units we get away from what we find in a lot of other hospitals, a long corridor and patient rooms coming off the corridors, here by dividing these units and creating centralization of key patient needs so that each neighborhood will care for different types of patients, we think we will really be able

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to focus on personalized healthcare for our cancer patients in the upper floors of the new tower. The other advantages are that by placing these towers forward, there is glass on each side that will allow more light to enter the building and this second tower from the left is a tower where we will have space for education and clinical and translational research. We call this ProjectONE not only because it is one University and one Medical Center, but because it combines not only patient care but education and research. The podium remains, and you know that is where we will have our ambulatory cancer space, our operating rooms, our laboratories and diagnostics and then our critical care units above, and at the top of the critical care units will be rooftop gardens that will be available to the patients and their families so that they can access that green space which we know encourages healing and a more rapid recovery. So we are very excited about this design. Going forward we will develop the plans to build the building, but we wanted to share this with you, and I thank Judge Marbley for allowing me the opportunity to present this to you.

Judge Marbley:

Thank you very much Dr. Gabbe. Mr. Chairman, that concludes the Medical Affairs report.

Mr. Wexner:

Thank you, any questions?

Monte, do you want to proceed with the Academic report?

Judge Marbley:

Mr. Chairman at our meeting yesterday, the Academic Affairs and Student Life Committee discussed University responses to the Ohio Board of Regents draft report on the condition of higher education in Ohio. We then heard presentations on faculty leadership development, Ohio State's China Gateway project and emeritus status for holders of endowed chairs, followed by amendments to the classified civil service rules.

First Dr. Alutto led a discussion of the Regents draft report entitled "Meeting the State's Future Needs through a Student-Centered University System of Ohio." That report examines the state's potential for educating increasing numbers of students by focusing on program management, affordability, college and career readiness, and academic and administrative efficiency. The committee discussed a draft of the university's response, which was generally supportive of the report's findings, though it also made a number of suggestions for the report's final iteration. These covered such areas as state support to students, the impact of beyond-the-classroom experiences, reform in construction practices, and the importance of preparing students for success in a global economy.

The Vice Provost for Academic Policy and Faculty Resources, Susan Williams, then briefed the committee on the programs available to faculty who wish to develop their leadership skills consistent with what our President has emphasized upon his return. These programs address two fundamental needs: one, developing a pipeline of future leaders and enhancing the leadership skills and institutional knowledge of current leaders. Ohio State has a number of its own faculty leadership initiatives, and it encourages participation in external programs. Vice Provost Williams pointed out that succession planning and recruitment of department chairs can be especially taxing. Accordingly, the university is placing a strategic emphasis on skills development for chairs. She concluded by discussing what we are doing to coordinate better our various leadership training efforts.

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Provost Alutto then turned the committee's attention to the OSU China Gateway, on which the committee had been briefed previously by Vice Provost for Global Strategies and International Affairs, William Brustein. Provost Alutto explained that we will proceed with the China Gateway in two phases. Phase one, which is an exploratory phase, calls for setting up a Foreign Representative Office in Beijing to serve as a base for developing long-term revenue-generating programs. Pending assessment from phase one, phase two calls for establishing the fully operational gateway as a Wholly Foreign Owned Enterprise. For technical legal reasons, we have established a holding company in Ohio to serve as the parent company of both the Foreign Representative Office and the Wholly Foreign Owned Enterprise.

Original plans called for establishing the Wholly Foreign Owned Enterprise from the start. Moving ahead in two phases, Mr. Chairman, will allow the University to invest a more modest sum at the outset, while assessing future developments.

Provost Alutto next discussed a proposed policy that will allow those holding endowed chairs and professorships to continue to use the endowed position name upon their retirement. Among the key provisions of the new policy are: the requirement that the emeritus designation precede the name and the requirement that the emeritus designation be awarded only to those retiring from the university who concurrently hold the endowed chair or professorship.

We next heard from Vice President for Human Resources Larry Lewellen who discussed revisions to the university's classified civil service rules. I will not bore you with all the details of that very thorough report, but the key changes include: requiring coaching and feedback during the probationary period; requiring a written performance review; requiring annual performance reviews; and requiring supervisors to manage deficient performance using the university performance improvement process.

The committee was asked to endorse a resolution to adopt these amendments.

Next we heard resolutions for the following, Mr. Chairman: the re-naming of the Veterinary Teaching Hospital as the Veterinary Medical Center; the changing of the name of the Department of Radiation Medicine to the Department of Radiation Oncology; the transfer of academic programs in welding engineering from the Department of Integrated Systems Engineering to the Department of Materials Science and Engineering; the reorganization of the Department of Entomology; the naming of the lobby in the new Student Academic Services Building to reflect our beloved Martha Garland which we all endorse with great enthusiasm; the naming of the dairy parlor at the Agricultural Technical Institute; and the naming of internal spaces in the Ohio Union.

Mr. Chairman, this was a compelling meeting, I want you to know that, and finally we concluded with the committee's endorsement of a number of routine personnel items.

Thank you very much, Mr. Chairman.

Mr. Wexner:

I appreciate the emotional content. Thank you Monte. Any questions?

Dr. Cloyd:

Chairman Wexner. I wonder if we could have the opportunity to have Dr. Garland stand so we really can recognize her for the naming today, but more importantly the outstanding service she has provided.

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President Gee:

I might just note that Martha now has assumed, she was retired for exactly ten days and then because of the fact that Dr. J has had an illness, she was asked to come back in and help in that role, so she is back. Martha I must say that you know you have been doing this for a long time, you got something named after you, the only thing that has ever been named after me was a trailer park at Brown. Good work.

Mr. Wexner:

Investment.

Mr. O'Dell:

Thank you Mr. Chairman. The Development and Investment Committee met yesterday afternoon. First Mr. Peter Weiler reported on fiscal year 2010 fundraising outcomes. Funding through December 31 is \$133 million, which is only 44% of the goal, with 50% time elapsed. Typically we would be at 50-55% of goal at this point. This reflects the difficult fundraising environment we face. Peter shared that the national economy is a significant factor right now. A chronicle of philanthropy poll of charities last month found that year end giving is lagging behind in all causes except religion. Through December 31, \$46.5 million has been raised for the Students First, Student Now initiative, 46% of the goal, with 40% time elapse. This effort is going extremely well.

Major campaign planning continues to progress. Over the next five months development will work with colleges and units on campaign plans and recruitment of key volunteers. Also the Foundation Board's audit committee received a clean audit report. Peter and his team have welcomed Mr. Floyd Akins who started this week as the University's new Senior Associate Vice President for Development and Vice President of the Foundation. Peter also shared the sad news that since our last meeting three members of the Foundation Board has passed away. John Sandefur, Frank Wobst and Joe Engle.

Finally the Committee approved the establishment of 31 new funds, and nine revisions, totaling \$2.6 million.

Following Mr. Weiler's report, Mr. Hook was called on to give his report on the university's investment portfolio. I am happy to say that calendar 2009 finished with an investment return of 20.1% which beat the portfolio benchmark for the same period of 18.9%. The first half of fiscal 2010 also showed strong investment returns of 14.8%, which compared to the first half benchmark at 13.2%. Returns have been good while the portfolio has been managed to hold extra liquidity for safety. Given the returns, the long-term investment pool has risen back to a total of \$1.86 billion. The total for the long-term investment pool is approximately 67% endowment, that is both University and Foundation, and 33% from long-term operating funds. The committee reviewed the asset allocation, its composition and the returns for its component parts. The effort to realign the manager roster of the portfolio are slowing down, and the investment team is seeing the hopeful results from their work. The portfolio continues to hold ample liquidity which has provided safety but also has allowed the office to be opportunistic. Opportunities from several asset classes have arisen as a result of last year's capital market collapse. The office is being very judicious with locking up that liquidity for long term investments and will only do so if the right situation presents itself.

Lastly the committee engaged in a discussion to talk about potential ways certain risk management tools might be used on the portfolio. The ability to hedge against certain issues like a major or rapid rise in interest rates are against the precipitous

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fall in equity markets is being studied. Mr. Hook asked for feedback and received feedback from the committee as the investment office studies what options might be applicable for portfolio protection. Mr. Chairman, that concludes my report.

Mr. Wexner:

Thank you, are there any questions?

Ms. Davidson:

Yesterday at the Fiscal Affairs Committee meeting we had a number of our financial reports that are a part of our accountability, and being sure we are tracking what is happening on campus, the mid-year financial report has already been mentioned by Mr. Schottenstein in his report, stable condition, good enrollment, good results knowing the state has resolved its budget problems certainly for the short term, and the fact that we were able with refinancing our debt, actually to save ourselves almost \$5 million. We also go back and look at the budget for 2009 versus the actual expenditures just to be sure that we are in line with our budgeting expectations, and we probably had the best of all worlds in the fact that our resources came in above our estimates for our budget because of increase in private grants, and our expenditures came in below our estimates based upon the kind of steps that have been taken to control expenditures in these uncertain economic times.

We had the first reading on the revision of the debt policy. Again we deferred doing anything with that hoping to give our new CFO an opportunity to review it, but it would be something that would be very advantageous to the University and certainly to our various colleges when they need to come in for a line of credit and knowing exactly what their obligation is going to be.

Capital recommendations, we mentioned briefly, but knowing that that was going to come to the committee of a whole today, we did not go into that in any depth in finance.

Facilities Operations and Development annual report would be for calendar year 2009. I just want to mention a couple of statistics because it gives you an idea of what is going on in this campus. During the year there were 1,186 construction projects going on, on campus, and at the close of the year there were 520 of those projects that were still active. The total budget for those projects was just a little bit over two billion dollars. A significant amount of those, 62% come in at the \$50,000 or less, another 25% come in to that gap between \$50,000 and one million dollars, so a lot of these projects are small, they do not take care of a huge amount of the funding available, but they do take time and resources and actually tracking them to be sure we are getting the value for the dollar.

The on time and on budget report of our projects, shows only one project to not be on budget. Just a caution looking ahead at the renovations of the Jones Graduate Tower, that it might be a little more difficult than anticipated and because of some change orders, may go a little bit over budget, everything else is on time and on budget.

There was a report of two interim approvals that were asked of me during the interim from our last meeting. Just to make sure that you are aware of it, as you know you gave the chair of the Fiscal Affairs Committee the ability to make some interim decisions when we were not in session with consultation with other members of the Committee, we moved on two of those. One was to be sure that we would move ahead with the Woody Hayes practice fields and be sure that they will be in order for our team to be using. We had a very generous contribution to cover the cost of that. The other one was really dealing with the establishment and construction of our third

electrical substation on campus which we needed to move ahead with because we have growing demand for power with expansion on campus.

We have eight resolutions that we are recommending on the consent agenda today. The first is the necessary updating of our authorization to issue commercial paper in lieu of when we are ready to sell bonds. That is simply a requirement that we must go through from I believe the IRS, to increase our professional service contracts for the east regional chilled water plant, and for the renovation of Hopkins and Hayes Halls, and also for construction authority for the College of Medicine renovation. For the renovations of Hopkins and Hayes Halls, for Kennedy Commons, which is being renovated to expand it to be able to provide additional food service for the students as we move into our south high-rise renovation and addition, and to complete the work on Woodruff and Tuttle which was part of the construction that some of you have seen coming down through campus. So we have a little finite piece of that work to do. Extend a three year lease that we currently have on space that will be occupied by our IT staff of about 200, extend that to five years to give us an opportunity to then bring them back on campus and locate space that will work out for them. The JamesCare Women's Ambulatory Oncology Center addition, which I think also is mentioned in the report of the Medical Affairs Committee, so I will not go into that. The amendment and restatement of our University Alternative Retirement Plan, and a restatement of our Harding Hospital retirement plan which again is just meeting IRS regulations that we must do a restatement of both of those plans. Approval of a Paid Disaster Leave Benefit Program that we discussed real briefly; we gave the president the authority to take some action until we could have a plan that we brought back to the Board, so the plan actually that Larry Lewellen presented to us would provide guidelines in case there is a disaster that we need to be sure that we can properly and appropriately and legally take care of our staff in that time. Then the Athletic Department recommendations on increases in the football and basketball ticket price and also for golf club membership. I would like, with the concurrence of the Board, to add that resolution to the consent agenda as number 25 because although you received a copy of that in your supplemental board material, it is not on the consent agenda.

Finally I want to speak to the issue of tuition. We are meeting today and we generally do our tuition increase considerations, if we are going to do that, at our April meeting. Since the Board will not be coming back together until May, and since we have a strong policy at the University to let our students know as soon as possible if there is going to be any change in tuition, the committee is recommending that you give the chair of the Fiscal Affairs Committee, the chair of the Academic and Student Life Committee, and the chair of the Board, the ability upon consultation with the administration when their recommendations are finalized, then to set the tuition for summer and fall quarters and then have you confirm that action at our May meeting. Mr. Chairman, I would ask for a motion to give that authority on the tuition issue.

Mr. Wexner:

All in favor. Any opposed?

Motion carries.

Ms. Davidson:

Mr. Chairman, that concludes my report.

Mr. Wexner:

Jo Ann, thank you very much. President Gee, would you recite the consent agenda?

CONSENT AGENDA

President Gee:

I will thank you Mr. Chairman. We have a total of 24 resolutions on the consent agenda. I would like to add to the consent agenda the athletic ticket prices and fees brought forward by Jo Ann Davidson, therefore we are seeking approval for the following.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2010-44

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on November 19, 2009:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXV for background information, page 500.)

REGIONAL CAMPUS BOARD APPOINTMENT

Resolution No. 2010-45

Synopsis: Approval of appointment to The Ohio State University Newark Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named person has been nominated and selected for appointment to the OSU Newark Regional Campus Board for the term specified:

Newark Regional Campus Board Appointment

Marcus A. Yoder (student) – effective 7/1/2009 through 6/30/2010

NOW THEREFORE

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BE IT RESOLVED, That the foregoing nominee be approved as a member of the OSU Newark Regional Campus Board.

**RATIFICATION OF APPOINTMENTS TO MEDICAL
CENTER BOARDS**

Resolution No. 2010-46

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the President of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospital Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the President of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

University Hospital Board

Kevin R. Reeves – effective July 1, 2009, through June 30, 2010
Shirley Rogers-Reece – effective July 1, 2009, through June 30, 2010

James Cancer Hospital Board

R. Guy Cole, Jr. – effective July 1, 2009, through June 30, 2010
Sander A. Flaum – effective July 1, 2009, through June 30, 2010
Jordan A. Miller, Jr. – effective July 1, 2009, through June 30, 2012

University Hospital East Board

Gene T. Harris – effective July 1, 2009 through June 30, 2010
Sue E. Zazon – effective July 1, 2009 through June 30, 2010

AMENDMENTS TO THE CLASSIFIED CIVIL SERVICE RULES

Resolution No. 2010-47

SYNOPSIS: Amendments to Chapters 3335-49, 3335-67, 3335-75, and 3335-89 of the Ohio Administrative Code governing the University's Classified Civil Service related to probationary periods, performance management, removals, suspensions, and demotions are proposed.

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS Resolution 2008-47, adopted by the Board of Trustees in November 2007 authorizes the Office of Human Resources, which is the University's Appointing Authority, in consultation with the Office of Legal Affairs, to make periodic

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recommendations to the Board regarding the enactment and revision of Classified Civil Service Rules; and

WHEREAS the most recent revision of the University's Classified Civil Service Rules was in October 2009, and the Office of Human Resources now has recommended a number of needed changes in these Rules with respect to probationary periods, performance management, removals, suspensions, and demotions of Classified Civil Service staff; and

WHEREAS these revisions in the Classified Civil Service Rules, as shown on the attached documents, will enable the University to streamline processes, enhance our efficiency and effectiveness, and provide more effective performance management of and corrective action with Classified Civil Service employees; and

WHEREAS the University has complied with Ohio Revised Code Section 111.15 in promulgating these amendments to the Classified Civil Service Rules, and the University additionally has provided reasonable notice to all affected University employees and interested groups and a period of time during which such employees or interested groups could submit comments about the proposed Classified Civil Service Rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amendments to the Classified Civil Service Rules, effective April 1, 2010.

(See Appendix XXVI for background information, page 503.)

**DEPARTMENT NAME CHANGE FROM DEPARTMENT OF RADIATION MEDICINE
TO DEPARTMENT OF RADIATION ONCOLOGY**

Resolution No. 2010-48

WHEREAS the name radiation oncology is used nationally and all departments in the Top 10 cancer centers use that name; and

WHEREAS there is no board-certified field called radiation medicine and the American Board of Radiology only offers board certification in radiation oncology; and

WHEREAS the term radiation oncology better delineates the patients who are served, and reflects the Department's integration with The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposal has the support of the Department's faculty, the College of Medicine's Council of Chairs, and Faculty Council; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on November 19, 2009:

NOW THEREFORE

BE IT RESOLVED, That the name of the Department of Radiation Medicine be changed to the Department of Radiation Oncology, effective immediately.

TRANSFER OF ACADEMIC PROGRAMS

Resolution No. 2010-49

Synopsis: Transfer of academic programs in welding engineering from the department of Integrated Systems Engineering to the department of Materials Science and Engineering.

WHEREAS the welding engineering program aligns more closely with the program in Materials Science Engineering than with the program in Integrated Systems Engineering and thus students and faculty will be better served; and

WHEREAS no changes to degree programs in either of the units is being proposed at this time, and any changes that might occur will need to adhere to a separate proposal and approval process; and

WHEREAS a detailed Memorandum of Understanding (MOU) between the College of Engineering and the Department of Materials Science and Engineering to address resource issues has been produced; and

WHEREAS the proposal was reviewed and has the support of the faculty of all affected programs, was endorsed by the College Committee on Academic Affairs, and has the support of the College of Engineering; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on November 19, 2009:

NOW THEREFORE

BE IT RESOLVED, That the transfer of academic programs in welding engineering from the department of Integrated Systems Engineering to the department of Materials Science and Engineering, be effective immediately.

REORGANIZATION OF THE DEPARTMENT OF ENTOMOLOGY

Resolution No. 2010-50

WHEREAS for the past 40 years the Department of Entomology has reported to two colleges: Food, Agricultural, and Environmental Sciences, and Biological Sciences. In recent years this alignment has become increasingly problematic, notably since the current institutional budget model was adopted; and

WHEREAS today the mission of the Department of Entomology is seen to be better served by a location fully within the College of Food, Agricultural, and Environmental Sciences, in alignment with that College's mission; and

WHEREAS all faculty have been satisfactorily accommodated and will have as their tenure initiating unit, either the Department of Entomology (within FAES) and/or the Department of Evolution, Ecology, and Organismal Biology (within the College of Biological Sciences); and

WHEREAS a detailed Memorandum of Understanding (MOU), addressing all major personnel, academic program, and resource issues, has been developed between the Colleges of Biological Sciences; and the College of Food, Agricultural, and Environmental Sciences; and the two departments involved, with substantial input and support from the Office of Academic Affairs; and

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WHEREAS the proposal has the support of the faculty in the Department of Entomology, and of both colleges; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and University Senate at its meeting on November 19, 2009:

NOW THEREFORE

BE IT RESOLVED, That the reorganization of the Department of Entomology between the College of Food, Agricultural, and Environmental Sciences, and the College of Biological Sciences, be effective immediately.

**DEGREES AND CERTIFICATES
WINTER QUARTER COMMENCEMENT**

Resolution No. 2010-51

Synopsis: Approval of Degrees and Certificates for winter quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 21, 2010, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2010-52

Synopsis: Approval of the University's Distinguished Service Awards is proposed.

WHEREAS the President's Cabinet, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following list of names for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

- John J. "Jack" Chester, Sr.
- John E. "Jack" Lucks, Jr.
- John O. Riedl
- Chris Spielman
- Stefanie B. Spielman (posthumously)
- Ellen J. Tressel
- William D. Wells
- Virginia I. Zirkle (posthumously)

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

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NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

RENAMING OF THE VETERINARY TEACHING HOSPITAL

Resolution No. 2010-53

Synopsis: The renaming of the Veterinary Teaching Hospital as the Veterinary Medical Center is proposed. It is further proposed that within the Veterinary Medical Center there be the Hospital for Companion Animals, the Hospital for Farm Animals, and the Galbreath Equine Center.

WHEREAS veterinary teaching hospitals face an ever-expanding and increasing competition from private specialty practices; and

WHEREAS veterinary teaching hospitals face a constant public relations challenge regarding the public's perception as a place where students practice on client-owned animals and where experiments or other research is performed on such animals; and

WHEREAS it is essential that veterinary teaching hospitals maintain a robust and diverse caseload to ensure appropriate clinical student teaching, resident training, clinical discovery, and advancement of veterinary medicine; and

WHEREAS these vitally important missions will be more effectively discharged if the public understands the scope of services and the comprehensive approach to animal care provided by The Ohio State University's veterinary specialists; and

WHEREAS the use of the term "medical center" will better communicate the dynamic, leading-edge nature of veterinary care available at The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Veterinary Teaching Hospital be renamed the Veterinary Medical Center comprised of three subcomponents: the Hospital for Companion Animals, the Hospital for Farm Animals, and the Galbreath Equine Center, effective immediately.

NAMING OF THE LOBBY IN THE STUDENT ACADEMIC SERVICES BUILDING

Resolution No. 2010-54

Synopsis: The naming of the lobby of the new Student Academic Services Building is proposed.

WHEREAS: the Student Academic Services Building will offer students a variety of academic support services at one accessible location on campus; and

WHEREAS Martha M. Garland retired December 31, 2009, from The Ohio State University after a 38-year career dedicated to, and strongly involved in, improving academic programs and academic support functions for the University's students – particularly undergraduate students; and

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WHEREAS she worked diligently on the steady advancement of the academic profile of the undergraduate student body; and

WHEREAS Dr. Garland has been actively involved with the development of, and provided support for, a variety of University initiatives, including academic advising, direct enrollment, the First Year Experience Program, honors programs, the campus-wide service learning collaborative, the Office of Undergraduate Research, regional campus activities, and the new student information system; and

WHEREAS on and off campus, she assisted individual students and their families, celebrated student achievements, and participated on numerous committees and task forces related to the undergraduate experience, showing total commitment to "putting students first"; and

WHEREAS: Dr. Garland was also actively involved in the planning of the Student Academic Services Building;

NOW THEREFORE

BE IT RESOLVED That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the lobby of the Student Academic Services Building be named The Martha M. Garland Student Services Lobby, effective immediately.

**NAMING OF THE DAIRY PARLOR
AT THE AGRICULTURAL TECHNICAL INSTITUTE**

Resolution No. 2010-55

Synopsis: The naming of the dairy parlor at The Ohio State University Agricultural Technical Institute, located at the Grace L. Drake Agricultural Research, Educational, and Extension Laboratory, also known as the Apple Creek Farm, Apple Creek, Ohio is proposed.

WHEREAS Dairymaster USA Inc. is one of the world's leading dairy farm equipment manufacturers and has world-wide success in their commitment to ongoing research and development, superior product quality and excellent customer service and support; and

WHEREAS Dairymaster USA Inc. has provided the gift-in-kind including consulting, dairy equipment design, layout and specification for new equipment for the dairy parlor, and installation of parlor (\$260,452) that is located at 2653 South Apple Creek Road, Apple Creek, Ohio 44606; and

WHEREAS the gift from Dairymaster USA Inc. will deem the dairy parlor at the Grace L. Drake Agricultural Research, Educational, and Extension Laboratory, also known as the Apple Creek Farm, one of the area's state of the art facilities:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned dairy parlor at the Agricultural Technical Institute in Wooster, Ohio be named the Dairymaster USA Inc. Dairy Parlor, effective immediately.

NAMING OF INTERNAL SPACES IN THE OHIO UNION

Resolution No. 2010-56

Synopsis: The naming of spaces in the Ohio Union, located at 1739 North High Street, on the Columbus campus of The Ohio State University. The Ohio Union, built in 1909, has a long history at the University. The original building, Enarson Hall, was the country's first student union built at a public university.

WHEREAS this historical campus building has been reconstructed to meet the modern-day needs of campus and community; and

WHEREAS the Ohio Union serves as a central gathering place for students of all majors and all backgrounds, fostering a sense of community and a lifelong connection to the institution; and

WHEREAS the reconstructed Ohio Union will strengthen Ohio State's outreach and engagement efforts, enhance the university's ability to develop future leaders and responsible citizens, and help attract top quality faculty and students; and

WHEREAS the donors listed below have provided significant contributions to the reconstruction of the Ohio Union:

- Rosa M. Ailabouni
- Alumni of The Ohio State University Fraternity & Sorority Community
- Alumni and active members of Ohio Staters, Inc.
- Alumni and active members of Student-Alumni Council
- Hays Cape
- Bruce A. & Cynthia A. Cassidy
- John R. & Margrite Davis Foundation
- Gregg & Lori Gottsegen
- Hobart Corporation
- Kenneth D. & Lisa M. Roth
- Ohio Gamma Foundation of Sigma Phi Epsilon Fraternity
- Tanya R. Rutner
- Sara Lee Foodservice
- Suzanne M. Scharer
- Robert H. Schmahl
- Tried Links of the Sphinx Senior Honorary
- U.S. Bank National Association

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the following spaces be named:

- 3148 Rosa M. Ailabouni Room
- 3156 Barbie Tootle Room
- 2120 Ohio Staters, Inc. Traditions Room
- 2144 Ohio Staters, Inc. Founders Room
- 2154 Student-Alumni Council Room
- 3152 Hays Cape Room
- 2131/2133 Archie M. Griffin Grand Ballroom
- 3020C Davis Foundation Interfaith Prayer and Reflection Room
- 3030 Stanley D. Gottsegen Lounge
- 0165 Hobart Corporation Student Station in the Instructional Kitchen

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- 1130 Ben and Arlene Roth Lounge
- 3000 Sigma Phi Epsilon Lounge
- 3150 Tanya R. Rutner Room
- 0165 Sara Lee Foodservice Student Station in the Instructional Kitchen
- 3146 Suzanne M. Scharer Room
- 1044 Joe-Ann Schmahl Memorial Suite
- 2150 (including balcony) Sphinx Centennial Leadership Suite
- 1070 U.S. Bank Conference Theater

PERSONNEL ACTIONS

Resolution No. 2010-57

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 29, 2009, meeting of the Board, including the following Appointments,

Reappointments, Appointments/Reappointments of Chairpersons/Director, Professional Improvement Leaves, Professional Improvement Leaves – Cancellations, Professional Improvement Leaves - Change in Dates, Emeritus Titles, and Promotion and Reappointment, be approved.

Appointments

Name: FLOYD AKINS
Title: Associate Vice President
Office: Development
Effective: February 1, 2010

Name: MARTHA M. GARLAND
Title: Acting Vice President
Office: Student Life
Term: January 18, 2010 – for up to a total of 6 months from appointment date

Name: KATHY R. MATNEY
Title: Associate Vice President and Executive Director, Medical Center
Effective: November 1, 2009

Name: HAZEL A. MORROW-JONES
Title: Associate Provost
Office: Academic Affairs
Title: Director
Office: The Women's Place
Effective: January 1, 2010

Name: BETH A. NECAMP
Title: Associate Vice President and Chief Communications Officer, Medical Center
Effective: November 1, 2009

Name: RANDY J. NELSON
Title: Professor (The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)
College: Medicine
Term: September 1, 2009, through August 31, 2013

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Name: TATIANA M. OBERYSZYN
Title: Associate Professor (The Jack C. Geer M.D. Professorship in Pathology)
College: Medicine
Term: October 1, 2009, through September 30, 2014

Name: MATTHEW J. O'ROURKE
Title: Associate Vice President of Strategic Planning
Office: Academic Affairs
Effective: January 4, 2010

Name: CHRISTINE POON
Title: Professor (The John W. Berry, Sr. Chair in Business)
College: Fisher College of Business
Effective: April 1, 2009

Reappointments

Name: UMIT A. OZGUNER
Title: Professor (The Transportation Research Center, Inc. Chair in Intelligent Transportation Systems)
College: Engineering
Term: July 1, 2009, through June 30, 2011

Name: EVELYN B. FREEMAN
Title: Executive Dean, Regional Campuses
Effective: July 1, 2009, through June 30, 2012

Appointments/Reappointments of Chairpersons/Director

SUSAN W. FISHER*, Chair, Department of Entomology, effective October 1, 2009, through September 30, 2013.

JULIA L. HIGLE*, Chair, Department of Integrated Systems Engineering, effective July 1, 2010, through June 30, 2011.

RUSTIN M. MOORE, Interim Director, Veterinary Teaching Hospital, effective September 1, 2009, through August 31, 2010.

W. JERRY MYSIW, Interim Chair, Department of Physical Medicine and Rehabilitation, effective January 1, 2010, through June 30, 2010.

MICHAEL J. OGLESBEE, Interim Chair, Department of Veterinary Biosciences, effective February 1, 2010, through January 31, 2011.

INGRID M. WERNER, Chair, Department of Finance, effective January 1, 2010, through June 30, 2014.

WALTER ZINN, Chair, Department of Marketing and Logistics, effective January 1, 2010, through June 30, 2014.

*reappointment

Professional Improvement Leaves

J. CRAIG JENKINS, Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2011.

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ROBERT M. DE JONG, Professor, Department of Economics, effective Autumn Quarter 2010 and Winter Quarter 2011.

ZHENCHAO QIAN, Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2011.

VINCENT J. ROSCIGNO, Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2011.

JAMES T. TODD, Professor, Department of Psychology, effective Autumn Quarter 2010 and Winter Quarter 2011.

CRAIG M. VOLDEN, Professor, Department of Political Sciences, effective Winter Quarter and Spring Quarter 2011.

JASON E. BOX, Associate Professor, Department of Geography, effective Winter Quarter and Spring Quarter 2011.

SARAH M. BROOKS, Associate Professor, Department of Political Science, effective Autumn Quarter 2010 and Winter Quarter 2011.

MARCUS J. KURTZ, Associate Professor, Department of Political Science, effective Autumn Quarter 2010 and Winter Quarter 2011.

KENDRA MCSWEENEY, Associate Professor, Department of Geography, effective Winter Quarter and Spring Quarter 2011.

THOMAS E. NELSON, Associate Professor, Department of Political Science, effective Winter Quarter and Spring Quarter 2011.

LIXIN YE, Associate Professor, Department of Economics, effective Winter Quarter and Spring Quarter 2011.

TREVON D. LOGAN, Assistant Professor, Department of Economics, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

Professional Improvement Leaves – Cancellations

LEONARD J. BRILLSON, Professor, Department of Electrical and Computer Engineering, effective Winter Quarter and Spring Quarter 2010.

WILLIAM A. T. CLARK, Professor, Department of Materials Science and Engineering, effective Winter Quarter 2010.

W. S. WINSTON HO, Professor, Department of Chemical and Biomolecular Engineering, effective Winter Quarter and Spring Quarter 2010.

ANDREA SERRANI, Associate Professor, Department of Electrical and Computer Engineering, effective Winter Quarter and Spring Quarter 2010.

Professional Improvement Leaves – Change in dates

NORMAND R. ST. PIERRE, Professor, Department of Animal Sciences, change effective dates from August 1, 2009, through July 31, 2010 to August 1, 2009, through December 31, 2009 and March 1, 2010, through September 30, 2010.

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Emeritus Titles

JAMES E. BEUERLEIN, Department of Horticulture and Crop Science with the title Professor Emeritus, effective February 1, 2010.

JERRY M. BIGHAM, School of Environment and Natural Resources with the title Professor Emeritus, effective February 1, 2010.

FRANK G. CALHOUN, School of Environment and Natural Resources with the title Professor Emeritus, effective March 1, 2010.

DAVID L. COPLIN, Department of Plant Pathology, with the title Professor Emeritus, effective February 1, 2010.

DONALD J. ECKERT, School of Environment and Natural Resources with the title Professor Emeritus, effective February 1, 2010.

GERALD A. EDGAR, Department of Mathematics with the title Professor Emeritus, effective July 1, 2010.

CHARLES E. GRIBBLE, Department of Slavic and East European Languages and Literatures with the title Professor Emeritus, effective July 1, 2010.

RICHARD G. LEMBACH, Department of Ophthalmology with the title Professor Emeritus, effective February 1, 2010.

MICHAEL J. MORAN, Department of Mechanical Engineering with the title Professor Emeritus, effective January 1, 2010.

KOTTIL W. RAMMOHAN, Department of Neurology with the title Professor Emeritus, effective February 1, 2010.

ALLAN J. SAMANSKY, Michael E. Moritz College of Law with the title Professor Emeritus, effective January 1, 2010.

DEBORAH L. ANGELL, Ohio State University Extension with the title Associate Professor Emeritus, effective February 1, 2010.

ROGER L. BAUR, Agricultural and Technical Institute with the title Associate Professor Emeritus, effective July 1, 2010.

DONALD R. LARSON, Department of Spanish and Portuguese with the title Associate Professor Emeritus, effective July 1, 2010.

TIMOTHY J. LONG, Department of Computer Science and Engineering with the title Associate Professor Emeritus, effective January 1, 2010.

LANDON H. RHODES, Department of Plant Pathology with the title Associate Professor Emeritus, effective February 1, 2010.

SALLY A. ROGERS, University Libraries with the title Assistant Professor Emeritus, effective March 1, 2010.

STEPHEN J. HUDKINS, Ohio State University Extension with the title Assistant Professor Emeritus, effective January 1, 2010.

SARAH J. LINDSEY, Ohio State University Extension with the title Assistant Professor Emeritus, effective February 1, 2010.

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CYNTHIA S. OLIVERI, Ohio State University Extension with the title Assistant Professor Emeritus, effective February 1, 2010.

STEPHEN W. ROGERS, University Libraries with the title Assistant Professor Emeritus, effective February 1, 2010.

CAROLYN C. WILSON, Ohio State University Extension with the title Assistant Professor Emeritus, effective February 1, 2010.

Promotion and Reappointment

COLLEGE OF OPTOMETRY-CORRECTION

PROMOTION TO RESEARCH ASSOCIATE PROFESSOR AND REAPPOINTMENT

Jones, Lisa Ann, effective October 1, 2009 and October 1, 2010

RESOLUTIONS IN MEMORIAM

Resolution No. 2010-58

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Ivan Boh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 11, 2009, of Ivan Boh, Professor Emeritus in the Department of Philosophy.

Professor Boh held a bachelor degree from Ohio University in Athens, Ohio; an M.A. degree in philosophy from Fordham University; and a Ph.D. degree in philosophy from the University of Ottawa. He was born in Dolenji Lazi, Solvenia, and taught in a number of universities before coming to Ohio State in 1969. His first position was at Clarke College in 1957; from there he held positions at the University of Iowa (1962-63), Clarke College (1964-66), Michigan State University (1966-69), finally coming to Ohio State as a full professor, where he taught from 1969-95. His teaching and research interests focused on medieval logic, although he taught a variety of courses, including existentialism, history of philosophy, and history of logic.

Professor Boh received many prestigious grants and awards throughout his career. These included a Fulbright Research Fellowship to study at the University of Munich (1964-65), a sabbatical research year at the University of Barcelona (1972-73), a Fulbright Research Fellowship to study at the University of Ljubljana in Slovenia (1986-87), and an IREX and Fulbright Fellowship to do research at the University of Halle-Wittenberg, Halle, and Jagiellonian University in Krakow, Poland (1986-87). In addition, he was a MUCIA Exchange Professor at Moscow State University (1979-80).

Among his many publications, his major volume *Epistemic Logic in the Later Middle Ages* (1993) provided the first comprehensive study of epistemic logic in the Middle Ages, a field that was neglected for many centuries and rediscovered in the twentieth century. In this work, Boh explored the contrast between epistemic and alethic conceptions of consequence, the general epistemic rules of consequence, the search for conditions of knowing contingent propositions, and a comparison between medieval

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endeavors and the epistemic logic of our times. Other noteworthy recent publications include: "Four Phases of Medieval Epistemic Logic," *Theoria* (2000); "Walter Burley" in *Individuation in Scholasticism* (1994); "Propositional Attitudes in the Logic of Walter Burley and William Ockham," *Franciscan Studies* (1984); and "Epistemic and Alethic Iteration in Later Medieval Logic," *Philosophia Naturalis* (1984).

Professor Boh served his profession at the highest level. He was a member of the American Philosophical Association, the American Catholic Philosophical Association, the Society for Medieval and Renaissance Philosophy, and the International Society for the Study of Medieval Philosophy. He regularly attended national and international meetings, and shared his research on a continual basis; he was considered one of the world's leading authorities in medieval logic, and was esteemed by his colleagues in these many associations.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Ivan Boh its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Alan K. Brown

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 17, 2009, of Alan K. Brown, Associate Professor Emeritus in the Department of English.

Professor Brown received his Ph.D. degree from Stanford University in 1969 with a concentration in Old English language and literature. After teaching briefly at the University of Arizona, he joined the faculty at Ohio State in 1970 to teach classes in Old English, Middle English, medieval literature, and the history of the English language.

In his years at Ohio State, Professor Brown always had a circle of devoted students who were attracted not only by his deep philological expertise but also by the inimitable joy with which he expressed it. During his career he taught Old English to hundreds of students, making the subject come alive by his ability to perform the ancient poetry in the classroom. In his annual appearances at the Ohio State Medieval and Renaissance Fair, he brought *Beowulf* to life; dressed in robes and with lyre in hand, he performed the poem from memory to audiences entranced both by the music and by the costumed figure giving it voice.

Professor Brown's scholarship was characterized by great philological learning as well as an appreciation for medieval material culture. He published numerous essays on Old English language, literature, and culture. He was also an expert on the Latin-Old English glossaries of the Pre-Conquest period. With a mastery of Latin, Old French, Old Spanish, Old and Middle High German, the medieval Scandinavian languages, the Celtic tongues, and the medieval English vernaculars, Professor Brown's linguistic acumen informed all of his scholarly work.

He was also a world-renowned contributor to the field of California history. His studies of California place-names, his publications on the aboriginal peoples of the American West, and his award-winning translation of the journals of Juan Crespi and Pedro Font (two early Franciscan missionaries in California) gained him an international reputation among historians of Spanish-American relations.

Professor Brown was an active member of the University community, serving on numerous departmental, college, and University committees. He was especially active

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in helping the Department of English integrate emerging technologies into its research and instruction.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Alan K. Brown its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Seifrid P. Bruny

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 22, 2009, of Seifrid P. "Fred" Bruny, Professor Emeritus in the Ohio State University Extension.

Professor Bruny was born in 1926 in Martins Ferry, Ohio, and was a World War II Army veteran with overseas duty in Okinawa. He received his Bachelor of Science in Agriculture degree in 1950, his Master of Arts degree in agricultural education in 1957, and his Ph.D. in education in 1970, all from The Ohio State University.

Fred began his Extension career in Ohio in April of 1952 as the associate county extension agent in Coshocton County, teaching vocational agriculture. In March of 1953, he became the county agricultural agent in Jackson County. In January of the next year, he became an assistant state leader in 4-H and held this appointment until his retirement in 1982.

During his Extension career he gave leadership to 4-H volunteer programs, the State 4-H Leadership Camp, and 4-H Animal Science Programs. He was recognized throughout the state for these outstanding contributions and for making 4-H a better program for boys and girls all over the state. Dr. Bruny received the Distinguished Service Award from the National Association of Extension 4-H Agents. He also served and gave leadership on many state committees.

Professor Bruny loved the outdoors and was an avid hunter and fisherman.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Seifrid P. "Fred" Bruny its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Leonard K. Ebel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 8, 2009, of Leonard K. Ebel, Clinical Associate Professor Emeritus in the College of Dentistry, Section of Periodontology.

Dr. Ebel was born in 1940 and grew up in Lorain, Ohio. He received his Bachelor of Science in Education degree from The Ohio State University in 1963, with a major in comprehensive sciences. He then attended the OSU College of Dentistry, receiving his D.D.S. degree in 1967. Following graduation from dental school, he served for two years as a captain in the United States Army at Fort Hamilton in Brooklyn, New York. He began the Advanced Education Program in Periodontics at OSU in 1971, completing the Certificate Program and a master's degree in 1973. Upon completion of his specialty training, Dr. Ebel began full-time teaching with the rank of clinical assistant professor in the Section of Periodontology, where he quickly rose to the rank of clinical

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associate professor. He served as the chair of the Section of Periodontology from 1977-80.

Dr. Ebel had strong interpersonal and organizational skills. One of his first actions was to appoint a program director for the Advanced Education Program. He dramatically restructured the didactic and clinical pre-doctoral periodontal program. Dr. Ebel was very supportive of his faculty and endeavored to bring together a diverse group of individuals. He established excellent relationships with the chairs of other College Sections. His leadership and initiative was the start of a new era of periodontics at Ohio State. While on faculty, Dr. Ebel directed several continuing education programs, was actively involved in dental research, and was the author of several chapters and publications in refereed journals. He was an active member of the Ohio Academy of Periodontists and the American Academy of Periodontology.

In 1980, Dr. Ebel began his private practice and, after leaving full-time teaching, continued as a part-time faculty in the Section of Periodontology. In 1999, Dr. Ebel retired from private practice. After retirement he focused intensely on his love of cultural activities including opera, topiaries, and English gardens.

On behalf of the University community, the Board of Trustees expresses to the family of Clinical Associate Professor Leonard K. Ebel its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Walter J. Frajola

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 17, 2009, of Walter J. Frajola, Professor Emeritus in the Department of Molecular and Cellular Biochemistry.

He was born in 1916 and was among the few who graduated from college before World War II, served in the army during the war, and benefited from the G.I. Bill for his graduate education after the war ended. He had a rich and varied career that was centered in the College of Medicine at The Ohio State University.

Walter was raised in Gilbert, Minnesota, graduating from Gilbert High School in 1933 and from Virginia Junior College in 1935. He graduated cum laude from Hamline University with a double major in chemistry and education in 1938. Professor Frajola taught biology and chemistry at Elk Point, South Dakota, but was recruited to the Chicago Ordinance District's Twin Cities Division, then sent to Officer's Candidate School and assigned to ammunition and bomb disposal in Manila. He returned to America and took a Ph.D. degree in chemistry and biochemistry at the University of Illinois in 1950.

He was recruited to Ohio State to explore the then new concept of one-gene-one-enzyme and to explore the role of genes in cellular structure through the new tool of electron microscopy.

Walter Frajola was a scholar curious about biology and its application to clinical medicine. He became the director of the Herman A. Hoster Research Laboratory related to Hodgkin's Disease. He studied nutritional aspects of this disease, examined cells in the electron microscope, and searched for a possible virus by ultracentrifugation of DNA preparations. He had very broad interests that were excited by his curiosity.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Walter J. Frajola its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Pauline H. Hetz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 29, 2009, of Pauline H. Hetz, Instructor Emeritus in the Ohio State University Extension.

Mrs. Hetz was born in 1924 in Marietta, Ohio. She received her Bachelor of Education degree in home economics from Ohio University in 1946.

Pauline began her Extension career in Ohio in July of 1949 as the home demonstration agent in Lawrence County. In July of 1956, she became the county home economics agent in Paulding County. In 1958 she transferred to Wyandot County as the home economics agent and then moved to Defiance County as the county extension agent - home economics in 1960. She retired with emeritus status from this position in 1982.

Pauline's contributions in providing Extension educational programs included teaching to low income homemakers, head-start cooks, and senior citizens as well as conducting "Decisions for Living" classes with young adults. She established homemaker groups for young women. Pauline also conducted weekly radio programs, and prepared timely news releases and program announcements for the Extension clientele.

She received the Distinguished Service Award from the National Association of Extension Home Economists. She served on many committees and boards professionally as well as with local community organizations during her career.

On behalf of the University community, the Board of Trustees expresses to the family of Instructor Emeritus Pauline H. Hetz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Lloyd E. Lutz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 12, 2009, of Lloyd E. Lutz, Instructor Emeritus in the Ohio State University Extension Service.

Mr. Lutz was born on a farm in 1917 in Crawford County, Ohio. After attending Ashland College, he received his Bachelor of Science degree in Agriculture from The Ohio State University in 1941. He then enlisted in the U.S. Marine Corps and served as a drill instructor at Parris Island, South Carolina, during World War II. After serving his country, he taught vocational agriculture at the high school level.

Lloyd began his Extension career in Ohio in November of 1946, as the associate county extension agent in Marion County. In March of 1952, he became the county agricultural agent in Shelby County, a position that he held until he retired with emeritus status in 1979.

Mr. Lutz's contributions in providing Extension educational programs included a primary

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focus on dairy and agronomy programs to the citizens in Shelby County. He also conducted educational programs for the farmers of swine and sheep. In addition, he provided educational programs on insect and disease control for crops as well as on the changes in storage and marketing of crops.

He received the Distinguished Service Award from the National Association of County Agriculture Agents. He served on many committees and boards professionally, as well as with local community organizations during his career.

On behalf of the University community, the Board of Trustees expresses to the family of Instructor Emeritus Lloyd E. Lutz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William A. McWorter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 22, 2009, of William A. McWorter, Associate Professor Emeritus in the Department of Mathematics.

Professor McWorter received both his Bachelor of Science degree and Doctor of Philosophy degree in mathematics from The Ohio State University. He taught at the University of British Columbia, Canada, for two years before returning to The Ohio State University in 1966. His interest in mathematics was mainly focused in group theory and combinatorics.

Willie loved mathematics and he also devoted a lot of his time in improving mathematics education. He was a very creative, enthusiastic, and demanding educator, and he was always trying to find novel ways of presenting abstract mathematical concepts to a broad undergraduate audience.

Willie McWorter was an active member of the Department and played a major role in preparing the examination problems for the Rasor-Bareis Competition, which is an endowed mathematical competition for the best mathematics undergraduates in the University.

Due to his kind and friendly personality, he was a great mentor to new faculty and he devoted his time and energy in seeing that they succeeded.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus William A. McWorter its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Keith E. Mixter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 23, 2009, of Keith E. Mixter, Professor Emeritus in the School of Music.

Professor Mixter held a Bachelor of Music degree from Michigan State University, a Master of Arts degree in music from the University of Chicago, and a Doctor of Philosophy degree in music from the University of North Carolina, Chapel Hill. He also took graduate work in musicology at the University of Basel, Switzerland. While

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completing his doctorate, he served as music librarian at the University of North Carolina. He came to The Ohio State University in 1961 and served as a professor of music history in the School of Music for 30 years, retiring in 1991. He taught at all levels and directed many theses and dissertations.

Professor Mixer's *General Bibliography for Music Research*, published in 1962, enjoyed a third edition in 1996. His critical edition of the complete works of the fifteenth-century composer Johannes Brassart was published in the prestigious series *Corpus Mensurabilis Musicae*. He published numerous journal and encyclopedia articles on topics such as lute tablature, isorhythmic motets, early music manuscripts, and European music libraries. Particularly important to the University was his discovery of music manuscript leaves used in the binding of a fifteenth-century book in the University Libraries ("A Newly Discovered Medieval Polyphonic Sequence," *Musica disciplina*, vol. 44, 1990).

Professor Mixer was active in several professional societies, holding committee, board, and council memberships in the American Musicological Society, the International Association of Music Libraries, and the Music Library Association. At the University he worked closely with the founders of the Center for Medieval and Renaissance Studies, helping to shape that Center's interdisciplinary programs. He chaired the School of Music Library Committee for many years, and he served as chair of Graduate Studies for the School of Music. He had a profound influence on the development and cataloguing of the University's Music and Dance Library collection, both as a librarian and as a specialist in medieval manuscripts.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Keith E. Mixer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Fairfax E. Watkins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 25, 2009, of Fairfax E. Watkins, Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

In 1930 Fairfax Watkins rode his horse some 200 miles westward to the mountain town of Blacksburg, Virginia, where he began his studies of mechanical engineering at Virginia Polytechnic Institute. After graduating with a M.S. degree in mechanical engineering in 1937, he received an offer from Professor Thomas French for a faculty position at The Ohio State University. Professor Watkins taught at Ohio State from 1937-42.

In 1942 Professor Watkins took leave from OSU to serve in the United States Army during World War II. While serving in the military, he managed engineering operations of the barrage balloon protection of the Panama Canal, for which he was decorated with the Legion of Merit Medal of Honor.

Professor Watkins was transferred to the Massachusetts Institute of Technology in 1943, where he served as a professor of military science. A year later, while still in the U.S. Army, he served his country by investigating the background of scientists working on the Manhattan Project.

When WW II ended, Professor Watkins took a civilian job with the Pennsylvania Department of Transportation where he designed traffic interchanges for the Pennsylvania Turnpike. These interchanges, then called clover leaves, were among the

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first to be built in the world.

Professor Watkins returned to Ohio State in 1946, joining the former Department of Engineering Graphics where he taught courses in engineering graphics and engineering mechanics. He retired from OSU in 1974.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Fairfax E. Watkins its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Benjamin H. Williams

The Board of Trustees of the Ohio State University expresses its sorrow upon the death on August 27, 2009, of Benjamin H. Williams, Professor Emeritus in the College of Dentistry, Section of Orthodontics.

Dr. Williams received his dental degree (1946) and a Master of Science degree (1949) from The Ohio State University. He also held a masters degree in anatomy and a Master of Science degree in orthodontics from the University of Illinois (1951). He was the chair of the Section of Orthodontics at Ohio State from 1960-78, and was co-chair from 1981-84.

He retired from the College as Professor Emeritus in 1985 after 35 years of association with OSU Orthodontics, during which time he supervised over 100 graduate theses (many of which were published in various professional journals). He also developed the Graduate Residency Program in Orthodontics at OSU. In conjunction with being a faculty member at Ohio State, he was also on staff at Columbus Children's Hospital and Dayton's V.A. Hospital. He maintained a private orthodontic practice in Worthington, Ohio.

Dr. Williams was very well-known for his dedication to teaching residents and students. In 2008, an endowed chair fund was named for the Vig/Williams Endowed Chair in Orthodontics. Dr. Williams was also a life member and past president of the OSU Orthodontics Alumni Association, which he helped establish.

He was a WWII Veteran, having served as a captain in the Army Dental Corps. Dr. Williams was also a member of many professional societies and associations, such as the International Association of Dental Research, the American Association of Orthodontists, the Great Lakes Association of Orthodontics, European Orthodontic Society, and the World Federation of Orthodontists serving in various capacities. His hobbies were photography and world travel.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Benjamin H. Williams its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2010-59

Synopsis: The University Development Report as of December 31, 2009, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of The Hubert Schmidt Chair in Landscape Architecture, the establishment of thirty-one (31) new named endowed funds, and the revision of eight (8) named endowed funds.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation for September 2009 be approved.

(See Appendix XXVII for background information, page 515.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The OARDC Outlying Agricultural Research Stations Endowment Fund (Established with funds from the sale of property at the OARDC Pomerene Forest Laboratory and with additional funds from OARDC; used for operating expenses, infrastructure, equipment, and personnel at OARDC's Outlying Agricultural Research Stations)	\$50,841.00
The Sphinx Centennial Leadership Suite Endowment Fund [Established with gifts from Tried Links (alumni) and friends of Sphinx Senior Honorary; used for the maintenance of the Sphinx Centennial Leadership Suite in the Ohio Union]	\$50,000.00
The Dental Class of 1971 Memorial Scholarship Fund (Established with gifts from the Dental Class of 1971; used to provide need-based scholarships to students enrolled in the College of Dentistry with preference for students who are married and have children) (grandfathered)	\$28,125.00
The Ohio State University Alumni Club – Hawaii Scholarship Fund (Established with gifts from the OSU Alumni Club of Hawaii; used to provide scholarships for incoming undergraduate students from the state of Hawaii) (grandfathered)	\$27,650.00

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Gordon E. Gatherum Memorial Fund \$25,223.73
(Established with gifts from Dr. John Vimmerstedt, and other friends and relatives of the late Gordon E. Gatherum; used for undergraduate forest biology research at OARDC) (grandfathered)

Change in Description of Named Endowed Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The Marcy and Richard Horvitz Veterinary Scholarship Fund
To: The Richard Horvitz Veterinary Scholarship Fund

From: The Donald Schuerman Scholarship Fund
To: The Don Schuerman Family Memorial Scholarship Fund

Change in Description of Named Endowed Chair

The Hubert Schmidt Chair in Landscape Architecture

Total
Gifts

Establishment of Named Endowed Funds

Schoenbaum Scholars Program Fund in The Max M. Fisher College of Business \$500,962.50
(Established with funds transferred from the Schoenbaum Scholars Program Fund which was established with gifts from Alex and Betty Schoenbaum; used to provide scholarship support for students enrolled in or intending to enroll in the Fisher College of Business)

Chester J. Rockey Endowment Fund \$377,087.80
(Established with gifts from the estate of Anna Rebecca Rockey Katz in memory of her grandfather; used to provide scholarship support for students in the College of Dentistry)

The Anne and Ray Groves Rare Book Fund \$162,000.00
(Established with a gift from Anne and Ray Groves; used for the purchase, restoration, and/or preservation of items in the Rare Books and Manuscripts division in the University Libraries)

The Critical Difference for Women Endowed Scholarship Fund \$114,588.70
(Established with gifts from the estate of Rachel Elizabeth Richards and friends and supporters of Critical Difference for Women; used to provide scholarships for students who have interrupted their education but are now re-entering the University to complete their degrees)

The Bill and Gwen Buschman Athletic Scholarship Fund \$112,500.00
(Established with gifts from the estate of William and Gwen Buschman; used to supplement the grant-in-aid scholarship costs for intercollegiate student-athletes who are members of Olympic sport teams)

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The Edgar J. Grand Horticulture Scholarship Fund (Established with a gift from Judi and Tom Phares in memory of her father; used to provide scholarships for undergraduate students majoring in horticulture in the College of Food, Agricultural, and Environmental Sciences)	\$100,000.00
Ross Family Scholars Fund (Established with gifts from Carolyn and Elliot Ross; used to equally support three Ross Family Scholars in the Engineering Honors and Scholars Program majoring in welding engineering)	\$100,000.00
The Alva L. Jones and Hester Murray Jones Scholarship Fund (Established with gifts from Hester Murray Jones; used to equally support The Alva L. Jones and Hester Murray Jones CDW Re-Entry Scholarship for women and The Alva L. Jones and Hester Murray Jones Scholarship for undergraduate students)	\$77,239.94
The Gary L. Sharpe Scholarship Fund in Geography (Established with gifts from Gary L. Sharpe; used to provide scholarship support to undergraduate students majoring in geography)	\$75,000.00
Large Binocular Telescope Operating Endowment Fund (Established with gifts from alumni and friends of the Department of Astronomy; used to promote student use of the Large Binocular Telescope or similar use of a future successor world-class astronomical facility to which Ohio State has guaranteed access)	\$72,702.92
Major Ray Mendoza Endowed Scholarship Fund (Established with gifts from friends, family, and colleagues in memory of Major Ray Mendoza; used to provide scholarship support for a student enrolled in or planning to enroll in the master's program at the John Glenn School of Public Affairs)	\$71,240.00
The Wilbur V. and Frances L. Moore Memorial Scholarship Fund (Established with gifts from the estate of Wilbur V. Moore; used to provide support for undergraduate students in the College of Food, Agricultural, and Environmental Sciences who are majoring in Food Science and Technology)	\$66,000.00
The Kenneth E. and Lynette O. Hoehn Endowed Scholarship Fund (Established with gifts from Jacquelyn Meshelemiah and James Stahler in recognition of Dr. Meshelemiah's high school teachers; used to provide scholarships within the College of Social Work)	\$60,515.00
Keith and Jane Smith Engineering Excellence Fund (Established with gifts from Dr. Keith and Jane Smith; used for developing student excellence through the Engineering Education Innovation Center as determined by the dean of the College)	\$60,000.00
The Roy Wallace Memorial Fund for Beef Center Student Herdsmen (Established with gifts from family and friends of Roy Wallace; used to support the wages of undergraduate students employed as student herdsman at the OSU Beef Center in the Department of Animal Sciences)	\$53,365.00

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The Margaret and Charles Evers Endowed Scholarship Fund for Education and Human Ecology (Established with gifts in memory of Margaret and Charles from their children Brian Evers, Bruce Evers, and Judith Flinn; used to provide scholarships within the College of Education and Human Ecology)	\$51,000.00
The Robert W. Adams Memorial Scholarship Fund in Chemical and Biomolecular Engineering (Established with gifts from his son and daughter-in-law, Jeffrey D. and Lori Adams; used to provide scholarships to students majoring in Chemical and Biomolecular Engineering)	\$50,178.64
The Dr. George D. Boston Endowed Diversity Scholarship Fund in Dentistry (Established with gifts from the George D. Boston Trust and Dr. Boston's grandchildren: Tamaul Boston, Johanna Boston, and Tia B. Boston; used to provide scholarships in the College of Dentistry)	\$50,000.00
Major Ray Mendoza Endowed Scholarship Fund III (Established with gifts from Alex Porter in memory of Major Ray Mendoza; used to provide scholarship support for a student enrolled in or planning to enroll in the master's program at the John Glenn School of Public Affairs)	\$50,000.00
Robert and Stephany Ruffolo Endowed Scholarship Fund (Established with a gift from Robert and Stephany Ruffolo; used to provide scholarships in the Doctor of Pharmacy program)	\$50,000.00
Bruce and Jane Walsh Endowed Fund (Established with gifts from Bruce and Jane Walsh; used to purchase library volumes focusing on issues in higher education for the American Association of University Professors library in the Thompson Libraries) (grandfathered)	\$37,000.00
The Judith Fountain Critical Difference for Women Scholarship Fund (Established with gifts from friends and colleagues of Judith Fountain; used to provide scholarships for students who have interrupted their education but are now re-entering the University to complete their degrees) (grandfathered)	\$33,493.00
The Pat R. and Melena S. Whittington Undergraduate Teacher Education Scholarship Fund (Established with gifts from Dr. Pat R. and Dr. Melena S. Whittington; used for scholarships for undergraduate students majoring in the Teacher Education preparation option in Agricultural and Extension Education in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	\$28,026.28
Cindy Coykendale Fund (Established with gifts from Cindy Coykendale and her family, friends, and colleagues; used at the discretion of the dean of the Fisher College of Business to support faculty, student, and staff activities in accordance with the College's strategic plans) (unrestricted)	\$27,076.94

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The Ream Family Endowed Scholarship Fund \$26,000.00
(Established with gifts from Greg and Patricia Ream and Lou Ream;
used to provide scholarships for students enrolled in the College of
Pharmacy) (grandfathered)

Shelby County 4-H Endowment Fund \$25,541.22
(Established with gifts from friends of Shelby County 4-H; used to
provide program funding for the 4-H youth and volunteers of the
Shelby County 4-H Youth Development Program) (grandfathered)

Change in Name of Named Endowed Fund

From: The Dr. James R. Karpac Family Athletic Scholarship Fund
To: The Dr. James R. Karpac Athletic Scholarship Fund

Change in Description of Named Endowed Funds

The Ague/Haushalter Scholarship Fund

The Service – Jerome Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: Hrusovsky Family Excellence Award Fund
To: Hrusovsky Family / GroundWork Group Internship Fund

From: Schoenbaum Scholars Program Fund
To: Schoenbaum Scholars Program Fund in the College of
Education and Human Ecology

Total \$2,613,357.67

Establishment of Named Endowed Funds

The OARDC Outlying Agricultural Research Stations Endowment Fund

The OARDC Outlying Agricultural Research Stations Endowment Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University with funds from the sale of property at the OARDC Pomerene Forest Laboratory and with additional funds from OARDC.

The annual distribution from this fund shall provide support for operating expenses, infrastructure, equipment, and personnel at OARDC's Outlying Agricultural Research Stations. The fund may also be used to provide seed monies to support specific research or outreach projects to address agricultural production issues of concern to farmers and stakeholders. Expenditures from this fund shall be recommended by the director of the OARDC and the Outlying Research Stations department head and approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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The endowment established herein is intended to benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the OARDC.

Amount Establishing Endowment: \$50,841.00

The Sphinx Centennial Leadership Suite Endowment Fund

The Sphinx Centennial Leadership Suite Endowment Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University with gifts from Tried Links (alumni) and friends of Sphinx Senior Honorary.

Sphinx Senior Honorary is the oldest class honorary at The Ohio State University. As part of the celebration of its 100th anniversary in May 2007, Sphinx Senior Honorary named and furnished the Sphinx Centennial Leadership Suite at the Ohio Union, with an adjoining outdoor balcony/terrace. The Sphinx Centennial Leadership Suite is intended to honor and perpetuate Sphinx Senior Honorary's long and special relationship with the Ohio Union, as well as advance the ideals of student service and leadership.

The annual distribution from this fund shall be used for the maintenance of the Sphinx Centennial Leadership Suite in the Ohio Union. Expenditures may include, but are not limited to, replacement or repair of Sphinx Centennial Leadership Suite furnishings, and equipment and/or supplies directly related to the maintenance and upkeep of the Suite. All expenditures from this fund shall be jointly approved in advance by the director of the Ohio Union and by the affirmative vote of a majority of the members of the Sphinx Alumni Council. The Sphinx Alumni Council was established as a result of the creation of The Sphinx Endowment Fund (606868) on November 5, 1982, in connection with the 75th anniversary of Sphinx Senior Honorary. While Sphinx's involvement in the decisions regarding the décor of the Sphinx Centennial Leadership Suite is encouraged and welcomed, the final determination regarding the décor in the suite rests with The Ohio State University and the director of the Ohio Union.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal or it may be held in a distribution account to be used in subsequent years and only for the purposes of the endowment at the discretion of the Sphinx Alumni Council and the director of the Ohio Union.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the Sphinx Alumni Council and from the director of the Ohio Union.

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Amount Establishing Endowment: \$50,000.00

The Dental Class of 1971 Memorial Scholarship Fund

The Dental Class of 1971 Memorial Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University with gifts from the Dental Class of 1971.

The annual distribution from this fund shall provide need-based scholarship support to students enrolled in the College of Dentistry with preference for students who are married and have children. Scholarship recipients shall be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Dentistry.

Amount Establishing Endowment: \$28,125.00 (grandfathered)

The Ohio State University Alumni Club - Hawaii Scholarship Fund

The Ohio State University Alumni Club - Hawaii Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University, with gifts from the OSU Alumni Club of Hawaii.

The annual distribution from this fund shall provide scholarships for incoming undergraduate students from the state of Hawaii who are in the top 50% of their high school class. Scholarship recipients will be selected by the Office of Student Financial Aid in consultation with the OSU Alumni Club of Hawaii.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$27,650.00 (grandfathered)

Gordon E. Gatherum Memorial Fund

The Gordon E. Gatherum Memorial Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University with gifts from Dr. John Vimmerstedt of Wooster, Ohio, and other friends and relatives of the late Gordon E. Gatherum. Dr. Gatherum was an emeritus professor and director in the University's School of Environment and Natural Resources.

The annual distribution from this fund shall provide support for undergraduate forest biology research at the Ohio Agricultural Research and Development Center (OARDC). Recipients shall be selected by a committee of OARDC faculty and research expenditures shall be approved by the director of OARDC and the director of the School of Environment and Natural Resources (SENR) in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the OARDC and the director of the SENR.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein is intended to benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contributions as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the OARDC and the director of the SENR.

Amount Establishing Endowment: \$25,223.73 (grandfathered)

Change in Description of Named Endowed Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund

The Nicholas D. and Evangeline Jonson Memorial Scholarship Fund was established June 7, 1985, by the Board of Trustees of The Ohio State University with memorial gifts from friends and family at the death of Evangeline Jonson and with a major gift from

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their son George N. Jonson (B.A. 1997) of Hamilton, Ohio. The description was revised October 2, 1987, and September 18, 2009, and was revised again February 5, 2010.

The annual distribution from this fund shall provide renewable scholarships for incoming full-time students enrolled at or planning to enroll at The Ohio State University. Qualified candidates must have graduated from Hamilton High School in Hamilton, Ohio, with a minimum 3.0 grade point average and must have demonstrated good citizenship and leadership abilities while attending high school. Consideration may be given to activities engaged in while attending high school; however, consideration shall not be given to financial need. First preference will be given to candidates who are humanities majors. If there are no candidates who are humanities majors, the scholarship may be awarded to candidates majoring in any arts and sciences major. If no candidates meet either of these preferences, the scholarship may be awarded to candidates in any major.

Scholarship recipients shall be recommended by a committee appointed by the guidance counselor of Hamilton High School; George N. Jonson or his designee shall be given the opportunity to participate on this committee. In the event Mr. Jonson has not selected a designee to serve on the committee on his behalf and is unable to participate himself, his wife (Sophia) or daughters (Lynne Schutter, Marjorie Schaeffer) shall be given the opportunity to serve in his place. The assistant dean of Undergraduate Studies in the College of Humanities shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. Scholarships are renewable as long as the recipients maintain a minimum 3.0 grade point average and continue to demonstrate good citizenship and leadership abilities.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from George N. Jonson or his wife (Sophia) or daughters (Lynne Schutter, Marjorie Schaeffer) or a named designee, should they be alive, and from the dean of the College of Humanities.

Change in Name and Description of Named Endowed Fund

The Richard Horvitz Veterinary Scholarship Fund

The Morgan Horvitz Fund in Veterinary Medicine was established February 7, 1992, by the Board of Trustees of The Ohio State University with a gift from Marcy and Richard Horvitz of Cleveland, Ohio. The name of the fund was revised to The Marcy and Richard Horvitz Veterinary Scholarship Fund on February 2, 2001. The name and description were revised February 5, 2010.

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The annual distribution from this fund shall be used to provide scholarship funds to a student who, having completed at least one academic quarter or semester in the College of Veterinary Medicine and having indicated a likelihood of practicing canine veterinary medicine, demonstrates (1) true compassion toward and love of animals, and (2) a high level of scholarship and academic proficiency as determined by the College of Veterinary Medicine Scholarship Committee or a successor faculty committee with similar function. Scholarship recipients shall be selected by the College of Veterinary Medicine Scholarship Committee, or its successor, in consultation with the University's Office of Student Financial Aid. In the event that the Scholarship Committee determines that there are two or more equally deserving candidates, the Scholarship Committee may consider the financial need of the candidates. The scholarship is renewable provided the recipient continues to meet the criteria set forth above.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Veterinary Medicine.

The Don Schuerman Family Memorial Scholarship Fund

The Donald Schuerman Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University with gifts from Donna L. Schuerman of Pemberville, Ohio. The name and description were revised February 5, 2010.

The annual distribution from this endowed fund shall be used to support one or more scholarships to be awarded annually to undergraduate students in the College of Food, Agricultural, and Environmental Sciences. First preference shall be given to students from Wood County, Ohio, who are majoring in Agricultural Economics, Animal Sciences, or Crop Science who have outstanding achievements and who continue to lead and serve in the University community. If there are no eligible students from Wood County, then second preference is for students from the contiguous counties in northwest Ohio whose majors and leadership are consistent with the first preference standards. Scholarship recipients will be selected by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences or his designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Change in Description of Named Endowed Chair

The Hubert Schmidt Chair in Landscape Architecture

The Hubert Schmidt Chair in Landscape Architecture was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Mrs. Virginia Grama Schmidt (B.A. *with Distinction in French* 1936, M.A. 1937, B.S.Ed. 1938) in memory of her husband Mr. Hubert Conrad Schmidt (B.Land.Arch. 1938). The description was revised February 5, 2010.

Hubert made substantial contributions to the study of Pacific flora, the design of the Golden Gate Park, as well as serving as a tireless volunteer for the San Francisco Botanical Garden at the Strybing Arboretum.

The annual distribution from this fund shall support a chair position in the Landscape Architecture program. Qualified candidates must be internationally acclaimed. Candidates will be recommended by the dean of the College of Engineering in consultation with the director of the Knowlton School of Architecture and approved by the University's Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering in consultation with the director of the Knowlton School of Architecture.

Establishment of Named Endowed Funds

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Schoenbaum Scholars Program Fund in The Max M. Fisher
College of Business

The Schoenbaum Scholars Program Fund in The Max M. Fisher College of Business was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with one half of the principal balance from the Schoenbaum Scholars Program Fund which was established with gifts from Alex (B.S.Bus.Adm. 1939) and Betty (Attended 1939, Honorary Doctor of Business 2001) Schoenbaum.

The annual distribution designated to The Max M. Fisher College of Business shall support students entering or intending to enter, or enrolled in the College. The following criteria shall be in effect for Schoenbaum Scholars in The Max M. Fisher College of Business:

1. Students should show a demonstrated financial need
2. The scholarship will provide tuition, room and books
3. One scholar at the freshman, sophomore, junior, and senior levels will be supported
4. Recipients will be selected through a formula based on test scores and/or high school rank
5. Selected students entering as freshmen will be eligible for renewal of the scholarships provided they maintain a grade point average of 3.0 or with appeal to the financial aid committee
6. Selected students should show a potential for success as measured by academic record, extracurricular activities, work experience and other experiences
7. Selection of the recipients will be made by the Fisher College of Business in consultation with the Office of Student Financial Aid

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$500,962.50

Chester J. Rockey Endowment Fund

The Chester J. Rockey Endowment Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Anna Rebecca Rockey Katz (M.A. 1979) in memory of her grandfather, Chester J. Rockey (D.D.S. 1911).

The annual distribution from this fund shall provide scholarship support for students in the College of Dentistry. The specific terms of the scholarship shall be at the discretion of the College's dean to allow flexibility to meet the needs of the day. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

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Should the program no longer be in existence at any point in time, the scholarship shall be awarded to students in a program which is as closely aligned with the donor's original intent as practicable.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Dentistry and the Office of Student Financial Aid.

Amount Establishing Endowment: \$377,087.80

The Anne and Ray Groves Rare Book Fund

The Anne and Ray Groves Rare Book Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Anne and Ray (B.S.Bus.Adm. 1957) Groves.

The annual distribution from this fund shall be used for the purchase, restoration, and/or preservation of items in the Rare Books and Manuscripts division in the University Library as recommended by the division's director and approved by the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of University Libraries.

Amount Establishing Endowment: \$162,000.00

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The Critical Difference for Women Endowed Scholarship Fund

The Critical Difference for Women Endowed Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Rachel Elizabeth Richards (B.S.Ed. 1936, M.A. 1937) of Columbus, Ohio, and additional gifts from friends and supporters of Critical Difference for Women.

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this fund shall provide scholarships for students who have interrupted their education but are now re-entering the university to complete their undergraduate, graduate, or professional degrees. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admissions at the University. Scholarships may be used for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. Recipients shall be selected by the Office of Student Financial Aid in consultation with the Critical Difference for Women Scholarship Committee.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's

Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$114,588.70

The Bill and Gwen Buschman Athletic Scholarship Fund

The Bill and Gwen Buschman Athletic Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of William (B.S. 1948) and Gwen Buschman of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of one male and one female intercollegiate student-athlete who are members of Olympic sport teams and who are pursuing undergraduate degrees at The Ohio State University. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Gwen Buschman, should she be alive, and from the director of Athletics.

Amount Establishing Endowment: \$112,500.00

The Edgar J. Grand Horticulture Scholarship Fund

The Edgar J. Grand Horticulture Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Judi and Tom Phares of Dallas, Texas, in memory of her father.

Edgar James Grand was born May 23, 1905, in Lowell, Massachusetts. He loved flowers and plants from an early age. After World War I, Edgar's family moved to Akron, Ohio, where the Grand family's flowers thrived in the moderate temperatures and moisture from Lake Erie. Edgar became friends with the growers at local nurseries and greenhouses and met Elizabeth Hartwick, whose father owned Hartwick Nursery. Edgar and Elizabeth were married for 70 years and had four children, Jim, Gene, JoAnn, and Judi. Edgar's success as a salesman made it possible to further his interest in botany and horticulture. He decided to follow his muse and took on the gardener's job at a large estate in South Akron. He continued to learn and educate and was a permanent member of the American Rose Society. Edgar encouraged his children to pursue a college education even though he could not afford to pay for them to attend. He also passed his "giving spirit" on to his children as he gave freely of himself, of the little money he had, and of his plants and flowers.

The annual distribution from this fund shall be used to support one scholarship for an undergraduate student majoring in horticulture in the College of Food, Agricultural, and Environmental Sciences. Eligible students must be enrolled at the University, in good academic standing, progressing toward their degrees, and have demonstrated financial need. The scholarship may be awarded to the same student in successive years, not to exceed two years, provided the recipient continues to meet the scholarship's criteria. Recipients shall be selected by the Horticulture and Crop Science scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, or his/her designee, in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the direction of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$100,000.00

Ross Family Scholars Fund

The Ross Family Scholars Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Carolyn and Elliot Ross.

The annual distribution from this endowed fund shall be used to equally support three Ross Family Scholars; each scholarship shall be at least \$3,333. To qualify students must be Ohio residents enrolled full-time, be admitted in the Engineering Honors and Scholars Program majoring in Welding Engineering; and demonstrate strong growth potential, leadership skills, and evidence of breadth of capabilities beyond the classroom.

Scholarships will be awarded to one (1) incoming sophomore, one (1) incoming junior, and one (1) incoming senior student each fall quarter/fall semester students. If there are no qualified candidates majoring in Welding Engineering, the scholarship(s) may be awarded to candidates majoring in other programs who meet the remaining selection criteria. Recipients shall be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment:	\$100,000.00
Total Commitment:	\$250,000.00

The Alva L. Jones and Hester Murray Jones Scholarship Fund

The Alva L. Jones and Hester Murray Jones Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Hester Murray Jones (B.A. 1939, B.S.Ed. 1939, M.A. 1941) of Clearwater, Florida.

The annual distribution from this fund shall support two named scholarships. Fifty percent of the annual distribution shall be used to support The Alva L. Jones and Hester Murray Jones CDW Re-Entry Scholarship for women at the undergraduate, graduate, or professional level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process. The remaining fifty percent of the annual distribution shall be used to support The Alva L. Jones and Hester Murray Jones Scholarship for undergraduate students with financial need.

The Office of Student Financial Aid will administer this scholarship fund in consultation with the Critical Difference for Women Scholarship committee.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$77,239.94

The Gary L. Sharpe Scholarship Fund in Geography

The Gary L. Sharpe Scholarship Fund in Geography was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gary L. Sharpe (B.A. 1970).

The annual distribution from this fund shall provide need-based scholarship support to undergraduate students majoring in geography with preference given to students from the state of Ohio. Scholarship recipients shall be selected by the dean of the College of

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Social and Behavioral Sciences in consultation with the chairperson of the Department of Geography and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Geography.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Social and Behavioral Sciences in consultation with the chairperson of the Department of Geography.

Amount Establishing Endowment: \$75,000.00

Large Binocular Telescope Operating Endowment Fund

The Large Binocular Telescope Operating Endowment Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of the Department of Astronomy.

The annual distribution from this fund shall be used to promote student use of the Large Binocular Telescope or similar use of any future successor world-class astronomical facility to which Ohio State has guaranteed access. Expenses may include, but are not limited to, travel to and from the facility, cost of specialized equipment (e.g., filters and gratings), computer/communication services related to student observing projects, publication charges, and telescope operating expenses. Expenditures shall be approved by the chairperson of the Department of Astronomy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Astronomy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Astronomy.

Amount Establishing Endowment: \$72,702.92

Major Ray Mendoza Endowed Scholarship Fund

The Major Ray Mendoza Endowed Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues in memory of Major Ray Mendoza (B.A. 1995), a former Buckeye and member of the U.S. Marine Corps, who was killed in the line of duty while serving in Iraq.

The annual distribution from this fund shall provide scholarship support for a student enrolled in or planning to enroll in the master's program at the John Glenn School of Public Affairs who has demonstrated leadership skills and abilities. Scholarship recipients shall be selected by the school's director in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Glenn School of Public Affairs.

Amount Establishing Endowment: \$71,240.00

The Wilbur V. and Frances L. Moore Memorial Scholarship Fund

The Wilbur V. and Frances L. Moore Memorial Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Wilbur V. Moore (B.S.Dairy Tech. 1950).

The annual distribution from this fund shall be used to provide support for undergraduate students in the College of Food, Agricultural, and Environmental Sciences who are majoring in Food Sciences and Technology. Undergraduate students who are selected to receive support from this fund must be in good academic standing and progressing toward their degrees. Recipients shall be selected by the Department of Food Science and Technology's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation

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with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested into the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Food Science and Technology.

Amount Establishing Endowment: \$66,000.00

The Kenneth E. and Lynette O. Hoehn Endowed Scholarship Fund

The Kenneth E. and Lynette O. Hoehn Endowed Scholarship Fund in the College of Social Work was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jacquelyn Meshelemiah and James Stahler in recognition of teachers from Dr. Meshelemiah's high school who made a profound impact on her and her sister by believing in them and guiding them through adolescence while providing them with love and support.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African Americans or other underrepresented groups, who have been accepted for admissions at The Ohio State University College of Social Work. Scholarship recipients will be selected by the dean of the College of Social Work in consultation with the program directors for the B.S.S.W. and M.S.W. Programs and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Social Work.

Amount Establishing Endowment: \$60,515.00

Keith and Jane Smith Engineering Excellence Fund

The Keith and Jane Smith Engineering Excellence Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Keith (B.S.Phys. 1960, M.B.A. 1961) and Jane Smith of West Lafayette, Indiana.

The annual distribution from this fund shall be used for developing student excellence through the Engineering Education Innovation Center. The dean of the College of Engineering will determine the best use of the distribution each year. Initiatives may include, but are not limited to:

- 1) cross-discipline activities within the Innovation Center;
- 2) support for external experts who will lecture on "breaking" technologies, "real world" experiences, etc.;
- 3) laboratory support for special entrepreneur projects; and
- 4) support of student interaction with corporations on commercial venture projects.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$60,000.00

The Roy Wallace Memorial Fund for Beef Center Student Herdsmen

The Roy Wallace Memorial Fund for Beef Center Student Herdsmen was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends of Roy Wallace.

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The annual distribution from this fund shall be used to support the wages of an undergraduate student employed as the student herdsman at the OSU Beef Center in the Department of Animal Sciences at the College of Food, Agricultural, and Environmental Sciences. To qualify for appointment to the Roy Wallace Student Herdsman position, students must have demonstrated leadership either as a previous student employee at the OSU Beef Center and/or in other facets of the beef cattle industry. The Roy Wallace Student Herdsman will be expected to reside at the OSU Beef Center and serve in a leadership role with other student employees. The appointment may be awarded to the same student in successive years, not to exceed two years, provided the student remains in good employment and academic standing and progressing toward his/her degree. Appointment shall be made by the faculty supervisor and managers of the OSU Beef and Sheep Center in accordance with all appropriate University employment guidelines and laws that govern employment in the state of Ohio.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$53,365.00

The Margaret and Charles Evers Endowed Scholarship Fund
for Education and Human Ecology

The Margaret and Charles Evers Endowed Scholarship Fund for Education and Human Ecology was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts in memory of Margaret and Charles from their children Brian Evers (B.A. 1969), Bruce Evers (B.S. 1968 - *Kent State University*), and Judith Flinn.

Margaret Evers (1917-2009) was born in Fairfield County near Carroll, Ohio. She was reared on the farm until she attended The Ohio State University. After receiving her degree, she spent her working life as a junior high school teacher.

Charles Evers (1909-1998) was born in Cleveland, Ohio. Because of the Depression, he was unable to attend college but strongly supported higher education all of his life. He was a self-taught electrical engineer and designed steel mills. He was also a self-taught zoologist, botanist, geologist, and biologist.

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The intent of this fund is to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall provide scholarship support for students admitted into the College of Education and Human Ecology. As Margaret was the first woman in her family to be permitted to attend college, and was a strong supporter of the farming lifestyle, preference for this scholarship will be given to but not limited to female candidates who have been accepted for admissions at the University and whose family actively farms in Fairfield County Ohio. Further, preference will be given to students with a ranking of sophomore or higher. Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid. The College will inform the donors of the selection process.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$51,000.000

The Robert W. Adams Memorial Scholarship Fund
in Chemical and Biomolecular Engineering

The Robert W. Adams Memorial Scholarship Fund in Chemical and Biomolecular Engineering was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from his son Jeffrey D. Adams (B.S.Ch.E. 1987) and daughter-in-law, Lori Adams, both of San Mateo, California.

The annual distribution from this fund shall provide one or more need-based scholarships to students majoring in Chemical and Biomolecular Engineering who have completed their first year in the major. First consideration will be given to candidates who are employed or are involved in extracurricular activities. Additional consideration will be given to candidates who are graduates from high schools in Ohio's Hamilton County and to those from high schools in Kentucky. Scholarship recipients will be selected by the chairperson of the Lowrie Department of Chemical and Biomolecular Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the Office of Student Financial Aid. The chairperson will confer with the donors after each year's selections are made.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Lowrie Department of Chemical and Biomolecular Engineering in consultation with the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the chairperson of the Lowrie Department of Chemical and Biomolecular Engineering in consultation with the dean of the College of Engineering.

Amount Establishing Endowment: \$50,178.64

The Dr. George D. Boston Endowed Diversity Scholarship
Fund in Dentistry

The Dr. George D. Boston Endowed Diversity Scholarship Fund in Dentistry was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the George D. Boston Trust and Dr. Boston's (B.A. 1949, D.D.S. 1952) grandchildren: Tamaul Boston, Johanna Boston, and Tia B. Boston.

The annual distribution from this fund shall be used to support educational diversity at the College of Dentistry, consistent with the University's mission and admissions policy. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African Americans or other underrepresented students, who have been accepted for admissions at the University. Scholarship recipients shall be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$50,000.00

Major Ray Mendoza Endowed Scholarship Fund III

The Major Ray Mendoza Endowed Scholarship Fund III be established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex Porter in memory of Major Ray Mendoza (B.A. 1995), a Buckeye and member of the U.S. Marine Corps, who was killed in the line of duty while serving in Iraq.

The annual distribution from this fund shall provide scholarship support for a student enrolled in or planning to enroll in the master's program at the John Glenn School of Public Affairs who has demonstrated leadership skills and abilities. Scholarship recipients shall be selected by the school's director in consultation with the university's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of the Glenn School of Public Affairs.

Amount Establishing Endowment: \$50,000.00

Robert and Stephany Ruffolo Endowed Scholarship Fund

The Robert and Stephany Ruffolo Endowed Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert (B.S.Pharm. 1973, Ph.D. 1976) and Stephany Ruffolo of Spring City, Pennsylvania.

The annual distribution from this fund shall be used to support a scholarship for a student in the College of Pharmacy Doctor of Pharmacy program. Recipients shall be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$50,000.00

Bruce and Jane Walsh Endowed Fund

The Bruce and Jane Walsh Endowed Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bruce and Jane Walsh.

The annual distribution from this fund shall be used to purchase library volumes focusing on issues in higher education for the American Association of University Professors library in the Thompson Libraries. Expenditures shall be approved by the director of the University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the University Libraries.

Amount Establishing Endowment: \$37,000.00 (grandfathered)

The Judith Fountain Critical Difference for Women Scholarship Fund

The Judith Fountain Critical Difference for Women Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University

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Foundation, with gifts from friends and colleagues of Judith Fountain (B.S.H.E. 1964, M.S. 1974).

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this fund shall provide scholarships for students who have interrupted their education and are re-entering the University to complete their undergraduate, graduate or professional degrees. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admissions at the University. Scholarships may be used for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. Recipients shall be selected by the Office of Student Financial Aid in consultation with the Critical Difference for Women Scholarship Committee.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall reinvested in the endowment principal.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$33,493.00 (grandfathered)

The Pat R. and Melena S. Whittington Undergraduate Teacher
Education Scholarship Fund

The Pat R. and Melena S. Whittington Undergraduate Teacher Education Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Pat R. (B.S.Agr. 1982) and Dr. Melena S. (B.S.Agr. 1982, M.S. 1988, Ph.D. 1991) Whittington of Delaware, Ohio.

The annual distribution from this fund shall be used to support at least one scholarship for an undergraduate student majoring in the Teacher Education preparation option in Agricultural and Extension Education in the College of Food, Agricultural, and Environmental Sciences. The non-renewable scholarship will be awarded to the student(s) for the term that the selected recipient(s) will be participating in their student teaching experience. The scholarship may be used for, but not limited to, transportation, books, fees, and tuition. Scholarship recipient(s) will be selected by the teacher preparation faculty in Agricultural and Extension Education. The scholarship shall be awarded in accordance with guidelines and procedures established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee, and in consultation with the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$28,026.28 (grandfathered)

Cindy Coykendale Fund

The Cindy Coykendale Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Cindy Coykendale (B.S. 1979, M.L.H.R. 1989) and her family, friends, and colleagues.

The annual distribution from this fund shall be used at the discretion of the dean of The Max M. Fisher College of Business to support faculty, student, and staff activities in accordance with the College's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Cindy Coykendale, should she be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$27,076.94 (unrestricted)

The Ream Family Endowed Scholarship Fund

The Ream Family Endowed Scholarship Fund in the College of Pharmacy was established February 5, 2010, by the Board of Trustees of The Ohio State University in

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accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Greg and Patricia Ream and Lou Ream.

The annual distribution from this fund shall be used to support a scholarship for a student enrolled in the College of Pharmacy with preference given to students from Licking County, Ohio. If no candidates are identified from Licking County, then the scholarship may be awarded to any deserving student enrolled in the College of Pharmacy. Scholarship recipients will be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$26,000.00 (grandfathered)

Shelby County 4-H Endowment Fund

The Shelby County 4-H Endowment Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Shelby County 4-H.

The annual distribution from this fund shall be used to provide program funding for the 4-H youth and volunteers of the Shelby County 4-H Youth Development Program. The OSU Extension professional in charge of the Shelby County 4-H Program, in consultation with the Shelby County 4-H Advisory Committee, shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension- 4-H Youth Development.

Amount Establishing Endowment: \$25,541.22 (grandfathered)

Change in Name of Named Endowed Fund

The Dr. James R. Karpac Athletic Scholarship Fund

The Dr. James R. Karpac Family Athletic Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James R. Karpac (B.A. 1978, D.D.S. 1981, M.A. 1989, M.S. 1989), from Dublin, Ohio. The name was revised February 5, 2010.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Change in Description of Named Endowed Funds

The Ague/Haushalter Scholarship Fund

The Ague/Haushalter Scholarship Fund was established May 4, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles W. "Bill" Ague, (B.S.Pharm. 1950) and Elma Haushalter Ague (B.A. 1949) of Girard, Ohio. The description was revised February 5, 2010.

In memory of William Hunter Ague (B.S.Ed. 1981, M.A. 1989) who died an untimely death in 1997, his dedication to mathematics education as a teacher in the public schools, and his deep commitment to young people in difficult urban settings; a portion of this fund is directed to the College of Education and Human Ecology.

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The annual distribution from this fund shall provide two need-based scholarships. One scholarship shall support a pharmacy student from an under-represented group who demonstrates good character; recipients shall be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid. The second scholarship shall support an education student who is preparing to be a mathematics or science teacher with preference given to candidates who are graduates of urban public schools; recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy and the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, from the dean of the College of Pharmacy, and from the dean of the College of Education and Human Ecology.

The Service – Jerome Scholarship Fund

The Service-Jerome Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Harry W. and Ruth Mary (B.S.Ed. 1952) Service of Andover, Ohio. The description was revised February 5, 2010.

The annual distribution from this fund shall be used provide one or more scholarships to undergraduate or graduate students from Ashtabula County with preference given to students from Southern Ashtabula County. To qualify candidates must be enrolled in one of the following colleges/programs in the following order of preference: the College of Food, Agricultural, and Environmental Science, the Agricultural Technical Institute (ATI), the College of Veterinary Medicine (or undergraduates who have expressed an interest in veterinary medicine), the College of Education and Human Ecology. Scholarship recipients shall be selected by the Ashtabula County Agricultural Scholarship Committee in consultation with the University's Office of Student Financial Aid. If the Ashtabula County Office of The Ohio State University Extension ceases to exist, the state office of the Ohio State University Extension shall act on behalf of the county.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

Hrusovsky Family / GroundWork Group Internship Fund

The Hrusovsky Family Excellence Award Fund at The Max M. Fisher College of Business was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John J. Hrusovsky II (B.S.Bus.Adm. 1986). The name and description were revised February 5, 2010.

The annual distribution from this fund will support interns working with the GroundWork Group, its member organizations, or other non-profit organizations based in and serving central Ohio. Recipients will be determined based on the mutual interest of the host organizations and student applicants. Placements will be coordinated through the Center for Entrepreneurship, approved by the College's dean and coordinated with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Fisher College of Business.

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Schoenbaum Scholars Program Fund
in the College of Education and Human Ecology

The Schoenbaum Scholars Program Fund was established April 7, 1989, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex (B.S.Bus.Adm. 1939) and Betty (Attended 1939, Honorary Doctor of Business 2001) Schoenbaum. The description was revised July 12, 1996, and September 18, 2009. The fund equally supported The Max M. Fisher College of Business and the College of Education and Human Ecology. At the request of the colleges and with donor approval, one half of the fund's principal was moved and used to create The Schoenbaum Scholars Program Fund in The Max M. Fisher College of Business. The Schoenbaum Scholars Program Fund description and name were revised February 5, 2010.

The annual distribution designated to the College of Education and Human Ecology shall used to fund one scholarship and four internships. The intent is to serve undergraduate students with the greatest financial need and the Weinland Park community by providing support to students who demonstrate a determination to succeed but lack economic resources.

To qualify for the scholarship, candidates must be a junior or senior undergraduate student majoring in early childhood or elementary education with preference given to students who graduated from Columbus City Schools and/or transfers from Columbus State Community College. The scholarship, in an amount up to the cost of in-state tuition annually, may be awarded for a two-year period and may be used toward tuition, room, books and supplies, and educational expenses. The Scholarship Committee in the College of Education and Human Ecology and the College's dean shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

To qualify for an internship position candidates must work at the Schoenbaum Family Center; preference shall be given to students who graduated from Columbus City Schools and/or transfers from Columbus State Community College. The interns will serve as assistant teachers in classrooms while maintaining progress toward their degree and will engage with children more closely in the teaching and learning environment at Schoenbaum Family Center. Awardees will be selected by the director of the Schoenbaum Family Center in consultation with the Office of Student Financial Aid and may be awarded an amount up to half the cost of in-state tuition annually.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Education and Human Ecology.

**AUTHORIZATION, ISSUANCE AND SALE OF GENERAL RECEIPTS COMMERCIAL
PAPER NOTES SERIES J OF THE OHIO STATE UNIVERSITY**

Resolution No. 2010-60

Synopsis: Providing for the authorization, issuance and sale of General Receipts Commercial Paper Notes, Series J (the "Series J Notes"), in a principal amount determined as provided herein, for the purpose of (i) financing the Series J Project, as defined herein, (ii) refunding the University's General Receipts Notes Series 2010 B, and (iii) paying costs and expenses associated with the issuance of the Series J Notes, authorizing a Series J Supplement to Amended and Restated Trust Indenture to secure the payment of Debt Service Charges on the Series J Notes.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University") a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain capital "facilities," as defined in the Act and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Restated Trust Indenture described below) on the obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985, by resolution adopted by the Board on December 5, 1997, and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") as amended by the Seventh Supplement to Trust Indenture, dated as of December 1, 1997, each between the University and The Huntington National Bank, as Trustee (the "Trustee"), authorized the issuance of its \$79,540,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Restated Trust Indenture") with the Trustee; and

WHEREAS the Restated Trust Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Restated Trust Indenture with respect to such issue (the Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the resolution adopted by the Board on November 5, 1999, the Restated Trust Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 between the University and the Trustee, \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the resolution adopted by the Board on November 5, 1999, Amended and

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Restated Trust Indenture, dated as of December 1, 1999 between the University and the Trustee, \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 between the University and the Trustee, \$76,950,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 between the University and the Trustee, \$150,515,000 The Ohio State University General Receipts Bonds, Series 2002 A; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, between the University and the Trustee, \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003 between the University and the Trustee, \$121,295,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2003 C; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 between the University and the Trustee, \$279,050,000 The Ohio State University General Receipts Bonds, Series 2005; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 between the University and the Trustee, \$129,990,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2005; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and the Series 2008 A Supplement to Amended and Restated Trust Indenture dated as of January 1, 2009 between the University and the Trustee, \$217,595,000 The Ohio State University General Receipts Bonds, Series 2008 A; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and the Series 2008 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2008 between the University and the Trustee, \$127,770,000 The Ohio State University Variable Rate General

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and the Series I Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2008 (the "Series I Supplement") between the University and the Trustee, of up to \$227,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series I (the "Series I Notes"); and

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WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on October 29, 2009, the Indenture and the Series 2010 A and B Supplement to Amended and Restated Trust Indenture dated as of January 1, 2010 (the "Series 2010 A and B Supplement") between the University and the Trustee, \$241,170,000 The Ohio State University General Receipts Bonds, Series 2010 A which refunded certain prior Obligations and \$121,000,000 The Ohio State University General Receipts Notes, Series 2010 B (the "Series 2010 B Notes") which refunded the Series I Notes; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Commercial Paper Notes, Series J (the "Series J Notes") in the principal amount not to exceed \$227,000,000 for the purposes of currently refunding all of the Series 2010 B Notes, paying or reimbursing a portion of the costs of the Series J Project, and paying costs and expenses associated with the issuance of the Series J Notes; and

WHEREAS the University desires to make provisions for the issuance of the Series J Notes and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Series J Supplement to Amended and Restated Trust Indenture (the "Series J Supplement") herein authorized;

NOW THEREFORE

BE IT RESOLVED,

Section 1. Definitions and Interpretations. All words and terms defined in the Indenture and all interpretations therein provided shall have in this Resolution the same definitions and interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Indenture but used herein and not previously defined herein are defined as follows:

"Authorized Officer" means the Senior Vice President for Business and Finance of the University, the Secretary of the Board or the Treasurer, or any one or more of them, in each case in such person's official capacity.

"Book Entry System" means a system under which (i) a physical Series J Note certificate in fully registered form is issued for each maturity of Series J Notes only to a Depository or its nominee as registered owner, with the Series J Notes held by and immobilized in the custody of the Depository; and (ii) a book entry record maintained by and the responsibility of the Depository and not maintained by or the responsibility of the University or the Trustee, is the record that identifies, and records the transfer of the interests of, the owners of book entry interests in such Series J Notes.

"Costs of Issuance Account" means the Costs of Issuance Account in the Note Program Fund created pursuant to Section 5 hereof.

"Dealer" or "Dealers" means Merrill Lynch, Pierce, Fenner & Smith Incorporated, any affiliate thereof or any successor or assigns permitted under the Dealer Agreement, and any other dealer or dealers for the Series J Notes which is appointed by the University and has entered into a Dealer Agreement.

"Dealer Agreement" or "Dealer Agreements" means respectively, the Dealer Agreement, by and between the University and Merrill Lynch, Pierce, Fenner & Smith Incorporated or any affiliate thereof, and any and all modifications, alterations, amendments and supplements thereto, and such agreement and any other Dealer Agreement entered into by the University and a Dealer or Dealers with respect to the Series J Notes.

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"Depository" means any securities depository that is a clearing agency under federal law operating and maintaining, with its participants or otherwise, a Book Entry System to record ownership of book entry interests in obligations, and includes and means initially as to the Series J Notes, The Depository Trust Company (a limited purpose trust company), New York, New York.

"Note Proceedings" means the General Bond Resolution, the Restated Trust Indenture, any applicable Series Resolution, any applicable Supplemental Indenture and any other resolutions and agreements and amendments of and supplements to the foregoing, or any combination thereof, authorizing or providing for the terms and conditions applicable to, or providing for the security or sale of Notes, and the terms contained in such Notes.

"Note Program Fund" means the Note Program Fund held by the University and created in Section 5 hereof to be funded with the proceeds of the Series J Notes.

"Offering Memorandum" means, as to the Series J Notes, the Offering Memorandum relating to the original issuance of the Series J Notes, authorized pursuant to Section 3 hereof.

"Project Account" means the Project Account in the Note Program Fund created pursuant to Section 5 hereof.

"Series J Commercial Paper Resolution" or "this Resolution" as used herein means this Resolution, as the same may be amended from time to time.

"Series J Project" means the Series J Project as described on Attachment I to the Series J Supplement and on Exhibit A attached hereto, which attachment and exhibit are incorporated by reference herein with the same force and effect as if fully set forth herein.

"Treasurer" means the Assistant Vice President of Financial Services of the University and any person duly authorized by the Board to exercise the powers and duties of such officer.

"Trustee" means The Huntington National Bank, and any successor Trustee as determined or designated under or pursuant to the Indenture.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in the General Bond Resolution, this Resolution, the Restated Trust Indenture and the Series J Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

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(a) Authorization. The Bonds, to be designated and known as The Ohio State University General Receipts Commercial Paper Notes, Series J, shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, the General Bond Resolution, this Resolution, the Restated Trust Indenture and the Series J Supplement for the purposes of refunding the Series 2010 B Notes, financing a portion of the costs of the University Facilities comprising the Series J Project, and paying expenses incidental to the issuance of the Series J Notes (the "Series J Note Purpose"). The Series J Notes shall be issued from time to time as provided in the Series J Supplement to finance and refinance the Series J Note Purpose. Proceeds of the Series J Notes may also be used to pay maturing Series J Notes.

(b) Form and Numbering. The Series J Notes shall be issued only as fully registered Bonds. The Series J Notes shall be numbered as determined by the Trustee.

(c) Denominations and Dates. The Notes shall be dated the date of their respective authentication and issuance; shall be issued in registered form, registered to bearer (subject to Section 2.06 of the Series J Supplement) unless otherwise designated by a Dealer; and shall be issued in denominations of \$100,000 and in integral multiples of \$1,000 in excess thereof.

(d) Principal Amount. The Series J Notes shall be issued in the principal amount specified in the Series J Supplement, which amount shall not exceed \$227,000,000.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Dealer to establish the date, location, procedures and conditions for the delivery of the Series J Notes to the Dealer and to take all steps as necessary to effect due execution, authentication and delivery of the Series J Notes to the Dealer or to the persons whom the Dealer directs under the terms of this Resolution. The Series J Notes shall be signed by an Authorized Officer in his official capacity (provided that such signature may be a facsimile) and may bear the corporate seal of the University or a facsimile thereof.

(f) Interest. The Series J Notes shall bear interest from their respective dates, payable at maturity, at a rate not to exceed 12% per annum (calculated on the basis of a year consisting of 365 or 366 days, as applicable, and the actual number of days elapsed).

(g) Maturities. The Series J Notes (i) shall mature not more than 270 days after their respective dates, but in no event later than July 29, 2011, and (ii) shall mature on a Business Day. The stated interest rate, maturity date and other terms of each Note, as long as not inconsistent with the terms of the Series J Supplement, shall be as set forth in the Instructions delivered to the Trustee pursuant to Section 2.07 of the Series J Supplement.

(h) Redemption. The Series J Notes shall not be subject to redemption prior to their stated maturities.

(i) Appointment of Dealer. The Board hereby appoints Merrill Lynch, Pierce, Fenner & Smith Incorporated, or an affiliate thereof, as the initial Dealer for the Series J Notes.

(j) Security. As provided in the Indenture, there is hereby pledged to the security of the Series J Notes, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.10 of the Restated Trust Indenture) and (ii) the moneys contained in the Special Funds. Anything else to the contrary in the Indenture, the General Bond Resolution, the Series J Supplement or this Resolution notwithstanding, the Series J Notes shall not have access to, any claim upon or be secured by, the Bond Reserve Fund or the Note Program Fund. This pledge of General Receipts shall be on parity

with expenses, claims and payments relating to other Parity Obligations (as defined in the Indenture) and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all the General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University; provided, however, the lien of such pledge shall not attach to any Series J Notes the proceeds of which are to be used to provide the Series J Project until the Board of Regents of the State shall have approved such pledge.

For the further security of the Series J Notes, and any Obligations, the University hereby covenants with the Holders, including the Noteholders, and the Trustee that so long as any Series J Notes or other Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other moneys lawfully available therefor, to pay all costs and expenses required to be paid under the Note Proceedings, and (iii) together with other moneys lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(k) Payment, Places of Payment, and Paying Agents. The principal of and interest on the Series J Notes shall be paid in federal or other immediately available funds in such coin or currency of the United States of America as, at the respective times of payment, is legal tender for the payment of public and private debts. The principal of and interest on the Series J Notes shall be payable at the designated office of the Trustee on or before the close of business on any Business Day upon which such Series J Notes have become due and payable, provided that such Series J Notes are presented and surrendered on a timely basis. Upon presentation of such a Series J Note to the Trustee no later than 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment for such Series J Note shall be made by the Trustee in immediately available funds on such Business Day. If a Series J Note is presented for payment after 3:00 p.m. (Columbus, Ohio time) on a Business Day, payment therefore shall be made by the Trustee on the next succeeding Business Day, without the accrual of additional interest thereon.

(1) Book Entry. Subject to the provisions of the immediately following paragraph, the Series J Notes shall be issued only to a Depository for holding in a Book Entry System in accordance with the provisions of Section 2.06 of the Series J Supplement. Those Series J Notes shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series J Notes shall be evidenced by a single certificate in the aggregate principal amount of the Series J Notes maturing on such maturity date.

If any Depository determines not to continue to act as a Depository for the Series J Notes for holding in a Book Entry System, the University may attempt to have established a securities depository and Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series J Notes from the Depository, and authenticate and deliver the Series J Note certificates, in fully registered form to the assigns of the Depository or its nominee (if such Series J Note was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series J Notes) of the Noteholders.

Section 3. Offering Memorandum. It is determined hereby that the manner of sale and the terms of the Series J Notes, as provided in this Resolution and the Series J

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Supplement, are consistent with all legal requirements and will carry out the public purposes of the Act.

The use and distribution of the Offering Memorandum relating to the Series J Notes is hereby approved and authorized. Such Offering Memorandum shall be in substantially the form of the offering memorandum for the Series I Notes, the form of which is hereby approved. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of any statements in the Offering Memorandum contained in the Appendices thereto.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series J Notes, including any accrued interest, shall be allocated, deposited and applied as follows:

To the Bond Fund, accrued interest, if any, received on the sale of the Series J Notes;

To the Bond Fund, such amount as is necessary to retire or redeem the Series 2010 B Notes in accordance with their terms; and

To the Note Program Fund, created pursuant to Section 5 of this Resolution, the entire remaining amount of the proceeds of the Series J Notes, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series J Notes.

Section 5. Note Program Fund. There is hereby created a fund to be maintained in the custody of the Treasurer and designated the "Note Program Fund." The Note Program Fund shall be funded from the proceeds of the sale of the Series J Notes. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the Series J Project and costs and expenses associated with the issuance of the Series J Notes. The Note Program Fund shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Note Program Fund, including all investment earnings thereon, pending disbursement from the Note Program Fund shall be invested in Authorized Investments specified in Section V of the Operating and Agency Funds Investments Policy of the University, as the same may be amended from time to time. The University may establish such accounts in the Note Program Fund as are necessary or desirable to carry out the requirements of the Series J Supplement.

The Treasurer shall maintain such books and records with respect to disbursements from the Note Program Fund so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Note Program Fund may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Bond Fund to be used to pay Debt Service Charges on the Series J Notes.

There shall be established in the Note Program Fund the following accounts:

(i) The Costs of Issuance Account, from which shall be paid the costs of issuance of the Series J Notes; and

(ii) The Project Account, from which shall be disbursed such portion of the proceeds of the Series J Notes necessary to pay costs of the Series J Project and paying costs and expenses associated with the issuance of the Series J Notes to the extent not paid from the Costs of Issuance Account. The Treasurer shall designate in writing, either in the Series J Supplement or otherwise, the allocation of the proceeds of the Series J Notes to each of the foregoing accounts.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed on Exhibit A hereto within the description of the Series J Project (each a "Component") to be paid from the Note Program Fund have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Note Program Fund -with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Moneys remaining on deposit in the Note Program Fund after the completion of the Series J Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Tax Matters. The University covenants that the use of the proceeds of the Series J Notes will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series J Notes, so that the Series J Notes will not constitute "arbitrage bonds" under Sections 103(c) and 148 of the Code. The Treasurer, or any other officer having responsibility with respect to the issuance of the Series J Notes, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series J Notes setting forth the reasonable expectations of the University regarding the amount and use of those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series J Notes.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series J Notes and will not take or permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series J Notes; and an Authorized Officer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series J Notes.

Section 7. Series J Supplement and Other Documents. In order to better secure the payment of the Debt Service Charges as the same shall become due and payable, each Authorized Officer, or any one or more of them, are authorized and directed to execute, acknowledge and deliver to the Trustee and the Dealer, in the name and on behalf of the University and pursuant to the Indenture, the Series J Supplement and the Dealer Agreement, respectively, each in substantially the form of the Series J Supplement and the Dealer Agreement related thereto, or to such officers on behalf of this Board and the University, and such documents are hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. The Series J Supplement shall also include the form of the Series J Notes (the "Form of Note"), attached thereto as Exhibit A. The execution of such documents by any of the officers shall conclusively evidence that the officers and the Board approve such changes and that such changes are not substantially adverse to the University.

Each of such officers is further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

Section 8. Call for Redemption of Series 2010 B Notes. The University hereby determines that the Series 2010 B Notes shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Original Indenture or the Indenture, as applicable, and that the execution and delivery by the University of the Series J Supplement shall constitute the irrevocable direction to the

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Trustee to send such notices as are required by such indenture to effect such call for redemption. The execution of the Series J Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 9. Authorization of Bond Insurance, Bond Ratings, Credit Support Instruments and Rate Management Agreements; Prior Actions Approved. The Treasurer is authorized to submit applications to recognized providers of municipal bond insurance or any other Credit Support Instruments requesting the issuance of municipal bond insurance policies or other Credit Support Instruments, as the case may be, to insure the University's obligation to make payments of principal of and interest on the Series J Notes. The Treasurer is hereby authorized to accept one or more commitments for insurance or other Credit Support Instrument from such providers if, in his reasonable judgment, it is in the best interests of the University to do so and the Treasurer is authorized to executed and deliver, and the University is authorized to perform, any documents, certificates or instruments reasonably necessary to obtain the benefits of such policy of bond insurance or other Credit Support Instrument. There is hereby authorized to be paid from the moneys deposited in the Project Account such amount as is required to pay the premium and expenses for such insurance policies.

The Treasurer is hereby authorized to apply for a rating from one or more national rating services with respect to the Series J Notes. The payment of the fees and expenses relating to any such ratings from the proceeds of the Series J Notes is hereby authorized.

All actions hereto taken by officers and employees of the Board and the University in connection with the approval, authorization, sale, execution, delivery and issuance of the Obligations or the security therefor, or any Credit Support Instrument or bond rating related thereto, or the Series J Notes, are hereby approved, ratified and confirmed.

Section 10. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 11. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION TO ENTER INTO/INCREASE
PROFESSIONAL SERVICES CONTRACTS
AND CONSTRUCTION CONTRACTS**

Resolution No. 2010-61

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS**

EAST REGIONAL CHILLED WATER PLANT
HOPKINS AND HAYES HALLS RENOVATIONS

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

COLLEGE OF MEDICINE RENOVATION/ADDITION
HOPKINS AND HAYES HALLS RENOVATIONS
KENNEDY COMMONS RENOVATION
SOUTH HIGH RISES RENOVATION AND ADDITION
WOODRUFF AND TUTTLE PARK PLACE REBUILDS

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Synopsis: Authorization to enter into/increase professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
East Regional Chilled Water Plant	\$10.0M	\$41.1M	University Bond Proceeds
Hopkins and Hayes Halls Renovations	\$1.0M	\$7.3M	State Appropriations

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

	Constr Amount	Total Project	
College of Medicine Renovation/Addition	\$11.5M	\$13.0M	State Appropriations General Funds
Hopkins and Hayes Halls Renovations	\$6.3M	\$7.3M	State Appropriations
Kennedy Commons Proceeds	\$9.7M	\$12.5M	University Bond Renovation
South High Rises Renovation and Addition	\$152.7M	\$171.6M	University Bond proceeds
Woodruff and Tuttle Park Place Rebuilds	\$9.5M	\$11.5M	University Bond Proceeds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into/increase professional services contracts and enter into construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXVIII for background information, page 521.)

AMENDMENT TO LEASE

Resolution No. 2010-62

**THE OHIO STATE UNIVERSITY--OFFICE OF INFORMATION TECHNOLOGY
OFFICE RELOCATION
2740 AIRPORT DRIVE
COLUMBUS, OHIO 43219**

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Synopsis: Authorization is requested for extending a three-year lease of approximately 25,000 square feet of office space located on the first and second floors of a three-story office building located at 2740 Airport Drive, Columbus, Ohio, 43219 to be occupied by The Ohio State University, Office of Information Technology to a five-year term.

WHEREAS the Board of Trustees of The Ohio State University and the State of Ohio is presented with the opportunity to extend a three-year lease to a five-year lease of improved real property at 2740 Airport Drive owned by The Forty-One Corporation; and

WHEREAS this extension of the lease of this property will satisfy the office relocation requirements of the Office of Information Technology, and it has been determined that the lease extension is in the best interest of the University; and

WHEREAS the funds for the lease extension will be provided by the Office of Information Technology:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to take any action required to effect the execution of an amendment to extend the three-year lease to a five-year lease of 25,000 square feet in the improved real property at 2740 Airport Drive for use by The Ohio State University, Office of Information Technology. The lease amendment will be negotiated to contain rental terms and lease conditions determined to be in the best interest of the State of Ohio and the University.

(See Appendix XXIX for background information and map, page 528.)

AMENDMENT TO LONG-TERM LEASE

Resolution No. 2010-63

JAMESCARE WOMEN'S AMBULATORY ONCOLOGY CENTER
739 WEST THIRD AVENUE
COLUMBUS, OHIO 43212

Synopsis: Authorization to amend the long-term lease agreement with Gowdy Partners III LLC to provide for the construction of a building addition, containing approximately 11,400 square feet of medical office space, to provide for a Radiation Oncology Center to be located at 739 West Third Avenue in Columbus, Ohio, is requested.

WHEREAS the Board of Trustees of The Ohio State University previously authorized the University to enter into a 20-year lease of a 103,500 square feet medical office building to be constructed at 739 West Third Avenue, Columbus, Ohio, and is presented with the opportunity to amend the lease to provide for the construction of approximately 11,400 square feet of additional leasable square feet for equipment to be installed for the treatment of cancer patients; and

WHEREAS the building addition to provide for patient treatment is important in meeting the objectives and requirements of the James Cancer Hospital's Strategic Plan, and it has been determined by the appropriate University offices that the addition of this space is in the best interest of the University; and

WHEREAS the funds for the increased lease expenses will be provided by the James Cancer Hospital and Fiscal Year 2010 approved funds are being reallocated and carried forward to 2011 to purchase (or lease, using available University lease/financing mechanisms) the equipment:

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NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of an amendment of the 20-year lease agreement with Gowdy Partners III LLC, to provide for approximately 11, 400 square feet of additional medical office space to be constructed as an addition to the leased medical office building at 739 West Third Avenue for use by the James Cancer Hospital, on such terms and conditions as are deemed to be in the best interests of the University.

(See Appendix XXX for background information and map, page 530.)

**APPROVAL TO AMEND AND RESTATE THE OHIO STATE UNIVERSITY
ALTERNATIVE RETIREMENT PLAN**

Resolution No. 2010-64

Synopsis: Authorization to amend and restate The Ohio State University Alternative Retirement Plan ("Plan") to conform to the requirements of the Internal Revenue Code of 1986, as amended (the "Code"), the Economic Growth and Tax Relief Reconciliation Act of 2001 ("EGTRRA"), and other applicable laws, regulations, and administrative authority is proposed.

WHEREAS the Board of Trustees originally adopted the Plan, effective February 5, 1999; and

WHEREAS the University has the ability to amend and restate the Plan from time to time; and

WHEREAS the University desires to amend and restate the Plan to comply with the Code, EGTRRA and other applicable laws, regulations, and administrative authority; and

WHEREAS the University desires to submit the amended and restated Plan to the Internal Revenue Service (the "IRS") for a favorable determination letter that the Plan continues to meet the qualification requirements of Section 401 et seq. of the Code:

NOW THEREFORE

BE IT RESOLVED, That an amendment and restatement of the Plan, in substantially the form attached hereto as Exhibit A and incorporated herein by reference, is hereby adopted effective as of January 1, 2002; and

BE IT FURTHER RESOLVED, That the Vice President for Human Resources, or any successor officer, in consultation with the Office of Legal Affairs, is authorized to perform such acts as deemed necessary or advisable to effectuate or carry out the purpose and intent of this resolution and to submit the Plan to the IRS; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance is hereby authorized to execute the amended and restated Plan and any other instruments, documents or conveyances necessary to effectuate the amendment and restatement and to submit the Plan to the IRS.

(See Appendix XXXI for background information, page 532.)

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**RATIFICATION AND APPROVAL OF AMENDMENT AND RESTATEMENT OF THE
HARDING HOSPITAL EMPLOYEES' RETIREMENT PLAN AGREEMENT**

Resolution No. 2010-65

Synopsis: Ratification and approval of amendment and restatement of the Harding Hospital Employees' Retirement Plan Agreement ("Plan") is proposed.

WHEREAS on July 23, 2007, the Internal Revenue Service issued final regulations under Section 403(b) of the Internal Revenue Code of 1986, as amended ("Code"), affecting tax-sheltered annuity plans subject to Section 403(b) of the Code; and

WHEREAS these regulations generally became effective January 1, 2009, and provide for detailed requirements that must be included in each plan by December 31, 2009; and

WHEREAS the University maintains the Plan, which is a tax-sheltered annuity plan subject to Section 403(b) of the Code; and

WHEREAS the Board of Trustees has reviewed and considered the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance to fully amend and restate the Plan, effective as of January 1, 2009, in the form attached as Exhibit A and incorporated herein by reference; and

WHEREAS the Board of Trustees has determined that the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance to amend and restate and execute the Plan on behalf of the University prior to the date of this resolution were proper and in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the amended and restated Plan, in the form attached as Exhibit A be, and hereby is, approved, ratified and adopted effective as of January 1, 2009; and

BE IT FURTHER RESOLVED, That the adoption and implementation of the Plan and any actions relating thereto by the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance that have been taken or made prior to the date of this resolution are hereby ratified, affirmed and approved.

(See Appendix XXXII for background information, page 575.)

IMPLEMENTATION OF PAID DISASTER LEAVE BENEFIT

Resolution No. 2010-66

Synopsis: Authorization to Implement a Paid Disaster Leave Benefit.

WHEREAS pursuant to Section 3335.09 of the Revised Code, the Board of Trustees of The Ohio State University is vested with authority to fix the compensation for employees of The Ohio State University; and

WHEREAS pursuant to House Bill 187 amending Chapter 124 of the Revised Code, the Board of Trustees is vested with authority to adopt rules and regulations governing employment of University employees; and

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WHEREAS at their October 29, 2009 meeting, the Board of Trustees authorized the President of the University to implement, on an interim basis, a Paid Disaster Leave Benefit;

WHEREAS the University's Office of Human Resources will soon promulgate a policy to institute paid disaster leave for the University, which will provide for a short-term paid leave benefit for those faculty, staff, and graduate associates who are prevented from any and all assignable work due to a declared University disaster; and

WHEREAS the Office of Human Resources will secure approval by all appropriate management committees of the University prior to implementation of the Paid Disaster Leave Policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts this Paid Disaster Leave Benefit, as described in the Supplemental Information, effective immediately, and will be more fully described in the Paid Disaster Leave Policy.

(See Appendix XXXIII for background information, page 584.)

ACCEPTANCE OF THE REPORT OF AUDIT FOR 2008-2009

Resolution No. 2010-67

Synopsis: The report of the audit of the financial statements for The Ohio State University for 2008-2009 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche in 2006 for an annual audit of the University for fiscal years 2005-2006 through 2009-10; and

WHEREAS the Deloitte & Touche audit of the University for 2008-2009, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, and certain constructive service comments have been discussed with the Audit Committee; and appropriate procedures and responses are being developed as a result of these comments:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 2008-2009, including the report on the audit of the University's financial statements and the summary of constructive service comments to management, be accepted.

AUTHORIZATION TO APPROVE ATHLETIC TICKET PRICES AND FEES

Resolution No. 2010-68

Synopsis: Approval of Athletic ticket prices for Fiscal Year 2011 and golf course membership fees for Calendar Year 2010 at the recommended levels is requested.

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WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership fees; and

WHEREAS the Athletic Council has approved increases for football and men's basketball tickets, and for golf course membership fees shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED, That the recommended increases for football and men's basketball tickets for Fiscal Year 2011, and for golf course membership dues and fees for Calendar Year 2010, be approved.

(See Appendix XXXIV for background information, page 586.)

Upon motion of Judge Marbley, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Davidson, Borror, O'Dell, Shumate, Hicks, Schottenstein, Marbley, Kass, Jurgensen and Reid.

Mr. Wexner:

There were also three other resolutions that were mentioned earlier as follows.

SUPPORT OF STATE ISSUE 1

Resolution No. 2010-69

WHEREAS The Third Frontier initiative was created to promote job creation, enhance educational opportunities, and improve the quality of life and general well-being of people and businesses throughout Ohio by expanding Ohio's research capabilities to promote product innovation, development and commercialization; and

WHEREAS The Third Frontier program has laid the foundation for the retention, creation and growth of technology-based jobs and businesses, increased early stage capital investments, improved the environment for technology entrepreneurs, increased collaboration in research and development, and enhanced our economic competitiveness and diversity; and

WHEREAS The most up-to-date figures estimate the program's job creation results at greater than 48,000, and more is expected of this program in the next few years as the research translates into market solutions, companies and additional jobs; and

WHEREAS The State of Ohio's Third Frontier initiative has delivered measurable results by investing \$681 million since 2002 which has yielded \$6.6 billion in economic activity; and

WHEREAS The Ohio State University, as a result of its participation in the Third Frontier program, has teamed statewide with more than 200 business and industry partners and a number of Ohio universities to undertake 60 separate projects, and has helped launch or attract 26 companies and secure or file 125 patents; and

WHEREAS The Ohio State University has generated more than \$325 million in additional federal and industry funding from the Third Frontier program, which has been

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a contributing factor in the university's rise to being in the top ten nationally in terms of research expenditures made by universities; and

WHEREAS The proposed state constitutional amendment will authorize the State of Ohio to issue up to \$700 million in bonds for the Third Frontier initiative in order to provide financial assistance for research, product innovation, and commercialization in support of Ohio industries and businesses in such areas as advanced materials, agbiosciences, alternative energy and fuel development, biomedical imaging, and improved diagnostics, treatments and cures for cancer, heart and other diseases; and

WHEREAS Issue 1 will continue to foster job creation through the advancement of new products and services based on science and technology research and development, thus ensuring Ohio's ability to create and compete for jobs, today and in the future; and

WHEREAS The Ohio State University, a top ten public research university, is an integral partner in the effort to advance scientific knowledge and to develop new products and applications that will enhance our state's economy; and

WHEREAS The Ohio General Assembly deserves much appreciation for its strong bipartisan support of the Third Frontier program and its placement of the constitutional amendment on the ballot.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby expresses its strong support and endorsement of the passage of State Issue 1 to improve the lives of all Ohioans and directs that a copy of this resolution be tendered to the Governor, the Ohio General Assembly and other interested constituencies.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
PARTNERSHIP WITH THE OHIO STATE UNIVERSITY ALUMNI ASSOCIATION**

Resolution No. 2010-70

Synopsis: Authorization to implement measures to strengthen the alignment and partnership of the University and the OSU Alumni Association is proposed.

WHEREAS The Ohio State University Alumni Association, established in 1879, is now one of the largest alumni associations in the world, and its purpose is to support The Ohio State University and its alumni by fostering a spirit of loyalty toward the University and to achieve a unity of purpose and action in promoting the best interests of the University; and

WHEREAS over the last 130 years, the Alumni Association has been a steadfast friend of the University, and the Board of Trustees and the Board of Directors of the Alumni Association each desires to create a framework under which the University and the Association can be more closely aligned to better fulfill the goal of One University and strengthen their relationship to the benefit of the entire University family; and

WHEREAS toward that purpose, the University and the Alumni Association established a joint task force co-chaired by Tami Longaberger, former Chair of this Board, and William Lhota, former Chair of the Alumni Association Board, to study best practices in university alumni engagement and recommend an advancement model to achieve closer coordination of efforts in support of mutual goals to align alumni relations, engage alumni, and promote the University; and

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WHEREAS based on the recommendations of this task force, the University and the Alumni Association have developed a memorandum of understanding to guide and enhance their future collaboration:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees gratefully acknowledges and expresses its appreciation for the dedication, hard work, and thoughtful conclusions and recommendations of the task force; and

BE IT FURTHER RESOLVED, That this Board hereby approves and endorses the principles and actions identified in the memorandum of understanding; and

BE IT FURTHER RESOLVED, That to ensure the continuing alignment and close collaboration of the University and the Alumni Association, this Board hereby charges the Committee on Trusteeship to move forward as expeditiously as possible to recommend to this Board appropriate changes in the Board's committee structure to fully support this enhanced partnership; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes and directs the President to take all actions necessary and proper to implement the memorandum of understanding with the Alumni Association and to periodically report to this Board on those efforts.

**FY 2010 - FY 2015 CAPITAL PLAN
INCLUDING FY 11 – FY 12 STATE CAPITAL REQUEST**

Resolution No. 2010-71

Synopsis: Authorization and acceptance of the FY2010 – FY2015 Capital Plan, including FY2011 – FY 2012 State Capital Request is proposed.

WHEREAS the University has presented the recommended capital plan for FY 2010 through FY 2015 and the recommendations regarding the capital project funding request for State and non-State funds for the FY 2011 and FY 2012 biennium; and

WHEREAS these recommendations have been reviewed through the University's governance structure; and

WHEREAS the University needs to maintain continuity in long term planning while addressing a transition in leadership; and

WHEREAS only those projects outlined in these recommendations will be eligible for funding for the FY 2010 - FY 2015:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed FY 2010 – FY 2015 capital plan, subject to further modifications in the coming years and adopts the proposed recommendations for State funds for FY 2011 – FY 2012, and directs that the State capital funding requests be submitted to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That the Board of Trustees adopts the non-State capital funds recommendations for FY 2010 through FY 2015 and approve the cap of no more than \$450 million in additional debt in FY 2011; and

February 5, 2010 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for University funds for any such project must be submitted individually by the University for approval by the Board of Trustees as provided for by Board policy.

Upon motion of Mr. O'Dell, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Davidson, Borrer, O'Dell, Shumate, Hicks, Schottenstein, Marbley, Kass, Jurgensen and Reid.

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Mr. Wexner:

Jo Ann could I ask you to help us with something now?

Ms. Davidson:

Thank you very much Mr. Chairman. I would like to offer a resolution in expression of appreciation to Bill Shkurti. They made Bill do a solo here this afternoon on his report sort of as an acknowledgement that they are going to get the last little bit of work out him.

Seriously, when Gordon brought Bill into the position in the Office of Finance in 1990, I think, 1991, he was supervising 200 employees, we had a budget of just a little bit over \$1 billion, and now as he prepares to retire, in his current role as Senior Vice President of Business and Finance, he has 1,700 employees, he supervises and manages, and our budget is now as you know about \$4.4 billion. So there has been a lot of growth in those years. As was mentioned, I believe Gordon in his remarks, in his President's Report, the great respect that Bill Shkurti has at the state level, is one of the longest serving and best of budget directors in the state of Ohio, so I have had an opportunity through the years to work with Bill, with many of his various hats on, and in the years in which I have been on this Board, and had a chance to chair the Fiscal Affairs Committee. We have been able to work very closely together. I think I can honestly say he is one of the unsung heroes of Ohio State University. We have talked about what a diverse University we are, Gordon talks about what a huge responsibility it is, and quietly behind the scenes through the years, in tough economic times, with an awful lot of challenges, he has managed to get us through them in a very stable condition. Sometimes we take for granted that in the economic problems we have been experiencing, but somehow or other we have managed to come through this without a lot of bumps on the road. We have, but a lot of that is the credit to Bill and how he has managed through the years, and how we have carefully handled our resources in making sure we take everything into consideration. So Bill, on behalf of the Board of Trustees and on behalf of myself personally, I just want to say thank you. We are going to miss you, and I am glad to know that you are going to be around and in some position in advising this University for hopefully some time to come. So thanks for everything.

EXPRESSION OF APPRECIATION

WHEREAS Bill Shkurti took leadership of the Office of Finance in 1990 when the office had about 200 employees and the University had a an overall budget of about \$1 billion; and

WHEREAS the University's budget has grown to more than \$4.4 billion today and has stayed on solid footing despite challenges stemming from a weakened economy; and

WHEREAS Bill's personnel and financial oversight responsibilities increased tremendously in 1998 when he became Senior Vice President for Business Operations,

February 5, 2010 meeting, Board of Trustees

and today as Senior Vice President for Business and Finance, he has oversight of more than 1,700 employees; and

WHEREAS he is serving a three-year term as Chair of the State of Ohio Audit Committee to assist the Governor and Director of the Office of Budget and Management in fulfilling their oversight responsibilities; and

WHEREAS Bill developed and still maintains superb relations with faculty, students, and staff and is highly regarded by the entire university community; and

WHEREAS his keen interest in the history of the Vietnam War led him to become an inspired teacher as an adjunct professor in the John Glenn School of Public Policy, teaching for Professor Guilmartin; and

WHEREAS the Board of Trustees is aware that despite that keen awareness of history, he also is passionate about the Cleveland Indians, and since the Board is unable to improve their standings, it has allowed him to display his frustration publicly; and

WHEREAS the Board of Trustees also is aware that Bill is passionate about running, so has tried its best to support this passion by running him between Audit, Medical Affairs and Fiscal Affairs committee meetings for years; and

WHEREAS the frugality that has served him so well in his positions of financial responsibility also allowed him to, without regret, let other departments subscribe to Business First and then borrow their copies every Friday; and

WHEREAS there is bipartisan agreement that Bill is one of the most respected budget directors ever to hold this state title; and

WHEREAS after 21 years guiding The Ohio State University's fiscal and budgetary operations, Bill will retire effective March 31:

NOW THEREFORE

BE IT RESOLVED, The entirety of The Ohio State University is tremendously indebted to Bill Shkurti for his outstanding leadership, prudent fiscal management, steadfast civic service, and indefatigable integrity.

Mr. Shkurti:

Well I face this moment with mixed feelings. I am looking forward to retirement because I think the time is right, but I have really enjoyed the time I have been with the University. It is a wonderful place. I think many of you know I was a student here many, many years ago, and was captured by the place then and it has stayed the same. I want to thank Gordon who hired me the first time and has been a wonderful inspirational leader in both Gee One and Gee Two, and the Board and for its support through all these years. I was thinking about it the other day, I think in the 20 years I have been here, churned through 33 or 34 Board Members, some of whom are back for a second time. The Board has always held the University in the appropriate way and provided the appropriate governance and has helped as well.

Also to my colleagues, the vice presidents, the faculty, the students, the alumni they were all part of making this a great place. I feel double the honor to be sitting in a chair that was sat in by Archie Griffin. That is an added thing as well. I know there is going to be time for more celebration and speech making later, so I will not go on. Please accept my heartfelt thanks. It has been an honor to serve this great institution. Thank you all very much.

Mr. Wexner:

Bill, thank you so very much. Having survived some of us on the Board for a couple of rounds, and G-One and G-Two, I am so appreciative of your thoughtful guidance and support. I guess I differ a little bit with Jo Ann because I do not think it is unsung, I think it is really quiet noticed and much appreciated when an institution expands and grows and goes through decades of just its life and is never an extremist financially. That internal judgment of not only the presidents of the University, that the staff, in particularly the CFO, it just has to be there. This is a difficult group, both faculty, staff and Board, to guide through the financial seas. It is very, very much appreciated.

Before we adjourn, what I would like to do is just go around the room and see if anybody has any comments that they would like to make. We have had a very full two days of meetings, and it is the wrap-up of one year and the beginning of another. So let's start over here with you, Jason.

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Mr. Marion:

Is school open tomorrow, President Gee? I think it was an excellent meeting and I think it has been impressive to see how this Board has been operating with all the planning. All the pieces are coming together to make this University one of the, if not the most, top public research university's in the country. Kudos. Bill, Martha, we cannot sing your praises enough, there is not enough time today.

Dr. Cloyd:

I would just echo that and say that this University is on such a high plane at a very challenging time. The opportunities before us against the mission are just outstanding. I just could not be happier as an individual or feel better as someone associated with this University about where we are headed and how we plan to get there. It is terrific leadership here at the University, we are blessed.

Dr. Reid:

I would just say ditto to the prior comments. I am also particularly happy about the structures that we are putting in place with the planning and all the rest that is happening. Go Bucks.

Judge Marbley:

Mr. Chairman there is an aphorism which goes, "if you are not leading a meaningful life on the edge, you are taking up too much space." I think that the work we have put in over the last year and the trajectory that we are on now is proof positive that we are taking up the appropriate amount of space.

Ms. Swain:

I definitely want to echo how student friendly Bill and Martha have been. Bill explaining some of these financial things I am excited to learn, and it has been great to work with you Bill.

Mr. Jurgensen:

Again to echo some things that have been said. I think everyone in the state of Ohio over the next 24 to 36 months are going to have a firsthand opportunity to realize the importance of Ohio State in terms of the contribution the University is going to make

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to the economic redevelopment of our state. This really will be the epicenter of that redevelopment in my view, and therefore puts a special emphasis on a lot of the things we are working on in the area of technology transfer and commercialization. Those are really precursor efforts to the rebuilding of a new economy for Ohio. Even though I know we have both national and international aspects of what we do too, what is really going to show up I think, first and foremost is what our efforts mean to our state.

Ms. Kass:

I would like to echo something I think one of our students who were recognized this afternoon talked about, the character of the University. I think this is reflected in its leadership, its staff, its faculty and the Board and the work we are all doing together.

Mr. Schottenstein:

I agree with what everyone said, and I also want to throw in the expression of appreciation again to you Bill for making my brief chairmanship of the Audit Committee look so good. You have been a great partner. I also want to say, I neglected to say this in my comments, the Medical Center, which is I know only one very large part of this University, but it is still only one part of this University, certainly had a lot of things on their plate for the last 12 to 18 months. Both the Audit Committee and the Medical Affairs Committee, and I think this entire Board is extremely impressed with their efforts, not just with respect to ProjectONE but certainly in the area of compliance. One thing I thought was really compelling yesterday during the Medical Affairs Committee was how the patient satisfaction scores have soared. I know we are not where we want to be, but I do not think we will ever be where we really want to be because that is just the spirit of this place, but our patient satisfaction scores have soared in the face of what might otherwise be a time when we might be distracted. But we have not been distracted from really what is at the heart of what we do, which is taking care of patients. I just wanted to say that, I neglected to say that in my committee report, but it is an honor to serve on this Board and I just thank you all and everyone in this room for what you do for our University.

Mr. Hicks:

I think it was very fitting to have Coach Tressel here because so far 2010 has stepped off pretty strongly for this University, and he led it obviously on January 1 at the Rose Bowl and I think the momentum has continued. I would agree with Jerry and echo what Jerry said. There is a great deal of responsibility that we have as Trustees and this University has to really help our citizens and state nationally and internationally. I think one of the values that we have showed consistently is that we accept that responsibility and we are trying to make this place a better place. I do think that we are off to a very, very strong start in 2010, so congratulations on the leadership being shown.

Mr. O'Dell:

I would just like to say it is a great honor to serve this University. It is a thrill and Bill, good luck to you. I really appreciate all you've done.

Ms. Davidson:

Mr. Chairman I think this meeting sort of culminates the year of achievement, a year of leadership and thank you for your willingness to accepting another year of that responsibility. It is not an easy thing to do. I think we have celebrated together, we have had a very productive meeting and I thank you for that.

February 5, 2010 meeting, Board of Trustees

President Gee:

Well, first of all I want to thank the Board for its leadership, I really do; and Les for your leadership and continuing leadership. I think that the issue of continuity is extremely important, particularly because of the fact that we are moving at a very fast level and a high plane. So congratulations to you. Bill, you know I have already said it but you can tell the affection and respect you have from everyone. So I think that we should all acknowledge that you have made an enormous difference. In good times and bad, Bill is like a steady rock, so we do acknowledge that. I just want to say this, you know you take a look around the room, and we are blessed with an extraordinary cadre of leaders at this institution who are working very, very hard and very ably on behalf of the institution. Good work on the Board, good work with the University, we have a great partnership, so we now have a wonderful 2010 to look forward to Mr. Chairman.

Mr. Wexner:

I am with Brian, as we reflect on the year, and I think about the way the world looked about a year ago on a whole bunch of fronts, and I never would have anticipated that a year later things could be in such a positive plane for the University. Bill's leadership and guidance financially, the deans, the president, the trustees, we faced a very difficult year and a year when we had to be very careful, very cautious for the obvious reasons. I think it is a good thing Coach Tressel was here. I find myself particularly in the last year, in my family and other places quoting him. Win or lose he always says the same things, well we have got to get better, we just got to get better. You think if Ohio State loses, so how was the game, he says we did not do very well, we got to get better. For the Rose Bowl the first thing out of his mouth, we were laughing as we were watching, I said he is going to say we have got to get better. That is a bit of really good teaching from him for all of us. I think last year we clearly got better and for obvious reasons this year we have our work cut out, we have got to continue to get better.

Everybody has to drive safely and carefully today to get home. If there is no other business, we can stand adjourned.

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Thereupon the Board adjourned to meet Friday, May 14, 2010, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary



The Ohio State University Board of Trustees

February 5, 2010

Capital Recommendations – FY 2011 and Beyond

- I. Strategic Goals
- II. Physical Planning Context
- III. Funding Strategy
- IV. Conclusions

Joe Alutto, Executive Vice President and Provost

Jeff Kaplan, Senior Vice President for Administration and Planning

Bill Shkurti, Senior Vice President for Business and Finance



I. Strategic Goals

One University

Student First

Faculty and Staff Talent

Research Prominence

Outreach and Collaboration

Financial Soundness



I. Strategic Goals

One University

Comprehensive plan. Includes all campuses, affiliated entities and all projects, regardless of funding source



I. Strategic Goals

Students First

Modernization and upgrade of student living spaces, especially on South Campus, is a high priority



Concepts for South High Rises Renovation and Addition



I. Strategic Goals

Faculty and Staff Talent

State of the art classroom and research space in North Academic Core (Chemical Engineering and Chemistry) and the OSU Medical Center will assist in recruitment and retention of best talent



ProjectONE Cancer and Critical Care Tower



I. Strategic Goals

Research Prominence

Major investment in facility modernization and expansion in interdisciplinary work in Chemical Engineering and Health Sciences



Prior Health Sciences Library Renovation for simulation and clinical skills labs



I. Strategic Goals

Outreach and Collaboration

Project One will expand tertiary medical care availability to the surrounding area and beyond to provide a strong economic benefit



I. Strategic Goals

Financial Soundness

Funding sources are identified. Buildings are designed to make efficient use of space.





II. Planning Context

Link academic/strategic, physical, and financial planning

One Framework

- “One University” projects that meet multiple goals
- Sustainable living-learning communities and 24/7 campus experiences
- Stewardship of existing facilities and open space
- Civic structure investments to create framework for next 50+ years
- Partnerships with surrounding community



II. Planning Context

Construction Reform

The Ohio Board of Regents “...shall designate one construction project at each of three different state institutions of higher education as a Construction Reform Demonstration Project...”



II. Planning Context

Project One and Construction Reform

The University will request Project One be a pilot project under the Construction Reform provisions of HB 318. This will allow the following:

- More timely completion
- Potential cost savings
- Greater participation by small businesses and minority contractors

A special management team under the leadership of Sr. VPs Steve Gabbe and Jeff Kaplan has been established to oversee this project.

Since a portion of this project has already been completed, the construction reform portions will apply to about \$825M worth of construction.

Progress reports will be presented to the Board on a quarterly basis.



II. Planning Context

Capital recommendations for FY2010 – FY2015...

- ✓ support strategic goals
- ✓ are consistent with emerging Framework principles*
- ✓ are aligned with financial planning

*Formal One Framework recommendations in Spring 2010



II. Planning Context

Prioritized List of Recommended Capital Projects FY 2010 – FY 2015	
Previous Commitments	\$190M
North Academic Core	
Chemical & Biomolecular Eng. & Chemistry	\$138M
Sullivant, Smith, Cunz Renovation	\$ 34M
Sub Total	\$172M
Project One	
Hospital Tower/Associated Projects	\$1,000M
Student Housing	
South Campus High Rise Renovation	\$172M
Hall Complex & Enabling	\$ 62M
Sub Total	\$234M
Associated Infrastructure & Enabling Projects	
Project One & South Campus High Rise	\$173M
Academic Core North Support	\$ 70M
Sub Total	\$243M
Additional	\$119M
Grand Total	\$1,958M



II. Planning Context

Additional Projects (FY 2010 – FY 2015)

NOTE: *These projects are high priority but could be scaled back or stretched out if necessary to align with availability of funding.*

- Business Continuity and Infrastructure
- Access and Way Finding
- Student Life Repair and Renovations
- Transportation and Parking
- Public Safety Communications
- Regional Campuses
- Emerging future projects include River Corridor and Pedestrian Priority plans from One Framework



III. Funding Strategy

Continue to Advance Academically
Exhibit Financial Prudence
Transparency



III. Funding Strategy

Summary of October 28 Fiscal Affairs Committee

Confirmation of the following capital priorities:

- North Academic Core
- Project One
- Student Housing
- Supporting Infrastructure



III. Funding Strategy

Summary of October 28 Fiscal Affairs Committee

- Circuit breakers have been identified
- Cap the next bond sale (CY 2010) at approximately \$400M
- Place a modified freeze on all other projects through FY 2010
- Proceed with plan to add \$0.15 per ASF to POM charges for preventative and planned maintenance needs every year for five years beginning in 2011
- Need to continue to strengthen the balance sheet
- Request formal Board of Trustees approval on February 5, 2010



III. Funding Strategy

Project Funding Sources

(FY 2010 – FY 2015)

Source	Amount
New Debt *	\$1,616M
State Funds	\$144M
Unit Funds	\$28M
Project One Development	\$75M
Project One Previously Bonded	<u>\$95M</u>
Total	\$1,958M

* Includes \$190M in previous commitments



III. Funding Strategy

Bond issuance schedule is in alignment with what has been previously shared with the rating agencies

Total New debt required:		\$1,616M
Preliminary bond schedule:	CY 2010 up to	\$450M
	CY 2012 up to	\$700M
	CY 2014 up to	<u>\$450M</u>
		\$1,600M

NOTE: This schedule is preliminary and will be revisited in six months



III. Funding Strategy

Financial Risk Mitigated

- All projects over \$4M will require a separate vote
- Circuit breakers have been established for key large projects, including Project One
- December 2009 debt refinancing reduced interest costs and exposure to variable rate debt
- Modified freeze on additional projects remains in effect through 6/30/10
- Bid favorability will be recaptured centrally
- University's financial picture for FY 2010 remains stable
- Plans are underway to strengthen the University's balance sheet even further



III. Funding Strategy

Recent Developments That Will Assist In Maintaining Strong Balance Sheet

- Passage of state budget corrective bill.
- Project One as a construction reform pilot project.
- Refinancing \$84 M of fixed rate debt (\$4.6M interest rate savings over 11 years).
- Converting \$173M variable rate debt to fixed at 2.6% (limits upside risk).
- Proposed changes in debt policies will give the university greater flexibility to manage cash flow.



IV. Conclusions

Recommendations

- Approve preceeding with recommended projects
- Any state or bond funds gained from favorable bidding climate revert to the center for redistribution
- Provide quarterly updates
- Projects \$4M and over will require additional approval
- Continue the hold on other projects through 6/30/10



IV. Conclusions

Next Steps

1. Recommend approval of attached resolution.
2. Board approval of individual projects over \$4M – as needed
3. Submission of capital request to the Ohio Board of Regents – Mid February 2010
4. Mid-Year Update – June 17-18, 2010



IV. Conclusions

Summary

Recommendations presented:

- Align with strategic priorities
- Reflect the One University framework
- Are financially prudent

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

3335-5-48.6 Council on enrollment and student progress.

(A) Membership.

The council on enrollment and student progress shall consist of ~~sixteen~~ seventeen members.

(1) Nine regular tenure-track faculty.

(a) Three regular tenure-track faculty appointed by the president. Appointed members are eligible for reappointment.

(b) Six regular tenure-track faculty selected by the faculty council.

(2) Six students.

(a) Two graduate students.

(b) Two professional students.

(c) Two undergraduate students.

(3) ~~One administrator~~ Two administrators. ~~Non-voting, appointed by the~~ The executive vice president and provost, ~~or designee~~, non-voting, to serve as administrative liaison for the council.

Balance unchanged.

3335-5-48.18 Graduate associate compensation and benefits committee.

(A) Membership.

The graduate associate compensation and benefits committee shall consist of eleven voting members.

(1) Six funded graduate students, ~~at least one of whom must preferably will be a member of the council on research and graduate studies~~ graduate council and one of whom must be a member of the university senate. ~~Two shall have a term of service of two years, staggered so that one term expires at the end of each year. The remaining four~~ Each shall have a term of service of one year with reappointment to consecutive terms encouraged.

(a) There shall be at least one current or former graduate teaching associate.

(b) There shall be at least one current or former graduate research associate.

(c) There shall be at least one current or former graduate administrative associate.

(d) There shall be at least one current or former fellowship recipient.

(2) Two faculty.

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- (a) One faculty member from⁷ and selected by, the ~~council on research and graduate studies~~ graduate council.
 - (b) One faculty member, who is also a senator, selected by the executive committee of faculty council.
 - (3) Three administrators.
 - (a) The dean of the graduate school, or designee.
 - (b) The ~~associate~~ vice president for human resources, or designee.
 - (c) The ~~senior~~ vice president for research, or designee.
 - (4) One department, school, center or college-level staff member with extensive fiscal and budgetary experience and expertise, selected by the executive deans in consultation with the senior fiscal officers, non-voting.
 - (5) Additional non-voting members and consultants from the university, serving at the discretion of the voting members of the committee.
- (B) Duties and responsibilities.
- (1) Study the adequacy and other attributes of the university's policies and provisions including stipends, outside professional services, and supplemental compensation.
 - (2) Conduct research and provide advice on economic support of graduate associates, professional development, quality and design of benefit programs, and appointment terms.
 - (3) Make recommendations to the university senate, the ~~council on research and graduate studies~~ graduate council, the graduate school, and the office of academic affairs as appropriate.

3335-6-01 General considerations.

- (A) Peer review provides the foundation for decisions regarding faculty appointment, reappointment, and promotion and tenure (except when the provisions of paragraph (H) of rule 3335-6-03 of the Administrative Code are invoked.) Peers are those faculty who can be expected to be most knowledgeable regarding an individual's qualifications and performance--normally tenure initiating unit colleagues. Because of the centrality of peer review to these review processes, faculty vested with responsibility for providing peer review have an obligation to participate fully and knowledgeably in review processes, to exercise the standards established in faculty rule 3335-6-02 of the Administrative Code and other standards specific to the academic unit and discipline, and to make negative recommendations when these are warranted to maintain and improve the quality of the faculty. Recommendations by the faculty vested with the responsibility for providing peer review will be accepted unless they are not supported by the evidence presented regarding how the candidate meets the standards established in faculty rule 3335-6-02 of the Administrative Code and other standards specific to the academic unit and discipline. When, for the reasons just stated, a decision regarding faculty appointment, reappointment, or promotion and tenure differs from the recommendation of the faculty, the administrator or body making that decision will communicate in writing to the faculty body that made the recommendation the reasons that the recommendation was judged not to be supported by the evidence.

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- (B) In accordance with a policy of equality of opportunity, decisions concerning appointment, reappointment, and promotion and tenure shall be free of discrimination as to ~~race, creed, religion, national origin, age, sex, disability, veteran status, or sexual orientation~~ age, ancestry, color, disability, gender identity or expression, genetic information, military status, national origin, race, religion, sex, sexual orientation, or veteran status, and other categories covered in the university nondiscrimination policy.
- (C) Organization.
- (1) The committee shall annually elect a chair from its regular student membership.
 - (2) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/6/2005, B/T 4/6/2007)

**The Ohio State University
Office of Human Resources**

**Summary of Proposed Revisions of
The Classified Civil Service Rules**

The Ohio State University Office of Human Resources has prepared proposed amendments, deletions, and additions to the rules that govern classified civil service (CCS) employment at the university. The CCS rules were last revised in total in 2001; with recruitment, selection, and appointment related rules revised in June 2009; and reduction in work force rules revised in October 2009. Since 2001, various statutory changes have occurred that necessitate further revision of these rules.

Revisions

The language and content throughout the rules have been revised in the following manner:

- The language is clarified and made grammatically correct;
- The rules are updated to be consistent with university policies and practices;
- The rules are updated to streamline processes, enhance our efficiency and effectiveness, and provide more effective performance management of and corrective action with Classified Civil Service employees.

Key changes include:

- During the probationary period, coaching and feedback will be required; a written performance review will also be required unless the employee has been terminated prior to the end of the probationary period.
- Annual performance reviews will be required.
- Supervisors are required to manage deficient performance using the university performance improvement process.

Following is a summary that provides a brief explanation of all changes made to the rules, chapter by chapter.

Summary of Proposed Revisions of
The Classified Civil Service Rules
Chapters 49, 67, 75, and 89

Chapter 49: Procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at the Ohio State university and opting out of provisions of the Ohio Revised Code.

Revised

3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

Key revisions: 3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

- Opted out of Section 124.27 of the Revised Code, appointments from eligibility list – probation.

Chapter 67: Probationary Periods

Revised

3335-67-01 Nature of the probationary period.

3335-67-02 Length of the probationary period.

Key revisions: 3335-67-01 Nature of the probationary period.

- Coaching and feedback are required during the probationary period.
- Performance reviews are required during the probationary period unless the employee is terminated before the end of the period.
- References to eligible lists are removed.

Key revisions: 3335-67-02 Length of the probationary period.

- The probationary period is changed from 180 to 179 calendar days.

Chapter 75: Performance Management, Removals, Suspensions, or Demotions

Rescinded (and revised)

- 3335-75-01 Performance management and review.

Revised

- 3335-75-02 General procedure for terminations, suspensions, or demotions *renamed to* General procedure for addressing deficient performance and terminations.

Key revisions: 3335-75-01 Performance management and review.

- Performance management includes setting expectations and goals, coaching, feedback, training and development, and performance review.
- Employees must be given a written performance review once a year.
- Performance reviews are required during the probationary period unless the employee is terminated before the end of the period.
- The performance review may serve as a step in the performance improvement (corrective action) process.

Key revisions: 3335-75-02 General procedure for terminations, suspensions, or demotions. Renamed General procedure for addressing deficient performance and terminations.

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- Supervisors are required to manage deficient performance using the performance improvement process defined by the Office of Human Resources.
- Steps may be skipped in the performance improvement process and the university can move directly to termination in cases that warrant immediate termination.
- Suspensions will no longer be used in the performance improvement process.
- Fines will no longer be used in the performance improvement process.
- Employees must be notified in writing at each step of the performance improvement process of their level in the process, the nature of their deficient performance, expectations, consequences of continued deficient performance, and effective date of the action.
- Employees who are absent from duty habitually or for 3 or more successive days, without leave and without notice to the employing unit of the reasons for such absence, may be subject to removal for neglect of duty.

Chapter 89: Definitions of Terms

- Definitions are re-lettered due to additions and deletions.
- The following definition is added: notice level.
- The following definitions are revised: displace or displacement, for cause, jurisdiction, leave of absence, major corrective action, medical center.
- The following definitions are deleted: suspension, working suspension.

Classified Civil Service (CCS)
And the Rules Changes Process
The Ohio State University

Classified Civil Service Staff at Ohio State

According to OHR's Employee Statistical Summary for autumn 2009, Ohio State had 40,744 employees; 5,455 were in the classified civil service. All CCS positions are listed on the Office of Human Resources Job Classifications web site at <http://hr.osu.edu/statistics/titledck/index.aspx>.

CCS employees who are certified in their positions (successfully completed probationary period) are entitled to certain job-related property rights. These property rights require that appropriate due process measures are in place, with an adequate appeals process, before an employee can be demoted, subjected to job abolishment or layoff, placed on leave for disciplinary purposes, suspended for a number of days, or discharged for appropriate cause.

Classified Civil Service Rules

CCS Rules provide the framework for classified civil service employment at Ohio State; further detail is provided through Office of Human Resources policies. Rules are subject to adoption by the Board of Trustees and become a part of the Ohio Administrative Code (section 3335).

CCS Rules can be found at <http://hr.osu.edu/Policy/CCS/index.aspx>

Human Resources Policies can be found at <http://hr.osu.edu/policy/>

CCS Rules Amendment Process

In December 2006, the Ohio General Assembly passed Substitute House Bill 187, an effort to reform Ohio's laws governing civil service employment. This Act gives our Board of Trustees the authority to amend provisions of CCS rules governing Ohio State employees. All CCS Rules are promulgated in accordance with section 111.15 of the Ohio Revised Code.

The Office of Human Resources (OHR) has a strong commitment to an inclusive and transparent rules change process. The amendment process for CCS rule changes takes at least 90 days to develop and refine; after the rules are finalized, university policies and practice documents must be updated to reflect the changes in the rules. The process OHR is following for these rules amendments is as follows:

1. Solicit input and advice from CCS staff through the CCS Modernization Advisory Group, and from all CCS staff through e-mail updates.
2. Solicit input and advice from the Human Resource Policy Committee, campus senior HR professionals, and content experts in the Office of Human Resources.
3. Draft rules with input and process goals in mind.
4. Solicit feedback and advice from CCS Modernization Advisory Group, Human Resource Policy Committee, and senior HR professionals.
5. Refine rules and review with Office of Legal Affairs.
6. Share rules with Communications Workers of America (required by contract 75 days in advance of public comment period).
7. Publish rules on OHR website for 30 days, soliciting feedback from CCS staff, managers of CCS staff, campus HR professionals, and the general campus community. Conduct four open forums during the 30 day period to review key changes and listen to feedback.

February 5, 2010 meeting, Board of Trustees

8. Refine the proposed rules as appropriate, based on input received during the public comment period. Solicit additional feedback and advice from various populations as needed.
9. Review final rules with the Office of Legal Affairs.
10. Submit to the Board of Trustees for approval; after approval, the Board Office submits to the Legislative Services Commission of Ohio.
11. Update policies and practices as appropriate.
12. Implement rules, policies, and practice changes on the effective date.
13. Provide training and education on new rules, policies, and practices.

Goals in CCS Rules Amendment Process

Our goals in the CCS Rules Amendment Process are to:

- Support Ohio State's move to a **high performance culture**,
- Support Ohio State's **six strategic goals**, with special attention to goal of streamlining and efficiency,
- Ensure consistency with our **institutional values**, and
- **Streamline** CCS processes.

Planned Sequence in CCS Rules Amendment Process

FY09 – Recruitment, Selection and Appointments (effective date July 10, 2009)

FY10 – Layoff and Reduction in Force Processes (effective date January 1, 2010)

FY10 – Performance, Discipline and Disciplinary Processes (effective date April 1, 2010)

FY10/11 – Classification and Compensation Plans (target effective date to be determined)

FY11/12 – Leaves (target effective date to be determined)

Definitions and opt out provisions will be updated with each set of rules

February 5, 2010 meeting, Board of Trustees

Amendments to the *Classified Civil Service Rules*

3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

- (A) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.
- (B) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.
- (C) Section 124.25 of the Revised Code, formal application for examination.
- (D) Section 124.26 of the Revised Code, eligibility lists – veteran's preference – provisional employees.
- (E) Section 124.27 of the revised Code, appointments from eligibility list – probation.
- (E)(F) Section 124.271 of the Revised Code, provisional employees.
- (F)(G) Section 124.31 of the Revised Code, promotions.
- (G)(H) Section 124.33 of the Revised Code, transfers – appeal – reimbursement of expenses.

3335-67-01 Nature of the probationary period.

- (A) Employees serve a probationary period following:
 - (1) An original classified appointment (either by appointment from an eligible list, or provisionally);
 - (2) A promotion; or
 - (3) A lateral change from one classification to another outside of the classification series.
- (B) Employees whose titles are changed through the reclassification process do not serve a new probationary period.
- (C) An employee shall be provided with coaching and feedback during the probationary period.
- (D) An employee shall be provided with a performance review prior to the end of the probationary period, unless terminated before the end of the period.
- (C)(E) If an employee's job performance does not meet the expectations of the position following an original appointment, lateral change outside of the employee's classification series, or promotion, then:
 - (1) Following an original appointment, an employee may be terminated at any time during the probationary period; or
 - (2) Following a promotion or a lateral change outside of the employee's classification series, an employee may be

returned to the former classification at any time during the probationary period.

- (D)(E) When an employee is terminated or returned to the former classification during the probation probationary period, the university shall send a written notice to the employee. This termination or return to the former classification is not subject to appeal.
- (E)(G) Any employee terminated from employment during a probationary period, except when terminated for cause, may be restored to the eligible list eligible for rehire at the discretion of the office of human resources.
- (F)(H) An employee terminated from employment during a probationary period, except when terminated for cause, is not eligible to reapply for the same or higher classification for a period of one year from the termination date unless restored to the eligible list an exception is granted at the discretion of the office of human resources.
- (G)(I) Any employee terminated for cause from university employment is permanently ineligible for re-employment with the university.

3335-67-02 Length of the probationary period.

The probationary period for regularly and provisionally appointed full time and part time classified civil service employees is one hundred eighty seventy nine calendar days. Longer probationary periods, not to exceed one year, may be specified by the university. Time spent on unpaid leaves of absence or layoff are not credited as part of the probationary period.

3335-75-01 Performance management and review. (RESCIND)

Performance management is an ongoing process where the supervisor and employee discuss the performance expectations of the position and how the employee is fulfilling those expectations. Classified civil service employees should have their performance reviewed once during the probationary period and annually thereafter. This performance review is a tool of performance management for the purposes of evaluating appropriate job duties, training, and corrective measures.

3335-75-01 Performance management and review.

- (A) Performance management is an ongoing process between the employee and supervisor that includes setting expectations and goals, coaching, feedback, training and development, and performance review.
- (B) Employees shall have a written performance review on an annual basis. An employee shall be provided with a performance review prior to the end of the probationary period, unless terminated before the end of the period. The performance review is a summary of the employee's performance for the review period, and may serve as a step in the performance improvement process.

3335-75-02 General procedure for terminations, suspensions, or demotions addressing deficient performance and terminations.

- (A) Supervisors shall manage deficient performance through the process defined by the office of human resources. The university at its

discretion may move directly to termination in cases that warrant immediate termination.

- (A)(B) The termination, suspension, or demotion of a classified civil service employee, except as otherwise provided in these rules, shall be made performance improvement process may be initiated for, but not limited to the following reasons: incompetency, inefficiency, dishonesty, drunkenness use or being under the influence of alcohol or illegal drugs at work or inappropriate use of prescription drugs, immoral conduct, insubordination, discourteous treatment of the public, neglect of duty, a violation of university rules or policy, failure to return from a leave of absence, other failure of good behavior, misfeasance in office, malfeasance in office, nonfeasance in office, other unsatisfactory job performance, conviction of a felony, or by voluntary written agreement by an employee; this is not an exhaustive list.
- (B) The university may impose working suspensions with pay as part of a corrective action plan. For the purpose of progressive action, working suspensions are equivalent to suspensions which require the interruption of an employee's service and compensation for a fixed period of time.
- (C) The university may impose a fine of not more than five days pay as part of a corrective action plan.
- (D)(C) The At each step in the performance improvement process the employee shall be notified in writing of the reasons for the action their level in the process, the nature of their deficient performance, the expectations for performance, the consequences of continued deficient performance, and the effective date of the action. The employee shall be notified in writing when being terminated. This notification shall advise the employee of the right to appeal to the state personnel board of review, if applicable. Any such appeal shall be made in accordance with the rules of the state personnel board of review.
- (D) Any employee who is absent for three or more successive days, without approved leave and/or without notice to the employing unit of the reasons for such absence, may be subject to termination for neglect of duty.
- (E) The following conditions apply to any employee who is convicted of a felony:
- (1) Conviction of a felony is a separate basis for reducing in pay or position, suspending, or terminating an employee, even if the employee has already been reduced in pay or position, suspended, or terminated for the same conduct that is the basis of the felony. An employee may not appeal to the state personnel board of review any disciplinary action taken by an appointing authority as a result of the employee's conviction of a felony.
 - (2) A person convicted of a felony immediately forfeits the person's status as a classified employee at the university on and after the date of conviction for the felony. The university, upon the person's request, may investigate the

circumstances of the felony and may, at its discretion, allow the person to apply or re-apply for university employment.

- (3) Any person terminated for a conviction of a felony is entitled to a cash payment for any accrued but unused vacation leave.

3335-89-01 Definition of terms.

For the purposes of Chapters 3335-49 to 3335-89 of the Administrative Code, the following terms are defined as follows:

- (A) "Abolishment" - the elimination of a position due to lack of funds, lack of work, reasons of economy, or a reorganization for efficiency.
- (B) "Appointing authority" - the board of trustees for the university has delegated its authority regarding civil service employment matters to the vice president for human resources.
- (C) "Appointment" - the administrative process of placing a university employee on the payroll.
- (D) "Base rate of pay" - the actual salary or wage an employee receives for services rendered within the pay range of the classification.
- (E) "Broadbanding" - one of the university's classification and compensation systems characterized by broader classifications, pay ranges, simplified classification administration, and market based compensation administration.
- (F) "Certified status" - a classified civil service status obtained for a specific classification upon satisfactory completion of the applicable probationary period or, when there is no probationary period, upon completion of 180 days in the specific classification with satisfactory performance.
- (G) "Classification" - common name for a group of positions sufficiently related with respect to duties, responsibilities, authority and qualifications so that the same descriptive classification title and same pay range may be used for each.
- (H) "Classification plan" - a system of classifications or series of jobs, with a specification and pay range assignment for each classification.
- (I) "Classified civil service" – all positions with a title under the Ohio state university's classified civil service title group, found on the office of human resources web site. Any position not included in this group is not classified civil service.
- (J) "Day" - unless otherwise specified, "day" means one calendar day.
- (K) "Demotion" - placement of an employee in a classification that has a lower pay range than that previously held.
- (L) "Displace" or "displacement" - the exercise of the procedures outlined in Chapter 3335-81 of the Administrative Code that results in the substitution of one employee by another employee with higher retention points who can perform the required duties, have has met

expectations in the last three annual performance reviews, and are is not on major corrective action.

- (M) "Emergency appointment" - an appointment to a position to meet an emergency situation, an exception from civil service rules, not to exceed a maximum of 179 days.
- (N) "For cause" – a type of termination from employment for one or more of the following reasons: incompetency, inefficiency, dishonesty, drunkenness use or being under the influence of alcohol or illegal drugs at work or inappropriate use of prescription drugs, immoral conduct, insubordination, discourteous treatment of the public, neglect of duty, violation of this chapter or the rules of the director of administrative services or the commission violation of university rules or policies, any other failure of good behavior, any other acts of misfeasance, malfeasance, or nonfeasance in office, or conviction of a felony.
- (O) "Full-time employment" - employment where the work schedule is normally forty hours per week.
- (P) "Intermittent employment" - an appointment which serves at the discretion of the appointing authority and where the employee works irregular hours or days on an as-needed basis.
- (Q) "Jurisdiction" - the limited location in which procedures for layoff, displacement, and reinstatement may be exercised. The Columbus campus, excluding the medical system center; the medical center; each regional campus; and the agricultural technical institute and Ohio agricultural research and development center are each separate and distinct jurisdictions. Units located outside of Columbus in a county where a regional campus is located are part of that jurisdiction, otherwise, the jurisdiction is limited to that county only. Units located outside of Ohio are each their own jurisdictions jurisdiction.
- (R) "Lack of funds" – a current or projected deficiency of funding to maintain current, or to sustain projected, levels of staffing and operations. A lack of funds shall be presumed for a position assigned to an employee who works under a grant if it is reduced or withdrawn.
- (S) "Lack of work" – current or projected decrease in workload that requires a reduction of current or projected staffing levels in the organization or its structure.
- (T) "Leave of absence" - a temporary separation from active pay status with the employee generally retaining employment status and seniority.
- (U) "Licensed practitioner" - a physician, psychiatrist, or psychologist who is licensed to perform medical or psychological examinations.
- (V) "Major corrective action" – any corrective action at the third level notice or above or in accordance with collective bargaining agreements.
- (W) "Medical center" – includes the James cancer hospital and Solove research institute, office of health sciences and college of medicine, OSU Harding hospital, OSU primary care network, OSU rehabilitation

services at Dodd hall, Ross heart hospital, shared services, specialty care network, university hospital east, and university hospital and university hospital east.

- (X) “Notice level” – a step in the performance improvement process.
- (X)(Y) “Original appointment” - an individual’s first classified civil service appointment with the university.
- (Y)(Z) “Parenthetical sub-title” - a group of positions logically falling within a single classification, but distinguished from other positions within that classification by the performance of specific functions or duties requiring specialized skill, knowledge or training.
- (Z)(AA) “Part-time employment” - employment where the work schedule is normally less than forty hours per week.
- (AA)(BB) “Pay range” - a division of a pay plan to which classifications are assigned.
- (BB)(CC) “Position” - a specific job requiring the performance of certain duties and responsibilities by an employee.
- (CC)(DD) “Pre-employment screening” – process of collecting information about individuals to assess job qualifications or fitness for duty. Specific examples include background checks, drug tests, and declaration of material assistance, among others.
- (DD)(EE) “Probationary period” - a period of time at the beginning of an original appointment, a promotion, or a lateral change from one classification to another that constitutes a trial or testing period for the employee, during which the employee may be terminated or returned to the former classification.
- (EE)(FF) “Promotion” - placement of an employee in a vacant position in a classification less than that previously held.
- (FF)(GG) “Reassignment” - an involuntary temporary or permanent move of employment within the same or similar classification and/or work location within the same jurisdiction of the university.
- (GG)(HH) “Reclassification” - the act of changing the classification of an existing occupied position.
- (HH)(II) “Reduction in force” - a decrease in the number of positions at the university’s initiative due to a lack of funds, lack of work, reasons of economy, or reorganization for efficiency.
- (II)(JJ) “Regular employment” - employment which customarily requires the services of an employee on a regularly scheduled and continuing basis.
- (JJ)(KK) “Reinstatement” - the act of returning a former employee to the same or similar position within the university classified civil service, following a period of not more than one year of separation.
- (KK)(LL) “Reorganization for efficiency” – current or projected decrease in workload that requires a reduction of current or projected staffing

levels in an organizational structure; change in the nature of the work or direction or purpose of the unit; or elimination of a unit.

- (LL)(MM) "Seasonal employment" - regular employment where the service reoccurs for a specified period of time during a particular time of the year.
- (MM)(NN) "Specification" - a composite of the duties and requirements of a classification.
- (NN) "Suspension" - the interruption of an individual's employment and compensation for a fixed period of time for reasons of discipline.
- (OO) "Target hiring range" - is established prior to posting a position based upon budgeted funds for the position, identified skills and/or experience, salaries paid within the college or vice president unit for similar positions, organizational scope and an assessment of the relevant competitive market. The target hiring range should normally have a spread of \$3,000 to \$8,000; the range may vary based on the circumstances at the time of posting.
- (PP) "Temporary employment" - an appointment that serves at the discretion of the appointing authority and:
- (1) Is for a limited duration;
 - (2) Is for a specific project;
 - (3) Augments regular staff due to increased work loads or staff shortages; or
 - (4) Replaces a regular employee during an absence due to illness, leave of absence or vacation.
- (QQ) "Termination" - the involuntary ending of an employee's employment with the university.
- (RR) "Transfer" - a voluntary move of employment as a result of an application for a different position.
- (SS) "Working suspension" - a suspension where the individual's employment and compensation are not interrupted, but for the purposes of progressive corrective action, is equal in weight to a regular suspension.

(APPENDIX XXVII)

 The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - University Development
 as of December 31, 2009

	Fundraising Activity	Goal	% Achieved
Outright Gifts and Pledges			
Cash and Securities	\$40,372,666		
Real Estate	\$0		
Gifts-in-Kind	\$3,269,207		
Pledges	\$21,836,027		
Total Outright Gifts and Pledges	\$65,477,961	\$164,720,258	39.75%
Planned Gifts			
Revocable Planned Gifts	\$26,412,508		
Irrevocable Planned Gifts	\$128,479		
Total Planned Gifts	\$26,540,987	\$59,865,820	44.33%
Private Grants (OSP)	\$40,901,589	\$75,413,922	54.24%
Total Fundraising Activity	\$132,920,537	\$300,000,000	44.31%
		Time Elapsed	50.00%

The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - Unit
 as of December 31, 2009



Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSF)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$4,304,799	\$10,149,433	\$14,454,233	\$9,056,705	\$22,510,938	\$28,118,000	80.06%
Athletics	\$15,995,993	\$345,402	\$16,301,395	\$0	\$16,301,395	\$14,084,000	39.67%
Business (Fisher College of)	\$3,395,129	\$331,443	\$3,726,571	\$0	\$3,726,571	\$12,333,833	30.21%
Cancer	\$8,422,223	\$1,109,574	\$9,531,797	\$3,830,730	\$13,362,527	\$28,430,090	46.97%
Dentistry (College of)	\$1,374,491	\$463,814	\$1,838,105	\$173,380	\$2,031,485	\$4,402,315	46.15%
Education and Human Ecology (College of)	\$723,659	\$497,833	\$1,221,492	\$139,160	\$1,360,652	\$8,085,978	16.83%
Engineering (College of)	\$5,450,212	\$1,132,750	\$6,582,962	\$11,860,811	\$18,443,773	\$35,928,273	51.34%
Food, Agriculture and Enviro Sciences (College of)	\$3,121,196	\$1,623,000	\$4,744,196	\$2,381,674	\$7,125,870	\$25,937,471	27.47%
Heart	\$451,434	\$550,000	\$1,001,434	\$1,712,309	\$2,713,743	\$2,430,000	111.68%
John Glenn School of Public Affairs, The	\$124,236	\$308,000	\$432,236	\$119,870	\$552,106	\$1,775,000	71.24%
Kirwan Institute for the Study of Race & Ethnicity	\$366,000	\$0	\$366,000	\$0	\$366,000	\$3,000,000	12.20%
Law (Michael E. Moritz College of)	\$878,336	\$1,000	\$878,336	\$0	\$878,336	\$8,737,997	10.06%
Medical Center	\$2,829,857	\$102,300	\$2,932,157	\$4,277,992	\$7,210,149	\$31,770,350	22.69%
Medicine (College of)	\$583,838	\$250,000	\$833,838	\$2,603,247	\$3,737,085	\$6,526,090	57.26%
Neurosciences	\$1,714,678	\$1,500,000	\$3,214,678	\$1,655,429	\$5,170,107	\$9,500,000	54.42%
Nursing (College of)	\$519,483	\$20,000	\$339,483	\$1,065	\$340,548	\$2,284,555	14.91%
Office of Academic Affairs	\$1,574,671	\$1,693,864	\$3,268,335	\$160,373	\$3,446,708	\$11,397,171	30.26%
Office of Student Life	\$2,867,052	\$0	\$2,867,052	\$0	\$2,867,052	\$1,884,038	152.18%
Ohio State University Alumni Association	\$1,160,542	\$61,000	\$1,241,542	\$0	\$1,241,542	\$4,400,299	69.89%
Optometry (College of)	\$245,564	\$0	\$245,564	\$569,801	\$815,365	\$1,141,750	71.41%
OSU Lima	\$84,527	\$0	\$84,527	\$0	\$84,527	\$1,560,000	54.18%
OSU Mansfield	\$38,650	\$0	\$38,650	\$111,598	\$150,248	\$670,886	22.40%
OSU Marion	\$687,095	\$0	\$687,095	\$0	\$687,095	\$1,084,000	63.39%
OSU Newark	\$59,126	\$0	\$59,126	\$0	\$59,126	\$983,837	6.01%
Pharmacy (College of)	\$353,057	\$60,000	\$413,057	\$367,816	\$800,873	\$2,198,000	36.44%
Public Health (College of)	\$52,389	\$0	\$52,389	\$517,188	\$569,577	\$2,128,545	26.76%
Social Work (College of)	\$170,020	\$54,015	\$224,035	\$161,200	\$385,235	\$675,000	57.07%
University Libraries	\$1,293,929	\$5,740	\$1,299,669	\$0	\$1,299,669	\$2,455,000	52.94%
University-wide Fundraising	\$1,269,111	\$357,820	\$1,626,931	\$49,961	\$1,676,892	\$9,309,079	20.21%
Veterinary Medicine (College of)	\$1,079,102	\$5,313,200	\$6,352,302	\$1,541,280	\$7,933,582	\$8,299,592	85.22%
Wesner Center for the Arts	\$3,026,848	\$0	\$3,026,848	\$0	\$3,026,848	\$3,455,000	87.61%
WCOSU Public Stations	\$1,500,712	\$551,200	\$2,051,912	\$0	\$2,051,912	\$4,397,000	46.67%
Total	\$65,477,961	\$25,640,987	\$92,018,948	\$40,901,589	\$132,920,537	\$300,000,000	44.31%

Time Elapsed 50.00%



The Ohio State University Foundation
 FY 2010 Cash Flow Report

Philanthropic Receipts - University Development

as of December 31, 2009

	7/1/2009 - 12/31/2009	7/1/2008 - 12/31/2008	% Change
Outright Gift Receipts			
Cash and Securities	\$40,372,666	\$38,920,342	3.73%
Real Estate	\$0	\$0	
Gifts-in-Kind	\$3,269,207	\$4,774,865	-31.53%
Total Outright Gift Receipts	\$43,641,873	\$43,695,207	-0.12%
Pledge Receipts			
Payments on Current Year Pledges	\$5,727,283	\$5,640,675	1.54%
Payments on Prior Year Pledges	\$13,324,763	\$18,031,904	-26.10%
Total Pledge Receipts	\$19,052,047	\$25,657,831	-25.75%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$863,324	\$1,482,687	-41.77%
Payments on Prior Year Revocable Gifts	\$10,098,543	\$3,862,890	161.42%
Irrevocable Gift Receipts	\$128,479	\$54,000	137.92%
Total Planned Gift Receipts	\$11,090,346	\$5,399,578	105.39%
Private Grants (OSP)	\$40,901,589	\$42,192,676	-3.06%
Total Fundraising Receipts	\$114,685,854	\$116,945,292	-1.93%



The Ohio State University Foundation
 Campaign Report

Campaign Activity - Students First, Students Now

1/1/2009 through 12/31/2009

	Fundraising Activity	Goal	% Achieved	vs Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$29,013,180			
Real Estate	\$0			
Gifts-in-Kind	\$176,727			
Pledges	\$8,878,952			
Total Outright Gifts and Pledges	\$38,068,860			
Planned Gifts				
Revocable Planned Gifts	\$8,368,582			
Irrevocable Planned Gifts	\$75,000			
Total Planned Gifts	\$8,443,582			
Private Grants (OSP)	\$0			
Total Fundraising Activity	\$46,512,442	\$100,000,000	46.51%	6.51%
		Time Elapsed	40.00%	

February 5, 2010 meeting, Board of Trustees

**The Ohio State University
Endowment Reporting Project 2009
Status Report**

The first-ever individualized endowment reports were mailed with the OSU Foundation annual report in October 2009 (sample attached)

- 3,426 individual reports were mailed to
- 2,755 households representing
- 2,472 funds

A feedback card was included with the reports to gauge donor response to the new reports.

129 donors responded

- 88% found the reports useful
- 87% found the reports easy to understand.
- 43% would like to receive the information online.
- 6% expressed frustration with economy and investment performance and said we need to tell the good with the bad.

Some donor comments

- "Clear acknowledgement and accountability."
- "Financial summary indicates that fund is being helpful for causes it was intended. "
- "It is rewarding to see the account balances and the names of the students who received scholarships. It is reassuring to know that the endowment funding is being put to a good use."

Many donors requested more information be included in the report, such as

- award recipient information (names, majors)
- award amount (current, historic)

Future improvements, dates TBD

- In partnership with college/units, provide more detailed expenditure information
- Eventually provide reports for current-use as well as endowment funds (multi-year plan)
- Provide reports online through a secure website



Sample

Acme Honors Fund

Financial Summary July 1, 2008 through June 30, 2009

PRINCIPAL FUND	Principal Value	Market Value
Fund Number: 601307		
Balance July 1, 2008	\$119,720.90	\$137,240.49
Fund Additions	\$2,421.98	
Fund Deductions	\$0.00	
Balance June 30, 2009	\$122,142.88	\$100,400.02
DISTRIBUTION FUND		
Distribution		
Unit		100% to Gen Univ/SFA Loans
Balance July 1, 2008		\$0.00
Fiscal Year Additions		\$6,317.81
Fiscal Year Expenses/Liabilities		(\$6,317.81)
Balance June 30, 2009		\$0.00

2008-09 Scholarship Recipients
 CLARK, TABITHA L
 KELLEY, SARAH E
 LITZENBERG, STEVEN F
 MABREY, CARLEE D
 MCNAMEE, SARAH C
 NOLL, DEBORAH L
 VANHOOSE, MITCHELL B

Tabitha Clark received \$3,000 to complete a research project. Sarah Kelley, Steven Litzenberg, and Carlee Mabrey received \$200 honor awards. Sarah McNamee, Deborah Noll, and Mitchell VanHoose received \$250 each for honors achievement. The remainder of the distribution was returned to principal.

Thank you for your support of The Ohio State University.

1480 WEST LANE AVENUE • COLUMBUS, OHIO 43221 • (614) 688-3247 OR (800) 678-6412

00601307, Ted Acme, Bonnie Acme NI

(APPENDIX XXVIII)



East Regional Chilled Water Plant

5062-PF07357

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): See Project Information

ASF/O GSF Age:

Description/Scope:

This project will develop and construct a regional chilled water plant to connect buildings in the Academic Core North area that are not currently served by the McCracken Chiller Plant. The regional plant will provide reliable year-round chilled water and will conserve energy compared to individual building chillers. The proposed facility will include chillers, pumps, cooling towers, electrical switch gear and transformers. Chilled water will be distributed to various buildings through new and existing tunnels, existing buildings and new trenches.

The East Regional Chilled Water Plant and chilled water distribution system will eventually serve existing and future buildings in the North Academic Core of the Columbus Campus, including existing student housing facilities. This first phase of the project will connect the Chemical and Biomolecular and Chemistry Building (CBEC) and three other buildings. Future phases will connect the remaining buildings in the Academic Core North, reaching a planned total of 28 buildings.

The use of regional chilled water plants has been studied at length, most recently in November 2009 by AEI Engineering, which shows an estimated 40% savings in annual operating costs. With the ongoing growth of the University, coupled with the need to replace aging building cooling systems and the desire to improve energy efficiency and reliability, a central chilled water plant is proposed to be constructed in companion with CBEC to optimize savings. A central plant will allow for redundancy and reliability and will provide for future growth with minimal economic outlay. Additional economic advantages include lower electrical distribution capital costs in a central plant versus individual chillers in multiple buildings and less capital is required for central plant equipment versus individual buildings as there is less equipment to be maintained.

Approval is requested to enter into professional services contracts up to \$10,000,000 to continue design and prepare for bidding.

Source of Funds:

	Amount
2008 Bonds - FOD Infrastructure Capital	\$4,000,000
2010 Bonds - FOD Infrastructure Capital	\$2,000,000
2012 Bonds - FOD Infrastructure Capital	\$35,055,000
Total:	\$41,055,000

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Services Approved by BoT	\$10,000,000	02/05/2010		
DESIGN				
Arch/Engr Contract		02/22/2010		
CONSTRUCTION				
Construction Start		04/04/2011		
Completion		04/26/2013		

Project Team:

Project Manager: Richard Van Deusen

Contracts Administrator: Melissa Griffin



Hopkins and Hayes Halls Renovations

OSU-090523

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Hopkins Hall, James R.

67,526 ASF / 108,554 GSF Age: 1959

Description/Scope:

This project will renovate Hopkins and Hayes Halls to accommodate the occupants and functions from Haskett Hall, which will be demolished as part of an enabling project for the Chemical and Biomolecular Engineering and Chemistry Building. Space will be renovated for photography, print-making, graduate studios, computer labs, faculty and staff offices, lighting studios, design studios and pool classrooms.

In addition, the project will install new exterior windows and glazing for the second through fourth floors of Hopkins Hall. A new exterior store front at the ground and first floor levels of Hopkins will be installed, including new door frames and hardware.

A sculpture studio addition will be constructed at the Sherman Studio Arts Center on west campus and ADA accessibility will be addressed at Hopkins Hall.

The consolidation of the functions of Haskett Hall into Hopkins and Hayes Halls will align the Arts and Humanities functions and create adjacencies within the Academic Core North.

Approval is requested to increase the project and professional services contracts, to advertise for construction bids, and enter into construction contracts.

Source of Funds:	Amount
HB 562 Columbus Basic Renovation	\$2,400,000
HB 562 Line Item Appropriations	\$4,934,965
Total:	\$7,334,965

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Services Approved by BoT (Increase)	\$1,000,000	02/05/2010		
DESIGN				
Arch/Engr Contract		04/20/2009	07/10/2009	07/02/2009
Schematic Design Approval		01/11/2010	02/08/2010	
Design Dev Document Approval		02/08/2010	02/08/2010	
Construction Document Approval		04/16/2010		
BIDDING				
Bidding Approved by BoT	\$6,334,965	02/05/2010		
CONSTRUCTION				
Construction Start		01/25/2011		
Completion		07/24/2011		

Project Team:

Project Manager: Bill Holtz
BRALN & STEIDL ARCHITECTS - Design

Contracts Administrator: Laura Kembitzky



College of Medicine Renovation/Addition

OSU-080338

Requesting Agency(s): MEDICINE AND PUBLIC HEALTH ADMIN

Location(s): Prior Health Sciences Library

73,555 ASF/106,543 GSF Age: 1973

Description/Scope:

This project will construct a two-story addition to the Prior Health Sciences Library. The addition will be approximately 37,000 GSF and will house simulation and clinical skills labs for the Clinical Skills department in the College of Medicine. One floor of the addition will be finished and the other will be shelled space. In addition, the existing spaces will be renovated to provide fire suppression code compliance.

Approval is requested to advertise for construction bids and enter into construction contracts.

Source of Funds:	Amount
General Funds-Medicine	\$3,000,000
HB 699 Line Item Appropriation	\$4,000,000
HB 562 Line Item Appropriations	\$6,000,000
Total:	\$13,000,000

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,500,000	12/07/2007	06/06/2008	06/06/2008
Commissioning Request For Qualifications				08/06/2009
DESIGN				
Arch/Engr Contract		10/31/2008	01/23/2009	01/26/2009
Schematic Design Approval		06/05/2008	06/29/2009	07/01/2009
Design Dev Document Approval		09/04/2008	10/05/2009	10/05/2009
Construction Document Approval		11/20/2008	02/08/2010	
BIDDING				
Bidding Approved by BoT	\$1,500,000	02/05/2010		
Bid Opening		03/09/2010		
CONSTRUCTION				
Construction Start		05/17/2010		
Completion		02/28/2012		

Project Team:

Project Manager: John Rapp

Contracts Administrator: Catherine Dalton

DAVIS WINCE LTD - Design

FOUR SEASONS ENVIRONMENTAL INC - Commissioning



Kennedy Commons Renovation

OSU-090219

Requesting Agency(s): STUDENT LIFE FACILITIES

Location(s): Kennedy Commons, June L

24,034 ASF / 37,233 GSF Age: 1939

Description/Scope:

This project will renovate Kennedy Commons to replace infrastructure, reconfigure the food service area to create dining stations, create a new public entrance to the building, improve the kitchen and "back of house" space, and renew interior finishes. Student Life will be pursuing LEED Silver certification for this project.

This project is the first phase of the Food Service Master Plan to renovate traditional dining commons to better accommodate the demands of students. The new program for Kennedy Commons will incorporate the "marketplace" concept with several stations having freshly prepared food-to-order.

Approval is requested to advertise for construction bids and enter into construction contracts.

Source of Funds:	Amount
2009 (2010) Bond Issue	\$2,188,096
2011 (2012) Bond Issue	\$7,019,048
2013 (2014) Bond Issue	\$3,292,856
Total:	\$12,500,000

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,800,000	09/19/2008	12/15/2008	09/19/2008
Feasibility Study Start (Cost and Phasing Study)		10/20/2008	05/27/2009	05/28/2009
Feasibility Study Completion (Cost and Phasing Study)		12/31/2008	08/25/2009	09/03/2009
DESIGN				
Arch/Engr Contract		04/06/2009	05/11/2009	05/08/2009
Construction Document Approval		02/01/2010		
BIDDING				
Bidding Approved by BoT	\$9,700,000	02/05/2010		
Bid Opening		03/03/2010		
CONSTRUCTION				
Construction Start		05/01/2010		
Completion		09/09/2011		

Project Team:

Project Manager: Kristin Poldemann
 CHAMPLIN/HAUPT ARCHITECTS, INC. - Design

Contracts Administrator: Michele Miller



South High Rises Renovation and Addition

OSU-109000

Requesting Agency(s): STUDENT LIFE, OFFICE OF

Location(s): Stradley Hall, Bland L.	60,558 ASF/102,251 GSF	Age: 1959
Location(s): Siebert Hall, Annie Ware Sabine	46,383 ASF/74,647 GSF	Age: 1957
Location(s): Park Hall, Joseph A.	59,598 ASF/103,676 GSF	Age: 1959
Location(s): Smith Hall, Howard Dwight	60,149 ASF/102,742 GSF	Age: 1959
Location(s): Steeb Hall, Carl E	59,987 ASF/102,213 GSF	Age: 1960

Description/Scope:

This project will renovate five student housing facilities in the south campus area and construct two additions. The project will renovate Park, Smith, Steeb, Siebert and Stradley Halls and construct additions between Stradley and Park and between Smith and Steeb. The project will be developed in three phases.

Renovations include providing air conditioning through new individual building units; conversion of community bathrooms to private bathrooms; public area and student room aesthetic improvements. The building additions will include approximately 360 new beds and allows for the redesign of lobby, public, program, and study space to support program and learning objectives.

These improvements and additions support the University conversion to semesters by increasing the percentage of air-conditioned facilities, increasing bed capacity and making progress toward the initiative for student living space for sophomores. The project will seek LEED Silver certification.

Approval is requested to advertise for construction bids and enter into construction contracts. Phase I work is estimated at \$10 million and includes utility relocations, new electric feeder/duct bank, site preparation, asbestos abatement and MEP chiller work. A report will be made to the Board at each phase.

Source of Funds:	Amount
Univ. Bond Proceeds	\$171,600,000
Total:	\$171,600,000

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Professional Services Approved by BoT	\$9,900,000	09/18/2009		09/18/2009
DESIGN				
Arch/Engr Contract		03/27/2010		
Constr Mgr Contract		03/27/2010		
BIDDING				
Bidding Approved by BoT	\$161,700,000	02/05/2010		
CONSTRUCTION				
Construction Start		06/14/2010		
Completion		08/01/2013		

Project Team:

Project Manager: Chhangir Calis	Contracts Administrator: Michele Miller
SCHOOLEY CALDWELL ASSOC INC - Design	



Woodruff Avenue and Tuttle Park Place Rebuilds

OSU-081051

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Street-Col.

ASF/0 GSF Age:

Description/Scope:

This project will provide full depth replacement of deteriorated roadways, curbs, and sidewalks. Construction traffic and buses have adversely impacted the roadways and they now need full structural replacement.

Work on Woodruff/Woody Hayes will be from Tuttle Park Place to High Street. Tuttle Park Place will be replaced from Lane Avenue to 17th.

The streetscapes will be improved as a part of the project. In addition, the sidewalks will be upgraded from asphalt to concrete and will meet ADA requirements at all crossings.

Construction will be completed in two separate phases. The first phase (North Tuttle) will be constructed in the summer of 2010. The North Tuttle phase consists of Tuttle Park Place between Neil Ave and Lane Ave. The remainder of the project is scheduled for construction throughout 2011.

Source of Funds:	Amount
2008 Bonds - FCD Infrastructure Capital	\$1,757,610
2010 Bonds - FCD Infrastructure Capital	\$9,500,000
Total:	\$11,257,610

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch./Engr Approved by BoT	\$2,000,000	02/06/2009		02/06/2009
DESIGN				
Arch./Engr Contract		04/29/2009	11/30/2009	11/24/2009
BIDDING				
Bidding Approved by BoT	\$9,500,000	02/05/2010		
CONSTRUCTION				
Construction Start		06/16/2010		
Completion		11/21/2011		

Project Team:

Project Manager: Tom Ekegren
 KORDA NEMETH ENGINEERING, INC. - Design

Contracts Administrator: Melissa Griffin

Core and Medical Campus Projects

- East Regional Chilled Water Plant – will be located near Arps Garage
- Hopkins and Hayes Halls Renovation – Hopkins Hall and Hayes Hall
- College of Medicine Renovation/Addition – Prior Health Sciences Library
- Kennedy Commons Renovation – Kennedy Commons
- South High Rises Renovation and Addition – Stradley Hall, Siebert Hall, Park Hall, Smith Hall, Steeb Hall
- Woodruff Ave. and Tuttle Park Place Rebuilds



Office of Administration and Planning / Board of Trustees Meeting

February 5, 2010



(APPENDIX XXIX)

AMENDMENT TO LEASE

**THE OHIO STATE UNIVERSITY—OFFICE OF INFORMATION TECHNOLOGY
OFFICE RELOCATION
2740 AIRPORT DRIVE
COLUMBUS, OHIO 43219**

Description

A building assessment was commissioned for the OSU Kinnear Road Computer complex located at 1121 Kinnear Road and significant roofing and mechanical issues were observed. A review of alternative OSU space confirmed that no suitable accommodations were available. Therefore, several lease proposals were solicited through a competitive process, and a three-year lease of space was negotiated and executed. This lease satisfies the Integrated Physical Planning Liaison Group's direction to re-locate 170 employees from the Kinnear Road Computer complex to suitable office space. The leased facility also aligns with the University's strategic facilities framework by providing significant flexibility, attractive economics and near-ready conditions. Through the proposed amendment, the University can improve its strategic and economic position through an extension of the lease from a three-year term to a five-year term, and the landlord is willing to provide such term extension.

Location

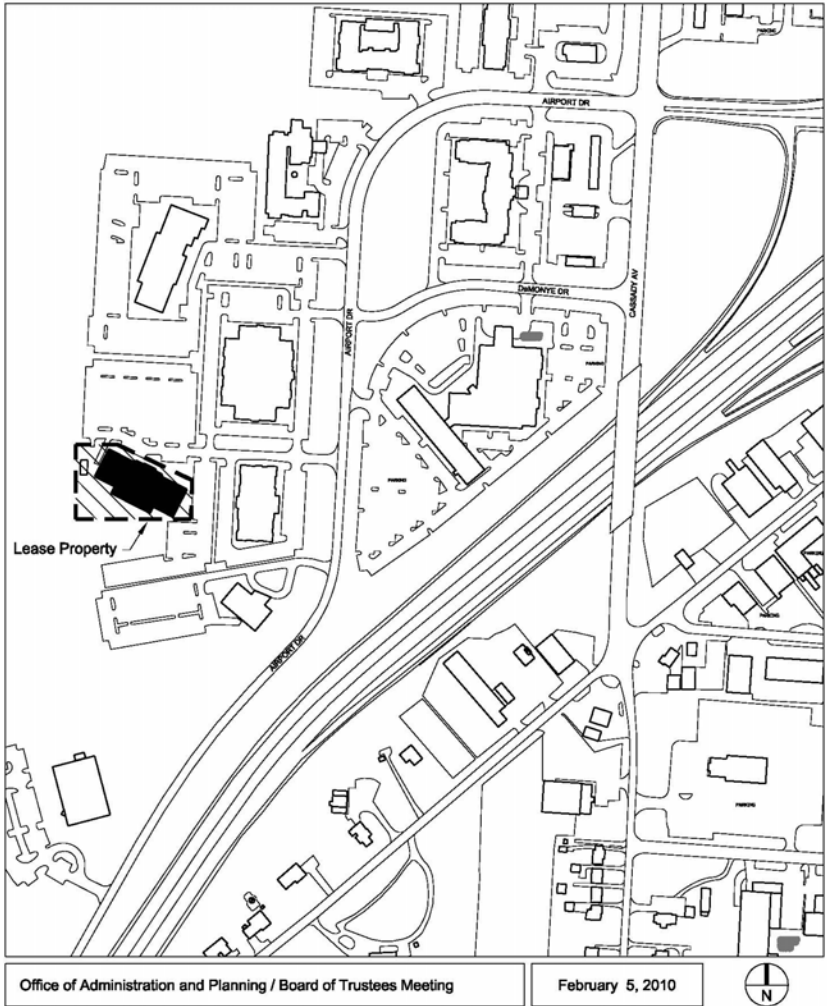
The leased office space is 25,000 square feet and is located on the first and second floors of an office building at 2740 Airport Drive, Columbus Ohio, near the Columbus International Airport.

Terms

When extended, the lease term shall be for a period of five (5) years with one (1) successive five (5) year renewal option. For the first three years, base rent will be \$27,000/month or \$324,000/year. For lease years four and five, base rent will be \$28,000/month or \$336,000/year. Base rent includes operating expenses and taxes associated with the property. The aggregate rental costs for the five-year lease term are approximately \$1.65 million, all of which will be funded by the Office of Information Technology (OIT). Terms and conditions of the lease extension will be negotiated in the best interest of the State of Ohio and the University.

Office Lease Amendment - 2740 Airport Drive, Columbus, OH 43219

- Office of Information Technology Office Lease Amendment
- 2740 Airport Drive - 1st & 2nd Floors



Office of Administration and Planning / Board of Trustees Meeting

February 5, 2010



AMENDMENT TO LONG-TERM LEASE

**JAMESCARE WOMEN'S AMBULATORY ONCOLOGY CENTER
739 WEST THIRD AVENUE COLUMBUS, OHIO 43212**

Location and Description

The 20-year lease/purchase agreement is for the 103,500 square feet building housing the JamesCare Women's Ambulatory Oncology Center which is located at the intersection of Olentangy River Road and W. Third Avenue. This lease was approved at the November 7, 2008

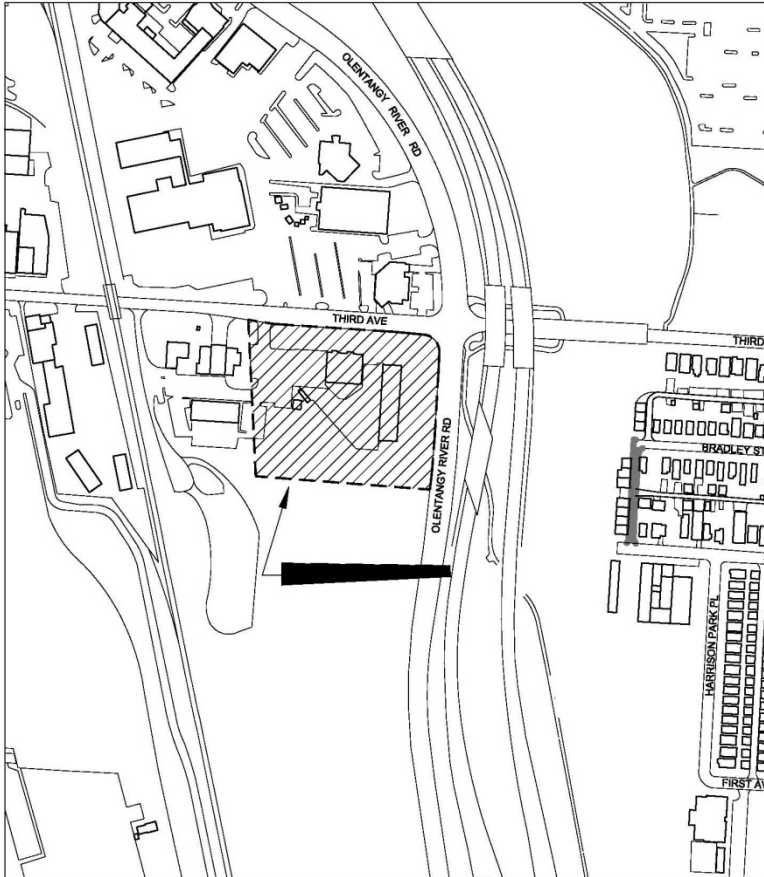
Board of Trustees meeting. The amendment to the lease proposes that an addition be made to the building to provide for a Radiation Oncology Center for the treatment of women's cancers using the latest radiation related therapeutic modalities. This location will satisfy the growing demand for ambulatory oncology care and performance of clinical trials in central Ohio. Patients also will benefit by having access to therapeutic clinical trials, a high-risk breast cancer clinic, leading-edge research of the James, and access to specialized oncology services. The updated business plan identifies the need for additional space at this location to accommodate radiation oncology therapeutic services at this cancer center and demonstrates a positive contribution that will be self-sustaining.

The site is visible from the SR 315 Expressway, has excellent access from SR 315 and Olentangy River Road, and is in close proximity to the James Cancer Hospital. The proposed addition will add approximately 11,400 square feet to the building and it is intended that construction of the addition will take place at the same time as the construction of the initial building. The simultaneous construction will minimize, if not eliminate, any interruption to the use and occupancy of the original 103,500 square feet Center upon completion. All costs including the additional lease payments and operating costs will be the responsibility of the James Cancer Hospital and will be paid over the term of the prior approved lease from operating revenue generated at the location. Fiscal Year 2010 approved funds are being reallocated and carried forward to 2011 to purchase (or lease, using available University lease/financing mechanisms) the first linear accelerator and CT simulator. A second linear accelerator will be purchased in approximately two years, when the patient volume and business plan support it.

Terms of the Lease Amendment

The term of the amendment is the same as the initial lease term, which is a period of 20-years with two five-year lease renewal options, and options to purchase the property at the end of ten years or at the end of the lease term. The proposed increase to the annual base rent, including estimated amortized tenant improvement costs and operating expenses, over the term of the 20-year lease, are estimated to be \$16.5 million. The business plan shows that the facility will generate income that will cover the increase in rent payment and operating expenses over the term of the lease. Final terms and conditions of the lease, as amended, will be negotiated in the best interest of the James, the OSU Medical Center, and the University.

AMENDMENT OF LONG TERM LEASE, 739 WEST THIRD AVENUE



Office of Administration and Planning / Board of Trustees Meeting

February 5, 2010



**APPROVAL OF THE AMENDMENT AND RESTATEMENT OF THE OHIO STATE
UNIVERSITY ALTERNATIVE RETIREMENT PLAN**

Background:

The University's Alternative Retirement Plan (the "ARP") was originally adopted effective February 5, 1999. The ARP is an alternative to participating in OPERS (for staff) or STRS (for faculty). Faculty and staff contribute 10% of their eligible compensation each pay period to the ARP on a pre-tax basis. The University also contributes an amount equal to 14% of the employee's eligible compensation, although OPERS and STRS are permitted to withhold a portion of the University's contribution to offset any negative financial impact on those retirement systems.

The ARP is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their account balances (including earnings) until those balances are distributed. In order to remain tax-qualified, the ARP must meet certain requirements under the Internal Revenue Code. The ARP must be restated every six years to incorporate IRS rules and guidance issued since the last restatement. As such, the University must update the ARP and submit it to the IRS for a letter of determination by April 30, 2010.

Purpose:

The resolution would approve the amendment and restatement of the ARP and its submission to the IRS. The amended and restated ARP has been approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel. Approval is recommended.

February 5, 2010 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY
ALTERNATIVE RETIREMENT PLAN**
(Amended and Restated on February 4, 2010 and Effective as of January 1, 2002)

ARTICLE I. OPTIONS

Section 1.1. Exclusive Benefit

This Plan has been executed for the exclusive benefit of the Participants hereunder and their Beneficiaries. This Plan shall be interpreted in a manner consistent with this intent and with the intention of the Employer that this Plan satisfy the pertinent provisions of IRC Section 401(a). Additionally, this Plan shall satisfy the pertinent provisions identified on Appendix A, attached hereto and incorporated herein. Under no circumstances shall funds ever revert to or be used or enjoyed by the Employer, except as provided in Section 9.4.

Section 1.2. No Rights of Employment Granted

The establishment of this Plan shall not be considered as giving any employee the right to be retained in the service of the Employer.

Section 1.3. Effective Date

Option 1

_____ If this is a new Plan, then this Plan may not be effective any earlier than the first day of the Plan Year in which the Plan is adopted.

Option 2

 X This amendment and restatement shall be effective January 1, 2002. (Any amendment and restatement cannot be effective earlier than January 1, 2002.)

Section 1.4. Employer

The "Employer" shall mean The Ohio State University. To adopt this Plan, Employer must be: (1) a state university as defined in the attached Appendix A at Item 1, (ii) the Medical College of Ohio at Toledo, (iii) the Northeastern Ohio Universities College of Medicine, or (iv) a university branch, technical college, state community college, community college or a municipal university (see Item 1 of Appendix A).

Section 1.5. Full-time Employee

Option 1

 X "Full-time Employee" shall mean employees with appointments of seventy-five percent 75%) or greater.

Option 2

_____ "Full-time Employee" shall mean an individual with an appointment to the faculty (instructional staff) or unclassified Administrative Staff of ___% of a full-time employee or greater of at least ___ months duration (with a full-time percentage defined as a minimum of ___ hours worked or appointments of ___ days or ___ months duration).

Option 3

_____ "Full-time Employee" shall mean _____.

February 5, 2010 meeting, Board of Trustees

Section 1.6. Plan Name

The "Plan Name" is The Ohio State University Alternative Retirement Plan.

Section 1.7. Plan Year

A "Plan Year" is the 12-consecutive month period beginning January 1 and ending December 31.

Section 1.8. Provider

Option 1

_____ "Provider" shall mean the Companies listed below selected to provide the Annuity Contract pursuant to Section 5.1 (see Appendix A, Item 2).

_____	_____
_____	_____
_____	_____
_____	_____

Option 2

X "Provider" shall mean, with respect to an individual Participant, the company selected by the Participant to provide the Participant's Annuity Contract pursuant to Section 5.1. Participants may choose among those companies designated by the Ohio Department of Insurance that have entered into a provider agreement with the Employer (see Appendix A, Item 2). A Provider's responsibilities under the Plan, as to any Participant, shall be limited to the Accounts of those Participants investing in Annuity Contracts offered by the respective Provider.

Section 1.9. Year of Service for Vesting (Note: only one option of options one through three may be chosen.)

Option 1

_____ An employee shall be credited with a "Year of Service for Vesting" for each Plan Year during which the employee remains continuously employed by the Employer and which begins after the employee has attained the age of 18.

Option 2

X An employee shall be credited with a "Year of Service for Vesting" on the first anniversary of the 12 consecutive month period beginning on the date the employee first performs an Hour of Service after the employee has attained the age of 18 (employment commencement date), and each anniversary thereof.

Option 3

_____ Not applicable, Participants vest immediately.

Option 4 (may be combined with Option 2)

X Administrative Employees with 9 month contracts and Academic Employees shall be credited with a "Year of Service for Vesting" upon the earlier of: (a) the first

February 5, 2010 meeting, Board of Trustees

anniversary of the 12 consecutive month period beginning on the date the employee first performs an Hour of Service after the employee has attained the age of 18 (employment commencement date) and each anniversary thereof; or (b) the completion of each 9 month academic year or 9 month contract.

Section 1.10. Employer Contributions

Option 1

_____ Employer discretionary contributions shall be made at a rate equal to a uniform percentage of the Compensation of each Participant who is eligible for Employer Contributions. The Board of Trustees of the Employer shall have discretion to vary the contribution rate from Plan Year to Plan Year.

Option 2

X Employer discretionary contributions shall be made at a rate equal to a percentage of the Compensation of each Participant who is eligible for Employer Contributions. A different contribution rate may be set for Academic Employees and Administrative Employees. The Board of Trustees of the Employer shall have discretion to vary the contribution rate from Plan Year to Plan Year.

Option 3

_____ Employer discretionary contributions shall be made at a rate of _____% of the Compensation of each Participant who is eligible for Employer Contributions and who is an Academic Employee, and at a rate of _____% of the Compensation of each Participant who is eligible for Employer Contributions and who is an Administrative Employee. The Board of Trustees of the Employer shall have discretion to vary the contribution rate from Plan Year to Plan Year.

Notwithstanding the above options, effective as of August 1, 2005, Employer contributions shall be made at a rate equal to the percentage of Compensation of each Participant that the Employer would otherwise contribute on behalf of such Participant (had the Participant not made an election as described in Appendix A, Item 3, to participate in the Plan) to the respective plan in ORC Chapter 145, 3307, or 3309, less the mitigating percentage contributed by the Employer to such plan pursuant to ORC Section 3305.06(D).

Section 1.11. Loans to Participants

X The Plan shall not permit loans.

_____ Plan loan provisions are set forth in Section 5.5. The minimum loan amount shall be set forth in the Annuity Contract.

_____ No loan to any borrower can be made to the extent that such loan when added to the outstanding balance of all other loans to the borrower would exceed the lesser of (a) \$50,000 reduced by the excess (if any), of the highest outstanding balance of loans during the one (1) year period ending on the day before the loan is made over the outstanding balance of loans from the Plan on the date the loan is made, or (b) one-half (1/2) the present value of the nonforfeitable accrued benefit of the borrower or, (c) ** _____ (if checked) the total accrued benefit up to \$10,000. **

Section 1.12. Spousal Consent

In the event of the death of a married Participant, the surviving spouse must be the sole Beneficiary unless the surviving spouse has consented in writing to a different election, has acknowledged the effect of such election, and the consent and acknowledgement are witnessed by a duly authorized Provider representative or notary public. Spousal consent shall not be necessary if it is established to the satisfaction of the Provider that there is no spouse, the spouse cannot reasonably be located, or for such other reasons as the Treasury Regulations may prescribe. If the spouse of a Participant is located or if a Participant remarries, it shall be the duty of the Participant to bring that fact to the attention of the Provider. If the Participant so notifies the Provider, the Provider shall then, if applicable, proceed to make available to such spouse the spousal consent procedures described in this Section.

Section 1.13. Employer Account Vesting on Termination

Option 1

A Participant's Employer Account shall be 100% vested at all times.

If a Participant's employment is terminated prior to attaining Normal Retirement Age except for death or Disability, the vested portion of his Employer Account shall be determined in accordance with the following:

Option 2

(5 year cliff)-

<u>Total Service for Vesting</u>	<u>Vested Percentage of Employer Account</u>
Less than 5 years	0%
5 years or more	100%

Option 3

<u>Total Service for Vesting</u>	<u>Vested Percentage of Employer Account</u>
Less than 3 years	0%
3 years	20%
4 years	40%
5 years	60%
6 years	80%
7 years or more	100%

Option 4

(other)

<u>Total Service for Vesting</u>	<u>Vested Percentage of Employer Account</u>
Less than 1 year	0%
1 year	100%

Notwithstanding the above-referenced vesting schedule, vesting shall be at least as rapid as the slowest vesting schedule which is permitted by law in accordance with IRC Section 411(a).

February 5, 2010 meeting, Board of Trustees

Section 1.14. Reserved

Section 1.15. Method of Distribution of Accounts

The Participant shall elect to receive distribution of his or her vested Account in any of the following forms (check all that apply):

X An annuity as permitted by the Annuity Contract:

_____ with a default option of a
Joint and Survivor Annuity or
Pre-Retirement Survivor Annuity as provided in Section 7.3, or

X without a default option of a
Joint and Survivor Annuity or
Pre-Retirement Survivor Annuity.

X a lump-sum distribution,

X an installment distribution to the extent permitted under the Annuity Contract (subject to the limitations of Section 7.2).

ARTICLE II. DEFINITIONS

Section 2.1. Academic Employee

“Academic Employee” shall mean any Full-time Employee who is a member of the faculty of the Employer and is not receiving any benefit, allowance or other payment from the Public Employees Retirement System (see Item 4 of Appendix A), the State Teachers Retirement System (see Item 4 of Appendix A), or the School Employees Retirement System (see Item 4 of Appendix A). In all cases of doubt, the Employer’s Board of Trustees shall make a final determination as to whether an employee is an Academic Employee.

Section 2.2. Account

“Account” shall mean the amount credited to the Employer Account, the Participant Account and, if applicable, the Rollover Account of a Participant or Beneficiary.

Section 2.3. Administrative Employee

“Administrative Employee” shall mean any Full-time Employee who is a member of the administrative staff of the Employer serving in a position in the unclassified civil service (see Item 5 of Appendix A), serving in a position comparable to a position in the unclassified civil service, or, effective as of August 1, 2005, serving in a position in the classified civil service, and is not receiving any benefit, allowance or other payment from the Public Employees Retirement System (see Item 5 of Appendix A), the State Teachers Retirement System (see Item 5 of Appendix A), or the School Employees Retirement System (see Item 5 of Appendix A). In all cases of doubt, the Employer’s Board of Trustees shall make a final determination as to whether an employee is an Administrative Employee.

Section 2.4. Annuity Contract

“Annuity Contract” shall mean any annuity contract or custodial account that satisfies the provisions of IRC Section 401(f), and that is offered by the Provider.

The terms of any Annuity Contract purchased and distributed by the Plan to a Participant or spouse shall comply with the requirements of this Plan.

Section 2.5. Beneficiary

A "Beneficiary" is any person, estate or trust who by operation of law, or under the terms of the Plan, or otherwise, is entitled to receive the Account of a Participant under the Plan. A "designated Beneficiary" is any individual designated or determined in accordance with Section 5.4, excluding any person who becomes a beneficiary by virtue of the laws of inheritance or intestate succession.

Section 2.6. Compensation

"Compensation" shall mean:

(a) If the Participant would be subject to the Public Employees Retirement System had the Participant not made an election to participate in this Plan (see Item 6 of Appendix A), all salary, wages, and other earnings paid to the Participant. The salary, wages, and other earnings shall be determined prior to determination of the amount required to be contributed by the Participant under Section 4.1 and without regard to whether any of the salary, wages, or other earnings are treated as deferred income for federal income tax purposes.

(1) Compensation includes the following:

(i) Payments made by the Employer in lieu of salary, wages, or other earnings for sick leave, personal leave, or vacation used by the Participant;

(ii) Payments made by the Employer for sick leave, personal leave, and vacation leave accrued, but not used if the payment is made during the year in which the leave is accrued, except that payments made pursuant to ORC Section 124.383 or ORC Section 124.386 are not Compensation;

(iii) Allowances paid by the Employer for full maintenance, consisting of housing, laundry, and meals, as certified to the public employees retirement board by the Employer or the head of the department that employs the Participant;

(iv) Fees and commissions paid under ORC Section 507.09;

(v) Payments that are made under a disability leave program sponsored by the Employer and for which the Employer is required by ORC Section 145.296 to make periodic Employer and employee contributions; and

(vi) Amounts included pursuant to Divisions (K)(3) and (Y) of ORC Section 145.01.

(2) Compensation does not include any of the following:

(i) Fees and commissions, other than those paid under ORC Section 507.09, paid as sole compensation for personal services and fees and commissions for special services over and above services for which the Participant receives a salary;

(ii) Amounts paid by the Employer to provide life insurance, sickness, accident, endowment, health, medical, hospital, dental, or surgical coverage, or other insurance for the Participant or the Participant's family, or amounts paid by the Employer to the Participant in lieu of providing the insurance;

(iii) Incidental benefits, including lodging, food, laundry, parking, or services furnished by the Employer, or use of the Employer's property or equipment, or amounts paid by the Employer to the Participant in lieu of providing the incidental benefits;

(iv) Reimbursement for job-related expenses authorized by the Employer, including moving and travel expenses and expenses related to professional development;

(v) Payments for accrued, but unused sick leave, personal leave, or vacation that are made at any time other than the year in which the sick leave, personal leave, or vacation was accrued;

(vi) Payments made to or on behalf of the Participant that are in excess of the annual compensation that may be taken into account by the Plan under IRC Section 401(a)(17);

(vii) (A) Effective as of January 1, 2002 through January 31, 2002 and effective as of October 1, 2002, payments made to the Participant under Division (B), (C) or (E) of ORC Section 5923.05, Section 4 of Substitute Senate Bill No.3 of the 119th Ohio General Assembly, Section 3 of Amended Substitute Senate Bill No. 164 of the 124th Ohio General Assembly, or Amended Substitute House Bill No. 405 of the 124th Ohio General Assembly; and (B) effective as of February 1, 2002 through September 30, 2002, payments made to the Participant under Division (B) or (D) of ORC Section 5923.05 or Section 4 of Substitute Senate Bill No.3 of the 119th Ohio General Assembly; and

(viii) Anything of value received by the Participant that is based on or attributable to retirement or an agreement to retire.

(b) If the Participant would be subject to the State Teachers Retirement System had the Participant not made an election to participate in this Plan (see Item 6 of Appendix A), all salary, wages, and other earnings paid to the Participant by reason of the Participant's employment, including compensation paid pursuant to a supplemental contract. The salary, wages, and other earnings shall be determined prior to determination of the amount required to be contributed by the Participant under Section 4.1 and without regard to whether any of the salary, wages, or other earnings are treated as deferred income for federal income tax purposes

(1) Compensation does not include any of the following:

(i) Payments for accrued but unused sick leave or personal leave, including payments made under a plan established pursuant to ORC Section 124.39 or any other similar plan established by the Employer;

(ii) Payments made for accrued but unused vacation leave, including payments made pursuant to ORC Section 124.13 or a similar plan established by the Employer;

(iii) Payments made for vacation pay covering concurrent periods for which other salary, compensation, or benefits under ORC Chapter 3307 are paid;

(iv) Amounts paid by the Employer to provide life insurance, sickness, accident, endowment, health, medical, hospital, dental, or surgical coverage, or other insurance for the Participant, or the Participant's family, or amounts paid by the Employer to the Participant in lieu of providing the insurance;

(v) Incidental benefits, including lodging, food, laundry, parking, or services furnished by the Employer, use of the Employer's property or equipment, and reimbursement for job-related expenses authorized by the Employer, including moving and travel expenses and expenses related to professional development;

(vi) Payments made by the Employer in exchange for a Participant's waiver of a right to receive any payment, amount, or benefit described in Division (L)(2) of ORC Section 3307.01;

(vii) Payments by the Employer for services not actually rendered;

(viii) Any amount paid by the Employer as a retroactive increase in salary, wages, or other earnings that meets the requirements of ORC Section 3307.01(L)(2)(h)(i), (ii), (iii), or (iv);

(ix) Payments made to or on behalf of the Participant that are in excess of the annual compensation that may be taken into account by the Plan under IRC Section 401(a)(17);

(x) Payments made to the Participant under Division (B), (C) or (E) of ORC Section 5923.05, Section 4 of Substitute Senate Bill No. 3 of the 119th Ohio General Assembly, Section 3 of Amended Substitute Bill No. 164 of the 124th Ohio General Assembly or Amended Substitute House Bill No. 405 of the 124th Ohio General Assembly; and

(xi) Anything of value received by the Participant that is based on or attributable to retirement or an agreement to retire.

(c) If the Participant would be subject to the School Employees Retirement System had the Participant not made an election (see Item 6 of Appendix A), all salary, wages, and other earnings paid to a Participant by reason of employment. The salary, wages, and other earnings shall be determined prior to determination of the amount required to be contributed by the Participant under Section 4.1 and without regard to whether any of the salary, wages, or other earnings are treated as deferred income for federal income tax purposes.

(1) Compensation does not include any of the following:

(i) Payments for accrued but unused sick leave or personal leave, including payments made under a Plan established pursuant to ORC Section 124.39 or any other similar plan established by the Employer;

(ii) Payments made for accrued but unused vacation leave, including payments made pursuant to ORC §124.13 or a similar plan established by the Employer;

(iii) Payments made for vacation pay covering concurrent periods for which other salary or compensation is also paid;

(iv) Amounts paid by the Employer to provide life insurance, sickness, accident, endowment, health, medical, hospital, dental, or surgical coverage, or other insurance for the Participant or the Participant's family, or amounts paid by the Employer to the Participant in lieu of providing the insurance;

(v) Incidental benefits, including lodging, food laundry, parking, or services furnished by the Employer, use of the Employer's property or equipment, and reimbursement for job-related expenses authorized by the Employer, including moving and travel expenses and expenses related to professional development;

(vi) Payments made to or on behalf of the Participant that are in excess of the annual compensation that may be taken into account by the Plan under IRC Section 401(a)(17);

(vii) Payments made to the Participant while on leave for military duty under Division (B), (C) or (E) of ORC Section 5923.05, Section 4 of Substitute Senate Bill No. 3 of the 119th Ohio General Assembly, Section 3 of Amended Substitute Senate Bill No. 164 of the 124th Ohio General Assembly, or Amended Substitute House Bill No. 405 of the 124th Ohio General Assembly; and

(viii) Anything of value received by the Participant that is based on or attributable to retirement or an agreement to retire.

Notwithstanding the foregoing, Compensation shall not be reduced by the amount of exclusions that are not currently includable in the Participant's gross income by reason of the application of IRC Sections 125, 402(e)(3), 403(b), and 457, or by reason of the application of IRC Section 414(h)(2).

An employee who has satisfied the eligibility requirements for Employer Contributions during a Plan Year shall be entitled to such contributions only with respect to Compensation earned on or after the date he becomes a Participant.

For Plan Years beginning before January 1, 2002, the annual Compensation of each Participant taken into account for determining all benefits provided under the Plan for that Plan Year shall not exceed \$150,000, as adjusted for increases in the cost-of-living in accordance with IRC Section 401(a)(17)(B). The cost-of-living adjustment in effect for a calendar year applies to any determination period beginning in such calendar year.

For any Plan Year beginning after December 31, 2001, the annual Compensation of each Participant taken into account in determining allocations shall not exceed \$200,000, as adjusted for cost-of-living increases in accordance with IRC Section 401(a)(17)(B). Annual Compensation means Compensation during the Plan Year or such other consecutive 12-month period over which compensation is otherwise determined under the Plan (the determination period). The cost-of-living adjustment in effect for a calendar year applies to annual Compensation for the determination period that begins with or within such calendar year. If Compensation for any prior determination period is taken into account in determining a Participant's allocations for the current Plan Year, the Compensation for such prior determination period is subject to the applicable annual Compensation limit in effect for that prior period.

If a determination period consists of fewer than 12 months, the annual compensation limit is an amount equal to the otherwise applicable annual compensation limit multiplied by a fraction, the numerator of which is the number of months in the short determination period, and the denominator of which is 12.

Section 2.7. Disabled or Disability

"Disabled or Disability" shall mean the inability to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment that can be expected to result in death or to be of long continued and indefinite duration, provided that such Disability occurs while the Participant is an Eligible Employee of the Employer. A Participant shall be considered Disabled only if the permanence and degree of such impairment is supported by medical evidence. Such determinations shall be made by each Provider.

Section 2.8. Eligible Employee

"Eligible Employee" shall mean (a) any Academic or Administrative Employee whose employment as an Academic or Administrative Employee commences on or after the Effective Date, (b) any Administrative Employee who has less than five years total service credit in the Public Employees Retirement System or School Employees Retirement System on March 31, 1998, and (c) any Academic Employee who has less than five years total service credit in the State Teachers Retirement System on the 30th day of June preceding the Effective Date; provided however, an Academic or Administrative Employee previously employed by a Public Institution of Higher Education (including the Employer) (see Item 7 of Appendix A), will not be an Eligible Employee unless: 1) such employee has had a One Year Break in Service with respect to such previous employer; 2) such employee participated in an alternative retirement plan (see Item 7 of Appendix A) while employed by such previous employer; or 3) such employee was employed by such previous employer for less than ninety (90) days.

Effective April 1, 2001, "Eligible Employee" shall mean (a) any Academic or Administrative Employee whose employment as an Academic or Administrative Employee commences or recommences (after such Employee has had a One Year Break in Service with respect to such Employee's most recent previous employment with the Employer) on or after the initial date on which this Plan is adopted, (b) any Administrative Employee who has less than five years total service credit in the Public Employees Retirement System or School Employees Retirement System on March 31, 1998, and (c) any Academic Employee who has less than five years of total service credit in the State Teachers Retirement System on the 30th day of June preceding the initial date on which the Plan is adopted. Notwithstanding the foregoing, "Eligible Employee" automatically shall include (1) any employee who participated in an alternative retirement plan under the employee's last employment position with the Employer (and who has not incurred a One Year Break in Service) and who transfers, or is transferred, to an employment position with the Employer for which an alternative

retirement plan is not available from that Employer or (2) any employee whose employment with the Employer terminated before the employee had completed one hundred twenty (120) days of service with the Employer and such Employee had not, or had not been deemed to have, elected to participate in the Public Employees Retirement System, School Employees Retirement System or State Teachers Retirement System (collectively, "State Retirement System") as applicable, within such Employee's previous employment with the Employer.

Effective as of August 1, 2005, "Eligible Employee" shall mean (a) any Full-time Employee whose employment commences on or after August 1, 2005, or (b) any Full-time Employee who, as of August 1, 2005, has less than five years of total service credit in the State Teachers Retirement System, the Public Employees Retirement System, or the School Employees Retirement System, unless such person had an opportunity to make an election as an Academic Employee or an Administrative Employee to participate in an alternative retirement plan sponsored by the Employer. Notwithstanding the foregoing, "Eligible Employee" automatically shall include (1) any employee who participated in an alternative retirement plan in the employee's last employment position with the Employer (and who has not incurred a One Year Break in Service) and who transfers, or is transferred, to an employment position with the Employer for which an alternative retirement plan is not available from that employer or (2) any employee whose employment with the Employer terminates while the employee is participating in an alternative retirement plan and the employee recommences employment with the Employer before the employee has had a One Year Break in Service regardless of the employee's employment position with the Employer upon the employee's return or (3) any Full-time Employee whose previous employment with the Employer terminated before the employee had completed one hundred twenty (120) days of service with the Employer and such Employee had not, or had not been deemed to have, elected to participate in the Public Employees Retirement System, School Employees Retirement System or State Teachers Retirement System (collectively, "State Retirement System") as applicable, within such Employee's previous employment with the Employer.

Section 2.9. Employer Account

The "Employer Account" is the separate account maintained for each Participant to which all Employer Contributions (including Forfeitures, if applicable) shall be allocated.

Section 2.10. Forfeiture

"Forfeiture" refers to the amount of the non-vested portion of a Participant's Employer Account following a Participant's termination of employment with the Employer.

Section 2.11. Hour of Service

"Hour of Service" means each hour for which an employee is paid or entitled to payment for the performance of duties for the Employer.

For purposes of determining an employee's initial or continued eligibility to participate in the Plan or the nonforfeitable interest in the Participant's account balance derived from Employer Contributions, an employee will receive credit for the aggregate of all time period(s) commencing with the employee's first day of employment or reemployment and ending on the date a One Year Break in Service begins. The first day of employment or reemployment is the first day the employee performs an Hour of Service.

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Section 2.12. IRC

“IRC” refers to the Internal Revenue Code of 1986, as amended.

Section 2.13. Joint and Survivor Annuity

A “Joint and Survivor Annuity” is an immediate annuity for the life of the Participant with a survivor annuity for the life of the Participant’s Beneficiary which is not less than 50% and not more than 100% of the amount of the annuity which is payable during the joint lives of the Participant and the Participant’s Beneficiary and which is the actuarial equivalent of the Participant’s vested Account. The percentage of the survivor annuity under the Plan shall be elected by the Participant subject to the annuity options available under the Annuity Contract.

Section 2.14. Leave of Absence

A “Leave of Absence” shall refer to that period during which the Participant is absent without Compensation and for which the Employer, in its sole discretion has determined the Participant to be on a “Leave of Absence” instead of having terminated his or her employment. However, such discretion of the Employer shall be exercised in a nondiscriminatory manner. In all events, a Leave of Absence by reason of service in the armed forces of the United States shall end no later than the time at which a Participant’s reemployment rights as a member of the armed forces cease to be protected by law, except that if the Participant resumes employment with the Employer prior thereto, the Leave of Absence shall end on such date of resumption of employment. The date that the Leave of Absence ends shall be deemed the Termination Date if the Participant does not resume employment with the Employer. In determining a Year of Service for Vesting, all such Leaves of Absence shall be considered to be periods of continuous employment with the Employer.

Section 2.15. Limitation Year

The “Limitation Year” for purposes of IRC Section 415 shall mean the Plan Year.

Section 2.16. Nonelective Contributions

“Nonelective Contributions” shall be those contributions made by the Participant pursuant to Section 4.1.

Section 2.17. Normal Retirement Age

The “Normal Retirement Age” shall be the time at which the Participant attains 65 years of age.

Section 2.18. One Year Break in Service

A “One Year Break in Service” or “Break in Service” is a Period of Severance of at least 365 consecutive days.

Section 2.19. Participant

A “Participant” shall refer to every employee or former employee who has met the applicable participation requirements of Article III.

Section 2.20. Participant Account

The "Participant Account" is the account to which all Nonelective and Voluntary Contributions, by the Participant shall be allocated, if applicable. Separate accounts within the Participant Account will be maintained for the Nonelective Contributions and the Voluntary Contributions of each Participant.

Section 2.21. Period of Severance

A "Period of Severance" is a continuous period of time during which the employee is not employed by the Employer. Such period begins on the date the employee retires, resigns or is discharged. In the case of an individual who is absent from work for maternity or paternity reasons, the 12-consecutive month period ending on the first anniversary of the first date of such absence shall not constitute a Break in Service. For purposes of this paragraph, an absence from work for maternity or paternity reasons means an absence: (1) by reason of the pregnancy of the individual, (2) by reason of the birth of a child of the individual, (3) by reason of the placement of a child with the individual in connection with the adoption of such child by such individual, or (4) for purposes of caring for such child for a period beginning immediately following such birth or placement.

Section 2.22. Plan

"Plan" refers to this Plan; and for purposes of the IRC this Plan shall be considered and administered as a "profit-sharing plan."

Section 2.23. Pre-Retirement Survivor Annuity

A "Pre-Retirement Survivor Annuity" is a survivor annuity for the life of the surviving Beneficiary of the Participant which is the actuarial equivalent of the Participant's vested Account.

Section 2.24. Retirement

"Retirement" refers to the termination of employment of a Participant who has attained at least the Normal Retirement Age. The Participant may work beyond Normal Retirement Age, in which case Employer Contributions, Nonelective Contributions, and Voluntary Contributions shall continue to be allocated to the Participant's Account.

Section 2.25. ORC

"ORC" refers to the Ohio Revised Code, as amended. The Sections of the ORC may be further set out on Appendix A.

Section 2.26. Rollover Contribution

"Rollover Contribution" means those amounts transferred to this Plan as are described in Sections 4.5 and 7.9.

Section 2.27. Termination Date

The "Termination Date" shall be the date on which the earliest of the following events occurs: (a) a Participant's Retirement, (b) a Participant's termination of employment as a result of Disability, (c) a Participant's death, or (d) a Participant's termination of employment for any other reason.

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Section 2.28. Total Service for Vesting

“Total Service for Vesting” shall mean the sum of each separate Year of Service for Vesting credited to the Participant. In the case of a Participant who has a One Year Break in Service, all Years of Service for Vesting after such Break in Service will be disregarded for the purpose of vesting the Employer Account that accrued before such breaks, and all pre-break service will be disregarded for the purposes of vesting the Employer Account that accrues after such breaks.

Section 2.29. Voluntary Contribution

“Voluntary Contribution” shall mean those contributions made by a Participant pursuant to Section 4.3.

ARTICLE III. ELIGIBILITY TO PARTICIPATE

Section 3.1. Initial Entry

All Eligible Employees as of the date the Board of Trustees of the Employer establishes the Plan (the “Establishment Date”) shall have a period of 120 days from such date in which to elect to participate in the Plan. Academic or Administrative Employees making such election on forms prescribed by the Employer shall participate in the Plan as of the Establishment Date. An Eligible Employee whose employment commences after the Establishment Date (or an existing employee who becomes an Eligible Employee after the Establishment Date) shall have a period of 90 days (120 days, effective April 1, 2001) from the date upon which the employee first is credited with an Hour of Service in which to elect participation in the Plan. Such election shall be effective on the Eligible Employee’s employment commencement date and shall be irrevocable at the end of the 90-day period for Eligible Employees commencing employment prior to April 1, 2001 and shall be irrevocable when made for Eligible Employees commencing employment on or after April 1, 2001. Participants shall remain in the Plan as long as they are Eligible Employees. Effective April 1, 2001, Participants shall remain in the Plan as long as they are employees. Eligible Employees failing to elect participation in the Plan may not subsequently elect participation unless they have had a One Year Break in Service and are reemployed as Eligible Employees. For existing employees who became Eligible Employees due to a change in position, references in this section to employment commencement date and to the date upon which the employee is first credited with an Hour of Service shall mean the date upon which the employee became an Eligible Employee.

Section 3.2. Reclassification of Eligible Employee

If a Participant is reclassified into a position in which the Participant is no longer an Academic Employee or an Administrative Employee, such Participant’s participation in the Plan shall terminate. Such termination shall be effective upon the date of reclassification. Effective April 1, 2001, a Participant will continue to participate in the Plan as long as the Participant remains an employee of the Employer.

Section 3.3. Resumption of Participation

In the event a Participant is re-employed prior to incurring a One-Year Break in Service or an employee whose participation was previously terminated pursuant to Section 3.2 is reclassified as an Academic or Administrative Employee prior to incurring a One-Year Break in Service, such employee will participate in the Plan immediately upon becoming an Academic or Administrative Employee of the Employer.

Effective as of August 1, 2005, in the event a Participant is re-employed prior to incurring a One-Year Break in Service or an employee whose participation was previously terminated pursuant to Section 3.2 is reclassified as an Eligible Employee prior to incurring a One-Year Break in Service, such employee will participate in the Plan immediately upon becoming an Eligible Employee of the Employer.

Section 3.4. Eligibility Determinations and Employer Powers

The Employer shall have full power (a) to interpret and construe this Plan in a manner consistent with its terms and provisions and with IRC Section 401 and other applicable qualified plan provisions of the IRC, and to establish rules and procedures conforming to those provisions; (b) to determine all questions of eligibility and of the status and rights of Participants; (c) to determine the amounts to be contributed to each Participant's Account; and (d) to employ such agents, attorneys, actuaries, accountants, auditors, investment counsel, and clerical assistants as it may deem necessary. In all such cases the Employer's determination shall be final and conclusive upon all persons. It is recognized that unusual circumstances may occur and questions may arise that are not specifically covered by any provision of this Plan, and the Employer shall have the right to resolve all such questions.

Notwithstanding the above, the Employer's power and responsibility under this Plan shall not extend to, nor have any control over, those responsibilities and duties of the Provider.

ARTICLE IV. CONTRIBUTIONS

Section 4.1. Nonelective Contributions

An Eligible Employee who becomes a Participant under this Plan in accordance with the provisions of Article III shall be deemed to have authorized the Employer to deduct from such Participant's Compensation, prior to its payment, a certain percentage of such Participant's Compensation, as a Nonelective Contribution to the Plan. Such contributions shall be credited to the Participant Account.

The Nonelective Contribution percentage shall equal the percentage of the Participant's Compensation which, but for the election to participate in this Plan, would have otherwise been contributed to the State Retirement System that applies to the Participant's position; provided that the Nonelective Contribution percentage shall not be less than three percent.

The amount of the Nonelective Contribution shall be picked up by the Participant's Employer as provided for in IRC Section 414(h)(2). The Employer may choose to apply for approval from the National Office of the Internal Revenue Service concerning the applicability of IRC Section 414(h)(2). The Participant shall not have the option to receive this picked up contribution directly and such contributions shall be paid by the Employer directly to the respective Provider selected by the Participant.

Section 4.2. Employer Contributions

Employer Contributions shall be made as set forth in Section 1.10. Such contributions shall be credited to the Employer Account.

Notwithstanding Section 4.1 and the preceding paragraph of this Section 4.2, in no event shall the amount contributed under Sections 4.1 and 4.2 be less than the amount necessary to qualify the Plan as a state retirement system pursuant to IRC Section 3121(b)(7) and the Treasury Regulations adopted thereunder.

Each Participant will share in Employer Contributions for the period beginning on the date the Participant commences participation under the Plan and ending on the date on which such Participant severs employment with the Employer or is no longer a member of an eligible class of employees.

Section 4.3. Voluntary Contributions

Participants shall be permitted to make voluntary non-deductible employee contributions to the Plan. Such contributions shall be credited to the Participant Account. Effective April 1, 2001, except as required by Ohio law, voluntary non-deductible employee contributions shall no longer be permitted. Voluntary non-deductible employee contributions made prior to April 1, 2001 shall be held and administered in accordance with the terms of the Plan.

Section 4.4. Corrective Distributions

If the limits under IRC Section 415 are exceeded for any taxable year, and such excess is a result of a reasonable error in estimating a Participant's annual Compensation or from such other facts and circumstances that are permitted under any regulation or other ruling of the U.S. Department of the Treasury, then the Account of the Participant will be adjusted by the amount of the Employer Contributions for the next Limitation Year in accordance with Section 5.3(a)(4).

Section 4.5. Rollover Contributions

(a) Any Participant may make a Rollover Contribution to this Plan; provided, however, that the plan from which the funds are to be transferred must permit the transfer to be made, and provided, further, the Provider is reasonably satisfied that such transfer will not jeopardize the tax exempt status of this Plan or create adverse tax consequences for the Employer. Rollover Contributions shall be made by delivery of such amount to the respective Provider. All Rollover Contributions must be in cash or property satisfactory to the Provider, whose decision in this regard shall be final.

(b) If the Provider accepts such transfer of funds, it shall allocate them to the appropriate Participant Account of the transferring Participant, or to a separate or segregated Account established for such purpose ("Rollover Account"). If the funds are allocated to a Rollover Account, they shall be invested separately, and any appreciation, depreciation, gain, or loss with respect to the Rollover Account, and any related expenses, shall be allocated to such Rollover Account. For all other purposes such funds shall be treated as if they had been allocated to the Participant's Account.

(c) Rollover Contributions shall not be considered to be Participant contributions for the purpose of calculating the limitations under Section 5.3.

(d) Any amount that is credited to a Participant's Account pursuant to a Rollover Contribution or transfer under Section 4.6 of this Plan shall be one hundred percent (100%) vested and nonforfeitable at all times. In all other respects, the portion of a Participant's Account attributable to such a Rollover Contribution or transfer shall be subject to the terms of this Plan.

Section 4.6. Transfers from a Plan of the Employer

Any Participant who has participated in a plan under IRC Section 401(a) or 403(a) attributable to such employee's current employment with the Employer may elect to transfer all or a portion of the amount accumulated under such other plan to this Plan provided such transfer may be effected in a manner consistent with the terms of such other plan(s) as well as the terms of this Plan. Such transfer shall only be permitted if such transfer qualifies as a tax-free transfer under generally accepted interpretations of the IRC. The portion of a Participant's Account attributable to such a transfer shall be subject to the terms of this Plan as if the contributions from which the transferred amount are derived were made under this Plan.

ARTICLE V. ADMINISTRATION OF ACCOUNTS

Section 5.1. Investments

The amounts allocated to the Employer and Participant Accounts shall be invested in Annuity Contracts for Participants provided by the respective Provider. The terms and conditions of such Annuity Contracts shall be considered part of, and shall be construed as having been incorporated into the Plan. Participants will invest their Accounts based upon the investment options available under the Annuity Contracts and may make their investment selections pursuant to the terms and conditions contained in the respective Annuity Contracts. If any provision of an Annuity Contract conflicts with the Plan, the terms of the Plan shall control.

Section 5.2. Intra-Plan Transfers

Subject to the Provider's rules for transfers and the ORC, a Participant may specify that a part or all of such Participant's Account may be transferred among different investment options offered under such Annuity Contract or may be transferred to the Annuity Contract of another authorized Provider. Transfers between Providers are subject to each Provider's rules for such transfers and shall be permitted only once per year, effective the first day of the Plan Year.

Effective as of August 1, 2005, if a Participant makes an election to change to a new Provider, a Participant may specify that a part or all of such Participant's account be transferred to the new Provider. Provided however, a Provider is not required to immediately transfer any part of the Participant's account invested at the Participant's election in a fixed annuity account if the contract under which the investment was made permits the Provider to make such a transfer over a period of time not exceeding ten years and the contract was filed with and approved by the Ohio Department of Insurance (see Item 8 of Appendix A).

Section 5.3. Limitations on Allocations to each Participant

(a)

(1) If the Participant does not participate in, and has never participated in, another qualified plan maintained by the Employer or a welfare benefit fund, as defined in IRC Section 419(e) maintained by the Employer, or an individual medical account, as defined in IRC Section 415(1)(2), maintained by the Employer, which provides an annual addition as defined in Paragraph (c)(1) of this Section 5.3, the amount of annual additions which may be credited to the Participant's account for any Limitation Year will not exceed the lesser of the maximum permissible amount or any other limitations contained in this Plan. If the Employer Contribution that would otherwise be contributed or allocated to the Account of the Participant would cause the annual additions for the Limitation Year to

exceed the maximum permissible amount, the amount contributed or allocated will be reduced so that the annual additions for the Limitation Year will equal the maximum permissible amount, and such reduction shall be contributed, if possible, in a future Limitation Year.

(2) Prior to determining the Participant's actual Compensation for the Limitation Year, the Employer may determine the maximum permissible amount for a Participant on the basis of a reasonable estimation of the Participant's Compensation for the Limitation Year, uniformly determined for all Participants similarly situated.

(3) As soon as administratively feasible after the end of the Limitation Year, the maximum permissible amount for the Limitation Year will be determined on the basis of the Participant's actual Compensation for the Limitation Year.

(4) If, pursuant to Paragraph (a)(3) of this Section 5.3 or as a result of an allocation of Forfeitures, there is an excess amount, the excess will be disposed of as follows:

(i) Any Voluntary Contributions (plus attributable earnings), to the extent they would reduce the excess amount, will be returned to the Participant.

(ii) If after the application of Subparagraph (i) an excess amount still exists, and the Participant is covered by the Plan at the end of the Limitation Year, the excess amount in the Participant's Account will be used to reduce Employer Contributions (including any allocation of Forfeitures) for such Participant in the next Limitation Year, and each succeeding Limitation Year if necessary.

(iii) If after the application of Subparagraph (i) an excess amount still exists, and the Participant is not covered by the Plan at the end of a Limitation Year, the excess amount will be held unallocated in a suspense account. The suspense account will be applied to reduce Employer Contributions for all remaining Participants in the next Limitation Year, and each succeeding Limitation Year if necessary.

(iv) If a suspense account is in existence at any time during a Limitation Year pursuant to this Section, it will be administered in accordance with the Provider's investment policies. If a suspense account is in existence at any time during a particular Limitation Year, all amounts in the suspense account must be allocated and reallocated to Accounts of Participants before any Employer or Participant contributions may be made to the Plan for that Limitation Year. Excess amounts may not be distributed to Participants or former Participants.

(b)

(1) This Subsection (b) applies if, in addition to this Plan, the Participant is covered under another qualified defined contribution plan maintained by the Employer, a welfare benefit fund, as defined in IRC Section 419(e), maintained by the Employer, or an individual medical account, as defined in IRC Section 415(1)(2), maintained by the Employer, which provides an annual addition as defined in paragraph (c)(i) of this Section 5.3, during any Limitation Year. The annual additions which may be

credited to the Account of a Participant under the other plans and welfare benefit funds for the same Limitation Year will not exceed the maximum permissible amount reduced by the annual additions credited to the Account of a Participant under this Plan for any such Limitation Year. If the annual additions with respect to the Participant under this Plan are equal to or greater than the maximum permissible amount, no amount will be contributed or allocated to the account of the Participant under such other defined contribution plans and welfare benefit funds for the Limitation Year.

(2) Prior to determining the Participant's actual Compensation for the Limitation Year, the Employer may determine the maximum permissible amount for a Participant in the manner described in Paragraph (a)(2).

(3) As soon as administratively feasible after the end of the Limitation Year, the maximum permissible amount for the Limitation Year will be determined on the basis of the Participant's actual Compensation for the Limitation Year.

(4) If, pursuant to Paragraph (b)(3) or as a result of the allocation of Forfeitures, a Participant's annual additions under this Plan and such other plans would result in an excess amount for a Limitation Year, the excess amount will be deemed to consist of the annual additions last allocated, except that annual additions attributable to a welfare fund or individual medical account will be deemed to have been allocated first regardless of the actual allocation date.

(5) If an excess amount was allocated to a Participant on an allocation date of this Plan which coincides with an allocation date of another plan, the excess amount attributed to this Plan will be the product of:

(i) The total excess amount allocated as of such date, times

(ii) The ratio of (a) the annual additions allocated to the Participant for the Limitation Year as of such date under this Plan to (b) the total annual additions allocated to the Participant for the Limitation Year as of such date under this and all other qualified defined contribution plans.

(6) Any excess amount attributed to this Plan will be disposed in the manner described in paragraph (a)(4) of this Section 5.3.

(c) For purposes of this Section 5.3, the following words and terms shall have the meanings indicated:

(1) "Annual additions." Annual additions means the sum of the following credited to the Account of a Participant for the Limitation Year:

(i) Employer Contributions,

(ii) Participant contributions (Nonelective and Voluntary Contributions),

(iii) Forfeitures, and

(iv) amounts allocated, after March 31, 1984, to an individual medical account, as defined in IRC section 415(1)(2), which is part of a pension or annuity plan maintained by the

Employer are treated as annual additions to a defined contribution plan. Also amounts derived from contributions paid or accrued after December 31, 1985, in taxable years ending after such date, which are attributable to post-retirement medical benefits, allocated to the separate account of a key employee, as defined in IRC Section 419A(d)(3), under a welfare benefit fund, as defined in IRC Section 419(e), maintained by the Employer are treated as annual additions to a defined contribution plan.

For this purpose, any excess amount applied under paragraphs (a)(4) or (b)(6) of this Section 5.3 in the Limitation Year to reduce Employer Contributions will be considered annual additions for such Limitation Year.

(2) "Compensation." Compensation means wages as defined in IRC Section 3401(a) and all other payments of Compensation to an employee by the Employer (in the course of the Employer's trade or business) for which the Employer is required to furnish the employee a written statement under IRC Sections 6041(d) and 6051(a)(3) and 6052. Compensation must be determined without regard to any rules under IRC Section 3401(a) that limit the remuneration included in wages based on the nature or location of the employment or the services performed (such as the exception for agricultural labor in IRC Section 3401(a)(2)).

For Limitation Years beginning after December 31, 1997, for purposes of applying the limitations of this section, Compensation paid or made available during such Limitation Year shall include any elective deferral (as defined in IRC Section 402(g)(3)), and any amount which is contributed or deferred by the Employer at the election of the employee and which is not includable in the gross income of the employee by reason of IRC Section 125 or 457.

For Limitation Years beginning on and after January 1, 2001, for purposes of applying the limitations described in Section 5.3 of the Plan, Compensation paid or made available during such Limitation Years shall include elective amounts that are not includable in gross income of the employee by reason of Section 132(f)(4).

For Limitation Years beginning after December 31, 1991, for purposes of applying the limitations of this Section 5.3, Compensation for a Limitation Year is the Compensation actually paid or made available during such Limitation Year.

Notwithstanding the preceding sentence, Compensation for a Participant in a defined contribution plan who is permanently and totally disabled (as defined in IRC Section 22(e)(3)) is the Compensation such Participant would have received for the Limitation Year before becoming permanently and totally disabled; for Limitation Years beginning before January 1, 1997, but not for Limitation Years beginning after December 31, 1996, such imputed Compensation for the disabled Participant may be taken into account only if the Participant is not a Highly Compensated Employee (as defined in IRC Section 414(q)) and contributions made on behalf of such Participant are nonforfeitable when made.

(3) "Defined contribution dollar limitation." The defined contribution dollar limitation is \$40,000, as adjusted under IRC Section 415(d).

(4) "Maximum Permissible Amount." For Limitation Years beginning on or after January 1, 2002, maximum permissible amount means

the lesser of (a) 100 percent of the Participant's Compensation, within the meaning of IRC Section 415(c)(3), for the Limitation Year, or (b) \$40,000 as adjusted for increases in the cost-of-living under IRC Section 415(d).

Section 5.4. Designation of Beneficiary

Each Participant may, pursuant to the forms provided by the Provider, designate from time to time in writing one or more Beneficiaries, who will receive the Participant's vested Account balance in the event of the Participant's death. Designation of one or more Beneficiaries shall become effective upon receipt of the fully completed forms by the Provider and shall supersede all prior designations made by the Participant. If the Participant dies without having made a Beneficiary designation, the Provider shall distribute such benefits in the order provided in the Annuity Contract.

Spousal rights to benefits are set forth in Section 1.12.

Section 5.5. Loans to Participants

If the Plan permits loans under Section 1.11, the following shall apply:

(a) Loans shall be made available to all Participants on a reasonably equivalent basis.

(b) Loans shall not be made available to highly compensated employees in an amount greater than the amount made available to other employees.

(c) Loans must be adequately secured and bear a reasonable interest rate.

(d) The repayment of the loan shall be made with payments that provide for a substantially level amortization of principal and interest over the term of the loan. Such payments shall be required to be made not less frequently than quarterly.

(e) In the event of default, foreclosure on the note and attachment of security will not occur until a distributable event occurs in the Plan.

(f) If the spousal consent option in Section 1.12 applies, a Participant must obtain the consent of his or her spouse, if any, to use the Account as security for the loan. Spousal consent shall be obtained no earlier than the beginning of the 90-day period that ends on the date on which the loan is to be so secured. The consent must be in writing, must acknowledge the effect of the loan, and must be witnessed by the Provider or notary public. Such consent shall thereafter be binding with respect to the consenting spouse or any subsequent spouse with respect to that loan. A new consent shall be required if the Account is used for renegotiation, extension, renewal, or other revision of the loan.

(g) Loan repayments may be suspended under this Plan as permitted under IRC Section 414(u)(4).

(h) The foregoing provisions shall be the standard loan provisions of the Plan. However, different loan terms may be permitted provided that the final determination shall be made by the Provider on a uniform and nondiscriminatory basis. Accordingly, the provisions of this Section 5.5 may be supplemented and/or replaced by more specific or different written provisions adopted by the Provider as part of the Plan's loan policy.

ARTICLE VI. VESTING

Vested Section 6.1. Participant Account and Rollover Account 100 Percent

Participant Accounts and Rollover Accounts shall be 100% vested at all times.

Disability Section 6.2. Employer Account Vesting on Death, Retirement, or

If a Participant's employment is terminated due to his or her death, for Disability, or on or after a Participant's attaining Normal Retirement Age, 100% of the Participant's Employer Account shall vest in the Participant (or in his or her Beneficiary, as the case may be) and shall be distributed in accordance with the provisions of Article VII.

Section 6.3. Employer Account Vesting on Termination

Except as provided in Section 6.2, a Participant's Employer Account shall be vested in accordance with Section 1.13. Upon a One Year Break in Service, forfeited Employer Accounts shall be used to reduce future Employer Contributions.

ARTICLE VII. DISTRIBUTION OF BENEFITS

Section 7.1. Method of Distribution of Accounts

(a) The Participant may elect to receive distribution of his or her vested Account in one of the forms selected by the Employer in Section 1.15. If the Participant fails to make an election, and the Employer has not elected the Joint and Survivor Annuity Option in Section 1.15, the Participant's vested account shall be distributed by the Provider in the form of a lump sum. Notwithstanding the preceding, if a Participant terminates service, the entire amount of such vested Account shall be either distributed to the Participant by the Provider or rolled over by the Participant within the time specified in Section 7.2. The Provider shall be responsible for distributing a Participant's Account and for making such distributions pursuant to the provisions of the Plan.

(b) If the spousal consent option in Section 1.12 applies, the Participant and the Participant's spouse (or where either the Participant or the spouse has died, the survivor) must consent to any distribution of such vested Account. The consent of the Participant and the Participant's spouse shall be obtained by the Provider in writing within the 90-day period ending on the annuity starting date. The annuity starting date is the first day of the first period for which an amount is paid as an annuity or any other form.

Notwithstanding the foregoing, only the Participant need consent to the commencement of a distribution in the form of a Joint and Survivor Annuity. Neither the consent of the Participant nor the Participant's spouse shall be required to the extent that a distribution is required to satisfy IRC Section 401(a)(9) or IRC Section 415. In addition, upon termination of this Plan if the Plan does not offer an annuity option (purchased from a commercial provider) and if neither the Employer nor any affiliated employer maintains another defined contribution plan (other than an employee stock ownership plan as defined in IRC Section 4975(e)(7)), the Participant's

vested Account will, without the Participant's consent, be distributed to the Participant.

(c) If distributions are made in installments the amount of the installment to be distributed each year must be at least an amount equal to the quotient obtained by dividing the Participant's entire interest by the life expectancy of the Participant or the joint and last survivor expectancy of the Participant and his designated Beneficiary. Life expectancy and joint and last survivor expectancy are computed by the use of the return multiples contained in Treasury Regulations Section 1.72-9, Table V and VI or, in the case of payments under a contract issued by an insurance company, by use of the life expectancy tables of the insurance company. For purposes of this computation, a Participant's life expectancy may be recalculated no more frequently than annually, but the life expectancy of a nonspouse Beneficiary may not be recalculated.

Section 7.2. Time of Distribution

(a) Subject to Section 7.3, Joint and Survivor Annuity or Pre-Retirement Survivor Annuity, the requirements of this Section 7.2 shall apply to any distribution of a Participant's vested Account and will take precedence over any inconsistent provisions of this Plan. All distributions required under this Section 7.2 shall be determined and made in accordance with the Treasury Regulations under IRC Section 401(a)(9), including the minimum distribution incidental benefit requirement. Unless required by the IRC, no distribution shall commence before the one-year anniversary of a Participant's Termination Date. Effective April 1, 2001 distributions may commence as soon as administratively feasible following a Participant's Termination Date or Disability.

With respect to distributions under the Plan made for calendar years beginning on or after January 1, 2001, the Plan will apply the minimum distribution requirements of IRC Section 401(a)(9) in accordance with the Treasury Regulations under Section 401(a)(9) that were proposed on January 17, 2001, notwithstanding any provision of the Plan to the contrary. This amendment shall continue in effect until the end of the last calendar year beginning before the effective date of the final Treasury Regulations under Section 401(a)(9) or such other date specified in guidance published by the Internal Revenue Service. With respect to the minimum distribution requirements under the final Section 401(a)(9) Treasury Regulations, the requirements of the final Treasury Regulations are set forth in Article X.

(b) The Participant's vested Account must be distributed or begin to be distributed no later than the Participant's required beginning date.

(c) If the Participant's vested Account is to be distributed in other than a single sum, the following minimum distribution rules shall apply on or after the required beginning date:

(1) Individual Account.

(i) If a Participant's benefit is to be distributed over (A) a period not extending beyond the life expectancy of the Participant or the joint life and last survivor expectancy of the Participant and the Participant's designated Beneficiary or (B) a period not extending beyond the life expectancy of the designated Beneficiary, the amount required to be distributed for

each calendar year, beginning with distributions for the first distribution calendar year, must at least equal the quotient obtained by dividing the Participant's benefit by the applicable life expectancy.

(ii) The amount to be distributed each year, beginning with distributions for the first distribution calendar year shall not be less than the quotient obtained by dividing the Participant's benefit by the lesser of (A) the applicable life expectancy or (B) if the Participant's spouse is not the designated Beneficiary, the applicable divisor determined from the table set forth in Q&A-4 of Section 1.401(a)(9)-2 of the Proposed Regulations. Distributions after the death of the Participant shall be distributed using the applicable life expectancy in Subparagraph (d)(i)(I) above as the relevant divisor without regard to Proposed Regulations Section 1.401(a)(9)-2.

(iii) The minimum distribution required for the Participant's first distribution calendar year must be made on or before the Participant's required beginning date. The minimum distribution for other calendar years, including the minimum distribution for the distribution calendar year in which the employee's required beginning date occurs, must be made on or before December 31 of that distribution calendar year.

(2) If the Participant's benefit is distributed in the form of an annuity purchased from an insurance company, distributions thereunder shall be made in accordance with the requirements of IRC Section 401(a)(9) and the Proposed Regulations thereunder.

(d) If the Participant dies after distributions to him have begun but before his entire vested Account has been distributed to him, the remaining portion of his vested Account shall be distributed by the Provider from the Plan at least as rapidly as under the method of distribution previously established for him, if such method was irrevocable at the time of his death.

(e) If the Participant dies before distribution of his interest commences, then distributions of the Participant's remaining vested Account must be completed by the end of the fifth calendar year following the year of his death. However, installment distributions to a designated Beneficiary which begin not later than the end of the calendar year following the death of the Participant shall be treated as complying with this 5-year distribution requirement (even though the installment payments are not completed within 5 years of the Participant's death) if the distributions are made at a rate which is not longer than that calculated (in the manner described in Subparagraph (c)(i)(3) of this Section 7.2) to provide payment of all the Participant's vested Account during the anticipated life expectancy of the designated Beneficiary. Provided that if the designated Beneficiary is the surviving spouse of the deceased Participant, the distributions can begin as long after the Participant's death as the date on which the deceased Participant would have attained the age of 70-1/2. If the surviving spouse dies after the Participant, but before payments to such spouse begin, the provisions of this Subsection (e) shall be applied as if the surviving spouse were the Participant.

If the Participant has not made an election pursuant to this Subsection (e) by the time of his or her death, the Participant's designated Beneficiary must elect the method of distribution no later than the earlier of (1) December 31 of the calendar year in which distributions would be required to begin under this Subsection, or (2) December 31 of the calendar year which contains the fifth anniversary of the date of death of the Participant. If the Participant has no designated Beneficiary, or if the designated Beneficiary does not elect a method of distribution, distribution of the Participant's entire interest must be completed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(f) For purposes of this Section 7.2, any amount paid to a minor child of a Participant will be treated as if it had been paid to the surviving spouse of the Participant if such remaining amount becomes payable to the surviving spouse when the child reaches the age of majority.

(g) For the purposes of this Section 7.2, distribution of a Participant's benefit is considered to begin on the Participant's required beginning date (or, if Subsection 7.2(f) above is applicable, the date distribution is required to begin to the surviving spouse pursuant to Subsection 7.2(f)). If distribution in the form of an annuity irrevocably commences to the Participant before the required beginning date, the date distribution is considered to begin is the date distribution actually commences.

(h) For purposes of this Section 7.2, the following words and terms shall have the meanings indicated:

(1) "Applicable life expectancy." The life expectancy (or joint and last survivor expectancy) calculated using the attained age of the Participant (or designated Beneficiary) as of the Participant's (or designated Beneficiary's) birthday in the applicable calendar year reduced by one for each calendar year which has elapsed since the date life expectancy was first calculated. If life expectancy is being recalculated, the applicable life expectancy shall be the life expectancy as so recalculated. The applicable calendar year shall be the first distribution calendar year, and if life expectancy is being recalculated such succeeding calendar year.

(2) "Designated Beneficiary." The individual who is designated as the Beneficiary under the Plan in accordance with IRC Section 401(a)(9) and the Proposed Regulations thereunder.

(3) "Distribution calendar year." A calendar year for which a minimum distribution is required. For distributions beginning before the Participant's death, the first distribution calendar year is the calendar year immediately preceding the calendar year which contains the Participant's required beginning date. For distributions beginning after the Participant's death, the first distribution calendar year is the calendar year in which distributions are required to begin pursuant to Subsection 7.2(c) above.

(4) "Life expectancy." Life expectancy and joint and last survivor expectancy are computed by use of the expected return multiples in Tables V and VI of Treasury Regulations Section 1.72-9, or, in the case of payments under a contract issued

by an insurance company, by use of the life expectancy tables of the insurance company.

Unless otherwise elected by the Participant (or Participant's spouse, in the case of distributions described in Subsection 7.2(e)) by the time distributions are required to begin, life expectancies shall be recalculated annually. Such election shall be irrevocable as to the Participant (or spouse) and shall apply to all subsequent years. The life expectancy of a nonspouse Beneficiary may not be recalculated.

(5) "Participant's benefit."

(i) The vested Account as of the last valuation date in the calendar year immediately preceding the distribution calendar year (valuation calendar year) increased by the amount of any contributions or forfeitures allocated to the vested Account as of dates in the valuation calendar year after the valuation date and decreased by distributions made in the valuation calendar year after the valuation date.

(ii) For purposes of Subparagraph (i) above, if any portion of the minimum distribution for the first distribution calendar year is made in the second distribution calendar year on or before the required beginning date, the amount of the minimum distribution made in the second distribution calendar year shall be treated as if it had been made in the immediately preceding distribution calendar year.

(6) "Required beginning date." The required beginning date of a Participant is the first day of April of the calendar year following the calendar year in which the later of retirement or attainment of age 70-1/2 occurs.

(i) With respect to distributions under the Plan made for calendar years beginning with the 2003 calendar year, the Plan will apply the minimum distribution requirements of IRC Section 401(a)(9) in accordance with the final Treasury Regulations as set forth in Article X.

Section 7.3. Joint and Survivor Annuity or Pre-Retirement Survivor

Annuity

(a) The provisions of this Section 7.3 shall apply if the Employer has elected the Joint and Survivor Annuity option in Section 1.15.

(b) Unless an optional form of benefit is selected, a married Participant's vested Account will be paid in the form of a Joint and Survivor Annuity with the Participant's Spouse and an unmarried Participant's Vested Account will be paid in the form of a Life Annuity. The Participant may elect to have such annuity distributed upon attainment of the earliest retirement age under the Plan. An unmarried Participant may select a Joint and Survivor Annuity with a designated Beneficiary.

(c) Unless an optional form of benefit is selected, if a Participant dies before the annuity starting date, then the Participant's Vested Account shall be applied toward the purchase of an annuity for the life of the surviving Beneficiary. The

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surviving Beneficiary may elect to have such annuity distributed within a reasonable period after the Participant' death.

(d) For purposes of this Section 7.3, the following words and terms shall have the meanings indicated:

(1) "Spouse (surviving spouse)." The spouse or surviving spouse of the Participant, provided that a former spouse will be treated as the spouse or surviving spouse and a current spouse will not be treated as the spouse or surviving spouse to the extent provided under a qualified domestic relations order as described in IRC Section 414(p).

(2) "Annuity starting date." The first day of the first period for which an amount is paid as an annuity or any other form.

(3) "Vested Account." The aggregate value of the Participant's vested Account whether before or upon death, including the proceeds of insurance contracts, if any, on the Participant's life.

(4) "Life Annuity." An annuity payable in equal installments for the life of the Participant that terminates upon the Participant's death.

(e) Notice Requirements.

(1) In the case of a Joint and Survivor Annuity, the Provider shall, no less than 30 days and no more than 90 days prior to the annuity starting date, provide each Participant a written explanation of: (i) the terms and conditions of a Joint and Survivor Annuity; (ii) the Participant's right to make and the effect of an election to waive the Joint and Survivor Annuity form of benefit; (iii) the rights of a Participant's spouse; and (iv) the right to make, and the effect of, a revocation of a previous election to waive the Joint and Survivor Annuity.

(2) In the case of a Pre-Retirement Survivor Annuity as described in Subsection 7.3(c), the Provider shall provide each Participant within the applicable period for such Participant a written explanation of the Pre-Retirement Survivor Annuity in such terms and in such manner as would be comparable to the explanation provided for meeting the requirements of Paragraph (e)(i) applicable to a Joint and Survivor Annuity.

The applicable period for a Participant is a reasonable period ending after the individual becomes a Participant.

Section 7.4. Distribution After Death of Participant

In the event of the death of a Participant after distribution of the Participant's vested Account has begun, but prior to completion of such payments, the full amount of such unpaid vested Account shall continue to be paid in the form of the previously established installments except that the Beneficiary may request that the remaining account be paid in a lump sum.

In the event of the death of the Participant prior to the start of any payment of his Account, distributions shall be made in the form and at the time or times selected by the Beneficiary pursuant to Sections 7.1 and 7.2 and Article X, as applicable.

Section 7.5. Distribution After Death of Beneficiary

In the event of the death of a Beneficiary (or a contingent Beneficiary, if applicable) prior to the completion of payment of benefits due the Beneficiary from the

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Plan, the full amount of such unpaid vested Account shall at once vest in and become the property of the estate of said Beneficiary.

Section 7.6. Rollover from Plan

The Participant may direct the Provider to transfer part or all of the Participant's vested Account to a retirement plan, as described in IRC Section 401(a) or Section 403(a).

Section 7.7. Inability to Locate Participant or Beneficiary

If the Provider cannot locate the Participant or Beneficiary to whom the vested Account is to be distributed, and reasonable efforts have been made to find such a person, including the sending of notification by certified or registered mail to his or her last known address, the Participant's vested Account may be forfeited, subject to state law, and used to reduce Employer Contributions; provided that, if the Participant is subsequently located, such Forfeiture shall be restored and the restoration shall be made first out of Forfeitures, if any, and then by additional Employer Contributions.

Section 7.8. Qualified Domestic Relations Orders

Notwithstanding any other provisions of Article VII, any Account of a Participant may be apportioned between the Participant and the alternate payee, either through separate Accounts or by providing the alternate payee a percentage of the Account of the Participant. The Provider may direct distributions to an alternate payee pursuant to a qualified domestic relations order in accordance with IRC Section 414(p)(1) as modified by IRC Section 414(p)(11) prior to the date on which the Participant attains the earliest retirement age, provided that the Provider has properly notified the affected Participant and each alternate payee of the order and has determined that the order is a qualified domestic relations order as defined in IRC Section 414(p)(1), as modified by IRC Section 414(p)(11). The alternate payee shall be paid his or her separate Account or his or her percentage of the Account of the Participant, computed as of the Limitation Year, or if the Plan is valued on a daily basis, as provided in the order, in a lump-sum payment notwithstanding the value of such lump-sum payment unless the domestic relations order specifies a different manner of payment permitted by the Plan; and the alternate payee shall not be required to consent to such lump-sum payment. The Provider shall adopt reasonable procedures to determine the qualified status of domestic relations orders and to administer the distributions thereunder and, for distributions on and after January 1, 2002, shall comply with the provisions of the ORC pertinent to Qualified Domestic Relations Orders.

Section 7.9. Direct Rollover

Notwithstanding any other provision of the Plan, the Provider shall advise any distributee entitled to receive an eligible rollover distribution, at the same time as the notice required to be given pursuant to the IRC (or such other time as is permitted by law) of his or her right to elect a direct rollover to an eligible retirement plan, pursuant to the provisions of this Section. To elect a direct rollover the distributee must request in writing to the Provider that all or a specified portion of the eligible rollover distribution be transferred directly to one or more eligible retirement plans. If more than one direct rollover distribution will be made, the notice specified in the first sentence of this Section must state that the distributee's initial election to make or not to make a direct rollover will remain in effect unless he gives the Provider written instructions, on the forms provided by the Provider, to change the election, in which case the new election will remain in effect until changed.

The distributee shall not be entitled to elect a direct rollover pursuant to this Section unless he or she has obtained a waiver of any applicable Joint and Survivor Annuity, as required pursuant to Section 7.3.

For purposes of this Section, the following definitions shall apply:

(a) A "direct rollover" is a payment by the Plan to the eligible retirement plan specified by the distributee. The effective date for direct rollovers is applicable to rollovers made on or after January 1, 2002.

(b) A "distributee" includes an employee or former employee. In addition, the employee's or former employee's surviving spouse and the employee's (or former employee's) spouse or former spouse who is the alternate payee under a qualified domestic relations order, as defined in IRC Section 414(p), are distributees with regard to the interest of the spouse or former spouse.

(c) An "eligible retirement plan" is an eligible plan under IRC Section 457(b) which is maintained by a state, political subdivision of a state, or any agency or instrumentality of a state or political subdivision of a state and which agrees to separately account for amounts transferred into such plan from this Plan, an individual retirement account described in IRC Section 408(a), an individual retirement annuity described in IRC Section 408(b), an annuity plan described in IRC Section 403(a), an annuity contract described in IRC Section 403(b), or a qualified plan described in IRC Section 401(a), that accepts the distributee's eligible rollover distribution. The definition of eligible retirement plan shall also apply in the case of a distribution to a surviving spouse, or to a spouse or former spouse who is the alternate payee under a qualified domestic relation order, as defined in IRC Section 414(p).

(d) An "eligible rollover distribution" is any distribution from this Plan after December 31, 2001 of all or any portion of the balance to the credit of the distributee, except for distributions (or portions thereof) which are -

(1) Part of a series of substantially equal periodic payments (not less frequently than annually) made over the life of the employee (or the joint lives of the employee and the employee's designated beneficiary), the life expectancy of the employee (or the joint life and last survivor expectancy of the employee and the employee's designated beneficiary), or a specified period often years or more;

(2) Required under IRC Section 401(a)(9) (relating to the minimum distribution requirements);

(3) The portion of any distribution that is not includable in gross income (determined without regard to the exclusion for net unrealized appreciation in employer securities described in IRC Section 402(e)(4)); or

(4) Any hardship distributions described in IRC Section 401(k)(2)(B)(i)(IV) and U.S. Treas. Reg. Section 1.401(k)-1(d)(2)(ii).

A portion of a distribution shall not fail to be an eligible rollover distribution merely because the portion consists of after-tax employee contributions which are not includable in gross income. However, such portion may be transferred only to an

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individual retirement account or annuity described in IRC Section 408(a) or (b), or to a qualified defined contribution plan described in IRC Section 401(a) or 403(a) that agrees to separately account for amounts so transferred, including separately accounting for the portion of such distribution which is includible in gross income and the portion of such distribution which is not so includible.

In addition to, and subject to, the foregoing terms and conditions (with the exception of those provisions regarding the acceptance of rollover contributions from conduit individual retirement accounts), effective January 1, 2002, the Plan will accept Participant rollover contributions and/or direct rollovers of distributions made after December 31, 2001, from the types of plans specified below.

Direct Rollovers:

The Plan will accept a direct rollover of an eligible rollover distribution from:

a qualified plan described in IRC Section 401(a) or 403(a).

an annuity contract described in IRC Section 403(b).

an eligible plan under IRC Section 457(b) which is maintained by a state, political subdivision of a state, or any agency or instrumentality of a state or political subdivision of a state.

Participant Rollover Contributions from Other Plans:

The Plan will accept a Participant contribution of an Eligible Rollover Distribution from:

a qualified plan described in IRC Section 401(a) or 403(a).

an annuity contract described in IRC Section 403(b).

an eligible plan under IRC Section 457(b) which is maintained by a state, political subdivision of a state, or any agency or instrumentality of a state or political subdivision of a state.

Participant Rollover Contributions from IRAs:

The Plan will accept a Participant rollover contribution of the portion of a distribution from an individual retirement account or annuity described in IRC Section 408(a) or 408(b) that is eligible to be rolled over and would otherwise be includible in gross income.

Notwithstanding any of the foregoing, the Plan will not accept any portion of a rollover contribution or a direct rollover that includes after-tax employee contributions.

The amount transferred to the Plan must be transferred within sixty (60) days of the date such individual received the eligible rollover distribution, provided, however, that for distributions made after December 31, 2001, the Secretary of the Treasury may waive the 60-day rollover period if the failure to waive such requirement would be against equity or good conscience, including cases of casualty, disaster, or other events beyond the reasonable control of the individual as provided under IRC Sections 402(c)(3) and 408(d)(3).

Section 7.10. Withholding Orders

(a) Withholding Orders Upon Theft in Office or Sex Offenses

In accordance with ORC §3305.09, any payment that is to be made to the Participant or his or her Beneficiary(ies) under this Plan shall be subject to any withholding order issued pursuant to Division (C)(2)(b) of ORC §2921.41. Payments made on or after April 1, 2001 shall also be subject to ORC §2907.15.

Upon notice pursuant to division (D) of ORC §2921.41 that a Participant is charged with a violation of ORC §2921.41, no payment shall be made to the Participant or his or her Beneficiary(ies) prior to whichever of the following is applicable:

(1) If the Participant is convicted of or pleads guilty to the charge and no motion for a withholding order for purposes of restitution has been filed, thirty (30) days after the date on which final disposition of the charge is made;

(2) If the Participant is convicted of or pleads guilty to the charge and a motion for a withholding order is made, the date on which the court decides the motion;

(3) If the charge is dismissed or the Participant is found not guilty of the charge or not guilty of the charge by reason of insanity, the date on which final disposition of the charge is made.

(b) Withholding Orders for Support

Any payment that is to be made to the Participant or his or her Beneficiary(ies) under this Plan shall, to the extent required by Ohio law, be subject to any withholding order for spousal or child support issued pursuant to ORC §3113.21. Payments made on and after April 1, 2001 shall, to the extent required by law, also be subject to ORC §3111.23 and ORC §3115.32.

(c) Provider Responsibility

The Provider shall be solely responsible for compliance with any withholding orders issued under (a) or (b) above.

ARTICLE VIII. AMENDMENT AND TERMINATION

Section 8.1. Rights to Suspend or Terminate Plan

It is the present intention of the Employer to maintain this Plan throughout its existence. Nevertheless, the Employer reserves the right, at any time, to the extent permitted by the ORC, to discontinue or terminate the Plan, to terminate the Employer's liability to make further contributions to this Plan, and/or to suspend contributions for a fixed or indeterminate period of time. In any event, the liability of the Employer to make contributions to this Plan shall automatically terminate upon its legal dissolution or termination, upon its adjudication as bankrupt, upon the making of a general assignment for the benefit of creditors, or upon its merger or consolidation with any other entity. If there is more than one Provider selected in Section 1.7, the Employer's liability to make contributions as to any Provider shall terminate upon the Provider ceasing to be a designated provider under the ORC.

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Section 8.2. Successor Organizations

In the event of the termination of the liability of the Employer to make further contributions to this Plan, the Employer's liability may be assumed by any other organization which employs a substantial number of the Participants of this Plan. Such assumption of liability shall be expressed in an agreement between such other organization and the Employer under which such other organization assumes the liabilities of the Plan with respect to the Participants employed by it.

Section 8.3. Amendment

To provide for contingencies which may require the clarification, modification, or amendment of this Plan, the Employer reserves the right to amend this Plan at any time.

Effective February 17, 2005, The Ohio State University (hereinafter referred to as the "Volume Submitter Practitioner" or "Practitioner" in this Section 8.3) shall have the authority to amend the Plan on behalf of all adopting employers, including those employers who have adopted the Plan prior to this amendment, for changes in the IRC, Regulations, Revenue Rulings, other statements published by the Internal Revenue Service, including model, sample or other required good faith amendments, but only if their adoption shall not cause such Plan to be individually designed, and for corrections of prior approved plans. These amendments shall be applied to all employers who have adopted a volume submitter plan of the Practitioner.

The Practitioner shall no longer have the authority to amend the Plan on behalf of any adopting Employer as of either: (1) the date the Internal Revenue Service requires the employer to file Form 5300 as an individually designed plan as a result of an employer amendment to the Plan to incorporate a type of plan not allowable in the volume submitter program, as described in Revenue Procedure 2005-16, or (2) as of the date the Plan is otherwise considered an individually designed plan due to the nature and extent of the amendments. If an employer is required to obtain a determination letter for any reason in order to maintain reliance on the advisory letter, the Practitioner's authority to amend the Plan on behalf of the adopting employer is conditioned on the Plan receiving a favorable determination letter.

The Volume Submitter Practitioner shall maintain, or have maintained on its behalf, a record of the employers that have adopted the Plan, and the Volume Submitter Practitioner shall make reasonable and diligent efforts to ensure that adopting employers have actually received and are aware of all Plan amendments and that such employers adopt new documents when necessary. This paragraph supersedes other provisions of the Plan to the extent those other provisions are inconsistent with this paragraph.

Employer notice and signature requirements have been met for all adopting employers before the effective date of February 17, 2005.

Section 8.4. Vesting on Termination of Plan

Upon termination or partial termination of the Plan by formal action of the Employer or for any other reason, or if Employer Contributions to the Plan are permanently discontinued for any reason, there shall be vested 100% in each Participant directly affected by such action the amount allocated to the Accounts of each such Participant, and payment to such Participant shall be made in cash or in kind.

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Section 8.5. Plan Merger or Consolidation

In the case of any merger or consolidation with, or transfer of any assets or liabilities to, any other plan, each Participant in this Plan must be entitled to receive (if the surviving plan is then terminated) a benefit immediately after the merger, consolidation, or transfer which is equal to or greater than the benefit he would have been entitled to receive immediately before the merger, consolidation, or transfer (if this Plan had terminated).

ARTICLE IX. MISCELLANEOUS

Section 9.1. Laws of Ohio to Apply

This Plan shall be construed according to the laws of Ohio, to the extent Federal laws do not control.

Section 9.2. Credit for Qualified Military Service

Notwithstanding any provision of this Plan to the contrary, contributions, benefits and service credit with respect to qualified military service will be provided in accordance with IRC Section 414(u).

Section 9.3. Participant Cannot Transfer or Assign Benefits

Except as provided in Section 7.10, none of the benefits, payments, proceeds, claims, or rights of any Participant hereunder shall be subject to any claim of any creditor of the Participant, nor shall any Participant have any right to transfer, assign, encumber, or otherwise alienate, any of the benefits or proceeds which he may expect to receive, contingently or otherwise under this Plan.

Notwithstanding any restrictions on the time of distribution which would otherwise apply under this Plan, distributions with respect to a Qualified Domestic Relations Order may be made at any time required by the Order.

Section 9.4. Reversion of Contributions Under Certain Circumstances

In the event that the Commissioner of Internal Revenue determines that the Plan is not initially qualified under the IRC, any contribution made incident to that initial qualification must be returned to the Employer within one year after the date the initial qualification is denied, but only if the application for the qualification is made by the time prescribed by law for filing the Employer's return for the taxable year in which the Plan is adopted, or such later date as the Secretary of the Treasury may prescribe.

If a contribution is made by the Employer by a mistake of fact, the contribution may be returned to the Employer within one year after the payment of the contribution.

Notwithstanding the above, earnings attributable to amounts described in paragraphs one and two of this Section 9.4 shall not be returned to the Employer; losses attributable to such amounts shall reduce the amount returned.

Section 9.5. Filing Tax Returns and Reports

The Provider shall prepare, or cause to have prepared, all tax returns, reports, and related documents, except as otherwise specifically provided in this Plan.

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Section 9.6. No Discrimination

Neither the Employer nor any Provider shall take any action that would result in benefiting one Participant or group of Participants at the expense of another, or discriminating between Participants similarly situated, or applying different rules to substantially similar sets of facts.

Section 9.7. Number and Gender

When appropriate the singular as used in this Plan shall include the plural and vice versa; and the masculine shall include the feminine.

Section 9.8. Records and Information

Each Provider shall keep a complete record of all its proceedings and all data necessary for the determination of Account balances.

Section 9.9. Information to Participants

Each Provider shall maintain separate Accounts for the Participants. It shall give each Participant, at least once every year, information as to the balance of his Employer Account and Participant Account, if applicable.

Section 9.10. Powers

The Employer shall have the power to determine all questions that may arise hereunder as to the eligibility of employees to participate in the Plan and as to the vesting of Participants.

ARTICLE X. MINIMUM DISTRIBUTION REQUIREMENTS - FINAL REGULATIONS

Section 10.1. General Rules

(a) Effective Date. Unless an earlier effective date is specified in the Optional Provisions below, the provisions of this Article will apply for purposes of determining required minimum distributions for calendar years beginning with the 2003 calendar year.

(b) Coordination with Minimum Distribution Requirements Previously in Effect. If the Optional Provisions specify an effective date of this Article that is earlier than calendar years beginning with the 2003 calendar year, required minimum distributions for 2002 under this Article will be determined as follows. If the total amount of the 2002 required minimum distributions under the Plan made to the distributee prior to the effective date of this Article equals or exceeds the required minimum distributions determined under this Article, then no additional distributions will be required to be made for 2002 on or after such date to the distributee. If the total amount of 2002 required minimum distributions under the Plan made to the distributee prior to the effective date of this Article is less than the amount determined under this Article, then required minimum distributions for 2002 on and after such date will be determined so that the total amount of required minimum distributions for 2002 made to the distributee will be the amount determined under this Article.

(c) Precedence. The requirements of this Article will take precedence over any inconsistent provisions of the Plan.

(d) Requirements of Treasury Regulations Incorporated. All distributions required under this Article will be determined and made in accordance with the Treasury Regulations under IRC Section 401(a)(9) and the minimum distribution incidental benefit requirement of IRC Section 401(a)(9)(G).

(e) TEFRA Section 242(b)(2) Elections. Notwithstanding the other provisions of this Article, distributions may be made under a designation made before January 1, 1984, in accordance with Section 242(b)(2) of the Tax Equity and Fiscal Responsibility Act (TEFRA) and the provisions of the Plan that relate to Section 242(b)(2) of TEFRA.

Section 10.2. Time and Manner of Distribution

(a) Required Beginning Date. The Participant's entire interest will be distributed, or begin to be distributed, to the Participant no later than the Participant's required beginning date.

(b) Death of Participant Before Distributions Begin. If the Participant dies before distributions begin, the Participant's entire interest will be distributed, or begin to be distributed, no later than as follows:

(1) If the Participant's surviving spouse is the Participant's sole designated beneficiary, then, except as provided in the Optional Provisions, distributions to the surviving spouse will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died, or by December 31 of the calendar year in which the Participant would have attained age 70-1/2, if later.

(2) If the Participant's surviving spouse is not the Participant's sole designated beneficiary, then, except as provided in the Optional Provisions, distributions to the designated beneficiary will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died.

(3) If there is no designated beneficiary as of September 30 of the year following the year of the Participant's death, the Participant's entire interest will be distributed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(4) If the Participant's surviving spouse is the Participant's sole designated beneficiary and the surviving spouse dies after the Participant but before distributions to the surviving spouse begin, this subsection (b) (other than subsection (b)(1)), will apply as if the surviving spouse were the Participant.

For purposes of this subsection (b) and Section 10.4, unless Section 10.2(b)(4) applies, distributions are considered to begin on the Participant's required beginning date. If Section 10.2(b)(4) applies, distributions are considered to begin on the date distributions are required to begin to the surviving spouse under Section 10.2(b)(1). If distributions under an annuity purchased from an insurance company irrevocably commence to the

Participant before the Participant's required beginning date (or to the Participant's surviving spouse before the date distributions are required to begin to the surviving spouse under Section 10.2(b)(1), the date distributions are considered to begin is the date distributions actually commence.

(c) Form of Distribution. Unless the Participant's interest is distributed in the form of an annuity purchased from an insurance company or in a single sum on or before the Required Beginning Date, as of the first distribution calendar year distributions will be made in accordance with Sections 10.3 and 10.4 of this Plan. If the Participant's interest is distributed in the form of an annuity purchased from an insurance company, distributions thereunder will be made in accordance with the requirements of IRC Section 401(a)(9) and the Treasury Regulations.

Lifetime Section 10.3. Required Minimum Distributions During Participant's

(a) Amount of Required Minimum Distribution for Each Distribution Calendar Year. During the Participant's lifetime, the minimum amount that will be distributed for each distribution calendar year is the lesser of:

(1) the quotient obtained by dividing the Participant's Account balance by the distribution period in the Uniform Lifetime Table set forth in Section 1.401(a)(9)-9 Q&A-2 of the Treasury Regulations, using the Participant's age as of the Participant's birthday in the distribution calendar year; or

(2) if the Participant's sole designated beneficiary for the distribution calendar year is the Participant's spouse, the quotient obtained by dividing the Participant's Account balance by the number in the Joint and Last Survivor Table set forth in Section 1.401(a)(9)-9 Q&A-3 of the Treasury Regulations, using the Participant's and spouse's attained ages as of the Participant's and spouse's birthdays in the distribution calendar year.

(b) Lifetime Required Minimum Distributions Continue Through Year of Participant's Death. Required minimum distributions will be determined under this Section 10.3 beginning with the first distribution calendar year and up to and including the distribution calendar year that includes the Participant's date of death.

Death Section 10.4. Required Minimum Distributions After Participant's

(a) Death On or After Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is a designated beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account balance by the longer of the remaining life expectancy of the Participant or the remaining life expectancy of the Participant's designated beneficiary, determined as follows:

(i) The Participant's remaining life expectancy is calculated using the age of the Participant

in the year of death, reduced by one for each subsequent year.

(ii) If the Participant's surviving spouse is the Participant's sole designated beneficiary, the remaining life expectancy of the surviving spouse is calculated for each distribution calendar year after the year of the Participant's death using the surviving spouse's age as of the spouse's birthday in that year. For distribution calendar years after the year of the surviving spouse's death, the remaining life expectancy of the surviving spouse is calculated using the age of the surviving spouse as of the spouse's birthday in the calendar year of the spouse's death, reduced by one for each subsequent calendar year.

(iii) If the Participant's surviving spouse is not the Participant's sole designated beneficiary, the designated beneficiary's remaining life expectancy is calculated using the age of the beneficiary in the year following the year of the Participant's death, reduced by one for each subsequent year.

(2) No Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is no designated beneficiary as of September 30 of the year after the year of the Participant's death, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account balance by the Participant's remaining life expectancy calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(b) Death Before Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. Except as provided in the Optional Provisions, if the Participant dies before the date distributions begin and there is a designated beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account balance by the remaining life expectancy of the Participant's designated beneficiary, determined as provided in Section 10.4(a).

(2) No Designated Beneficiary. If the Participant dies before the date distributions begin and there is no designated beneficiary as of September 30 of the year following the year of the Participant's death, distributions of the Participant's entire interest will be completed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(3) Death of Surviving Spouse Before Distributions to Surviving Spouse Are Required to Begin. If the Participant dies before the date distributions begin, the Participant's surviving spouse is the Participant's sole designated beneficiary, and the surviving spouse dies before distributions are required to begin to the surviving spouse under Section 10.2(b)(1),

this Section 10.4(b) will apply as if the surviving spouse were the Participant.

Section 10.5. Definitions

For purposes of this Article X:

(a) Designated beneficiary. The individual who is designated as the beneficiary under Section 5.4 of the Plan and is the designated beneficiary under IRC Section 401(a)(9) and Section 1.401(a)(9)-4 of the Treasury Regulations.

(b) Distribution calendar year. A calendar year for which a minimum distribution is required. For distributions beginning before the Participant's death, the first distribution calendar year is the calendar year immediately preceding the calendar year which contains the Participant's Required Beginning Date. For distributions beginning after the Participant's death, the first distribution calendar year is the calendar year in which distributions are required to begin under Section 10.2(b). The required minimum distribution for the Participant's first distribution calendar year will be made on or before the Participant's Required Beginning Date.

The required minimum distribution for other distribution calendar years, including the required minimum distribution for the distribution calendar year in which the Participant's Required Beginning Date occurs, will be made on or before December 31 of that distribution calendar year.

(c) Life expectancy. Life expectancy as computed by use of the Single Life Table in Section 1.401(a)(9)-9 Q&A-I of the Treasury Regulations.

(d) Participant's Account balance. The Account balance as of the last Valuation Date in the calendar year immediately preceding the distribution calendar year (valuation calendar year) increased by the amount of any contributions made and allocated or Forfeitures allocated to the Account balance as of dates in the valuation calendar year after the Valuation Date and decreased by distributions made in the valuation calendar year after the Valuation Date. The Account balance for the valuation calendar year includes any amounts rolled over or transferred to the Plan either in the valuation calendar year or in the distribution calendar year if distributed or transferred in the valuation calendar year.

(e) Required Beginning Date. The date specified in Section 7.2 of the Plan.

Section 10.6. Optional Provisions

Any of the following Optional Provisions that are checked modify the preceding Sections as indicated:

(a) Effective Date of Plan Amendment for Section 401(a)(9) Final and Temporary Treasury Regulations.

_____ Article X, Minimum Distribution Requirements, applies for purposes of determining required minimum distributions for distribution calendar years beginning with the 2003 calendar year, as well as required minimum distributions for the 2002 distribution calendar year that are made on or after _____.

(b) Election to Apply 5-Year Rule to Distributions to Designated Beneficiaries.

_____ If the Participant dies before distributions begin and there is a designated beneficiary, distribution to the designated beneficiary is not required to begin by the date specified in Section 10.2(b) of the Plan, but the Participant's entire interest will be distributed to the designated beneficiary by December 31 of the calendar year containing the fifth anniversary of the Participant's death. If the Participant's surviving spouse is the Participant's sole designated beneficiary and the surviving spouse dies after the Participant but before distributions to either the Participant or the surviving spouse begin, this election will apply as if the surviving spouse were the Participant.

This election will apply to:

- _____ All distributions.
- _____ The following distributions: _____.

(c) Election to Allow Participants or Beneficiaries to Elect 5-Year Rule.

_____ Participants or beneficiaries may elect on an individual basis whether the 5-year rule or the life expectancy rule in Sections 10.2(b) and 10.4 of the Plan applies to distributions after the death of a Participant who has a designated beneficiary. The election must be made no later than the earlier of September 30 of the calendar year in which distribution would be required to begin under Section 10.2(b) of the Plan, or by September 30 of the calendar year which contains the fifth anniversary of the Participant's (or, if applicable, surviving spouse's) death. If neither the Participant nor beneficiary makes an election under this paragraph, distributions will be made in accordance with Sections 10.2(b) and 10.4 of the Plan and, if applicable, the elections in subsection (b) above.

(d) Election to Allow Designated Beneficiary Receiving Distributions Under 5- Year Rule to Elect Life Expectancy Distributions

_____ A designated beneficiary who is receiving payments under the 5-year rule may make a new election to receive payments under the life expectancy rule until December 31, 2003, provided that all amounts that would have been required to be distributed under the life expectancy rule for all distribution calendar years before 2004 are distributed by the earlier of December 31, 2003 or the end of the 5-year period.

THE OHIO STATE UNIVERSITY:

Date: _____

By: _____

Its: _____

APPENDIX A

The Ohio State University (“Employer”) Alternative Retirement Plan

This Plan is intended to satisfy the pertinent provisions of IRC Section 401(a) as identified in Plan Section 1.1. Additionally, this Appendix A sets forth the provisions of the ORC as these sections’ pertinent provisions are relevant to this Plan, as set forth in ORC Section 3305.01, et seq. Capitalized terms used in this Appendix A shall have the respective meanings set forth in the Plan.

- 1) For Section 1.4, “Employer,” a state university is defined in ORC Section 3345.011.

For Section 1.4, “Employer,” a university branch, technical college, state community college, community college or a municipal university must be an entity as is established or operating under ORC Chapter 3345, 3349, 3354, 3355, 3357, or 3358.

- 2) For Section 1.8, “Provider,” Option 2, shall mean the company selected to provide the Annuity Contract under the Plan and in conformance with ORC Section 3305.03.

For Section 1.8, “Provider,” Option 2, is in reference to those companies designated by the Ohio Department of Insurance under ORC Section 3305.03.

- 3) For Section 1.10, the Participant election described in the final paragraph of Section 1.10 is made pursuant to ORC Section 3305.05, or ORC Section 3305.051, and the respective plans described by these ORC sections are further described in ORC Chapter 145, 3307, or 3309..

- 4) For Section 2.1, the section references (1) the Public Employees Retirement System, as such system was created under ORC Chapter 145; (2) the State Teachers Retirement System, as such system was created under ORC Chapter 3307; and (3) the School Employees Retirement System, as such system was created under ORC Chapter 3309.

- 5) For Section 2.3, the unclassified civil service is described in ORC Section 124.11 or if ORC Section 124.11 does not apply, then those employees serving in a position comparable to the unclassified civil service. The Public Employees Retirement System was created under ORC Chapter 145; the State Teachers Retirement System was created under ORC Chapter 3307; and the School Employees Retirement System was created under ORC Chapter 3309.

- 6) For Section 2.6(a), an election is made pursuant to ORC Section 3305.05.

For Section 2.6(b), an election is made pursuant to ORC Section 3305.05.

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For Section 2.6(c), an election is made pursuant to ORC Section 3305.05.

- 7) Section 2.8 describes a "Public Institution of Higher Education" which is defined in ORC Section 3305.01(A). An alternative retirement plan is described in ORC Chapter 3305.
- 8) Section 5.2 describes the approval process for a provider under the Ohio Department of Insurance at ORC Section 3911.011.

**RATIFICATION OF AMENDMENT AND RESTATEMENT OF
HARDING HOSPITAL EMPLOYEES' RETIREMENT PLAN AGREEMENT**

Background:

The Harding Hospital Employees' Retirement Plan Agreement (the "Plan") was established by Harding Hospital, Inc. ("Harding"), effective March 1, 1987, to assist its employees in supplementing their retirement savings. In 1999, all contributions to the Plan ceased and the Plan was frozen to new participants. Harding was dissolved on January 17, 2003. As the sole member of Harding, the University became responsible for wrapping up Harding's affairs following its dissolution. As such, and because Harding's counsel previously had advised that the assets in the Plan could not be distributed until a participant's retirement or other termination of employment, the University continues to maintain the Plan.

Although the Plan is frozen, it remains subject to the rules described in Section 403(b) of the Internal Revenue Code. The Internal Revenue Service issued final regulations for 403(b) plans in July 2007 and issued subsequent guidance in 2008 and 2009. The regulations generally became effective January 1, 2009. However, a written plan was not required to be in place until December 31, 2009.

The written plan must include all material terms and conditions for eligibility, benefits, limitations, contracts available under the plan, time and form of distribution, and any optional provisions (such as loans and hardship distributions). Although the Plan was in writing, some modifications were necessary to comply with these final regulations. Therefore, the Plan was amended and restated in 2009. The amendment and restatement was prepared by the Office of Legal Affairs and the Office of Human Resources and is based on a model plan document issued by the Internal Revenue Service.

The modifications to the Plan do not change its status as a frozen Plan (e.g., the Plan will not allow new participants or permit contributions) or increase the University's financial obligations with respect to the Plan. Primarily, the Plan has been amended to follow model language issued by the IRS in 2007 and 2009.

Purpose:

This resolution ratifies and approves the amendment and restatement of the Plan, effective as of January 1, 2009, and ratifies the action of the Senior Vice President for Business and Finance in signing the amended and restated Plan.

**HARDING HOSPITAL
EMPLOYEES' RETIREMENT PLAN AGREEMENT
(As amended and restated, effective as of January 1, 2009)**

**Section 1
Background**

1.1 **Plan History.** Harding previously established the Plan, a retirement plan governed by Code Section 403(b), effective March 1, 1987. In 1999, (a) the Employer became the sole member of Harding, (b) Harding's then current employees became employees of the Employer and (c) all contributions to the Plan, including Elective Deferrals, ceased. On January 17, 2003, Harding was dissolved. As the sole member of Harding, the Employer became responsible for winding down Harding's affairs following its dissolution. Consequently, the Employer maintains the Plan on behalf of the Participants and their Beneficiaries.

1.2 **Plan Restatement.** The Plan is hereby amended and restated effective as of January 1, 2009 to comply with recently published Treasury Regulations under Code Section 403(b) and other guidance of general applicability promulgated under Code Section 403(b).

1.3 **Purpose of Plan.** The purpose of the Plan is to provide retirement income for Participants and their Beneficiaries who qualify for Plan benefits. The Plan is intended to continue to comply with the requirements of Code Section 403(b), and is not intended to qualify under Code Section 401(a). The Employer is a governmental entity as defined in Code Section 414(d) and, as such, is exempt from the provisions of the Employee Retirement Income Security Act of 1974, as amended.

**Section 2
Definition of Terms Used**

The following words and terms, when used in the Plan, have the meaning set forth below.

2.1 **"Account":** The account or accumulation maintained for the benefit of any Participant or Beneficiary under an Annuity Contract or a Custodial Account.

2.2 **"Account Balance":** The bookkeeping account maintained for each Participant which reflects the aggregate amount credited to the Participant's Account under all Accounts, including the Participant's Elective Deferrals, the earnings or loss of each Annuity Contract or a Custodial Account (net of expenses) allocable to the Participant, any transfers for the Participant's benefit, and any distribution made to the Participant or the Participant's Beneficiary. If a Participant has more than one Beneficiary at the time of the Participant's death, then a separate Account Balance shall be maintained for each Beneficiary. The Account Balance includes any account established under Section 6 for rollover contributions and plan-to-plan transfers made for a Participant, the account established for a Beneficiary after a Participant's death, and any account or accounts established for an alternate payee (as defined in Code Section 414(p)(8)).

2.3 **"Administrator":** The Employer or its designee.

2.4 **"Annuity Contract":** A nontransferable contract as defined in Code Section 403(b)(1), established for each Participant by the Employer, or by each Participant individually, that is issued by an insurance company qualified to issue annuities in a State and that includes payment in the form of an annuity.

2.5 **"Beneficiary"**: The designated person who is entitled to receive benefits under the Plan after the death of a Participant, subject to such additional rules as may be set forth in the Individual Agreements.

2.6 **"Custodial Account"**: The group or individual custodial account or accounts, as defined in Code Section 403(b)(7), established for each Participant by the Employer, or by each Participant individually, to hold assets of the Plan.

2.7 **"Code"**: The Internal Revenue Code of 1986, as now in effect or as hereafter amended. All citations to Sections of the Code are to such Sections as they may from time to time be amended or renumbered.

2.9 **"Disabled"**: The definition of disability provided in the applicable Individual Agreement.

2.10 **"Elective Deferral"**: The Employer contributions made to the Plan at the election of the Participant in lieu of receiving cash compensation.

2.11 **"Employee"**: Each individual, whether appointed or elected, who is a common law employee of the Employer performing services for a public school as an employee of the Employer. This definition is not applicable unless the employee's compensation for performing services for a public school is paid by the Employer. Further, a person occupying an elective or appointive public office is not an employee performing services for a public school unless such office is one to which an individual is elected or appointed only if the individual has received training, or is experienced, in the field of education. A public office includes any elective or appointive office of a State or local government.

2.12 **"Employer"**: The Ohio State University, which is a State-sponsored educational organization described in Code Section 170(b)(1)(A)(ii)

2.13 **"Funding Vehicles"**: The Annuity Contracts or Custodial Accounts issued for funding amounts held under the Plan and specifically approved by the Employer for use under the Plan.

2.14 **"Harding"**: Harding Hospital, Inc.

2.15 **"Individual Agreement"**: The agreements between a Vendor and the Employer or a Participant that constitutes or governs a Custodial Account or an Annuity Contract.

2.16 **"Participant"**: An individual for whom Elective Deferrals or other contributions have previously been made under the Plan and who has not received a distribution of his or her entire benefit under the Plan.

2.17 **"Plan"**: The Harding Hospital Employees' Retirement Plan Agreement, as amended from time to time.

2.18 **"Related Employer"**: The Employer and any other entity which is under common control with the Employer under Code Section 414(b) or (c). For this purpose, the Employer shall determine which entities are Related Employers based on a reasonable, good faith standard and taking into account the special rules applicable under Notice 89-23, 1989-1 C.B. 654.

2.19 **"Severance from Employment"**: For purpose of the Plan, Severance from Employment means Severance from Employment with the Employer and any Related Entity. However, a Severance from Employment also occurs on any date on which an Employee ceases to be an employee of a public school, even though the Employee may continue to be employed by a Related Employer that is another

unit of the State or local government that is not a public school or in a capacity that is not employment with a public school (e.g., ceasing to be an employee performing services for a public school but continuing to work for the same State or local government employer).

2.20 "Vendor": The provider of an Annuity Contract or Custodial Account.

Section 3 Participation and Contributions

3.1 **Eligibility.** Effective as of November 1, 1999, no new participants are permitted to participate in the Plan.

3.2 **Contributions to the Plan.** Effective as of November 1, 1999, no contributions (including Elective Deferrals) may be made to the Plan.

3.3 **Information Provided by the Employee.** Each Employee enrolled in the Plan shall provide to the Administrator at the time of initial enrollment, and later if there are any changes, any information necessary or advisable for the Administrator to administer the Plan, including any information required under the Individual Agreements.

3.4 **Change in Elective Deferrals Election.** Subject to the provisions of the applicable Individual Agreements, an Employee may at any time revise his or her investment direction and his or her designated Beneficiary. A change in the investment direction shall take effect as of the date provided by the Administrator on a uniform basis for all Employees. A change in the Beneficiary designation shall take effect when the election is accepted by the Vendor.

Section 4 Loans

4.1 **Loans.** Loans shall not be permitted under the Plan.

Section 5 Benefit Distributions

5.1 **Benefit Distributions.** Except as permitted under Section 5.4 (relating to withdrawals of amounts rolled over into the Plan) or Section 8.2 (relating to termination of the Plan), distributions from a Participant's Account may not be made earlier than the earliest of the date on which the Participant has a Severance from Employment, dies, becomes Disabled, or attains age 59½. Distributions shall otherwise be made in accordance with the terms of the Individual Agreements.

5.2 **Small Account Balances.** The terms of the Individual Agreement may permit distributions to be made in the form of a lump-sum payment, without the consent of the Participant or Beneficiary, but no such payment may be made without the consent of the Participant or Beneficiary unless the Account Balance does not exceed \$5,000 (determined without regard to any separate account that holds rollover contributions under Section 6.1) and any such distribution shall comply with the requirements of Code Section 401(a)(31)(B) (relating to automatic distribution as a direct rollover to an individual retirement plan for distributions in excess of \$1,000).

5.3 **Minimum Distributions.** Each Individual Agreement shall comply with the minimum distribution requirements of Code Section 401(a)(9) and the regulations thereunder. For purposes of applying the distribution rules of Code Section 401(a)(9), each Individual Agreement is treated as an individual retirement account (IRA) and distributions shall be made in accordance with the provisions of

§ 1.408-8 of the Income Tax Regulations, except as provided in § 1.403(b)-6(e) of the Income Tax Regulations.

5.4 In-Service Distributions From Rollover Account. If a Participant has a separate account attributable to rollover contributions to the Plan, to the extent permitted by the applicable Individual Agreement, the Participant may at any time elect to receive a distribution of all or any portion of the amount held in the rollover account.

5.5 Hardship Withdrawals. Hardship withdrawals shall not be permitted under the Plan.

5.6 Rollover Distributions.

(a) A Participant or the Beneficiary of a deceased Participant (or a Participant's spouse or former spouse who is an alternate payee under a domestic relations order, as defined in Code Section 414(p)) who is entitled to an eligible rollover distribution may elect to have any portion of an eligible rollover distribution (as defined in Code Section 402(c)(4)) from the Plan paid directly to an eligible retirement plan (as defined in Code Section 402(c)(8)(B)) specified by the Participant in a direct rollover. In the case of a distribution to a Beneficiary who at the time of the Participant's death was neither the spouse of the Participant nor the spouse or former spouse of the participant who is an alternate payee under a domestic relations order, a direct rollover is payable only to an individual retirement account or individual retirement annuity (IRA) that has been established on behalf of the Beneficiary as an inherited IRA (within the meaning of Code Section 408(d)(3)(C)).

(b) Each Vendor shall be separately responsible for providing, within a reasonable time period before making an initial eligible rollover distribution, an explanation to the Participant of his or her right to elect a direct rollover and the income tax withholding consequences of not electing a direct rollover.

Section 6 Rollovers to the Plan and Transfers

6.1 Eligible Rollover Contributions to the Plan. The Plan will not accept any rollover contributions.

6.2 Plan-to-Plan Transfers to the Plan. The Plan will not accept transfers from other plans.

6.3 Plan-to-Plan Transfers from the Plan.

(a) At the direction of the Employer, the Administrator may permit a class of Participants and Beneficiaries to elect to have all or any portion of their Account Balance transferred to another plan that satisfies Code Section 403(b) in accordance with § 1.403(b)-10(b)(3) of the Income Tax Regulations. A transfer is permitted under this Section 6.3(a) only if the Participants or Beneficiaries are employees or former employees of the employer (or the business of the employer) under the receiving plan and the other plan provides for the acceptance of plan-to-plan transfers with respect to the Participants and Beneficiaries and for each Participant and Beneficiary to have an amount deferred under the other plan immediately after the transfer at least equal to the amount transferred.

(b) The other plan must provide that, to the extent any amount transferred is subject to any distribution restrictions required under Code Section 403(b), the other plan shall impose restrictions on distributions to the Participant or Beneficiary whose assets are transferred that are

not less stringent than those imposed under the Plan. In addition, if the transfer does not constitute a complete transfer of the Participant's or Beneficiary's interest in the Plan, the other plan shall treat the amount transferred as a continuation of a pro rata portion of the Participant's or Beneficiary's interest in the transferor plan (e.g., a pro rata portion of the Participant's or Beneficiary's interest in any after-tax employee contributions).

(c) Upon the transfer of assets under this Section 6.3, the Plan's liability to pay benefits to the Participant or Beneficiary under this Plan shall be discharged to the extent of the amount so transferred for the Participant or Beneficiary. The Administrator may require such documentation from the receiving plan as it deems appropriate or necessary to comply with this Section 6.3 (for example, to confirm that the receiving plan satisfies Code Section 403(b) and to assure that the transfer is permitted under the receiving plan) or to effectuate the transfer pursuant to § 1.403(b)-10(b)(3) of the Income Tax Regulations.

6.4 Contract and Custodial Account Exchanges. A Participant or Beneficiary is not permitted to change the investment of his or her Account Balance among the Vendors under the Plan.

6.5 Permissive Service Credit Transfers.

(a) If a Participant is also a participant in a tax-qualified defined benefit governmental plan (as defined in Code Section 414(d)) that provides for the acceptance of plan-to-plan transfers with respect to the Participant, then the Participant may elect to have any portion of the Participant's Account Balance transferred to the defined benefit governmental plan. A transfer under this Section 6.5(a) may be made before the Participant has had a Severance from Employment.

(b) A transfer may be made under Section 6.5(a) only if the transfer is either for the purchase of permissive service credit (as defined in Code Section 415(n)(3)(A)) under the receiving defined benefit governmental plan or a repayment to which Code Section 415 does not apply by reason of Code Section 415(k)(3).

(c) In addition, if a plan-to-plan transfer does not constitute a complete transfer of the Participant's or Beneficiary's interest in the transferor plan, the Plan shall treat the amount transferred as a continuation of a pro rata portion of the Participant's or Beneficiary's interest in the transferor plan (e.g., a pro rata portion of the Participant's or Beneficiary's interest in any after-tax employee contributions).

Section 7
Investment of Contributions

7.1 Manner of Investment. All Elective Deferrals or other amounts contributed to the Plan, all property and rights purchased with such amounts under the Funding Vehicles, and all income attributable to such amounts, property, or rights shall be held and invested in one or more Annuity Contracts or Custodial Accounts. Each Custodial Account shall provide for it to be impossible, prior to the satisfaction of all liabilities with respect to Participants and their Beneficiaries, for any part of the assets and income of the Custodial Account to be used for, or diverted to, purposes other than for the exclusive benefit of Participants and their Beneficiaries.

7.2 Investment of Contributions. Each Participant or Beneficiary shall direct the investment of his or her Account among the investment options available under the Annuity Contract or Custodial Account in accordance with the terms of the Individual Agreements. Transfers among Annuity Contracts and Custodial Accounts may be made to the extent provided in the Individual Agreements and permitted under applicable Income Tax Regulations.

7.3 Current and Former Vendors. The Administrator shall maintain a list of all Vendors under the Plan. Such list is hereby incorporated as part of the Plan. Each Vendor and the Administrator shall exchange such information as may be necessary to satisfy Code Section 403(b) or other requirements of applicable law. To the extent required by applicable law, the Employer shall keep the Vendors informed of the name and contact information of the Administrator in order to coordinate information necessary to satisfy Code Section 403(b) or other requirements of applicable law.

**Section 8
Amendment and Plan Termination**

8.1 Amendment and Termination. The Employer reserves the authority to amend or terminate this Plan at any time.

8.2 Distribution upon Termination of the Plan. The Employer may provide that, in connection with a termination of the Plan and subject to any restrictions contained in the Individual Agreements, all Accounts will be distributed, provided that the Employer and any Related Employer on the date of termination do not make contributions to an alternative Section 403(b) contract that is not part of the Plan during the period beginning on the date of plan termination and ending 12 months after the distribution of all assets from the Plan, except as permitted by the Income Tax Regulations.

**Section 9
Miscellaneous**

9.1 Plan Administration.

(a) **Administrative Duties.** The Employer shall be responsible for administering the Plan according to its terms and for coordinating the provisions of the various documents consistent with the requirements of Code Section 403(b). These provisions and requirements include but are not limited to: (i) maintaining a list of all Vendors under the Plan; and (ii) determining that the requirements of the Plan and Code Section 403(b) are properly applied.

(b) **Allocation of Duties.** The Employer shall have the power to delegate specific duties and responsibilities under the Plan. Such delegations may be to officers or other employees of the Employer, the Administrator, the Vendors or other individuals or entities. Any delegation by the Employer may, if specifically stated, allow further delegations by the individual or entity to whom the delegation has been made. Any delegation may be rescinded by the Employer at any time. Each person or entity to whom a duty or responsibility has been delegated shall be responsible for the exercise of such duties or responsibilities. The Employer assumes no obligation or responsibility to any of its Employees, Participants or Beneficiaries for any act of, or failure to act, on the part of the Vendors. Notwithstanding any provision hereof to the contrary or the terms of any Funding Vehicle, in no case shall administrative duties be allocated to Participants (other than, if applicable, permitting Participants to designate a Funding Vehicle, make investment elections or vote shares of any investment fund selected by the Participants).

9.2 Non-Assignability. Except as provided in Section 9.3 and 9.4, the interests of each Participant or Beneficiary under the Plan are not subject to the claims of the Participant's or Beneficiary's creditors; and neither the Participant nor any Beneficiary shall have any right to sell, assign, transfer, or otherwise convey the right to receive any payments hereunder or any interest under the Plan, which payments and interest are expressly declared to be non-assignable and non-transferable.

9.3 Domestic Relation Orders. Notwithstanding Section 9.2, if a judgment, decree or order (including approval of a property settlement agreement) that relates to the provision of child support, alimony payments, or the marital property rights of a spouse or former spouse, child, or other dependent of a Participant is made pursuant to the domestic relations law of any State ("domestic relations order"), then the amount of the Participant's Account Balance shall be paid in the manner and to the person or persons so directed in the domestic relations order. Such payment shall be made without regard to whether the Participant is eligible for a distribution of benefits under the Plan. Each Vendor shall establish reasonable procedures for determining the status of any such decree or order and for effectuating distribution pursuant to the domestic relations order.

9.4 IRS Levy. Notwithstanding Section 9.2, the Vendor may pay from a Participant's or Beneficiary's Account Balance the amount that the Administrator finds is lawfully demanded under a levy issued by the Internal Revenue Service with respect to that Participant or Beneficiary or is sought to be collected by the United States Government under a judgment resulting from an unpaid tax assessment against the Participant or Beneficiary.

9.5 Tax Withholding. Contributions to the Plan are subject to applicable employment taxes (including, if applicable, Federal Insurance Contributions Act (FICA) taxes with respect to Elective Deferrals, which constitute wages under Code Section 3121). Any benefit payment made under the Plan is subject to applicable income tax withholding requirements (including Code Section 3401 and the Income Tax Regulations thereunder). A payee shall provide such information as the Administrator may need to satisfy income tax withholding obligations, and any other information that may be required by guidance issued under the Code.

9.6 Payments to Minors and Incompetents. If a Participant or Beneficiary entitled to receive any benefits hereunder is a minor or is adjudged to be legally incapable of giving valid receipt and discharge for such benefits, or is deemed so by the Vendor, benefits will be paid to such person as the Vendor may designate for the benefit of such Participant or Beneficiary. Such payments shall be considered a payment to such Participant or Beneficiary and shall, to the extent made, be deemed a complete discharge of any liability for such payments under the Plan.

9.7 Mistaken Contributions. If any contribution (or any portion of a contribution) is made to the Plan by a good faith mistake of fact, then within one year after the payment of the contribution, and upon receipt in good order of a proper request approved by the Employer, the amount of the mistaken contribution (adjusted for any income or loss in value, if any, allocable thereto) shall be returned directly to the Participant or, to the extent required or permitted by the Employer, to the Employer.

9.8 Procedure When Distributee Cannot Be Located. The applicable Vendor shall make all reasonable attempts to determine the identity and address of a Participant or a Participant's Beneficiary entitled to benefits under the Plan. For this purpose, a reasonable attempt means (a) the mailing by certified mail of a notice to the last known address shown on the Vendor's records, (b) notification sent to the Social Security Administration or the Pension Benefit Guaranty Corporation (under their program to identify payees under retirement plans), and (c) the payee has not responded within 6 months. If the Vendor is unable to locate such a person entitled to benefits hereunder, or if there has been no claim made for such benefits, the Funding Vehicle shall continue to hold the benefits due such person.

9.9 Incorporation of Individual Agreements. The Plan, together with the Individual Agreements, is intended to satisfy the requirements of Code Section 403(b) and the Income Tax Regulations thereunder. Terms and conditions of the Individual Agreements are hereby incorporated by reference into the Plan, excluding those terms that are inconsistent with the Plan or Code Section 403(b). In the case of any conflict between the provisions of the Plan and any Individual Agreement or Funding Vehicle, the provisions of the Plan shall govern.

February 5, 2010 meeting, Board of Trustees

9.10 **Governing Law.** The Plan will be construed, administered and enforced according to the Code and the laws of the State of Ohio.

9.11 **Headings.** Headings of the Plan have been inserted for convenience of reference only and are to be ignored in any construction of the provisions hereof.

9.12 **Gender.** Pronouns used in the Plan in the masculine or feminine gender include both genders unless the context clearly indicates otherwise.

IN WITNESS WHEREOF, the Employer has caused this Plan to be executed this ___ day of December, 2009.

EMPLOYER:

THE OHIO STATE UNIVERSITY

By: 

William J. Shkurti

Date: 12/28/09

Title: Senior Vice President for Business & Finance

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

Paid Disaster Leave Benefit – Supplemental Information

Rationale and Background

Paid disaster leave is intended to provide a balance between protecting faculty and staff income (to preserve our talent base) and protecting Ohio State's financial viability. Our institutional strategy and values support a leading-edge position to support and maintain engagement of faculty, staff, and graduate associates.

The Ohio State University Office of Human Resources is preparing a Paid Disaster Leave Benefit Program to be available when a pandemic or other major disaster has been declared and the *Disaster Preparedness and University State of Emergency Policy* has been activated. This includes natural, pandemic, terrorist and related disasters, not budget reductions.

Other large universities have experienced floods, hurricanes and other disasters, and the potential of a widespread pandemic is also present. The first priority is to retain essential personnel at work, and to determine all possible methods to maintain productivity of other faculty and staff (alternate locations, telecommuting, and different job responsibilities, as examples).

For those who cannot work after any and all work is assigned, and for a disaster that may last a period of a few weeks or longer, a program of maintaining some level of compensation and benefits support is preferable to widespread layoffs, loss of talent to other employers, and payment of unemployment benefits.

The University will only be able to provide compensation support for a defined period of time. For disasters of extended duration, unpaid short-term furloughs and reductions-in-force could be implemented as required. These actions will vary by unit and occupation according to institutional needs and financial resources.

Eligibility

- Regular faculty, staff, and graduate associates, as well as temporary employees who are engaged in teaching and research.
- Individuals who are funded by grants and contracts may or may not be eligible, to be determined in final program details.

Program Assumptions

- Paid Disaster Leave applies only to a true and declared disaster; short term weather closings (e.g. snow emergencies) would not be included.
- The University will emphasize identifying other means to work as the top priority, through such means as telecommuting, alternate locations, etc; compensation support is not an entitlement.
- For individuals who are prevented from any and all assignable work due to the declared university disaster; assigned work may be completely different than normal responsibilities.

February 5, 2010 meeting, Board of Trustees

- Individuals who are unable to work due to reasons unrelated to the disaster may be required to retroactively charge their time to the appropriate accrued leave bank (compensatory, vacation, sick) if relevant and approved.
- Individuals who are able to work and refuse to work if asked will not be paid.

Program Design Overview

Eligible employees will be paid 100% of their base compensation for the first week. This will provide opportunity for the University president, in consultation with Senior Management Council and the Vice President for Human Resources to determine how to proceed on a week by week basis, with these options on the table among others which could be identified at the time of the disaster:

- Compensation based on a % of base pay, adjusted to FTE.

Allow use of accrued paid leave banks and compensatory time; University may issue paid leave to continue pay with the provision that an individual can retroactively cancel and pay back. Accrued paid leave or compensatory time to be used in this order, unless otherwise determined by leadership in light of the disaster: compensatory time, vacation time, sick time (if appropriate). As individuals exhaust paid leave, they will be placed on unpaid leave with continued benefits coverage.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

February 4, 2010

TOPICS: Football and Men's Basketball Ticket Prices
Golf Course Membership and Daily Green Fees

CONTEXT:

The Ohio State University's Department of Athletics is fully self-supporting and does not receive state or University funding, student tuition, or student activity fees. The Department is facing increases in operating costs for next fiscal year, including additional debt service, utilities, financial aid (athletic grants-in-aid) and travel. With the lifting of the in-state tuition cap, the Department anticipates a significant increase in its annual expense for athletic grants-in-aid that must be reimbursed back to the University. A ticket price increase is necessary to meet these increased costs and remain financially stable. These proposed rates have been reviewed by the Athletic Council and the University.

RECOMMENDATION:

- For football tickets (2010 football season) – an increase of \$7 per game for all reserve price tickets, \$4 per game for faculty/staff and \$1 for student tickets. The per game increase for all ticket groups will be an increase between 3.2% and 11.1%. (Attachment 1).
- For Men's Basketball Tickets (2010/2011 basketball season) – an increase of \$1 per game for all ticket groups and \$0.50 for faculty/staff and student tickets. As initiated in 2009, the upper level endzone ticket price will remain affordable at \$10 and sold only day-of-game at the Schottenstein Ticket Office. The ticket price increases for Fiscal Year 2011 will be between 2.2% and 4.5%. (Attachment 1).
- For 2010 Golf Course Membership Dues and Green Fees (Fiscal Year 2011) – a 3.0% increase is proposed for faculty/staff membership dues and membership dues for Alumni/Affiliates. Members' children, 13 and over, will also increase 3.0%. OSU student memberships and dues for children of members under 13 will increase by 2.7%. Daily green fees for all groups remain unchanged. The food and beverage minimum is unchanged at \$20 per month for six months of the year. An annual tournament fee of \$40 per member is proposed to fund membership tournament events during the year. (Attachment 2).

CONSIDERATIONS:

Football Tickets:

- The proposed \$70 single game ticket price is near the top of the Big Ten Conference, however, it remains below the premium game prices charged by other conference institutions and comparable high-profile athletic programs, such as Texas. (Attachment 3)
- The student ticket price increases \$1 for the 2010 season, but will not increase in the 2011 season. The \$32 student ticket price is 45.7% of the public ticket price.

Men's Basketball Tickets:

- The proposed \$1 single game ticket price increase for public tickets to \$28 keeps our price in line with the top basketball programs at benchmark universities. (Attachment 4)
- The faculty/staff and student ticket price will increase only \$0.50 per ticket, representing a 2.2% - 3.4% increase.

Golf Course Fees:

- Alumni/affiliate and faculty/staff membership fees will increase 3% for 2010, but the new dues will continue to be less than 50% of the average 2009 membership for similar public

February 5, 2010 meeting, Board of Trustees

courses in this area. Daily green fees will be unchanged for the fourth consecutive year.
(Attachment 2)

REQUESTED OF FISCAL AFFAIRS:

Approval.

**The Ohio State University
Department of Athletics
Ticket Pricing Information**

	approved <u>05-06</u>	approved <u>06-07</u>	approved <u>07-08</u>	approved <u>08-09</u>	approved <u>09-10</u>
FOOTBALL					
Football Season	2005	2006	2007	2008	2009
Student	\$28.00	\$29.00	\$30.00	\$31.00	\$31.00
Faculty/Staff	\$47.00	\$48.00	\$49.00	\$51.00	\$52.00
B & BB Boxes	\$68.00	\$69.00	\$70.00	\$72.00	\$73.00
Reserve	\$58.00	\$59.00	\$60.00	\$62.00	\$63.00
Club	\$59.00	\$60.00	\$61.00	\$63.00	\$64.00

**Proposed Ticket Prices Needing
Approval For 2010-2011**

proposed <u>10-11</u>	Price % <u>Increase</u>
2010	
\$32.00	3.2%
\$56.00	7.7%
\$80.00	9.6%
\$70.00	11.1%
\$71.00	10.9%

	approved <u>05-06</u>	approved <u>06-07</u>	approved <u>07-08</u>	approved <u>08-09</u>	approved <u>09-10</u>
MEN'S BASKETBALL					
Personal Seat License	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
Public 1	\$23.00	\$24.00	\$25.00	\$26.00	\$27.00
Public 2 (upper level corners)	\$18.00	\$19.00	\$20.00	\$21.00	\$22.00
Public 3 (upper level endzones)	\$13.00	\$14.00	\$15.00	\$16.00	\$10.00
Faculty/Staff 1	\$18.50	\$19.50	\$20.00	\$21.00	\$22.50
Faculty/Staff 2	\$14.50	\$15.50	\$16.00	\$17.00	\$19.00
Student	\$12.00	\$13.00	\$13.50	\$14.50	\$14.50

**Proposed Ticket Prices Needing
Approval For 2010-2011**

proposed <u>10-11</u>	Price % <u>Increase</u>
\$30.00	3.4%
\$28.00	3.7%
\$23.00	4.5%
\$10.00	0.0%
\$23.00	2.2%
\$19.50	2.6%
\$15.00	3.4%

bj 1/27/10

The Ohio State University Golf Club
Proposed Golf Course Dues and Fees for 2010 Golf Season (FY11)

PROPOSED GOLF FEES FOR 2010 (as approved by Athletic Council)

<u>Annual Membership Dues</u>	FY '08 Previous 2007	FY '09 Previous 2008		FY '10 Current 2009		FY '11 Proposed 2010	
Students	\$550	\$550	0.0%	\$560	1.8%	\$575	2.7%
Faculty/Staff	\$1,640	\$1,760	7.3%	\$1,860	5.7%	\$1,916	3.0%
Initiation Fee-New Members Only	\$800	\$800		\$800		\$800	0.0%
Alumni/Affiliates	\$2,065	\$2,200	6.5%	\$2,325	5.7%	\$2,395	3.0%
Initiation Fee-New Members Only	\$1,000	\$1,000		\$1,000		\$1,000	0.0%
Children under 13 of Member	\$800	\$275	-65.6%	\$280	1.8%	\$288	2.7%
Children 13 and older of Member	\$800	\$800	0.0%	\$800	0.0%	\$824	3.0%

<u>Daily Fees</u>	FY '08 Previous	FY '09 Previous		FY '10 Current		FY '11 Proposed	
Students - Gray	\$18	\$18	0.0%	\$18	0.0%	\$18	0.0%
Students - Scarlet	\$30	\$30	0.0%	\$30	0.0%	\$30	0.0%
Faculty/Staff - Gray	\$32	\$32	0.0%	\$32	0.0%	\$32	0.0%
Faculty/Staff - Scarlet	\$56	\$56	0.0%	\$56	0.0%	\$56	0.0%
Alumni/Affiliates/Guests - Gray	\$40	\$40	0.0%	\$40	0.0%	\$40	0.0%
Alumni/Affiliates/Guests - Scarlet	\$70	\$70	0.0%	\$70	0.0%	\$70	0.0%
Others							
Food & Beverage Minimum*		\$60		\$120		\$120	
Tournaments Fees		\$0		\$30		\$40	

*Proposed \$20 per month April-September

**BOWL CHAMPIONSHIP SERIES CONFERENCES
2009 Football Ticket Prices**

ATLANTIC COAST CONFERENCE

Public Single Game Ticket

Boston College	\$20; \$47 Wake/UNC/NC State
Clemson	\$48; \$35 MTSU/CCU
Duke	\$40; \$25 Richmond/NC Central
Florida State	\$49; \$36 Jackson ST.; \$55 GT; \$65 Miami
Georgia Tech	\$50; \$25 Jacksonville State
Maryland	\$38 James Madison/ MTSU; \$48
Miami (FL)	Range from \$19-\$360 depending on seat location
North Carolina	\$50
North Carolina State	\$45;\$35 Murray State/Gardner Web; \$55 NC/USC
Virginia	\$23 Will.&Mary; \$35 TCU/IU; \$42 Duke/BCU/GT; \$50 VT
Virginia Tech	Only available if returned from opponents
Wake Forest	\$45

BIG EAST CONFERENCE

Public Single Game Ticket

Cincinnati	\$46; \$52 Louisville; \$56 West Virginia
Connecticut	\$60/\$55/\$50
Louisville	\$45
Notre Dame	\$68
Pittsburgh	\$30; \$25 YSU; \$50 NotreDame
Rutgers	n/a
South Florida	n/a
Syracuse	\$66 Mini Pack Syracuse Vs. Minn & any other game
West Virginia	\$45; \$50

BIG TEN CONFERENCE

Public Single Game Ticket

Illinois	\$45 ; PSU/Mich \$60
Indiana	\$40; OSU/Pur \$50
Iowa	\$52; Arizona \$65
Michigan	\$59
Michigan State	\$49; Michigan \$70
Minnesota	\$50
Northwestern	\$35 non-conference;\$50 conference
Penn State	\$68 chairback; \$64 bleacher seat
Purdue	\$37; \$70 OSU & Notre Dame
Wisconsin	\$46 conference; \$39 non conference

BOWL CHAMPIONSHIP SERIES CONFERENCES

2009 Football Ticket Prices

BIG 12 CONFERENCE

Public Single Game Ticket

Baylor	\$25; \$30; \$35; \$40; \$60 Texas
Colorado	\$50/\$60/\$75/\$100/\$120
Iowa State	\$40 North Dakota/Army; \$60 rest
Kansas	\$50; \$60 UI; \$90 UNL/OU
Kansas State	\$55; \$75 Kansas
Missouri	\$44 BG; \$52 ISU/BU; \$69 Texas, \$75 Nebraska
Nebraska	\$55 non-conference; \$65 conference
Oklahoma	\$79
Oklahoma State	\$85 conference ; \$60 non-conference
Texas	\$65 ULM; \$70 UCF/UTEP; \$80 Colo/Kansas; \$95 Texas Tech
Texas A&M	\$50 UNM/USU/UAB;\$60 UI;\$70 BU; \$80 OklaSt; \$100 Texas
Texas Tech	\$35 UNM/UND/Rice;\$55 KU/KSU; \$95 Texas A&M/Okla.

PACIFIC-10 CONFERENCE

Public Single Game Ticket

Arizona	\$23; \$32 UCLA, Oregon &WSU; \$37 Stanford
Arizona State	\$75/\$60/\$50
California Berkeley	\$51; \$66 USC
Oregon	\$55; \$70 Oregon State & USC
Oregon State	\$45; \$35 PSU; \$65 UCLA; \$75 Washington
Stanford	\$45; \$40 SJSSU; \$65 CAL/ ND
UCLA	\$36
USC	\$50; \$80 UCLA
Washington	\$70 ; \$65 CAL/AZ; \$55 Idaho
Washington State	\$40

SOUTHEASTERN CONFERENCE

Public Single Game Ticket

Alabama	n/a
Arkansas	\$45
Auburn	\$35BSU&Furman; \$40 LTAC; \$45 Arkansas; \$55 UK&MSU
Florida	\$40; N/A for Florida State & Tennessee
Georgia	n/a
Kentucky	\$35 LMU&EKU; \$40 SEC games; \$70 Louisville
Louisiana State	\$45 Non-conference; \$50 Conference
Mississippi	\$40; \$55 Arkansas
Mississippi State	\$50
South Carolina	n/a
Tennessee	\$40; \$60 UCLA&USC; \$70 UGA& Auburn
Vanderbilt	\$50; \$40 GT; \$20 Western Carolina

**BOWL CHAMPIONSHIP SERIES CONFERENCES
2009 Football Ticket Prices**

MOUNTAIN WEST CONFERENCE

Public Single Game Ticket

Air Force	\$30.50; \$43.50 Army
Brigham Young	\$25, \$45 Florida State; \$50 Utah
Colorado State	\$30; \$40 Utah & Air Force
Nevada Las Vegas	\$29; \$32 Utah & Oregon St.; \$35 BYU & Hawaii
New Mexico	\$32; \$36 NMSU
San Diego State	n/a
Texas Christian	\$25
Utah	Range of \$75-90 depending on seat location
Wyoming	n/a

WESTERN ATHLETIC CONFERENCE

Public Single Game Ticket

Boise State	n/a
Fresno State	\$35; \$45 San Jose State; \$50 Boise State
Hawaii	n/a
Idaho	n/a
Louisiana Tech	\$25
Nevada	\$50; \$68 Notre Dame
New Mexico State	\$20
San Jose State	n/a
Utah State	\$20; \$35 BYU & Utah

BENCHMARK DATA

2009-2010 Men's Basketball Single Game Ticket Prices

BIG TEN:

Illinois	\$22 non-conf; \$25 Iowa, PSU, NW; \$28 Ind, Pur, Minn, MSU, OSU, Wis
Indiana	\$32 main level; \$23 balcony
Iowa	\$25, \$20 or \$12 depending on game
Michigan	\$22/\$15/\$10 conf \$15/\$10/\$5 non-conf
Michigan State	\$30/\$22/\$13 depending on seat level
Minnesota	\$35
Northwestern	\$20
Penn State	\$18 lower level; \$15 upper level
Purdue	\$26 or \$22 depending on game
Wisconsin	\$24

OTHERS:

USC	\$30
Stanford	\$42 conf \$29 non-conf
Notre Dame	\$40 platform; \$30 lower arena; \$20 upper arena; \$15 upper endzone
Texas	Depending on level \$45/\$20/\$15 conf \$40/\$13/\$8 non-conf
Texas Tech	\$25/\$15/\$8 non-conf; \$30/\$20/\$12 MU, ISU, KSU, BU; \$40/\$30/\$18 OU, OSU, UT, A&M
Oklahoma	\$60/\$45/\$30 premier games; \$35/\$25/\$10 conf; \$30/\$20/\$10 non-conf
Connecticut	\$30
Syracuse	\$34 premium games; \$30 conf; \$20 non-conf

APPENDIX XXXV

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

March 21, 2010

COMMENCEMENT ADDRESS

Curtis J. Moody

Curtis J. Moody is president, CEO, and principal-in-charge of design of the Columbus-based Moody-Nolan architecture firm, the largest minority-owned architectural firm in the nation.

Mr. Moody began his architecture practice in 1982 and since then has been involved in the design of projects exceeding several billion dollars in construction. A 1973 graduate of what is now The Ohio State University Knowlton School of Architecture, he has served as principal architect for a number of campus buildings, including the new Ohio Union, the Jerome Schottenstein Center, the Recreational and Physical Activities Center, and the Jesse Owens Memorial Stadium.

His many projects in Columbus include the Ohio Statehouse renovations, the Port

Columbus Airport expansion, Gowdy Field North, the Center for Science and Industry (COSI), the East High School renovation, and the Smith Brothers Hardware renovation. Farther afield, his projects include the Cincinnati Public Schools' School for Creative and Performing Arts, the Ithaca (N.Y.) College Athletics and Events Center, Purdue University's Recreational Sports Center expansion and renovation, and Morehouse College's Forbes Arena in Atlanta.

A strong supporter of his alma mater, Mr. Moody used his design fees for Ohio State's Frank W. Hale Jr. Black Cultural Center to establish an endowed scholarship for an outstanding minority student studying architecture. He is currently a member of The Ohio State University

Alumni Association Board of Directors and has served on the Knowlton School's Alumni Board of Governors, the Athletic Council, and the National Major Gift Committee for Columbus.

He is the recipient of the university's 2002 Distinguished Service Award and the 1994 Distinguished Alumni Award. His many other honors include the President's Exemplary Service Award from the National Organization of Minority Architects (NOMA) and the 2007 Gold Medal Award from the Ohio Chapter of the American Institute of Architects (AIA). Mr. Moody is a winner of the AIA's prestigious Whitney M. Young Jr. Award, and his designs have won more than 147 design citations—more than any other minority architectural firm in the nation.

RECIPIENTS OF HONORS

Richard D. Rosen

DISTINGUISHED SERVICE AWARD

Richard Rosen is corporate vice president and executive director of Battelle's education and philanthropy partnerships that are intended to measure student achievement, assist with professional development for teachers, and promote inquiry-based teaching, especially in the science, technology, engineering, and math (STEM) disciplines. He also serves as executive director of the Ohio STEM Learning Network, a public/private initiative with the State of Ohio and the Bill & Melinda Gates Foundation.

During his 29-year career at Battelle, Mr. Rosen has held corporate and senior management positions across the organization, including general management of product development and medical device technical groups. In his current role, he has

played a leading role in building the increasing partnership between Battelle and The Ohio State University, where he received his master's degree in biomedical engineering. Working closely with the university's College of Education and Human Ecology, he helped create Metro High School, a Columbus public school that stimulates student interest in the STEM disciplines.

Mr. Rosen was instrumental in the establishment of the Battelle Center in Math and Science Education Policy at the John Glenn School of Public Affairs and has collaborated with the University Medical Center in winning Ohio's Third Frontier Program grants for cardiology, cancer, informatics, nanotechnology, and imaging proposals. He has served on Ohio State's

Biomedical Advisory Council and was a key player in the creation of TechColumbus, receiving the BioOhio Leadership Award for his work in bioscience industry advancement in Ohio.

Mr. Rosen also was a leader in the creation of The Ohio State University Urban Arts Space at the renovated Lazarus Building in downtown Columbus, as well as the WOSU@COSI Battelle Studio, which is now linked to Metro High School and other statewide emerging STEM programs.

In 2007, Ohio State's College of Engineering honored him with a Distinguished Alumni Award, and, in 2009, he received an award from the National Society of Black Engineers for his dedication to furthering STEM education.

Carl D. Smallwood

DISTINGUISHED SERVICE AWARD

Carl D. Smallwood is a partner in the Columbus office of Vorys, Sater, Seymour and Pease, LLP, a 385-person law firm.

After earning his BS in business administration and international business at The Ohio State University and his JD from the university's Moritz College of Law, Mr. Smallwood joined Vorys in 1980, becoming a partner in 1987. As a member of the firm's litigation group, he represents clients in litigation, arbitration, and mediation of employment-related injury, wrongful termination, professional negligence, and toxic exposure disputes.

In 2002, as the first African American president in the history of the 4,800-member Columbus Bar Association, Mr. Smallwood developed and led the Managing Partners' Diversity Initiative

(MPDI), a commitment by 22 local law firms to make a concerted effort to recruit, hire, retain, and promote minority lawyers. Since 2000, the number of minority attorneys at the represented firms has grown by 102 percent. He currently serves as the president of the Law and Leadership Institute, a statewide diversity pipeline program for promising high school students.

Mr. Smallwood continues his active involvement with his alma mater, where he has served as president of the Law Alumni Society and the Black Law Alumni Society. He was a member of the Moritz College of Law National Council from 1998 to the present and served as an adjunct professor in trial advocacy in 1998-99. In addition, he co-chaired a solicitation effort at Vorys that established a designated professorship in honor of John C. Elam, the firm's former managing partner.

In 2001, Mr. Smallwood was named a "Lawyer of the Year" by *Ohio Lawyers Weekly*, and he has been elected to Ohio Super Lawyers for the past six consecutive years. The Ohio State University Alumni Association recognized him with the Josephine Failer Award in 1994 and the Heinlen Award in 2001. He is also the recipient of the Columbus Urban League's 2001 Award of Excellence. Earlier this year, Mr. Smallwood was honored by the Columbus Bar Association for his contributions to diversity in the Columbus legal community.

He is the second Smallwood to serve Ohio State. His father, Dr. Osborn Smallwood, served as director and vice president for international affairs at the university in the 1970s.

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Tallmadge
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Phillip Brian Dugal, Dublin
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Philadelphia
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Summa Cum Laude
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College of Engineering

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Washington

Bachelor of Science in Aeronautical and Astronautical Engineering

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Maumee

Bachelor of Science in Aviation

Kyle Ong, Lake Arrowhead,
CA

Bachelor of Science in Chemical Engineering

Nariman C. Alkhatib,
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Cum Laude
Andrew Ryan Mittermiller,
Madeira
Kyle Joseph Morrison,
Frazeyburg
Oray M. Talu, Richmond
Heights

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Oregon
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Pataskala
Margaret Elizabeth Kociecki,
Powell
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William Emmett Leahy,
Wadsworth
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Grand River
Summa Cum Laude
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Delaware
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Youngstown
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West Jefferson
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Cincinnati
Justin Phillip Wollenberg,
Baltimore

Bachelor of Science in Computer Science and Engineering

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Worthington
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Beachwood
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Greenwich, RI
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Bexley
Suresh Murali, Bangalore,
India
Gaurav C. Rajan, North
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Kevin Michael Simmons,
Miamisburg
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Bachelor of Science in Electrical and Computer Engineering

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Cum Laude
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February 5, 2010 meeting, Board of Trustees

Timothy S. Bolton, Hilliard
Cum Laude
with Honors in Engineering
with Distinction in Electrical and
Computer Engineering

Michael Thomas Boring,
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Engineering Physics**

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Maxwell Louis Ream,
Columbus

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**Bachelor of Science in
Food, Agricultural,
and Biological
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Fayetteville

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Dayton
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Mansfield

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Atglen, PA

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NY

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Westerville

Thomas M. Tressler, Enon

Kramer Thomas Voigt, Solon

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Teddy Wirawan, Jakarta,
Indonesia

**Bachelor of Science in
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Engineering**

Michael Anthony Amendola,
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Jason Michael Balsler, Medina

Jenna Michelle Beale,
Germantown

Tyler Thomas Berger,
Westerville

Jordan Matthew Blimbaum,
Lyndhurst

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Phoenix, AZ

Blake John Bucci, Cincinnati

Matthew L. Burkett, Gahanna

Andrew David Cameron,
Worthington

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Pickerington

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with Distinction in Mechanical
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Toledo

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West Chester
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February 5, 2010 meeting, Board of Trustees

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West Chester
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with Honors in Engineering

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West Alexandria

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Maineville

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with Honors in Engineering
with Distinction in Mechanical Engineering

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Bellbrook
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School of
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**Bachelor of Science in
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Beachwood

Whitney Christine Degendt,
Zanesville

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Flemington, NJ
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with Honors in Architecture

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Columbus
with Honors in Architecture

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Pickerington

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Timothy John Kaskewsky,
Sandusky
Cum Laude
with Honors in Architecture

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Strongsville

Allison Katherine Roberts,
Westlake
Cum Laude

Marc Jeremy Roberts,
Holland

Eric D. Steiger, Hamilton

Nathaniel J. Substanley,
Gahanna
Cum Laude
with Distinction in Architecture

Katie Welsch, Coldwater

**Bachelor of Science in
Landscape
Architecture**

Joseph Allen Barker, Amherst

Chelsea Raeanna Claggett,
Beavercreek

Candice C. Estep, Columbus

Anne A. Herron, Tiffin
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Alexandra Leigh Nelson, New Fairfield, CT

Jesse J. Nemeck, Strongsville
Magna Cum Laude

Christopher James Piovarchy,
Valley City
Cum Laude

James Michael Rasik, Toledo
Cum Laude

Lindsay Elaine Wisener,
Wapakoneta
Magna Cum Laude

**College of Food,
Agricultural, and
Environmental
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Agriculture**

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Sidney

Aaron Michael Bachman,
Reynoldsburg

Jillian L. Beachler, Westerville
Cum Laude
with Honors Research
Distinction in Agribusiness
and Applied Economics

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Mechanicsburg

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Westerville

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Burg, Woodville
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Philip Martin Webb, Marengo
Dennis S. Weber, Chardon
Catherine Wroblewski,
Mentor
Tara Marie Zasadzinski,
Marysville
Magna Cum Laude

**Bachelor of Science in
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Sahr Edward Kondokwi,
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Nathaniel J. Substanley,
Gahanna
Cum Laude

**Bachelor of Science in
Food Science**

Erica Lauren Fisher, Mason
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Andrea Joy Scales,
Westerville

**School of
Environment and
Natural Resources**

**Bachelor of Science in
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Natural Resources**

Bryce Timothy Adams,
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Michael Eugene Allen, Aurora
Aaron R. Betts, Cincinnati
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*with Distinction in
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Columbus
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**Agricultural
Technical Institute
- Wooster**

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Shelby
Brian Albert Delsanter,
Mentor
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Bremen
Krista Mae Galliher, Oak
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Brittany Nicole George,
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Maggie D. Hearn, Cutler
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Zachary Cole Wallace, Wooster
Elizabeth Faye Watson, Roseville

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Kimberly Lynn Young, Oberlin

Certificate in Commercial Turf Equipment

Christopher D. Weary, Chardon

Certificate in Hydraulic Service and Repair

Cody A. Carnes, Fresno

College of Medicine

Dean: Wiley W. Souba, Jr.

Doctor of Medicine

Richard Warren Trierweiler, Indianapolis, IN
B.A. (Dartmouth College)

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Shannon Nicole Beitel, Delaware
Ashley Anne Bowyer, Aliso Viejo, CA
Cum Laude
Ka'Shira S. Chandler, Wilmington
Magna Cum Laude
Eryn DeNeis Clemons, St. Louis, MO
Eliseo Davila, San Juan, TX
Samuel Adam DeLiberato, Solon
Kaitlyn Suzanne Donaldson, Tiffin
Kari Nicole Ford, Delaware
Dominique Alaina Gregory, Toledo
Maggie R. Guinta, Medina
Alex Edward Holtzapfel, Marysville
Emily Ann Hutto, Marietta, GA
Cum Laude
Mary Megan Jaeger, Medina
Kristen Noelle Jenkins, Hillsboro
Kelly Roseann Kelso, Crestline
Lydia Joy Kern, Cincinnati
Cum Laude
with Honors in Allied Medicine with Distinction in Health Sciences Program
Amran Ali Liban, Columbus
Sarah Michelle Louk, North Canton
Jamie Megan Pelletier, Dallas, TX
Audrey Lyn Petit, Grove City
Summa Cum Laude
with Honors in Allied Medicine
Stacey Diane Pfeleiderer, Galion
Irina Sergeevna Williams, Columbus

College of Nursing

Dean: Elizabeth R. Lenz

Bachelor of Science in Nursing

Robert Marvyn Baldwin, Leesburg
Jessica Marie Blake, Centerville
Cum Laude
Stephanie Ann Bourelle, Van Wert
Jessica LeeAnn Bunker, Jackson, MI
Casey Jo Clifton, Mansfield
Magna Cum Laude
Holly Lynne Doggett, Dublin
Michael Alexander Hodge, Georgetown, Guyana
Alison Sara Hoyt, Solon
Cum Laude
Elizabeth Ann Johnson, Ostrander
Jessica Lynn Kozenko, Fairborn
Magna Cum Laude
Amber Kelly Lee, Columbus
Magna Cum Laude
Monica Ashley Manis, Mason
Peggy Louise Montgomery, Sidney
Danielle Leigh Nihart, Bryan
Bridget Patricia Rattay, Maumee
Cum Laude
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Brenda Ann Rindler, Fort Recovery
Angela Rochelle Robertson, Shelby
Kristen Elaine Roshon, Sandusky
Cum Laude
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Marilyn Jennifer Terrell, Escanaba, MI
Krysten Michelle Udris, Westlake
Cum Laude
Leah Mary Wenning, Coldwater
Magna Cum Laude
Melissa Ann Worthington, Westerville

February 5, 2010 meeting, Board of Trustees

College of Optometry

Dean: Melvin D. Shipp

Doctor of Optometry

Mary Furgerson, Galloway
B.A. (Kent State University)

Sarah Katherine Hasselbach,
Flat Rock
Aaron Christopher Hunt, St.
Clairsville
Cum Laude

So Yeon Kim, Seoul, Korea
Theresa Ann Nerone,
Cleveland
Cum Laude

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Dana Mark Archual,
Cincinnati
B.S.Pharm. (University of
Toledo)
M.S.

Douglas Edward Birkhimer,
Columbus
B.S.Pharm.
Magna Cum Laude

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B.S.Pharm.
M.D. (Wright State University)
Summa Cum Laude

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Columbus
B.S.Pharm.
Magna Cum Laude

Michele Rae Michaels,
Lancaster
B.S.Pharm.
Summa Cum Laude

Robert Joseph Weber,
Coraopolis, PA
B.S.Pharm., M.S.
Magna Cum Laude

**Bachelor of Science in
Pharmaceutical
Sciences**

Jacqueline Rose Aprahamian,
Cincinnati
Cum Laude
*with Honors in Pharmaceutical
Sciences*

Maria Christine Biasella,
Canton
Cum Laude

Alyssa Marie Doehrel, Erie,
PA
Summa Cum Laude

**College of Social
Work**

Interim Dean: Thomas K.
Gregoire

**Bachelor of Science in
Social Work**

Megan E. Hickman, Orient
Elizabeth Kaitlynn Leotta
Knous, St. Marys
Erica Dawn Montgomery,
Chillicothe
Cum Laude

February 5, 2010 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FIFTY-FIRST
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 13 and 14, 2010

The Board of Trustees met Thursday, May 13 and Friday, May 14, 2010, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

May 14, 2010 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, May 13, 2010, at 9:05 am.

Present: Leslie H. Wexner, Chairman, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

Good morning. I hereby move that the Board recess into Executive Session for consultation with University Legal Counsel and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner, Chairman, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, and Janet B. Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, May 14, 2010, at 8:33 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Linda S. Kass, William G. Jurgensen, Janet B. Reid, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

Before we take roll call vote to go into Executive Session, I want to announce that the full Board will reconvene today at 12:30 pm.

I hereby move that the Board recess into Executive Session to consider personnel matter regarding employment and compensation, for consultation with University Legal Counsel and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. Wexner, seconded by Mr. Ratner, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner, Chairman, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Linda S. Kass, William G. Jurgensen, and Janet B. Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, May 14, 2010, at 12:37 pm. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, John D. Ong, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Linda S. Kass, William G. Jurgensen, Janet B. Reid, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

Mr. Wexner:

So we are able to conduct our business in an orderly fashion, please shut off your cell phones or quiet them down.

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Mr. Bradley Hammer:

SPHINX Links, Leslie H. Wexner, the founder and Chairman, President and CEO of the Limited Brands, which operates 3,014 stores including Victoria's Secret, Bath and Body Works, White Barn Candle Co., and Henri Bendel. Today, Limited Brands is one of the most prolific consumer retail companies nationwide, though the company and Mr. Wexner remain deeply rooted in Ohio. After graduating from The Ohio State University with a B.S. in Business Administration in 1959, Mr. Wexner attended Law School at Ohio State for some time before committing himself to his new business in 1963. His areas of community interest include the Wexner Center for the Arts at Ohio State, The Wexner Institute for Pediatric Research at Children's Hospital in Columbus, the Martin Luther King Center for Performing Arts, Columbus, and the Wexner Heritage Village.

Mr. Wexner was a recipient of the Alexis Tocqueville Society award of the United Way of America, Woodrow Wilson award for Citizenship and the American Jewish Committee Herbert H. Lehman Centennial Leadership award. He was the founding member and the first chairperson of The Ohio State University Foundation. Mr. Wexner currently serves as Chair of the Ohio State University Board of Trustees, having previously served on the Board from 1988-1997.

Mr. Wexner's commitment to Ohio State and the Columbus community is unprecedented and his exemplary leadership and contributions make him an invaluable honorary link into the 104th class of SPHINX. Congratulations.

President Gee:

Well, let me say something for him it is rare for you to be speechless. As you know SPHINX is one of the longest and most traditional organizations at this institution recognizing the good work of our students and every once in a while they designate a honorary member, and I must say, none of us had any idea this was going to happen. I thought these were some terrorists in black hoods or something like that, I had no idea. But Les, in case you do not know, this is a student run, student organized, no one knows what they are going to do, they do it in secret and so congratulations to you, that's a wonderful recognition from our students. Give him a round of applause.

Mr. Wexner:

I am astonished. I have to tell you, I do not know if Gordon knows this story. I assume there is still a great student organization in this University called Ohio Staters, and I tried to get in that organization. I volunteered to be a member to work, but they voted. Beanie Drake was the advisor to this group, and they kept saying, we really appreciate your interest but we do not think you really care. I thought I did, but who knew. Then I thought they would have to burn down the school for me to get my diploma, so I am quite appreciative of this recognition and very proud of the University and my affiliation, so I thank you. Someone carry on the meeting, that would help me a lot.

President Gee:

Well I tell you what, next Alex Swain is going to do our student recognition, Alex are you ready to do that, would you please. Thank you.

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STUDENT RECOGNITION AWARDS

Ms. Swain:

Would you please come forward and I will tell you a little about them.

Phil Horn is a fourth year student, pursuing a Bachelor of Science in Social Work from the College of Social Work. He is from Dublin, Ohio and is a graduate of Dublin Scioto High School.

Phil is currently writing a thesis to fulfill requirements of the Social Work Honors program. His thesis topic explores identity development and is titled: "Recollections of gay men: Retrospectively exploring how school-based supports lessen the effects of victimization for gay high school students." He was also a co-presenter at the Council on Social Work Education's Annual Program in San Antonio where he discussed the use of several novels on Human Behavior in the Social Environment curriculum. He and his co-presenter were the only undergraduate presenters at the conference.

Phil has been active as an HIV Test Counselor at the Student Wellness Center where he administers tests and develops plans for at-risk individuals. He was also a presenter at the Bacchus/Gamma Conference in 2008 for the Wellness Center. At the Conference, he gave a presentation on the effectiveness of Peer HIV Test Counseling at OSU and gave suggestions for how to begin programs on other college campuses. Phil has also been a suicide hotline volunteer with the North Central Mental Health Services and is currently completing a social work internship at Southeast, Incorporated, a Columbus Mental Health Center.

Phil will graduate in June with Honors in Research Distinction. He will be moving to Chicago, IL in August to work for City Year, an AmeriCorps program, as a Corps Member. He will be doing literacy tutoring in elementary schools and running after-school programs that focus on community empowerment. He then plans on attending the University of Illinois-Chicago for a Masters in Social Work.

He is joined today by Dean Gregoire and his parents.

Our second student is Joseph Mess. Joseph is a senior in the Doctor of Dental Surgery program in the College of Dentistry. He also received his bachelor's degree in Microbiology from OSU and is originally from Columbus. Joseph is in the top 10% of his class and has been the recipient of the Columbus Dental Society Academic Scholarship and the Johnson and Johnson Preventative Dentistry Scholarship.

As an undergraduate, he was a Dental Assistant on an International Service Learning Mission in Costa Rica and Nicaragua. He also served as President of the OSU Pre-Dental Club, was a member of the Men's Rowing Team, and worked as a teaching assistant in the Department of Chemistry. Joseph also worked as an assistant at the Bethel Grove Dentistry for over three years and completed an externship with Virginia Commonwealth University Department of Orthodontics last summer.

As a part of the College of Dentistry Student Research Program, Joseph has studied the comparison of strains for splinted and non-splinted screw retained implant prostheses using CAD/CAM technology. This year, he presented his research at the American Association for Dental Research annual meeting. Joseph also founded the student organization *Smiles for Schools* in 2008 and still serves as its president. The club coordinates dental student visits to local underprivileged elementary schools providing oral health education and promoting proper oral hygiene and nutrition.

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Following graduation in June, he will be entering a dental specialty program in orthodontics at St. Louis University- a 30 month program that culminates in a Master of Science degree. Afterward, he anticipates returning to Ohio in private practice.

He is also joined by his parents and Dean Anderson.

Let's give these students a round of applause.

Mr. Mess:

Good afternoon. Ladies and gentlemen of the Board, President Gee, thank you very much for this honor to be here today. I especially want to thank Dean Anderson and my parents, Jane and Steve Mess.

Alex suggested that I come up with a few experiences at Ohio State that I could share with you today. I have been here since 2001 and I have had an amazing time, and I am looking forward to the future in St. Louis. I started as a senior in high school, I took a Latin class in 2001 and it was at 7:30 in the morning. For me to be a senior in high school starting off at 7:30 in the morning then coming back to high school, it was an eye-opening experience of what college was going to be like. As a freshman I did not really know what I wanted to do with my life, with my career, and I am really fortunate to have chosen to go to Ohio State because I feel like there are a lot of resources here that showed me what I wanted to do.

I got involved in a lot of organizations, met a lot of interesting people, had a lot of experiences with a lot of good faculty and that led me to the College of Dentistry. Now I am getting ready to move in a month to St. Louis where I am going to go ahead and enter a Master's program in orthodontics, so if any of you have children, or grandchildren or maybe you yourself are interested in getting some nice shiny metal brackets on your teeth, feel free to contact me, because I look forward to coming back to Ohio.

This was a real big honor, my family is a big Ohio State family from Columbus, Ohio, just about five miles down the road, my entire family went to Ohio State, so it is a real honor to be graduating in a month, and receiving this award, so thank you very much.

Mr. Horn:

I would just like to start by thanking the Board of Trustees for presenting me with an award, and I am truly honored to be here today. I would also like to thank you all for inviting my parents, because my parents are here today. First of all I would like to thank my parents, David and Becky Horn for their unconditional love and support throughout my whole life. Without them, I would not have been able to accomplish half the things I have here at this prestigious university. I would like to thank Dean Tom Gregoire as well, in the College of Social Work for nominating me for the award. I am really humbled and very appreciative of their recognition and was very surprised when I got the email, and very happy. I am glad they recognized some of the work I have put into the last four years I have had here.

I owe a huge debt of gratitude to several people within the college. My thesis advisor and mentor, Dr. Susan Saltzburg. She has been a tremendous help over the past two years and she has really instilled in me a love of quality research and the skills needed to make my abstract ideas a concrete reality. I have been able, in the past year, with her support to delve into the lives of several gay men, and to explore the victimization of social support that they experience in their high school environments. I feel really touched to be able to do that.

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Other individuals within the college I would like to thank are, Meghan Good, Andréa Severson, Dr. Alvin Mares, Dr. Keith Warren, Dr. Keith Anderson, Dr. Shantha Balaswamy, and Dr. Cynthia Fontanella. They have all instilled in me a love for social work and really a passion to go out and help people.

This award comes at an important time for me, and I am in my final quarter at Ohio State in my undergraduate year, and I have really just loved the past four years I have had here. It has really been a thriving experience for me. I enjoy the student culture and you know jumping in mirror lake, hanging out on the oval, going to football games in the Shoe, just I have enjoyed every moment I have had here. They are memories that will last a lifetime.

Professionally I have enjoyed attending conferences, like the Council on Social Work Education annual program, and I leave Ohio State knowing that it has really made a profound impact on me, and really, I could not have picked a better school to go to, so thank you.

WEXNER CENTER PRESENTATION [POWERPOINT]

Mr. Schottenstein:

I have had the privilege to serve on the Board of the Wexner Center for the Arts for a number of years now. While the center for many of us who have lived in Columbus for a long time, feels like it is relatively new to our Campus, and I still consider it new, it has been here for a number of years. In what is a relatively short period of time, the Wexner Center has not only developed itself into one of the finest facilities of its type, not just in the state of Ohio, but it has earned an international reputation for the work that it does. As a Board member, not long ago, I had the opportunity to witness a presentation that was done for the Wexner Center as part of a strategic planning process and internal assessment as to how they are doing, how they stack up, not just state wide, but nationally if not internationally as a premier arts organization. After seeing the presentation, I was absolutely overwhelmed with what an extraordinary facility we have here right on our campus. I mentioned to President Gee at that time that we use these Board meetings periodically to share some of our very special jewels here at Ohio State, and that is clearly one of the, if not the finest jewel that we have here, the Wexner Center. I said to him, I thought it would be a great idea if at some Board meeting we had an opportunity, all of us, to learn a little bit more about the great work that is done there every single day. I know Sherri Geldin who is the Director, is sitting here, and I am sure she is going to be part of the presentation, but Sherri if you and whoever else is going to make this presentation would like to come up and present, we would love to hear all the great work that you are doing.

Ms. Geldin:

Thank you very much Bobby. Mr. Chairman, members of the OSU Board of Trustees. I have with me this afternoon, David Galligan who for roughly 20 years served as the COO of the Walker Arts Center, which as arts institutions go in this country, is probably the best model for the Wexner Center by virtue of its being truly multidisciplinary. David went on from his role at the Walker to become the head of the Ordway Center in Minneapolis and has since been doing consulting work for arts organizations around the country. His presentation will, as Bobby mentioned, kind of set the Wexner Center into the context of our national and international peers, but I thought before we did that, we would barrage you with a set of statistics, it might be useful since some of you are way too busy to get over to the Wex as often as we might like to have you there, to just give you a set of introductory images for life at the Wex. Which as you all know is located really at the threshold of town and gown, at 15th and High. A precinct that I understand is going to become one of the focal

points among several here at Ohio State during the course of the master planning. So with that, if we could have the first image, and maybe some lights down, I think would be helpful.

So, the Wexner Center for the Arts. We tend to think of it as The Ohio State University's international, multidisciplinary creative laboratory for the contemporary arts, but what does that mean? Well I can tell you it means more than being the building that looks like it crash landed on the prairies, however of course it does not hurt that our location again, right at the threshold of where town meets gown, can help to symbolize the ways in which the center both contributes to the academic life of the University and also to the vibrancy of the Columbus community. In terms of artistic excellence, the center ranges from artists who are emerging on the scene to legends such as Roy Lichtenstein, I am sure many of you know that Roy was not only an alumnus of Ohio State, but a faculty member here until he launched his pop-art career in New York. This is a show from many years ago now. To artists like Julie Taymor who is multidisciplinary in her own right, known best as the director and designer of "The Lion King" on Broadway, but of course has also overseen operas and theatre. This was an installation from the Wexner Center's retrospective of Julie Taymor on the occasion of our 10th anniversary.

Exhibitions that might be considered more traditional contemporary art. This one looking at about 35 American and European artists and curated by three Ohio State professors. Mood River, an exhibition celebrating design in every possible guise from automotive to aerospace to interior to fashion, and what could be more beautifully designed than an operational skate bowl sitting in the middle of our galleries. I will tell you, it is the only time I have ever shown up at the Wexner Center with kids lining up outside the door before we opened them. It was great fun. But the fact is that we are multidisciplinary and so in addition to our exhibition program in the galleries, we have a whole host of dance and theatre and music as well as film programs. This of course, tap dancing legends Avian Liver the recent performance of Merce Cunningham on the legacy tour for that company. You will hear more about Merce in just a few moments, but the Wexner Center was proud to be the premier venue on what is the final two year legacy tour for this artistic genius. Grupo Corpo really emphasizing the fact that we bring artists from around the world to the Wex and we are constantly looking for ways to engage the youth audience. So this is an artist named Feist, here we have a sold out crowd at Mershon for Wilco.

We love having the young and the restless around. Our theatre program ranges from, the Trustees may recognize this room, it is where you had your dinner last night, but most of the time we are using it for performances like this, or for jazz or international and world music. This is the Saratoga International Theatre Institute, they have been artists and residents very often at the Wex, and I will get back to our residency program in a moment. Young Jean Lee, this piece was created at the Wex, again as part of a residency, and went on to great acclaim in New York City. The Builders Association, another theatre company which has done tremendous work at the center that goes on to national and international prominence.

In addition, what is great about being a contemporary art center is that you are able to bring the artist to the public. Here this is renown film director Miloš Forman one of the famous scenes from his film *One Flew Over the Cuckoo's Nest*. Often times we are showing documentaries, independent films, fresh off the circuit of Cannes or Sundance or Toronto, Peter Bogdanovich, a recent visitor to the center to introduce one of his films, Julianne Moore unfortunately has not yet been to the center, but we have not given up on that. The director that she works with so often has in fact been an artist in residence at the Center. Steve McQueen, not the late actor, but a young director who created a film that went on to really international acclaim, and Steve was at the center about a year ago to introduce his film.

The Center is also a laboratory, so much of what we do is about catalyzing new work to be created in all of the different disciplines, this is one of our editors working with a film maker, but the idea of having a kind of laboratory where work is constantly being researched and made. This is an example of one of those fantastic partnerships that occurs across the campus. Josiah McElheny a very well-known artist who was in residence at the Wexner Center in the year prior to our re-opening, following the renovation, we paired Josiah at his request with an astronomer on campus. That began what is now going on a seven year relationship to create a whole series of works. This one called *An End to Modernity* which was installed in our galleries. Similarly artists like Kerry James Marshall, who is most known as a painter, but who used his residency to develop a theatre production in the galleries with area teens. So this was an example of an artist working with the community in a very, very sustained ways over a year's time to get these kids ready for their production. Jeff Smith, another Ohio State legend cartoonist that has gone on to international fame and is now working on his first feature film for Warner Brothers.

That brings us to our family programs. The fact is while the Wexner Center is located here on the University campus, we really see ourselves as a community asset, so whether it is a family film festival or a children's international performance festival, we really seek to be one of those places where Ohio State and the Columbus community can come together. This is one of our favorite occasions, during the summer we do outdoor film screenings. One of the few times when I think that we can say that plaza is really utilized to its full extent and of course someday as the master planning proceeds, we hope that will be an even more welcoming environment.

The Wexner Prize, I think many of you are aware of the fact that roughly once a year the Wexner Center, through its International Artists Advisory Council, recommends to our Board of Trustees a prize recipient who is illustrious in his or her own field and who has also been profoundly influential across the fields of artistic enterprise. The first prize awarded many years ago, before I was at the Wexner Center, to theatre impresario Peter Brook. The second prize, awarded jointly actually to composer John Cage who you see here and his longtime collaborator Merce Cunningham, who unfortunately did just pass away last year. Bruce Nauman a stellar figure on the international visual arts scene, Yvonne Rainer who began her career as a choreographer and then became an independent film maker. Martin Schooresese, I think many of you will remember his visit to campus which was quite extraordinary. There is Marty accepting the prize, or wielding the hammer as it were. Gerhard Richter now among the leading painters in the world today, based in Germany. Louise Bourgeois, at 98 years old still working, still making art, and that was quite an extraordinary moment. Bob Rauschenberg, of course, a lion of the abstract expressionist movement moving into pop, and unfortunately passed away just last year as well. Renzo Piano, one of the illustrious architects working in the world today. William Forsythe, a choreographer, American born based in Europe for the past many years, and I will come back to a project that he subsequently engaged in with Ohio State students across multiple disciplines. Issey Miyake, design as I mentioned is a part of the Wexner Center's portfolio, and Issey is certainly much more than a fashion designer. Bill T. Jones, I know that many of you have had occasion to see Bill T. in performance at the Wex over the years, the fact is, he has been in residence on a few occasions working with students in the dance department and of course has gone on to his own illustrious career, both off Broadway and on. And our most recent recipient, Spike Lee who's films of course has really chronicled the African American experience in the United States over the past thirty or so years. These are always wonderful occasions in which we can bring the best and brightest talents to this community.

Speaking of best and brightest talents, that is Bill Wegman on the right. Some of you have probably seen this poster previously. Bill Wegman is of course the artist who is

most well-known for putting his beloved Weimaraner in all manner of crazy guises, costumes, what have you. And this was at the opening of his exhibition here with Frances Strickland and a host of others. I should say, for each of the Trustees, as you leave today, I hope it is not considered illegal that we are going to send you home with your own personal poster of the Ohio State, kind of insouciant Weimeraners in hoodies.

About a year and a half ago, we were very, very pleased to be able to bring an internationally regarded exhibition to the Wexner Center. Some of you, I hope, had a chance to visit during that time. I do not think the Center has ever been so vibrant. It certainly has never been so radically transformed, but as you can see it took a look at every aspect of Andy Warhol's career. From painting to drawing to film to photography to ephemera of all kinds, and was really the occasion for an extraordinary array of public events during the course of the exhibitions run. We were the only venue in the United States to have that show, and of course we really exploited the opportunity. That is John Waters on the right, irreverent film maker and kind of Warhol aficionado protégé and on the left, a member of what was Warhol's factory many years ago. We turned our gala into a kind of "Andy-Land" celebration, and of course that brings to mind the fact that our efforts like so many efforts across this campus require tremendous patronage from community leaders, as well as from national and international sponsors of our work. Here are just a few of those during the course of the Andy celebrations.

We love to remind the city that the Wexner Center is here and is an asset in their own backyard. From time to time unfurl banners like this one, or commandeer the local bus stop. The fact is, we do not want to be the best kept secret. That was my claim to fame, my only moment to have a Warhol portrait. And we have gone on since then to organize or co-organize major exhibitions like this one, the work of Luc Tuymans, that is Luc in the front, and this was a co-organization with San Francisco MOMA, it is now on view there and will go on to three other venues. This was just an example of some of the work in that show. We brought preeminent art historian T.J. Clark here to have a conversation with Luc. About 1,000 people attended that event. It was quite extraordinary, one among many examples of bringing again, renowned illustrious artists and thinkers and writers to the Wexner Center. In the case of Bill Forsythe I wanted to mention that not only was he a Wexner Prize recipient, but that visit really paved the way for an ongoing collaboration with OSU faculty members. On the left, Maria Palazzi from ACCAD and also Nora Zuniga-Shaw from the Dance Department, this is an ongoing collaboration which also manifested itself into a gallery presentation at the Wex. Bill is a natural born teacher and we hope to get him back often.

Speaking of teachers, the fact is we love the programs we engage with, with the Columbus Public Schools and with families, so this just gives you an idea of some of the array of activities that go on. When it comes to teens, we merge arts with sciences. This is from our art and environment experience, and the fact is, it is a way to sort of celebrate and introduce these kinds to the kind of larger ideas in the world. This is a recent art and environment talk, climate and culture under the auspices of our director's dialogue, and the fact is that it is a way of celebrating other aspects of the University. So you probably recognize Lonnie Thompson among the participants in that event. This was the dialogue.

Just in conclusion to encourage all of you to come and visit the Mark Bradford show, which we just opened last week. Mark is a Los Angeles based artist. That is him on the right. Just two weeks ago, we had Mark here, he was installing his exhibition and we asked him if he would do a public conversation with Columbus' own artistic legend, Aminah Robinson and it was a packed house in Mershon for that event as well. Again a way to introduce the local community to an artist with whom they might not be so familiar by virtue of pairing them with someone who is truly revered in

these parts. Alex I hope you do not mind that we thought we would show you reveling at the exhibition opening and I wanted to end with this slide. That is Mark, of course in the center, surrounded on either side by Nancy Kramer, Kelly Mooney on the left, the Chairman and President, respectively of resource interactive. A fantastic company here in Columbus. Nancy is one of our board members as well at the Wexner Center, and most importantly on this occasion, she and her colleagues at Resource made an extraordinary gift to allow us to create what is a pioneering website celebrating the artistry of Mark Bradford.

So with that, it is my pleasure now, to introduce you to David Galligan. David came to us because in anticipation of the Wexner Center's 20th Anniversary and recognizing that Ohio State was launching its own master planning exercise as well as the strategic planning that is going on, on campus, and the campaign planning, that it would be the perfect opportunity for the Wexner Center to take a pretty rigorous look at itself. See where we have been, where we are, and where we should be setting our sights. So I am now delighted to turn over the microphone to David Galligan.

Mr. Galligan:

Thank you very much Sherri. It is my pleasure to be here, Sherri mentioned at the beginning of her presentation that I was, for many years, for 17 years in fact, the Chief Operating Officer of Walker Arts Center in Minneapolis, and in fact, at the time when the Wexner was just launching, I sat in my chair at the Walker, and watched several of our key employees, you know leave, abandon the Walker, and make the trip to Columbus, Ohio to help start this incredible institution. I have got to say it was with a lot of skepticism that I watched these two gentleman still on the staff at the Wexner Center, Chuck Helm and Bill Horrigan come here, but since both of them have distinguished themselves, nationally and internationally and been part of the team that Sherri has kept and built here and the reputation you will hear about in a moment that has been formed over these years was astounding to me 20 years later to have the pleasure and the privilege to come back and take a look at what has happened at the Wexner using scientific methodology, using the statistics that are available to us in the museum world, which I will expose you to. Then I did a confidential survey of 16 or 18 museum directors, contemporary art museum directors around the country and the world, asking them in half hour conversations, quite on the QT, quite on the down-low what they really think of the Wexner Center and I thought that was an amazing commission to have from the staff and the Board of the Wexner. In fact to look antiseptically at the numbers and to look antiseptically at the peer evaluations. So that is what you have in store for you here, focusing first on the quantitative, the numbers, the ways in which the Wexner Center compares to a peer universe that we selected as being most relevant. There are two of these universes that we were concerned with. One is the Wexner scene against other university based museums or art centers, and the other against contemporary museums that are free standing institutions not affiliated with the University, such as for example, the Walker Arts Center.

These statistics all come from the association of art museum directors, they are gathered annually, they are a certain kind of bible in the field. Those numbers have become very refined and very good benchmarks these days. I was addicted to them years ago at the Walker. So for example, just to focus on these two universes, at the top of these slides, you will always see the university museum and gallery comparisons and at the bottom you will always see the free standing contemporary museums. The Wexner always appears in purple, and you will see these are not just any institutions with which we are comparing the Wexner, these are the most close analogs, in terms of program, footnote on that in a minute, but it is Harvard and Yale and Princeton, and it is the Walker, it's the Whitney in New York, it's the San Francisco Museum of Modern Art, these are no slouches in the art museum world.

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The one footnote here is there is no real comparable institution. There is no real peer of the Wexner Center. I will explain why, but just to note that, that distinction, the fact that there is no other like the Wexner is an incredible opportunity for the institution, greatly exploited by the institution to date, and something to move forward with in the future.

The reason there is no comparable institution is because there is no other fully multidisciplinary arts center, especially in the university affiliated institutions, but even when you look at the other universe and you think of the Walker Arts Center, Sherri mentioned while the Walker is a close analog, it is, but the Walker has a permanent collection, which the Wexner does not. The Walker for that reason and others is more heavily weighted toward the visual arts. The Wexner is fully integrated, meaning that there is no priority, there is no pecking order amongst the disciplines, whether it be film, performing arts, new media, visual art. It is a distinguishing feature that makes all these comparisons somewhat difficult but also makes the Wexner Center a standout.

So you see that the Wexner Center, amongst the university affiliated institution is middle to top in terms of its size and in fact if you were to add the couple of million dollars that come to the Wexner in indirect support from OSU, it would grow up even further in the rankings. So this is in a short period of time, 20 years, one of the most important in terms of size of institution, amongst the university galleries, it is in the lower half when you look at free standing institutions.

The other comparison that you will see here, right under the Wexner for example in the lower part of the slide, you will see the Columbus Museum of Art. The Columbus Museum of Art is not programmatically anything like the Wexner or these other institutions, but we wanted to include it as a local benchmark for you so you understand the relative size of Columbus, of this encyclopedic museum, much more broadly focused in its program than the Wexner, and how that institution compares in these various ways we will discuss.

This is an astounding slide. Amongst university museums by a long shot, the Wexner has the greatest attendance. Now again, the fact that it is sui generis, there is no other museum like it that is university affiliated is important here because this counts film, performing arts, new media, it is not just exhibitions, and of course those are tremendous draws, programmatically.

Ms. Geldin:

Of course I can't help but from time to time count those 100,000 people streaming across campus on their way to the football stadium. No I am just kidding, but some of them do in fact visit the Wexner Center on their way to the game.

Mr. Galligan:

Well she would if she could, but there are substantial controls on her ability to do that.

The other thing I will point out, when you looked at the lower box, you will see major, major metropolitan areas here, Los Angeles, Houston, San Diego, San Francisco. These are very good numbers given the population of Columbus.

Another way in which the Wexner is on the top end is in its square footage. A footnote here is that 75,000 of that 175,000 gross square feet is attributable or allocated to the Wexner, by OSU related to Mershon, but you can also see, even if you take away the 75,000 it still is a bigger museum in square footage, although it

falls quite a bit in relation to contemporary free standing museums, it still is one of the bigger museums that is university affiliated.

This is a very important statistic for all those fantastic slides that Sherri was showing you about Warhol and the Mark Bradford show and you know the many, many high profile exhibitions that the Wexner has brought here, it does so out of a shoebox. This is a very small allocation, the building has two exhibitions, 12,000 square feet is really hardly anything. It certainly does not compare favorably with the other institutions in terms of square footage that are university affiliated then of course when you go into the broader marketplace, it is really a low number. However, you will see even though the square footage is low, you will see the Wexner Center making a larger relative investment monetarily in those exhibitions, one of the reasons, of course, is that every exhibition at the Wexner is a temporary exhibition. There is no permanent collection, and that skews this comparison because other institutions are using their permanent collection and therefore spending less relatively on temporary exhibitions, but none the less, it is fair to say that the Wexner's ambition in programmatic terms into visual arts, has been great. You do not put on a Warhol show for pennies, it is a very expensive proposition and it pays off in community attachment and involvement and also reputation as you will see in a moment.

This also is an extraordinarily telling slide. The priority that the institution places on education and of course this is related to education of undergraduates and graduate students on campus, but it also is reflective of the institutions outreach into the community and the importance of the Wexner to the community. Ranking number one amongst all these fantastic university affiliated museums and with a respectable kind of showing in the middle related to the free standing institutions.

Turning now to sources of support. One of the amazing things is that the Wexner has been able to pull all this off, with a very small endowment. You know you see these other much older institutions, that is a theme we will come back to in a moment, with huge endowments that are throwing off huge annual support to the institutions, and the Wexner's endowment I think is in the \$10 million range, so it figures in the lower part of these comparison universes in both of these categories. However one of the reasons why the Wexner is pulling off this amazing feat is its private support. To find yourself at almost the top of the heat, just a few hundred thousand dollars out of the Harvard striking distance on this measure is truly remarkable. An element of this is The Limited campaign which is a very unusual device used over many years to help fund the Wexner Center through The Limited vendor relationships. That is a component of the success, but for example to turn just to that number itself, corporate contributions, so here you are seeing the Wexner Center ranking number one. The Limited campaign contributions to the Wexner Center in this year were about \$2 million. If you subtract \$2 million from \$2.4 million, you still have \$400,000 which is still in the number one position amongst university museums and galleries. That is an incredible accomplishment. And still even in relation to the larger free standing museums, the numbers are very good in terms of the private support that the Wexner has been able to attract over the years.

This is just one slide I wanted to give you as a benchmark. If you look at the expense side and look at operating expenses and administrative expenses, where does the Wexner Center fall, and I would say it falls in the middle of the pack. It is amazing what the Wexner Center is able to pull off with the resources available.

This is one of the more astounding slides in the whole packet. Just letting you know when was it these institutions were founded against which we are comparing ourselves after only 20 years. Well hundreds of years ago is the answer to that question, or decades ago. It just is a miracle, it's a miraculous thing that the institution has the profile it does today, given it has been around for 20 years only.

So now what I am going to do is turn to these interviews with 16 directors. These are the head honchos of these institutions, and you will see, again that these are not institutions of no import. This is Harvard and it is Yale, and in the middle there you will see the international institutions that I talked on the phone with. I am asking, you know I had a half an hour with each of these individuals. It was in complete confidence; Sherri does not know the names of the individuals who made various comments, or the board of directors, because I was sworn to protect those confidences. I found it amazing, we asked 18 people to participate, 18 institutions, 16 did gladly, and the conversations were extremely candid. It would be like the dean of the law school at Ohio State, commissioning a study to ask 20 other law school deans around the country, privately in all confidence against several benchmarks, how do we compare. So this was a great adventure and risk frankly to take. These interviews were fascinating. So you are going to see these quotes, and I have got to tell you, I was the person who was listening to all these people talk, my job was to fairly report. There were comments made about challenges that the institution faces, etc., but the reviews from this peer group were simply outstanding. So these are some of the themes, you know when you say Wexner Center, what do people say? Well it is one of the foremost interdisciplinary contemporary arts museums in the US, a bright spot in the mid-US, this distinctive feature that there is no hierarchy that disciplines are presented on equal footing, very much admired. Also, the connection with Ohio State not all these people you would imagine would understand necessarily that the Wexner Center is part of Ohio State, they did in fact understand that full well, they admired it, they felt it was a key ingredient for the Wexner's success because its affiliation with an academic institution that permits risk taking and experiment was part of its DNA.

Two things the Wexner Center did out of the box that was incredibly smart: 1.) commission Peter Eisenman to build the building. This is signature architecture; it puts central Ohio on the international map in an instant, 2.) Sherri mentioned the Prize winners, those names she read are of national and international importance. The fact that they have this affiliation with the Wexner, have been here, all those hundreds of people who come every year to those awards ceremonies has meant a lot to the reputational capital of the Wexner Center and to Ohio State.

The exhibitions, I am going to go through the various programs now and the reviews that came back for exhibitions and film and performing arts, you will see a lot of comment about how things happening at the Wexner Center are happening here first and better than they happen in New York and elsewhere. This last quote, I always smile when I read it because this director, this quote went on, it had to be pared here, but he was so jealous, he was just oozing admiration on the one hand, but just if I could have had that show, I would have done anything to get that show. It came only to the Wexner Center; it went nowhere else in the United States.

Performing arts and media arts similarly well understood and reputationally at the top of their game, you know comparisons with MOMA and Sundance and Berkeley you know being less than what happens at the Wexner Center. Sherri mentioned the commissioning of artists at the Wexner Center. People know that the Center is engaged in the making of art, the commissioning of art, that began as very distinctive and again artists who come here, come here first and you later hear about them elsewhere.

It is an institution that partners with museums around the country and the world. Those partnerships are a direct result of the profile that its director and its senior curators like Chuck Helm and Bill Horrigan who I mentioned just a moment ago. The profile of the Wexner Center is distinct, these are institutions that are all wonderful, but the fact that there is parity amongst the disciplines is widely known and respected and the association with the University also very important. Here I asked them if you had to grade the overall quality, what would that be, and here is an

instance where there was one person amongst the 16 who said “well, I would give them a B+,” that was the lowest grade the Wexner Center received. These are qualities admired as being the highest quality in national and international circles by those standards.

As to the peers, the only peers that I would consistently hear about would be the Museum of Modern Art. Well the Museum of Modern Art is a peer of a type but it is an institution with a \$75 million operating budget. The Whitney, also in New York, a huge institution, San Francisco MOMA, a much bigger institution, LA MoCA, the Walker. You will notice here that the Museum of Contemporary Art in Chicago is not mentioned. This group of people do not feel that the program at MCA Chicago is as good as what you have here.

Constant reference to the fact that this is all happening in central Ohio, which is off the beaten track. Some comments on what is the strength of the institution, the last one I think will resonate in this room particularly, this gentleman making a comment about so many of these museums have so much more money than the Wexner Center, and they do not do things with it that are as interesting, things that the Wexner Center is going on much less money. Bang for the buck, often commented on. The lab environment and the way the Wex is able to leverage the other departments and resources on campus. This one of course, you know, is fly over land, and gosh we are not going to think quickly of going to Columbus with our exhibitions, we are going to think bi-coastally or we will even think about Chicago. Tremendous competition for talent. This is an international marketplace for talent not only in the not for profit sector from other museums, but from the gallery world. The people Sherri has here and has had over the years are making a big decision and a commitment to come to Columbus.

So in conclusion, this extraordinary story that after just 20 years and in spite of this geography, the Wexner Center is clearly in the first rank of US university affiliated museums and widely perceived as being on the short list of leading US contemporary art institutions. The Wexner Center is a distinctive brand, an outside reputation, mind share way beyond its years and impact way beyond its years in the contemporary arts. The reason this happened is because of the nexus, the partnership that has existed here for 20 years between a great public university, the corporate and private sector, the artistic program, the leadership of the founder and the president of the university at that time and still today. The fact that that team of years ago is still in place today is remarkable and really says everything about why this has come to be. There has been a steady hand that the rudder here, and this is the thing that most portends a wonderful future. This kind of thing does not happen elsewhere where there is often a revolving door, there are other institutions out there like my alma mater, Stanford, that is not known for its arts and humanities, it is a techie place, they let me in on some sort of affirmative action program, but today just by way of contrary example, Stanford is trying to go from ground zero, from scratch and build an arts profile and program. They are allocating \$200 million of their current campaign to do so but they do not have a Wexner Center for the Arts on campus to leverage in the way you do.

So I think, in just my final thoughts, the Wexner Center is distinguishing, it is a distinguishing aspect of Ohio State and Central Ohio and Columbus. It is levergerable; it is brandable in an association with other of the areas attractions. A way to think of it as being equally important to investments that you make in medicine and law and football. So I think it is an excellent institution, preeminence is a reasonable stretch goal in this field and it has been my pleasure to work with the staff and the board of the institution to discover these facts and bring them to light, so thank you.

(See Appendix XXXVI for background information, page 738.)

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Mr. Wexner:

This was a long presentation and we have had a long day or so. Are there any questions or comments before we move on?

Sincerely appreciated, thank you.

President Gee:

Thank both of you, we really do appreciate it.

PRESIDENT'S REPORT

President Gee:

Well it is my turn. First of all let me start by sharing some exciting news, the University as you all know, is the American home to the Royal Shakespeare Company and as you now well know, they also are going to be bringing their performances to the Lincoln Center Festival in 2011, and they have just named their new theatre, the Thrust Theatre of which they will be doing all of their work, and I am going to hold it, can you read what this says? It says the Scarlet and Gray Theatre.

This is a great partnership, we just had the company here, their artistic director, their President, Lady Sainsbury, it has been a fabulous opportunity for us, and we are taking full advantage of it.

I want to take a moment to thank a couple people. First I want to sing the praises of Jo Ann Davidson. She is unable to be with us, but I hope she can hear me, I will sing fortissimo. Jo Ann is a member of our Board who will be leaving the Board at the end of her term which is this year, and in this instance though, she really provided fabulous leadership for the overwhelming passage of State Issue 1 – The Third Frontier. With that the renewal of Third Frontier, it really tells the world that Ohio is determined to lead in this country's knowledge economy. So I am grateful to her but I am grateful to every member of this Board for their good work and for everyone out there. I see my faculty, colleagues and others because we all work very hard. So she is leaving on a high note.

We have two other Trustees leaving, first of all, right next to me is John Ong, Ambassador Ong as you all know, has given unprecedented service to this University from the very beginning of his tenure as a student. He has an unparalleled dedication to the academic mission. John as a corporate leader in this country, one would think of him in that vein, but John is by inclination a true academic, so we are honored that he has served on our Board, and he has provided unmatched professional experience to all of us.

I am very sorry to be losing Jason Marion. Jason you are down there on the other end. Jason will graduate soon with my name on his diploma and I will cherish that. Jason has been a unique member of our Board because he has a quality of going to the core and to it in a way that I think provides us all insight into the value of students and students in their views of the world. So I really do appreciate Jason being here.

I want to note a few other highlights from the past few months. I was honored to testify before Congress with Jeff Wadsworth, who is the president of Battelle, about the Metro School. Many of you may or may not know, but the Metro School has been designated by the Gates Foundation as the finest school of its kind in this country.

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That is the reason we were there, to make that presentation. Its first class will graduate next month and I am looking forward to speaking at the ceremony.

We have strengthened our relationship with our Alumni Association who is housed in this building and that is being finalized as we speak. Linda Kass, our Board member chairs our implementation committee and is doing a terrific job.

I want to note David Horn, David will you raise your hand there. David, stand up, come on David stand up. David has joined our Board's Academic Affairs and Student Life Committee, Professor Horn, by the way is a very distinguished scholar on this campus. He lives in the comparative studies department and in addition he has exceptional record of leadership with faculty governance. David we are really appreciative of your take on that chore.

In academic life, spring awards are abounding and I love to do this one thing. I go out secretly and find faculty in their rooms, sort of like your visit from the SPHINX folks, and we will walk in and give them an apple and tell them that they have been designated as one of our exceptional scholars or teachers or leaders. We have 19 of them this year and so their work is being truly recognized. I hope the Board will have the chance to see some of their profiles.

In the past couple of months the *New York Times* has featured the Wexner Center as we have just heard, Short North and Gallery Hop. Also featured were the work of several of our faculty stars, Janice Kiecolt-Glaser and Ron Glaser, who are doing this research on couples and the benefits of strong personal relationships and their affect on the immune response, and that has been widely recognized.

Campus Partners received a national award from the American Planning Association for collaboration to revitalizing our Weiland Park neighborhood. Our stock continues to rise in rankings by U.S. News and World Report, I do not believe in them, but I increasingly believe in them as I always say. The magazine released the assessments of our graduate program as we continue to spring forward. The University has 11 programs now ranked in the top 10 nationally. That is quite extraordinary.

Earlier this week, participated in the 15th annual Denman Undergraduate Research Forum. This is now, I think, the largest research forum for undergraduates in the country and it is one of my favorite events. Five hundred and fifty students, 350 judges, research on everything from the depth of magma chambers in Hawaiian volcanoes to athleticism in European dance training.

By the way, I just have a news flash, the Buckeyes won the spring game, I want you to know that. With some 65,223 fans, it seems like September is just too far to wait. I will just have to make this as aside, I have seen all the polls and our football team is a consensus #2 team coming in, so that is a little frightening, but nonetheless we are there. I think that we will look forward to a great season.

Finally I want to note that we have opened two new facilities on campus; our new Student Academic Services Building which streamlines much of our students' contact for financial aid, registration and support services. One stop shopping, finally.

A month ago 1,200 students, faculty, staff, alumni and friends joined all of us in the Archie Griffin Ballroom to officially christen the new Ohio Union. It is a great facility recognizing the fact that we were the nation's first public university to offer a student union more than a century ago. It is the newest, it's the biggest, it's the best. It is a fabulous facility. Since opening, the Union has hosted everything from a memorial service to the United States Supreme Court Chief Justice in the 6th Circuit, who were

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here last week to fashions shows. So to celebrate the new building, our students devised one of the cleverest public displays I have ever witnessed. For any cave-dwellers in ear-shot, the students created a flash mob in the Ohio Union. Now this was terrific planning and execution, it is the hottest video on YouTube. Our communications staff by the way ran with the ball and the story has been picked up by more than 375 media outlets. Our students' creativity and spirit brought the best press money cannot buy. We cannot buy what that meant to us. I, by the way, cannot get enough of the video so I wanted to take this opportunity to show it again. Here we go everyone, could we show this thing.

OSU FLASH MOB [VIDEO]

Okay, other than that doofus on the end, everything that I am talking about, of course, Brutus. Come here, would the three of you stand up. I want to introduce these three young people here. On the left is Tracy Stuck, who is our Assistant Vice President and Director of the Union. Has done a fabulous job. That Union represents every bit of her life blood for the last 4-5 years. Next is Jordan Davis. Jordan was the instigator of the flash mob, and she also did a little bit of the choreography, and next to her is Luc Nutter, who is going to be a very famous film director because he was the one who did all the filming. So, would you give them a round of applause?

Anyway, thank you guys. Do you want to say anything? Just say thanks.

That ends my report Mr. Chairman.

Mr. Wexner:

I think this has a future, and it might be like Script Ohio.

Dr. Cloyd:

An editorial comment related to the STEM School. To me this is another example of what a great University this is in stepping forward to meet an important societal need, and it is easy, I think, to move quickly past it. A few years ago there was a very sobering report issued by the National Academy of Sciences, *Rising Above the Gathering Storm*. It was a very sobering report because it outlined how far behind the United States was falling in science, technology, engineering and math, and when you think of a globally competitive marketplace and the importance of innovation, really highlighted for many of us the fact that the economic leadership in the wonderful country we have had is not an entitlement, it is something we have got to continue to earn. In that regard, when you see statistics that show the United States way behind others in these fields, and falling further behind in the education, it just created a crying need for schools that could interest young people in science, technology, engineering and math, and not only interest them, properly prepare them. The fact that Ohio State and Battelle and I think we have to give great kudos to our friends at Battelle for what they have done in this area, but what this University has done, the administration and the faculty of this University not only creating a wonderful school, but also doing the pioneering work, which will be a journey on how do you continually prepare teachers, so that they can create the environment for students to excel in science and technology, and math. I think this is a real landmark accomplishment for Ohio State and I just really compliment and thank everyone on the administration and faculty here who have brought this leadership and also again our friends at Battelle who have been key leaders on this.

Mr. Wexner:

I am really glad you highlighted that Gil. That is deserving and it is appropriate that we recognize that kind of excellence and contribution.

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Any other good and welfare remarks? They seem to be flowing today.

Let's now switch to Committee reports and begin with the Committee on Trusteeship, then Audit, Medicine, Development, Academic Affairs, Fiscal Affairs and Agricultural Affairs; so we will start with Trusteeship, Alex.

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COMMITTEE REPORTS

Mr. Shumate:

Thank you Mr. Chairman. We met as a Committee yesterday afternoon and as always a very robust and thoughtful discussion on important issues of governance. First we looked at the Trustee profile. As you know we constantly update our profile because it is a document that we use as a base document when we are recommending possible appointments to our Committees as well as positions such as Charter Trustees. And it is an inventory of the expertise, the skills, and the experiences of our Board members. As President Gee outlined, two of our Board members terms will be ending, three actually with Jason's term ending as well, and the Governor will be appointing new Trustees, so we will update the skills analysis because we want to use that as the foundation for our evaluation and recommendations of our Charter Trustees, to make sure that we have the skill sets, the experiences in place to help us with our strategic goals and objectives on behalf of the University.

Secondly, we looked at our Committee and work group structure. We have just passed out to each of our Trustees two documents. Again in the spirit of the strategic and the policy focus of the Board, we are constantly evaluating our Committees and work groups to make sure that they are aligned with the present needs of our Board, based on the strategies, goals and objectives. This afternoon we have two recommendations that in fact reflect recent developments in the strategic focus of the University. First is the recommendation of the creation of an Advancement Committee. As President Gee pointed out, Linda Kass has done an excellent job working with a work group in Steering Committee in furthering the recent combination of the Alumni Association with the University, and at this point in time as we look at our Committee structure, we are recommending that to further the integration as well as to move to the level of governance that's appropriate for this important issue, that we create an Advancement Committee. Again a Board level Committee that will be focused as the document in front of you reflects on, policy and strategy relating not only to alumni relations but to development, communications and marketing. This is a very important Committee and the Committee would recommend wholeheartedly that you adopt this language to establish and create the Advancement Committee along with the membership, which would be five members of the Board of Trustees, two members of the Alumni Association governing board, and two members of the University Foundation Board. Let me pause there to see if there are any questions or comments from other members.

In addition, Mr. Chairman, we would like to recommend in the spirit of reorganizing our Committees, the creation of the Investment Advisory Group. Since the Development and the Investment Committee will be merged into the Advancement Committee, we believe in the area of investments, and we have consulted with our vice president and chief investment officer, that it is important to create a work group which would be an advisory group, to the vice president and chief investment officer of the University and the Office of Investments, and there is a detailing in the document before you of the focus of that advisory group. The group will be advisory and the membership that is recommended is two members of the Board of Trustees,

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and non-trustee members with expertise in the field. This Committee and the advisory group would serve with three year renewable terms, and we are actually bringing this back for a vote in June. This is for informational purposes and discussion. As I indicated we had a very robust discussion of these two recommendations, but the sense of the Committee is to recommend adoption by the Board. Any questions?

And finally, we are continuing to work on the document and instrument for our Board self-evaluation. Again in the spirit of good governance, principles and practices, we will be engaging in a Board self-evaluation process and bringing that document back to the Board for analysis review in June.

That completes my report, thank you.

Mr. Wexner:

Thank you. Bob, Audit please.

Mr. Schottenstein:

The Audit Committee met twice since our last meeting. First on April 15, and unlike our regular meetings, the April 15 meeting was devoted exclusively to our Affiliated Entities Policy. Review and oversight of select affiliated entities. By way of background some of you will recall that a number of years ago we had a separate standing Board Committee on affiliated entities and the sole purpose of that Committee was to review and monitor the activities of the Universities various affiliated entities. For a number of governance related reasons, that separate affiliated entities committee was eliminated and all of the review monitoring and oversight responsibilities were delegated to the Audit and Compliance Committee. At that time, the University, through the Office of the General Counsel adopted policies and guidelines for affiliated entity review and those policies were approved by this Board. During our meeting on the 15th, we reviewed and discussed those policies again, making certain we remain comfortable with the what and the why regarding the policies themselves, and the need for the benefit of, and the manner of monitoring affiliates. At the April 15 meeting several other things that we did do, involved approving proposed amendments to the documents governing the Pelotonia affiliated entity. Campus Partners provided a financial report detailing their current operating condition along with their five year business plan. We also discussed the possible establishment of three new affiliates. In connection with that discussion, and let me mention first also that the affiliates that we discussed at the April 15 meeting, which we will be bringing to the Board today, were the BioOhio Research Park, the P4 Medicine Institute and China Gateway LLC. At the April 15 meeting in discussing these new affiliates, we reminded ourselves of the various guidelines which I will just take a moment to review with all of you. One, that the proposed affiliate must demonstrate a mission that promotes, sponsors or compliments the mission of the University, they must submit a five year business plan that demonstrates proper stewardship, there must be a senior university official designated by the President to coordinate the operations of the affiliate, there must be a detailed plan for governance of the affiliate. One of the most significant items is a memorandum of agreement, which is really sort of the roadmap or rules that govern why the affiliate is being created, what the business purpose of the affiliate is and detailing the relationship between the business of the affiliate and the University. In each case we reviewed those items as it relates to the three proposed affiliates.

Then yesterday the Audit and Compliance Committee also met and at that meeting we had a compliance report on athletics, and also a compliance report on research, both of which were very favorably received. Deloitte and Touche are the external auditors for the University, reviewed their audit plan for fiscal year 2010. We

reviewed the results of the peer review of our internal audit department. Every five years as part of the operation of our internal audit function, our own internal audit department is reviewed by outsiders. In this case the chief internal auditors from Michigan State University, University of Cincinnati and the University of Michigan, came to campus, spent some time here, interviewed a number of people, reviewed the processes, procedures, guidelines and methodology by which we undertake this function and I am happy to report, and I think all the members of the Committee would endorse strongly, the results of the peer review and that is that they were very much commended of the operation of that department, which is led by Kevin Patton. I think Kevin is here today, and we appreciate the good work that the internal audit department does.

Yesterday we also talked about the selection process for choosing, either choosing or re-choosing a new external auditor. By state statute, every five years we must go about the process of having Request for Proposal (RFP) submitted for selecting a new external auditor. Deloitte has been the external auditor of the University for the past five years and we will over the next several months, be starting the RFP process as we select, either re-select Deloitte or select a new external auditor beginning with fiscal year 2011. As part of that process we had a very good discussion. Mr. Brass who chairs the Medical Affairs Committee participated in the discussion where we revisited the issue of whether the Medical Center should seek a separate standalone audit. Right now the Medical Center is audited as part of the roll-up of the University but if it were to receive a separate audit, the materiality thresholds would be significantly lower, recognizing ten years ago the University's budget was probably smaller than what the Medical Center's budget is alone today. We had a discussion concerning whether this represented a practice that we would want to pursue. Everyone should understand it is not because we believe that there are things going on at the Medical Center that require an audit, other than, this is just something that is good oversight. Particularly with ProjectONE and the tremendous growth and certainly the importance of the work of the Medical Center, the recommendation coming out of the Committee, which was endorsed by our Chief Financial Officer Geoff Chatas, is that, as part of the RFP process, we also seek a separate RFP on a separate audit, or include that there would be a separate audit of the Medical Center. And that is being recommended today, and there is no formal action, I believe required on that, but that is just for the Board to know that that will be happening.

Finally, as part of the consent agenda, we did approve the establishment of the three new affiliates that we reviewed at the April 15 meeting, those being BioOhio Research Park, the P4 Medicine Institute and China Gateway, we believe they met the standards that I talked about a few minutes ago and we recommend that this Board approve the establishment of those affiliated entities. That concludes my report.

Mr. Wexner:

Thank you. Questions?

Bob, do those recommendations require a vote, or just a consent?

Mr. Schottenstein:

The approval for the establishment of the affiliated entities requires approval of this Board, and that is in the consent agenda. The matters concerning the separate audit of the Medical Center, do not, at least that is my understanding.

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Mr. Wexner:

No other questions. Alan Brass.

Mr. Brass:

Yesterday the Medical Affairs Committee did meet and we had a very bold agenda to get through, but we did. In summary, first the scorecards continue to be very strong, rather to get into them because of timing, I will just tell you that both the financial scorecards, ProjectONE scorecards are meeting all of our expectations and in many cases exceeding expectations, so we are looking very good there. We had a little discussion yesterday as part of the fund development program which we will be focusing our attention on. Basically it is the \$75 million, which is part of ProjectONE. The project is moving forward, we plan on it continuing to move forward and we plan on making sure that we are monitoring the fund development part of that program very carefully.

The next thing I would like to mention to you, and something that in fact is very important. It has been a year in the making, it is not here for approval today, but that is the integration of the Ohio State University's Physician Practice Plans, into our University, and into the health system in its totality. This is a very complex project; it has been worked on very diligently by many, many people. I think we are down to the final couple of issues I expect this to be brought forward at the next Board meeting. I believe this will be something under healthcare reform that will allow us to excel as an academic medical center that also has a medical system as part of that university. When you think of global billing, when you think of quality and safety, when you think of retention, and I could go on and on. This is a great move for the University. I have to compliment the faculty; they have been absolutely wonderful trying to work through this. We are down to one issue and that is the pension integration. Of course that is important to each of them and their families, but I think we have just about worked that through as well. So compliments to all that have been part of that.

ProjectONE, in summary, to date, we have authorized \$277 million of construction against the \$988 million project. The largest project this University has ever undertaken and one of the largest medical projects in the country taking place today. In June we will be requesting approval for another \$297 million that will take us into technology acquisition, steel acquisition and the foundations. That is an important thing coming up at us.

I have asked Dr. Gabbe to do two things today, one is to share with you a thirty second clip, it does pale in comparison to our dancing, but if in fact this little 30 second presentation is true, we will be on time and on budget with this project, which is our goal set. In fact maybe even under budget. In addition to P4 that Bobby Schottenstein just mentioned to you. It is here for approval today, the Medical Affairs Committee also approved this yesterday. The importance of P4 as a change element is going to be unbelievable as it relates to the future of medicine. So I asked Steve to just say a few words about that. So Steve, could we dim the lights.

[VIDEO PRESENTATION]

Dr. Gabbe:

This animation has been prepared by Turner Bovis our construction manager firm, and what is orange is new. On the orange you can see the electrophysiology labs and building on top of Prior, you can see that the Means Hall sight is now gone, and the building is going to start. We are going to begin by constructing the elevator cores and the steel going up, you see the two construction cranes as the floors are

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built out. First the pavilion and then the critical care floors and then the James Cancer and Solove Research Institute floors, topping off about March of 2012 you see the green roofs, we are looking of course north to south, these will be actual green roofs on the north side of the hospital, there will be some on the south side as well. The yellow designates the completion of the interior floors. With the completion date being October 2013. That is accelerated six to eight months as a result, thank goodness of the construction reform legislation.

I also want to invite everyone here to the groundbreaking for ProjectONE which is going to be at 3:00 pm on Friday, June 18, at the time of the next Board meeting, so we look forward to having you there.

Just a brief comment about P4 Medicine Institute, the Board of Trustees approved, the Center for Personalized Healthcare in 2005, so we have been working hard in this area for a number of years. It is part of our mission statement to improve people's lives through personalized healthcare, which emphasizes prevention and wellness around an individual's lifestyle, environment and genetic composition. Clay Marsh is our vice dean for research and the director of the Center for Personalized Healthcare at this time, and we have a unique opportunity to partner with the Institute for Systems Biology in Seattle, led by Dr. Lee Hood, one of the most prominent scientists in this field worldwide with their unique development of technologies that can be applied to medicine that is predictive, preventive, participatory and personalized. We are the only academic and clinical partner for the new P4 Medicine Institute and that places us in a very unique position to transform healthcare not only on our own campus but throughout Ohio, and we hope the nation. This is a very special opportunity for us.

President Gee:

Because of the fact that I asked Dr. Hood, I know his reputation, he is a Lasker Award winner, one of the leading scientists in this country. I said not with any agenda, I just said, how in the world did you finally settle on Ohio State in terms of this partnership and he noted, and I had not realized that he had been a department chair at the University of Washington with Dr. Gabbe, he said he felt that the quality of our leadership here and the commitment of this University to this new facility made us almost uniquely positioned for this P4. This did not just happen, this was out of good work on a lot of peoples parts, and thanks to Dr. Gabbe and his leadership in that regard.

Mr. Brass:

I will tell you the academic medical centers across this country that wanted this program, including the university just north of us. Everybody rolled out everything to try and get this. Lee Hood is funded at \$100 million to get this up off the ground already. I do think it will be transformational, using a word we used this morning, as it relates to the future of medicine, and here we are one of the founding members, academically with that program, and Dr. Gabbe and Dr. Marsh will be two of the four board members on that new program. So congratulations to all, it is an important program here.

The next thing I would like to highlight quickly is the fact that we saw the latest draft of the ambulatory care program, the outpatient care program for the medical center. Normally I would not highlight that other than the fact that the magnitude of this program is getting very large. Right now we are currently seeing an excess of 100,000 patients a month, and it is scheduled to go to 200,000. That is in satellite programs, which is on the main campus, it is part of ProjectONE, and we are putting a lot of emphasis working with McKinsey on that very carefully to make sure we have the strategies and the priorities set correctly.

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I would like to highlight that on the consent agenda today we have two bylaw changes. Those are cleaning up all the bylaws as it relates to the introduction of a Medical Center, changing chairman titles to chief titles, making sure that in fact it requires Board, in the case of the James Cancer Center, requiring board certified physicians as members of the staff and so on. You will see that on your consent agenda. The last thing I had was something Bobby highlighted already and that was we are going to do a separate audit and especially with healthcare reform and ProjectONE and the growth of the Medical Center, this is the right thing to do. We do not have a problem, this is to improve and I think we are making the right decision. That completes my report Mr. Chairman.

Mr. Wexner:

Thank you very much. Questions?

Wally.

Mr. O'Dell:

Thank you Mr. Chairman. The Development and Investment Committee met yesterday afternoon. First, Mr. Peter Weiler reported to the Committee on fiscal year 2010 fundraising activity. Through March total activity was \$185.4 million, down about 15% compared to the prior year. Cash and security gifts are up slightly by 2% at \$55.2 million. Due to the environment this year, new pledges are well below last year. Conversely planned giving, where we focus much attention and effort, is up 6% and we expect even more success in this area going forward. The fundraising team is having success in several significant areas. Total donors are up, which shows growth in our base. Through March, 106,796 individuals or organizations have donated to Ohio State, roughly 20,000 donors over this time last year. We are successfully closing gifts of \$5 million and up. Through March, we closed four at that level and we have at least four additional ones we hope to close by June 30. We are doing well with gifts of \$1 million and up. Through March we closed 15 and momentum is building as we continue to plan for the campaign.

Our fundraisers are seeing more people and soliciting more people, feeding the pipeline, which will drive our numbers for next year and beyond. The focus now is pushing to close significant gifts this year. Currently there are 433 proposals open, totaling \$227 million, some of which will close this year. We are seeing great momentum with Students First Students Now. Through March, \$62.3 million has been raised for student support, which is 62% of the \$100 million goal with only 50% of the time elapsed. Since the Students First initiative started in January 2009, we have created 316 new scholarships, fellowships and student support funds at this University, including 22 new endowed scholarships being established at this Board Meeting.

Peter also reported on ProjectONE fundraising progress. With the Board's approval of the project, new collateral material has been developed, naming opportunities identified, and the fundraising staff is very active with almost \$30 million in new proposals outstanding. They remain very confident. Also Mr. Bill Mountcastle starts next week as the new associate vice president for Medical Center Development, and we look forward to his arrival.

In summary, the strategic focus of development is the building of our base of donors, targeting principle gifts and developing our resources where we will get the highest return. The Development report was accepted, and is item number 19 on the consent agenda.

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Following Mr. Weiler's report, Mr. Jonathan Hook was asked to provide an update on the progress of the long-term investment portfolio. The last 12 months to March 30, 2010 have been strong. Diversified investment returns of nearly 30% off the bottom of the markets early in the previous year. Good performance has been seen across many asset classes and equities to debt the hedge funds. The economy is now expanding and some job growth finally is occurring. Housing markets look to be following suit with some minor strengthening as well. Even with these positive signs, there are more negatives to address with the global debt problems including in the Euro zone, changing tax policy, and easy year over year comparables ending for corporations. Fiscal year 2010 results are up 18.5% through March with results from April expected to continue the positive trend. Performance against the portfolio benchmark is up nearly 300 basis points through the nine month, showing great improvement over the prior year. As a result of the returns, the long term investment portfolio totals have moved back in excess of \$1.9 billion. The balance of 2010, the plans are to reduce our portfolio's equity exposure a bit more to prepare for an increasingly volatile environment. Those dollars will be redeployed in the areas that are lower risk and are into more inflation protecting investments such as commodities and energy. Following the update on the portfolio, discussion ensued over a review of the investment policy, and the first reading of two perspective changes to be voted on at the next Board meeting.

The first perspective change discussed was to adjust two benchmarks to provide a better more appropriate fit for portfolio evaluation. If they are approved, they will become effective July 1, with the new fiscal year. The second perspective change related to making the language across several sections of the policy consistent. In certain places the policy allows the CIO and the CFO to take actions, and in other places it allows one or the other to take action. The request would be to make all sections consistent, where either could take the necessary actions. Lastly one small section, applicable to fiscal year 2009 only, would be removed from the policy due to the passage of time.

We ended with a question and answer session, then we adjourned.

That completes my report, Mr. Chairman.

Mr. Wexner:

Thank you, any questions?

Ambassador Ong:

Thank you Mr. Chairman. At our meeting yesterday of the Academic Affairs and Student Life Committee we first heard a presentation on campus safety from Dr. Martha Garland, acting vice president for student affairs. Dr. Garland explained to us that the University is prepared to deal with many kinds of emergencies but in her presentation she focused on situations involving disruptive or distressed individuals who could pose a danger either to themselves or indeed to others. She informed us that the University has numerous resources for dealing with such situations. Principles among these resources are the faculty and staff assistance program, which is administered by the Office of Human Resources. The counseling and consultation service, which is part of the Office of Student Life and of course the University Police.

Specially constituted teams can be assembled from among these groups to recommend solutions involving a faculty and staff member or indeed a student. Dr. Garland noted that Ohio State's structure for assisting troubled students is considered to be a national model. She then gave each of us a copy of a folder that has been distributed by the administration to all teaching staff on campus. Printed on

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the folder is information for dealing with student safety. Dr. Garland also told us that the Offices of Academic Affairs and Student Life are working to raise awareness of the role that faculty and staff play in first recognizing and then referring troubled individuals to people who can give them assistance. The Committee was favorably impressed by everything that we learned from Dr. Garland on this subject, but during Committee discussion, it was suggested that in addition to these things, the administration might want to take a look at their practices regarding background investigations for perspective staff employees.

Following that Dr. Garland turned to a discussion of the creation of a student legal services program which would provide certain limited legal services to students as they relate to student welfare or the advancement or completion of their education. The Committee had previously heard about this proposal on two occasions from Dr. Javaune Adams-Gaston and we were asked to endorse a resolution approving its establishment. We did so, and that approval is on the consent agenda.

Vice President for University Development Peter Weiler then briefed the Committee on proposed amendments to the procedures for submitting and processing requests to name physical spaces at the University and programs, and other things which have naming rights. These amendments pertain to commemorative, honorific, and administrative naming requests. The Committee voted to recommend that the Board approve these changes. Once again, that is a consent agenda item today.

Vice Provost William Brustein for Global Strategies and International Affairs next discussed the establishment of the Ohio State University China Gateway. A new affiliate in the people's Republic of China, designed to promote collaboration between Ohio State and institutions and organizations in the people's republic. Dr. Brustein had discussed the creation of the gateway at the Committee's meeting in October and Executive Vice President and Provost Joseph Alutto provided additional information on that subject in the February meeting of the Committee. The Committee in this case voted to recommend the approval of the creation of the gateway and as I have said, it as well is on the consent agenda.

Finally, the Committee received a motion to approve 9 additional items that are on the consent agenda. This was moved by the provost and the committee has reviewed those and voted to recommend the approval of all nine by the Board.

That represents my report.

Mr. Wexner:

Thank you. Any questions? Thank you then.

Bob, do you want to try to fill in for Jo Ann Davidson.

Mr. Schottenstein:

Anyone that attended yesterday's Fiscal Affairs Committee meeting knows that cannot be done, but I will try. We actually spent quite a bit of time at yesterday's meeting talking about Jo Ann and what an extraordinary leader she has been on this Board, and how much she has meant not just to the entire Board, but in particularly the Fiscal Affairs Committee. We had a fairly brief agenda, but we managed to fill up all the time. The first item was the financial update from Mr. Chatas, is Geoff back there? I thought I might ask him, our performance is sound thus far through the current fiscal year, but I thought I might ask Geoff if he would to take a minute to sort of highlight where we are.

Mr. Chatas:

Thank you Mr. Schottenstein. I reported to the Fiscal Committee yesterday that overall the financial condition of the University remains strong. We discussed enrollment, and enrollment year to date at both the Columbus and the regional campuses exceeds budget. The enrollment for the fall 2010 quarter looks strong as well. We then turned to the Health System where we discussed that financially for the first nine months of fiscal year 2010, the systems actual volumes, revenues and expenses track close to budget and cash and debt service indicators were above target at the end of March. We then discussed the state revenues and we continue to monitor state revenues for the fiscal year. In April 2010, the state tax receipts related to income tax for 2009 were down, however I did have a discussion with the manager of the state budget and the state remains optimistic that they will be able to fulfill their commitments for the remainder of the biennium. Then finally we discussed liquidity and short term investment earnings. Liquidity continues to remain strong at the University through the end of the third quarter of fiscal year 2010. Actual income from short and intermediate term investments was approximately \$6.3 million, and income for the year is projected to be \$15.4 million. That concludes my report.

Mr. Schottenstein:

Thank you Mr. Chatas. Just to conclude the items from Fiscal Affairs. The second agenda item was an update on ProjectONE from Dr. Gabbe and Jay Kasey. As Mr. Brass mentioned a few moments ago, all metrics are pointing in the right direction. We had a quarterly report on those major items against which we waive competitive bidding. That report was provided by Mr. Chatas. The Committee was satisfied that in each case it made sense. We also heard from Lynn Readey, her report on the status of major quarterly construction projects. Whether they are on time and on budget and the projects were the Ohio Union replacement, which was \$118 million project, completed on time, on budget. The project is pursuing LEED certification at this time. The Student Academic Services Building, which President Gee referred to in his report, a \$32 million project, completed on time and on budget, also striving for Silver LEED certification. The Lane Avenue Parking Garage, a \$31 million project, complete and open on time and on budget, adding approximately 1,400 new parking spaces. The renovation of Cunz Hall, which is a \$24.3 million project, it is just recently begun, and it will be the first full building renovation at Ohio State to be undertaken, pursuing a LEED Silver certification. And the OARDC, Animal and Plant Biology project, a \$22.3 million project, construction began several months ago and is expected to be completed in the fall of 2011. As with all the other projects I just mentioned, at this point it is on time and on budget, so that was a very good report.

Then there are five items that will be on the consent agenda. One involving amendment of University debt policy, a correction to item #22 on the Consent Agenda of the authorization to enter into and increase professional service contracts and construction contracts, the approval of a lease agreement and the purchase of a small strip of property, and then perhaps the most significant of which, the action to increase tuition and user fees for fiscal year 2010 and fiscal year 2011. I will remind everyone that since our last Board meeting, a small sub-committee of the Board, in public session, made a recommendation to increase the tuition and user fees from between 1-3%, depending upon the classification, and that action was approved by the Fiscal Affairs Committee unanimously and will be on the consent agenda as well.

That concludes my report.

Mr. Wexner:

Thank you Bob/Jo Ann.

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I like when Jo Ann says it better, frankly, but I appreciate it.

Jack, do you want to talk about Agricultural Affairs.

Mr. Fisher:

Good afternoon Mr. Chairman. The Agricultural Affairs Committee took to the road and I want to thank Dean Moser and Dr. Slack for hosting us at OARDC for both a site visit and our Committee meeting. Our visits included the BioOhio Research Park that we have been talking about today and I will come to that at the end. We had the opportunity to visit the Agricultural Technical Institute, reviewed housing, engaged in some conversation and lunch with students there, did eat at the student cafeteria and visited one of the major programs there in the floral shop. Very impressive!

We also went to the quasar bio-digester which is part of the research park and a great opportunity for Ohio State to be a leader in the bio-refinery industry, converting a multi-waste stream waste, both of animal waste, food processing, all types of waste converted there on campus to electricity. Other byproducts that can be used for heat generation all the way to compressed natural gas, which can actually contribute to gas distribution in the area. A very exciting research project there at the research park.

We also visited the plant and animal agro-security facility, the PAAR facility that we have talked about on this Board for several years, and actually we did see the construction site, there is a hole in the ground, and we are on the way there with that facility.

There is a lot of interest today in local food production and the ability to take this both in the inner city, urban setting, and in rural communities. We visited those research plots dealing with fruit and vegetable production in small areas using hoop housing, high tunnel production practices. Very impressive and something that can be adapted to our customers across the state.

Also visited the bioproducts and bioenergy research labs, and had a chance to review and learn about a couple of the Third Frontier projects that we have been talking about.

During part of our Committee meeting we had an update from the College of Food, Agricultural, and Environmental Sciences and I am happy to report that 2009 enrollment showed a modest increase, including an increase in our minority student enrollment. Our study abroad programs continue to grow, and we are up to 21 now, and maybe most importantly again last year, 90% of our graduates at the time of receiving their degree, or shortly after, did have employment, and 82% of those graduates take their first job in the state of Ohio, so we are pleased about that.

Relative to the BioOhio Research Park, the Committee did do a program review and does endorse the creation of the Research Park, and asked to be kept regularly apprised of its development and operation.

That completes my report.

Mr. Wexner:

Thank you. Any questions.

Before President Gee presents the consent agenda, it just strikes me that the personal appreciation and the world should know how hard the Board is working, and the Committees are working to get the work done, but also in a cross

collaboration way and there are many working groups that almost go unnoticed that are outside the Board Committees. I was thinking about the work that Gil has done with commercialization, tech transfer, innovation on the development committee, Ron Ratner had to leave early, but he has put, I think, two solid years of effort into the master planning and has had support from many of the faculty, staff and other Board members, so the work of the Committees and cross committees, the communication I think is quite healthy. I also think the point that Gil made about the outreach and the engagement of the University in the STEM school caused to remind me of the importance of Gordon's leadership and the University's support for Third Frontier because of how important that is to the state. Obviously helps the state grow and develop. Jerry and I were talking about the University's cooperation with Nationwide and help managing the Arena but largely helping the community solve and work towards a better solution of community problems. I think it just pauses me to reflect on, if you would, a high engagement model that we as the University have across the constituents of the University. And last but not least when I hear state officials talk about Ohio as being the engine for economic development, Ohio State being the engine for economic development in the state, it does make my heart pound. All these things are just litmus tests of the vitality of our institution and its transformer or transponder, trans-sender.

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CONSENT AGENDA

President Gee:

Thank you Chairman Wexner. As we begin I want to make special note of the significance of the University's establishment of three new affiliated entities. We do not enter into these arrangements lightly or with haste. What is particularly important with these new affiliations to my mind is that they are visible evidence of our public purposes, our forward momentum and certainly our aggressive approach to partnerships, as our chairman just noted, all for the benefit of the University's future, but equally so for the state's future. Those are BioOhio Research Park in Wooster, P4 Medicine Institute, and the China Gateway. These new affiliated entities capture the breadth of the University's existing excellence and its promise for the future and very significant efforts indeed.

Today we have a total of 27 resolutions on the consent agenda with changes in items number 22 as stated by Mr. Schottenstein as reported and we are asking that a separate vote be held for item 17 due to a conflict of interest, therefore we are seeking approval for the following:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2010-72

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on February 11, March 11, and April 15, 2010:

NOW THEREFORE

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BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXXVII for background information, page 752.)

**AMENDMENTS TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE
MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2010-73

Synopsis: The amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on January 28, 2010, and the Medical Center Board on February 3, 2010:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix XXXVIII for background information, page 771.)

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND RULES AND
REGULATIONS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER
HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2010-74

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, pursuant to Bylaw 3335-111-11 of the *James Cancer Hospital Board Bylaws*, is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute*; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* were approved by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on January 27, 2010, and the Medical Center Board on February 3, 2010:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer*

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Hospital and Richard J. Solove Research Institute are hereby adopted effective immediately.

(See Appendix XXXIX for background information, page 786.)

REGIONAL CAMPUS BOARD APPOINTMENTS/REAPPOINTMENT

Resolution No. 2010-75

Synopsis: Approval of appointment to The Ohio State University Mansfield Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named person has been nominated and selected for appointment to the OSU Mansfield Regional Campus Board for the term specified:

Mansfield Regional Campus Board Appointments/Reappointment

Patrick A. Heydinger (1st term) – effective 7/1/10 through 6/30/13
Pamela H. Siegenthaler (1st term) – effective 7/1/10 through 6/30/13
Sarah K. Galat (2nd term - student) – effective 7/1/10 through 6/30/11

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the OSU Mansfield Regional Campus Board.

APPOINTMENT/REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2010-76

Synopsis: Appointment and reappointments of members to the Self-Insurance Board are proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Galen Barnes, Christopher Ellison, and Thomas Johnson expired on April 30, 2010, and Dr. Wilburn Weddington, who was appointed to a term expiring on April 30, 2011, has retired from the Self-Insurance Board:

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NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed/appointed as members of the Self-Insurance Board effective May 1, 2010, for the term specified below:

Galen Barnes, term ending April 30, 2012 (reappt)
E. Christopher Ellison, M.D., term ending April 30, 2012 (reappt)
Thomas W. Johnson, term ending April 30, 2012 (reappt)
Gary Katz, M.D., unexpired portion of the term ending
April 30, 2011 (appt)

BE IT FURTHER RESOLVED, That this appointment entitles the members to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

HONORARY DEGREES

Resolution No. 2010-77

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

David R. Gergen	Doctor of Public Service
Carl J. Schramm	Doctor of Business

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES SPRING QUARTER COMMENCEMENT

Resolution No. 2010-78

Synopsis: Approval of Degrees and Certificates for spring quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 13, 2010, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

ESTABLISHMENT OF STUDENT LEGAL SERVICES PROGRAM

Resolution No. 2010-79

WHEREAS Section 3345.022 of the Ohio Revised Code authorizes the Board of Trustees to enter into a contract for the provision of legal services to University students through a prepaid legal services plan established by attorneys admitted to the practice of law in this State; and

WHEREAS such section of the Code requires that the Board approve the fees or charges to students who participate in the plan and that such fees or charges be sufficient to defray the University's cost of administering the plan; and

WHEREAS a student's participation in the plan must be voluntary and the legal services provided must be reasonably related to student welfare, to the advancement or successful completion of student education, or must otherwise serve a public purpose within the powers of the University; and

WHEREAS the Board has determined that it is in the best interests of the University, its students, and the greater community to establish a Student Legal Services Program to provide legal services to University students:

NOW THEREFORE

BE IT RESOLVED, That pursuant to its authorities and guideline set forth under Section 3345.022 of the Ohio Revised Code, the Board hereby approves the establishment of a Student Legal Services Program and hereby authorizes the President and/or Senior Vice President for Business and Finance to execute a contract for the provision of a Student Legal Services Program on behalf of the University with a prepaid legal services plan established by attorneys admitted to the practice of law in this State and to do all things necessary and appropriate to carry out the terms and conditions of the contract.

(See Appendix XL for background information, page 804.)

**AMENDMENTS TO THE PROCEDURES FOR COMMEMORATIVE, HONORIFIC,
AND ADMINISTRATIVE NAMING REQUESTS**

Resolution No. 2010-80

Synopsis: Revisions to the procedures for submitting and processing commemorative, honorific, and administrative naming requests are presented for Board acceptance.

WHEREAS in accordance with University bylaw 3335-1-08 (F) physical spaces such as outdoor spaces and architectural elements, buildings and facilities, large interior spaces such as classrooms, auditoriums, foyers, lobbies, gymnasiums, hallways and lounges shall be named by the Board of Trustees following recommendations submitted by the President and/or the appropriate faculty or other group; and

WHEREAS in accordance with University bylaw 3335-1-08 (F) entities such as colleges, schools, departments, institutes, academic centers and programs shall be named by the Board of Trustees following recommendations submitted by the President and the appropriate faculty or other group; and

WHEREAS in accordance with University bylaw 3335-1-08 (F) endowed Funds which provide a permanent funding source to support a specific purpose such as

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scholarships, programs, professorship/chair positions, etc. shall be named by the Board of Trustees following recommendations submitted through appropriate offices; and

WHEREAS it is desirable to establish minimum gift levels and to specify the procedures and process by which naming requests are submitted for consideration; and

WHEREAS the naming procedures will be systematic and inclusive of the views of the University community; and

WHEREAS the Senior Management Council and Campaign Steering Committee have reviewed and approved the attached revisions to the naming requests procedures:

NOW THEREFORE

BE IT RESOLVED, That the revised procedures for submitting and processing commemorative, honorific, and administrative naming requests, as described in the attached document, be approved and become effective May 13, 2010.

(See Appendix XLI for background information, page 806.)

NAMING OF THE WATER TREATMENT BUILDING

Resolution No. 2010-81

Synopsis: The naming of the Water Treatment Building, located between the McCracken Power Plant and the Ohio Stadium on the main campus; previously known as the Coal Storage Building.

WHEREAS this building is no longer used to hold coal for the coal boilers at the McCracken Power Plant; and

WHEREAS the building will be used for water treatment upon the completion of the Central Power Plant Water Treatment (Fall 2011);

WHEREAS the Central Power Plant Water Treatment project is in the design stage and the new building name is needed on the detailed construction plans:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned building be named the Water Treatment Building.

MERGER OF CURRENT GRADUATE PROGRAMS TO ESTABLISH A NEW DEGREE PROGRAM – COMPARATIVE AND VETERINARY MEDICINE

Resolution No. 2010-82

WHEREAS currently the College of Veterinary Medicine has three inter-related graduate programs – veterinary biosciences, veterinary clinical sciences and veterinary preventative medicine – each linked directly to one of the three academic departments; and

WHEREAS the new college-wide program will address a nationally-recognized need to provide comprehensive training to DVM and non-DVM scientists. It will emphasize

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cross-disciplinary research contributing to improvement of animal and human health, and will prepare research scientists for careers in academia, government, and industry through didactic course offerings and research in field and/or laboratory settings; and

WHEREAS the University is uniquely positioned to expand its program in comparative, translational, and population medicine in a way that few other universities are able to do; and

WHEREAS the new graduate program will be structured into areas of emphasis. The program will be administered by the Office of Research and Graduate Studies and overseen by the Council for Graduate Studies within the College of Veterinary Medicine; and

WHEREAS the proposal has the support of the faculty and the administration in the College of Veterinary Medicine; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on February 11, 2010:

NOW THEREFORE

BE IT RESOLVED, That the merger of the three current graduate programs in the College of Veterinary Medicine into a single program, comparative and veterinary medicine, be effective immediately.

**ESTABLISHMENT OF A BACHELOR OF SCIENCE IN GEOGRAPHIC
INFORMATION SCIENCE DEGREE PROGRAM**

Resolution No. 2010-83

WHEREAS there is growing demand for geographic information science (GIS) skills including managing, analyzing and communicating geospatial information, and the highly-ranked Department of Geography has internationally recognized and respected expertise in the field; and

WHEREAS a common set of skills and expertise for being a GIS professional are crystallizing and require more breadth and depth than can be achieved through a "track" in an undergraduate geography major program; and

WHEREAS students seeking a degree program that has such skills and expertise currently have difficulty identifying programs that produce them. This new degree program will do so and help employers seeking individuals with GIS training to clearly identify them through this degree designation; and

WHEREAS the proposal was reviewed and has the support of the Colleges of the Arts and Sciences' Committee on Curriculum and Instruction; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on February 11, 2010:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Bachelor of Science in Geographic Information Science degree program be effective immediately.

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**ESTABLISHMENT OF A BACHELOR OF SCIENCE IN
ATMOSPHERIC SCIENCES DEGREE PROGRAM**

Resolution No. 2010-84

WHEREAS the highly-ranked Department of Geography is the location for the University's strong graduate program in atmospheric sciences, with the required faculty expertise and facilities to offer a full set of degrees in this field; and

WHEREAS undergraduate students have indicated a desire to have a degree program that accurately identifies their interests, and this degree designation helps employers identify qualified candidates; and

WHEREAS a standalone degree program can be strongly aligned with the standards of the American Meteorological Society's policy statement on Bachelor's Degree in Atmospheric Sciences; and

WHEREAS several peer institutions with strong graduate programs in atmospheric sciences offer a bachelor of science in atmospheric sciences, and no other university in Ohio does; and

WHEREAS the proposal was reviewed and has the support of the Colleges of the Arts and Sciences' Committee on Curriculum and Instruction; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on February 11, 2010:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Bachelor of Science in Atmospheric Sciences degree program be effective immediately.

**MERGER OF THE DEPARTMENT OF AEROSPACE ENGINEERING AND THE
DEPARTMENT OF MECHANICAL ENGINEERING INTO THE DEPARTMENT OF
MECHANICAL AND AEROSPACE ENGINEERING**

Resolution No. 2010-85

WHEREAS the Report of the College of Engineering Performance Planning Acceleration Task Force, January 2009, recommended the merger of the Department of Aerospace Engineering and the Department of Mechanical Engineering to strengthen aerospace engineering research at the University; and

WHEREAS there are clear academic synergies in research and teaching between the two departments, and a number of highly ranked departments house these disciplines together; and

WHEREAS given the financial resources of the College, and the overlap of disciplines evident, the merger will provide greater flexibility in placing resources where they are most needed; and

WHEREAS Mechanical Engineering and Aerospace Engineering will maintain separate undergraduate and graduate degree programs, and the undergraduate programs will be separately accredited; and

WHEREAS the proposal was reviewed and has the support of the faculty of the two departments, and a Memorandum of Understanding between the two departments and the College of Engineering has been developed; and

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WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on April 15, 2010:

NOW THEREFORE

BE IT RESOLVED, That the merger of the Department of Aerospace Engineering and the Department of Mechanical Engineering into the Department of Mechanical and Aerospace Engineering be effective immediately.

**DEPARTMENT NAME CHANGE FROM THE DEPARTMENT OF
INDUSTRIAL, INTERIOR, AND VISUAL COMMUNICATION DESIGN,
TO THE DEPARTMENT OF DESIGN**

Resolution No. 2010-86

WHEREAS the current name of the department emphasizes traditional discipline boundaries and causes confusion in communication with current and potential students, as well as with international partner institutions; and

WHEREAS the proposed name is a better reflection of the interdisciplinary nature of the field, the current breadth of undergraduate and graduate programs, as well as linkages with other units within the University; and

WHEREAS the proposed simple and more direct name is used by peer institutions; and

WHEREAS the proposal has the support of the department's faculty, the Arts and Humanities Curriculum Committee, and the College; and

WHEREAS the proposal to change the department name and change the name of the graduate programs was approved by the Council on Academic Affairs, and the University Senate at its meeting on April 15, 2010:

NOW THEREFORE

BE IT RESOLVED, That the name change of the Department of Industrial, Interior, and Visual Communication Design, to the Department of Design, with a similar change to the name of its graduate programs be effective immediately.

AMENDMENT TO THE SEMESTER CALENDAR

Resolution No. 2010-87

Synopsis: Approval to amend the conversion from quarters to semesters is requested.

WHEREAS the Board of Trustees approved the Conversion to the Semester Calendar at its April 3, 2009 meeting (Resolution No. 2009-65); and

WHEREAS on March 12, 2009, the University Senate approved a resolution to adopt a semester calendar with no fewer than 65 days and, with the exception of professional colleges or academic disciplines whose accreditation standards require a longer term, no more than 70 days of instruction in each semester to take effect no earlier than Autumn 2012: and

WHEREAS on February 4, 2010 the Faculty Council of the University Senate supported a proposal by the Council on Enrollment and Student Progress to change the start date of the conversion to semesters one term earlier than the Autumn 2012

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date to eliminate the scheduling conflicts presented by the overlap of a Summer 2012 quarter, which would end with summer commencement on August 26, and an Autumn 2012 semester, with classes beginning on August 22; and

WHEREAS on March 11, 2010 the University Senate voted to change the start date of the conversion to semesters to commence in Summer 2012; and

WHEREAS Summer Session 2012 would provide a more friendly work environment for faculty, staff and graduate students during a time of institutional transition by providing larger breaks between institutional terms:

NOW THEREFORE

BE IT RESOLVED, That the recommended change in start date for the conversion to a semester calendar from Autumn 2012 to Summer 2012, be approved.

RESOLUTIONS IN MEMORIAM

Resolution No. 2010-88

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Fred Beekman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 26, 2010, of Frederic "Fred" Beekman, Director Emeritus in the Office of Recreational Sports.

Fred Beekman, who matriculated in 1938 from Bath, New York, received his bachelors and masters degrees from The Ohio State University. As a student he was a member of Sigma Alpha Epsilon Fraternity and was a student leader in intramural sports programs. Between earning his two degrees at Ohio State he served proudly in the U.S. Army for five years as an officer in artillery training command located at Fort Sill, Oklahoma. Upon the conclusion of World War II Fred returned to Columbus and completed his masters degree. After graduation from this program he served as the assistant director of Intramural Sports for 17 years and then for 32 years as the director of Recreational Sports at OSU, retiring in March 1994.

Fred worked tirelessly for the University community that he loved so well. He was instrumental in working with others to develop the women's intercollegiate athletic programs at The Ohio State University. His long and distinguished career at Ohio State included serving as a professor as well as an administrator. He completed his 60th consecutive year of service in 2008 on the timing crew for OSU football games, with 35 years as the official timer. He also served for more than 35 years as the official timer for OSU men's basketball games. He was a member of Varsity O, SPHINX Senior Class Honorary, and the Ohio Staters, Inc.

He was honored by his alma mater in 1999, when he received OSU's Distinguished Service Award for his many accomplishments at the University and for passionately serving its students from his first days as a Buckeye. Because of his dedication to sports and recreation he was honored by the naming of Fred Beekman Park, a 40-plus-acre complex on OSU's West Campus that serves the University community daily. He

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encouraged his students and staff to serve their families, friends, and communities through their own careers and interests.

In the larger community Fred was a leader in bringing the Ohio Special Olympic State Games as well as the Ohio Wheelchair Games to The Ohio State University campus nearly 40 years ago. He managed the Ohio High School Athletic Association track and field championships for 40 years, and was a long-time high school and small college football and basketball official, serving as the president of the Central Ohio Basketball and Football Officials Associations. He was also active at the First Community Church, where he was an usher for more than 50 years. His life was one of making a difference in others' lives whenever and wherever it was possible.

On behalf of the University community, the Board of Trustees expresses to the family of Director Emeritus Frederic Beekman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John C. Belland

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 26, 2009, of John C. Belland, Professor Emeritus in the School of Educational Policy and Leadership. During his tenure, Professor Belland also held joint appointments in the Department of Art Education and the Advanced Computing Center for the Arts and Design.

Professor Belland received his B.A. degree in mathematics from Northwestern University, his M.S. degree in education from Northern Illinois University, and his Ph.D. degree from Syracuse University. He taught briefly at the University of North Carolina at Chapel Hill before joining the College of Education at OSU in 1970. John quickly became a part of an elite group of curriculum and instructional design faculty in his department, contributing his unique expertise in educational technology and the fast-evolving field of computer-assisted instruction. John's courses were uniquely taught using computerized feedback within student assignments and he expected his students to respond interactively with him, thereby introducing an advanced instructional technique well before its time. Professor Belland became an ardent user of Apple technology as it developed in the early 1980s. He was the chief consultant for the national Physician Assistant Self-Assessment Project which developed learning modules based on diagnosed competency needs of these professionals.

John's students became instructional experts who utilized computers to render their teaching both artistic and educationally effective. Professor Belland's skills were much sought after in the University's Advanced Computing Center for the Arts and Design, making his OSU graduates competitive and at the forefront of this fast-developing technology. It was this special set of skills that took him to the University of Nanchang as a World Bank consultant to the People's Republic of China. During the several weeks that he was there, the Chinese government utilized his expertise to train some 200 of its university faculty in the use of computers in educational testing. The Chinese faculty got more than educational technology from John. He provided American music and helped his Chinese colleagues learn some of our ways, including barn dancing.

Needless to say, John was a "people person" on the OSU campus and in his Worthington home community, winning love and admiration with his warm smile and many talents. He played the grand organ in his church with gusto at many a local wedding, and was a regular member of the Worthington community band playing the clarinet. Here again, John was the perennial educator, imparting his music skills to the

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young people in his community. During his leisure time, John practiced his woodturning skills and enjoyed making pens to send to the members of the U.S. Armed Forces.

Among his colleagues at OSU, Professor Belland will be remembered for having served his profession well, having risen to become a national leader in his field of educational technology. He founded the National Center on Educational Media and Materials for the Handicapped. He coordinated the College of Education's program in instructional design and technology. He served on several University committees and was responsible for articulating across several departments involving artistic design with computer technology and educational theory. He retired from OSU in 1995.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus John C. Belland its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Byron L. Bondurant

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 24, 2010, of Byron L. Bondurant, Professor Emeritus in the Department of Food, Agricultural, and Biological Engineering.

Byron Bondurant came to Ohio State as a student in agricultural engineering after serving in the Navy during World War II. He graduated in 1949, then went on to receive his M.S. degree from the University of Connecticut and a Ph.D. degree from Purdue University, each in agricultural engineering.

In the 1950s and early 1960s Dr. Bondurant served as a professor at the Universities of Connecticut, Delaware, and Maine. At Maine he was also Department Head of Agricultural Engineering.

He returned to OSU as a professor in 1964, but for most of the next 10 years he was on international assignments in India, Somalia, and Sierra Leone for the Ford Foundation and the U.S. Agency for International Development. He helped build a new university in Punjab, India.

He was a member of the American Society of Agricultural Engineers (now American Society of Agricultural and Biological Engineers) for 59 years, from 1950 to 2009.

After retiring in 1987, Professor Bondurant returned to India for a two-year assignment. Then, at his retirement home near Soldotna, Alaska, he was influential in organizing a local fire department and ambulance service for the Funny River community. He maintained close contact with Ohio State, establishing an endowment that funds international study trips for U.S. students in the Department of Food, Agricultural, and Biological Engineering.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Byron L. Bondurant its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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Timothy C. Brock

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 20, 2009, of Timothy C. Brock, Professor Emeritus in the Department of Psychology.

Professor Brock held a Bachelor of Arts degree from Fordham University, and a master's and doctorate degrees in social psychology from Yale University. Additionally, he studied at the Sorbonne in Paris and the Free University in Berlin.

Before joining Ohio State in 1964, Dr. Brock taught at the University of Pittsburgh and Iowa State University. While at OSU he developed a doctoral training program in social psychology which since 1968 has been internationally acclaimed. His research interests included persuasion and social influence as well as evaluation research.

Professor Brock served his profession at the highest level. During his 46-year career, he had many notable accomplishments, including being named a fellow of the American Psychological Association, the American Psychological Society, and the American Association for the Advancement of Science. He was elected president of the Society for Consumer Psychology in 1990, and was a recipient of the Distinguished Scientist Award from that organization.

Over his long and illustrious career, he edited or authored 10 books and over 100 scholarly papers. He served on four journal editorial boards, including a flagship journal of his discipline, the *Journal of Experimental Social Psychology*. Professor Brock was an excellent scholar and educator, and he was a wonderful mentor to many students.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Timothy C. Brock its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Warren W. Eason

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 22, 2010, of Warren W. Eason, Professor Emeritus in the Department of Economics.

Professor Eason received a Bachelor of Arts, Master of Arts, and Doctor of Philosophy degrees from Columbia University. He was a professor at Ohio State from 1968 to 2003, and also taught at Syracuse University, Princeton University, and Johns Hopkins University.

Warren Eason's scholarly and teaching focus was on Soviet economics, spanning the time from the pre-war period to the end of the Soviet Union. He frequently visited the U.S.S.R., including a year-long stay in Moscow. Dr. Eason's many studies of the Soviet Union included demographic analysis, studies of the Soviet labor force, the composition of farm population, the rising infant mortality rate in the 1970s, and Soviet unemployment. One of his research papers was described by a member of the Council of Foreign Relations as "a careful, scholarly study of high quality, rich in empirical research." Dr. Eason was internationally known as an expert in data about the Soviet Union.

Professor Eason was an enthusiastic and dedicated teacher who was very devoted to conveying his knowledge to his students. His many graduate students frequently acknowledged his contributions to their work.

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Dr. Eason also was a skilled musician, focusing on the French horn. He studied at Julliard and played with the Columbia University Band at the age of 15. In 1940 he was chosen for the All American Youth Orchestra, consisting of the top 109 young musicians in the country. This orchestra performed in Brazil and Argentina, and they were received by Eleanor Roosevelt and recognized as ambassadors for their country.

One of the legacies of Warren Eason is the Eason House, which is a private residence that is home to five individuals with the need for assisted care because of memory loss. This home in Clintonville was named in honor of Dr. Eason.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Warren W. Eason its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert H. Essman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 2, 2010, of Robert H. Essman, Assistant Professor Emeritus in the Department of Molecular Genetics.

Professor Essman received a Bachelor of Science degree in 1956 and an M.S. degree in 1960, both from The Ohio State University. Beginning in 1962 Dr. Essman served as an instructor in the Department of Botany and Plant Pathology and, in 1968, he was an instructor in the Department of Genetics. He was promoted in 1973 to an assistant professor with tenure, and was one of the founding members of the Department of Molecular Genetics. Dr. Essman retired from the faculty in 1988 but continued to be active at Ohio State as manager of publications for the Botanical Society of America.

Dr. Essman's research throughout his career focused on cytogenetics and dosage effect. He was an accomplished and devoted teacher of introductory genetics, receiving multiple nominations for the Colleges of the Arts and Sciences Student Council's Good Teaching Award. He served on numerous departmental, college, and University committees. The duties that were closest to his heart were people-related: undergraduate education and teaching.

All who knew Professor Essman were affected by him. In addition to his skill in the classroom, he will be remembered for his concern for others, his considerate and kindly nature, his unassuming modesty, and his positive and upbeat outlook in the face of adversity. He will be greatly missed.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Robert H. Essman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Erwin F. Hebner, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 9, 2010, of Erwin F. Hebner, Jr., Professor Emeritus in the Department of Art.

Professor Hebner, born in 1926, received a B.F.A. degree from Washington University in St. Louis, and an M.F.A. from Indiana University, Bloomington. He was profoundly

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influenced by his studies with the acclaimed German expressionist, Max Beckham. Hebner first presented his works to the public in 1947, going on to participate in over 170 exhibitions across the country. His paintings, drawings, prints, and collages are held in numerous public and private collections. His performance and installation works, many created with long-time collaborator and life-partner, Vera "Vickie" Blaine (former chairperson and Professor Emeritus in the Department of Dance), were presented in venues throughout the midwest and New York. Additionally, his works were shown at the Urban Arts Space in a solo exhibition *Excerpts...2009* and most recently in *Gesture (inclusive)* at the Hopkins Hall Gallery on the Columbus campus and the Kuhn Gallery at OSU Marion.

He joined the faculty of the Department of Art at The Ohio State University in 1956. In the sixties, he spearheaded the founding of "Expanded Arts," an experimental cross-media and multidisciplinary program that brought sound, light, time, sculpture, painting, film, photography, dance, theater, and visual arts together into a learning laboratory in Hayes Hall. One of the most innovative degree granting programs in arts academia, it remained in the forefront of avant-garde concepts in art and studio practice for many decades. "Hebe" retired in 1992.

Professor Hebner received grants and funding, continuously over a 25-year period, from the College of Education Research and the College of Arts Research, but most notable were his grants from the Ford Foundation in 1977 and the Ohio Arts Council in 1988.

Professor Hebner served his profession at the highest level of artistic practice and innovation. He was an active member of The Experimental Intermedia Foundation, Inc., New York, New York. He served on numerous school, college, and University committees, including the search committees for Expanded Arts, the Painting and Drawing and Foundation programs, and was the chairperson of the Promotion and Tenure Committee for the department.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Erwin F. Hebner, Jr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard H. Keates

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 26, 2010, of Richard H. Keates, Professor Emeritus in the Department of Ophthalmology.

Dr. Keates earned his bachelor's degree from the University of Pennsylvania and graduated from Jefferson Medical College. He completed an internship at Albert Einstein Medical Center and his residency at the Manhattan Eye and Ear Hospital. He was awarded a Heed Fellowship in cornea and anterior segment.

Dr. Keates began his career at The Ohio State University Medical Center in 1964 where he practiced for 24 years. During his tenure there, he was the director of the Corneal Service and began the first corneal fellowship program at OSU. Dr. Keates was one of the early pioneers of intraocular microsurgery and the development of the YAG laser for treatment of secondary cataracts. He developed the first eye bank in Central Ohio and was the surgeon director of the Central Ohio Lions Eye Banks for 16 years.

In 1990, Dr. Keates became professor and chairperson of the Department of Ophthalmology at the University of California-Irvine. He continued his research

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interests and conducted studies in LASIK refractive surgery. He returned to Ohio State in 2007 and resumed his research, obtaining an Investigational New Drug from the FDA to begin collagen corneal crosslinking clinical trials. Due to his innovative research, he was an invited lecturer all over the world and published numerous influential peer review articles including several medical text books and chapters.

Dr. Keates was an active member of the Contact Lens Association of Ophthalmologists where he served as president. He was also president of the New York Keratorefractive Society and the New York Intraocular Lens Society.

Dr. Keates was an innovator of technology who long will be remembered by colleagues, students, staff, and patients for his influential teachings and his boundless energy.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Richard H. Keates its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Mary P. Key

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 4, 2010, of Mary P. Key, Assistant Professor Emeritus in the University Libraries.

Born in Dayton in 1929, Professor Key graduated from East High School and enrolled at The Ohio State University, where she earned a B.A. degree in 1950. Librarianship appealed to her and she worked as assistant and circulation librarian first at Dillard University in New Orleans from 1951-52 and then as reference librarian at North Carolina College in Durham from 1952-54. In 1955 she achieved a Master of Library Science degree at Atlanta University.

In 1954 Professor Key joined OSU Libraries in the Gift and Exchange Division. Her lengthy career at The Ohio State University Libraries would include different responsibilities. After working in the Gifts and Exchange Division, much of her teaching and service was in the Acquisition Department until 1971, when she became head of the copy cataloging unit for all incoming monographic materials. Beginning in 1974, she led the Cataloging Services unit. Her final responsibility was to lead the Agriculture Library, which she did from 1982 until her retirement in 1998.

A capable and conscientious librarian, Professor Key was a respected faculty member of the University Libraries. She was involved in the application of computers to cataloging and acquisition of library materials and served on important committees and task forces of the OSU Libraries and of such professional organizations as the Ohio Library Association, the Northern Ohio Technical Services Librarians, and the Online College Libraries Center (OCLC). Particularly noteworthy was her service and contributions on the Minority Librarian Intern Committee, which she chaired for a decade. Consequently, the Libraries named the Mary P. Key Diversity Residency Program in her honor.

As a member of the faculty, Professor Key had a record of scholarship that included book reviews, *A Catalog of the Exhibition of Selected Private Presses* that she co-edited with Mary D. Walters, and a chapter "Teaming up with Classroom Faculty" in *Defining and Applying Effective Teaching Strategies for Library Instruction: Papers Presented at the Fourteenth Library Instruction Conference held at Ohio State University* (1987).

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On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Mary P. Key its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

P. John Kozyris

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 10, 2010, of P. John Kozyris, Professor Emeritus in The Michael E. Moritz College of Law.

Professor Kozyris earned a law degree at the University of Thessalonica, Greece, and a Juris Doctor degree at Cornell University. He went on to earn an LL.M. degree at the University of Chicago and a Doctor of Juridical Science degree from the University of Pennsylvania. He practiced law for nine years in New York City and Paris, France.

He joined the faculty of the College of Law at The Ohio State University in 1969 and taught there for 25 years until his retirement in 1994. After his retirement Professor Kozyris continued to teach law at his alma mater, the University of Thessalonica.

A well-known international law scholar, Professor Kozyris was a pioneer advocate for the formation of the European Economic Community. He helped found and for many years taught in summer law programs in Greece. He was also a founder of the Modern Greek studies program at Ohio State.

Professor Kozyris was known to his colleagues as witty and urbane, a brilliant conversationalist with a wide range of knowledge. His perspective on international affairs, especially European affairs, was often sought out by his colleagues in related fields.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus P. John Kozyris its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Thomas W. Milburn

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 21, 2009, of Thomas W. Milburn, Professor Emeritus in the Mershon Center for International Security Studies.

Professor Milburn was born in Oklahoma in 1923, and moved to California, at an early age. He served in the U.S. Navy Submarine Service during World War II, and worked as a civilian psychologist at the Navy Ordnance Test Station at China Lake, California, from 1957-65.

Professor Milburn held bachelor's, master's, and doctoral degrees, all from Stanford University. He taught at Northwestern and DePaul Universities before he began teaching at The Ohio State University in 1971 with appointments in psychology, political science, and education, and retired in 1995.

Professor Milburn's primary interests were peace psychology, conflict resolution, and mediation. He published many articles for professional journals and co-authored a book, *On the Nature of Threat: A Social Psychological Analysis* (Praeger Publishers,

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1981). He received Fulbright grants in 1989 and 1995 to teach and conduct research in New Zealand and Australia.

He was a fellow in the American Psychological Association, the American Psychological Society, and the American Academy for the Advancement of Science. He was also active in the International Society for Political Psychology, the International Studies Association, the Society for the Psychology Study of Social Issues, and the APA Division of Peace Psychology.

During his years in Columbus, Professor Milburn was active in the Columbus International Program, the United Nations Association, the Central Ohio Psychological Association, and Trinity Episcopal Church.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Thomas W. Milburn its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Hongor D. Oulanoff

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 3, 2010, of Hongor D. Oulanoff, Professor Emeritus in the Department of Slavic and East European Languages and Literatures.

Born in 1929 in Prague, Czechoslovakia, Professor Oulanoff led an active and peripatetic life. After spending his teen and college years in Paris, France, where he obtained a Diplome de Licencie et Lettres in Arabic languages and literature from the University of Paris, he enrolled for two post-graduate years at the College of Europe in Bruges, Belgium. Though accepted into the doctoral program at the Sorbonne, he chose instead to pursue graduate studies at Harvard University, where in 1960 he received his doctoral degree in Russian literature. Brief teaching stints at Harvard (1960-61) and Vanderbilt University (1961-63) preceded his hire at The Ohio State University, where he taught from 1963 until his retirement in 1991.

As a scholar Professor Oulanoff will best be remembered for his contribution to Kalmyk culture and to twentieth-century Russian literature, particularly that of the 1920s. His best-known publications in Slavic include the two monographs *The Serapion Brothers: Theory and Practice* (1966) and *The Prose Fiction of Veniamin A. Kaverin* (1976), both widely read among specialists in the field.

As a spokesman for Kalmyk culture, Professor Oulanoff distinguished himself in the 1950s through his success in co-petitioning the Eisenhower administration to accept the Kalmyk refugees residing in western Europe as a consequence of Stalinist policies, and through his groundbreaking study of the Kalmyk language, for which the Kalmykia Republic honored him in 1990.

Professor Oulanoff died after a lengthy struggle with Parkinson's disease, but not before passing down a legacy of commitment to his family: the older son who bears his father's name has worked since 1990 as the student recruitment officer for the Ohio State Alumni Club of Washington, DC. In 2009 his achievements earned him the 2009 Dan L. Heinlen Award for outstanding advocacy on behalf of OSU. This year, Professor Oulanoff's widow Constance, established an endowment at OSU to underwrite an annual series of speakers who continue her husband's passionate dedication to twentieth-century Russian literature. In other words, the Oulanoff legacy is embodied in Professor Oulanoff's surviving family members. That legacy also lives on in those colleagues and students who had the privilege of teaching with and learning from him.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Hongor D. Oulanoff its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Milton S. Rosner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 20, 2009, of Milton S. Rosner, Professor Emeritus in the College of Social Work.

Professor Rosner held bachelor's, master's, and doctoral degrees from New York University and a master's degree from Fordham University. During World War II he was assigned to the counterintelligence division of the U.S. Army because of his skill in learning to speak fluent German. After the war, he aided in the search for German war criminals and stayed on to serve as high commissioner of a region in Germany working with the new German government in the reconstruction project.

Returning to the United States, Dr. Rosner taught at Goddard College in Vermont for two years. He then became a senior advisor for the United Nations to the governments of Bangladesh and Zambia, serving in that position for 10 years.

He was a member of the College of Social Work faculty from 1969-85 and served as its associate dean of academic programs from 1975-84. Dr. Rosner's considerable experience in post-war reconstruction informed his teaching and scholarship on community development and planning at the College of Social Work. He was instrumental in the creation and implementation of a joint graduate degree in social work and city and regional planning.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Milton S. Rosner its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Joanne Sabol Stevenson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 19, 2010, of Joanne Sabol Stevenson, Professor Emeritus in the College of Nursing.

Professor Stevenson earned a bachelor's degree in nursing in 1963, a master's degree in medical-surgical nursing with a minor in counseling in 1964, and a doctoral degree in gerontology/adult education and biostatistics in 1970, all from The Ohio State University.

Professor Stevenson began her work at Ohio State as an instructor in the School of Nursing in 1964. She was promoted to assistant professor in 1971, to associate professor in 1974, and to professor in 1979. Professor Stevenson also served as assistant dean for research and director of the Center for Nursing Research at the School of Nursing from 1972-84. In addition, she was co-director at the Health Clinic for Older Adults in Gahanna, Ohio, from 1977-93.

In 1995, Professor Stevenson retired from The Ohio State University College of Nursing and was awarded the title of professor emeritus. Following her retirement from

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Ohio State, she became associate dean for academic affairs and research at Rutgers University in Newark, New Jersey, from 1997-2002. She returned to the College of Nursing at Ohio State as a research consultant in 2006.

Professor Stevenson, a nationally recognized nurse leader, was the recipient of numerous awards and honors for the advancement of research in nursing. Among her many honors, she was elected as a fellow in the American Academy of Nursing in 1978. She was named a Fulbright Senior Scholar to Florianopolis, Brazil, from 1995-96. In addition, she authored six books, almost 100 nursing articles, and received four *American Journal of Nursing* Book of the Year Awards.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Joanne Sabol Stevenson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Walter W. Wada

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 2010, of Walter W. Wada, Professor Emeritus in the Department of Physics.

Professor Wada was an American citizen born in Loomis, California, in 1919, of Japanese parents. As an undergraduate physics major at the California Institute of Technology in February 1942, he was forced to accept U.S. government-provided housing in Utah; he earned the B.A. degree in June 1943 at the University of Utah. His M.A. and Ph.D. degrees in theoretical physics were earned at the University of Michigan in 1946 and 1951.

His life after 1950 has been an amazing history of research and teaching, incredible when related to the events of 1942. From 1951-62, Walter worked as a research physicist at the U.S. Naval Research Laboratory while intermittently teaching quantum mechanics, relativistic quantum mechanics, and theoretical physics at the Naval Research Laboratory in the College Program of the University of Maryland. From 1962-64, Walter taught high energy physics at Northwestern University and served as a consultant at nearby government labs.

He became a professor in the Department of Physics at The Ohio State University in September 1964, serving in that role until being awarded the title of Professor Emeritus in 1989.

Professor Wada's research was carried out under different titles such as consultant, visiting associate, visiting physicist, visiting scholar, and visiting scientist at sites such as Argonne National Laboratory; Brookhaven National Laboratory; European Organization for Nuclear Research in Geneva, Switzerland; International Center for Theoretical Physics at Trieste, Italy; U.S. Naval Research Laboratory; Stanford Linear Accelerator; KEK-Tsukuba; Research Institute for Fundamental Physics, Kyoto University; and others.

The world has lost a giant in the death of Walter Wada, a modern Renaissance man: scientist, artist, and lover of great literature and music. He credits his mother with having encouraged him at age five to devote one hour per day to painting. This has resulted in a legacy of more than 100 truly fine paintings as well as Walter's gift of assisting others in improving their painting skills. His serene view of trees along the Po River is magnificent, and visitors to the new Ohio Union at The Ohio State University certainly can admire his "Hayden Run Field" now on the third floor wall near the

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Gottesegen Lounge. He relaxed with good literature: Dostoyevski, Tolstoy and, oh yes, the Bard. Evidence of his intense interest there lay on his office desktop, his dog-eared volume "The Complete Shakespeare."

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Walter W. Wada its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Virginia I. Zirkle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 18, 2010, of Virginia I. Zirkle, Professor Emeritus in the Ohio State University Extension.

Miss Zirkle was born in September 1923 in Lafayette, Indiana. She received her Bachelor of Science in Home Economics degree in 1945 from The Ohio State University and her Master of Arts degree in 1959 in home and family life from Columbia University Teacher's College.

Virginia began her Extension career in Ohio in 1947 as the county extension agent – home economics in Putnam County. She held this appointment until her retirement as Professor Emeritus on December 31, 1988.

During her Extension career she provided leadership to many, many programs during her distinguished career. Her service to thousands of migrant farm workers and their families was outstanding. She received both local and national recognition for her success in communicating useful information to these temporary residents of Putnam County. She annually taught nutrition and sanitation practice classes and general health programs at migrant centers and schools.

Professor Zirkle also worked with young homemakers, teens, senior citizens, and families involving general nutrition and how to have better health. She was instrumental in developing a film for teens entitled "Fitness – Choice or Chance." She organized the first health council in Putnam County. She had a weekly newspaper column and a regular television program over a Toledo station for over 18 years. Virginia was recognized throughout the state and nation for these outstanding contributions.

She received the Superior Service Award from the United States Department of Agriculture for her concerned and imaginative service to the people of Putnam County and especially for her tireless efforts and leadership in raising the living standards of migrant workers and their families. She also received the Distinguished Service Award from the National Association of Extension Home Economics Agents. She served and gave tireless leadership to many local, state, and national committees.

At their meeting on February 5, 2010, the OSU Board of Trustees approved the recommendation that Virginia I. Zirkle receive The Ohio State University's Distinguished Service Award posthumously, an honor that was in process before her death in January.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Virginia I. Zirkle its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2010-89

Synopsis: The University Development Report as of March 31, 2010, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Ray W. Poppleton Research Designated Chair, revision of The Stephen F. Loeb Professorship in Health Services Management and Policy, the establishment of thirty (30) new named endowed funds, and the revision of twenty-one (21) named endowed funds.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation as of March 31, 2010, be approved.

(See Appendix XLII for background information, page 809.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Designated Chair</u>	
Ray W. Poppleton Research Designated Chair (Established from the annual distribution from the Ray W. Poppleton per year for 4 years Memorial Fund; used to provide a chair position supporting a nationally eminent faculty member in the areas of orthopedics and/or diseases of the spinal cord)	\$80,000.00
<u>Change from Named Endowed Chair to Named Endowed Fund</u>	
From: The Ray W. Poppleton Research Chair To: Ray W. Poppleton Memorial Fund	
<u>Change from Named Endowed Professorship to Named Endowed Fund</u>	
From: The Paissiy Endowed Professorship in Bulgarian Civilization and Culture To: The Paissiy Endowed Fund in Bulgarian Language, Literature, and Culture	
<u>Establishment of Named Endowed Funds</u>	
U.S. Bank Student Organization Endowment Fund (Established with gifts from the U.S. Bank National Association; used to enhance student organization officer training, systems controls, and accounting support as well as to enhance service to student groups)	\$550,000.00

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Welding Engineering Alumni Scholarship Fund \$52,320.82
(Established with gifts from alumni and friends including gifts in memory of J. R. Stitt; used to provide scholarships for sophomores enrolled in the College of Engineering majoring in welding engineering)

Change in Description of Named Endowed Funds

The Dr. Edward E. Eddowes Memorial Aviation Psychology Fund

The Family and Consumer Science Extension Fund

The Greater Cleveland Alumni Scholars Endowment Fund

The Maria A. Melnyk Franks Memorial Scholarship Fund

The Ohio State University Alumni Association, Inc. Scholarship Endowment Fund

Glendine Huggins Wadlington Memorial Fund

Change in Name and Description of Named Endowed Funds

From: Department of Food Science and Technology Endowed Fund for Equipment

To: The Kenneth L. Beck Department of Food Science and Technology Endowed Fund for Equipment

From: The David R. Lipphardt Scholarship in Manufacturing

To: The David R. Lipphardt 1959 Endowment Fund in Integrated Systems Engineering

From: The Mahoning County Alumni Scholarship Endowment Fund

To: The Trumbull and Mahoning Counties Alumni Club Scholarship Endowment Fund

From: The Merck-Medco Managed Care LLC Scholarship Fund

To: The Medco Health Solutions, Inc. Scholarship Fund

Change in Description of Named Endowed Professorship

The Stephen F. Loeb Professorship in Health Services Management and Policy

Establishment of Named Endowed Funds

Anna Rebecca and Robert H. Katz Endowment Fund \$1,131,938.40
[Established with gifts from the estate of Anna Rebecca Rockey Katz; used to provide scholarship support in equal amounts for students in the following areas – College of Nursing, School of Music (members of the OSU Marching Band), and Department of Athletics (members of the varsity hockey teams)]

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Charles and Myrna Fazio Athletic Scholarship Fund (Established with an unrestricted estate gift from Charles and Myrna Fazio; used to supplement the grant-in-aid scholarships costs of intercollegiate student-athletes)	\$284,455.24
The Robert P. Caren Family Endowment Fund (Established with a gift from Dr. Robert Caren and Dr. Linda Caren; used to provide stipends for undergraduate students who are conducting research supervised by members of the Department of Physics faculty)	\$250,000.00
The Austin E. Knowlton Memorial Scholarship Fund (Established with a gift from The Austin E. Knowlton Foundation; used to provide scholarship support for students enrolled in the Austin E. Knowlton School of Architecture)	\$200,000.00
The Phyllis and Richard Leet Endowed Chair Fund in Chemistry (Established with gifts from Phyllis and Richard Leet; used to support a chair position in the Department of Chemistry in the College of Mathematical and Physical Sciences)	\$200,000.00
The Wendy Zuckerwise Ritter Endometrial Cancer Research Fund (Established with gifts in memory of Wendy Zuckerwise Ritter from her husband, Nathaniel Ritter, and other family members, friends, and colleagues; used to support medical research on endometrial cancer in the Division of Gynecological Oncology in the Department of Obstetrics and Gynecology)	\$62,835.76
The STJ – EISi Athletic Scholarship Fund (Established with gifts from South Stands, LLC; used to supplement the grant-in-aid scholarship costs of intercollegiate student-athletes who are members of the varsity men’s tennis team)	\$61,060.14
The Lynne Allen Wallace Scholarship Fund in Sports Physical Therapy (Established with gifts from Diane Tuuri, family, and friends in honor and memory of Lynn Allen Wallace; used to provide scholarship support for graduate students enrolled in the Division of Physical Therapy in the School of Allied Medical Professions)	\$61,007.88
The Daniel W. and Janet Schleppe Harmon Scholarship Fund (Established with gifts from Mark and Lisa Harmon Krosse and Dan and Paula Harmon; used to provide scholarship support to undergraduate students enrolled or planning to enroll in the College of Engineering)	\$60,681.25
The Dayton Freight Athletic Scholarship Fund (Established with a gift from Dayton Freight; used to supplement the grant-in-aid scholarship costs of intercollegiate student-athletes who are members of a varsity team with preference given to candidates majoring in transportation logistics, marketing, business, or accounting)	\$60,000.00

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Dale E. and Bernice E. Mansperger Endowment Fund for the College of Education and Human Ecology (Established with gifts from the Dale E. Mansperger Trust, the Bernice E. Mansperger Trust, and the Dale E. and Bernice E. Mansperger Foundation, Inc. in memory of Dale E. Mansperger; used to provide scholarships for undergraduate students ranked as juniors or seniors enrolled in the College of Education and Human Ecology who are pursuing majors in education)	\$55,323.80
The Anita and Michael Goldberg, Rite Rug Company and Its Founder, Duke Goldberg, Endowment Fund for Wexner Center Children and Family Programs (Established with gifts from Anita and Michael Goldberg and Rite Rug; used to support the Wexner Center's children and family education programs fostering a environment of inquiry, discovery, and learning for audiences of all ages, interests, and backgrounds)	\$55,110.00
The Medical Class of 1969 Scholarship Fund in Medicine (Established with gifts from the medical alumni of the College of Medicine class of 1969; used to provide scholarships to medical students in the College of Medicine)	\$51,652.18
The Brahms Fund (Established with gifts from Professor Tony Pasquarello; used to provide awards to undergraduate students or chamber ensembles in the School of Music, and small cash awards to students for the purchase of supplies, scores, instrumental repair, and other expenses related to the study of music)	\$50,325.56
The Lauterjung Family Athletic Scholarship Fund (Established with gifts from Dr. Sally and Kevin Lauterjung; used to supplement the grant-in-aid scholarship costs of intercollegiate student-athletes who are members of the varsity football team)	\$50,196.15
The Stairway to Heaven Scholarship Fund (Established with gifts from Denny Lynch; used to provide scholarships to undergraduate students enrolled in the School of Communication studying multimedia public affairs or strategic communication)	\$50,065.73
The John and Bebe Finn MBA Scholarship Fund (Established with gifts from John Finn and Bebe Finn; used to provide scholarships to recruit and retain students who are enrolled in the M.B.A. program at the Fisher College of Business majoring in operations and logistics management)	\$50,000.00
The Barton and Regina Holl Scholarship Fund (Established with gifts from Mr. Barton Holl and Mrs. Regina Holl; used to provide scholarships for undergraduate students from Hocking County, Ohio, with first preference given to math, physical science, or engineering majors)	\$50,000.00
The Lowe Family Scholarship Fund (Established with gifts from Art and Ann Lowe; used to provide scholarships to incoming undergraduate students attending or planning to attend OSU at Marion)	\$50,000.00

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The Jim and Suzanne McNulty Athletic Scholarship Fund (Established with gifts from James J. McNulty and Suzanne P. McNulty; used to supplement the grant-in-aid scholarship costs of intercollegiate student-athletes)	\$50,000.00
The David and Donna Shreiner Endowed Fund for Family and Consumer Sciences Education Scholarship (Established with gifts from David E. and Donna Shreiner; used to provide scholarship support for students preparing for or continuing a career in family and consumer sciences education) (grandfathered)	\$35,301.46
The Arley Duff Blankenship Memorial Fund at Stone Laboratory (Established with gifts from Lydia R. Bailey and other friends of Stone Laboratory; used to support the main objectives of the laboratory which are education, research, and outreach) (grandfathered)	\$32,755.00
The Ohio State University Men's Glee Club Alumni Society Fund (Established with gifts from the OSU Men's Glee Club Alumni Society, alumni, and friends; used to provide scholarships annually to upperclassmen who are current active members of the OSU Men's Glee Club with intentions of continuing to participate in the Club for the upcoming academic year) (grandfathered)	\$26,454.24
The Birkenholz Leadership Award Fund (Established with gifts from Pamela S. and Robert J. Birkenholz; used to provide scholarships to undergraduate students of senior status majoring in agricultural education) (grandfathered)	\$25,005.00
The H. Keith Allen Family Unrestricted Endowed Fund (Established with gifts from H. Keith Allen and L. Ann Allen; to be used at the discretion of the dean of the Fisher College of Business)	\$25,000.00
The American Electric Power Foundation Endowment for the WOSU Digital Media Center Fund (Established with a gift from the American Electric Power Foundation; used to support operation and maintenance of the WOSU Digital Media Center with preference given to the direct support of the American Electric Power Foundation Suite) (grandfathered)	\$25,000.00
Thomas E. Workman Endowed Scholarship Fund (Established with gifts from Thomas E. and Pamela Workman; used to provide scholarships in the Moritz College of Law for first year students who are active, reserve, or National Guard members or honorably discharged veterans of the U.S. Army, the U.S. Navy, the U.S. Marine Corps, the U.S. Air Force, or the U.S. Coast Guard) (grandfathered)	\$25,000.00
Lloyd M. Parks and Irene M. Parks Professorship Fund (Established with gifts from the estate of Dr. Lloyd M. Parks and alumni, colleagues, friends, and family; used to support a professorship position in the College of Pharmacy) (grandfathered)	<u>\$21,535.00</u>

Change in Description of Named Endowed Funds

The Carole A. Anderson Graduate Fellowship Endowment Fund

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Richard Clarke Arnold and M. Ruth Jones Endowed Fund

The John H. Dunlap, Jr. Fund for Education, Outreach, and Development at Stone Laboratory

Gary G. Marconi Scholarship Fund in Chemistry

Albert O. and Anne K. Myers Surveying Scholarship Fund

The George and Betty Richards Endowed Fund in the College of Pharmacy

The van Bakeren Endowed Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: Robert and Stephany Ruffolo Endowed Scholarship Fund
To: The Dr. Papat N. Patil Endowed Scholarship Fund

From: The Upraka-Laga-Schweitzer Fund in Czech Studies
To: The Úprka-Laga-Schweitzer Fund in Czech Studies

Total \$3,783,023.61

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Chair

Ray W. Poppleton Research Designated Chair

The Ray W. Poppleton Research Designated Chair was established May14, 2010, by the Board of Trustees of The Ohio State University with the annual distribution (or a portion of) from the endowed Ray W. Poppleton Memorial Fund which was established with gifts from the estate of Ethel V. Poppleton (B.A. 1918) of Columbus, Ohio, in memory of her husband.

This fund provides a chair position supporting a nationally eminent faculty member in the areas of orthopedics and/or diseases of the spinal cord.

The chair holder shall be appointed for a four-year term by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

Ongoing support and the allocated amount for this designated chair position shall be reviewed by the dean at the end of each four-year commitment period or upon an appointment vacancy. Upon the dean's approval, the designated chair position shall be renewed. The chair holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Establishing Designated Chair: \$80,000.00 minimum per year for four years

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Change from Named Endowed Chair to Named Endowed Fund

Ray W. Poppleton Memorial Fund

The Ray W. Poppleton Memorial Fund was established October 1, 1982, by the Board of Trustees of The Ohio State University with gifts from the estate of Ethel V. Poppleton (B.A. 1918) of Columbus, Ohio, in memory of her husband. The Ray W. Poppleton Research Chair was established March 5, 1999. The name and description were revised May 14, 2010.

The annual distribution from this fund shall be used by the College of Medicine to provide grants for research and the advancement of medical knowledge in the areas of orthopedics and diseases of the spinal cord. The selection of the recipients of the annual grant shall be made upon the recommendation of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. If in the future the fields of orthopedics and spinal cord diseases cease to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Medicine and from the senior vice president for Health Sciences.

Change from Named Endowed Professorship to Named Endowed Fund

The Paissiy Endowed Fund in Bulgarian Language, Literature, and Culture

The Paissiy Endowed Professorship in Bulgarian Civilization and Culture was established September 3, 1982, by the Board of Trustees of The Ohio State University with a gift from the Ministry of Education of the People's Republic of Bulgaria in honor of Paissiy Hilendarski/Paissiy of Hilander, an outstanding scholar of the Bulgarian Renaissance. Per section five of the gift agreement, the name and description were revised May 14, 2010.

The annual distribution from this fund shall be used at the discretion of the chairperson of the Department of Slavic and East European Languages and Literatures in consultation with the executive dean of the Colleges of the Arts and Sciences to support courses and research in Bulgarian language, literature, and culture.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Slavic and East European Languages and Literatures in consultation with the executive dean of the Colleges of the Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the chairperson of the Department of Slavic and East European Languages and Literatures in consultation with the executive dean of the Colleges of the Arts and Sciences.

Establishment of Named Endowed Funds

U.S. Bank Student Organization Endowment Fund

The U.S. Bank Student Organization Endowment Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University with a gift from U.S. Bank National Association.

The annual distribution from this fund shall be used to enhance student organization officer training, system controls, and accounting support as well as to enhance service to student groups at The Ohio State University. Expenditures shall be approved by the director of the Ohio Union.

In any given year that the endowment distribution is not fully used for its intended purpose, the director of the Ohio Union shall be responsible for determining if the unused portion shall be held in the distribution account to be used in subsequent years or reinvested in the endowment principal and communicating this decision with the donor.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor, should one be available, and from the director of the Ohio Union.

Amount Establishing Endowment: \$550,000.00

Welding Engineering Alumni Scholarship Fund

The Welding Engineering Alumni Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University with gifts from alumni and friends including gifts made in memory of Professor J. R. Stitt from his daughter, Ethel Stitt Ekland of Tacoma, Washington, and Jeffrey W. Post (B.W.E. 1966) of San Antonio, Texas.

J. Ray Stitt was a very early instructor in the University's welding engineering program before it became a department. He later went on to prominence as an expert in the flame straightening field.

The annual distribution from this fund shall provide merit-based undergraduate scholarships for students in their sophomore year who are enrolled in the College of Engineering majoring in welding engineering. A portion of this financial aid will be

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awarded in the name of J. R. Stitt. Scholarship recipients shall be selected by the dean of the College of Engineering in consultation with the professors who teach welding engineering and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$52,320.82

Change in Description of Named Endowed Funds

The Dr. Edward E. Eddowes Memorial Aviation Psychology Fund

The Dr. Edward E. Eddowes Memorial Aviation Psychology Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts in memory of Dr. Edward E. Eddowes of Birmingham, Alabama, from his widow, Dr. Anne E. Eddowes (B.S.Bus.Adm. 1953), his family, and his friends to recognize Dr. Edward E. Eddowes' lifelong interest in psychology and its application to aviation. The description was revised November 1, 2002, and was revised again May 14, 2010.

The intent of this fund is to advance the study of and research in human factors. The annual distribution from this fund shall be used to provide scholarship support to graduate and undergraduate students enrolled in the College of Engineering who are studying human factors with preference given to research in, or students involved with, aviation psychology. Scholarship recipients shall be selected by the dean of the College of Engineering in consultation with the University's Office of Student Financial Aid. Any annual distribution remaining after the scholarships have been awarded may be used for research projects and travel expenses for students who meet the selection criteria above; such expenditures shall be approved by the dean of the College of Engineering and coordinated with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

May 14, 2010 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from Dr. Anne E. Eddowes, should she be alive, and from the dean of the College of Engineering.

The Family and Consumer Science Extension Fund

The Home Economics Cooperative Extension Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from faculty, friends, and associates of the Cooperative Extension Service. The name and description were revised July 7, 1995. The description was revised May 14, 2010.

The annual distribution from this endowed fund shall be used to provide support for activities and projects of Ohio State University Extension's program in Family and Consumer Sciences. Funds will be allocated upon the recommendation of the assistant director for Family and Consumer Sciences Extension and upon approval of the director of Ohio State University Extension.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or it may be reinvested in the endowment principal at the discretion of the assistant director for Family and Consumer Sciences Extension and the director of Ohio State University Extension.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of Ohio State University Extension.

The Greater Cleveland Alumni Scholars Endowment Fund

The Greater Cleveland Alumni Scholars Endowment Fund was established June 6, 1997, by the Board of Trustees of The Ohio State University with gifts from The Greater Cleveland Alumni Club, individual alumni, and friends. The description was revised May 14, 2010.

Until the principal balance reaches \$100,000, the annual distribution from this fund shall be held in the distribution account. After the principal balance reaches \$100,000, the annual distribution and the accumulated balance in the distribution account shall be used to provide scholarship support under the guidelines of the Alumni Scholars Program for one or more qualified graduates of Cuyahoga County High Schools. The

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Greater Cleveland Alumni Club will recommend recipients; the University's Office of Student Financial Aid will select scholarship recipients.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the president of the Greater Cleveland Alumni Club, should she/he be alive, and from the director of the Office of Student Financial Aid.

The Maria A. Melnyk Franks Memorial Scholarship Fund

The Maria A. Melnyk Franks Memorial Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts from Richard L. Franks (B.A. Humanities 1977) and friends in memory of Maria A. Melnyk Franks. The description was revised August 30, 2000, and was revised again May 14, 2010.

The annual distribution shall provide three \$250 scholarships for students actively involved in music and music study: one for an outstanding undergraduate or graduate piano major, one for an outstanding undergraduate or graduate music major who is an active member of The Ohio State University Men's Glee Club, and one for an outstanding undergraduate or graduate student who is an active member of The Ohio State University Marching Band from any school or department on campus. If there are no candidates majoring in piano, it is the desire of the donor that the award is given to a student majoring in French horn. Scholarship recipients must maintain a minimum grade point average as stipulated by School of Music and University policies; scholarships may be renewed up to four years as long as the recipients maintain eligibility. Scholarship recipients shall be selected by the director of the School of Music with recommendations from the directors of The Ohio State University Marching Band and The Ohio State University Men's Glee Club and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from members of the Franks family (Richard L., Charles R., and Virginia L. Franks, and Connie A. Sanders or their heirs) and the director of the School of Music with recommendations from the directors of The Ohio State University Marching Band and The Ohio State University Men's Glee Club.

The Ohio State University Alumni Association, Inc.
Scholarship Endowment Fund

The Ohio State University Alumni Association, Inc. Scholarship Endowment Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University with gifts from the Alumni Association's affinity fund. The description was revised May 14, 2010.

The annual distribution from this fund shall provide undergraduate scholarships to currently enrolled students at any of The Ohio State University campuses not receiving freshman recruiting scholarships (i.e. Maximus and Morrill Programs) with preference given based on academic performance and financial need. The scholarship may be renewed based upon continued superior academic performance and financial need. One or more of the scholarships shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that this scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, African Americans or other underrepresented groups.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarships will be awarded by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of Student Financial Aid.

Glendine Huggins Wadlington Memorial Fund

The Glendine Huggins Wadlington Memorial Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts from family, friends, and co-workers in memory of Glendine Huggins Wadlington. The description was revised May 14, 2010.

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The annual distribution from this fund shall be divided, with 50% going to the Ohio 4-H Support Fund for service to developmentally disabled youth; and 50% going to the College of Education and Human Ecology to provide scholarships or financial aid to one or more students from Preble County, Ohio, with financial need who are preparing for teacher certification in special education of, but not limited to, developmentally challenged or gifted youth. Scholarship recipients should have demonstrated strong character and outstanding service to school and community. Recipients will be administered by the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Education and Human Ecology and from the director of Ohio 4-H.

Change in Name and Description of Named Endowed Funds

The Kenneth L. Beck Department of Food Science and Technology Endowed Fund for Equipment

The Department of Food Science and Technology Endowed Fund for Equipment was established September 22, 2006, by the Board of Trustees of The Ohio State University with gifts from friends and alumni of the College of Food, Agricultural, and Environmental Sciences. Additions to the fund have been made by David B. Dudley (B.S. 1952 Dairy Technology) and Kenneth L. Beck (B.S. 1973 Food Science and Technology, M.S. 1974 Horticulture). The name and description were revised May 14, 2010.

The annual distribution from this fund shall be used for the purchase, upgrade, maintenance, and/or repair of equipment including analytical instruments, prototype processing equipment, and packaging equipment for the Department of Food Science and Technology's laboratory and the Food Industries Center. Expenditures shall be recommended by the chairperson of the Department of Food Science and Technology and approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The David R. Lipphardt 1959 Endowment Fund in Integrated Systems Engineering

The David R. Lipphardt Scholarship in Manufacturing was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts from the Resinoid Engineering Corporation and its Co-Chairman of the Board, Clarence A. Herbst, in honor of fellow Board Co-Chairman David R. Lipphardt (B.I.E. 1959). The name and description were revised May 14, 2010.

The David R. Lipphardt 1959 Endowment Fund in Integrated Systems Engineering (ISE) honors Mr. Lipphardt for his distinguished career while encouraging others to follow in his footsteps.

The annual distribution from this fund will be used to provide scholarships and program support for undergraduate and graduate students who have demonstrated an intent to pursue a career in manufacturing. Preference will be given to candidates who have expressed an interest in the production and manufacturing of plastic products and materials. Scholarships will be awarded in the amount of \$2500 or no less than 20% of the in-state tuition and are renewable as long as the recipients meet the criteria of the fund. Scholarship recipients shall be selected by the chairperson of the Department of Integrated Systems Engineering in consultation with the dean of the College of Engineering and the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

If funds are used for program support, the purpose and amount of support will be determined by the chairperson of the Department of Integrated Systems Engineering in consultation with the appropriate faculty.

In the spirit of this scholarship, if manufacturing ceases to be offered in the Department of Integrated Systems Engineering, this scholarship will be moved to the Engineering College Administration for scholarship and program support selection.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chair of the Department of Integrated Systems Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Engineering.

The Trumbull and Mahoning Counties Alumni Club Scholarship Endowment Fund

The Mahoning County Alumni Scholarship Endowment Fund was established September 6, 1991, by the Board of Trustees of The Ohio State University with gifts from the members and friends of the Mahoning County/OSU Alumni Club. The name and description were revised May 14, 2010.

The annual distribution from this fund shall provide scholarship support for one or more qualified scholars from Trumbull and/or Mahoning Counties who are enrolled at The Ohio State University. Candidates shall be recommended by the Trumbull and Mahoning Counties Alumni Club and selected by The Ohio State University Alumni Association in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of The Ohio State University Alumni Association upon recommendation from the Trumbull and Mahoning Counties Alumni Club and in consultation with the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of The Ohio State University Alumni Association in consultation with the director of the Office of Student Financial Aid.

The Medco Health Solutions, Inc. Scholarship Fund

The Medco Containment Services, Inc. Scholarship Fund was established May 7, 1993, by the Board of Trustees of The Ohio State University with a gift from Medco Health Solutions, Inc. (formerly Medco Containment Services, Inc.) of Franklin Lakes, New Jersey. The name of the fund was changed to The Merck-Medco Managed Care LLC Scholarship Fund September 5, 1997. In 2003, Medco spun off from Merck and formed the public company Medco Health Solutions. The name and description were revised May 14, 2010.

The annual distribution from this fund shall provide one or more scholarships to doctor of pharmacy students in the College of Pharmacy who excel academically but need financial assistance. Scholarship recipients will be selected by the dean of the College of Pharmacy or his/her designee in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor, should one be available, and from the dean of the College of Pharmacy.

Change in Description of Named Endowed Professorship

The Stephen F. Loeb Professorship in Health Services Management and Policy

The Health Services Management and Policy (HSMP) Professorship Fund was established December 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from alumni and friends of the HSMP program. The name and description of the fund were revised September 22, 2004, to The Stephen F. Loeb Professorship Fund in Health Services Management and Policy. The required funding level was reached and the professorship was established September 22, 2006. The description was revised May 14, 2010.

The annual distribution shall be used to provide salary and program support for the work of a distinguished teacher and scholar in the area of health services management and policy.

Distribution will be made at the recommendation of the chairperson of the Health Services Management and Policy Division in consultation with the dean of the College of Public Health.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Health Services Management and Policy Division and the dean of the College of Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

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chairperson of the Health Services Management and Policy Division and from the dean of the College of Public Health.

Establishment of Named Endowed Funds

Anna Rebecca and Robert H. Katz Endowment Fund

The Anna Rebecca (M.A. 1979) and Robert H. Katz (J.D. 1975) Endowment Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Anna Rebecca Rockey Katz.

The annual distribution from this fund shall provide scholarship support in equal amounts for students in the following areas: the College of Nursing, the School of Music for members of The Ohio State University Marching Band, and the Department of Athletics for members of the varsity hockey teams. The specific terms of the scholarships shall be at the discretion of the dean or directors so as to allow those leaders the flexibility to meet the needs of the day. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

Should these programs no longer be in existence at any point in time, the scholarships shall be awarded to students in programs which are as closely aligned with the donor's original intent as practicable.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only

for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the appropriate dean or director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the appropriate dean or director and the Office of Student Financial Aid.

Amount Establishing Endowment: \$1,131,938.40

Charles and Myrna Fazio Athletic Scholarship Fund

The Charles and Myrna Fazio Athletic Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an unrestricted estate gift from Charles (B.S.Ed. 1949) and Myrna (B.S.Ed. 1948) Fazio.

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The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of Athletics.

Amount Establishing Endowment: \$284,455.24

The Robert P. Caren Family Endowment Fund

The Robert P. Caren Family Endowment Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert Caren (B.S. 1953, M.S. 1954, Ph.D. 1961) and Dr. Linda Caren (B.S. 1962).

The annual distribution from this fund shall provide stipends for undergraduate students who are conducting research supervised by members of the Department of Physics faculty. The dean of the College of Mathematical and Physical Sciences shall be responsible for approving expenditures in consultation with Department of Physics faculty members and for coordinating these expenditures with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$250,000.00

The Austin E. Knowlton Memorial Scholarship Fund

The Austin E. Knowlton Memorial Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Austin E. Knowlton Foundation.

The annual distribution from this fund shall provide scholarship support for undergraduate and graduate level students who are enrolled in the Austin E. Knowlton School of Architecture. No more than one scholarship shall be granted in each academic year for each \$100,000 of endowment principal. At least one scholarship shall be reserved for an incoming freshman. Preference shall be given to candidates from Logan County, Ohio. If there are no candidates from Logan County, the scholarship may be awarded to any candidate who is a resident of the state of Ohio. Scholarship recipients shall be selected by the director of the Knowlton School of Architecture in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Knowlton School of Architecture.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the director of the Knowlton School of Architecture.

Amount Establishing Endowment: \$200,000.00

The Phyllis and Richard Leet Endowed Chair Fund in Chemistry

The Phyllis and Richard Leet Endowed Chair Fund in Chemistry was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Phyllis and Richard (Ph.D. 1952) Leet.

Until the principal balance reaches \$2,000,000, the annual distribution from this fund shall be reinvested in the endowment principal. After the principal balance reaches

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\$2,000,000, the annual distribution shall support a chair position in the Department of Chemistry in the College of Mathematical and Physical Sciences. Appointment of the recruited or retained candidate will be recommended by the dean of the College of Mathematical and Physical Sciences to the executive vice president and provost and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Mathematical and Physical Sciences.

Amount Establishing Endowment: \$200,000.00

Amount Needed to Establish Chair: \$2,000,000.00

The Wendy Zuckerwise Ritter Endometrial Cancer Research Fund

The Wendy Zuckerwise Ritter Endometrial Cancer Research Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Wendy Zuckerwise Ritter of Dayton, Ohio, from her husband, Nathaniel Ritter, D.D.S., and other family members, friends, and colleagues.

The annual distribution from this fund shall support medical research on endometrial cancer in the Division of Gynecological Oncology in the Department of Obstetrics and Gynecology. Allocation of distribution shall be made at the recommendation of the Division director in consultation with the Department chairperson, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Division of Gynecological Oncology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a

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representative of the donors and as recommended by the director of the Division of Gynecological

Oncology in consultation with the chairperson of the Department of Obstetrics and Gynecology, the dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$62,835.76

The STJ – EISi Athletic Scholarship Fund

The STJ – EISi Athletic Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts South Stands, LLC of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's tennis team and is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the director of Athletics.

Amount Establishing Endowment: \$61,060.14

The Lynn Allen Wallace Scholarship Fund in Sports Physical Therapy

The Lynn Allen Wallace Scholarship Fund in Sports Physical Therapy was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made from Diane Tuuri, family, and friends in honor and memory of Lynn Allen Wallace (B.S.Ed. 1971, Cert.PostBacc.Phys.Ther. 1972).

The annual distribution from this fund shall be used to support scholarships for graduate students enrolled in the Division of Physical Therapy in the School of Allied Medical Professions. Selection of the recipients shall be made based on academic merit and demonstration of career interest in the field of sports physical therapy. It is the donors' intent that preference be given to students who exemplify leadership ability and a high level of commitment to sports rehabilitation, and who are engaged in regional and national physical therapy professional organizations. It is the donors'

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intent that the financial awards may be renewable for recipients who maintain good academic and professional standing. Scholarship recipients will be selected at the recommendation of the director of the Division of Physical Therapy and as approved by the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the director of the School of Allied Medical Professions and the dean of the College of Medicine.

Amount Establishing Endowment: \$61,007.88

The Daniel W. and Janet Schleppe Harmon Scholarship Fund

The Daniel W. and Janet Schleppe Harmon Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark and Lisa Harmon Krosse and Dan and Paula Harmon.

The intent of the fund is to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this fund shall be used to provide scholarship support to undergraduate students enrolled or planning to enroll in the College of Engineering who have a demonstrated financial need as determined by the guidelines of the University's Office of Student Financial Aid. First preference shall be given to, but not limited to, female candidates; second preference shall be given to candidates who are residents of Ohio. If no student meets the preference criteria, the scholarships may be awarded to any student in the College of Engineering. Recipients shall be selected by the College's dean in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$60,681.25

The Dayton Freight Athletic Scholarship Fund

The Dayton Freight Athletic Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dayton Freight of Dayton, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of a varsity team. First preference will be given to a student-athlete majoring in transportation logistics, marketing, business, or accounting. Second preference will be given to any student-athlete participating in a varsity sport. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should the company exist, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$150,000.00

Dale E. and Bernice E. Mansperger Endowment Fund for the College of Education and Human Ecology

The Dale E. and Bernice E. Mansperger Endowment Fund for the College of Education and Human Ecology was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Dale E. Mansperger Trust, the Bernice E. Mansperger Trust, and the Dale E. and Bernice E. Mansperger Foundation, Inc. in memory of Dale E. Mansperger (M.A. 1933).

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The annual distribution from this fund shall be used to provide scholarships for undergraduate students ranked as juniors or seniors who are enrolled in the College of Education and Human Ecology who are pursuing majors in education. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the trustees of both Mansperger trusts and the treasurer/trustee of the Mansperger Foundation, should they be available, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$55,323.80

The Anita and Michael Goldberg, Rite Rug Company and its Founder, Duke Goldberg, Endowment Fund for Wexner Center Children and Family Programs

The Anita and Michael Goldberg, Rite Rug Company and its Founder, Duke Goldberg, Endowment Fund for Wexner Center Children and Family Programs was established May 14, 2010 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Anita and Michael Goldberg and Rite Rug.

The annual distribution from this fund shall be used to support the Wexner Center's children and family education programs fostering an environment of inquiry, discovery, and learning for audiences of all ages, interests, and backgrounds. Uses of the fund shall include the broad support of education programs for children and families. Expenditures shall be approved by the director of the Wexner Center in consultation with the director of Education for the Wexner Center or their designees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Wexner Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should he/she be alive, and from the director of the Wexner Center and the director of Education for the Wexner Center.

Amount Establishing Endowment: \$55,110.00

The Medical Class of 1969 Scholarship Fund in Medicine

The Medical Class of 1969 Scholarship Fund in Medicine was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the medical alumni of the College of Medicine class of 1969.

The annual distribution from this fund shall be used to provide one or more scholarships to medical students in the College of Medicine based on academic merit or financial need. The selection shall be made at the recommendation of the College of Medicine Scholarship Committee, including the associate dean of Student Affairs and the vice dean for Education, in consultation with the University's Office of Student Financial Aid; and as approved by the dean of the College of Medicine.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$51,652.18

The Brahms Fund

The Brahms Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Professor Tony Pasquarello.

Tony Pasquarello, an emeritus philosophy professor of The Ohio State University, Mansfield campus, established this fund in honor of the great composer, Johannes Brahms, and in memory of his son, A. Joseph "Joe" Pasquarello, violinist and Ohio State graduate (B.Mus. 1980). Its purpose is to promote and perpetuate the music of

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the Romantic through modern eras, 1830 – 1960, and encourage the study and performance of that music by endowing an annual “Brahms Award” as well as “Small Cash Grants” to assist music students.

Fifty percent (50%) of the annual distribution from this fund, but no less than \$1,000, shall provide an annual award known as The Brahms Award to an undergraduate student or chamber ensemble in the School of Music. Recipients shall be selected for exceptional achievement in scholarship or performance relating to the music of Brahms or virtually any other composer writing in the period 1830 through 1960 including but not limited to the donor's favorites: Brahms, Mahler, Elgar, Ravel, and Rachmaninoff; as well as: Walton, Gershwin, Scriabin, Barber, Berg, and Bartok. The winner of this award shall be selected by the faculty of the School of Music and reported to the University's Office of Student Financial Aid.

Forty percent (40%) of the annual distribution of the fund shall be used as Small Cash Grants for distribution upon application to deserving and needy students for the purchase of supplies, scores, instrument repair, and other expenses related to the study of music. No single student shall receive more than \$100 of the allocation in any single year. Recipients shall be selected by the faculty of the School of Music and reported to the University's Office of Student Financial Aid.

As the fund's annual distribution increases in the future, those administering the fund may decide to increase the Small Cash Grants or to present more than one Brahms Award.

Ten percent (10%) of the annual distribution and any unused distribution should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of the Arts in consultation with the director of the School of Music.

Amount Establishing Endowment: \$50,325.56

The Lauterjung Family Athletic Scholarship Fund

The Lauterjung Family Athletic Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sally and Kevin Lauterjung of Akron, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's football team and is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,196.15
Total Commitment: \$100,000.00

The Stairway to Heaven Scholarship Fund

The Stairway to Heaven Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Denny Lynch (B.A. 1975).

The annual distribution from this fund shall provide scholarships to undergraduate students enrolled in the School of Communication studying multimedia public affairs or strategic communication; candidates must demonstrate financial need and proven academic success. Scholarship recipients shall be selected by the School's director in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of the School of Communication.

Amount Establishing Endowment: \$50,065.73

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The John and Bebe Finn MBA Scholarship Fund

The John and Bebe Finn MBA Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John Finn (B.A. 1970) and Bebe Finn (B.A. 1969) of Columbus, Ohio.

The annual distribution from this fund shall be used for scholarships to recruit and retain students who are enrolled in the MBA program at The Max M. Fisher College of Business majoring in operations and logistics management. Recipients shall be selected by the director of the graduate program office in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$100,000.00

The Barton and Regina Holl Scholarship Fund

The Barton and Regina Holl Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Barton Holl (B.C.E. 1948, M.S. 1949) and Mrs. Regina Holl of Logan, Ohio.

The annual distribution from this fund shall be used to provide one need based-scholarship for an undergraduate student from Hocking County, Ohio. First preference will be given to math, physical science, or engineering majors. The scholarship is renewable for up to 12 quarters (or eight semesters) or until the student receives his or her baccalaureate degree, whichever comes first. The scholarship shall be used for expenses such as the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The recipient shall be selected by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

The Lowe Family Scholarship Fund

The Lowe Family Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Art and Ann Lowe of Marion, Ohio.

The annual distribution from this endowment shall provide renewable scholarships to incoming undergraduate students attending or planning to attend The Ohio State University at Marion and may follow recipients to any other Ohio State campus or Ohio State program at the discretion of the Ohio State Marion admissions and financial aid staff. Preference shall be given to candidates intending to or majoring in business or the STEM (science, technology, engineering, and math) disciplines. (STEM is defined more specifically as biological or biomedical sciences, computer and information sciences, engineering and engineering technologies, mathematics and statistics, or physical sciences and science technologies.) To qualify, candidates must have maintained at least a 2.7 (B-) grade point average (GPA) during their senior year in high school. Scholarships are renewable; students must reapply annually and have a minimum cumulative 2.7 GPA when they apply. Scholarship recipients shall be selected by the Ohio State Marion admissions and financial aid staff in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Per the request of the donors, the University agrees that any unused distribution from this endowed fund shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment. The University will use its best efforts to make all distributions.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

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donors, should they be alive, and from the dean and director of the Ohio State Marion campus.

Amount Establishing Endowment: \$50,000.00

The Jim and Suzanne McNulty Athletic Scholarship Fund

The Jim and Suzanne McNulty Athletic Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James J. (B.S.Bus.Adm. 1988) and Suzanne P. McNulty of Greenville, South Carolina.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

The David and Donna Shreiner Endowed Fund
for Family and Consumer Sciences Education Scholarship

The David and Donna Shreiner Endowed Fund for Family and Consumer Sciences Education Scholarship was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David E. (B.S. Agriculture 1969) and Donna C. (B.S. Home Economics 1969) Shreiner.

The annual distribution from this fund shall be used to support a scholarship(s) for a student preparing for or continuing a career in family and consumer sciences education (home economics education) with preference for undergraduate students with a minimum cumulative grade point average of 3.0 with additional preference given to students from Auglaize or Holmes Counties of Ohio. Expenditures will be approved by the dean of the College of Education and Human Ecology in consultation with the director of the Family and Consumer Sciences Education program.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then the remaining funds will be allocated to support programs for preparing teacher educators. If, in the future, the need for teacher educator preparation programs ceases to exist, then another use shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the from the dean of the College of Education and Human Ecology in consultation with the director of the Family and Consumer Sciences Education program.

Amount Establishing Endowment: 35,301.46 (grandfathered)

The Arley Duff Blankenship Memorial Fund at Stone Laboratory

The Arley Duff Blankenship Memorial Fund at Stone Laboratory was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lydia R. Bailey (B.S.Bus.Adm. Real Estate 2000, M.A. Public Policy and Management 2006) of Mechanicsburg, Ohio, and other friends of Stone Laboratory, in memory of her father, Arley Duff Blankenship.

The annual distribution from this endowed fund shall primarily be used to support scholarships for students taking introductory courses at Stone Laboratory with preference given to students from Appalachia. Scholarships shall be awarded in accordance with guidelines and procedures established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, or his/her designee, and in consultation with the University's Office of Student Financial Aid.

If, in any given year, the director of Stone Laboratory and the Ohio Sea Grant College Program identifies needs that are greater than scholarship in serving the research, education, and outreach mission of Stone Laboratory, then use of the fund shall be at his/her discretion in meeting such needs.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the director of Stone Laboratory and the Ohio Sea Grant College Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contributions as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and the director of Stone Laboratory and the Ohio Sea Grant College Program.

Amount Establishing Endowment: \$32,755.00 (grandfathered)

The Ohio State University Men's Glee Club Alumni Society Fund

The Ohio State University Men's Glee Club Alumni Society Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio State University Men's Glee Club Alumni Society, alumni, and friends of The Ohio State University Men's Glee Club.

The annual distribution from this fund shall be used to provide at least one scholarship annually, with a maximum disbursement of \$1,200 within a given calendar year, to students ranked as a sophomore or higher with a minimum 3.0 cumulative grade point average who are current active members of The Ohio State University Men's Glee Club with intentions of continuing to participate in the Club for the upcoming academic year. The Ohio State University Men's Glee Club Alumni Society Board of Governors shall periodically review the amount of disbursement stated above and shall adjust the disbursement as needed in relationship to the market value and disbursement within a given year, as provided in annual statements from The Ohio State University finance office. Any such fiscal adjustments to the disbursement voted on by the Board of Governors shall be submitted to The Ohio State University Board of Trustees for final approval. Potential recipients must demonstrate academic achievement, and proven musical and leadership ability. Recipients can be from any college or school within the University. Recipients shall be recommended by the director of the Club and selected by the director of the School of Music in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The intent of this fund is to support The Ohio State University Men's Glee Club. The donors' first preference is to provide scholarship support; if the fund is not needed for this purpose, The Ohio State University Alumni Men's Glee Club Board of Governors may select another purpose.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from The Ohio State University Men's Glee Club Alumni Society Board of Governors with recommendations from the director of The Ohio State University Men's Glee Club and the dean of the College of the Arts.

Amount Establishing Endowment: \$26,454.24 (grandfathered)

The Birkenholz Leadership Award Fund

The Birkenholz Leadership Award Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Pamela S. and Robert J. Birkenholz of Dublin, Ohio. Dr. Bob Birkenholz is a professor of agricultural education in the College of Food, Agricultural, and Environmental Sciences.

The annual distribution from this fund shall be used to award a scholarship to an undergraduate student of senior status majoring in agricultural education in the College of Food, Agricultural, and Environmental Sciences. First preference shall be given to a student in the leadership option of the major; second preference shall be given to a student in the teaching option. Overall, preference shall be given to students who have demonstrated outstanding leadership qualities and have expressed a career interest in agriculture. Financial need and cumulative grade point average may be secondary considerations. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Recipients shall be selected by the Agricultural Education Scholarship Selection Committee in the Department of Human and Community Resource Development in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, or his/her designee, in consultation with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the direction of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the chairperson of The Department of Human and Community Resource Development.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Human and Community Resource Development.

Amount Establishing Endowment: \$25,005.00 (grandfathered)

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The H. Keith Allen Family Unrestricted Endowed Fund

The H. Keith Allen Family Unrestricted Endowed Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from H. Keith Allen (B.S.Bus.Adm. 1963) and L. Ann Allen of Powell, Ohio.

Keith graduated from The Ohio State University College of Commerce and Administration (now known as The Max M. Fisher College of Business) in 1963, with a bachelor of science in accounting. He joined Peat, Marwick, Mitchell & Co. in Columbus, Ohio, upon graduation where he became a certified public accountant. Four years later, Keith joined The Ohio Company as assistant treasurer, working his way to becoming COO until the sale of the company to Fifth Third Bank. Keith was the recipient of an accounting scholarship and a member of Beta Alpha Psi. He served on many community boards, as well as on the board of the Chicago Stock Exchange and served on committees affiliated with the New York Stock Exchange. Keith also served on the Fisher College of Business Dean's Advisory Council.

Until the principal of the fund reaches \$50,000, the annual distribution from shall be used at the discretion of the dean of the Fisher College of Business to support activities of the faculty, students, and staff in accordance with the College's strategic plans.

When the principal of the fund reaches \$50,000, the University agrees to revise The H. Keith Allen Family Unrestricted Endowed Fund to a restricted endowed scholarship fund at the Fisher College of Business. The annual distribution from this fund shall be used to provide scholarship support for an undergraduate student(s) enrolled at the Fisher College of Business. Selection of the recipient(s) shall be made by the director of the undergraduate programs office at the Fisher College of Business in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion will be reinvested into the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Unrestricted Endowment: \$25,000.00
Amount Needed to Establish Restricted Endowment: \$50,000.00
Total Commitment: \$275,000.00

The American Electric Power Foundation Endowment
for the WOSU Digital Media Center Fund

The American Electric Power Foundation Endowment for the WOSU Digital Media Center Fund was established May 14, 2010, by the Board of Trustees of The Ohio

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State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the American Electric Power Foundation.

The annual distribution from this fund shall be used to support the operation and maintenance of the WOSU Digital Media Center with preference given to direct support of the American Electric Power Foundation Suite. In any given year that the endowment distribution is not fully expended, the unused portion may be used for outreach and education programs originating from the Center. Expenditures from this fund shall be approved by the general manager of WOSU Public Media.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the direction of the senior vice president for University Communications and the general manager of WOSU Public Media.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the senior vice president for University Communications and the general manager of WOSU Public Media.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Thomas E. Workman Endowed Scholarship Fund

The Thomas E. Workman Endowed Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas E. (B.S.Bus.Adm. 1966, JD 1969) and Pamela (B.S.Ed. 1967) Workman.

The annual distribution from this fund shall provide a need-based scholarship in The Michael E. Moritz College of Law for first year students who are active, reserve, or National Guard members, or honorably discharged veterans of the United States Army, the United States Navy, the United States Marine Corps, the United States Air Force, or the United States Coast Guard. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid. The donors shall be kept apprised of the status of the selection process by the College.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$25,000.00 (grand fathered)

Lloyd M. Parks and Irene M. Parks Professorship Fund

The Lloyd M. Parks and Irene M. Parks Professorship Fund in the College of Pharmacy was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift and deferred gifts from Dr. Lloyd M. Parks and continuing gifts in his honor from alumni, colleagues, friends, and family.

Dean Emeritus Lloyd McClain Parks came from the University of Wisconsin to The Ohio State University in 1956 as dean and professor in the College of Pharmacy. His 22 years of leadership of Ohio State's College of Pharmacy were distinguished by marked growth in students, faculty, research, and facilities. The overall excellence of its programs merited the College distinguished ranking as a top college of pharmacy in the nation. Throughout his 39-year academic career Dr. Parks was widely recognized and honored for his leadership in pharmaceutical education and pharmaceutical research.

The intent of this fund is to benefit education and research at The Ohio State University. Until the principal balance of the fund reaches \$500,000, the annual distribution shall be reinvested in the endowment principal. After the principal balance of the fund reaches \$500,000, the annual distribution from this fund shall support a professorship position in the College of Pharmacy. Appointees shall be recommended to the executive vice president and provost by the College's dean and approved by the University's Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$21,535.00
(grandfathered - 2/17/1989)

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Change in Description of Named Endowed Funds

The Carole A. Anderson Graduate Fellowship Endowment Fund

The Carole A. Anderson Graduate Fellowship Endowment Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from her family and friends, and faculty and alumni of the College of Nursing. The description was revised May 14, 2010.

The annual distribution from this fund shall be used to provide a fellowship award. Candidates for the award will be students who have completed their undergraduate degree from the College of Nursing and immediately upon graduation, without first entering the workforce to practice nursing, will enter a graduate nursing program at The Ohio State University. It is the intention of the donors through this award to help students who want to go directly from undergraduate to graduate study without interruption. Fellowship recipients shall be selected by the dean of the College of Nursing in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Nursing.

Richard Clarke Arnold and M. Ruth Jones Endowed Fund

The Richard Clarke Arnold and M. Ruth Jones Endowed Fund was established February 4, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends. The description was revised May 13, 2010.

The annual distribution from this fund shall be used to benefit The Ohio State University's collection of photographs housed in the Rare Books and Manuscripts collection. Expenditures may include, but are not limited to: maintenance, preservation, supplies and equipment, cataloging, and promotion and exhibition of these works and shall be recommended by the head of Rare Books and Manuscripts and approved by the director of the University Libraries.

If the fund cannot be used as outlined above, the distribution may be used for other purposes to support the Rare Books and Manuscripts collection as recommended by

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the head of Rare Books and Manuscripts and approved by the director of the University Libraries. If possible, the library shall inform of the donor of any such alternate uses.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal as recommended by the head of Rare Books and Manuscripts and approved by the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the head of Rare Books and Manuscripts and from the director of the University Libraries.

The John H. Dunlap, Jr. Fund for Education, Outreach, and
Development at Stone Laboratory

The John H. Dunlap, Jr. Fund for Education, Outreach, and Development at Stone Laboratory was established February 6, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Shirley Dunlap Bowser (B.S.Ed. 1956) and Cliff Bowser of Williamsport, Ohio, the W.K. Kellogg Foundation, and friends of Stone Laboratory. The description was revised May 14, 2010.

Born on May 9, 1905, in Williamsport, Ohio, John (Jack) H. Dunlap, Jr. (B.A. English 1928) was a farmer, conservationist, educator, and an ardent supporter of The Ohio State University as a student leader and an active volunteer. He served as director of the University's Research Foundation, as a Board of Trustee member from 1968-77, and as chairman of the Board during 1975-76. Mr. Dunlap was a seventh generation farmer and nationally recognized agricultural leader. As president of The Dunlap Company, a contracting company that specialized in soil conservation, he built over 100 lakes, ponds, levees, and terraces that supported his view of utilizing farming techniques that were beneficial to the land.

The annual distribution shall be used primarily to support education, outreach, and development programs at Stone Laboratory that will ultimately improve the Lake Erie ecosystem and enhance economic development. Secondly, no more than 25% of the annual distribution may be used for special facility improvement projects that enhance Stone Lab's ability to conduct education, outreach, and development activities. Use of the funds will be at the discretion of the director of Stone Laboratory and the Ohio Sea Grant College Program.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Stone Laboratory and the Ohio Sea Grant College Program.

If the fund can no longer be used as outlined above, it should be renamed the The John H. Dunlap, Jr. Scholarship for Agriculture and the Environment and should be

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used to support scholarships in the College of Food, Agricultural, and Environmental Sciences with preference given to students in the School of Environment and Natural Resources. The scholarship shall be awarded in accordance with guidelines and procedures established by the dean of the College or his/her designee and in consultation with the University's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

Should unforeseen circumstances arise in the future so that the need for the successor endowment ceases to exist, then another use as nearly aligned with the original intent of the contributions as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be living, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the School of Environment and Natural Resources, and the director of Stone Laboratory and the Ohio Sea Grant College Program.

Gary G. Marconi Scholarship Fund in Chemistry

The Gary G. Marconi Scholarship Fund in Chemistry was established February 4, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gary G. Marconi of Indianapolis, Indiana. The description was revised May 14, 2010.

The annual distribution from this fund shall be used to provide a scholarship to a junior or senior undergraduate student engaged in research while pursuing a Bachelor of Science degree in chemistry and who exhibits socioeconomic need. The chairperson of the Department of Chemistry shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the chairperson of the Department of Chemistry.

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Albert O. and Anne K. Myers Surveying Scholarship Fund

The Albert O. and Anne K. Myers Surveying Scholarship Fund was established July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Albert J. Myers in memory of Albert O. and Anne K. Myers. The description was revised May 14, 2010.

Albert O. Myers switched majors from pre-med to surveying after seeing, from the confines of chemistry class, surveying students on the Oval; and in 1942 became a professional surveyor in the state of Ohio. He and wife, Anne, started Myers Surveying Company in Columbus in 1947 and made significant contributions to the land surveying profession in Ohio during their lifetimes.

The annual distribution from this fund shall provide one or more scholarships to undergraduate students enrolled in the College of Engineering who are majoring in civil engineering and have a minor in surveying who are entering their junior or senior year and have a grade point average of 2.5 or above. Preference shall be given to candidates who display a strong interest in becoming a practicing land surveyor. The chairperson of the Department of Civil and Environmental Engineering and Geodetic Science, in consultation with the appropriate faculty, shall be responsible for recommending scholarship recipient(s) to the dean of the College of Engineering for approval and coordinating these scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Engineering.

The George and Betty Richards Endowed Fund in the College of Pharmacy

The George and Betty Richards Endowed Fund in the College of Pharmacy was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George (B.S.Pharm. 1943) and Betty Richards. The required funding level for a restricted endowed fund was reached and the description was revised May 14, 2010.

The annual distribution from this fund shall be used to provide graduate stipend support for Pharm.D. or Ph.D. students enrolled in the Translational Sciences graduate program in the College of Pharmacy. Recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Pharmacy.

The van Bakeren Endowed Scholarship Fund

The van Bakeren Endowed Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Anna M. van Heeckeren (M.S. Biological Sciences 1989, D.V.M. 1993) and Mr. Edward B. Baker. The description was revised May 14, 2010.

The annual distribution from this fund shall be used to supplement tuition and room and board for one (1) outstanding third- or fourth-year veterinary student with an interest in pursuing a career in research or laboratory animal medicine. If such a candidate cannot be found, then an outstanding post-D.V.M. graduate student or a post-D.V.M., Ph.D. post-graduate appointee pursuing a career in research or laboratory animal medicine may receive this award. Recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Research and Graduate Studies. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Change in Name and Description of Named Endowed Funds

The Dr. Popat N. Patil Endowed Scholarship Fund

The Robert and Stephany Ruffolo Endowed Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Robert (B.S.Pharm. 1973, Ph.D. 1976) and Stephany Ruffolo of Spring City, Pennsylvania. The name and description were revised May 14, 2010.

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The annual distribution from this fund shall be used to support a scholarship for a student in the College of Pharmacy Doctor of Pharmacy program. Recipients shall be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Pharmacy.

The Úprka-Laga-Schweitzer Fund in Czech Studies

The Upraka-Laga-Schweitzer Fund in Czech Studies was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sharon Marie Schweitzer-Robinson (B.A. 1984). The description was revised September 21, 2007. The name and description were revised May 14, 2010.

The fund is named after relatives of the donor: Jozef Úprka, artist; his brothers Frantisek Úprka, sculptor, and Jan Úprka, artist; the Laga family; and the donor's mother, Evelyn Mary Laga Schweitzer and her parents, Mary Antonia Nekarda-Laga and Frank Martin Laga.

The annual distribution from this fund shall be used to defray the cost of tuition or other program costs for undergraduate or graduate students studying Czech language and culture at The Ohio State University in the College of Humanities. Preference shall be given to students in a Czech study abroad program, specifically in the Moravian regions of the Czech Republic. Scholarship recipients will be selected by the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Humanities in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures.

TUITION AND USER FEES/CHARGES FOR FY 2010 AND FY 2011

Resolution No. 2010-90

Synopsis: Confirmation of instructional, non-resident, and graduate tuition increases at all campuses of The Ohio State University for Summer Quarter 2010 and at the Columbus Campus for the 2011 academic year and approval of instructional, non-resident, and graduate tuition increases at the regional campuses and ATI are proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS resident undergraduate instructional and general fees are subject to a 3.5% instructional and general fee cap for Fiscal Year 2010 and 3.5% for Fiscal Year 2011, as required by the recently adopted State of Ohio biennial budget bill; and

WHEREAS the student activity fee, part of the general fee subject to the cap, was increased for Winter Quarter 2010; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee increase for all campuses for Ohio State undergraduate and graduate programs and the nonresident surcharge for Summer Quarter 2010 and for the 2011 academic year; and

WHEREAS at the February Board of Trustees meeting, the Board authorized the Chair of the Board, the Chair of the Academic Affairs and Student Life Committee, and the Chair of the Fiscal Affairs Committee, in consultation with the administration once the administration's recommendations were finalized, to approve tuition for Summer Quarter 2010 and for the 2011 academic year, subject to confirmation of that action at the next Board meeting; and

WHEREAS at a meeting on March 30, of the designated Trustees, the administration presented the attached tuition recommendations and tuition increases for all campuses for Summer Quarter 2010 and for the Columbus Campus for the 2011 academic year were approved; and

WHEREAS the administration now has presented tuition recommendations for the Lima, Mansfield, Marion, and Newark Campuses and for the Agricultural Technical Institute at Wooster for the 2011 academic year:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby confirms the recommendations of the administration and the actions approved by the designated Trustees at their meeting on March 30 and hereby approves tuition increases as follows:

- That instructional fees for undergraduates enrolled at the Columbus Campus will increase 3.1% and instructional fees for all undergraduates enrolled at the regional and ATI campuses will increase 3.5% for Summer Quarter 2010;

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- That instructional fees for most graduate students will increase 1.0% for Summer Quarter 2010;
- That the nonresident surcharge for undergraduates and most graduate students be increased by 1.0% for Summer Quarter 2010;
- That instructional fees for undergraduates enrolled at the Columbus Campus, and at the regional and ATI campuses will increase 3.5% for the 2011 academic year, effective for Autumn Quarter 2010;
- That instructional fees for most graduate students will increase 3.5% for the 2011 academic year, effective Autumn Quarter 2010;
- That the nonresident surcharge for undergraduates and most graduate students be increased by 3.5% for the 2011 academic year, effective Autumn Quarter 2010.

(See Appendix XLIII for background information, page 814.)

AMENDMENT OF THE UNIVERSITY DEBT POLICY

Resolution No. 2010-91

Synopsis: Amendment of the University's Debt Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management and use of use of university debt in the form of bonds, internal loans, lines of credit, and leases; and

WHEREAS there is a need for comprehensive policies to provide for the overall management University debt; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the following University Debt Policy be adopted by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Assistant Vice President of Financial Services and/or Senior Vice President for Business and Finance be, and hereby are, directed and authorized to implement and administer this policy and to manage the use of University debt in the forms of bonds, internal loans, lines of credit and leases in accordance with this policy.

(See Appendix XLIV for background information, page 815.)

**AUTHORIZATION TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS AND CONSTRUCTION CONTRACTS**

Resolution No. 2010-92

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
CONTRACTS**

STEAM AND CONDENSATE DISTRIBUTION SYSTEM UPGRADE PHASE 2
WILLIAM H. HALL COMPLEX EXPANSION – PHASE II

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS

MCCRACKEN POWER PLANT CHILLER EXPANSION
SOUTH CAMPUS CENTRAL CHILLER PLANT
WILLIAM H. HALL COMPLEX EXPANSION – PHASE II

Synopsis: Authorization to enter into/increase professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
Steam and Condensate Distribution System Upgrade Phase II	\$2.3M	\$17.1M	University Bond Proceeds
William H. Hall Complex Expansion - Phase II	\$6.7M	\$51.1M	University Bond Proceeds Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase construction contracts for the following projects:

	Constr Amount	Total Project	
McCracken Power Plant Chiller Expansion	\$12.6M	\$13.35M	University Bond Proceeds
South Campus Central Chiller Plant	\$55.5M	\$72.5M	University Bond Proceeds
William H. Hall Complex Expansion - Phase II	\$44.4M	\$51.1M	University Bond Proceeds Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into/increase professional services contracts and enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLV for background information, page 819.)

LEASE

Resolution No. 2010-93

**THE OHIO STATE UNIVERSITY – OFFICE OF UNIVERSITY COMMUNICATIONS
OFFICE RELOCATION
SOUTH CAMPUS GATEWAY
21 EAST ELEVENTH AVENUE
COLUMBUS, OHIO 43201**

Synopsis: Authorization is requested to enter into a lease agreement for a ten year term for approximately 8,000 SF of office space located on the first floor of a retail/office building at South Campus Gateway at 21 East Eleventh Avenue, Columbus, Ohio to be occupied by the Office of University Communications.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a ten year lease of real property at 21 East Eleventh Avenue owned by Campus Partners for Community Urban Redevelopment; and

WHEREAS the property contains approximately 8,000 SF on the first floor near the corner of High Street and Eleventh Avenue; and

WHEREAS this property adequately satisfies the space requirements for the Office of University Communications, and it has been determined that this lease is in the best interest of the University; and

WHEREAS funding for the lease payments, all operating expenses, and tenant improvements will be provided through central funds and University Communications:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to effect the execution of the ten year lease of improved real property at 21 East Eleventh Avenue upon such terms and conditions as are in the best interest of the University.

(See Appendix XLVI for background information, page 824.)

PURCHASE OF REAL PROPERTY

Resolution No. 2010-94

**EAST/WEST ALLEY SOUTH OF 11TH AVENUE GARAGE
COLUMBUS, OHIO 43201**

Synopsis: Authorization is requested to purchase property containing the City of Columbus East/West alley between Worthington Street and the North/South alley east of Neil Avenue, and immediately south of and adjacent to the 11th Avenue parking garage.

WHEREAS at the request of the University, the City of Columbus has offered to vacate and sell the alley adjacent to the proposed William Hall Complex Phase 2, new student residence hall to the University for \$56,750, subject to approval of the sale by the Columbus City Council and subject to a general utility easement for City utilities located in the alley, and an appraisal of this property supports the purchase price that is being offered by the City to sell the property to the University; and

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WHEREAS the purchase of this property supports the construction of the new residence hall and the property is located within the University's South Campus acquisition area and the appropriate University offices have determined that the purchase of this property would be in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to affect the purchase of the East/West alley, south of and adjacent to the 11th Avenue parking garage, and to acquire title to this property upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XLVII for background information, page 826.)

AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE

Resolution No. 2010-95

BIOHIO RESEARCH PARK

Synopsis: Authorization to establish a new affiliate to facilitate collaboration to promote market application of scientific research and further economic development in Ohio is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University, ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President has recommended that a new affiliate, BioHio Research Park, be established to facilitate collaboration between the Ohio Agricultural Research and Development Center to promote the market application of scientific research and further economic development for the citizens of Ohio by creating a means to commercialize discoveries, transfer technology, increase sponsored research funding, and provide students with opportunities for internships and employment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the University to participate in the establishment and operation of the BioHio Research Park and its designation as a University affiliate, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Vice President for Agricultural Administration and Dean of the College of Food, Agricultural, and Environmental Sciences is hereby designated as the senior University official charged with oversight of this entity and that the BioHio Research Park shall report periodically to the University and the Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and the BioHio Research Park shall be memorialized through a memorandum of agreement

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and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of the BioHio Research Park, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XLVIII for background information, page 828.)

AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE
Resolution No. 2010-96

P4 MEDICINE INSTITUTE

Synopsis: Authorization to establish a new affiliate to promote and accelerate the emergence and adoption of personalized medicine is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University, ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President has recommended that a new affiliate, P4 Medicine Institute, be established to promote and accelerate the emergence and adoption of health care that is predictive, preventive, personalized, and participatory:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the University to participate as a founding member in the establishment and operation of the P4 Medicine Institute and its designation as a University affiliate, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Senior Vice President for Health Sciences is hereby designated as the senior University official charged with oversight of this entity and that the P4 Medicine Institute shall report periodically to the University and the Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and the P4 Medicine Institute shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of the P4 Medicine Institute, representing the University in such capacities as part of their official

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duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XLIX for background information, page 831.)

AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE

Resolution No. 2010-97

OSU CHINA GATEWAY, LLC

Synopsis: Authorization to establish a new affiliate to facilitate collaboration with institutions and organizations in the People's Republic of China is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University, ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President has recommended that a new affiliate, OSU China Gateway, LLC, be established to: 1) facilitate collaboration between the University and institutions and organizations in the People's Republic of China; 2) assist in student, faculty, and alumni liaison in China; 3) provide opportunities for faculty and student exchanges; 4) explore opportunities for executive training and teaching activities in China; and 5) facilitate University advancement in China:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity OSU China Gateway, LLC, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Executive Vice President and Provost is hereby designated as the senior University official charged with oversight of this entity and that OSU China Gateway shall report periodically to the University and the Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and OSU China Gateway shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of OSU China Gateway, LLC, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix L for background information, page 844.)

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Upon motion of Mr. O'Dell, seconded by Ambassador Ong, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Ong, Borrer, O'Dell, Fisher, Schottenstein, Brass, Ratner, Jurgensen and Reid.

President Gee:

In addition we are seeking your approval for personnel actions. Let me just note Mr. Chairman that we have several significant appointments here: Michael J. Boehm will become our vice provost for Academic Planning replacing Mike Sherman who is becoming the new provost at the University of Akron, I am not certain if Mike is here, but wanted to just acknowledge him. Geoff Chatas, start the printing please in the press down in the basement, we appreciate that. Jack Rall our new faculty ombudsman person and then the continuing appointment/reappointment of Jim Tressel as our head football coach, but there is a new addendum, and that is that Gordon Gee as offensive coordinator, so thank you very much.

Mr. Wexner:

I am pausing on that one. You say offensive, do we have a motion?

PERSONNEL ACTIONS

Resolution No. 2010-98

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 5, 2010, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Directors, Leaves of Absence Without Salary – Continuation, Professional Improvement Leaves – Change to Leave of Absence Without Salary, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Title – Change in Department, Emeritus Title – Change in Title, and Emeritus Titles, be approved.

Appointments

Name: MICHAEL J. BOEHM
Title: Vice Provost for Academic Planning
Office: Academic Affairs
Term: May 10, 2010, through April 30, 2015

Name: GEOFFREY S. CHATAS
Title: Senior Vice President
Chief Financial Officer
Office: Business and Finance
Term: February 15, 2010, through February 14, 2015

Name: JOHN J. LAHEY
Title: Associate Vice President for Health Sciences
College: Medicine
Effective: May 1, 2010

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Name: VALERIE B. LEE
Title: Interim Vice Provost
Office: Minority Affairs
Term: April 1, 2010, through March 31, 2011

Name: PHILLIP G. POPOVICH
Title: Professor (Ray W. Poppleton Research Designated Chair)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: JACK A. RALL
Title: Faculty Ombudsman
Office: Academic Affairs
Term: October 1, 2010, through June 30, 2011

Name: MIGUEL VILLALONA-CALERO
Title: Professor (The Dorothy M. Davis Chair in Cancer Research)
College: Medicine
Term: May 1, 2010, through June 30, 2015
Title: Director, Division of Medical Oncology
College: Medicine
Effective: May 1, 2010

Reappointments

Name: GREG M. ALLENBY
Title: Professor (The Helen C. Kurtz Chair in Marketing)
College: The Max M. Fisher College of Business
Term: October 1, 2009, through September 30, 2014

Name: ANNETTE L. BEATTY
Title: Professor (The Deloitte & Touche Chair in Accounting)
College: The Max M. Fisher College of Business
Term: October 1, 2009, through September 30, 2014

Name: STEVEN G. GABBE
Title: Senior Vice President
Office: Health Sciences
Term: July 1, 2010, through June 30, 2015

Name: ANIL K. MAKHIJA
Title: Professor (David A. Rismiller Professorship in Finance)
College: The Max M. Fisher College of Business
Term: February 1, 2010, through January 31, 2011

Name: RAYMOND A. NOE
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)
College: The Max M. Fisher College of Business
Term: October 1, 2009, through September 30, 2014

Name: ODED SHENKAR
Title: Professor (The Ford Motor Company Chair in Global Business Management)
College: The Max M. Fisher College of Business
Term: May 1, 2009, through April 30, 2014

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Name: INGRID M. WERNER
Title: Professor (The Martin and Andrew Murrer Professorship in Finance)
College: The Max M. Fisher College of Business
Term: March 1, 2010, through February 28, 2015

Appointments/Reappointments of Chairpersons/Directors

ERIC M. ANDERMAN*, Interim Director, School of Educational Policy and Leadership, effective October 1, 2010, through September 30, 2011.

YANA HASHAMOVA, Acting Chair, Department of Slavic and East European Languages and Literatures, effective October 1, 2010, through December 31, 2010.

HORACE E. NEWSUM, Chair, Department of African American and African Studies, effective March 1, 2010, through February 29, 2012.

MARI NODA*, Chair, Department of East Asian Languages and Literatures, effective October 1, 2009, through June 30, 2013.

john a. powell*, Director, Kirwan Institute for the Study of Race and Ethnicity in the Americas, effective October 1, 2009, through June 30, 2013.

ALLISON A. SNOW*, Director, Office of Undergraduate Research, effective January 1, 2010, through December 31, 2013.

*reappointment

Reappointment of Men's Head Football Coach

JAMES P. TRESSEL, addendum to employment agreement. Term of the contract: February 1, 2006, through January 31, 2015.

Leave of Absence Without Salary – Continuation

KOBINAH ABDUL-SALIM, Assistant Professor, Department of Evolution, Ecology and Organismal Biology, effective from Autumn Quarter 2009, Winter Quarter and Spring Quarter 2010, to include Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011, for personal reasons.

Professional Improvement Leave change to Leave of Absence without Salary

TREVON D. LOGAN, Assistant Professor, Department of Economics, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011, change from Professional Improvement Leave to Leave of Absence without salary.

Leaves of Absence Without Salary

HELENA I. GOSCILO, Professor, Department of Slavic and East European Languages and Literatures, effective Autumn Quarter 2010, to serve as visiting Leverhulme Professor in Russian Studies at the University of Leeds in the UK.

TANYA ERZEN, Associate Professor, Department of Comparative Studies, effective Autumn Quarter 2010, Winter Quarter, Spring Quarter and Summer Quarter 2011, to serve as a member of the Institute for Advanced Study at Princeton.

TOWNSAND PRICE-SPRATLEN, Associate Professor, Department of Sociology, effective Spring Quarter 2010, for professional development purposes.

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RUBY C. TAPIA, Associate Professor, Department of Comparative Studies, effective Winter Quarter 2011, to be a Visiting Professor in the Departments of English and Women's Studies at the University of Michigan.

KRISTI A. COSTABILE, Assistant Professor, Department of Psychology (Marion), effective Autumn Quarter 2010, Winter Quarter, Spring Quarter and Summer Quarter 2011, to be an Adjunct Assistant Professor at Iowa State University.

Professional Improvement Leaves

IGOR V. ADAMOVIICH, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

HEATHER C. ALLEN, Professor, Department of Chemistry, effective Winter Quarter and Spring Quarter 2011.

WILLIAM W. BATSTONE, Professor, Department of Greek and Latin, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

MARY E. BECKMAN, Professor, Department of Linguistics, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

MARTHA A. BELURY, Professor, Department of Human Nutrition, effective Winter Quarter and Spring Quarter 2011.

DAVID M. BLOOME, Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2011.

JOHN D. BONAGURA, Professor, Department of Veterinary Clinical Sciences, effective Autumn Quarter 2010, Winter Quarter, Spring Quarter and Summer Quarter 2011.

LEONARD J. BRILLSON, Professor, Department of Electrical and Computer Engineering, effective Winter Quarter and Spring Quarter 2011.

TIMOTHY J. CARLSON, Professor, Department of Mathematics, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

WILLIAM R. CHILDS, Professor, Department of History, effective Winter Quarter and Spring Quarter 2011.

YU-PING CHIN, Professor, School of Earth Sciences, effective Winter Quarter and Spring Quarter 2011.

WILLIAM A.T. CLARK, Professor, Department of Materials Science and Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

RICHARD DAVIS, Professor, Department of Near Eastern Languages and Cultures, effective Autumn Quarter 2010 and Winter Quarter 2011.

CYNTHIA B. DILLARD, Professor, School of Teaching and Learning, effective Autumn Quarter 2010 and Spring Quarter 2011.

LIANG-SHIH FAN, Professor, Lowrie Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

TIMOTHY A. GERBER, Professor, School of Music, effective Autumn Quarter 2010 and Winter Quarter 2011.

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RICHARD F. GREEN, Professor, Department of English, effective Winter Quarter and Spring Quarter 2011.

CHRISTOPHER F. HIGHLEY, Professor, Department of English, effective Winter Quarter and Spring Quarter 2011.

JOHN C. HUNTINGTON, Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 2011.

GREGORY JUSDANIS, Professor, Department of Greek and Latin, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

AHMET KAHRAMAN, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

JEFFREY M. KIPNIS, Professor, Knowlton School of Architecture, effective Winter Quarter and Spring Quarter 2011.

CHRISTOPHER S. KOCHANEK, Professor, Department of Astronomy, effective Autumn Quarter 2010 and Winter Quarter 2011.

SMITA MATHUR, Professor, Department of Astronomy, effective Autumn Quarter 2010 and Winter Quarter 2011.

ANNE B. MCCOY, Professor, Department of Chemistry, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

WILLIAM T. MCDANIEL, JR., Professor, Department of African American and African Studies, effective Autumn Quarter 2010 and Winter Quarter 2011.

BRIAN MCHALE, Professor, Department of English, effective Winter Quarter and Spring Quarter 2011.

TERESA M. MENSING, Professor, School of Earth Sciences, effective Autumn Quarter 2010 and Winter Quarter 2011.

MARGARET A. MILLS, Professor, Department of Near Eastern Languages and Cultures, effective Winter Quarter and Spring Quarter 2011.

CHRISTINE B. MORRIS, Professor, Department of Art Education, effective Winter Quarter and Spring Quarter 2011.

DONNA L. PASTORE, Professor, School of Physical Activity and Educational Services, effective Winter Quarter 2011.

SYED M. TARIQ RIZVI, Professor, Department of Mathematics (Lima), effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

PATRICIA L. SCHARER, Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2011.

RAJENDRA SINGH, Professor, Department of Mechanical Engineering, effective Winter Quarter and Spring Quarter 2011.

TODD W. SLAUGHTER, Professor, Department of Art, effective Winter Quarter and Spring Quarter 2011.

ABRIL J. TRIGO, Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2011.

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BRUCE W. WEIDE, Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

UDO WILL, Professor, School of Music, effective Autumn Quarter 2010 and Winter Quarter 2011.

BARBARA E. WYSLOUZIL, Professor, Lowrie Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2010 and Spring Quarter 2011.

PHILIP A. ARMSTRONG, Associate Professor, Department of Comparative Studies, effective Autumn Quarter 2010 and Winter Quarter 2011.

JAN H. EDWARDS, Associate Professor, School of Music, effective Winter Quarter and Spring Quarter 2011.

EYLEM EKICI, Associate Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

JON E. ERICKSON, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 2011.

M. CANDACE FECK, Associate Professor, Department of Dance, effective Winter Quarter and Spring Quarter 2011.

AMANPAL S. GARCHA, Associate Professor, Department of English, effective Autumn Quarter 2010 and Winter Quarter 2011.

DEREK J. HANSFORD, Associate Professor, Department of Biomedical Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

GREGOR W. HENS, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

MICHAEL IBBA, Associate Professor, Department of Microbiology, effective Winter Quarter and Spring Quarter 2011.

LAURIE J. KATZ, Associate Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2011.

ISAMU KUSAKA, Associate Professor, Lowrie Department of Chemical and Biomolecular Engineering, effective Winter Quarter and Spring Quarter 2011.

SUKJAE LEE, Associate Professor, Department of Philosophy, effective Autumn Quarter 2010 and Winter Quarter 2011.

YOONKYUNG LEE, Associate Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 2011.

ANTHONY F. LUSCHER, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

FERNANDO MARTINEZ-GIL, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2011.

JOHN E. OPFER, Associate Professor, Department of Psychology, effective Autumn Quarter 2010 and Winter Quarter 2011.

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HAY-OAK PARK, Associate Professor, Department of Molecular Genetics, effective Autumn Quarter 2010 and Winter Quarter 2011.

WALTER C. RUCKER, Associate Professor, Department of African American and African Studies, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

ANDREA SERRANI, Associate Professor, Department of Electrical and Computer Engineering, effective Winter Quarter and Spring Quarter 2011.

HALIL SEZEN, Associate Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 2010 and Winter Quarter 2011.

JENNIFER SIEGEL, Associate Professor, Department of History, effective Autumn Quarter 2010 and Spring Quarter 2011.

PRASUN SINHA, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

STEPHANIE J. SMITH, Associate Professor, Department of History, effective Winter Quarter and Spring Quarter 2011.

ZUCAI SUO, Associate Professor, Department of Biochemistry, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

ARON VINEGAR, Associate Professor, Department of History of Art, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

JOE E. WHEATON, Associate Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 2010 and Winter Quarter 2011.

SHENG-TAO JOHN YU, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

CHRISTOPHER J. ZIRKLE, Associate Professor, School of Physical Activity and Educational Services, effective Winter Quarter 2011.

JOSEPH T. ZEIDAN, Associate Professor, Department of Near Eastern Languages and Cultures, effective Autumn Quarter 2010 and Winter Quarter 2011.

JOHN E. FOSLER-LUSSIER, Assistant Professor, Department of Computer Science and Engineering, effective Winter Quarter and Spring Quarter 2011.

FENGYUAN YANG, Assistant Professor, Department of Physics, effective Autumn Quarter 2010 and Winter Quarter 2011.

Emeritus Title – Change in Department

CLAYTON K. LOWE, change from College of the Arts – Administration to the Department of Theatre with the title Associate Professor Emeritus, effective May 1, 2010.

Emeritus Title – Change in Title

BARBARA A. HANAWALT, Department of History from the title Professor Emeritus to the title King George III Professor of British History Emeritus, effective January 1, 2010.

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Emeritus Titles

JOHN N. KING, Department of English with the title Distinguished University Professor Emeritus, effective July 1, 2010.

EDWARD H. ADELSON, School of Music with the title Professor Emeritus, effective July 1, 2010.

RALPH E.J. BOERNER, Department of Evolution, Ecology, and Organismal Biology with the title Professor Emeritus, effective January 1, 2010.

HOWARD G. CRANE, JR., Department of History of Art with the title Professor Emeritus, effective July 1, 2010.

JOSÉ B. CRUZ, JR., Department of Electrical and Computer Engineering with the title Professor Emeritus, effective April 1, 2010.

BERNARD MULLIGAN, Department of Physics with the title Professor Emeritus, effective April 1, 2010.

JOHN W. ROBERTS, Department of English with the title Professor Emeritus, effective July 1, 2010.

JACQUELINE JONES ROYSTER, Department of English with the title Professor Emeritus, effective September 1, 2010.

ANTON F. SCHENK, Department of Civil and Environmental Engineering and Geodetic Science with the title Professor Emeritus, effective April 1, 2010.

HALINA STEPHAN, Department of Slavic and East European Languages and Literatures with the title Professor Emeritus, effective October 1, 2010.

JAMES C. KINARD, Department of Accounting and Management Information Systems with the title Associate Professor Emeritus, effective April 1, 2010.

CHRISTIANE LAEUFER, Department of French and Italian with the title Associate Professor Emeritus, effective July 1, 2010.

PAUL PONOMAREV, Department of Mathematics with the title Associate Professor Emeritus, effective April 1, 2010.

WAYNE J. REDENBARGER, Department of Spanish and Portuguese with the title Associate Professor Emeritus, effective July 1, 2010.

MAC A. STEWART, Department of Human Development and Family Science with the title Associate Professor Emeritus, effective April 1, 2010.

Upon motion of Ambassador Ong, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with twelve affirmative votes, cast by Trustees, Ong, Borrer, O'Dell, Shumate, Fisher, Schottenstein, Brass, Kass, Jurgensen, and Reid, and one abstention cast by Trustee Wexner.

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Mr. Wexner:

Thank you very much.

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I think we have something else to do, and could I call Tim Gerber to come forward please.

Dr. Timothy Gerber:

When *Time Magazine* recognized President Gee as the Best University President in the United States of America, all of us were justifiably proud. On the November day the magazine hit the newsstands, we conducted a regularly scheduled University Senate Meeting, in November where the President presides. Our students had a very cleverly photo shopped photo of the President onto the cover of *Time Magazine* and surprised the President with a joyous upbeat acknowledgement. They love to brag about him. Not to be outdone, the faculty prepared a formal resolution which the full University Senate then passed to honor President Gee. In our honorific tradition, the resolution includes eight whereas statements, leading to the resolution. I would direct your attention to the document, a copy of which is at your desks and in the interest of time, permit me to read only an abbreviated version of the resolution which states:

Be it resolved that The Ohio State University Senate, honor E. Gordon Gee for his steadfast commitment to the betterment of higher education for all students and that in gratitude for his substantive contributions to higher education, to The Ohio State University. The University Senate and its 137 members honor President E. Gordon Gee as professor, colleague and friend.

President Gee:

Thank you, that comes as a surprise, and I will speak at great length. Thank you very much Tim, and I want to note something, Tim Gerber whom we know, we are going to have a chance to say both about Tim and Amy, who will be leaving, but Tim has been an extraordinary leader of our faculty and I had an opportunity yesterday to speak to our faculty leadership. We have been blessed at this institution with a great partnership between the faculty and the University administration, resulting in fact as heavy a momentum in terms of change of any university in this country, and Tim, particularly I will note, was the architect of our moving from quarters to semesters, something in kin to planning the Normandy Invasion, and you are doing it very well, General Gerber. Would you pass along to my colleagues, my appreciation for that resolution?

Mr. Wexner:

Before we adjourn, I want to just take a moment to appreciate the progress of the University, to appreciate the leadership of the President and the energy and the time and the just doing of the doing that the Board contributes to the University. And should probably thank the students and the faculty and the staff because we are doing better. Part of that doing better is kind of a commencement and that is the leaving, in a formal way, of three people from the University Board. Jason, I spoke about you last night and I have a plaque that we will give you after we adjourn and take a picture. The plaque says "In appreciation to Jason Marion, for his dedication, commitment and praiseworthy service to The Ohio State University." Clearly you are and will be appreciated, thank you.

Jo Ann Davidson is not here, but I will speak of that great lady in her presence sometime soon, hopefully at a Board Meeting. But another plaque to present to Ambassador Ong, and it likewise expresses deep appreciation and gratitude for exceptional service as a Trustee, and that is sincere, John. We do appreciate you and will appreciate your continued engagement. When we adjourn, I think it would be nice if we took a picture.

May 14, 2010 meeting, Board of Trustees

If there is no other business to come before the Board, I would recommend that we be adjourned.

Thank you.

Thereupon the Board adjourned to meet Thursday, June 14, 2010, at The Ohio State University, Ohio Union, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

(APPENDIX XXXVI)



Wexner Center for the Arts

Quantitative Institutional Comparisons

Data from:
10 University-based Museums
9 Contemporary Museums

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Source: Association of Art Museum Directors (AAMD) Statistical Survey

Total Operating Expense

University Museums & Galleries

HARVARD UNIVERSITY ART MUSEUMS	\$ 26,840,514
YALE UNIVERSITY ART GALLERY	\$ 18,100,700
HAMMER MUSEUM OF FINE ARTS - UCLA	\$ 12,319,916
BERKELEY ART MUSEUM	\$ 10,481,096
WEXNER CENTER FOR THE ARTS, OSU	\$ 8,677,528
PRINCETON UNIVERSITY ART MUSEUM	\$ 7,800,000
UNIVERSITY OF MICHIGAN MUSEUM OF FINE ARTS	\$ 4,326,501
FREDERICK W. EISEN ART MUSEUM - UNIV. MINN.	\$ 3,620,779
HENRY ART GALLERY - UNIV. WASH.	\$ 3,541,717
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN.	\$ 2,661,991
UNIVERSITY OF IDAHO ART MUSEUM OF FINE ARTS	\$ 1,768,988

Contemporary Museums & Galleries

SAN FRANCISCO MUSEUM OF MODERN ART	\$ 37,543,266
WHITNEY MUSEUM OF AMERICAN ART	\$ 24,425,429
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$ 22,238,468
WALKER ART CENTER	\$ 19,530,108
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$ 16,366,842
WEXNER CENTER FOR THE ARTS, OSU	\$ 8,677,528
COLUMBIAN MUSEUM OF FINE ARTS	\$ 7,818,112
MODERN ART MUSEUM OF FORT WORTH	\$ 7,632,243
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$ 7,441,297
DAYTON ART INSTITUTE	\$ 5,134,230
CONTEMPORARY ARTS MUSEUM, HOUSTON	\$ 2,959,108

Museum Annual Attendance - Total

University Museums & Galleries

WEXNER CENTER FOR THE ARTS, OSU	248,038
YALE UNIVERSITY ART GALLERY	187,400
FREDERICK R. WEISSMAN ART MUSEUM -UNIV. MINN	142,399
HAMMER MUSEUM OF ART -UCLA	141,020
HARVARD UNIVERSITY ART MUSEUMS	97,561
PRINCETON UNIVERSITY ART MUSEUM	93,164
BERKELEY ART MUSEUM	88,775
HENRY ART GALLERY -UNIV. WASH	61,038
UNIVERSITY OF IDAHO MUSEUM OF ART	38,297
UNIVERSITY OF MICHIGAN MUSEUM OF ART	37,897
INSTITUTE OF CONTEMPORARY ART -UNIV. PENN	19,069

Contemporary Museums & Galleries

SAN FRANCISCO MUSEUM OF MODERN ART	577,074
WALKER ART CENTER	542,039
WHITNEY MUSEUM OF AMERICAN ART	442,266
MUSEUM OF CONTEMPORARY ART, CHICAGO	295,960
DAYTON ART INSTITUTE	260,181
WEXNER CENTER FOR THE ARTS, OSU	248,038
MODERN ART MUSEUM OF FORT WORTH	239,388
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	208,769
COLUMBIAN MUSEUM OF ART	188,512
CONTEMPORARY ARTS MUSEUM, HOUSTON	78,647
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	74,401

Total Gross Building Space (square feet)

University Museums & Galleries

YALE UNIVERSITY ART GALLERY	238,436
WEXNER CENTER FOR THE ARTS, OSU	175,135
HARVARD UNIVERSITY ART MUSEUMS	150,697
BERKELEY ART MUSEUM	141,990
HAMMER MUSEUM OF ART -UCLA	139,043
PRINCETON UNIVERSITY ART MUSEUM	68,000
UNIVERSITY OF IDAHO MUSEUM OF ART	65,000
HENRY ART GALLERY -UNIV. WASH	46,201
FREDERICK R. WEISSMAN ART MUSEUM -UNIV. MINN	44,500
UNIVERSITY OF MICHIGAN MUSEUM OF ART	41,676
INSTITUTE OF CONTEMPORARY ART -UNIV. PENN	22,769

Contemporary Museums & Galleries

MUSEUM OF CONTEMPORARY ART, CHICAGO	326,768
WALKER ART CENTER	280,000
SAN FRANCISCO MUSEUM OF MODERN ART	274,242
WEXNER CENTER FOR THE ARTS, OSU	175,135
MODERN ART MUSEUM OF FORT WORTH	163,500
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	159,000
WHITNEY MUSEUM OF AMERICAN ART	157,327
DAYTON ART INSTITUTE	156,000
COLUMBIAN MUSEUM OF ART	127,000
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	83,969
CONTEMPORARY ARTS MUSEUM, HOUSTON	20,226

Total Exhibition Space (square feet)

University Museums & Galleries

YALE UNIVERSITY ART GALLERY	41,432
HARVARD UNIVERSITY ART MUSEUMS	37,612
BERKELEY ART MUSEUM	33,300
UNIVERSITY OF DOW AMUSEUM OF ART	26,024
PRINCETON UNIVERSITY ART MUSEUM	26,000
HAMMERMUSEUM OF ART - UCLA	15,470
HENRY ART GALLERY - UNIV. WASH	14,970
UNIVERSITY OF MICHIGAN MUSEUM OF ART	13,898
WEXNER CENTER FOR THE ARTS, OSU	12,574
FREDERICK R. WELSMAN ART MUSEUM - UNIV. MINN	12,000
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN	11,500

Contemporary Museums & Galleries

MODERN ART MUSEUM OF FORT WORTH	75,000
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	74,258
DAYTON ART INSTITUTE	69,690
SAN FRANCISCO MUSEUM OF MODERN ART	57,830
WHITNEY MUSEUM OF AMERICAN ART	54,388
WALKER ART CENTER	41,200
MUSEUM OF CONTEMPORARY ART, CHICAGO	33,921
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	32,853
COLUMBUS MUSEUM OF ART	28,376
WEXNER CENTER FOR THE ARTS, OSU	12,574
CONTEMPORARY ARTS MUSEUM, HOUSTON	10,600

Operating Expenses - Temporary Exhibitions

University Museums & Galleries

YALE UNIVERSITY ART GALLERY	\$	3,774,100
BERKELEY ART MUSEUM	\$	1,554,363
WEXNER CENTER FOR THE ARTS, OSU	\$	1,218,901
HENRY ART GALLERY - UNIV. WASH	\$	1,085,059
HARVARD UNIVERSITY ART MUSEUMS	\$	775,723
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN	\$	682,616
FREDERICK R. WELSMAN ART MUSEUM - UNIV. MINN	\$	546,763
UNIVERSITY OF MICHIGAN MUSEUM OF ART	\$	357,710
UNIVERSITY OF DOW AMUSEUM OF ART	\$	67,965
HAMMERMUSEUM OF ART - UCLA		
PRINCETON UNIVERSITY ART MUSEUM		

Contemporary Museums & Galleries

SAN FRANCISCO MUSEUM OF MODERN ART	\$	7,139,039
WALKER ART CENTER	\$	4,933,778
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$	4,572,288
WHITNEY MUSEUM OF AMERICAN ART	\$	3,845,782
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$	3,330,212
WEXNER CENTER FOR THE ARTS, OSU	\$	1,218,901
COLUMBUS MUSEUM OF ART	\$	1,211,154
MODERN ART MUSEUM OF FORT WORTH	\$	989,059
CONTEMPORARY ARTS MUSEUM, HOUSTON	\$	809,831
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$	635,606
DAYTON ART INSTITUTE	\$	497,674

Operating Expenses - Education

University Museums & Galleries

WEXNER CENTER FOR THE ARTS, OSU	\$	692,059
YALE UNIVERSITY ART GALLERY	\$	438,800
HARVARD UNIVERSITY ART MUSEUMS	\$	322,576
BERKELEY ART MUSEUM	\$	300,795
UNIVERSITY OF MICHIGAN MUSEUM OF ART	\$	283,773
FREDERICK R. WEISMAN ART MUSEUM -UNIV. MINN	\$	279,029
INSTITUTE OF CONTEMPORARY ART -UNIV. PENN	\$	114,804
UNIVERSITY OF DOW AMUSEUM OF ART	\$	95,596
HENRY ART GALLERY -UNIV. WASH	\$	65,831
HAMMER MUSEUM OF ART -UCLA		
PRINCETON UNIVERSITY ART MUSEUM		

Contemporary Museums & Galleries

SAN FRANCISCO MUSEUM OF MODERN ART	\$	2,132,500
DAYTON ART INSTITUTE	\$	2,086,000
WHITNEY MUSEUM OF AMERICAN ART	\$	2,070,182
WALKER ART CENTER	\$	1,618,085
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$	972,824
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$	941,983
WEXNER CENTER FOR THE ARTS, OSU	\$	692,059
COLUMBUS MUSEUM OF ART	\$	649,714
MODERN ART MUSEUM OF FORT WORTH	\$	370,052
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$	315,508
CONTEMPORARY ARTS MUSEUM, HOUSTON	\$	133,282

Total Revenue Investments/Endowments/Trusts

University Museums & Galleries

HARVARD UNIVERSITY ART MUSEUMS	\$	18,200,541
YALE UNIVERSITY ART GALLERY	\$	9,861,900
HAMMER MUSEUM OF ART -UCLA	\$	4,516,945
PRINCETON UNIVERSITY ART MUSEUM	\$	2,919,000
BERKELEY ART MUSEUM	\$	1,818,738
FREDERICK R. WEISMAN ART MUSEUM -UNIV. MINN	\$	987,732
UNIVERSITY OF MICHIGAN MUSEUM OF ART	\$	801,294
HENRY ART GALLERY -UNIV. WASH	\$	413,918
WEXNER CENTER FOR THE ARTS, OSU	\$	387,793
INSTITUTE OF CONTEMPORARY ART -UNIV. PENN	\$	230,568
UNIVERSITY OF DOW AMUSEUM OF ART	\$	128,261

Contemporary Museums & Galleries

WALKER ART CENTER	\$	6,889,041
SAN FRANCISCO MUSEUM OF MODERN ART	\$	5,217,000
MODERN ART MUSEUM OF FORT WORTH	\$	4,125,605
WHITNEY MUSEUM OF AMERICAN ART	\$	4,081,415
DAYTON ART INSTITUTE	\$	2,372,746
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$	2,350,000
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$	1,888,536
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$	1,234,034
COLUMBUS MUSEUM OF ART	\$	658,684
WEXNER CENTER FOR THE ARTS, OSU	\$	387,793
CONTEMPORARY ARTS MUSEUM, HOUSTON	\$	304,735

Private Support - Total

University Museums & Galleries

HARVARD UNIVERSITY ART MUSEUM S	\$	4,085,134
WEXNER CENTER FOR THE ARTS, OSU	\$	3,665,430
HAMMER MUSEUM OF ART - UCLA	\$	2,881,894
BERKELEY ART MUSEUM	\$	2,271,328
YALE UNIVERSITY ART GALLERY	\$	1,958,500
HENRY ART GALLERY - UNIV. WASH	\$	1,343,891
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN	\$	971,634
UNIVERSITY OF MICHIGAN MUSEUM OF ART	\$	648,003
PRINCETON UNIVERSITY ART MUSEUM	\$	520,000
FREDERICK R. WEISMAN ART MUSEUM - UNIV. MINN	\$	460,085
UNIVERSITY OF IDAHO MUSEUM OF ART	\$	357,529

Contemporary Museums & Galleries

SAN FRANCISCO MUSEUM OF MODERN ART	\$	22,064,456
WHITNEY MUSEUM OF AMERICAN ART	\$	20,393,093
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$	16,995,922
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$	7,506,333
WALKER ART CENTER	\$	7,491,243
COLUMBIAN MUSEUM OF ART	\$	4,599,400
WEXNER CENTER FOR THE ARTS, OSU	\$	3,665,430
MODERN ART MUSEUM OF FORT WORTH	\$	3,332,224
DAYTON ART INSTITUTE	\$	2,276,460
CONTEMPORARY ART MUSEUM, HOUSTON	\$	2,214,358
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$	1,697,784

Private Support Corporate Contributions

University Museums & Galleries

WEXNER CENTER FOR THE ARTS, OSU	\$	2,430,200
FREDERICK R. WEISMAN ART MUSEUM - UNIV. MINN	\$	242,450
BERKELEY ART MUSEUM	\$	232,785
HENRY ART GALLERY - UNIV. WASH	\$	108,400
PRINCETON UNIVERSITY ART MUSEUM	\$	100,000
UNIVERSITY OF MICHIGAN MUSEUM OF ART	\$	99,530
HARVARD UNIVERSITY ART MUSEUM S	\$	89,400
HAMMER MUSEUM OF ART - UCLA	\$	83,500
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN	\$	35,000
YALE UNIVERSITY ART GALLERY	\$	29,600
UNIVERSITY OF IDAHO MUSEUM OF ART	\$	3,000

Contemporary Museums & Galleries

WALKER ART CENTER	\$	2,586,610
WEXNER CENTER FOR THE ARTS, OSU	\$	2,430,200
SAN FRANCISCO MUSEUM OF MODERN ART	\$	1,898,285
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$	960,022
COLUMBIAN MUSEUM OF ART	\$	667,397
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$	612,977
WHITNEY MUSEUM OF AMERICAN ART	\$	290,000
MODERN ART MUSEUM OF FORT WORTH	\$	282,181
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$	255,102
CONTEMPORARY ART MUSEUM, HOUSTON	\$	149,800
DAYTON ART INSTITUTE	\$	131,500

Operating Expenses - Administration

University Museums & Galleries

HARVARD UNIVERSITY ART MUSEUMS	\$	2,556,318
YALE UNIVERSITY ART GALLERY	\$	1,419,900
BERKELEY ART MUSEUM	\$	879,692
HENRY ART GALLERY - UNIV. WASH	\$	858,959
WEXNER CENTER FOR THE ARTS, OSU	\$	833,000
FREDERICK R. WHELMAN ART MUSEUM - UNIV. MINN	\$	663,541
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN	\$	618,932
UNIVERSITY OF MICHIGAN MUSEUM OF ART	\$	560,380
UNIVERSITY OF DOW MUSEUM OF ART	\$	325,524
HAMMER MUSEUM OF ART - UCLA		
PRINCETON UNIVERSITY ART MUSEUM		

Contemporary Museums & Galleries

SAN FRANCISCO MUSEUM OF MODERN ART	\$	2,515,433
MUSEUM OF CONTEMPORARY ART, CHICAGO	\$	2,287,093
WALKER ART CENTER	\$	2,167,474
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	\$	2,075,874
WHITNEY MUSEUM OF AMERICAN ART	\$	1,778,804
MODERN ART MUSEUM OF FORT WORTH	\$	1,676,872
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	\$	987,227
WEXNER CENTER FOR THE ARTS, OSU	\$	833,000
DAYTON ART INSTITUTE	\$	830,054
COLUMBUS MUSEUM OF ART	\$	777,567
CONTEMPORARY ARTS MUSEUM, HOUSTON	\$	479,286

Institutions by City and Founding Year

University Museums & Galleries

HARVARD UNIVERSITY ART MUSEUMS	Cambridge, MA	1895
PRINCETON UNIVERSITY ART MUSEUM	Princeton, NJ	1905
UNIVERSITY OF MICHIGAN MUSEUM OF ART	Ann Arbor, MI	1910
HENRY ART GALLERY - UNIV. WASH	Seattle, WA	1927
FREDERICK R. WHELMAN ART MUSEUM - UNIV. MINN	Minneapolis and St. Paul, MN	1934
YALE UNIVERSITY ART GALLERY	New Haven, CT	1953
INSTITUTE OF CONTEMPORARY ART - UNIV. PENN	Philadelphia, PA	1963
UNIVERSITY OF DOW MUSEUM OF ART	Lewistown, PA	1969
BERKELEY ART MUSEUM	Berkeley, CA	1970
WEXNER CENTER FOR THE ARTS, OSU	Columbus, OH	1989
HAMMER ART MUSEUM - UCLA	Los Angeles, CA	1990

Contemporary Museums & Art Centers

MODERN ART MUSEUM OF FORT WORTH	Fort Worth, TX	1901
DAYTON ART INSTITUTE	Dayton, OH	1919
WALKER ART CENTER	Minneapolis, MN	1927
COLUMBUS MUSEUM OF ART	Columbus, OH	1931
WHITNEY MUSEUM OF AMERICAN ART	New York, NY	1931
SAN FRANCISCO MUSEUM OF MODERN ART	San Francisco, CA	1935
CONTEMPORARY ARTS MUSEUM, HOUSTON	Houston, TX	1950
MUSEUM OF CONTEMPORARY ART, CHICAGO	Chicago, IL	1967
MUSEUM OF CONTEMPORARY ART, SAN DIEGO	San Diego, CA	1974
MUSEUM OF CONTEMPORARY ART, LOS ANGELES	Los Angeles, CA	1979
WEXNER CENTER FOR THE ARTS, OSU	Columbus, OH	1989

Wexner Center for the Arts

Qualitative Institutional Profiling Survey

contemporary museum
and art center directors in the U.S. & Europe

Interviews with 16



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Wexner Center for the Arts: *Qualitative Institutional Profiling Survey*

Survey Participants -- 16 responses among 18 contacted

National & University-based with Some Degree of Multidisciplinarity

- Harvard Art Museums
- UC Berkeley, University Art Museum and Pacific Film Archive
- UCLA Hammer Museum
- University of Illinois, Krannert Center for the Performing Arts
- University of Pennsylvania, Institute of Contemporary Art, Philadelphia
- Yale University Gallery

International with Some Degree of Multidisciplinarity

- Moderna Museet, Stockholm
- Pompidou, Paris
- Tate Modern, London
- Whitechapel Art Gallery, London

National & Non-University with Some Degree of Multidisciplinarity

- Institute of Contemporary Art, Boston
- Museum of Contemporary Art Chicago
- Sundance Institute
- San Francisco Museum of Modern Art
- Walker Art Center
- Whitney Museum of American Art

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

When asked what thoughts, words or *impressions first come to mind* about the Wexner the following themes emerged:

- "One of the foremost interdisciplinary contemporary arts museums in the U.S. A bright spot in the mid U.S."
- Egalitarian/holistic approach to the contemporary arts, "presenting high caliber works in different disciplines not as adjuncts but on equal footing."
- "Great public university, international, edgy, out of the box, experimental, risk taking, dynamic, lively, vibrant, ambitious, nimble, do a lot with a little, lean and mean."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

- Awareness of the Wexner is strongly related to two *early* decisions:
 - Peter Eisenman Building
 - Wexner Prize

- Awareness of center strongly related to *artistic program*

Exhibitions

"Cutting edge exhibitions, more conceptually advanced than a typical New York museum"

"I was so jealous about Warhol I could barely speak. I really wish I had that show! That show required so much effort and was so fantastic. I mean really awesome, great, perfect."

Performing Arts

"Every time I read their literature I'm surprised at how vital and alive their performing arts programs are. They get good, big people through there."

"They are known for their boundary pushing contemporary programs - across the board - films, performances and exhibitions. It may be that they are even better known for their commissioned dance and performance programs than for their exhibitions."

Film and Media Arts

"The film program is the greatest in America. It is much better than MOMA; it's much more risk taking. Equal or better than Berkeley. They are so far ahead of Sundance, and so far ahead of everybody else."

"The video program is completely ahead of its time."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

Awareness of Wexner is strongly related to its focus on *artist residencies and commissions:*

- "It's a very artist friendly place with a star reputation for commissioning great work from the very beginning, from Maya Lin to dancers like Meredith Monk and Tricia Brown."
- "Artists are given a great free reign, access to all departments on campus, access to expertise that otherwise would not be available to them."
- "When you see that they have been involved in the work of art, you really do regard that work of art more seriously. It's like an endorsement."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

- Awareness of Wexner is strongly related to:

Collaborations with partnering institutions

"It's the kind of institution that shares a mission and goals with us. It is a

major university museum with a strong emphasis on contemporary work and a great reputation."

High profile of its Director and Senior Curators

"Brilliant director, one of the top directors in the country."

Wexner benefits from the fact that it's senior staff past and present

enjoys a high profile in the art world.

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

- Most respondents feel Wexner has a *distinctive profile* among contemporary institutions:

- "The Wexner's unique sales proposition is presenting high caliber works in different disciplines not as adjuncts, but on equal footing. Who else would be able to have that claim?"

- "The Wexner is distinctive because it's a place where things are made and serious attention and money and time is given to that, where there is a very serious commitment to contemporary practice."

- "As with any great university museum, I associate them with experimental performance and exhibitions, very contemporary, up to the minute cutting edge work."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

- Respondents rated the *overall quality* of Wexner programs and reputation as:
 - “High” to “very high” to “absolutely outstanding . . . unsurpassed in quality and distinctiveness, even in relation to MOMA and the other big ones.”
 - “Highest quality, by international standards, not afraid of being popular, underrated, deserving of more recognition than they’ve received for the sustained quality of programming and the fact that they are ahead of the curve. A lot of the work they do has not yet been seen in New York or Los Angeles, and it will never be seen in Denver.”

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

- Respondents gave wide-ranging responses when asked to name Wexner’s *peer institutions*:
 - “The Wexner very clearly belongs to an elite, very distinct group in this country when it comes to contemporary things: MOMA, the Whitney, the Wexner, SFMOMA, LA MoCA, Walker. There are a lot of wannabe’s that think they are part of that group.
 - “The Wexner is the most prominent contemporary art museum that is not located in a major urban area in the United States. The Wexner has overcome a big geographic challenge.”

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

□ Wexner Center *Strengths*:

- "There is a history of innovative thinking in terms of programming. Being able to pull things off that attract large audiences, the average person on the street."
- "Finding the sweet spot between popular culture and serious culture."
- "A lot of places have more money than they deserve and the programs that they produce aren't interesting. The Wexner is the opposite."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

□ Wexner Center *Strengths*:

- "For the size of their staff and budget, the bang for the buck is enormous."
- "To have access to and be able to leverage all the research and intellectual resources of a very powerful state university is a great thing."
- "University museums encourage a laboratory like environment that allows for experimentation and risk taking."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

□ Wexner Center Challenges:

- "If we are organizing a show and we want to go to the Midwest, we look at places like Chicago or the Walker or some place in Texas. We would not think quickly of Columbus."
- "The really good curators have other options, and while the Wexner Center is a wonderful place, it's in Columbus, not a great city, and that's the biggest problem."
- "The fact the Wexner bears a philanthropist's name. True or not, there is a perception that "Les Wexner foots the bill for whatever doesn't get fundraised."
- "Will the Wexner simply be swallowed up and thrown into the category of an appendage of the university or is it a stand-alone platform that is viewed as such by the university and used as a resource in that way."

Wexner Center for the Arts: Qualitative Institutional Profiling Survey

Conclusions:

Wexner Center has catapulted into the first rank of U.S. university museums and is widely perceived as being on the short list of leading U.S. contemporary art museums and art centers

- *In 20 short years*
- *In spite of a challenging geographical location*

Both by statistical measure and in terms of industry "mindshare," the Wexner has a distinctive brand, outsized reputation, and powerful impact in the field of the contemporary arts

Its success is the result of very generous support from a "great public university" and the corporate and private sectors, together with its strong artistic program

Since the visionary founding initiative of 20 years ago, the continuing investment of key stakeholders has paid a

Wexner Center for the Arts
A Qualitative Institutional Profiling Survey

What's at risk. . .

Competition in field

Staying apace of industry progress

Fit inside OSU priorities

Inadequate physical capacity

Brand identity if too closely "boxed in" by others

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Thank you. . .



(APPENDIX XXXVII)

RULES OF THE UNIVERSITY FACULTY

3335-3-37 Alteration or abolition of units.

(A) No change.

(B) Procedure for alteration or abolition of departments and schools.

(1) through (6) no changes.

(7) The president shall review the proposal. If in favor, the president will forward it to the board of trustees. If the board of trustees approves the proposal, then the executive vice president and provost will appoint an oversight committee to monitor the implementation of the process. The chair of faculty council or designee; the secretary of the faculty university senate; one member of the committee on academic freedom and responsibility; and three members of faculty council shall be appointed to the oversight committee, the purpose of which is to safeguard the interests of affected faculty, students, and staff. Through the chair of faculty council, the oversight committee will periodically report to the university senate, review and assess outcomes, suggest changes where targets are not being met, and assure that the memorandum of understanding is upheld. The oversight committee will present a final report to the senate.

(C) Procedure for alteration or abolition of colleges.

(1) through (8) no changes.

(9) The president shall review the proposal. If in favor, the president shall forward it to the board of trustees. If the board of trustees approves the proposal, then the executive vice president and provost will appoint an oversight committee to monitor the implementation of the process. The chair of faculty council or designee; the secretary of the faculty university senate; one member of the committee on academic freedom and responsibility; and three members of faculty council shall be appointed to the oversight committee, the purpose of which is to safeguard the interests of affected faculty, students, and staff. Through the chair of faculty council, the oversight committee will periodically report to the university senate, review and assess outcomes, suggest changes where targets are not being met, and assure that the memorandum of understanding is upheld. The oversight committee will present a final report to the senate.

~~3335-5-21 Secretary of the university faculty.~~ **RESCIND**

~~(A) The secretary of the university faculty shall be a tenured member of the regular faculty, appointed by the president from three nominees submitted by the executive committee of faculty council. The term of office shall be for three years. Prior service as secretary shall not preclude nomination to this office. During the term of office the secretary shall be reassigned for a minimum of fifty per cent time to the office of the faculty council during autumn, winter, spring and summer quarters. The secretary of the university faculty will be evaluated annually by the executive vice president and provost, the chair of the senate steering committee, and the chair of faculty council.~~

~~(B) The responsibilities of the secretary of the university faculty shall be to:~~

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- ~~(1) Serve as an advocate of the collective interests of the university faculty on issues of campus-wide importance. In this capacity the secretary shall:~~
- ~~(a) Serve as a representative of the faculty at the faculty cabinet of the faculty council.~~
 - ~~(b) Serve as a non-voting member of the senate.~~
 - ~~(c) Serve as a non-voting member of faculty council.~~
 - ~~(d) Work to increase faculty awareness of and participation in the university senate and other university-wide governance bodies.~~
 - ~~(e) Keep the records of the meetings of the university faculty and furnish to the president for report to the board of trustees all matters passed by the university faculty requiring approval or action.~~
 - ~~(f) The secretary of the faculty shall report annually to the faculty council and the university senate.~~
- ~~(2) Counsel and advise members of the faculty seeking information and clarification of university-wide policies that affect faculty, e.g., promotion and tenure, academic freedom, sexual harassment, paid external consulting, conflict of interest, workplace violence, and scholarly misconduct. The secretary of the faculty will not, however, serve as a mediator for individual faculty member complaints.~~
- ~~(a) Refer faculty to appropriate senate committees, offices, or dispute resolution mechanisms.~~
 - ~~(b) Consult regularly with the office of academic affairs and the committee on academic freedom and responsibility and advise the office of academic affairs and the committee on academic freedom and responsibility on the adequacy of and needed improvements in the dispute resolution mechanisms available to faculty.~~

3335-5-37 Membership.

There shall be a university senate, a unicameral body constituted as follows:

- (A) No change.
- (B) Non-voting members: senate members not entitled to vote on the floor of the senate, but otherwise to participate in all senate deliberations, shall include the chair of faculty council (if not a member of the senate), the president of the alumni association, the secretary of the university senate, the ~~secretary of the faculty~~, the president of the freshman senate, the president of the undergraduate student government, the president of the council of graduate students, and the president of the inter-professional council, and the chair of the university staff advisory committee.

3335-5-44 Constituent bodies of the senate.

Subject only to the provisions listed below in this paragraph, the representatives to the senate of the administration, of the faculty, and the students shall have the right to meet separately and to organize themselves in whatever manner they shall deem appropriate. As far as the senate is concerned, these bodies represent separate memberships. They may initiate proposals and submit them to the university senate for

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consideration. The senate, however, shall be independent of these bodies, and its actions shall not need their concurrence nor be subject to their review.

- (A) The members of the administration shall designate to the ~~program committee~~ university senate office one person or officer responsible for submitting to the senate those proposals and recommendations which come in the name of the administration.
- (B) The elected faculty representatives to the senate shall constitute the faculty council. The faculty council shall designate to the ~~program committee~~ university senate office one person or officer responsible for submitting to the senate those proposals and recommendations which come in the name of the faculty council.
- (C) The student representatives to the senate shall designate to the ~~program committee~~ university senate office one person or officer from the undergraduate student government, the council of graduate students, and the inter-professional council, to be responsible for submitting to the senate those proposals and recommendations which come from those respective groups.
- (D) Nothing in the above shall be construed as restricting the right of a principal standing committee or of individual members speaking for themselves to submit proposals for senate action to the ~~program~~ steering committee, or directly to the senate.

3335-5-45.2 Secretary of the university senate.

- (A) no change.
- (B) The responsibilities of the secretary of the university senate will be to:
 - (1) through (3) no changes.
 - (4) Serve as a voting member of ~~the program committee~~ and the rules committee and a non-voting member of the steering committee of the university senate.

Balance unchanged.

3335-5-47 Organizing committees of the senate.

- (A) The senate shall have ~~three~~ two organizing committees (see rules 3335-5-47.1 to 3335-5-47.3 of the Administrative Code):
 - (1) Steering committee;
 - ~~(2) Program committee;~~
 - ~~(3) (2) Rules committee.~~

Balance unchanged.

RESCIND

~~3335-5-47.2 Program Committee.~~

- ~~(A) Membership.~~

~~The program committee shall consist of nine members.~~

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- ~~(1) Four faculty.~~
- ~~(2) Three students.~~
 - ~~(a) One graduate student.~~
 - ~~(b) One professional student.~~
 - ~~(c) One undergraduate student.~~
- ~~(3) Two administrators.~~
 - ~~(a) The secretary of the university senate.~~
 - ~~(b) A dean.~~

~~(B) Duties and responsibilities.~~

- ~~(1) Receive proposals for senate action and set the senate's agenda. The agenda shall be mailed to members of the senate at least seven calendar days prior to the senate meeting.~~
- ~~(2) Serve as continuing liaison between the senate and the three constituent bodies as well as the university at large.~~
- ~~(3) Schedule for senate consideration items referred by committees of the senate, by the faculty council, by the administration, by the student governments, and by individual senate members. To keep the agenda manageable, however, the program committee may assign priority to such items and schedule those it deems less urgent for a subsequent senate meeting. Proposals not originating within the senate, its committees, or the constituent bodies may also be placed on the agenda. The program committee is empowered to refer all items to an appropriate committee or body for further study before presentation to the senate.~~
- ~~(4) Send to senate members, along with the call for each meeting, a brief report outlining proposals brought before the program committee but not yet appearing on the senate's agenda.~~
- ~~(5) Schedule reports of senate committees.~~
- ~~(6) Identify matters of potential concern to the senate and work with the principal standing committees and with other bodies in the coordination and planning of the senate's continuing agenda.~~

~~(C) Organization.~~

~~As an organizing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-47 of the Administrative Code.~~

3335-5-47.3 Rules committee.

- (A) no change.
- (B) Duties and responsibilities.
 - (1) through (4) no changes.

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- (5) Initiate rules or changes in existing rules and recommend them to the ~~program committee~~ steering committee for scheduling for senate action.

Balance unchanged.

3335-5-48.4 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of twenty-two members.

(1) and (2) no changes.

- (3) Three staff members, appointed by the vice president for student ~~affairs~~ life. The term of service begins in summer quarter.

(a) through (c) no changes.

(4) Three administrators, non-voting.

(a) The vice president for student ~~affairs~~ life or designee.

(b) The associate vice president for student ~~affairs~~ life for planning and student development.

(c) The director of student activities or designee.

(5) No change.

(B) Duties and responsibilities.

(1) and (2) no changes.

- (3) Advise the vice president for student ~~affairs~~ life regarding the programs, services, and activities of the division.

(4) Establish study groups, committees, and other mechanisms as needed to explore issues affecting the quality of student life and make recommendations regarding these issues to the vice president for student ~~affairs~~ life, the senate, and other appropriate groups.

Balance unchanged.

3335-5-48.7 Committee on academic misconduct.

(A) Membership.

The committee on academic misconduct shall consist of thirty-four members.

(1) and (2) no changes.

(3) Two administrators.

(a) The vice president for student ~~affairs~~ life or designee, non-voting.

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Balance unchanged.

3335-5-48.16 Diversity committee.

(A) No change.

(B) Duties and responsibilities.

The committee shall study issues that relate to the implementation of the university nondiscriminatory policy. It shall recommend policies that foster an environment of civility, tolerance, and mutual respect. It shall perform the following functions with appropriate administrative support from the office of academic affairs and the office of human resources.

(1) and (2) no changes.

Balance unchanged.

3335-9-08 Medical examination and enrollment denial for medical reasons.

(A) through (C) no changes.

(D) If a student has been placed on a hold from enrollment, or otherwise experienced modification of enrollment status by reason of health conditions enumerated in paragraph (B) of this rule, the student may petition for revision of that status through the office of the vice president for student ~~affairs~~ life.

(1) Such request must be accompanied by supporting documentation that the conditions for revision of enrollment status have been fulfilled, and/or that the health condition has changed sufficiently to make revision appropriate. Upon receipt of such request, the vice president for student ~~affairs~~ life will evaluate the evidence, or convene the case consultation committee (composed of representatives of counseling and consultation service, university health service, the student's academic unit, and other academic/administrative units as appropriate) for that purpose, and decide to:

Balance unchanged.

3335-11-01 General discipline.

(A) The president shall have the final responsibility and authority for the discipline of all students of the university. This responsibility and authority may be delegated by the president to the vice president for student ~~affairs~~ life (see paragraph (H) of rule 3335-1-03 of the Administrative Code).

Balance unchanged.

3335-11-02.1 Hearing officers and panels.

(A) The council on student affairs shall recommend to the president, subject to the approval of the board of trustees, a list of attorneys, unaffiliated with the university, who shall be authorized to act as hearing officers to preside over disciplinary proceedings under rule 3335-11-02 of the Administrative Code. One such attorney shall be designated by the president as chief hearing officer, whose duties shall include:

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(1) through (3) No changes.

- (4) Forwarding completed cases to the vice president for student ~~affairs~~ life for administrative implementation in accordance with their final determination by the chief hearing officer;

Balance unchanged.

Activities

3335-11-03 Organized activities.

- (A) The vice president for student ~~affairs~~ life shall promulgate regulations governing all organized activities which are university connected and in which students or the spouses of students participate.

Balance unchanged.

3335-11-04 Eligibility of students.

- (A) The vice president for student ~~affairs~~ life shall promulgate regulations governing the eligibility of students for participation in all organized activities. (See rule 3335-11-03 of the Administrative Code.)

Balance unchanged.

3335-11-05 Promulgation of regulations.

Before promulgating the regulations authorized under rules 3335-11-03 and 3335-11-04 of the Administrative Code and before amending such regulations after they have been promulgated, the vice president for student ~~affairs~~ life shall obtain the recommendation of the council on student affairs. (See rule 3335-5-48.4 of the Administrative Code.)

The Ohio Union

3335-11-08 Director.

The director shall be the chief administrator of the Ohio union. The director shall have the general administrative responsibility for the programs and financial affairs of the union. The director shall be responsible to an assistant vice president for student ~~affairs~~ life and report annually to the council on student affairs.

3335-11-10 University recreational sports committee.

- (A) Membership.

The university recreational sports committee shall consist of twenty-one members:

(1) through (3) no changes.

(4) Seven administrators or their designees, non-voting:

- (a) The vice president for student ~~affairs~~ life.

Balance unchanged.

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3335-19-02 Meetings.

- (A) Regular meetings of the senate shall be held during the autumn, winter, and spring quarters. In the spring quarter each year the ~~program committee~~ steering committee shall recommend and the senate shall adopt and publish the schedule of regular meetings for the following academic year. This schedule shall include at least seven meetings spread over the academic year. Scheduled meetings may be cancelled by the program committee when deemed appropriate.

Balance unchanged.

3335-19-03 Agenda.

- (A) Every meeting of the senate shall have an agenda. The agenda shall include the time and place of the meeting, order of business, and copies of any substantive proposals.
- (B) The ~~program committee~~ steering committee shall establish the agenda for all regular meetings. For this purpose, the ~~program committee~~ steering committee:
- (1) Shall receive through the university senate office proposals for senate action or other presentations to the senate from any committee of the senate, or university committee or council, or member of the senate, or any member of the university community.
 - (2) through (5) no changes.
 - (6) May advise the senate ~~or steering committee~~ of the apparent need for a special meeting.

In special meetings, the specific purpose set by the initiators of the special meetings shall take precedence over all others. Additional agenda items established by the ~~program committee~~ steering committee may follow if time permits.

Balance unchanged.

3335-19-07 Proposals for senate action.

(A) and (B) no changes.

- (C) Substantive proposals are those that establish or alter an academic program of study, or rules or bylaws within the senate's purview. Substantive proposals shall be:
- (1) Submitted to the ~~program committee~~ university senate office in the complete and exact form intended for senate debate and adoption, and shall be processed by the ~~program committee~~ steering committee following rule 3335-19-03 of the Administrative Code, except that proposals for presentation at a special meeting need not be submitted to the ~~program committee~~ steering committee. If a substantive proposal is referred to a committee by the ~~program committee~~ steering committee or by the senate, and any subsequent suggested changes are not acceptable to the originators of the proposal, then the ~~program committee~~ steering committee shall place the original proposal and the suggested changes in the same agenda.
 - (2) No change.

- (3) Moved and seconded by members of the senate and then opened for floor debate. The proposal may then be amended, referred to committee in whole or in part, tabled, postponed, divided, and/or adopted or rejected.

(a) No change.

(b) If a motion from the floor is passed and is declared to be substantive, it cannot become effective until the next meeting of the senate. At that time it must be reconsidered, unless the committee which submitted the original proposal has requested a continuation from the ~~program~~ steering committee. In case of a continuation, the ~~program~~ steering committee shall, as soon as practicable, place the amendment on the agenda for reconsideration. The committee which submitted the original proposal shall be afforded the opportunity to present arguments against the amendment or to move substitute language for the amendment at the time of reconsideration. If substitute language is approved by the senate, the amendment as modified will become effective at that time. If substitute language is defeated or is not presented, the senate shall vote on reaffirmation of the amendment in the form originally passed except for possible changes of a purely editorial nature. The amendment may be reaffirmed and become effective at that time or it may be defeated. (This section may be set aside by a successful motion to suspend the bylaws of the senate as prescribed in paragraph (C) of rule 3335-19-13 of the Administrative Code.)

(D) No change.

(E) Substitute statements or suggested amendments proposed by any senate or university committee or by any member of the senate, shall be received by the ~~program~~ steering committee and shall be scheduled in the same agenda as the original proposal.

Balance unchanged.

3335-19-08 Reports.

(A) Any member(s) of any committee of the senate may report on any matter before the committee. A report by a minority of one may be denied a hearing by vote of two-thirds of the members of the senate present. A majority of the members of the senate present and voting may require a standing committee to report at the next regular meeting of the senate.

(B) Written notification of intent to present a report shall be submitted to the ~~program committee~~ university senate office at least twelve days preceding the senate meeting. The ~~program~~ steering committee shall decide whether a written report is required to be included with the senate agenda mailing.

(C) No change.

(D) Reports for which written versions are not required by the ~~program~~ steering committee may be included on the senate agenda. The secretary of the university senate shall be provided with a written synopsis when the report is presented.

UNIVERSITY SANCTIONS

3335-23-17 General guidelines for sanctions.

Sanctions should be commensurate with the violation(s) found to have occurred. In determining the sanction(s) to be imposed, the hearing officer or panel should take into account any mitigating circumstances and any aggravating factors including, but not limited to, any provocation by the subject of the conduct that constituted the violation, any past misconduct by the student, any failure of the student to comply fully with previous sanctions, the actual and potential harm caused by the violation, the degree of intent and motivation of the student in committing the violation, and the severity and pervasiveness of the conduct that constituted the violation. Misconduct, other than constitutionally protected expression, motivated by bias based on age, color, disability, gender identity or expression, national origin, race, religion, sex, sexual orientation, or veteran status may be considered an aggravating factor for sanctioning. Impairment resulting from voluntary use of alcohol or drugs (i.e., other than medically necessary) will also be considered an aggravating, and not a mitigating, factor. In determining the sanctions to be imposed on graduate students who have violated the code, the hearing officer or panel should be guided by the "Graduate Student Code of Research and Scholarly Conduct." One or more of the following courses of action may be taken when a student has been found to have violated the code of student conduct.

(A) and (B) no changes.

(C) Conditions of suspension and dismissal.

A student who has been dismissed or suspended from the university shall be denied all privileges afforded a student and shall be required to vacate campus at a time determined by the hearing officer or panel. In addition, after vacating campus property, a suspended or dismissed student may not enter upon campus and/or other university property at any time, for any purpose, in the absence of express written permission from the vice president for student ~~affairs~~ life or designee. To seek such permission, a suspended or dismissed student must file a written petition to the vice president for student ~~affairs~~ life for entrance to the campus for a limited, specified purpose or to have the terms of this condition modified or reduced.

Balance unchanged.

APPEAL PROCESS

3335-23-18 Appellate process.

(A) and (B) no changes.

(C) Appropriate appeal officers.

(1) Appeals from residence hall hearings:

(a) All appeals from residence hall hearings other than contract terminations, shall be submitted to the director of residence life or designee.

(b) All appeals where the sanction imposed by the residence hall hearing is contract termination shall be submitted to the director of student judicial affairs or designee.

(2) Appeals from a judicial affairs hearing officer's decision or from the

university judicial panel's decision will be submitted for decision to the vice president for student affairs life or designee.

Balance unchanged.

3335-23-20 Interim suspension.

When the vice president for student affairs life or designee has reasonable cause to believe that the student's presence on university premises or at a university-related or registered student organization activity poses a significant risk of substantial harm to the health or safety of others or to property, the student may be immediately suspended from all or any portion of university premises, university-related activities or registered student organization activities, and is not permitted to participate in, or complete academic coursework. This temporary suspension will be confirmed by a written statement and shall remain in effect until the conclusion of a full hearing or administrative decision, without undue delay, in accordance with the rules of the Ohio state university. The student may, within three working days of the imposition of the suspension, petition the vice president for student affairs life for reinstatement. The petition must be in writing, and must include supporting documentation or evidence that the student does not pose, or no longer poses, a significant risk of substantial harm to the health or safety of others or to property. A hearing on such petition will be conducted without undue delay by the vice president for student affairs life or designee.

3335-23-21 Administrative disenrollment and other restrictions.

- (A) A student may be disenrolled from the university; prohibited from all or any portion of university premises, university-related activities or registered student organization activities; and/or permitted to remain only under specified conditions when the vice president for student affairs life or designee finds that there is clear and convincing evidence that:
- (1) No change.
 - (2) The student, as a direct result of an apparent health condition, is engaged in substantial, continuing disruption of teaching, learning, research, administration or other university-related activities.

Before making such a determination, the vice president for student affairs life or designee shall notify the student in writing of the reasons that disenrollment or other action is being considered, provide the student with an opportunity to respond, and consult with appropriate university personnel. The vice president for student affairs life or designee may also consult with any other persons whom the vice president for student affairs life or designee deems appropriate under the circumstances.

- (B) In those cases under paragraph (A)(1) of this rule in which it appears that the risk posed by the student is a result of a health condition or a disability as defined by the Americans with Disabilities Act, and in all cases under paragraph (A)(2) of this rule, the vice president for student affairs life or designee shall also determine whether the risk or disruption can be eliminated or sufficiently reduced through reasonable accommodation and, if so, shall take appropriate steps to ensure that accommodation is made. The vice president for student affairs life or designee may request the student to undergo an appropriate examination, as specified by the vice president for student affairs life or designee, to determine whether any such condition exists and whether any such accommodation is possible. If the student fails to undergo such an examination, and if the other available evidence supports a finding under either paragraph (A)(1) or (A)(2) of this rule, the vice president for student affairs life or designee shall, to the extent reasonably possible, take the least restrictive

measure or combination of measures necessary to resolve the risk or disruption.

- (C) A student who has been disenrolled; prohibited from university premises, university-related activities or registered student organization activities; or permitted to remain only under specified conditions may petition the vice president for student ~~affairs~~ life for revision of that status. The petition must include supporting documentation or evidence that:

- (1) The conditions found to have existed under paragraph (A)(1) or (A)(2) of this rule no longer exist and will not recur, and
- (2) The student meets all normal and appropriate standards for admission and enrollment in any academic unit in which the student seeks to re-enroll.

Upon receipt of such a petition, the vice president for student ~~affairs~~ life or designee shall evaluate the evidence and may consult with the student, any appropriate university personnel, and any other persons whom the vice president for student ~~affairs~~ life or designee deems appropriate. The vice president for student ~~affairs~~ life or designee may deny the petition, grant the petition in whole or in part under specified conditions, or grant the petition in whole or in part without condition. In the event of a negative determination by the vice president of student ~~affairs~~ life, the student may request to have the decision reviewed by the executive vice president and provost.

3335-23-22 Authority section.

The bylaws of the university board of trustees and rules of the university faculty provide that the university president shall have the final responsibility and authority for the discipline of all students of the university (see paragraph (A) of rule 3335-11-01 of the Administrative Code). This responsibility and authority has been delegated by the president to the vice president for student ~~affairs~~ life, whose office is also charged with responsibility for promulgation of rules governing student conduct (see paragraph (H) of rule 3335-1-03 of the Administrative Code).

The deans of colleges and of the graduate school, the directors of schools, and the chairpersons of departments, respectively, are responsible to the president through regular disciplinary channels for the discipline of all students in the activities of their respective colleges, schools, and departments (see paragraph (B) of rule 3335-11-01 of the Administrative Code). Likewise, the deans and directors of the regional campuses are responsible to the president through the executive vice president and provost for the discipline of all students in the activities of their respective campuses.

The Ohio state university code of student conduct is an official publication of the university board of trustees. All petitions for revision and amendment of this code of student conduct should be submitted through the office of the vice president for student ~~affairs~~ life. Proposed revisions to the code shall be reviewed, in draft form, by the office of the president, the office of academic affairs, and the steering committee of the university senate before being presented for approval to the university senate by the council on student affairs. No revision shall become effective unless approved by the university board of trustees and until printed notice of such revisions is made available to students.

RULES OF THE UNIVERSITY FACULTY
Effective Summer 2012

3335-3-19 University registrar.

Subject to the direction of the executive vice president and provost, the principal duties of the university registrar shall be the supervision of the details of registration, records, and scheduling which shall include: distribution of registration forms; distribution of approved schedules; fee assessments and adjustments; record of fee payments; maintenance of current ~~quarter~~, semester, or session schedules; maintenance of home or permanent addresses, name and address of person(s) to be notified in case of emergency, local addresses and the respective telephone numbers of all currently enrolled students; the posting of ~~quarters~~, semesters, and sessions of attendance; the posting of all courses and respective marks; recording of all probations and dismissals; recording of withdrawals; recording of all degrees earned and dates; recording of all past names and other demographic data; the distribution of the official student records to include the proper confidentiality safeguards; scheduling of classroom space, classes, and final examinations; offering placement testing, admission testing, test scoring services, a mechanism for student evaluation of teaching, and coordination of the credit by examination programs; other routine duties associated with the registration, records and scheduling of students; and special projects and duties that may be assigned from time to time by the executive vice president and provost.

3335-3-35 Chairs of departments, directors of schools.

(A) and (B) no changes.

(C) The duties of the chair of a department or the director of a school shall be as follows:

- (1) No change.
- (2) To develop in consultation with the faculty a pattern of administration. This pattern of administration shall be made available to all present and prospective members of the faculty of the department or school, and a copy shall be deposited in the office of the dean of the college and in the office of the executive vice president and provost.

For purposes of defining minimum content, the following shall be included in the pattern of administration:

- (a) A statement requiring the chair to provide a schedule of all regular faculty meetings (see rule 3335-5-18 of the Administrative Code) to all faculty members before the start of each ~~quarter~~, semester, or session.

Balance unchanged.

3335-5-15 Executive committee.

Each college shall have the power to designate an executive committee to which it may delegate authority to transact the business of the college as provided by the rules or by the established precedents of the college. Unless otherwise provided by the college faculty, this committee shall receive and act upon student petitions relative to courses of study and reinstatement; shall certify to the college faculty at the end of each quarter, semester, or session; lists of students who have fulfilled the requirements for a degree, or for whom special recommendation is made; and shall bring before the

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college faculty any matter coming within its knowledge that needs the consideration or action of the college. The dean of the college shall act as chair of the committee.

3335-5-46 Senate committee operating procedures.

The university senate shall have committees designated as organizing, standing, or special.

(A) Membership.

(1) through (4) no changes.

(5) Terms of service.

Unless otherwise specified by the rules, terms of service of senate committee members shall begin and end on the first day of autumn ~~quarter~~ semester; incoming members may attend meetings as non-voting members as soon as they are appointed.

Balance unchanged.

3335-5-45.2 Secretary of the university senate.

(A) The secretary of the university senate shall be a tenured member of the regular faculty, appointed by the president from three nominees submitted by the steering committee. The term of office shall be for three years. Prior service as secretary need not preclude nomination to this office. During the term of office the secretary shall be reassigned for a minimum of fifty per cent of time to the office of the university senate during autumn, ~~winter, and spring~~ semesters, and ~~summer quarters~~ May and summer sessions. The secretary of the senate will be evaluated annually by the executive vice president and provost, the chair of the senate steering committee, and the chair of faculty council.

Balance unchanged.

3335-5-47.1 Steering committee.

(A) and (B) no changes.

(C) Organization.

(1) For the period of time beginning with the selection of its members in spring quarter and ending with the start of the autumn ~~quarter~~ semester, the steering committee shall consist of the newly selected and continuing members. During this period, the outgoing members shall serve as alternates.

Balance unchanged.

3335-5-48.4 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of twenty-two members.

(1) Six regular tenure-track faculty, at least two of whom are members of the senate. The term of service begins in summer ~~quarter~~ session.

(2) Ten students. The term of service begins in summer ~~quarter~~ session.

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(a) through (d) no changes.

- (3) Three staff members, appointed by the vice president for student ~~affairs~~ life. The term of service begins in summer ~~quarter session~~.

(a) through (c) no changes.

(4) No changes.

(B) No changes.

(C) Organization.

- (1) The chair shall be elected from among the incoming and continuing student members of the committee during the last meeting of spring ~~quarter~~ semester. For purposes of this election, all incoming and continuing members shall be eligible to vote; incoming and continuing members may choose alternates if necessary.

Balance unchanged.

3335-5-48.5 Athletic council.

(A) No changes.

(B) Duties and responsibilities.

(1) No change.

- (2) Participate with the president in the process of selecting one or two university faculty representatives to the intercollegiate conference of faculty representatives (big ten conference).

(a) and (b) no changes.

(c) Final approval of each list of names submitted to the president shall be made by the full membership of the athletic council. The list for each faculty representative position shall be presented to the president during the autumn ~~quarter~~ semester preceding the start of the next term of office in order to allow for a smooth transition between outgoing and incoming faculty representatives. The new faculty representative will be appointed January first to take office July first of the same year.

Balance unchanged.

3335-5-48.6 Council on enrollment and student progress.

(A) No change.

(B) Duties and responsibilities.

(1) and (2) no change.

- (3) Initiate recommendations and review proposals with regard to policies and procedures pertinent to students' passage through the institution, including, but not limited to, the university calendar, student records, approval of transfer credit, and ~~quarter~~ semester-and session-end validation procedures.

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Balance unchanged.

3335-5-48.7 Committee on academic misconduct.

(A) Membership.

The committee on academic misconduct shall consist of thirty-four members.

- (1) Eighteen regular tenure-track faculty. Faculty members are eligible for reappointment, but may not serve more than two consecutive terms.
- (2) Fourteen students.
 - (a) Seven graduate students.
 - (b) Seven undergraduate students. The term of service shall begin with the summer ~~quarter~~ session.
- (3) and (4) no changes.

(B) No change.

(C) Organization.

- (1) No change.
- (2) If the caseload of the committee should from time to time become such that cases cannot be set for hearing within four weeks (excluding periods of examinations or between ~~quarters~~ semesters or sessions), the chair shall be empowered to ask alternate members to serve voluntarily and temporarily as members of hearing panels.

Balance unchanged.

3335-5-48.14 University research committee.

(A) and (B) no changes.

(C) Organization.

- (1) The committee shall annually elect a chair from its regular faculty membership in the spring ~~quarter~~ semester preceding the academic year of service for no more than three consecutive one-year terms.
- (2) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-5-48.17 Committee for evaluation of central administrators.

(A) No change.

(B) Duties and responsibilities.

- (1) During autumn ~~quarter~~ semester, the executive committee of faculty council shall meet with the president and provost to identify two central administrators for review. All vice provosts, senior vice provosts, vice presidents, and senior vice presidents are eligible to be reviewed.

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- (2) The review panels shall be responsible for evaluating the effectiveness of the central administrator and the office in carrying out the responsibilities of the office. The review may begin immediately after the review panel is appointed but no later than autumn ~~quarter~~ semester of the following academic year.

Balance unchanged.

3335-8-12 Interval between classes.

The interval between the close of one class period and the beginning of the next shall be ~~twelve~~ fifteen minutes.

3335-8-37 Convocations.

A ~~convocation~~ commencement for the conferring of degrees and certificates shall be held ~~at the close of each quarter after the autumn and spring semester and the summer session.~~

3335-9-01 Classification of students for admission.

Students shall be classified as:

(A) through (C) unchanged.

- (D) Transient students. This shall include regular enrollees of other institutions who with the recommendation of their college authorities enter this university for a brief residence (usually one ~~quarter, semester, or session, or term~~) without transfer of credits.

Balance unchanged.

3335-9-02 Time of admission.

- (A) Admission as an undergraduate student. Undergraduate students who are residents of the state of Ohio and who meet all admission requirements shall be admitted ~~to any one of the four quarters in the autumn or spring semester, or the summer session.~~
- (B) Admission as a graduate student. Graduate students meeting all admission requirements may be admitted ~~in any one of the four quarters~~ the autumn or spring semester, or the summer session.

Balance unchanged.

3335-9-04 Specific admission requirements.

- (A) Undergraduate student. For admission as a regular undergraduate student, an applicant must be a graduate of a high school (or equivalent preparatory school), or must have passed equivalent entrance examinations. For unconditional admission the applicant must present a minimum of fifteen high school units distributed in accordance with a preparatory curriculum approved by the university faculty and must meet the special requirements of the college or school the applicant desires to enter, subject to such deficiencies (or conditions) as that college or school may permit (see also rule 3335-9-24 of the Administrative Code). The preparatory curriculum is not required for the unconditional admission of regular undergraduate students with high school graduation five or more years prior to the first ~~quarter~~ semester or session of enrollment.

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Balance unchanged.

3335-9-12 Enrollment conditional upon payment of fees.

All bills, fees, and deposits required from students for a ~~quarter~~, semester, or session, must be paid at the office of fees and deposits no later than the fee payment deadline for that quarter, semester, or session set by the office of the university registrar and approved by the council on enrollment and student progress.

3335-9-14 Time of registration and payment of fees; penalties.

- (A) Payment of fees is required of all students each ~~quarter~~, semester, or session, by the close of business on the date established by the executive vice president and provost in cooperation with the appropriate offices, and published by the office of the university registrar. ~~This fee payment deadline will apply to the postmark date for fees paid by mail and to the date of receipt for fees paid in person.~~ Failure to meet this requirement will result in a penalty assessment, unless excused by the university registrar or designee.

Balance unchanged.

3335-9-16 Administrative holds.

- (A) With the approval of the executive vice president and provost, an administrative hold may be placed on the records or accounts of any person who fails to comply in a reasonable period of time with an obligation imposed under university rules or who has an overdue debt or fine. An administrative hold will cause certain services to be withheld, including, but not limited to: obtaining current ~~quarter~~ grades, registering or enrolling, being certified as eligible to obtain a degree or certificate, receiving a transcript, borrowing books or equipment, or participating in discount plans available to faculty, staff, or alumni.

Balance unchanged.

3335-9-26 Academic dismissal.

If the student's college or school considers a student's progress as unsatisfactory in meeting the conditions placed on his or her probation, the college or school shall be empowered to dismiss the student from the university. An exception to this authority for undergraduate professional students shall be in accordance with paragraph (A) of rule 3335-9-23 of the Administrative Code. Notice of the dismissal shall be sent to the student by the dean of the college or the director of the school in which the student was registered for the ~~quarter~~ semester or session, except as provided in rule 3335-9-27 of the Administrative Code. No student shall be subject to academic dismissal unless he or she is currently on probation.

3335-9-32 Requirements for a professional degree.

(A) No change.

- (B) Waiver of minimum requirements may be made by the faculty of the college or school recommending the degree or by a committee approved by that faculty. Requests for such waiver may be initiated by student petition or by the dean or director. The council on academic affairs shall be notified ~~at least quarterly of~~ each semester or session of such ~~action~~ actions.

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3335-17-02 Elections.

The faculty, professional student, graduate student, and undergraduate student members and alternates of the university senate shall be chosen in the manner prescribed by the appropriate constituency as defined in rule 3335-17-03 of the Administrative Code. All terms of service shall begin in the autumn ~~quarter~~ semester following election.

3335-17-08 Qualifications for membership.

(A) To be eligible for service as members of the university senate:

- (1) Faculty members shall be on the roster of the regular tenure-track faculty, or on the roster of a college or unit's regular clinical track faculty who are authorized for senate service pursuant to rule 3335-7-11 of the Administrative Code, and available for senate service autumn, winter and spring ~~quarters~~ semesters during their elected terms..
- (2) Graduate, professional and undergraduate student members shall be in good standing and enrolled each ~~quarter (except summer quarter) or~~ semester.

Balance unchanged.

**BYLAWS OF THE MEDICAL STAFF
THE OHIO STATE UNIVERSITY HOSPITALS**

3335-43-01 Medical staff name.

The board of trustees of the Ohio state university, by official action on September 13, 1963, established "the Ohio state university hospitals." In accordance with Chapters 3335-93-01 to 3335-93-03 and 3335-101-04 of the Administrative Code, the Ohio state ~~university hospitals~~ medical center board (herein called "medical center board") has delegated to the medical staff of the Ohio state university hospitals the responsibility to prepare and recommend adoption of these bylaws. "The medical staff of the Ohio state university hospitals" shall be the name of the hospitals' medical staff organization.

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, dentistry, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the ~~university hospitals~~ medical center board and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, sex, age, handicap, or Vietnam-era veteran status. Doctors of medicine, osteopathic medicine, dentistry, and practitioners of psychology and podiatry in faculty and administrative positions who desire medical staff membership shall be subject to the same procedures as all other applicants for the medical staff.
- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the ~~university hospitals~~ medical center board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with

appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on professionalism, disruptive behavior, conflict of interest, and access and communication guidelines. Medical staff members much also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.

(3) no change.

(4) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in his or her primary are of practice at the Ohio state university hospitals. This Board certification must be approved by at least one of the American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. Applicants who are not board certified at the time of application but who have completed their residency or fellowship training within the last five years will be eligible for medical staff appointment. However, in order to remain eligible, those applicants must achieve board certification in their primary area of practice within five years from the date of completion of their residency or fellowship training. Applicants must maintain board certification and, to the extent required by the applicable specialty/subspecialty board, satisfy recertification requirements. Recertification will be assessed at reappointment. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. Waiver of this threshold eligibility criteria is as follows:

(a) and (b) no changes.

(c) The medical staff administrative committee will review the recommendation of the credentialing committee and make a recommendation to the professional affairs committee of the Ohio state university hospitals medical center and the medical center board regarding whether to grant or deny the request for a waiver and the basis for its recommendation.

(d) The Ohio state ~~university hospitals~~ medical center board's determination regarding whether to grant a waiver is final. A determination not to grant a waiver is not a "denial" of appointment or clinical privileges and the prospective applicant who requested the waiver in a particular case is not intended to set a precedent for any other applicant. A determination to grant a waiver does not mean that an appointment will be granted. Waivers of threshold eligibility criteria will not be granted routinely. No applicant is entitled to a waiver.

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(5) through (7) no changes.

(B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the ~~university hospitals~~ medical center board, and the board of trustees of the Ohio state university. The applicant shall produce a government-issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review was taken in the reasonable belief that it was in furtherment of quality health care based upon a reasonable review and appropriate procedural due process. In addition for community affiliate medical staff in order to optimize the clinical organization resource utilization and planning of the Ohio state university hospitals, the chief of the clinical department may require that the community affiliate medical staff member identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant, which shall be made a part of the application for appointment. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) and (D) no changes.

(E) Procedure for appointment.

(1) The written and signed application for membership on the medical staff shall be presented to the applicable chief of the clinical department. The applicant shall include in the application a signed statement indicating the following:

(a) If the applicant should be accepted to membership on the medical staff, the applicant agrees to be governed by the bylaws, rules and regulations of the medical staff, the ~~university hospitals~~ medical center board and the board of trustees of the Ohio state university.

(b) through (d) no changes.

(e) The applicant releases from any liability:

(i) no change.

(ii) All third parties who provide information, including otherwise privileged and confidential information, to members of the medical staff, the Ohio state university hospitals staff, Ohio

state ~~university hospitals~~ medical center board members and members of the Ohio state university board of trustees concerning the applicant's credentials performed in good faith.

(f) through (h) no changes.

- (2) The purpose of the health assessment shall be to ensure that the member of the medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the member is permitted to exercise by reason of medical staff membership. At the time of the initial request for a health assessment, and at any time a medical staff member refuses to participate as needed in a health assessment, including but not limited to a drug or alcohol screening, the chief of the clinical department or the medical director may impose a summary suspension per paragraph (D) of rule 3335-43-05 of the Administrative Code. Upon request of the medical staff administrative committee or ~~university hospitals~~ medical center board, the applicant will document the applicant's physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive care of a generally professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff.

(3) through (5) no changes.

- (6) Completed applications shall be acted upon as follows:

(a) and (b) no changes.

- (c) By the ~~university hospitals~~ board professional affairs committee through the expedited credentialing process or medical center board within sixty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee.

All applications shall be acted upon by the Ohio state ~~university hospitals~~ medical center board within one hundred twenty days of receipt of a completed application. These time periods are deemed guidelines only and do not create any right to have an application processed within these precise periods. These periods may be stayed or altered pending receipt and verification of further information requested from the applicant, or if the application is deemed incomplete at any time. If the procedural rights specified in rule 3335-43-06 of the Administrative Code are activated, the time requirements provided therein govern the continued processing of the application.

- (7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other

sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs committee of the ~~university hospitals~~ medical center board, and thereafter to the ~~university hospitals~~ medical center board. When the Ohio state ~~university hospitals~~ medical center board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

- (8) At any time the medical staff administrative committee first recommends non-appointment of an initial applicant for medical staff membership or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the medical director to notify the applicant by certified return receipt mail that the applicant may request an evidentiary hearing as provided in paragraph (D) of rule 3335-43-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-43-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-43-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.

The final recommendation of the medical staff administrative committee shall be directly communicated to the ~~university hospitals~~ medical center board by the medical director, who shall make a separate recommendation to the university hospitals board.

When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. The chairperson of the board shall also notify the dean of the college of medicine and the chief executive officer of the Ohio state university hospitals of the decision of the board.

(F) Procedure for reappointment.

(1) no change.

(2) The member for reappointment shall be required to submit any reasonable evidence of current ability to perform the clinical privileges requested. The chief of the clinical department shall review and evaluate the reappointment application and the supporting documentation. The chief of the clinical department shall evaluate all matters relevant to recommendation, including the member's professional competence; clinical judgment; clinical or technical skills; ethical conduct; participation in medical staff affairs; compliance with the bylaws, rules and regulations of the medical staff, the ~~university hospitals~~ medical center board, and the board of trustees of the Ohio state university; cooperation with the Ohio state university hospitals' personnel and the use of the Ohio state university hospitals' facilities for patients; relations with other physicians, other health professionals or other staff, and maintenance of a professional attitude toward patients; and the responsibility to the Ohio state university hospitals and the public.

(3) no change.

(4) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The medical staff administrative committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical staff administrative committee regarding reappointment of a member shall be communicated by the medical director, along with the recommendation of the medical director, to the professional affairs committee of the ~~university hospitals~~ medical center board, and thereafter to the ~~university hospitals~~ medical center board. When the Ohio state ~~university hospitals~~ medical center board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

Balance unchanged.

3335-43-05 Peer review and corrective action.

(A) no change.

(B) Formal peer review.

(1) Formal peer review may be initiated when a member of the medical staff of the Ohio state university hospitals:

(a) and (b) no changes.

(c) Violates the bylaws, rules and regulations of the medical staff, the Ohio state ~~university hospitals~~ medical center board, or the board of trustees of the Ohio state university;

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Balance unchanged.

3335-43-06 Hearing and appeal process.

(A) no change.

(B) Request for hearing.

- (1) The request for a hearing shall be submitted in writing by the affected medical staff member to the medical director within thirty-one days of notification by the medical director of the intended action. The medical director shall forward the request to the medical staff administrative committee along with instructions to convene a hearing.
- (2) The failure of a medical staff member to request a hearing, to which the member is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of the right to any review by the medical staff administrative committee. The medical director shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the Ohio state ~~university hospitals~~ medical center board as provided for in paragraph (F) of rule 3335-43-05 of the Administrative Code. The medical director shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) no change.

(D) Conduct of hearing.

(1) through (8) no changes.

- (9) The medical staff administrative committee shall submit a written report, including its recommendation to the chairperson of the ~~university hospitals~~ medical center board within fourteen days of the final vote by the medical staff administrative committee. An adverse action which must be reported to the state medical board or the federal government, including the national practitioner data bank, shall entitle an affected medical staff member to the procedures of this rule. The affected member of the medical staff shall be notified of the decision of the medical staff administrative committee by the medical director.
- (10) The decision and record of the medical staff administrative committee shall be transmitted to the professional affairs committee of the ~~university hospitals~~ medical center board, which shall, subject to the affected member's right to appeal and implementation of paragraph (E) of this rule, consider the matter at its next scheduled meeting, or at a special meeting to be held no less than thirty days following receipt of the transmittal. The professional affairs committee may accept, reject, or modify the decision of the medical staff administrative committee. The professional affairs committee may remand that matter back to the medical staff administrative committee for further action as directed.

- (11) The recommendation of the professional affairs committee shall be promptly considered by the ~~university hospitals~~ medical center board, ~~or the executive committee of the hospitals board~~, at its next scheduled meeting. The university ~~hospitals board~~ medical center, or the executive committee of the university hospitals board, may accept, reject, or modify the recommendation of the professional affairs committee. The ~~university hospitals~~ medical center board ~~or executive committee of the hospitals board~~ may remand the matter back to the medical staff administrative committee for further action as directed.
 - (12) A copy of the ~~university hospitals~~ medical center board decision shall be sent certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records.
- (E) Appeal process.
- (1) Within thirty days after receipt of a notice by an affected medical staff member of the decision of the medical staff administrative committee, the member may, by written notice to the chairperson of the Ohio state ~~university hospitals~~ medical center board, request an appeal. The appeal shall only be held on the record before the medical staff administrative committee.
 - (2) no change.
 - (3) The appeal shall be conducted by the professional affairs committee of the ~~university hospitals~~ medical center board.
 - (4) and (5) no change.
 - (6) Within fourteen days following submission of the written statement by the affected medical staff member, the professional affairs committee shall recommend to the Ohio state ~~university hospitals~~ medical center board that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical staff administrative committee for further review and recommendation. Such referral to the medical staff administrative committee may include a request for further investigation.
 - (7) Any final decision by the ~~university hospitals~~ medical center board shall be communicated by the medical director and by certified return receipt mail to the affected medical staff member at that member's last known address as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief executive officer of the Ohio state university hospitals and the vice president for health services, chief of staff, the chief of the clinical department, and the person(s) who initiated the request for formal peer review. The medical director shall take immediate steps to implement the final decision.

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into six categories: physician scholar medical staff; attending medical staff; courtesy A medical staff; courtesy B medical staff; community affiliate medical staff; and limited staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and

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demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) through (C) no changes.

(D) Courtesy B medical staff.

(1) Qualifications: The courtesy B medical staff shall consist of those faculty members of the colleges of medicine and dentistry who do not qualify for attending medical staff appointment. This category is comprised of referring physicians who desire to be associated with the Ohio state university hospitals to refer and follow patients. Courtesy B medical staff members shall not possess clinical privileges.

(2) Prerogatives:

Courtesy B medical staff members may:

(a) Have access to the Ohio state university hospitals and shall be given notice of all medical staff activities and meetings.

(b) Attend meetings as a member of the medical staff and the clinical departments of which he or she is a member and any medical staff or the Ohio state university hospitals education programs.

(3) The grant of courtesy B medical staff appointment to physicians is a courtesy only, and may be terminated by the ~~university hospitals~~ medical center board upon recommendation of the medical staff administrative committee ~~with no~~ without the right to a hearing or appeal.

(E) no change.

(F) Community affiliate medical staff.

(1) no change.

(2) Prerogatives:

A community affiliate medical staff member may:

(a) Admit patients consistent with the limitations of bed and service allocations established by the medical director and approved by the medical staff administrative committee, and the ~~university hospitals~~ medical center board. At times when inpatient beds or other resources are in short supply, patient admissions of community affiliate medical staff shall be subordinate to those of attending medical staff. If, in the judgment of the medical director, a balanced teaching program is jeopardized, following consultation with the chief of the clinical department, and with the concurrence of a majority of the medical staff administrative committee, the medical director may restrict admissions of members of the community affiliate medical staff. Patients admitted under the care of the community affiliate medical staff will not be required to participate in the educational mission of the Ohio

state university hospitals. Ordinarily, no coverage by the limited medical staff will be afforded, with the exception of emergency medical services.

(b) and (c) no changes.

(3) Responsibilities:

Each member of the community affiliate medical staff shall:

(a) through (d) no changes.

(G) Clinical privileges.

(1) Delineation of clinical privileges:

(a) Every person practicing at the Ohio state university hospitals by virtue of medical staff membership, faculty appointment, contract or under authority granted in these bylaws shall, in connection with such practice, be entitled to exercise only those clinical privileges specifically applied for and granted to the staff member or other licensed health care professional by the Ohio state ~~university hospitals~~ medical center board after recommendation from the medical staff administrative committee.

Each clinical department shall develop specific clinical criteria and standards for the evaluation of clinical privileges with emphasis on invasive or therapeutic procedures or treatment which present significant risk to the patient or for which specific professional training or experience is required.

(b) through (d) no changes.

(2) Temporary privileges:

(a) Temporary privileges may be extended to a doctor of medicine, osteopathic medicine, dental surgery, psychologist, podiatry or to a licensed health care professional upon completion of an application prescribed by the medical staff administrative committee, upon recommendation of the chief of the clinical department, and approval by the medical director. The medical director, acting as a member and on behalf of the ~~university hospitals~~ medical center board, has been delegated responsibility by the ~~university hospitals~~ medical center board to grant approval of temporary privileges. The temporary privileges granted shall be consistent with the applicant's training and experience and with clinical department guidelines. Prior to granting temporary privileges, primary source verification of licensure and current competence shall be required. Temporary privileges shall be limited to situations which fulfill an important patient-care need, and shall not be granted for a period of more than ninety days.

(b) no change.

(3) Expedited privileges.

If the ~~university hospitals~~ medical center board is not scheduled to convene in a timeframe that permits the timely consideration of the recommendation of a complete application by the medical staff administrative committee, applicants may be granted expedited privileges by a subcommittee of the board consisting of two voting members of board, the medical director and the chief of staff ~~or chief of staff elect~~ pursuant to ~~hospital~~ medical staff policy and the ~~university hospitals~~ medical center board resolution.

(4) through (7) no changes.

(8) Other licensed health care professionals.

(a) through (h) no changes.

(i) By applying for clinical privileges as a licensed health care professional, the applicant agrees to the following terms and conditions:

(i) The applicant has read the bylaws and rules and regulations of the medical staff of the Ohio state university hospitals and agrees to abide by all applicable terms of such bylaws and any applicable rules and regulations, including any subsequent amendments thereto, and any applicable Ohio state university hospitals policies that the Ohio state university hospitals may from time to time put into effect.

(ii) The applicant releases from liability all individuals and organizations who provide information to the Ohio state university hospitals regarding the applicant and all members of the medical staff, the Ohio state university hospitals staff, the Ohio state ~~university hospitals~~ medical center board and the Ohio state university board of trustees for all acts in connection with investigating and evaluating the applicant.

(iii) through (vi) no changes.

(j) no change.

(k) Appeal process.

(i) A licensed health care professional may submit a notice of appeal to the chairperson of the Ohio state ~~university hospitals~~ medical center board within fourteen days of receipt of written notice of any adverse corrective action pursuant to paragraph (E)(8)(j) of this rule.

(ii) If an appeal is not so requested within the fourteen-day period, the licensed health care professional shall be deemed to have waived

the right to appeal and to have conclusively accepted the decision of the medical director.

(iii) The appellate review shall be conducted on the record by the professional affairs committee of the Ohio state ~~university hospitals~~ medical center board.

(iv) and (v) no changes.

(vi) Within thirty days following submission of the written statement by the licensed health care professional, the professional affairs committee shall recommend to the Ohio state ~~university hospitals~~ medical center board executive committee that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical director for further review and recommendation. Such referral to the medical director may include a request for further investigation.

(vii) Any final decision by the ~~university hospitals~~ medical center board ~~executive committee~~ shall be communicated by the medical director and by certified return receipt mail to the last known address of the licensed health care professional as determined by university records. The medical director shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief executive officer of the Ohio state university hospitals and the vice president for health services and the chief of the applicable clinical department or departments. The medical director shall take immediate steps to implement the final decision.

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) Serve on those committees of the Ohio state ~~university hospitals~~ medical center board as appointed by the chairperson of that board.

(2) Serve as vice chairperson of the medical staff administrative committee.

(3) Provide for communication between the medical staff and the Ohio state ~~university hospitals~~ medical center board in matters of quality of care, education, and research.

(4) and (5) no changes.

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(6) Make medical staff committee appointments jointly with the medical director and chief of staff-elect in consultation with the chief executive officer of the Ohio state university hospitals and with the approval of the ~~university hospitals~~ medical center board, with the exception of the members of the medical staff administrative committee and nominating committee.

(7) through (9) no changes.

(B) Chief of staff-elect.

The chief of staff-elect shall:

(1) Serve on those committees of the Ohio state ~~university hospitals~~ medical center board as appointed by the chairperson of the ~~university hospitals~~ medical center board.

(2) through (4) no changes.

(C) Representatives of the medical staff elected at-large.

(1) There shall be three medical staff representatives elected at-large. Each representative shall be a member of the medical staff administrative committee and shall serve on those committees of the Ohio state ~~university hospitals~~ medical center board as appointed by the chairperson of the ~~university hospitals~~ medical center board.

Balance unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) Medical director.

The medical director shall be a physician and shall be a member of the attending medical staff at the Ohio state university hospitals.

The appointment, scope of authority, and responsibilities of the medical director shall be as outlined in the Ohio state ~~university hospitals~~ medical center board bylaws.

(B) no change.

(C) Medical staff administrative committee:

(1) no change.

(2) Duties.

(a) To represent and to act on behalf of the medical staff, subject to such limitations as may be imposed by these bylaws, by the bylaws of the Ohio state ~~university hospitals~~ medical center board, the bylaws or rules of the board of trustees of the Ohio state university.

(b) through (d) no changes.

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(e) To provide a liaison between the medical staff, medical director, chief executive officer, and the ~~university hospitals~~ medical center board.

(f) no change.

(g) To fulfill the medical staff's accountability to the ~~university hospitals~~ medical center board and the board of trustees of the Ohio state university for medical care rendered to patients in the Ohio state university hospitals, and for the professional conduct and activities of the medical staff, including recommendations concerning:

(i) through (v) no changes.

(h) and (n) no changes.

(3) Meetings. The committee shall meet monthly and shall keep detailed minutes which shall be distributed to each committee member and to the ~~university hospitals~~ medical center board through the professional affairs committee.

(4) no change.

(D) through (H) no changes.

(I) Leadership council for clinical quality, safety and service.

(1) Composition:

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and the chairperson of the professional affairs committee of the ~~university hospitals~~ medical center board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

Balance unchanged.

3335-43-13 Amendments.

The bylaws committee shall review the bylaws and rules and regulations as need arises but not less than every two years. This committee shall recommend changes to the medical staff administrative committee.

These bylaws may be amended after notice is given at a meeting of the medical staff administrative committee, and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the Ohio state ~~university hospitals~~ medical center board and the board of trustees of the Ohio state university. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Significant changes to these bylaws shall be reported in writing to the medical staff and other individuals who have clinical privileges. Neither the medical staff, nor the Ohio state ~~university hospitals~~

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medical center board may unilaterally amend these medical staff bylaws. The medical staff bylaws, rules and regulations, and policies and the ~~university hospitals~~ medical center board bylaws shall not conflict. (B/T 10/29/2009)

3335-43-14 Adoption.

(A) no change.

(B) Upon adoption of these bylaws by the Ohio state ~~university hospitals~~ medical center board, these bylaws shall replace any previous bylaws, rules and regulations of the medical staff of the Ohio state university hospitals.

(C) From time to time certain administrative policies and procedures associated with processes described in these bylaws for corrective action, fair hearing and appeal, credentialing, privileging and appointment shall supplement the bylaws at the recommendation of the appropriate committee and the medical staff administrative committee and be forwarded to the Ohio state ~~university hospitals~~ medical center board for ratification. (B/T 10/29/2009)

**MEDICAL STAFF RULES AND REGULATIONS
THE OHIO STATE UNIVERSITY HOSPITALS**

84-13 Operating room committee.

(A) no change.

(1) through (6) no changes.

(7) The operating room committee shall be a hospital committee and be appointed in accordance with policies and procedures of the Ohio state ~~university hospitals~~ medical center board.

(B) no change.

84-16 Mechanism for changing rules and regulations.

(A) through (C) no changes.

(D) Amendments so accepted shall become effective when approved by the Ohio state ~~university hospitals~~ medical center board.

(E) no change.

(APPENDIX XXXIX)

**BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

3335-111-04 Membership.

(A) Qualifications.

(1) through (4) no changes.

(5) Board certification.

~~An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty his or her specialty. This board certification must be approved by at least one of the American board of medical specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever a subspecialty board approved herein requires recertification, applicants for appointment or reappointment shall meet the terms of recertification established by their respective subspecialty board or boards. Failure to meet or maintain board certification may result in immediate termination from the medical staff. This requirement may be waived by vote of the medical staff administrative committee, upon the recommendation of the credentials committee or the director of medical affairs. Applicants who are not board certified at the time of application but who have completed their residency or fellowship training with the last five years will be eligible for medical staff appointment. However, in order to remain eligible, those applicants must achieve board certification in their primary area of practice within five years from the date of completion of their residency or fellowship training. Applicants must maintain board certification and, to the extent required by the applicable specialty/subspecialty board, satisfy recertification requirement. Recertification will be assessed at reappointment. Failure to meet or maintain board certification shall result in termination of membership on the medical staff of the CHRl. Waiver of this eligibility criteria is as follows:~~

- (a) ~~A request for a waiver will only be considered if the applicant provides information sufficient to satisfy his or her burden to demonstrate that his or her qualifications are equivalent to or exceed the criterion in question and that there are exceptional circumstances that warrant a waiver.~~
- (b) ~~The credentialing committee may consider supporting documentation submitted by the prospective applicant, any relevant information from third parties, input from the relevant clinical department chiefs, and the best interests of the hospital and the communities it serves. The credentialing committee will forward its recommendation, including the basis for such, to the medical staff administrative committee.~~
- (c) ~~The medical staff administrative committee will review the recommendation of the credentialing committee and make a recommendation to the medical center board regarding whether to~~

grant or deny the request for a waiver and the basis for its recommendation.

(d) The medical center board determination regarding whether to grant a waiver is final. A determination not to grant a waiver is not a "denial" of appointment or clinical privileges and the prospective applicant who requested the waiver is not entitled to a hearing. A determination to grant a waiver in a particular case is not intended to set a precedent for any other applicant. A determination to grant a waiver does not mean that an appointment will be granted. Waivers of threshold eligibility criteria will not be granted routinely. No applicant is entitled to a waiver.

- (6) Applicants for community oncology attending or community associate medical staff categories, practicing in a CHRI unit at another hospital, must have and maintain clinical privileges and active medical staff membership at that hospital.
- (7) Resignation, termination or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the CHRI for attending, associate attending and clinical attending staff members.
- (8) Any staff member whose membership has been terminated pursuant to paragraphs (A)(4), (A)(5) or (A)(7) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-111-06 of the Administrative Code. Any allied health professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph (F)(6)(i) of rule 3335-111-07 of the Administrative Code.
- (9) No applicant shall be entitled to medical staff membership and or clinical privileges merely by the virtue of fulfilling the above qualifications or holding a previous appointment to the medical staff.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the department chair or chief of the clinical service or designee on forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. The application shall include written statements by the applicant that commit the applicant to abide by the bylaws, rules and regulations of the medical staff, the CHRI hospital board, and the board of trustees of the Ohio state university. The applicant shall produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of

information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment.

Initial appointment to the medical staff, except for the honorary category, shall be for a period not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. Initial appointment, except appointment to the honorary medical staff category, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment, all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Full appointment requires the evaluation of the ~~department chair~~ clinical department chief with a positive recommendation. In the case of community associate attendings, receipt of the positive evaluation provided by the ~~department chair or chief of the clinical service~~ clinical department chief in the primary hospital in which they hold privileges is required. The provisional appointee identifies the primary hospital. If, after the initial six month period, the ~~department chair~~ clinical department chief does not recommend the provisional appointee for full appointment, medical staff membership and clinical privileges may be terminated. The ~~department chair or chief of clinical service~~ clinical department chief may recommend that the initial provisional period may be extended up to an additional six months. Such extension of the provisional period is not considered an adverse action. In the event that an adverse action is taken against a provisional appointee, the provisional appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) no change.

(E) Procedure for appointment.

(1) The completed and signed application for membership of all categories of the medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the ~~department chair or chief of clinical service~~ clinical department chief or designee. The applicant shall include in the application a signed statement indicating the following:

(a) through (h) no changes.

(2) The purpose of the health assessment shall be to ensure that the applicant or appointee to the CHRI medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the applicant or appointee would or is permitted to exercise by reason of medical staff appointment. At the time of the initial request for a health assessment, and at any time an appointee refuses to participate as needed in a health assessment, including, but not limited to, a drug or alcohol screening, the clinical department chief, division or department directors, or the director of medical affairs may impose a summary suspension per paragraph (D) of rule 3335-111-05 of the Administrative Code. Upon request of the medical staff administrative committee or CHRI board, the applicant or appointee will document their physical/mental status with sufficient adequacy to demonstrate that any patient treated by the applicant or appointee will receive efficient and quality care at a professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as an appointee to the medical staff.

(3) no change.

- (4) The ~~department chair~~ clinical department shall be responsible for investigating and verifying the character, qualifications and professional standing of the applicants by making inquiry of the primary source of such information and shall within thirty days of receipt of the completed application, submit a report of those findings along with a recommendation on medical staff membership and clinical privileges to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their ~~department chair's~~ clinical department chief's report submitted to the subcommittee of the credentials committee charged with review of applications for associates to the medical staff.
 - (5) The section chiefs shall receive all initial signed and verified applications from the appropriate ~~department chairs~~ clinical department chief and shall make a recommendation to the director of medical affairs on each application. The director of medical affairs shall make an initial determination as to whether the application is complete. The director of medical affairs shall forward all completed applications to the credentials committee.
 - (6) no change.
 - (7) If the ~~department chair~~ clinical department chief does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the director of medical affairs for presentation to the credentials committee on the same basis as other applicants.
 - (8) and (9) no changes.
 - (10) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the ~~department chair's~~ clinical department chief's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications, and ethical standing of the applicant and shall determine, through information contained in the personal references and from other sources available, whether the applicant established and met all of the necessary qualifications for the category of the medical staff and clinical privileges requested.
 - (11) no change.
 - (12) The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHRI board, and thereafter to the CHRI board. When the CHRI board has acted, the chair of the board shall instruct the director of medical affairs to transmit the final decision to the ~~department chair~~ clinical department chief, the applicant, and the respective section chief.
 - (13) no change.
 - (14) The director of medical affairs, who may make a separate recommendation to the CHRI board, shall directly communicate the final recommendation of the medical staff administrative committee to the CHRI board. When the CHRI board has acted, the director of medical affairs will transmit the final decision to the ~~department chair~~ clinical department chief, the applicant, the respective section chief, and the Ohio state university board of trustees.
- (F) Procedure for reappointment.

- (1) Reappointment for all categories of the medical staff shall be for a period not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. At least ninety days prior to the end of the medical staff member's or licensed allied health professional's appointment period, the ~~department chair~~ clinical department chief shall provide each individual with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee.
- (2) The reappointment application shall include all information necessary to update and evaluate the qualification of the applicant. The ~~department chair~~ clinical department chief shall review the information available on each applicant for reappointment and shall make recommendations regarding reappointment to the medical staff and for granting of privileges for the ensuing appointment period. The ~~department chair's~~ clinical department chief's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the appropriate section chief at least forty-five days prior to the end of the individual's appointment. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee.
- (3) no change.
- (4) The applicant for reappointment shall be required to submit any reasonable evidence of current ability to perform the clinical privileges requested. The ~~department chair~~ clinical department chief shall review and evaluate the reappointment application and the supporting documentation. The ~~department chair~~ clinical department chief shall evaluate all matters relevant to recommendation, including: the applicant's professional competence; clinical judgment; clinical or technical skills; ethical conduct; participation in medical staff affairs, if applicable; compliance with the bylaws, rules and regulations of the medical staff, the CHRI board, and the board of trustees of the Ohio state university; cooperation with the CHRI hospitals personnel and the use of the CHRI hospital's facilities for patients; relations with other physicians other health professionals or other staff; maintenance of a professional attitude toward patients; and the responsibility to the CHRI and the public.
- (5) The ~~department chair~~ clinical department chief shall submit a report of those findings along with a recommendation on reappointment to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their ~~department chair's~~ clinical department chief's report submitted to the subcommittee of the credentials committee charged with review of application for associates to the medical staff. The section chief shall review the reappointment application and forward to the director of medical affairs with a recommendation for reappointment. The director of medical affairs shall forward the reappointment forms and the recommendations of the ~~department chair~~ clinical department chief and section chief to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority, as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including source verification of the member's quality assurance record for continuing membership qualifications and for continuing clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that all medical staff members deliver the same level of quality of care with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

(6) and (7) no changes.

(8) Failure of the clinical department ~~chairperson~~ chief to act in a timely manner on an application for reappointment shall be the same as provided in paragraph (E)(7) of this rule.

(9) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for appointment to the medical staff and shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application. The recommendation of the medical staff administrative committee regarding reappointment shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHRI board, and thereafter to the CHRI board. When the CHRI board has acted, the chair of the board shall instruct the director of medical affairs to transmit the final decision to the clinical department ~~chairperson~~ chief, the applicant, and the section chief.

(10) and (11) no changes.

(G) Resumption of clinical activities following a leave of absence:

(1) ~~a A member of the medical staff who takes a leave of absence for medical reasons has the duty to disclose to his or her department chairperson and the director for medical affairs any medical leave of absence that may potentially impact his or her ability to discharge his or her clinical and/or teaching responsibilities. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity. Shall request a leave of absence in writing for good cause shown such as medical reason, educational and research reasons or military service to the chief of clinical service and the director of medical affairs. Such leave of absence shall be granted at the discretion of the chief of the clinical service and the director medical affairs provided, however, such leave shall not extend beyond the term of the member's current appointment. A member of the medical staff who is experiencing health problems that may impair his or her ability to care for patients has the duty to disclose such impairment to his or her chief of clinical department and the director of medical affairs and the member shall be placed on immediate medical leave of absence until such time the member can demonstrate to the satisfaction of the director of medical affairs that the impairment has been sufficiently resolved and can request for reinstatement of clinical activities. During any leave of absence, the member shall not exercise his or her clinical privileges, and medical staff responsibilities and prerogatives shall be inactive.~~

(2) The member must submit a written request for the reinstatement of clinical privileges to the chief of the clinical service. The chief of the clinical service shall forward his recommendation to the credentialing committee which, after review and consideration of all relevant information, shall forward its recommendation to the medical staff administrative committee and medical center board. The credentials committee, the director of medical affairs, the chief of the clinical service or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the member's treating physician or the committee for licensed independent practitioner health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff is seeking privileges. Upon return from a leave of absence for medical reasons the medical staff member must

demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity.

- (3) All members of the medical staff who take a leave of absence for medical or non-medical reasons must be in good standing on the medical staff upon resumption of clinical activities. No member shall be granted leave of absence in excess of his or her current appointment and The the usual procedures for appointment and reappointment, including deadlines for submission of application as set forth in paragraph (F) of this rule will apply irrespective of the nature of the leave. Absence extending beyond his or her current term or failure to request reinstatement of clinical privileges shall be deemed a voluntary resignation from the medical staff, and in such event, the member shall not be entitled to a hearing or appeal.

3335-111-05 Peer review and corrective action.

- (A) Informal peer review.

All medical staff members agree to cooperate in review activities that are solely intended to improve the quality of medical care provided to patients at the CHRI and by the individual medical staff member. Such activities may include the handling and informal review of complaints, including patient complaints, disagreements, questions of clinical competence, or conduct and variation in clinical practice identified by the clinical sections or divisions and medical staff committees. The resulting information from such activities shall be furnished to the clinical department chief and if applicable academic department chair and section chief. Upon review by the section chief, and with concurrence of the director of medical affairs, the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, an initial written determination shall be made by the section chief and the director of medical affairs whether:

- (1) through (3) no changes.

- (B) Formal peer review.

- (1) no change.

- (2) Formal peer review may be initiated by ~~a department chair~~ the clinical department chief, the section chief, the director of medical affairs, any member of the medical staff, the director of the CHRI, the dean of the college of medicine, any member of the CHRI board, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

- (3) through (6) no changes.

Balance unchanged.

3335-111-06 Hearing and appellate review procedure.

- (A) through (D) no changes.

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(E) Appeal process.

(1) through (6) no changes.

(7) Any final decision by the CHRI board shall be communicated by the chief executive officer by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The chief executive officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief medical officer of OSU health system, the vice president for health services, the director of medical affairs, chief of staff, the section chief, clinical department chief and the academic department chairperson and the person(s) who initiated the request for formal peer review. The chief executive officer shall take immediate steps to implement the final decision.

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical attending, community associate attending, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) no change.

(B) Attending medical staff.

(1) no change.

(2) Prerogatives:

Attending staff members may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the CHRI. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the chief executive officer, ~~and chairperson of the appropriate academic department~~ the clinical department chief and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.

(b) through (d) no changes.

(3) no change.

(C) Associate attending staff.

(1) no change.

(2) Prerogatives:

The associate attending staff may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the ~~director and chairperson of the appropriate academic department~~ chief executive officer, the clinical department chief and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the associate attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.

(b) through (d) no changes.

(3) no change.

(D) no change.

(E) Community associate attending staff.

(1) Qualifications:

The community associate attending staff shall consist of those applicants who do not have faculty appointments in any of the academic units of the Ohio state university and who are licensed in the state of Ohio and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code. All applications for appointment and reappointment to the community associate attending staff shall be made to the chief executive officer for initial evaluation. The chief executive officer shall consult with the clinical department chief and the chairperson of the appropriate academic department and when appropriate may refer each application for completion of the appointment procedure in accordance with pertinent requirements of paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. The approval of the clinical department chief and the academic department chairperson or section chief shall not be required.

(2) and (3) no changes.

(F) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) no change.

(2) Responsibilities:

The limited staff shall:

(a) through (e) no changes.

(f) Appeal by a member of the limited staff of probation, lack of reappointment, suspension or termination for failure to meet expectations for professional growth or failure to display appropriate humanistic qualities or failure to successfully complete any other competency as required by the accreditation standards of an approved training program will be conducted and limited in accordance with

written guidelines established by the respective academic department or training program and approved by the director of medical affairs and the Ohio state university health system's graduate medical education committee as delineated in the limited staff agreement. Alleged misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined above, shall be handled in accordance with rules 3335-111-05 and 3335-111-06 of the Administrative Code.

(3) through (5) no changes.

(G) Associates to the medical staff.

(1) no change.

(2) Due process:

Licensed health care professionals are subject to corrective action for violation of these rules, their certificate of authority, standard care agreement, utilization plan or the provisions of their licensure, including professional ethics. Corrective action may be requested by any member of the medical staff, the clinical department chief, the chairperson of an academic department, the section chief or the director of medical affairs. All requests shall be in writing and be submitted to the director of medical affairs.

The director of medical affairs shall appoint a three-person committee to review the situation and recommend appropriate corrective action, including termination or suspension of clinical privileges. The committee shall consist of at least one licensed health care professional licensed in the same field as the individual being reviewed, if available, and one medical staff member. The committee shall make a written recommendation to the director of medical affairs, who may accept, reject or modify the recommendation. The decision of the director of medical affairs shall be final.

(H) Clinical privileges.

(1) Delineation of clinical privileges:

(a) through (g) no changes.

(2) Temporary and special privileges:

(a) and (b) no change.

(c) Special privileges -- upon receipt of a written request for specific temporary privileges and the approval of the clinical department chief, the chairperson of the academic department and the director of medical affairs, an appropriately licensed practitioner of documented competence, who is not an applicant for medical staff membership, may be granted special privileges for the care of one or more specific patients. Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.

Balance unchanged.

3335-111-08 Organization of the CHRI medical staff.

(A) through (C) no changes.

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(D) Clinical department ~~chair~~ chief.

(1) Qualifications and responsibilities of the chief of the clinical department. The academic department chair shall ordinarily serve also as the chief of the clinical department. Each clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each clinical department chief must be board certified by an appropriate specialty board or must establish comparable competence. The chief of the clinical department must be a medical staff member at the Ohio state university hospitals. Such qualifications shall be judged by the respective dean of the colleges of medicine or dentistry. Qualifications for chief of the clinical department generally shall include recognized clinical competence, sound judgment and well-developed administrative skills.

(2) and (3) no changes.

(4) Duties of the chief of the clinical department:

Each clinical department chief shall:

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) no change.

(B) The medical staff as a whole and each committee provided for by these medical staff bylaws is hereby designated as a peer review committee in accordance with the laws of the state of Ohio. The medical staff through its committees shall be responsible for evaluating, maintaining and monitoring the quality and utilization of patient care services provided by CHRI.

~~(B)~~(C) Medical staff administrative committee:

(1) Composition:

(a) Voting membership includes: chief of staff (chairperson), chief of staff-elect, immediate past chief of staff, section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; division chiefs of hematology, gynecologic oncology, plastic surgery, otolaryngology, surgical oncology, thoracic surgery and urology; clinical department chiefs of anesthesia and radiology; CHRI medical director of quality, CHRI chief executive officer, CHRI director of medical affairs, medical director of palliative medicine, two delegates at-large, chief executive officer medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. If a division or section head is a member by leadership position, he or she will also fulfill the role of division or section chief appointment.

(b) through (d) no changes.

(2) through (4) no changes.

~~(C)~~(D) Credentialing committee of the hospitals of the Ohio state university health system:

(1) through (3) no changes.

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~~(D)~~(E) Bylaws committee:

(1) and (2) no changes.

~~(E)~~(F) Committee for licensed independent practitioner health.

(1) and (2) no changes.

~~(F)~~(G) Cancer subcommittee:

(1) through (3) no changes.

~~(G)~~(H) Ethics committee.

Balance unchanged.

3335-111-11 History and physical.

(A) History and physical examination

(1) A history and physical appropriate to the patient and/or the procedure to be completed shall be documented in the medical record of all patients either:

- (a) admitted to the hospital
- (b) undergoing outpatient/ambulatory procedures
- (c) undergoing outpatient/ambulatory surgery
- (d) in a hospital-based ambulatory clinic

(2) For patients admitted to the hospital, the history and physical examination shall include at a minimum:

- (a) date of admission
- (b) chief complaint and/or indication for procedure
- (c) history of present illness
- (d) past medical and surgical history
- (e) relevant past social and family history
- (f) medications and allergies
- (g) review of systems
- (h) physical examinations
- (i) test results
- (j) assessment or impression
- (k) plan of care

(3) For patients undergoing outpatient/ambulatory procedures or outpatients/ambulatory surgery, the history and physical examination shall include at a minimum:

- (a) indication for procedure/surgery
- (b) relevant medical or surgical history
- (c) medications and allergies or reference to current listing in the chart or electronic medical record
- (d) focused review of systems, as appropriate
- (e) pre-procedure assessment and physical examination
- (f) assessment/impression and treatment plan

(4) For patients seen in a hospital-based ambulatory clinic, the history and physical shall include at a minimum:

- (a) chief complaint

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- (b) history of present illness
- (c) medications and allergies
- (d) problem-focused physical examination
- (e) assessment or impression
- (f) plan of care

(B) Deadlines and sanctions

- (1) A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, dated and timed. In the event the history and physical is performed by the medical staff member's designee who is appropriately credentialed by the hospital, it shall be countersigned, dated and timed by the responsible medical staff member.
- (2) The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission for all patients. A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical examination is performed by an appropriately credentialed physician designee, it shall be countersigned by the responsible medical staff member.
- (3) The history and physical examination may be performed up to thirty (30) days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation must be completed and documented in the patient's medical record within 24 hours after admission, or before surgery, whichever occurs first. The update must be performed by a member of the medical staff with appropriate credentials, and be signed, dated and timed. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, dated and timed by the responsible medical staff member.

~~3335-111-11~~ 3335-111-12 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written or electronic ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded to the CHRI professional affairs committee, the James cancer hospital board and the Ohio state university board of trustees. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Neither the medical staff, CHRI professional affairs committee, the James cancer hospital board nor the board of trustees may unilaterally amend the medical staff bylaws. (B/T 9/1/93, B/T 3/3/95, B/T 12/3/99, B/T 9/6/2002, B/T 2/6/2004, 9/18/2009)

~~3335-111-12~~ 3335-11-13 Adoption.

- (A) These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule 3335-111-11 of the Administrative Code.

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- (B) The bylaws shall replace any previous bylaws, rules and regulations of the medical staff of the CHRI. (B/T 9/1/93, B/T 9/1/99)

~~3335-111-13~~ 3335-111-14 Meetings and dues.

- (A) Meetings.

The medical staff of the CHRI shall conduct scheduled meetings semi-annually. Notice of the meetings will be sent to all medical staff at least two weeks prior to the meeting. Attendance is encouraged, but shall not be a requirement of continuing staff privileges. A special meeting may be called at the option of the medical staff administrative committee.

- (B) Dues.

The medical staff, by two-thirds vote of those in attendance at the fall semi-annual meeting, may establish dues. Payment of dues is a requirement for all staff membership except honorary, clinical, and limited staff.

~~3335-111-14~~ 3335-111-15 Rules of construction.

- (A) "Shall" as used herein is to be construed as mandatory.
- (B) These bylaws should be construed to be gender neutral.

**MEDICAL STAFF RULES AND REGULATIONS
ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.
SOLOVE RESEARCH INSTITUTE**

10 MEDICAL RECORDS.

(A) Each member of the medical staff shall conform to the following medical information management department policies:

(1) Chart contents

(a) no change.

~~(b) History and physical examination-~~

~~(i) A complete history and physical examination shall be documented on all inpatient records. The history and physical shall include but not be limited to:~~

~~(a) Date of admission~~

~~(b) Chief complaint and/or indication for procedure~~

~~(c) History of present illness~~

~~(d) Past medical and surgical history~~

~~(e) Relevant past social and family history~~

~~(f) Medications and allergies~~

~~(g) Review of systems~~

~~(h) Physical examinations~~

~~(i) Test results~~

~~(j) Assessment or impression~~

~~(k) Plan of care~~

~~(ii) A history and physical appropriate to the patient and/or the procedure to be completed shall be documented in the medical record of all patients, who are one of the following:~~

~~(a) admitted to the hospital~~

~~(b) undergoing outpatient/ambulatory procedures~~

~~(c) undergoing outpatient/ambulatory surgery~~

~~(d) in a hospital-based ambulatory clinic~~

~~(iii) For patients undergoing outpatient/ambulatory procedures or outpatients/ambulatory surgery, the history and physical examination shall include at a minimum:~~

~~(a) Indications for procedure/surgery~~

~~(b) Relevant medical or surgical history~~

~~(c) Medications and allergies or reference to current listing in the chart or electronic medical record~~

~~(d) Focused review of systems, as appropriate~~

~~(e) Pre-procedure assessment and physical examination~~

~~(f) Assessment/impression and treatment plan~~

(2) Deadlines and sanctions

~~(a) A history and physical examination is performed on all patients, both inpatient and outpatient, regardless of whether the medical treatment or procedure is high or low risk. The history and physical examination must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, dated and timed. In the event the history and physical is~~

~~performed by the medical staff member's designee who is appropriately credentialed by the hospital, it shall be countersigned, dated and timed by the responsible medical staff member.~~

~~(b) The complete history and physical examination shall be dictated, written or updated no later than 24 hours after admission for all patients. A summary of pertinent findings must be recorded in the patient's chart at the time of dictation. In the event the history and physical examination is performed by an appropriately credentialed physician designee, it shall be countersigned by the responsible medical staff member.~~

~~(c) The history and physical examination may be performed up to thirty (30) days prior to admission, surgery or the visit. If completed before admission, surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation must be completed and documented in the patient's medical record within twenty-four hours after admission, or before surgery, whichever occurs first. The update must be performed by a member of the medical staff with appropriate credentials, and be signed, dated and timed. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, dated and timed by the responsible medical staff member.~~

~~(d)(a) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee (who is appropriately credentialed) immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures performed in the operating rooms must be finalized in ORWeb by the attending surgeon. For any formal operative procedures, a note shall include pre-operative and post-operative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, invasive lines either added or deleted, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative procedure report is appropriate, the report must be dictated immediately following the procedure. The transcribed operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not dictated or any procedure note for procedures completed in the operating rooms not completed in ORWeb by 10:00 a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective cases. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.~~

~~(e)(b) Progress notes must provide a pertinent chronological report of the patient's course in the hospital and reflect any change in condition or results of treatment. In the event that the patient's condition has not changed, and no diagnostic studies have been done, a progress note must be completed by the attending medical staff member at least every~~

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three days. Each medical student progress note in the medical records must be signed or counter-signed by a member of the attending, courtesy, or limited staff.

~~(f)~~(c) Birth certificates must be signed by the medical staff member who delivers the baby within one week of completion of the certificate. Fetal death certificates and death certificates must be signed and the cause of death must be recorded by the medical staff member with a permanent Ohio license within 24 hours of death.

~~(g)~~(d) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated within three days of the patient's visit.

~~(h)~~(e) Reports in the electronic signature system must be signed within ten (10) business days of availability.

~~(i)~~(f) Queries by clinical documentation specialists requesting clarification of a patient's diagnoses and procedures will be resolved within five business days of confirmed notification of request.

Balance unchanged.

11 COMMITTEES.

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical quality, safety and service advisor policy groups.

Operating Room Committee

(A) and (B) no changes.

Pharmacy and Therapeutics/Drug Utilization Evaluation Committee (P & T Committee)

The P & T committee shall be appointed in conformity with the medical staff bylaws and have representation from medical staff, nursing, pharmacy department, college of pharmacy, and the hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

(A) through (K) no changes.

Transfusion and Isoimmunization Committee

(A) and (B) no changes.

Infection Control Committee

(A) no change.

Leadership Council for Clinical Quality, Safety and Service

The Leadership Council for Clinical Quality, Safety and Service shall consist of members appointed pursuant to the university hospital's medical staff bylaws, and shall include the senior vice president for health sciences as an ex officio member without a vote, and the director of medical affairs and chief of staff as voting members. The medical director of university hospitals shall be the chairperson of the Leadership Council for Clinical Quality, Safety and Service. The Leadership Council for Clinical

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Quality, Safety and Service shall authorize policy groups to be formed to accomplish necessary hospital and medical staff functions on behalf of the CHRI and university hospitals.

CHRI representatives on the Leadership Council for Clinical Quality, Safety and Service shall be appointed as provided in the CHRI bylaws.

(A) No change.

(B) Clinical quality ~~management policy group~~ and patient safety committee.

Balance unchanged.

(APPENDIX XL)

Student Legal Services

Proposed by The Ohio State University student governments
Undergraduate Student Government
Council of Graduate Students
Inter-Professional Council

Supported by University Senate
Council on Student Affairs
Fiscal Committee

Purpose

Assist students with legal problems so they can focus on their education

Provide Columbus campus students with:

- Legal advice and representation
- Informative materials, sample documents, etc.
- Education outreach programs

Areas covered

- Landlord/tenant disputes (currently provided by Student Housing Legal Clinic)
- Criminal misdemeanors
- Consumer transactions
- Uncontested domestic matters
- Conversion of property
- Simple document drafting
- Miscellaneous

Areas not covered

- Felonies
- Business or organization matters
- Contested domestic matters
- Cases that continue after students leaves university
- Student v. student matters
- Actions between students and OSU and affiliated organizations
- Actions between students and state officer, state agency or law enforcement officer
- Intellectual property
- Immigration and naturalization
- Representation in federal court, including bankruptcy
- Areas with conflict of interest
- Actions in which private counsel is available on a contingency fee basis
- Actions in which an attorney's involvement is likely to have little or no impact on the outcome and/or which students can handle on their own (e.g., parking tickets)
- Pre-existing legal problems
- Actions involving so much time and effort that they would unduly monopolize resources—for instance, Common Pleas civil cases

Need

Student Housing Legal Clinic currently sees 1,000-1,200 students annually. SHLC frequently gets requests for help with other issues. Surveys of students and parents show high (95%) levels of interest, as well as willingness to pay modest fees (\$5-12 per quarter).

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Benchmarking

Arizona—Counsel and advice only, funded through student government fee
UCLA--\$30 per appointment, plus fees for services
Illinois—Funded through student organization fee
Michigan—Mandatory student fee and co-pay system, full representation
Minnesota—Mandatory fee and co-pays through litigation
Penn State—working to establish program with law school
Texas—Funded through student fee
Washington—Mandatory fee, one free consultation, then \$10 fee + \$15/hr.
Wisconsin—Legal information and referral service staffed by law students

Bowling Green – 20,000 enrollment, 2 ½ attorneys, \$7 semester fee,
Kent State —32,000 enrollment, 2 attorneys, \$7 semester fee, 88% participation
Wright State —17,000 enrollment, 2 attorneys, \$6 quarter fee, 77% participation

Funding, staffing, budget

Funded through an annual opt-out student fee of \$40
55% acceptance rate needed to meet budget
Annual budget of \$1 million to \$1.5 million

Staff

6+ attorneys, including director
1 education/outreach coordinator
1 assistant to the director
1 receptionist
10-15 part-time law clerks
3-6 part-time undergraduate assistants

Oversight and limitations

Oversight by a board composed of representatives of
USG, CGS and IPC
Student Life
Business and Finance
Moritz College of Law
Legal Affairs, ex officio

Adheres to Ohio Revised Code
Operates only in Franklin County
Fees cover attorney costs; students must pay court costs

Timeline

Board of Trustees approval
Preparation
Implementation



THE OHIO STATE UNIVERSITY FOUNDATION

Naming Guidelines

I. Overview

This document governs the naming of entities, physical spaces and endowed funds at The Ohio State University.

All naming must be approved by the University's Board of Trustees. If at any time following the approval of the naming, circumstances change substantially so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name. The name will not be removed without the approval of the President and the Board of Trustees and notification of the donor.

II. Types of Naming

- A. Commemorative - Expresses appreciation for an individual or organization for substantial financial gift contributions to the University.
- B. Honorific - Recognizes distinguished alumni or an individual for outstanding service to the University or extraordinary service to the community (e.g. Bricker Hall). Individuals must be disassociated from employment by or service to the University for at least 3 years prior to an honorific naming. This rule may be waived by action of the Board of Trustees.
- C. Administrative – Relates to the function or location of the building; does not include the name of a person (e.g. Central Classroom Building).

III. Eligible Naming Opportunities

- A. Entities - colleges, schools, departments, institutes, academic centers and programs
- B. Physical Spaces - outdoor spaces and architectural elements, buildings and facilities, large interior spaces such as classrooms, auditoriums, foyers, lobbies, gymnasiums, hallways and lounges
- C. Endowed Funds - a permanent funding source to support a specific purpose such as scholarships, programs, professorship/chair positions, etc.

IV. Guidelines for Funding

- A. Entities - Discussions to determine an appropriate gift size for naming academic entities should include the Dean, Provost, and University Development with final approval from the Gift Acceptance Committee. Factors to consider include the size of the academic unit as defined by the operating budget, the unit's national ranking, and the "transformative" nature of the gift, meaning it should provide additional operating support that allows the academic unit to move forward in reputation in ways that it could not without the gift support. Gifts to name academic entities should be predominantly for

endowment to support new programs and faculty. Academic entities may not be named for corporations or organizations.

- B. Physical Spaces - Gifts to name a physical space should be at least 1/3rd of construction costs and should be outright gifts. In select cases (like when a facility is fully funded or no private fundraising is required for the facility), irrevocable deferred gifts may also be accepted. Exceptions to the 1/3rd rule may occur for projects of extraordinary size and will be based on the available donor pool. Generally, buildings will be named for individual donors and not corporations or organizations. Exceptions may be considered by the Gift Acceptance Committee.
- Names will generally remain in place for the life of the physical facility, but in some cases may be negotiated for a term of years. All signage and artwork must comply with the University's master space plan and maintain consistency with current signage and visual identity guidelines per the Office of Facilities Operations and Development and University Marketing Communications. Existing naming opportunities approved in writing prior to March 1, 2009 will be grandfathered in to these new guidelines.
- C. Endowed fund - The University invests the donor's(s') gifts in perpetuity and an annual distribution is used to fund the desired activities as requested by the donor(s) and approved by the Board of Trustees. Minimum funding levels are attached.
- D. Note that unrestricted gifts may be appropriately recognized with official naming in any of the preceding three categories with the approval of the Gift Acceptance Committee.

V. Approval Process

A. Commemorative

1. Naming of academic entities such as colleges, departments and programs must be approved by the Provost. All approvals must be received prior to any discussion with a prospective donor.
2. For new buildings and renovations discussions with donors may begin after a project has been approved by the University but specific spaces within the building will not be named until the project reaches the design and construction phase. A complete plan for all naming opportunities within the building will be submitted to the senior vice president for University Development, who will take the request to Integrated Financial Planning for review and comment. Once minimum gift levels are established, the development officer will confirm that any gift commitment meets the minimum funding levels. Any exceptions to these guidelines, or a naming in exchange for an unrestricted gift, will be taken to Integrated Financial Planning for approval and the Gift Acceptance Committee will be consulted as needed.
3. Upon execution of the gift agreement, the naming will go to the Board of Trustees for approval at the next meeting.
4. Donor Relations will communicate final approvals back to the originator of the request

B. Honorific Naming

1. Complete naming request form and a list of the honoree's accomplishments; submit to Donor Relations.
2. Approval by senior vice president for University Development is required and requests may be presented to the president and senior management council for comment and action.

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3. Upon approval, University Development will forward the request to the University's Board of Trustees for approval at the next Board meeting.
4. Donor Relations will communicate final approvals back to the originator of the request.

C. **Administrative**

1. Complete naming request form or a letter of request with Dean or VP approval and submit to Donor Relations.
2. Approval by senior vice president for University Development is required.
3. The approved request will be forwarded to Integrated Financial Planning for appropriate action.

VI. **Gift Acceptance Committee**

The Gift Acceptance Committee is appointed by the Senior Vice President for Development in consultation with the President, Provost and Chair of the Board of Trustees. Members may include but will not be limited to:

Voting Members

President of The Ohio State University

Chair of the Board of Trustees

Chair of the Development & Investment Committee of the Board of Trustees

Chair of the Audit Committee of the Board of Trustees

Chair of The Ohio State University Foundation Board

Campaign Chair or Co-Chairs (during campaign periods)

Member-at-Large appointed by the Chair of the Board of Trustees

Ex-officio Members

Executive Vice President and Provost

Senior University Leadership as needed

(APPENDIX XLII)



The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report

Fundraising Progress - University Development
 as of March 31, 2010

	Fundraising Activity	Goal	% Achieved
Outright Gifts and Pledges			
Cash and Securities	\$55,217,062		
Real Estate	\$382,051		
Gifts-in-Kind	\$4,120,499		
Pledges	\$31,185,314		
Total Outright Gifts and Pledges	\$90,904,925	\$164,720,258	55.19%
Planned Gifts			
Revocable Planned Gifts	\$35,432,593		
Irrevocable Planned Gifts	\$703,479		
Total Planned Gifts	\$36,136,072	\$59,865,820	60.36%
Private Grants (OSP)	\$58,389,737	\$75,413,922	77.43%
Total Fundraising Activity	\$185,430,734	\$300,000,000	61.81%
		Time Elapsed	75.00%

The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Activity - Unit
 as of March 31, 2010



Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$5,016,828	\$11,341,329	\$16,356,756	\$9,735,652	\$26,094,408	\$28,118,000	92.80%
Athletics	\$24,289,035	\$2,675,402	\$26,964,437	\$0	\$26,964,437	\$41,084,000	65.62%
Business (Fisher College of)	\$4,990,527	\$744,492	\$5,735,019	\$0	\$5,735,019	\$12,333,833	46.50%
Cancer	\$12,357,801	\$1,619,574	\$13,977,375	\$5,521,596	\$19,498,971	\$28,430,000	68.59%
Dentistry (College of)	\$2,199,141	\$684,197	\$2,783,338	\$173,360	\$2,956,718	\$4,402,315	67.16%
Education and Human Ecology (College of)	\$820,077	\$492,833	\$1,312,908	\$395,974	\$1,708,883	\$8,085,978	21.13%
Engineering (College of)	\$6,593,691	\$1,152,750	\$7,746,441	\$19,358,640	\$26,105,081	\$35,928,213	72.66%
Food, Agriculture and Enviro Sciences (College of)	\$3,979,553	\$1,655,000	\$5,634,563	\$3,552,999	\$9,227,562	\$25,937,471	35.58%
Heart	\$845,680	\$1,061,876	\$1,907,556	\$2,457,771	\$4,365,327	\$2,430,000	179.64%
John Glenn School of Public Affairs, The	\$211,708	\$308,000	\$519,708	\$208,960	\$728,668	\$775,000	94.02%
Krwan Institute for the Study of Race & Ethnicity	\$656,030	\$0	\$656,030	\$0	\$656,030	\$3,000,000	21.87%
Law (Michael E. Moritz College of)	\$1,090,211	\$1,000	\$1,091,211	\$0	\$1,091,211	\$8,737,597	12.46%
Medical Center	\$3,476,684	\$2,260,951	\$5,737,635	\$5,669,545	\$11,607,190	\$31,770,350	36.53%
Medicine (College of)	\$687,784	\$250,000	\$937,784	\$4,871,832	\$5,809,616	\$6,526,030	89.02%
Neurosciences	\$1,864,714	\$1,500,000	\$3,364,714	\$2,642,173	\$6,006,887	\$9,500,000	63.23%
Nursing (College of)	\$365,900	\$20,000	\$385,900	\$51,565	\$437,465	\$2,284,555	19.15%
Office of Academic Affairs	\$3,476,873	\$1,753,954	\$5,230,827	\$160,373	\$5,410,910	\$11,397,171	47.48%
Office of Student Life	\$2,827,431	\$500,000	\$3,327,431	\$0	\$3,327,431	\$1,884,038	176.61%
Ohio State University Alumni Association	\$1,216,445	\$161,500	\$1,377,946	\$0	\$1,377,946	\$4,100,000	33.84%
Optometry (College of)	\$383,804	\$0	\$383,804	\$908,555	\$1,292,359	\$1,141,750	113.19%
OSU Lima	\$100,645	\$24,594	\$125,340	\$0	\$125,340	\$156,000	80.35%
OSU Mansfield	\$115,630	\$0	\$115,630	\$111,598	\$227,228	\$670,886	33.87%
OSU Marion	\$701,431	\$0	\$701,431	\$0	\$701,431	\$1,084,000	64.71%
OSU Newark	\$594,055	\$0	\$594,056	\$0	\$594,056	\$983,837	60.38%
Pharmacy (College of)	\$464,057	\$80,000	\$544,057	\$424,749	\$968,816	\$2,198,000	44.08%
Public Health (College of)	\$60,459	\$0	\$60,459	\$563,085	\$623,544	\$2,128,545	29.28%
Social Work (College of)	\$190,899	\$54,015	\$244,914	\$266,188	\$511,102	\$675,000	75.72%
University Libraries	\$1,491,672	\$1,347,221	\$2,838,892	\$0	\$2,838,892	\$2,455,000	115.64%
University-wide Fundraising	\$2,808,414	\$369,777	\$3,168,190	\$301,661	\$3,469,851	\$9,309,092	41.82%
Veterinary Medicine (College of)	\$1,354,237	\$5,617,939	\$6,972,226	\$1,748,441	\$8,720,667	\$9,309,092	93.68%
Wexner Center for the Arts	\$3,316,910	\$0	\$3,316,910	\$5,000	\$3,321,910	\$3,455,000	96.15%
WOSU Public Stations	\$2,356,575	\$569,200	\$2,925,776	\$0	\$2,925,776	\$4,397,000	66.54%
Total	\$90,904,925	\$36,136,072	\$127,040,997	\$58,369,737	\$185,430,734	\$300,000,000	61.81%

Time Elapsed 75.00%



The Ohio State University Foundation
 FY 2010 Philanthropic Receipts Report
Philanthropic Receipts - University Development
 as of March 31, 2010

	7/1/2009 - 3/31/2010	7/1/2008 - 3/31/2009	% Change
Outright Gift Receipts			
Cash and Securities	\$55,216,972	\$53,758,841	2.71%
Real Estate	\$382,051	\$0	-55.86%
Gifts-in-Kind	\$4,120,499	\$9,335,339	-5.35%
Total Outright Gift Receipts	\$59,719,521	\$63,094,181	
Pledge Receipts			
New Pledge Receipts	\$9,421,363	\$12,599,539	-25.22%
Existing Pledge Receipts	\$15,624,912	\$19,742,050	-20.85%
Total Pledge Receipts	\$25,046,275	\$32,341,590	-22.56%
Planned Gift Receipts			
New Revocable Gift Receipts	\$2,144,238	\$3,413,732	-37.19%
Existing Revocable Gift Receipts	\$10,929,586	\$4,372,044	149.99%
Irrevocable Gift Receipts	\$703,479	\$1,349,048	-47.85%
Total Planned Gift Receipts	\$13,777,303	\$9,134,824	50.82%
Private Grants (OSP)			
	\$58,389,737	\$66,080,709	-11.64%
Total Fundraising Receipts	\$156,932,836	\$170,651,303	-8.04%



The Ohio State University Foundation
 Students First, Students Now Report
Campaign Progress
 January 1, 2009 through March 31, 2010

	Campaign Activity	Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$40,218,286			
Real Estate	\$0			
Gifts-in-Kind	\$176,727			
Pledges	\$11,568,031			
Total Outright Gifts and Pledges	\$51,963,045			
Planned Gifts				
Revocable Planned Gifts	\$10,020,620			
Irrevocable Planned Gifts	\$345,000			
Total Planned Gifts	\$10,365,620			
Private Grants (OSP)	\$0			
	Total Campaign Activity	\$100,000,000	62.33%	12.33%
		Time Elapsed	50.00%	

Notes

Counting is done consistent with the Campaign Counting Guidelines
 Totals include \$2.04 million in commitments made prior to January 1, 2009



The Ohio State University Foundation
 ProjectOne Report
Campaign Progress
 as of March 31, 2010

DRAFT

	Campaign Activity	Goal
Outright Gifts and Pledges		
Cash and Securities	\$7,144,040	
Real Estate	\$0	
Gifts-in-Kind	\$0	
Pledges	\$7,889,018	
Total Outrights Gifts and Pledges	<u>\$15,033,058</u>	
Planned Gifts		
Revocable Planned Gifts	\$0	
Irrevocable Planned Gifts	\$0	
Total Planned Gifts	<u>\$0</u>	
Private Grants (OSP)	\$0	
Total Campaign Activity	<u><u>\$15,033,058</u></u>	<u><u>\$75,000,000</u></u>

May 14, 2010 meeting, Board of Trustees

(APPENDIX XLIII)

**The Ohio State University
Board of Trustees
May 14, 2010**

TOPIC:

Tuition and Fees for FY 2010 and FY 2011

CONTEXT:

At the February Board of Trustees meeting, the Board authorized the Chair of the Board, the Chair of the Academic Affairs and Student Life Committee, and the Chair of the Fiscal Affairs Committee, in consultation with the administration to approve tuition for Summer Quarter 2010 and for the 2011 academic year, subject to confirmation of that action at the next Board meeting.

At a meeting held March 30 of the Chair of the Board and the Chairs of the two designated Board committees, passed a motion to accept administration's recommendations for tuition for Summer Quarter 2010 and for the 2010-11 academic year, subject to confirmation by the Board of Trustees at their May 2010 meeting.

Summary:

- Instructional fees for undergraduates Columbus Campus will increase 3.1% Summer Qtr 2010
- Instructional fees for all undergraduates at the regional and ATI campuses will increase 3.5% for Summer Qtr 2010
- Instructional fees for most graduate students will increase 1.0% for Summer Qtr 2010
- The nonresident surcharge for undergraduates and most graduate students be increased by 1.0% for Summer Qtr 2010
- Instructional fees for undergraduates at the Columbus Campus, regional and ATI campuses will increase 3.5% for the 2011 academic year, effective for Autumn Qtr 2010;
- Instructional fees for most graduate students will increase 3.5% for the 2011 academic year, effective Autumn Qtr 2010
- The nonresident surcharge for undergraduates and most graduate students increased by 3.5% for the 2011 academic year, effective Autumn Qtr 2010

REQUESTED OF THIS COMMITTEE:

Approval of attached resolution

(APPENDIX XLIV)

**The Ohio State University Board of Trustees
Fiscal Affairs Committee
May 13, 2010**

TOPIC:

Revision of University Debt Policy

CONTEXT:

This proposal comes out of work done by the Offices of Financial Services, Controller and Resource Planning with the unit fiscal officers, assisted by Allen Proctor. Its purpose is to streamline University debt and loan policies and consolidate them all in one place. This proposal was submitted to the Board of Trustees for a first reading at the February 2010 meeting for a first Reading. We are now recommending approval of the attached policy.

RECOMMENDATIONS:

1. As part of the implementation of this policy, units will now receive a term sheet with every loan that fixes interest rates for the life of the loan.
2. The University will be able to charge a spread similar to what a bank would charge. The income generated would be used to fund central initiatives.
3. All loans will be tracked in the University's accounting system, allowing continual monitoring of each unit's net cash position.
4. The university will be able to improve monitoring and management of its net interest rate exposure.
5. Other changes include:
 - Guidelines on refinancing debt.
 - Limited exceptions for capitalized interest and balloon payments.
 - Raising the threshold of leases requiring Board approval from \$1.5 million to \$5.0 million.

The key changes flow from new paragraph G in the attached document, which establishes how interest will be charged.

Changes from current policy are highlighted.

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of attached resolution



OBJECTIVE

Revision of policies regarding the use of university debt in the form of bonds, internal loans, lines of credit, and leases.

POLICY

Applies to: All university personnel responsible the management of university debt

Issued: 3/2005

Edited: 4/2010

I. Principles Regarding Use of University External Debt

- A. Access to university issued debt is not an entitlement. Debt will be granted only to those projects consistent with the Academic Plan and approved through the university's capital process.
- B. No debt should be issued without prior recommendation by the provost, senior vice president for business and finance, and assistant vice president of financial services to the president, and approval by the Board of Trustees.
- C. The university seeks to maintain a credit rating of at least AA or its equivalent.
- D. The university should seek to limit debt service payments to no more than 5% of annual operating expenditures.
- E. The university should utilize variable rate debt consistent with market Conditions.
- F. No debt repayment period shall exceed the useful life of the asset being financed. In most cases, this means a maximum of 20 years for construction and 10-15 years for renovation.
- G. Capitalization of interest is discouraged.
- H. All debt issued on behalf of a project sponsored by a unit shall include an approved business plan as part of a signed Memorandum of Understanding (MOU) that specifies how the debt service will be paid.
- I. The benefiting unit shall be responsible for the repayment of debt and associated costs.



- J. Refinancing of debt is permissible if the present value savings is at least three percent.
- K. No project will proceed to design unless 10% of total project budget is available to fund design costs. No project will proceed to construction until 75% of the written pledges, cash receipts, or other acceptable guarantees have been received in accordance with guidelines developed by the university.

II. Principles Regarding the Use of Internal Lines of Credit

- A. Internal loans or lines of credit may be granted to units for strategic purposes consistent with the Academic Plan.
- B. Requests for a university internal loan or line of credit are submitted to the office of the senior vice president for business and finance by the appropriate dean or vice president. Approval should not be assumed unless received in writing from the office of the senior vice president for business and finance.
- C. All agreements must be in writing.
- D. Recipients must identify source of repayment in advance and a business plan may be required when appropriate.
- E. Principal is expected to be paid down in annual installments consistent with an approved agreement. Balloon payments are not permitted.
- F. The repayment period is normally no more than five years from first draw in annual installments, although exceptions may be permitted.

For line of credit loans of three years or less, interest charged will be based on the rate of the short and intermediate term investment pool plus a spread as determined by the Office of Financial Services. Line of credit loans for longer periods will be charged interest based on the cost of capital on outstanding university debt plus a spread as determined by the Office of Financial Services.

- G. All agreements must be approved by the senior vice president for business and finance and the respective vice president or dean. All agreements of more than five years, or more than \$5 million, require prior approval by the Board of Trustees.
- H. Agreements for more than ten years, or more than \$10 million are not encouraged except for exceptional circumstances and require prior approval by both the Senior Management Council and Board of Trustees.



- I. Early repayment is encouraged with no penalty.
 - J. The University Medical Center also may issue internal lines of credit, but such credit to affiliated entities requires approval of the senior vice president for business and finance and the senior vice president for health sciences. Senior Management Council and the Board of Trustees must approve all agreements of more than \$5 million or more than five years.
 - K. Regardless of source, all internal loans and lines of credit to affiliated organizations require Senior Management Council and Board of Trustees approval.
 - L. The senior vice president for business and finance shall report annually to the Board of Trustees on all approved lines of credit and their disposition.
 - M. These guidelines affect new loans and lines of credit only. Written agreements currently in effect will be honored as written.
- III. Principles Regarding Leases
- A. All leases, over \$100,000, must be approved by the Senior Vice President for Business and Finance.
 - B. All leases of a present value of \$ 5 million or more must be approved by the Board of Trustees.
 - C. The decision as to whether a lease is a capital or operating lease shall be made at the discretion of the office of the controller, in consultation with the Offices of Legal Affairs and Office of Financial Services.

RESOURCES

[Office of Financial Services](#)

Riverwatch Tower, Suite B
364 W. Lane Ave.
Columbus, OH 43201-4340

Phone: (614) 292-6261 OR (800) 678-6009 (toll free)

Fax: (614) 292-7568

Note: Policy approved by the Board of Trustees on March 4, 2005 Resolution #2005-106

(APPENDIX XLV)



Steam and Condensate Distribution System Upgrades Phase 2

OSU-081060

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Unidentified Utility, Col.

ASF/O GSF Age:

Description/Scope:

This project will provide steam system upgrades to deteriorated distribution lines and will increase capacity and distribution to provide for campus expansion. The replacement steam lines will support the midwest campus area from McCracken Power Plant to near the Drake Union.

The majority of the steam and condensate system upgrades are to replace failing direct buried piping. New piping will be installed in tunnel sections. The project may also include the replacement of steam vaults.

The upgrades of this project will improve energy consumption and reduce water use in support of campus sustainability goals. In addition, these upgrades will allow maintenance personnel safe access to perform maintenance and repair of the steam system.

Source of Funds:	Amount
2010 Bonds - FOD Infrastructure Capital	\$11,200,000.00
2012 Bonds - FOD Infrastructure Capital	\$5,900,000.00
Total:	\$17,100,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$17,100,000.00	05/14/2010		05/14/2010
DESIGN				
Arch/Engr Contract		11/01/2010		
CONSTRUCTION				
Construction Start		12/09/2011		
Completion		06/06/2012		

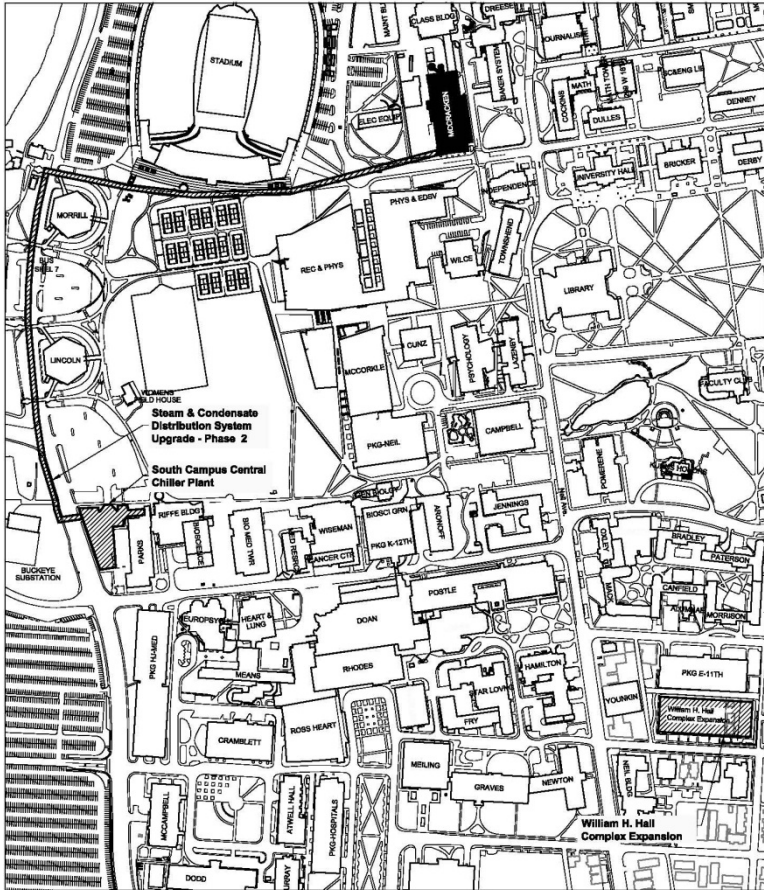
Project Team:

Director of Projects: Glen Yoder
 Project Manager: Al Stazzone

Contracts Administrator: Melissa Griffin

Core Campus Projects

- Steam and Condensate Distribution System Upgrade - Phase 2
- William H. Hall Complex Expansion - Phase II
- McCracken Power Plant Chiller Expansion
- South Campus Central Chiller Plant



Office of Administration and Planning / Board of Trustees Meeting

May 13-14, 2010





William H. Hall Complex Expansion - Phase II

OSU-081230

Requesting Agency(s): STUDENT LIFE FACILITIES

Location(s): See Project Information

ASF/o GSF Age:

Description/Scope:

This project will construct a new housing facility as part of the William H. Hall housing complex. The new housing will be suite-style and will provide approximately 537 additional student beds.

During design, the original project scope and budget have been increased to include an additional wing with an additional 237 beds in order to maximize the number of beds on the site.

The facility will be located adjacent to the existing Hall Complex at the corner of 10th Avenue and Worthington Avenue.

Student Life will pursue LEED "Silver" certification for this project.

Source of Funds:

	Amount
Auxiliaries-Student Life	\$1,143,742.00
Univ. Bond Proceeds	\$16,940,506.00
2009 (2010) Bond Issue	\$1,811,062.00
2011 (2012) Bond Issue	\$22,620,886.00
2013 (2014) Bond Issue	\$8,624,826.00

Total: \$51,143,742.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$33,000,000.00	07/11/2008		07/11/2008
Constr Mgr Approved by BoT	\$33,056,494.00	06/05/2009		06/05/2009
Arch/Engr Approved by BoT (increase)	\$51,143,742.00	05/14/2010		
Constr Mgr Approved by BoT (increase)	\$51,143,742.00	05/14/2010		
DESIGN				
Arch/Engr Contract		02/04/2009	05/01/2009	03/20/2009
Schematic Design Approval		09/28/2009	01/21/2010	01/21/2010
Constr Mgr Contract		12/01/2009	02/11/2010	02/11/2010
Design Dev Document Approval		03/18/2010	04/29/2010	
Construction Document Approval		06/01/2010	09/09/2010	
BIDDING				
Bid Opening		09/06/2010		
Bid Opening (Bid Opening Phase 2)		10/15/2010		
CONSTRUCTION				
Construction Start		11/12/2010		
Completion		06/01/2012		

Project Team:

Director of Projects: Scott Conlon
 Project Manager: Ruth Miller

Construction Manager: Pat Purtee
 Contracts Administrator: Michele Miller

ACOOK ASSOCIATES ARCHITECTS - Design
 FOUR SEASONS ENVIRONMENTAL INC - Commissioning
 SMOOT CONSTRUCTION COMPANY - Construction Management



McCracken Power Plant Chiller Expansion

5062-PF07268

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): McCracken Power Plant, William C

29,764 ASF/107,910 GSF Age: 1918

Description/Scope:

This project will add approximately 10,000 tons of chiller capacity to the McCracken central chilled water plant. The addition will provide redundancy and additional capacity for existing and future building needs.

Through the course of construction, additional costs were encountered to enlarge the transformer room within the Power Plant as well as additional piping to improve plant efficiency.

The current increase is for the controls system. The controls system for the chiller is designed to allow the chillers to operate in an automated mode which will further enhance plant efficiency. The controls phase will complete the necessary engineering, installation, programming, start-up and calibration of new controls for the project equipment. The controls system will provide for remote and local process control, monitoring and alarm.

Source of Funds:	Amount
General Funds-Engineering	\$32,000.00
General Funds-Business & Finance	\$2,464.00
Univ. Bond Proceeds	\$11,968,000.00
Repair & Renovation Fiscal Yr 2008	\$119,608.60
Repair & Renovation Fiscal Yr 2009	\$227,927.40
2008 Bonds - FOD Univ Wide Coordination	\$1,000,000.00
Total:	\$13,350,000.00

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$8,000,000.00	10/03/2003		10/03/2003
DESIGN				
Arch/Engr Contract		10/14/2003		10/14/2003
Construction Document Approval				03/10/2004
Construction Document Approval (Phase II)		04/15/2006	05/26/2006	08/29/2006
Arch/Engr Contract (Second A/E)		08/22/2008	11/15/2008	11/14/2008
BIDDING				
Bidding Approved BoT (Phase I)	\$8,000,000.00	02/06/2004		02/06/2004
Bidding Approved BoT (Phase II)	\$12,000,000.00	04/07/2006		04/07/2006
Bid Opening (Control's Phase)		02/08/2010		02/08/2010
Bidding Approved BoT (Increase)	\$13,350,000.00	05/14/2010		
CONSTRUCTION				
Construction Start		04/15/2004	06/15/2004	06/07/2004
Construction Start (Phase III Controls Package)		08/01/2010		
Completion (Phase III Controls Package)		11/30/2010		

Project Team:

Director of Projects: Glen Yoder
Project Manager: Tom Camody

Construction Manager: Mark Hartmann
Contracts Administrator: Melissa Griffin



South Campus Central Chiller Plant

OSU-090344

Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Chiller Plant, South Campus Central

3,370 ASF/ 55,500 GSF Age: 2011

Description/Scope:

This project will construct a chilled water plant to support the projects and facilities included as part of the Medical Center Facilities Plan (MCFP). This project also includes plans for emergency generators for the chiller plant.

The project site has been selected with a proposed budget of \$72.5M. This will allow the project to incorporate shell ed areas for future chilled equipment, increasing the program area from 32,400 SF to 55,500 SF.

The project will have a total chilled water capacity of 15,000 tons of chilled water and provide for future equipment for an additional 15,000 tons. The facility will be controlled from the McCracken Power Plant.

The project will be bid in several bid packages. The first bid package, building demolition, will begin construction in August. Chilled water will be available in April of 2012.

Source of Funds:

	Amount
2011 (2012) Bond Issue	\$10,000,000.00
2010 Bonds - FOD Infrastructure Capital	\$34,400,000.00
2012 Bonds - FOD Infrastructure Capital	\$28,130,000.00
Total:	\$72,530,000.00

Schedule:

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$62,500,000.00	09/21/2008		09/21/2008
Constr Wgr Approved by BoT	\$62,500,000.00	04/03/2009		04/03/2009
Arch/Engr Approved by BoT	\$72,530,000.00	06/05/2009		06/05/2009
DESIGN				
Arch/Engr Contract		05/27/2009	08/28/2009	08/21/2009
Constr Wgr Contract		06/24/2009	10/20/2009	10/06/2009
Schematic Design Approval		12/01/2009	02/19/2010	02/24/2010
Design Dev Document Approval		05/14/2010		
Construction Document Approval (Building Demolition (BP #1))		05/14/2010		
BIDDING				
Bidding Approved BoT	\$72,530,000.00	05/14/2010		
CONSTRUCTION				
Construction Start			08/18/2010	
Completion			12/31/2012	

Project Team:

Director of Projects: Glen Yoder

Project Manager: Arden Freeman

Contracts Administrator: Maria Miles

CHAMPLIN/HALPT ARCHITECTS, INC. - Design

ENGINEERING ECONOMICS INC - Commissioning

THE WHITING TURNER CONTRACTING COMPANY - Construction Management

(APPENDIX XLVI)

**TEN YEAR LEASE
THE OHIO STATE UNIVERSITY-OFFICE OF UNIVERSITY COMMUNICATIONS
OFFICE RELOCATION
SOUTH CAMPUS GATEWAY
21 EAST ELEVENTH AVENUE COLUMBUS, OHIO 43201**

Description of Project

The Office of University Communications is currently occupying first floor space at the Kinnear Road Center (KRC) Building A, which was assessed in The Kinnear Road Center Facilities Assessment (April 2009). Major and costly renovations were determined necessary for safety, security, workspace efficiency, environmental health, HVAC, and ADA requirements. A review of alternative Ohio State space confirmed that no suitable accommodations were available. The Office of University Communications (including University Communications administration, Research Communications, Marketing Communications, and Internal Communications) seeks to relocate staff to a location closer to central campus.

Location

The selected space is approximately 8,000 square feet of office space on the first floor of the South Campus Gateway complex located at 21 East Eleventh Avenue, near the intersection of High Street and Eleventh Avenue.

Terms of Lease

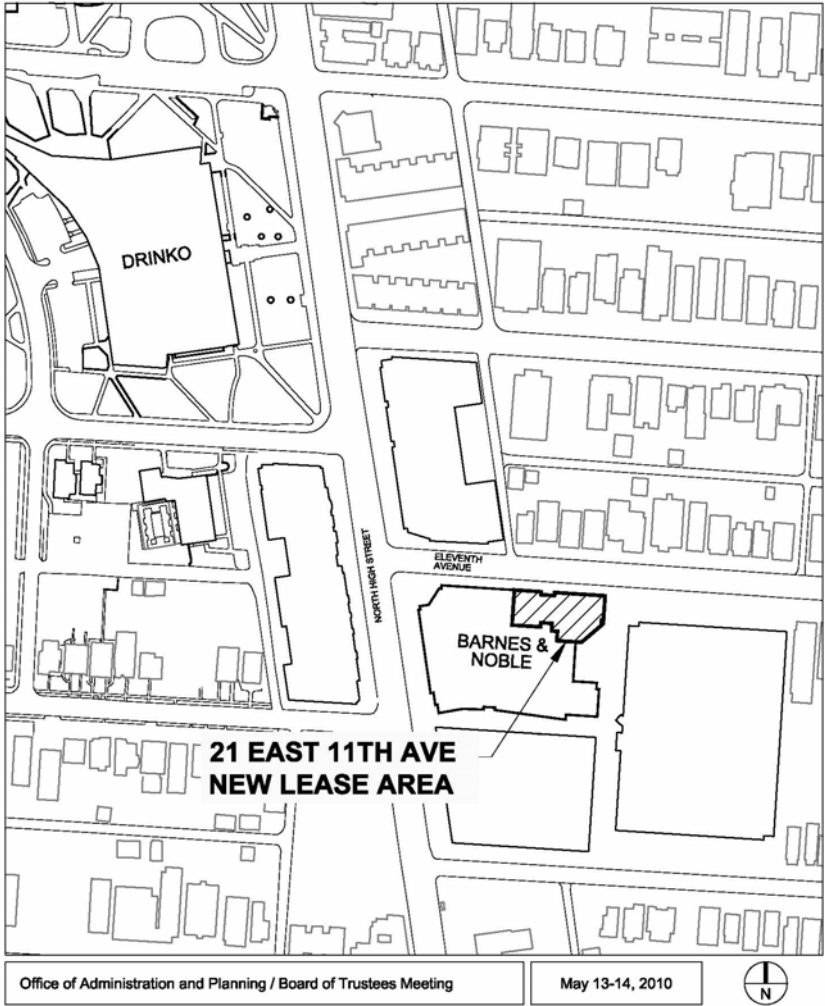
The lease term shall be for an initial period of ten (10) years. The landlord has proposed base rent for the leased premises for years 1-5 of \$11,100 per month or \$134,400 annually and for years 6-10 at \$12,880 per month or \$154,560 annually. In addition to base rent, tenant shall pay Common Area Maintenance (CAM) charges of .approximately \$7.50/SF, janitorial services at \$1.25.±/SF, and utilities of approximately \$1.80/SF. Tenant may negotiate renewal option(s) upon the same terms and conditions with rent to be negotiated. The aggregate rent over the ten year term will be approximately \$2,500,000: Costs including rent payments, CAM, janitorial and utilities will be funded through central funding and University Communications with central funding contributing approximately \$98,000 in continuing funds. Terms and conditions of the lease will be negotiated in the best interest of the State of Ohio and the University.

Tenant Improvements

The estimated cost to build out the space is approximately \$1,132,500. The landlord shall contribute \$55/SF toward tenant improvements totaling approximately \$440,000. Ohio State will contribute \$619,000 for tenant improvements paid through central funding. The remaining balance will be paid directly by University Communications to cover the cost for moving expenses, relocation of servers, furniture and wireless connection.

New Lease - 21 East 11th Avenue - University Communications at Gateway

- 21 East 11th Avenue - University Communications at Gateway



(APPENDIX XLVII)

**PURCHASE OF REAL PROPERTY
EAST/WEST ALLEY SOUTH OF 11TH AVENUE GARAGE
COLUMBUS, OHIO 43201**

Location and Description

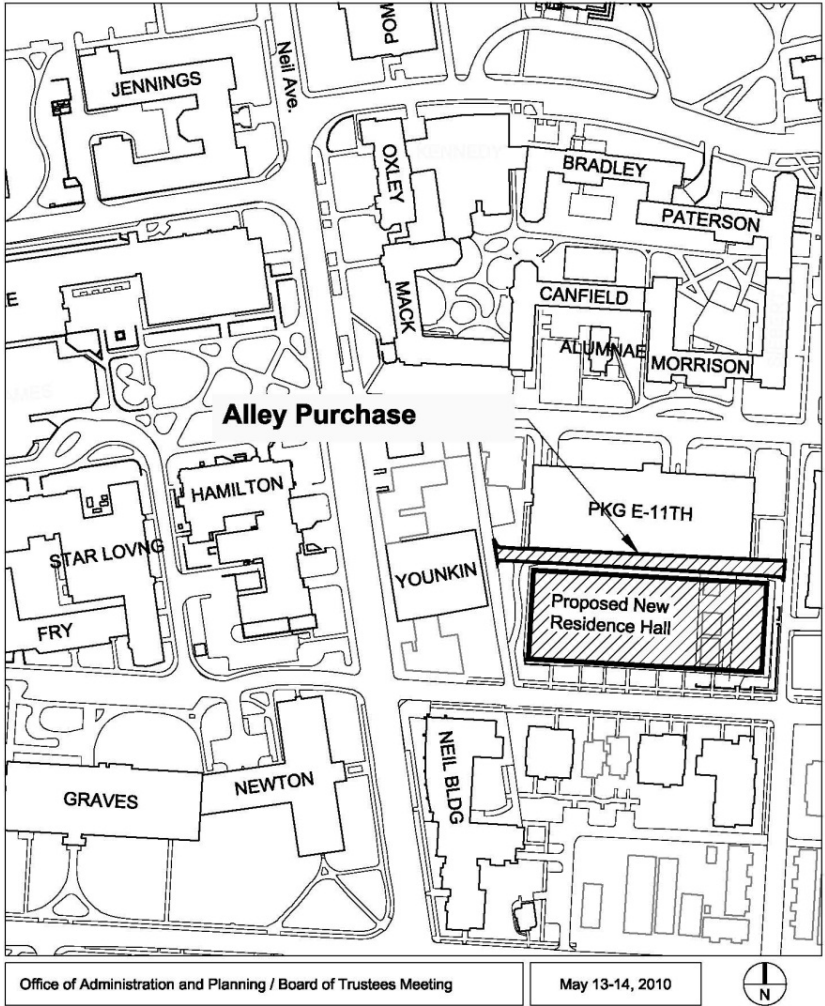
In support of the proposed William H. Hall Complex Phase II, new student housing project, the University requested the City of Columbus to consider vacating the East/West alley south of and adjacent to the 11th Avenue parking garage and allowing the University exclusive use of the property. After review, the City approved the request to vacate the alley and the sale of this public right-of-way to the University subject to approval of the sale by Columbus City Council and subject to the retention of a general utility easement for those utilities currently located within the alley. The granting of this utility easement does not impact the project and it is desirable that the utilities remain in the alley to support the new student housing project. The property is in the South Campus acquisition area and is contiguous to other properties owned by the University.

The subject property has a width of 25' and a length of 411'. The City has offered to transfer the property to the University for \$56,750. At the University's request, the property was recently appraised by a MAI appraiser and the appraisal supports the purchase price that has been offered by the City.

Use of the Property

It is the intention of the University to acquire the property and use the land as part of the site of the new student housing specifically using the land for pedestrian and vehicular access to the new building, including deliveries to the building, and the loading of furniture, materials and equipment. The land will also be improved with landscaping to complete the overall appearance of the project.

Purchase of Real Property – East/West Alley south of the 11th Ave. Parking Garage



(APPENDIX XLVIII)

PROPOSED AFFILIATE: BIOHIO RESEARCH PARK

**SYNOPSIS OF REQUIREMENTS FOR ESTABLISHMENT OF AFFILIATES
OF THE OHIO STATE UNIVERSITY**

The Policy on Affiliated Entities was adopted by the Board of Trustees of The Ohio State University in June 2008 to provide a consistent framework for the establishment and operation of separate entities that are closely affiliated with the University and provide services in support of the University's mission. To ensure that these entities serve the best interests of the University, adhere to high standards in their operations and activities, and provide for continuing appropriate oversight by the University and Board of Trustees, the Policy provides that the establishment of any affiliate (including a subsidiary or related entity) must meet the following requirements:

STATUS	ITEM
Pending	An affiliate of the University may be established only upon the recommendation of the President and the Board's Audit and Compliance Committee and the approval of the Board of Trustees.
YES	The proposed affiliate must demonstrate a mission that promotes, sponsors, or complements the mission of the University.
YES	The proposed affiliate must submit a five-year business plan that demonstrates its stewardship of University resources in accomplishing the affiliate's purpose.
YES	There must be a senior University official designated by the President to coordinate University oversight of the affiliate.
YES	There must be a detailed plan for the governance of the affiliate, including who will serve on the governing board and who will be in key staff positions. This includes permanently reserving one or more governing board seats with full voting power for University representatives selected by the Board of Trustees or the President.
YES	Proposed governing documents must contain recommended appropriate "reserve powers" that require University or University representative concurrence for major business or governance actions (e.g., new lines of business major loans or purchase of property, changing the number or powers of directors, merger or dissolution).
YES	There must be a proposed memorandum of agreement between the affiliate and the University that details the University's business and governance relationship with the affiliate.
YES	There must be provision in the proposed governing documents and memorandum of agreement for a continuing and regular reporting process for the affiliate.

All of these requirements are to be reviewed and evaluated by the University, the proposed affiliate, and the Audit and Compliance Committee in determining whether the establishment of the proposed affiliate will be recommended for approval by the Board of Trustees.

The BioHio Research Park

"Linking AgBioscience Discovery and Innovation with Ohio's Economy"

What is BioHio?

The Ohio State University's Ohio Agricultural Research and Development Center (OARDC) together with local, regional, and state partners propose to establish BioHio as an agbiosciences research park associated with the OARDC Wooster campus and request permission to move forward with this ambitious project. The nucleus of BioHio is a 90-acre site owned by OARDC/OSU. This site, together with the resources of the OSU, OARDC, City of Wooster, Wayne Co., Northeast Ohio, and the State form the BioHio concept. The vision for the BioHio Research Park is to facilitate collaboration between OSU/OARDC, the private sector, and others to promote the market application of scientific research and to further economic development for the citizens of the State of Ohio.

BioHio is a stimulating, creative, entrepreneurial environment that exploits the strengths of The Ohio State University, OARDC, the greater Wooster community, and northeast Ohio. BioHio captures value for OSU by creating a vehicle to commercialize discoveries, transfer technology, increase sponsored research funding, and provide students with opportunities for internships and employment. BioHio attracts businesses and organizations that create jobs and economic activity in and around the community and region. BioHio is an economic development tool that creates value for Ohio.

Why Develop BioHio?

The incentive to develop BioHio is a result of community and regional strategic planning that emphasizes what The Ohio State University via OARDC brings to the region and what the region can bring to the university forming synergistic collaborations with a common focus on the agbiosciences. Further, as a part of the College of Food, Agricultural, and Environmental Sciences (CFAES) strategic plan a primary initiative is to "*Accelerate discovery, innovation, and commercialization through targeted investments*" that include developing and implementing BioHio thus, linking the research park with University and College missions and goals, as well as, achieving acceptance of the concept through formal Ohio State University processes.

Efforts to develop BioHio began in 2006 with a feasibility study conducted by Beggs and Rutherford. Beggs and Rutherford are associated with the Innovation Place Research Park located in Saskatoon, Saskatchewan and is acknowledged as one of the premier research parks in North America. Key findings from this analysis were:

1. OARDC and OSU have, both singly and jointly, tremendous credibility and capability. Building on those strengths and facilitating the conversion of that capability into commercial opportunities through the development and operation of a research and development park is a reachable goal.
2. Overall conditions in Wooster and OARDC have many of the characteristics for an atmosphere conducive to successful execution of a research park.
3. OARDC is viewed as being a "hidden gem" with a great history, wonderful reputation, and a bright future.
4. The Wooster community, Wayne County, and the Northeast Ohio Region are strong supporters of the BioHio initiative.
5. Facilities should be in close proximity to the main OARDC campus to encourage and facilitate access between scientists, researchers, support services, and other technology related organizations and businesses.
6. OARDC and OSU must be committed to the concept of developing BioHio in every manner.
7. Ultimately, the real estate becomes the visible symbol of the concept and the concept is the creation of an environment of creativity.

How Will We Develop BioHio?

The BioHio Research Park Corporation (BRPC) - The BRPC will be established as a university affiliate, with the responsibility and authority to develop BioHio including:

- Achieving the vision and mission of BioHio.
- Developing the land via a long-term lease with OSU, subject to approval within accepted covenants and restrictions. Individual project (e.g., infrastructure or buildings) funding will be handled on a project-by-project basis, with no project permitted to move forward without an approved business plan including a long-range financial pro-forma.
- Developing a sustainable business plan (beyond the current Business Plan) to support the BRPC and associated BioHio development activities. This will likely include an initial phase of investment, but ultimately derive operating funds from Park revenue via services, rents, and development fees.
- Obtaining support for and hiring a BRPC Executive Director charged with planning, attracting clients, marketing, and day-to-day management.

The BRPC will be established because of the need to operate in the business environment while accomplishing the research, education, outreach, and economic development missions of the university; this is what has attracted local and regional support for BioHio and will encourage additional support going forward. Further, the

BioHio Advisory Council has encouraged a non-profit entity as a fundamental operating model and Council members have remained enthusiastic because of that expectation. They have emphasized the idea that research park clients will in fact, more likely be attracted by an affiliated entity and that BioHio will grow because of the need and ability to respond rapidly, efficiently, and effectively to client needs. Moreover, the BRPC will assume a degree of separation from the university and a commensurate measure of protection from liability.

Organization and Governance - Upon acceptance by The Ohio State University, the BioHio Research Park Corp. (BRPC) will be established as an OSU affiliate to implement the plan. A Board of Directors will be formed to assume the primary roles of developing strategy, oversight, and direction. This Board will consist of up to seven (7) members with three (3) Ohio State University employees. The Board will work closely with the Vice President for Agriculture Administration/College of Food, Agricultural, and Environmental Sciences, Dean, the OARDC Director, and will operate under a Code of Regulations and Bylaws. A three-quarter Board majority will be required related to issues associated with land, land use, Board by-law changes, and other issues of significance to the university. Governance and structure of BioHio and the BRPC will comport with the OSU Affiliated Entities Policy. Oversight will rest with OARDC and the OSU Office of Legal Affairs. The Board will be a non-profit, public benefit organization and not established for the private gain of any one person.

Development Phases - Year 1 (2010) activities focus on fund raising, governance, processes, marketing, and identifying prospective tenants. Year 2 activities add to the prospect list with a focus on companies that best fit the BioHio mission and that demonstrate the interest and ability to relocate. In Year 3 a contract will be developed with an anchor tenant(s) with the goal of 50% occupancy for a 40,000 sq. ft. facility. The anchor tenant will complete build-out and move into the first building in Year 4. Based on continuing contacts with quality prospects the remaining 50% of the building will be leased and built out in Year 5 thus completing the first round of BioHio facility development. Under this scenario BioHio will be financially solvent by Year 5 and have proceeded well into the Transition Phase of development described above.

No central OSU funds are being requested to initiate BioHio. The OARDC will provide \$1M (operational dollars) that will be used to cover initial costs and to leverage matching dollars from donors. Other resources contributed to BioHio are key facilities on the Wooster campus such as but not limited to: the Molecular and Cellular Imaging Center, the Plant and Animal Agrosecurity Research facility (under construction), the Shisler Center for Education and Economic Development, the Bioproducts and Bioenergy research laboratory, and

the newly renovated Pounden Hall incubator. OARDC and ATI will provide access to faculty, staff, and students. OARDC will also provide staff support to assist the BioHio Executive Director with basic operational activities.

Progress

We have already made significant progress with 10 well-documented impacts leading to successful implementation of the BioHio Research Park.

1. Conducted two feasibility and strategic planning analyses (Battelle Memorial Institute and Innovation Place).
2. Formed the BioHio Advisory Council from business, community, and Northeast Ohio region community, business, and economic development leaders.
3. Developed the BioHio business plan.
4. Secured \$6.4M (Ohio Dept. of Development and matching dollars) to bring access and infrastructure to the BioHio site. This project was completed in 2009.
5. Secured ~\$2M (Economic Development Administration and matching support) to renovate an OARDC building (Pounden Hall) to serve as the first phase of BioHio. The construction phase of this project is complete and three companies are already slated to reside in Pounden Hall.
6. Attracted a bioenergy company (quasar Energy Group) that has constructed a feedstock-testing laboratory located on the OARDC campus.
7. Collaborated with quasar to attract funding (ODOD, USDA, private funds) to build a pilot scale waste-to-energy biodigester that will provide electricity to the Wooster campus and BioHio. This partnership has already created close to 20 jobs and with OARDC scientists, won a \$2M Third Frontier grant to research the next generation of biodigesters.
8. Attracted the Natural Fiber Composites Corp. to the Wooster campus. This company has secured Third Frontier funding and has further developed a production facility in Wooster and created eight jobs.
9. Established the Northeast Ohio Regional EB-5 Center that will attract foreign investment with a primary focus on BioHio.
10. Attracted a first investor (an Ohio-based company) to support the development of BioHio.

(APPENDIX XLIX)

PROPOSED AFFILIATE: P4 MEDICINE INSTITUTE

**SYNOPSIS OF REQUIREMENTS FOR ESTABLISHMENT OF AFFILIATES
OF THE OHIO STATE UNIVERSITY**

The Policy on Affiliated Entities was adopted by the Board of Trustees of The Ohio State University in June 2008 to provide a consistent framework for the establishment and operation of separate entities that are closely affiliated with the University and provide services in support of the University's mission. To ensure that these entities serve the best interests of the University, adhere to high standards in their operations and activities, and provide for continuing appropriate oversight by the University and Board of Trustees, the Policy provides that the establishment of any affiliate (including a subsidiary or related entity) must meet the following requirements:

STATUS	ITEM
Pending	An affiliate of the University may be established only upon the recommendation of the President and the Board's Audit and Compliance Committee and the approval of the Board of Trustees.
YES	The proposed affiliate must demonstrate a mission that promotes, sponsors, or complements the mission of the University.
YES	The proposed affiliate must submit a five-year business plan that demonstrates its stewardship of University resources in accomplishing the affiliate's purpose.
YES	There must be a senior University official designated by the President to coordinate University oversight of the affiliate.
YES	There must be a detailed plan for the governance of the affiliate, including who will serve on the governing board and who will be in key staff positions. This includes permanently reserving one or more governing board seats with full voting power for University representatives selected by the Board of Trustees or the President.
YES	Proposed governing documents must contain recommended appropriate "reserve powers" that require University or University representative concurrence for major business or governance actions (e.g., new lines of business major loans or purchase of property, changing the number or powers of directors, merger or dissolution).
YES	There must be a proposed memorandum of agreement between the affiliate and the University that details the University's business and governance relationship with the affiliate.
YES	There must be provision in the proposed governing documents and memorandum of agreement for a continuing and regular reporting process for the affiliate.

All of these requirements are to be reviewed and evaluated by the University, the proposed affiliate, and the Audit and Compliance Committee in determining whether the establishment of the proposed affiliate will be recommended for approval by the Board of Trustees.

Executive Summary
OSU Medical Center - P4 Medicine Institute Affiliation

The Institute for Systems Biology (ISB) has invited The Ohio State University Medical Center ("OSUMC") to join it as a founding member of P4 Medicine Institute (P4MI), a nonprofit research organization that will be dedicated to accelerating the emergence of personalized health care. ISB is an internationally known research organization located in Seattle, Washington that received \$19.5 million in NIH grant awards in 2008. As envisioned both by Dr. Leroy Hood, founder and President of ISB, and by OSUMC, healthcare of the future will shift to a new care model that will be predictive, preventive, personalized, and participatory in nature (P4Medicine.)

The OSUMC-P4MI affiliation is a special arrangement that will bring together collaborative resources and capabilities from industry, academic, federal and public sector entities that are interested in being part of this exciting development. P4MI's consortium organizational model can accommodate different members' divergent interests under a broad umbrella. Affiliate members may invest at different levels and will be rewarded proportionately according to their contribution. As one of two founding member groups, OSU will initially have 2 seats on the 4-seat governing board, and ISB will hold the other two seats.

The emphasis of medicine is gradually shifting to prediction and prevention, health and wellness, and engagement and empowerment. P4MI intends to adopt game-changing strategies to transform healthcare so that it is less costly, provides higher quality of care, and yields better consumer satisfaction. The Ohio State University Medical Center aspires to become a leader in this emerging area.

Ohio State will serve as the clinical demonstration site to P4MI's pilot projects to test collaborative and innovative ideas and technologies that will transform the health care industry. Some of the concepts that will be tested at Ohio State under this affiliated entity include:

1. Develop the infrastructure and tools to facilitate the P4 Medicine vision in terms of shifting care focus from disease to health and wellness, facilitating agile translational bioresearch that leverages new molecular analytic modalities and aggregated clinical and research datasets.
2. Evaluate the use of personal clinical data for healthcare delivery and research. Develop and pilot test a health risk and behavior stratification model to identify patients with different health and wellness needs. Based on an individual's risk profile, employ differentiated health and wellness management strategies and solution sets to improve health outcomes.
3. Develop and implement program metrics into each project that allow the measurement of changes to cost, quality, and satisfaction in order to articulate the financial impact of the given intervention. The goal is to both increase quality and reduce cost.
4. Create and commercialize intellectual property.
5. Position OSUMC as the key entity in transforming health care delivery to build national and international recognition.

Being a founding member of P4MI will bring OSU significant benefits:

- Decision making power: initially, as noted above, OSU will have 2 seats on the 4-seat governing board, and ISB will hold the other two seats. This representation will help OSU secure new projects and make decisions on the strategic directions of P4MI;
- First access to innovations: new ideas, creative solutions, and derivative intellectual properties that emerge from the context of the P4MI projects and shared resources will be available to OSU;
- Reputation impact: OSUMC will enhance its credibility and reputation as a world leader in a visionary and pioneering domain. The scientific leadership of Dr. Leroy Hood and his team at ISB are integral to the credibility of P4MI and a strategic partnership with such an outstanding group will significantly improve Ohio State's national and international visibility and standing;
- Access to outstanding partners: resources and expertise from future P4MI members who represent different disciplines, industries, and regions with a shared interest in developing P4 medicine solutions;

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- Increase in funding: OSUMC, in working with P4MI and, in the future, its other members, especially ISB, will be able to generate more research funding, commercialization and development.

OSUMC's commitment to P4MI is currently limited to \$500,000 annually for the first two years. ISB will contribute the same amount to this new entity. Table 1 shows how the monies from the principal co-founders will be allocated. Further investment from OSU will need to be carefully evaluated after the first two years. The risk exposure to OSU is limited to this commitment level.

Table 1: Proforma projections of Founding Membership Fees, Years 1-2

Domain	Item	Year 1		Year 2	
		OSUMC	ISB	OSUMC	ISB
Core Staff	Core Staff Salary (1.0 FTE Exec Dir, 1.0 FTE Analyst)	\$255,000	\$60,000	\$315,000	\$0
	Fringe Benefits (+40% base salary)	\$102,000	\$24,000	\$126,000	\$0
Marketing	Branding & Logo (NewMBC)	\$0	\$9,000	\$0	\$0
	Web Presence Development & Upkeep	\$0	\$17,000	\$0	\$5,000
	Video & Print Collateral Development	\$12,000	\$5,000	\$50,000	\$5,000
Operations	Office Lease	\$0	\$60,000	\$0	\$60,000
	Office Services & Supplies	\$1,000	\$5,000	\$1,500	\$5,000
Consulting	Fundraising Strategy (Price Waterhouse Coopers)	\$125,000	\$0	\$0	\$0
	Marketing Comms & PR	\$0	\$125,000	\$0	\$75,000
	Program Delivery (socioeconomics, policy, ethics, consumer behavior)	\$0	\$100,000	\$0	\$200,000
	General Counsel & Legal Services	\$0	\$75,000	\$0	\$125,000
Travel	Business Development, Program Delivery, Marketing	\$5,000	\$20,000	\$7,500	\$25,000
ANNUAL TOTALS		\$500,000	\$500,000	\$500,000	\$500,000

The return is projected to be highly positive. Through the P4 Medicine Institute's collaborative organizational model, OSU will have access to partners from different disciplines, industries, and regions with a shared interest in developing P4 medicine solutions. OSU will receive tangible financial returns when P4MI's business plan is successfully executed. As estimated, a P4MI member like OSU will receive \$2 million in new grant and competitive funding by Year 2 and \$15 million by Year 5. Other revenue streams include intellectual property development, charitable giving, and new product and service offerings. The total return by Year 5 from all sources is projected to be around \$56 million. This projection is in line with several other similar newly started research organizations such as the Ignite Institute in Virginia and the Translational Genomics Research Institute in Arizona (TGen).

According to published reports, over the last five years, TGen received over \$100 million from the State of Arizona, \$50 million from the country of Luxembourg, and \$25 million from Van Andel Research Institute in Michigan. With numerous smaller gifts, grants, and service contracts, TGen's FY2009 total revenue was \$72 million. Ignite Institute recently secured investments that totaled \$225 million, \$25 million from the State of Virginia, \$75 million from Inova Health System, and \$150 million from Fairfax County VA. P4MI is working with The Ohio State University to engage PriceWaterhouseCoopers to develop an effective fundraising strategy. When the fundraising efforts are successful, OSU is positioned to benefit from the resources generated by P4MI through OSU's board representation and as the destination clinical demonstration site.

P4 Medicine Institute and OSUMC's Founding Member Opportunity An Addendum to the P4MI Business Plan

Background

The Institute for Systems Biology (ISB) has invited The Ohio State University Medical Center ("OSUMC") to join it as a founding member of P4 Medicine Institute (P4MI), a nonprofit research organization that will be dedicated to accelerating the emergence of personalized health care. ISB is an internationally known research organization located in Seattle, Washington that received \$19.5 million in NIH grant awards in 2008. As envisioned both by Dr. Leroy Hood, founder and President of ISB, and by OSUMC, healthcare of the future will shift to a new care model that will be predictive, preventive, personalized, and participatory in nature (P4Medicine.)

Dr. Clay Marsh, Senior Associate VP for Health Sciences, Vice Dean for Research of the College of Medicine, and Executive Director of the Center for Personalized Health Care, represents Ohio State University in developing this exciting new opportunity.

Institute for Systems Biology

Founded in 2000, ISB has championed the application of *systems approaches* to research investigation in the biosciences. Systems biology espouses a *holistic* perspective over a *reductionist* perspective in the analysis of massive biological systems, and promotes an interdisciplinary approach, combining viewpoints from molecular biology, bioengineering, mathematics, modeling, computational and bioinformatics. In a short span of 10 years, ISB has become a world-leading pioneer in systems biology driven research, with significant research accomplishments in cancer, autoimmune disease, HIV and AIDS, and immunology, amongst others.

The SCImago Research Group, based in Spain, conducted an extensive evaluation of research-centered organizations world-wide in December 2009 and found that ISB's research papers have the highest scientific impact in the United States and the third highest in the world. The SCImago report analyzes the impact of scientific papers published by more than 2000 research institutes around the globe between 2003 and 2007. Reviewed institutions represent 84 countries and five continents. Other ranked US institutes include the likes of MIT, Harvard Medical School, the California Institute of Technology, the University of Washington, Pacific Northwest National Laboratories, the Fred Hutchinson Cancer Research Center and other elite research organizations.

The Institute for Systems Biology has 14 faculty leaders with 230 employees and an annual budget of over \$39 million in 2008. ISB has been the recipient of over \$33 million in NIH funding alone, with leading roles in The Cancer Genome Atlas project, the Human Proteome Project, and multiple other NIH research projects. In 2008, ISB was awarded a \$100 million investment from the Grand Duchy of Luxembourg to establish systems biology capabilities in that country.

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As part of an effort to establish itself as the European leader in systems biology, Luxembourg has commissioned ISB with the following:

1. Development of the Institute for Systems Biology: Luxembourg, intended to be a world-class institute dedicated to systems biologic investigation and research.
2. Two separate ISB-led research projects: the first project focuses on complete genome sequencing of over 100 Luxembourg citizens and their families, while the second project will develop advanced informatics and methods to predict and treat disease.
3. Investment in commercialization and spin-off efforts derived from ISB & Luxembourg joint research efforts.

Dr. Leroy E. Hood serves as President and Director for the Institute for Systems Biology. He has been serving in these capacities since co-founding the institute in January 2000. From 1967 to 1992, Dr. Hood was a Professor of Biology at the California Institute of Technology, where he and his colleagues developed automated DNA sequencing technology and peptide sequencing technology, instruments that form the cornerstones of modern molecular biology and that paved the way for the Human Genome Project. From 1992 to 2000, Dr. Hood was the William Gates, III Professor of Biomedical Science at the University of Washington, where he created the interdisciplinary department of Molecular Biotechnology.

As a world-renowned scientist, Dr. Hood is a member of all three United States National Academies, (the National Academy of Engineering, the National Academy of Sciences, and the Institute of Medicine.) Dr. Hood was awarded the Lasker Prize in 1987 for his achievements in immunology, the 2002 Kyoto Prize in Advanced Technology, the 2003 Lemelson-MIT Prize for Innovation & Invention, and was inducted into the National Inventors Hall of Fame in 2007. Dr. Hood has played a key role in founding numerous biotechnology companies, including Amgen, Applied Biosystems, Systemix, Darwin, and Rosetta.

The Ohio State University Medical Center

The Ohio State University Medical Center leadership understands the importance of personalized health care and sees the future it represents. Together, they made personalized health care an explicit part of the formal vision statement of the OSU Medical Center, which was adopted in June, 2004 following input of hundreds of leaders across the Medical Center and the community:

Working as a team, we will shape the future of medicine by creating, disseminating and applying new knowledge, and by personalizing health care to meet the needs of each individual.

OSUMC was the first major public academic medical center to join the Personalized Medicine Coalition – a Washington, D. C.-based independent, non-profit group that works to advance the understanding and adoption of personalized medicine. To coordinate personalized health care efforts, The Ohio State University Board of Trustees approved the creation of the Center for Personalized Health Care (CPHC) in 2005. The vision of CPHC, as proposed in 2005, is to re-engineer health care to accommodate a fundamental transition from disease management to disease prediction and prevention and from reactive sick care to proactive health and wellness

care. Its mission is to propel translational and clinical research in personalized health care at The Ohio State University Medical Center, facilitate the incorporation of this research into patient care and educate and advocate for personalized health care locally, nationally and internationally.

The Ohio State University Medical Center has a number of unique capabilities that facilitate its developments in the personalized health care area. These core capabilities and resources include the following:

Human Tissue Collection and Biobank

The availability of human bio-specimens is critically important for personalized medicine research. OSUMC has multiple bio-repositories devoted to research, clinical trials and medical-decision making. These resources include solid and liquid tumor banks, human tissue and fluid repositories and libraries of RNA and DNA derivatives, largely administered through the Human Tissue Resource Network, a division within the department of pathology. The National Cancer Institute has also recognized OSUMC as a correlative sciences center, home to the central imaging core and tissue repository for the CaBIG research consortium. In addition, dozens of individual investigators at Ohio State have their own tissue repositories for focus area research. OSUMC investigators manage bio-specimen repositories in many types of cancer, including head and neck, breast, brain, colon, cervical and leukemia and lymphoma. Some of the Medical Center's newest initiatives include emerging repositories in muscular dystrophy, heart disease, sepsis, neuroscience and inflammatory bowel disease, among others.

The OSU Comprehensive Cancer Center, in collaboration with the Center for Personalized Health Care, recently completed a general informed consent protocol to prospectively collect human tissues and blood samples for translation research. The protocol has received IRB approval and the initial phase of implementation is currently under way. It is expected that this new consent process with corresponding investments in repository capacity, cataloging, and information management tools will propel OSU to become a national leader in bio-banking with the immediate impact of making OSUMC a much more attractive partner in sponsored clinical and translational research.

Biomedical Informatics and Information Warehouse

Informatics and IT are key components of personalized health care. A key strategy in the OSUMC IT plan is "to automate the patient's electronic medical record and the workflow surrounding patient care to enhance the quality, efficiency and personalization of patient care". This includes the migration of the inpatient electronic medical record (EMR) from 2nd generation to 3rd generation, including clinician-driven workflow and decision support. It also includes expansion of the EMR to the ambulatory environment and to the peri-operative and ICU environments. Also planned is extensive collaboration between various departments to integrate genomic and clinical data within the Information Warehouse and the online patient care systems.

Ohio State University Medical Center has a rich history of innovation and achievement in managing information systems and patient care. OSU Medical Center was among the first in the country to adopt and implement a paperless patient record system, and for the past eight years, the Medical Center has been named one of the country's "Most Wired" hospitals.

The OSUMC Information Warehouse is one the few nationwide that include billing, financial, and other non-clinical data into an enterprise-wide data warehouse. Additionally, it is one of the few IT centers that does not simply store data, but actively designs and promotes customized solutions to meet research, education, and clinical care needs. Some of the core services offered by OSUMC IW provide the critical support for personalized health care development:

- Honest Broker Protocol: This protocol addresses one of the most important aspects of handling personal patient data and permitting legitimate research to proceed without jeopardizing the patient's privacy.
- Translational Research Portal (TRP): Efficient data collection and handling will play an increasing role in shaping the direction of future clinical-translational research. The TRP is a portal dedicated to the rapid development of web-based applications for collecting, managing, and reporting data in medical research studies with tight integration into the IW clinical repository.
- Protein Electrophoresis (PEP) Tools: The developed system provides integrated tools for collecting and analyzing 1D urine, serum, and Immunofixation. PEP data from instrumentation in the laboratory and can be accessed from any prepared desktop system in the network.
- Microarray and Tissue Data Portal: This datamart includes an integrated suite of tools supporting tissue banking and tissue analysis. Recently, researchers assessing genetic variation in wound healing used caBIG tools such as caTissue, caWorkbench and caArray, to correlate gene expression analysis with clinical phenotypes.

The Ohio State University's "Your Plan for Health"

The OSU Your Plan for Health, launched in 2006 by the strategic partnership of the OSU Medical Center, Ohio State University's Office of Human Resources, and OSU Managed Health Care Systems, Inc., is an ideal pilot test site for personalized health care programs. The goals of "Your Plan for Health" (YP4H) are to improve overall health and increase productivity of faculty and staff through timely preventive care and wellness programs at the individual level; to provide an overall benefits package that will help make The Ohio State University an employer of choice; and to gain control over rapidly rising health care costs, while preserving quality, continuity, and affordability of health care for the university and its faculty and staff. The program and its enhanced benefits are developed under the principles personal empowerment, holistic health management, and personalized health care.

OSU Programs in Human Cancer Genetics

OSU's Human Cancer Genetics program is led by a group of distinguished scholars, such as Academy of Sciences and Institute of Medicine fellows Dr. Albert de la Chapelle and Dr. Carlo Croce. Dr. Croce has a long list of genetic discoveries to his credit and receives worldwide recognition for his pioneering work in microRNA. Dr. Croce's human cancer genetic program has placed significant focus on discovering the role of microRNA genes in cancer. Such discoveries will help revolutionize cancer classification, diagnosis, monitoring, prognosis and targeted therapy – the very promise of personalized medicine. Dr. de la Chapelle's research focuses on the mapping, cloning, and characterization of high-penetrance genes for cancer predisposition. Similar studies into low-penetrance genes, a relatively new concept, are also done. When new genes are identified, studies are directed to determine the pathophysiological role of the proteins they encode, and the mechanisms by which mutations in the genes contribute to the cancer phenotype.

OSU Center for Clinical and Translational Research (CCTS)

The Center for Clinical and Translational Science (CCTS) was established at The Ohio State University Medical Center through a Clinical and Translational Science Award from the National Institutes of Health grant for \$34 million. This is one of the largest grants ever received by Ohio State. The award provided support services to Ohio State researchers while fostering collaboration with other medical centers that are recipients of the grants. Faculty and staff from 16 colleges at Ohio State are involved in the project, creating a collaborative network focusing on science, education, research design and implementation. Training and developing the next generation of researchers is an integral part of the strategic focus.

P4 Medicine

Powerful forces are emerging that will remarkably transform medicine from the current reactive and illness-focused basis of care to the prospective and health focused basis that defines P4 Medicine. The "digitization" of biology has transformed the field from a discovery art into an information science, and will allow "killer app" molecular technologies to emerge in diagnostics and therapeutics. A similar phenomenon of digitization has arisen around medicine, as electronic health records, diagnostic technologies, personal health records, remote patient monitoring, and telehealth are combining to create data-rich "clouds" of medical information around each individual. The potential for predictive and preventive medicine is immense as these "clouds" become aggregated and mined for personalized cues to warn of deviations from health. Finally, the rise of consumerism allows the emergence of participatory modes of clinical engagement. Patients have traditionally acted as passive recipients of care delivered by physicians and health systems. Yet attitudes and beliefs around health and illness are changing to reflect the growing interest of patients in increasing their ownership share in care decision-making. As the biosciences elucidate the root causes of disease, care becomes commoditized, and as care becomes integrated into daily lives, the transformation of the passive patient into the engaged consumer becomes facilitated. Health and illness will become demystified through novel biomarkers identified via systems biology, mining of the health data 'clouds' for new

clinical insights and predictions, and novel therapeutics designed to prevent disease before it fully manifests.

Some of the tangible aspects of a P4 Medicine driven vision of healthcare include:

- Systems biology driven research that characterizes the molecular basis of illness and wellness. Comprehension of the perturbed pathways in disease will allow unambiguous diagnosis, preventive monitoring, and definitive treatments
- The emergence of data-rich health information clouds fed by clinical information technologies, whole genome sequencing, clinical use of RNA and proteomic analyses, and clinically integrated biobanking.
- Highly individualized health optimization and disease prevention regimens customized through analysis of an individual's health data cloud.
- Healthcare systems that extend the reach of their care beyond the walls of their clinics and hospitals. Use of biotelemetry, remote patient monitoring, telehealth, and focused medical home teams will extend and intercalate care into the consumer's daily life.
- Engaged and participatory consumers taking ownership of their health with tailored care regimens customized by lifestyle & preference. This new breed of consumer actively engages their peer & provider communities with use of healthcare specific social networking tools, self-reports regarding diet, activity, and other observations of daily living, and consumer-facing applications keyed from the emergent personalized clouds of health data.

OSU's Founding Membership of The P4 Medicine Institute

The vision of P4 Medicine is revolutionary, and requires the development of a vast array of new solutions, approaches to care, and shifts in stakeholder culture. Health-specific data will emerge from numerous sources, new information technologies will be needed that can aggregate and translate these information streams, providers and health systems will transform their care delivery models, and patients must become active and engaged consumers in their health and wellness. These solutions will require iteration and refinement due to their innovative nature.

The vision of P4 Medicine is also disruptive, as it has the promise of giving rise to new economic and business models that will radically differ from the established ecosystem that is modern healthcare. Volume-driven reimbursement for care will shift to reimbursement for true value as health and prevention of disease become dominant, providers will shift from treating disease to maintaining states of wellness, and new opportunity spaces will emerge as medicine becomes an information-driven science.

Innovations and discoveries in P4 Medicine will drive dynamic changes in technology, knowledge dissemination, and clinical delivery platforms profoundly. To make these changes happen, it is increasingly recognized by the science communities that large-scale and inter-institutional collaborations are the key. The US Department of Health and Human Services' definitive work, "Personalized Health Care: Opportunities, Pathways, Resources" indicates that "in any scientific endeavor today, collaboration is important. For personalized health care, it is at the heart of the project. Collaboration among different stakeholders, and across public and private sector lines, is not merely key to achieving the goal, it is the essence of the goal itself.

Personalizing health care means aligning resources across the health sector, from the researcher and the regulator to the clinic and the payer, so that their efforts converge and adjust for each patient. Patient-centric care depends on collaboration for the patient's benefit."

The P4 Medicine Institute is a collaboration vehicle. It will bring together partners from different disciplines, industries, and regions with shared interest to jointly develop solution sets that none of them alone is able to develop fully. The more common collaboration models such as collaborative agreement, joint venture, and partnership are not ideal. The complexity of the interactions and the creative aspects of the activities require a more versatile model. The business model that P4 Medicine Institute is developing is perhaps best described as a consortium. The consortium model can accommodate the partners' divergent interests under a broad umbrella. Players with different levels of interests and risk preferences invest at different levels and will be rewarded proportionately according to their contribution. In the business environment, the consortium model is designed to connect a federation of players with different strengths to create shared resources and technology platforms.

In the business of innovation, when people embark on game-changing technologies and product developments, they oftentimes do it outside the conventional organization channels. Examples such as Lockheed Martin's skunk works, Boeing's taskforce that built the Stealth Bomber, and NASA's moon landing project all demonstrate how non-traditional approaches can work. The P4MI organizational approach will try to replicate such innovative organizational models that are characterized by speed, comprehensiveness, and broadly integrated network of stakeholders.

As a nonprofit 501(c)(3) organization, the mission of the P4 Medicine Institute (P4MI) is to accelerate the emergence and adoption of healthcare of the future as embodied in the concept of P4 Medicine. To achieve the revolutionary and disruptive potential of P4 Medicine, proof-of-concept demonstration environments must be created in order to develop and refine the necessary solutions. As a consortium, P4MI will include full voting members in ISB and OSU and lesser invested, non-voting members with focused interest in aspects of the development. The P4MI currently projects a \$500,000 annual full voting founding membership fee for the first two years with subsequent annual fees to be determined thereafter for founding members. Currently, OSUMC represents academic medical centers as a founding member, and ISB represents the founding science and research technology member.

OSUMC will participate in P4MI as a founding member and will serve as the primary clinical test-bed for the P4MI projects. This relationship affords OSU a strategy to position itself as a global leader in transforming health care delivery through P4 medicine principles. OSUMC has created a Center for Personalized Health Care to meet its brand promise of creating the future of medicine to improve people's lives through personalized health care. A key element in the OSU component of the program is to build scalable and portable platforms that focus on defining the complex interactions between the person's environment and genes to understand phenotype. OSUMC will develop integrated programs in bio-nutrition, behavioral stress, exercise and physical performance, biological rhythms, and sleep to be coupled with molecular and genetic diagnostics, biomedical and computational informatics and biostatistics to simplify

digital data sets into clinical knowledge; outcomes measurement; and consumer evaluation form the foundation of the P4 health program.

OSUMC possesses a unique breadth of the clinical and research assets. As with the other health systems, OSUMC brings a large multi-hospital health system, a large community of providers from all specialties, and a diverse and large patient population base. The Ohio State University administers a health insurance plan, which represents a payer asset. However, as a premier academic medical center, OSUMC also brings extensive clinical and basic science research capabilities, as well as the resources and the infrastructure of one of the largest university systems in the world.

Founding members of P4MI will enjoy significant benefits:

- As one of two founding member groups, OSU will initially have 2 permanent seats on the 4-seat governing board, and ISB will hold the other two seats. It is proposed that the President of the University will designate the Senior Vice President for Health Sciences to coordinate oversight of P4MI on behalf of the University.
- OSU will participate in making P4MI governance decision such as:
 - Commissioning new projects and analyses aligned with the common strategic objectives of the founding members. For example, Ohio State as a founding member will be given the first priority in developing pilot projects to apply P4 Medicine to clinical care delivery.
 - Decisions on use of P4MI funds and operating capital
 - Establishing strategic directions and new business development strategy
 - Inclusion of new founding members
- As a founding member, OSUMC will benefit from P4MI associated intellectual property:
 - Benefits of first access to innovations, solutions and derivative intellectual properties that emerge from the context of the P4MI pilot projects
 - Founding members will share amongst themselves the knowledge and expertise generated from the research and development efforts of P4MI and ISB.
 - Ability to securely refine and develop OSUMC inventions in the demonstration environments for OSUMC led commercialization
- As a founding member, OSUMC will enhance its credibility and reputation as a world leader in a visionary and pioneering domain:
 - The scientific leadership of Dr. Leroy Hood and his team at ISB are integral to the credibility of P4MI and a strategic partnership with such an outstanding group will significantly improve Ohio State's national and international visibility and standing.
 - Potential to establish OSUMC as a leader in an Ohio statewide initiative around personalized healthcare. Ohio could be positioned as the "personalized healthcare" state, and enjoy not only the population benefits healthier residents, but the economic benefits of establishing and strengthening the "brand" of Ohio through personalized healthcare.

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- o Potential to establish OSUMC as a global leader in the development and implementation of P4 Medicine and personalized healthcare.
- o Through the P4 Medicine Institute’s collaboration vehicle, OSU will have access to partners from different disciplines, industries, and regions with a shared interest in developing P4 medicine solutions. The consortium model can accommodate multiple players’ divergent interests under a broad umbrella. As a founding member, OSU will play a key role in deciding what partners to include in this consortium.

Quantifiable Benefits and Return of Investment

Expenses, Revenue Projection, and ROI from OSU’s Perspective

Line Item	Detail	Year 1	Year 2	Year 3	Year 4	Year 5
Expenses	Membership Fees	\$0.5	\$0.5	\$0.5	\$0.5	\$0.5
	In-kind Contribution	\$0.5	\$0.5	\$0.5	\$0.5	\$0.5
Annual Expenses (\$MM)		\$1	\$1	\$1	\$1	\$1
New Service Line	Assume \$1M / engagement Assume 1,2,4,6 engagements	\$0	\$1	\$2	\$4	\$6
Enhanced Product Solution	Assume \$10M base, 20% CAGR, 3% royalty to P4MI	\$0	\$0	\$10	\$12	\$14
New Product Solution	Assume \$20 M base, 20% CAGR, 10% royalty to P4MI	\$0	\$0	\$0	\$18	\$22
Grant /Competitive Funding Increase	Assume \$10M base Annual multiples: 1.2x, 1.5x, 2.0x, 2.5x	\$0	\$2	\$5	\$10	\$15
Annual Revenues (\$MM)		\$0	\$3	\$17	\$44	\$57
Annual Returns (\$MM)		-\$1	\$3	\$16	\$43	\$56

The return is projected to be highly positive. Through the P4 Medicine Institute’s collaborative organizational model, OSU will have access to partners from different disciplines, industries, and regions with a shared interest in developing P4 medicine solutions. OSU will receive tangible financial returns when P4MI’s business plan is successfully executed. As estimated, a P4MI member like OSU will receive \$2 million in new grant and competitive funding by Year 2 and \$15 million by Year 5. Other revenue streams include intellectual property development, charitable giving, and new product and service offerings. The total return by Year 5 from all sources is projected to be around \$56 million. This projection is in line with several other similar newly started research organizations such Ignite Institute in Virginia and Translational Genomics Research Institute in Arizona (TGen).

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According to published reports, over the last five years, TGen received over \$100 million from State of Arizona, \$50 million from the country of Luxembourg, and \$25 million from the Van Andel Research Institute in Michigan. With numerous smaller gifts, grants, and service contracts, TGen's FY2009 total revenue was \$72 million. Ignite Institute, another new startup research organization, has recently secure investments that totaled \$225 million, \$25 million from State of Virginia, \$75 million from Inova Health System, and \$150 million from Fairfax County VA.

While the financial analysis as summarized in the table above provides the best estimates on the expenses vs. revenues for OSU in this affiliate partnership, there are other significant but not so quantifiable returns that also need to be considered:

- Improvement to OSUMC's national reputation may generate opportunity cost savings from our national marketing and communication expenses;
- Increased donations and gifts from friends of The Ohio State University and P4MI;
- Knowledge transfer from P4MI to The Ohio State University to enhance our systems biology and P4 Medicine capabilities;

In summary, the case for an OSU founding membership with P4MI is strong and supported by the following benefits:

Participating in an innovation consortium with a significant decision-making power, having two Board member positions. This enables OSU to direct new projects that align with OSU's strategic objectives and business development strategy.

As a founding member, OSUMC will benefit from P4MI associated intellectual property by having the first access to innovations, solutions & derivative intellectual properties that emerge from the context of the P4MI pilot projects.

As a founding member, OSUMC will enhance its credibility & reputation as a world leader in a visionary and pioneering domain. The scientific leadership of Dr. Leroy Hood and his team at ISB are integral to the credibility of P4MI and a strategic partnership with such an outstanding group will significantly improve Ohio State's national and international visibility and standing.

Through the P4 Medicine Institute's consortium of collaborators, OSU will have access to partners from different disciplines, industries, and regions with a shared interest in developing P4 medicine solutions. The consortium model can accommodate multiple players' divergent interests under an inclusive organizational framework. As a founding member, OSU will play a key role in deciding what partners to include in this consortium.

The return is projected to be highly positive. Through the P4 Medicine Institute's collaborative organizational model, OSU will have access to partners from different disciplines, industries, and regions with a shared interest in developing P4 medicine solutions. OSU will receive tangible financial returns when P4MI's business plan is successfully executed.

(APPENDIX L)

PROPOSED AFFILIATE: OSU CHINA GATEWAY, LLC

**SYNOPSIS OF REQUIREMENTS FOR ESTABLISHMENT OF AFFILIATES
OF THE OHIO STATE UNIVERSITY**

The Policy on Affiliated Entities was adopted by the Board of Trustees of The Ohio State University in June 2008 to provide a consistent framework for the establishment and operation of separate entities that are closely affiliated with the University and provide services in support of the University's mission. To ensure that these entities serve the best interests of the University, adhere to high standards in their operations and activities, and provide for continuing appropriate oversight by the University and Board of Trustees, the Policy provides that the establishment of any affiliate (including a subsidiary or related entity) must meet the following requirements:

STATUS	ITEM
Pending	An affiliate of the University may be established only upon the recommendation of the President and the Board's Audit and Compliance Committee and the approval of the Board of Trustees.
YES	The proposed affiliate must demonstrate a mission that promotes, sponsors, or complements the mission of the University.
Pending	The proposed affiliate must submit a five-year business plan that demonstrates its stewardship of University resources in accomplishing the affiliate's purpose.
YES	There must be a senior University official designated by the President to coordinate University oversight of the affiliate.
YES	There must be a detailed plan for the governance of the affiliate, including who will serve on the governing board and who will be in key staff positions. This includes permanently reserving one or more governing board seats with full voting power for University representatives selected by the Board of Trustees or the President.
YES	Proposed governing documents must contain recommended appropriate "reserve powers" that require University or University representative concurrence for major business or governance actions (e.g., new lines of business major loans or purchase of property, changing the number or powers of directors, merger or dissolution).
YES	There must be a proposed memorandum of agreement between the affiliate and the University that details the University's business and governance relationship with the affiliate.
YES	There must be provision in the proposed governing documents and memorandum of agreement for a continuing and regular reporting process for the affiliate.

All of these requirements are to be reviewed and evaluated by the University, the proposed affiliate, and the Audit and Compliance Committee in determining whether the establishment of the proposed affiliate will be recommended for approval by the Board of Trustees.

OSU China Gateway LLC

Overview

OSU China Gateway LLC is an Ohio limited liability company (the “LLC”). The Ohio State University (“OSU”) is the sole member of the LLC and has complete control over its operation. The LLC was formed as a necessary legal prerequisite to meet OSU’s institutional goal of establishing a physical presence in China by June of 2010. The LLC, in turn, has established a Foreign Representative Office (“FRO”)¹ in Shanghai, China. The establishment of the FRO was also a necessary legal prerequisite for the leasing of office space, opening of financial accounts, and hiring of staff. The project as a whole is referred to as the “China Gateway.”

Purpose

The primary purpose of the China Gateway is to further the establishment of OSU as a global university. To this end, the Gateway is engaged in the following activities:

- Alumni and student liaison.
- Facilitation of collaborations between OSU and Chinese institutions or organizations.
- Facilitation of OSU faculty teaching and research collaborations.
- Investigation of development of specialized executive education or training programs consistent with Chinese law.
- Donor contact with interested alumni, friends, and corporations in China.

The China Gateway project has already generated a highly enthusiastic response from OSU alumni in China and facilitated new agreements for programs between OSU units and Chinese institutions.

Legal Structure

OSU is the sole member of the LLC. This arrangement provides the Senior Vice-President for Business & Finance at OSU with the authority to appoint or remove officers, approve resolutions on behalf of the LLC, and make any necessary changes to the structure or operation of the LLC.

The LLC currently has two officers. These officers are: (1) the OSU Vice-Provost for Global Strategies in the Office of Academic Affairs (President); and (2) the Program Manager for International Programs Liaison in the OSU Office of International Affairs (Secretary/Treasurer). Thus, all officers of the LLC are OSU employees.

The LLC filed for permission from the Chinese State Administration for Industry and Commerce (“SAIC”) to create the FRO, which is one of the permissible vehicles for

¹ The full legal name of the FRO is: “OSU China Gateway LLC (Shanghai) Representative Office.”

foreign entities to legally conduct operations in China. The SAIC approved the formation of the FRO. The FRO in Shanghai has a “Chief Representative” appointed by the Vice-Provost for Global Strategies (President of the LLC) and approved pursuant to Chinese law by the SAIC. The Chief Representative is the actual manager of the China Gateway operations on the ground in China. Pursuant to the requirements of Chinese law, she is employed by the FRO through one of three Chinese employment agencies approved by the Chinese government for this purpose.

Financial Operations and Budget

The LLC currently has one bank account. The flow of funds into this account is controlled by the Provost and the Director of Business Operations of the OSU Office of International Affairs. The current signatories on this account are: (1) the Program Manager for International Programs Liaison in the OSU Office of International Affairs; and (2) the OSU Assistant Vice President in the Office of Financial Services, Business & Finance. These individuals are responsible for the flow of funds out of the account, usually in the form of wire transfers, to fund the operations of the FRO.

The FRO currently has one bank account in Shanghai, China. The Chief Representative is the only authorized signatory on this bank account. The Office of International Affairs has a detailed draft internal financial control document that specifies procedures for contracting, purchasing, and reporting by the FRO. This document is under review and will be finalized in the near future. The LLC has complete control over the amount of money transferred to the FRO, and the Office of International Affairs is receiving detailed reports of expenditures made by the FRO from the Chief Representative.

The Office of the Provost is providing funding for the activities of the China Gateway project. An initial 6-month start-up budget of \$241,000 has been approved to cover expenses through the end of FY 2010. After this initial phase, the China Gateway anticipates basic annual operating expenses of \$200,000 to \$250,000 per year (e.g., rent, salary, legal and accounting, office supplies, and Chief Representative travel within China). In addition, the China Gateway anticipates potential additional expenses of approximately \$250,000 per year, depending on faculty travel and expenses for programs and events. The authority for approval of the China Gateway budget rests with the Provost.

Fiscal Year 2011 is designated as an exploratory phase, during which the China Gateway will investigate the possibility of becoming self-sustaining through the operation of executive education or similar types of training programs. If these programs are operated directly by the China Gateway, additional structural changes may be necessary to comply with Chinese law, including the formation of new Chinese entity known as a Wholly Foreign Owned Enterprise (“WFOE”).

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APPENDIX LI
Degrees Conferred at
THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION
June 13, 2010

COMMENCEMENT ADDRESS

David R. Gergen

DOCTOR OF PUBLIC SERVICE

David Gergen is a senior political analyst for CNN and has served as an advisor to four U.S. presidents. He is a professor of public service at the Harvard Kennedy School and director of its Center for Public Leadership. In 2000, he published the best-selling book, *Eyewitness to Power: The Essence of Leadership, Nixon to Clinton*.

Mr. Gergen was born in Durham, North Carolina, where his father taught mathematics at Duke University. He graduated with honors from both Yale College (1963) and Harvard Law School (1967), and served as an officer in the U.S. Navy for nearly three and a half years, posted to a ship in Japan.

Mr. Gergen joined the Nixon White House in 1971, as a staff assistant on the speech writing team, a group of heavyweights that included Pat Buchanan, Ben Stein, and Bill Safire. He went on to work in the administration of Gerald Ford and as an advisor to the 1980 George H.W. Bush presidential campaign. He served as director of communications for Ronald Reagan and as advisor to Bill Clinton and Secretary of State Warren Christopher on domestic and foreign affairs.

In his private life, Mr. Gergen works as a political journalist and analyst. From 1985–1986, he worked as an editor at *U.S.*

News & World Report, where he remains an editor-at-large. His career in television began in 1985, when he joined the MacNeil/Lehrer NewsHour for widely praised Friday night discussions of politics. Today, he appears frequently on CNN as an analyst for Anderson Cooper and Wolf Blitzer.

Mr. Gergen joined the Harvard faculty in 1999. He is active as a speaker on leadership and sits on many boards, including Teach for America, the Aspen Institute, and Duke University, where he taught from 1995–1999. He is a member of the Washington, D.C., Bar and the Council on Foreign Relations.

RECIPIENTS OF HONORS

Francisco J. Ayala

DOCTOR OF SCIENCE

Francisco Ayala is University Professor and Donald Bren Professor of Biological Sciences at the University of California, Irvine.

Born in Madrid, Spain, he came to the United States in 1961 for graduate study in genetics at Columbia University. From there he went to Rockefeller University, then to California. He became a U.S. citizen in 1971.

Considered one of the foremost evolutionary geneticists of our time, Professor Ayala has made significant and wide-ranging experimental and theoretical contributions to evolution theory. His

scientific research focuses on population genetics, the origin of malaria, the population structure of parasitic protozoa, and the molecular clock of evolution. He also writes about the interface between religion and science, and in 1981 served as a chief witness in the creationist trials in Arkansas that prevented religion from being taught as science in the classroom. He has published more than 1,000 articles and is the author or editor of 40 books.

In 2002 he was awarded the National Medal of Science by President George W. Bush in a White House ceremony, and last month he received the 2010 Templeton Prize

for exceptional contributions to affirming life's spiritual dimension from HRH Prince Philip, Duke of Edinburgh, at Buckingham Palace.

Professor Ayala was a member of President Bill Clinton's Committee of Advisors on Science and Technology and served as president and chair of the board of the American Association for the Advancement of Science from 1993 to 1996. He is a member of the U.S. National Academy of Sciences, the American Academy of Arts and Sciences, the American Philosophical Society, and numerous foreign academies.

John E. Lucks Jr.

DISTINGUISHED SERVICE AWARD

Jack Lucks is a founding partner in Columbus-based Continental Real Estate Companies (CREC), a nationally renowned developer of lifestyles and mixed-use centers. CREC has been awarded international honors for its work in urban renewal projects in Pittsburgh and for the I-670 Freeway Cap project in Columbus.

In addition, Mr. Lucks serves as director of Continental Realty, Continental Building Systems, Continental Office Furniture, and Continental Equities Companies.

A 1961 graduate of The Ohio State University in business administration and marketing, he has been actively involved in the university's fund-raising efforts for the past several decades. He served as chair of The Ohio State University Foundation Board of Directors from 2004 to 2009, during which time the university brought in more than \$1.2 billion in private support. He currently serves as a member of the Campaign Steering Committee as it plans for the largest fund-raising campaign in university history.

Along with his wife, Cherie, he has been a longtime supporter of the University Medical Center, especially the Heart and Vascular Center, with its pioneering Women's Cardiovascular Health Program, and the Comprehensive Cancer Center-Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. In addition, he has dedicated his time and support to the Wexner Center for the Arts, Knowlton School of Architecture, Fisher College of Business, and College of Food, Agricultural, and Environmental Sciences.

RECIPIENTS OF HONORS

Charles Christopher Spielman

DISTINGUISHED SERVICE AWARD

Chris Spielman first inspired Ohio State football fans more than two decades ago with his skill as a Buckeye All-American linebacker and winner of the Lombardi Trophy. He now serves as a college football color analyst for ESPN and a sports news host for Sports Radio 97.1 The Fan in Columbus.

A highly recruited high school football player, the Canton, Ohio, native chose to come to Ohio State to play for Earle Bruce. During his college football career, he was a two-time All-American and a three-time All-Big Ten selection as best college football lineman. He still holds the Buckeyes' record as the career leader in tackles. In 1988, after

graduating from Ohio State with a degree in recreation education, he was drafted by the Detroit Lions, playing there for eight seasons. He subsequently played for the Buffalo Bills and the Cleveland Browns before retiring in 1999 with a serious neck injury. His broadcasting career started in 1999, as an NFL studio-show analyst for Fox Sports Net. He joined ESPN in 2001.

When his wife Stefanie's breast cancer was discovered in 1998, Chris chose to forego the Buffalo Bills' 1998 season to support his wife. Together, Stefanie and Chris launched The Stefanie Spielman Fund for Breast Cancer Research at Ohio State's

Comprehensive Cancer Center-Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. Recognizing the importance of a strong caregiver to a patient battling cancer, the couple formed Stefanie's Champions to benefit The Stefanie Spielman Patient Assistance Fund, as well as the research fund.

Throughout his wife's illness, Chris never refused an opportunity to increase public awareness of cancer and to promote the critical importance of medical research. He continues to use his public persona unselfishly to continue the fight so important to his late wife.

Stefanie Belcher Spielman

DISTINGUISHED SERVICE AWARD

Stefanie Spielman is without peer in her courageous and selfless dedication to a cause. During her too-short lifetime, she touched countless lives throughout Ohio and beyond with her grace and compassion.

Stefanie and her high school sweetheart and football hero, Chris Spielman, both attended Ohio State where she majored in journalism with plans to pursue a career in broadcasting. The couple married in 1989.

In 1998, after being diagnosed with breast cancer, Stefanie and her husband decided to go public with her illness and use their prominence in the community to draw attention to the disease and the need

for medical research. The couple launched The Stefanie Spielman Fund for Breast Cancer Research in partnership with Big Bear grocery stores, hoping to raise \$250,000 for Ohio State's Comprehensive Cancer Center-Arthur G. James Cancer Hospital and Richard J. Solove Research Institute. Within a short time, the fund raised \$1 million and, over the next decade, the Spielmans raised more than \$6 million for cancer research.

Inspired by the devoted care she received from Chris, Stefanie formed Stefanie's Champions, a fund-raising event to honor other caregivers of cancer survivors. The event, now in its 10th year, has raised more

than \$1 million for The Stefanie Spielman Fund for Breast Cancer Research. She also created The Stefanie Spielman Patient Assistance Fund to help breast cancer patients and their families who are struggling financially. In 2002, she was inducted into the Ohio Women's Hall of Fame for her work.

Despite enduring five bouts of cancer recurrence, Stefanie continued to promote breast cancer awareness and support through personal public appearances, speaking engagements, media interviews, endorsements, and, along with Chris, personal financial support. She leaves a legacy of hope and caring.

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The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Jonathan Todd Bosarge,
Durham, ME
B.A., B.S. (Columbia Union
College)

M.Mus. (Pennsylvania State
University) *Music*
Dr. Timothy Leasure

Diana Cataldi, Dayton
B.Mus., M.Mus. (University of
Cincinnati)
Music
Dr. John Rice

Chih-Chao Chang, Taipei,
Taiwan, ROC
Diploma (University of Music
and Performing Arts,
Vienna)
M.Mus. (Indiana State
University)
Music
Dr. Edward Adelson

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Worthington
B.Mus. (Virginia
Commonwealth University)
M.Mus.
Music
Dr. Katherine Jones

Lin-San Chou, Columbus
B.Mus. (Queen's University)
M.Mus. (California State
University, Long Beach)
Music
Dr. Caroline Hong

Blake Ross Henson, Fort
Worth, TX
B.Mus., M.Mus. (Westminster
Choir College)
Music
Dr. Thomas Wells

Mei-Hsuan Huang, Taiwan,
ROC
B.F.A. (National Taiwan
Normal University)
M.Mus. (Cleveland Institute of
Music)
Music
Dr. Caroline Hong

Sohee Kim, Seoul, Korea
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M.Mus. (Seoul National
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M.Mus. (Indiana University
South Bend)
Music
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MI
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Master's (Pennsylvania State
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Music
Dr. Hilary Apfelstadt

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Gahanna
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Music
Dr. Gregory Proctor
Dr. Thomas Wells

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Jr., Portsmouth
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M.Mus. (University of
Memphis)
Music
Dr. John Rice

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Summit, MO
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University)
M.Mus. (University of
Cincinnati)
Music
Dr. Bruce Henniss

Doctor of Philosophy

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M.A. (University of Akron)
Human Ecology
Dr. Suzanne Haring

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National University)
Geological Sciences
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B.S. (University of New
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Anthropology
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Angerman**, Jacksonville, IL
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Dr. Yana Hashamova

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Damascus, MD
B.S.Eng.Phys., M.S.
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*Plant Cellular and Molecular
Biology*
Dr. Patrice Hamel

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University)
M.A. (San Francisco State
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Ivory Coast
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M.A.
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M.S. (Chinese Academy of
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M.S.
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May 14, 2010 meeting, Board of Trustees

Christine Elizabeth Jackson,
Cincinnati
Bachelor's (Xavier University)
Art

Lindsay Theresa LaPointe,
Galloway
B.A. (Roger Williams College)
Dance

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Baltimore, MI
B.A. (University of Michigan-
Dearborn)
English

Richard David Macey,
Lakeland, FL
B.A. (Covenant College)
M.A. (Boston University)
English

Anne Carton McGreevy,
Neptune City, NJ
B.A. (American University,
Washington DC)
English

Jennifer Joan McKeel,
McLean, VA
B.A. (New College of Florida)
English

Kenneth S. Nichols,
Baldwinsville, NY
B.A. (State University of New
York College at Oswego)
English

Joshua R. Piersanti,
Columbus
B.S. (Brigham Young
University)
M.A.
*Industrial, Interior and Visual
Communication Design*

Victor E. Shonk, Lancaster
Architect (Columbus State
Community College)
B.F.A. (Ohio University)
Theatre

Lillian Jean Skove, Cleveland
B.A. (Wesleyan University)
Dance

**Robert Vandevender
Strouse,** Columbus
B.S.Ind.Des. (Virginia
Polytechnic Institute and
State University)
*Industrial, Interior and Visual
Communication Design*

Rodney Veal, Dayton
Bachelor's (Eastern Michigan
University)
Dance

Gina Lisette Ventre,
Cleveland
B.A. (Case Western Reserve
University)
English

Brian Richard Wade,
Columbus
B.S. (Pacific University)
English

Kevin C. Wolfe, Syracuse, NY
B.A. (State University of New
York College at Oswego)
English

**Master of Health
Administration**

Christopher Marc Bowers,
Tallmadge
B.B.A. (Kent State University)
*Health Services Management
and Policy*

Tracy Michelle Brewer,
Columbus
B.A. (Otterbein College)
*Health Services Management
and Policy*

Michael Charles Cahill,
Canton
B.S.
*Health Services Management
and Policy*

**Kavita Prabhjotsingh
Chawla,** Columbus
B.S. (University of North
Carolina at Charlotte)
*Health Services Management
and Policy*

Kelli R. Clifton, Athens, GA
B.S. (University of North
Carolina at Chapel Hill)
*Health Services Management
and Policy*

Sadie Jane Cox, Columbus
B.A. (East Carolina University)
Doctorate (Campbell
University)
*Health Services Management
and Policy*

Craig N. Crager, Grove City
B.S.Nurs.
*Health Services Management
and Policy*

Aaron Dixon Fields,
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B.S. (University of Dayton)
*Health Services Management
and Policy*

Jonathan R. Geiger, Lake
Zurich, IL
B.S. (Purdue University)
*Health Services Management
and Policy*

Daniel Philip Gutkoski,
Parma Heights
B.A.Honors (Ithaca College)
*Health Services Management
and Policy*

Thomas Edward Herrmann,
Upper Arlington
Bachelor's (Miami University
Oxford)
*Health Services Management
and Policy*

April Ann Hoyt, Columbus
B.A.
*Health Services Management
and Policy*

Benjamin Peter Hull, Copley
B.S. (Brigham Young
University)
*Health Services Management
and Policy*

Brian Roy Lehman, Medina
B.S. (Otterbein College)
B.S.Pharm.
M.B.A. (Franklin University)
*Health Services Management
and Policy*

Brooke Leigh Myers, Willard
B.S.Dent.Hyg.
*Health Services Management
and Policy*

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B.A. (University of Utah)
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*Health Services Management
and Policy*

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and Policy*

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Knoxville)
*Health Services Management
and Policy*

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M.P.H.
*Health Services Management
and Policy*

Zachary Benjamin Zaret,
Columbus
B.S.
*Health Services Management
and Policy*

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Human Resources**

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Lancaster
B.A.
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Leslie Ann Doll, Dayton
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Salisbury, MD
M.A. (University of Maryland,
College Park)
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Megan Marie Ellis, Columbus
B.A. (Denison University)
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B.A. (University of Michigan-
Dearborn)
Labor and Human Resources

Lauren Marie Griffith,
Wilmington, NC
B.A., M.B.A. (University of
North Carolina)
Labor and Human Resources

**Christiano Levi Oseliero
Guarana**, São Paulo, Brazil
Bachelor's (Faculdade de
Ciências e Econômicas,
Brasil)
Certificate (Fundação Getúlio
Vargas)
M.B.A. (Ohio University)
Labor and Human Resources

Megan R. Heighton,
Westerville
B.S.Bus.Adm.
Labor and Human Resources

Emily A. Holland, Blacklick
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Labor and Human Resources

Samantha Corinne Johnson,
Cleveland
B.A.
Labor and Human Resources

Wenmin Lai, Dublin
B.A. (West China University of
Medical Sciences)
Labor and Human Resources

Teri Martise, Pataskala
B.S.L.H.R. (Franklin
University)
Labor and Human Resources

Haiquis Meek, Dominican
Republic
Bachelor's (Florida
International University)
Labor and Human Resources

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Columbus
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Labor and Human Resources

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Labor and Human Resources

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B.S.Bus.Adm.
Labor and Human Resources

Caterinna Triana Sampe,
San Juan, Puerto Rico
B.A. (University of Puerto
Rico)
Labor and Human Resources

**Stephanie Delgado
Saunders**, Lorain
B.A. (Otterbein College)
Labor and Human Resources

Desiree Brigitte Schneider,
Delaware
B.A. (Ohio University)
Labor and Human Resources

Jiong Shao, Columbus
B.S.Honors (Nanyang
Technological University,
Singapore)
Labor and Human Resources

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Oxford)
Labor and Human Resources

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Labor and Human Resources

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Williamson**, Morgantown,
WV
B.S. (West Virginia University)
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Landscape Architecture

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Landscape Architecture

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Music

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Xenia
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Music

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B.Mus. (State University of
New York College at
Potsdam)
Music

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Milwaukee, WI
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University)
Music

David Allen Gresko,
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B.Mus.Ed. (Florida State
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Music

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B.Mus.
Music

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Music

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B.Mus.Ed. (Utah State
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Music

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Music

**Master of Occupational
Therapy**

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Allied Medical Professions

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IN
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Clairsville
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Allied Medical Professions

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B.S. (Ohio University)
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Jessica Ann Cusumano,
Dublin
B.S.Ald.Hlth.Prof.
Allied Medical Professions

Elise Bailey Dew, Columbus
B.A.
Allied Medical Professions

Ashley Lauren Edmonds,
Mansfield
B.A.
Allied Medical Professions

Valerie Elam, Grandview
Heights
B.S.Ald.Hlth.Prof.
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Management*

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Village
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Management*

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Management*

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Management*

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Carolina at Chapel Hill)
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Management*

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B.A. (University of Michigan,
Ann Arbor)
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Management*

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Falls, NY
B.A.
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Management*

Noel David Welsh, Columbus
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*Public Policy and
Management*

Delano A. Yocco, West
Chester
B.A.
*Public Policy and
Management*

Master of Public Health

Jennifer Belu, Columbus
B.S.Alld.Hlth.Prof.
Public Health

Udayan Yogendra Bhatt,
Westerville
B.S.Elec.Eng., M.D.
Public Health

Patrick D. Carroll, Westerville
Public Health

Patricia Lynn Feick,
Columbus
B.S. (University of Akron)
Public Health

Sarah Briedis Fewell,
Cincinnati
B.A. (University of Cincinnati)
Public Health

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Public Health

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B.A. (Case Western Reserve
University)
Public Health

Cameron David Hypes,
Marion
B.S.
Public Health

Matthew Clark Inscore,
Mansfield
B.A.
Public Health

Neil T. Jenkins, Nashport
B.S., Ph.D. (Massachusetts
Institute of Technology)
Public Health

Jonathan Duke Kanam,
Canton
Public Health

Zachary Y. Kerr, Haiku, HI
B.A. (University of
Washington)
M.A.
Public Health

Sarah Abigail Kessler,
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B.A. (Miami University)
Public Health

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B.S.
Public Health

Stacy Elizabeth King,
Beckley, WV
B.S. (Concord College)
Public Health

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Dickinson, TX
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University)
Public Health

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Dublin
B.A.
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Coshocton
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Janice Renee Shook, Berlin
Center
B.S. (University of Pittsburgh)
Public Health

Joshua Timothy Shroll,
Bucyrus
B.S.Pharm.Sci.
Public Health

Megan L. Sopko, Toledo
B.S.
Public Health

Kevin B. Spicer, Bexley
B.S.Honors (Virginia
Polytechnic Institute and
State University)
Ph.D. (Wayne State
University)
M.D. (University of Kentucky)
Public Health

Jennifer Tanyatanaboon,
Columbus
B.S.
Public Health

**Morgan Raederle Webb-
Yeates**, Rapid City, SD
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University)
Public Health

Cassery Rose Whitehead,
Columbus
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Public Health

Catherine Jean Yates,
Midland, MI
B.A. (Michigan State
University)
Public Health

Master of Science

**Mohamed Ibrahim
Abdelhamed**, Dublin
Bachelor's (Cairo University)
Dentistry

Alexandria Nicole Adams,
Reynoldsburg
B.S.Nurs.
Nursing

Ashley Justine Adams,
Columbus
B.S.Nurs. (Calvin College)
Nursing

Eric James Adkins,
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B.A., M.D. (West Virginia
University)
Medical Science

Jena Leigh Altenburger,
Delphos
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University of Pennsylvania)
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Nursing

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Uganda
B.S.Agr. (Earth University)
Horticulture and Crop Science

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Nursing

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Marysville
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University of Agriculture
and Applied Science)
Animal Sciences

Eusondia Ann Arnett,
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State University)
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Zweite Staatsexamen,
D.V.M.Prof. (University of
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Hanover)
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AK
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D.D.S. (Arizona School of
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Dentistry

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*Computer Science and
Engineering*

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Nursing

Tarali Bora, Bancho, Orissa,
India
B.Engr. (National Institutes of
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College)
Civil Engineering

Ashley Jean Brinegar,
Lebanon
B.S.Mat.Sci.Eng. (University of
Kentucky)
*Materials Science and
Engineering*

Anja Vesanen Brokaw,
Tulsa, OK
B.S. (Oklahoma State
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Nursing

Derek A. Bronish, Westlake
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Engineering*

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B.S.Biology (Lafayette
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B.A. (Houghton College)
Biomedical Engineering

Joshua L. Bryant, Piketon
B.S.
Entomology

Melinda A. Buemi,
Westerville
B.S. (University of Kentucky)
Nursing

Marc A. Burcham, Brookfield
B.A. (Miami University Oxford)
Vision Science

Colby Gail Burns, Fort
Lauderdale, FL
B.S., D.V.M. (University of
Florida)
Veterinary Clinical Sciences

Jesse Noah Butler, Lebanon
B.S.Elec.Eng. (University of
Cincinnati)
*Electrical and Computer
Engineering*

Amanda Nicole Calhoun,
Lima
B.A.
B.S.Nurs. (University of
Cincinnati)
Nursing

Luis R. Carbajal, Bolingbrook,
IL
B.S.Mech.Eng.
*Industrial and Systems
Engineering*

Michael Steven Carter,
Grove City
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Microbiology

Joseph Michael Cerrato,
East Canton
B.S.Ind.Sys.Eng.
*Industrial and Systems
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Ambedkar Technological
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University of Agriculture
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B.S.Chem.Eng., M.S.
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Chemical Engineering

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Bachelor's (University of
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Mathematics

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Diploma (Instituto Jorge A.
Sabato)
*Materials Science and
Engineering*

Michelle Chiu, Pickerington
B.A. (Johns Hopkins
University)
Nursing

Youn Su Choi, Montreal, QC
B.S., M.S. (Sogang University)
M.S.
Public Health

Delphina J. Christopher,
Canal Winchester
B.S. (Quinnipiac College)
Allied Medical Professions

Melinda R. Claypool,
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B.A.
Nursing

Richard Edward Cober,
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D.V.M. (Kansas State
University of Agriculture
and Applied Science)
Veterinary Clinical Sciences

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Jacksonville, FL
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University)
Vision Science

Sadie Jane Cox, Columbus
B.A. (East Carolina University)
Doctorate (Campbell
University)
Pharmacy

Melissa Sue Cribbs,
Gahanna
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Nursing

Tyson Reese Crowther,
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B.S. (Brigham Young
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Statistics

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of Agriculture and Applied
Science)
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Nursing

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Springfield
B.S. (Miami University Oxford)
M.S., Ph.D. (University of
Colorado at Boulder)
Statistics

Nixon Victor Davis, Arouca,
Trinidad and Tobago
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Nathan Michael Denlinger,
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Anatomy

Vijay Kumar Dewangan,
Bangalore, India
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*Electrical and Computer
Engineering*

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Cum Laude
with Honors in the Arts and
Sciences
Austin Wilson Davis,
Columbus
Margo Lynn Decot, Powell
Kristen Danielle DiPietro,
Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
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Royalton
Michael Patrick Doone,
Gahanna
Nicholas Daniel Douglas,
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Cum Laude
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Magna Cum Laude
with Honors in the Arts and
Sciences
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Green
Kristine A. Eifert, Englewood
Magna Cum Laude
with Honors in the Arts and
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Elisabeth Kuhn Eklund,
Beavercreek
Cum Laude
with Honors in the Arts and
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Emilie Elisabeth Esmont,
Frederick, MD
Magna Cum Laude
Jessica Alayne Evick, St.
Clairsville
Cum Laude
Joseph John Ferguson,
Wintersville

May 14, 2010 meeting, Board of Trustees

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with Honors in the Arts and
Sciences

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with Honors in the Arts and
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Daniel Leyden Garvey,
Fairview Park
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Alexander James Greene,
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Elise Fenton Greene, Dover
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Sara Ashley Greene, DeGraff
Summa Cum Laude

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Columbus

Alison Claire Hale, Westerville
Magna Cum Laude

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Kirstie Harris, Columbus

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Centerburg

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Barbara Lissette Herrera,
Lorain
Magna Cum Laude
with Research Distinction in
International Studies

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Richter, Powell
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Timothy David Hoffine, Plain
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Magna Cum Laude
with Honors in the Arts and
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with Research Distinction in
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Chester

Abbie Renee Horvath,
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Jennifer Susan Howes, North
Canton

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Falls, SD
Cum Laude

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McLean, VA

John Gaylord Jason, Avon
Lake

Ryan Charles Jones,
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Abdoul Salam Kane,
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Eli Charles Kaul, Cleveland
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Sandusky

Matthew James Kocher,
Beavercreek

Anna Louise Koenig, New
Bremen

Andrew Bogdan Korybko,
Brook Park
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Sean Tyler Kummer, New
Lebanon

Hannah Elizabeth Kurtz,
Marshallville

Matthew Alexander Kurz,
Fairview Park

Anita Ewan, Middleburg
Heights
Cum Laude

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City

Hamzah Shakeeb Latif,
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Christopher John Lautner,
Hilliard

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with Honors in the Arts and
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with Research Distinction in
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Jeremiah J. Lynch, Akron

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Troy

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Renée Marie Michael, Troy

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Chase, MD

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Patrick Daniel Mohney,
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Frank Rafeal Molinari,
Columbus

Elias Mourany, Fairview Park
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with Honors in the Arts and
Sciences

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Bogota, Colombia

Kari Elizabeth Murphy, Mount
Vernon

Seth Asa Murray, South
Vienna
Cum Laude

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Newburyport, MA

Allen Nosrati, Cambridge

Patrick Andrew O'Brien,
Columbus
Magna Cum Laude

Kaitlyn Ruth O'Connor, Dublin

May 14, 2010 meeting, Board of Trustees

Shoya Ochi, Columbus <i>Magna Cum Laude</i>	Michael John Sharp, Vermilion <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Charu Dharshika Vijayakumar, Brunswick <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Research Distinction in International Studies</i>
Zachary David Oglevee, Worthington	Lindsey Nicole Shaw, Camp Hill, PA	Diego Alberto Villasmil, Columbus
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Sebastian Charles Pensis, Cincinnati	Cheyenne Rebecca Smith, Mansfield <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Katherine Ruth Watt, Canfield <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
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Seth McKinley Peter Ralston, Lima	Kevin Joseph Toomey, Willowick	Christopher P. Young, Centerville <i>Magna Cum Laude</i>
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Mackenzie Kaye Rapp, Kenton <i>Cum Laude</i>	Victoria Lynn Trabue, Sidney	Amanda Alicia Zayas, Solon
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Thomas Jeffery Roseman, Amherst	Franceska Charlene Tucker, Cleveland Heights	Melissa Ashley Zupan, Hudson
Sergio Lee Ruiz, Steubenville	Tiara J. Turner, Columbus	
Kristen Margaret Ryan, Pickerington <i>with Honors in the Arts and Sciences</i>	Meagan Marie Van Brocklin, Youngstown <i>Magna Cum Laude</i>	
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Matus Sabol, Vranov nad Topľou, Slovakia	Nitya Velu, Dublin	
Caitlyn Hope Seitz, Columbus <i>Magna Cum Laude</i>		

Bachelor of Science

Luke Michael Barbara, Columbus

May 14, 2010 meeting, Board of Trustees

Megan Lindsey Cochran,
Mentor
Cum Laude
with Honors in the Arts and
Sciences
with Research Distinction

Brittany Nicole Curtis,
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Alexandra Lee Deucher, Stow
Carmela Marie Kiraly,
Youngstown
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with Honors in the Arts and
Sciences

Michael Adam Kriegsmann,
Tulsa, OK

Divya Ramjee, Cincinnati

College of the Arts

Dean: John W. Roberts

Bachelor of Arts

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Columbus

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Painesville
Cum Laude

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Grandview Heights

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NJ
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Brenda Suzette Codoner,
Chandler, AZ
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Aimee Elizabeth Coors,
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Sarah Louise Couture, Canal
Winchester
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Ashley Paige Fritsch,
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with Honors in the Arts and
Sciences

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Springfield

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with Distinction in Theatre

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Middletown, RI
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Elizabeth Vallo Hodakievic,
Pataskala
Cum Laude

Jesse Alexander Howell,
Chagrin Falls
Cum Laude

Kenneth Austin Hunt, Grove
City

Kayla Marie Jackmon, Sioux
Falls, SD
Cum Laude

Priscilla Hsin-Hua Ju, Akron
Summa Cum Laude

Sylke Helena Krell, Columbus
Mackenzie Rose Kulick,
Manchester
Summa Cum Laude

Emily Melissa Laird, Camarillo,
CA

Vivin Thomas Mathew, Canal
Winchester

Raymond Carl Mattila,
Cortland

Kathryn Jo McIntosh,
Middletown

Garrett David McLaren, New
Albany

Lauren Nicole McMillan,
Cincinnati

Meghan Elizabeth Meyer,
Sylvania
Cum Laude

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Kiley Katherine Morgan,
Columbus
Cum Laude

Anne M. Morrice, Columbus
Spenser Ryan Morris, Dublin
Magna Cum Laude

Peyton Alexander Noland,
Ashville

Seth R. Norris, St. Paris

Roza Ostrova, Moscow,
Russia
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Toledo

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Liverpool

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Christopher Stephen Ray,
West Chester
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Cincinnati

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Ostrander

Kristen Marie Russell, Dayton
Mary Meghan Ryan,
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Andrea Kay Schimmoeller,
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Cum Laude

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Amy E. Skelton, Columbus

Benjamin David Sostrom,
Columbus

Laura Ann Spire, Mansfield
Magna Cum Laude

Zachary Thomas Toth, Niles
Tyler Aaron Tully, Cincinnati

Jesse Michael Urban, Canton
Loren Joy Varvarosky, Hilliard

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Robert Isom Walker,
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Station

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Cleveland
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May 14, 2010 meeting, Board of Trustees

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with Distinction in Art
Summer Dale Denius, Lewisburg
Cum Laude
Victoria Elizabeth Derenzo, Tampa, FL
Summa Cum Laude
with Distinction in Dance
Ruthie Jamie Devito, Cleveland
Cum Laude
Brian Andrew Einzig, Youngstown
Caitlin Alexandra Ewing, Bedford, NH
Magna Cum Laude
with Distinction in Dance
David Alexander Francus, Akron
Jonathan James Geiger, Poland
Magna Cum Laude
with Distinction in Art
Sarah Mae Gibbons, Millfield
Magna Cum Laude
Marina Goldshteyn, Columbus
Magna Cum Laude
Michelle Lee Grega, Seville
Marissa Suzanne Guthrie, Zelenople, PA
Cum Laude
Sarah Elizabeth Hess, Bellbrook
Ryan Trent Hulbert, Chillicothe
Cum Laude
Justin Morgan Jones, Pittsburgh, PA
Valerija Ana Kapetanovic, Powell
Cum Laude
Rebekah Leigh Keen, Springboro
Kimberly Lashay Koerner, Buffalo, NY
Bernice Yixun Lee, Singapore
Magna Cum Laude
with Honors in the Arts
with Distinction in Dance
Leigh Craven Lotocki, Herndon, VA
Summa Cum Laude
with Distinction in Dance
Melissa Loraine Martel-McConnell, Detroit, MI
Aaron Russell McCort, Wellsburg, WV
Rachel Faith McFarlane, Columbus
Summa Cum Laude
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Samantha Kathleen Nipps, Westerville
Ashley Lorene Nordin, Pickerington
Caitlin Marie Obenauf, Columbus
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Summa Cum Laude
with Honors in the Arts
with Distinction in Dance
Cecilia Astrose Petursson, Pittsburgh, PA
Magna Cum Laude
with Honors in the Arts
with Distinction in Dance
Ashley Elizabeth Rhodes, Seymour, CT
Magna Cum Laude
Adam Lee Sanzenbacher, Toledo
Benjamin Jesse Scarbro, Columbus
Casey Lynn Schultz, Westerville
Patrick Gabriel Serpico, Painesville
Mario Serrano, Cleveland
Lauren Jean Smith, Dublin
Magna Cum Laude
with Honors in the Arts
Luke Sam Snailham, Columbus
Katherine Elise Stehura, Westerville
Magna Cum Laude
with Honors in the Arts
with Distinction in Dance
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Erin Nicole Swearingen, Columbus
Cum Laude
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Sarah Lechau Tran, Pickerington
Nathan Robert Vargo, Solon
Kathryn Alexander Vickers, Winchester, VA
Magna Cum Laude
with Distinction in Dance
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Summa Cum Laude
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Wesley James Yoder, Sugarcreek
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- Bachelor of Music**
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Magna Cum Laude
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Blaine Daniel Dillinger, Findlay
John Mark Eley, Cuyahoga Falls
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Quintin O. Hedrick, Gary, IN
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Logan Paige Kelly, College Station, TX
Cum Laude
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Taylor Kelvin Leonard, Poland
Gabriel Lopez, Germantown, MD
Carson Andrew Moody, Cortland
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with Distinction in Music
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Daniel Lawrence Twaddell, Chagrin Falls
Magna Cum Laude
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Kasey Christine Wilson, Granville
- Bachelor of Art Education**
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Cum Laude
Megan Ann Bible, Lima
Magna Cum Laude
Juliana Boiarski, Columbus
Magna Cum Laude

May 14, 2010 meeting, Board of Trustees

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Bellevue
Magna Cum Laude
Kristen Nicole Connare,
Olmsted Falls
Magna Cum Laude
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Newark
Adam Frizzell, Bucyrus
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Morgan A. Green, Milford
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Cincinnati
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Ashton Meredith Anne Kelly,
Pickerington
Cum Laude
David Edward Ockuly,
Strongsville
Magna Cum Laude
Richelle Rene Poepelmeyer,
Columbus
Katherine Anne Schuler,
Loveland
Cum Laude
Ruby Singh, Cincinnati
Magna Cum Laude
Deanna Marie Sprague,
Fairfield
Cum Laude
Jennifer Diane Whicker,
Columbus
Cum Laude

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Perrysburg
Magna Cum Laude
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Pickerington
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Westerville
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Park, IL
Cum Laude
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Circleville

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Georgetown ,KY
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Harrison
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Mansfield
Kerry Anne McNamara,
Woodbridge, VA
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Reynoldsburg
Brian Patrick Petit, Grove City
Summa Cum Laude
Corey Sage Riley, San
Clemente, CA
*with Distinction in Music
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Pataskala
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MI
John-Rine Anacito Zabanal,
Elyria
Cum Laude

Bachelor of Science in Design

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Mark Ferdinand Bowers,
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Cum Laude
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Caroline Chelsea Cabot,
Grandview Heights
Graham Conzett, Cincinnati
Allison Rose Corbin,
Columbus
Jaclyn Eve Denmark, Solon
Cum Laude
Leah Marie Doritan Salyers,
Circleville
Magna Cum Laude
Andrew Carlton Downie,
Cincinnati
Magna Cum Laude
Marilyn Marie Duellman,
Pickerington
Nathan Daniel Durlinger,
Youngstown
Adam James Feld, Dayton
Alexander William Ford, Lewis
Center
Cum Laude
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Cleveland Heights
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Boardman
Cum Laude
Jacqueline Marie Godsey,
Springfield
Magna Cum Laude

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Worthington
Shannon Leigh Guy, Oregon
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Perrysburg
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Magna Cum Laude
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Cum Laude
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London
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Westlake
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Springfield
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Cum Laude
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Chester
Meghan Elizabeth Meyer,
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Cum Laude
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Magna Cum Laude
Cory James Roth, Sandusky
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Magna Cum Laude
Seth Alan Shaw, West
Lafayette
Cum Laude
Britni Nicole Stone, Bellbrook
Cum Laude
Mirjana Vukadin, Knin, Croatia
Nicholas Arthur Weldinger,
Columbus

College of Humanities

Dean: John W. Roberts

Bachelor of Arts

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Carl Thomas Abt, Wooster
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Jennifer Ashley Adkins, East Palestine

Labernis Eugene Agnew, Columbus

Kyle Matthew Allen, Toledo

Helanah Alshawa-Warren, Columbus

Andre Lavelle Amos, Middletown

Candace E. Anderson, New Bern, NC

Jessica Ashley Angus, Gahanna

Michael Lawrence Antosch, Columbus
Cum Laude

Nathaniel John Archer, Worthington
Cum Laude

Alicia Lynn Archibald, Nixon, Ontario

Alex Steven Armitage, Xenia
Cum Laude

Kenneth John Arnold, San Ramon, CA

Kathleen Christen Arreguin, Columbus
Magna Cum Laude

Jayce Paul Ashwill, Dublin
Cum Laude

Nicholas Daryl Atterholt, Loudonville
Magna Cum Laude

Daniella Marie Atzinger, Canton

Vanessa H. Ault, Avon

Steven Charles Babin, Jr., Columbus
Magna Cum Laude

Paul Francis Badois III, Springboro
Cum Laude

James Jefferson Bandy, Perrysburg

Andrea Paige Barnes, West Chester
Magna Cum Laude

Joseph Paul Barone, Mount Vernon
Cum Laude

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Summa Cum Laude

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Jordan David Bennett, Sciotoville

Sarah Elaine Bibyk, Columbus
with Honors in the Arts and Sciences

with Research Distinction in Linguistics

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Cum Laude

Christine Allison Biel, Solon
Cum Laude

with Honors in the Arts and Sciences

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Cum Laude

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Devin George Bittner, West Chester

Wesley B. Black, Grove City

Emily Rae Blair, Pickerington

Ryan Jon Blake, Dublin

Kyle David Bohm, Lima

Jordan B. Bohnlein, Findlay
Cum Laude

Robert Anthony Bonacci, Akron

Summa Cum Laude

with Honors in the Arts and Sciences

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Cum Laude

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Catherine Kelsey Brannigan, Rocky River
Cum Laude

Margaret Brennan, Upper Arlington

Patrick Justin Brink, Wadsworth

Aaron Joel Brokaw, Bellville

Kathryn Jane Bross, North Bend
Cum Laude

with Honors in the Arts and Sciences

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Magna Cum Laude

Alexa Ann Bruder, Parma Heights
Magna Cum Laude

Rebecca Ann Brudzynski, Columbus
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Rue
Cum Laude

Huy Anh Nguyen, Cleveland
Cum Laude

Lucky Mohamed Noor,
Somalia
Cum Laude

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Holland
Magna Cum Laude

Kristen Elizabeth O'Connor,
Westerville
Magna Cum Laude

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West Chester

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Fresno

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Parma
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MB

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Farmersville
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Upper Arlington

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Lara Elizabeth Pirtle, Upper
Arlington

Amber Janielle Pollard, Erie,
PA
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Renee Kathryn Prenger,
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with Honors in Allied Medicine*

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Amy Renee Reed, Columbus
Grove

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Loveland

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- Amber Nicole Sheeks,
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- Abigail Elizabeth Short,
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Summa Cum Laude
with Honors in Allied Medicine
with Distinction in Biomedical
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- Quinn Steiner Stechschulte,
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- Jessica Ryan Stincer, Marietta
- Joshua Michael Stowell,
Toledo
Cum Laude
with Honors in Allied Medicine
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Magna Cum Laude
with Honors in Allied Medicine
with Distinction in Radiologic
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with Distinction in Biomedical
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- Michael Yin, Dublin
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- Lindsey Jaye Yoh, Concord
Summa Cum Laude
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- Kathryn Elizabeth Zale,
Lebanon
Magna Cum Laude
with Distinction in Radiologic
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Washington Court House
- Alanna K. Zimmerman,
Sardinia
- Rebecca Aaron Zimmerman,
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- Adrian Patricia Zoller,
Cleveland
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Baccalaureate
Circulation
Technologist**

- Manuel Jesus Cestari, Lewis
Center
B.S.A.Ild.Hlth.Prof.

**Certificate of Post
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Technologist**

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Hilliard
B.A. (Southwest State
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May 14, 2010 meeting, Board of Trustees

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Strongsville

Cum Laude

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Marengo

Angela Louise Breece,

Arcanum

Cum Laude

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Wellington

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Cum Laude

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Hills

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May 14, 2010 meeting, Board of Trustees

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Magna Cum Laude

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Magna Cum Laude

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Magna Cum Laude

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Cum Laude

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Rachel Marie Ross, Pickerington
Cum Laude

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Julia Elizabeth Sestini, Wexford, PA

Courtney Katherine Shampton, Dayton

Aleksandra Shekhtman, Solon
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with Distinction in Nursing

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Magna Cum Laude

Gerald Joseph Siefker, Jr., Van Wert

Eric Edward Smith, Findlay
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with Distinction in Nursing

Sheena Danielle Snapp, Lewistown

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Lee Anne Sorto, Elida

Haley Nicole Spinneweber, Butler, PA
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Magna Cum Laude
with Distinction in Nursing

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with Distinction in Nursing

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Kristin Marie Westerfield, Cincinnati

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May 14, 2010 meeting, Board of Trustees

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Cum Laude

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Cum Laude

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Cum Laude

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Winchester
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Cum Laude

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Magna Cum Laude

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Cum Laude

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Cum Laude

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Cum Laude

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Lorain
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Magna Cum Laude

Robert Paul Fudge, Dublin
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Magna Cum Laude

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Andrew Milburn Hall, Worthington, KY B.A. (Berea College) <i>Cum Laude</i>	Tien S. Lie, Binjai, Indonesia B.S. (University of California, San Diego) <i>Magna Cum Laude</i>	Caroline Mary Mulcrone, Greensboro, NC B.A. (University of North Carolina)
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Stephanie Leigh Hasty, Avon Lake B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Kirsten Renee Lindegarde, Kent B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Ann Anh Dao Nguyen, West Chester B.S.Pharm.Sci.
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May 14, 2010 meeting, Board of Trustees

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Magna Cum Laude

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B.S. (University of Texas at Austin)
Magna Cum Laude

Melissa Marie Zemanek, Highland Heights
B.S.Pharm.Sci.

Bachelor of Science in Pharmaceutical Sciences

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Joseph Howard Baker, Cincinnati

Savelly Belkin, Moscow, Russia
Jeff A. Boakye, Kumasi, Ghana

Nathaniel Bimpeh Boateng, Kumasi, Ghana

Laura Ashley Bohovic, North Royalton
Summa Cum Laude with Honors in Pharmaceutical Sciences

James Kyle Boroff, Greenville
Karenpreet K. Brar, Dublin
Ashley S. Brower, Pepper Pike
Magna Cum Laude

Ashley Fawn Burdette, Mount Sterling
Cum Laude

Ryan James Caddell, Odessa, TX
Magna Cum Laude

Alyssa Y Chen, Centerville
Magna Cum Laude with Honors and Distinction in Pharmaceutical Sciences

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*with Honors and Distinction in
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Cum Laude
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*with Honors in Pharmaceutical
Sciences*
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Summa Cum Laude
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- Lindsey Ann Munsch,
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Columbus
- Yujin Park, Seoul, Korea
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- Kevin Michael Popa, Akron
- Sara Elizabeth Reardon,
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Summa Cum Laude
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Magna Cum Laude
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Cum Laude
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- Matthew Alan Rubertus,
Centerville
- Nicholas Michael Sack,
Chagrin Falls
- Talon Lee Schroyer,
Marysville
- Emily Nicole Scott, Rocky
River
- Mary Masnoti Sedarous, Egypt
- Laura Beth Seelaus,
Cincinnati
- Victoria Marie Sepsi, Parma
- Chirag Vinay Shukla, Hilliard
- Joseph Cooper Snowden,
Groveport
Summa Cum Laude
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- Clayton Curtis Stamper,
Chillicothe
Cum Laude
- Nicole Rochelle Sugaski,
Vermilion
- Catherine Marie Textoris,
Akron
- Ankur Harivadan Thakkar,
Strongsville
- Anuj Thirwani, Columbus
Cum Laude
- Brittany A. Thompson,
Bellbrook
Magna Cum Laude
- Blake D. Toney, Lexington
Cum Laude
- Samantha Lynn Tucci, Hilliard
- Amy Nettie Ullman, Rittman
Cum Laude
- Jennifer Allison Utz, Columbus
- Andrea Nicole Van Deusen,
Hudson
- Andrew G. Vang, Columbus
Cum Laude
- Cory Michael Vela, Grayslake,
IL
Cum Laude
*with Honors and Distinction in
Pharmaceutical Sciences*
- Emily Christine Watkins, North
Royalton
- Jordan Danielle Wozniak,
Hudson
*with Honors in Pharmaceutical
Sciences*
- Eric Wu, Worthington
- Chuan Xu, Tianjin, China
- Chuan Yu, Beijing, China

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

- Jessica Lynn Andres,
Columbus
- Jo Lynn Baker, Hicksville
- Kathryn R. Blake, Newark
- Kimberly Jo Bonta, Columbus
Magna Cum Laude
*with Research Distinction in
Social Work*
- Kyla Elizabeth Booher, Troy
- Audrey R. Bradshaw, Grove
City
Magna Cum Laude
- Jessica A. Cash, Columbus
- Malorie N. Caugherty, Lucas
- Jasmine Yvonne Clark, Akron
- Emily F. Clouse, Celina
Cum Laude
- Jerrica E. Cobbs, Columbus
- Austin Ian Corpron, Lancaster
- Amy C. Crum, Columbus
- Megan E. Czako, Westerville
- Linda E. Deem, Lithopolis
Magna Cum Laude
- Colleen Rose Dempsey,
Dayton
Cum Laude
- Serena Destiny Dempsey,
Summit Station
- Lauren E. Dick, Waynesville
Cum Laude
- Porchia C. Eaton, Cleveland
- Robert John Edwards,
Pickerington
Summa Cum Laude
- Lynette Gay Fisher, Mount
Gilead
Cum Laude
- Katherine Nicole Fricker,
Hilliard
- Salina Jane Gaier, Columbus
Cum Laude
- Jenna J. Gettings, New Albany

May 14, 2010 meeting, Board of Trustees

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Marah Nichole Kleinhans, Sidney	Danielle Marie Stucke, North Star <i>Cum Laude</i>	Corrine Michelle Camero, Columbus B.A. (Wayne State University)
Thomas Lee Knox, Columbus	Aleyse S. Swilling, Toledo	Christina Elizabeth Canis, Columbus B.S. (Virginia Polytechnic Institute and State University)
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Brian James Kubala, Gahanna	Esther Haile Tesfamichael, Columbus	Emily A. Caruana, Columbus B.S. (Canisius College)
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LeAsha Jane �e Lackey, Cincinnati	Leah M. Thompson, Ravenna	
Jessica Anne Lynch, Columbus <i>Cum Laude</i>	Megan Elizabeth Thompson, Blacklick <i>Magna Cum Laude</i>	
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Caroline Elise Moore, Burlington, NC		
Erin Jeanine Daley Moore, Westerville		
Alisha Marie Morant, Reynoldsburg		
Roxanne Lorae Nisly, Hutchinson, KS <i>Magna Cum Laude</i>		
Jonna Christine Norris, Columbus		
Jessica Christine O'Callaghan, Gahanna <i>Cum Laude</i>		
Mary Elizabeth Ogier, Cincinnati		
Christine R-Nee Oglesby, Cleveland		
Ashley Nicole Parker, Circleville <i>Cum Laude</i>		
Rebecca Maxine Pasch, Yellow Springs <i>Cum Laude</i>		
Alicia Maria Pichardo, Centerburg		

College of Veterinary Medicine

Dean: Lonnie J. King

Doctor of Veterinary Medicine

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B.S. (West Virginia University)

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Columbus
B.S., M.S. (Murray State
University)

Kimberly Ann Ankrom,
Columbus
B.S. Chem. Eng.

May 14, 2010 meeting, Board of Trustees

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Tiffany A. Cole, Sylvania Josuha Eric Collins, Wadsworth B.A.Honors (Hiram College)	Ioannis Z. Giatis, Bedford	Clare Elizabeth Hoover, Columbus B.A. (Washington And Lee University)
Catherine Cameron Cortright, Columbus B.A. (Ohio Wesleyan University) <i>Magna Cum Laude</i>	Matthew Dennis Glass, Cardington B.S.Agr., M.S.	Savannah Summer Hoying, Dayton
Laura Mara Courtney, Beach City B.S. (Kent State University)	Brian Allen Gorby, Berlin Center	Tanya Marie Hutchins, Columbus B.S.
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Laura Elizabeth Davis, Dayton B.S.Agr. <i>Magna Cum Laude</i>	Stephanie Ann Grenert, Wooster	Emily Ann Jackson, Aurora B.S.Biology (Bowling Green State University)
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Darius Terrel Durr, Columbus B.S.	Catherine Sarah Havemann, Columbus B.A. (Smith College)	Nicole Marie Karrasch, Cincinnati
Elaina Ann Edgar, Cortland B.S.	Jeremy Robert Hersh, Hilliard B.S. (Ohio University)	Erika Mariko Keady, Centerburg B.S.Biology, B.S.Agr. (University of Maine)

May 14, 2010 meeting, Board of Trustees

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	Christina Marie Scalco, Columbus B.A. (Miami University Oxford)	Hillary Claire Voris, Columbus <i>Magna Cum Laude</i>

May 14, 2010 meeting, Board of Trustees

Kelly Day Walton, Columbus
B.S. (University of Findlay)

Cynthia Leigh May Wane,
Bethel Park, PA
B.S.Agr.

Kelly Denise Welin, Kettering
B.S.
Magna Cum Laude

Heidi Wendel, Columbus
B.S.Agr., M.P.H.

Trina Lynn Westerman, St.
Anne, IL
B.A. (University of Illinois at
Urbana-Champaign)

James David White,
Columbus
B.S.Agr.

Karen Lynn White, Cincinnati

Brian Lee Williams,
Frazeyburg
B.S.Agr.

Meghan Marie Wintermyer,
Reynoldsburg
B.S.Agr.

Tera Fraley Wireman, Dublin

Craig Alan Zimmerly, Wooster
B.S.Agr., M.S.

May 14, 2010 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FIFTY-SECOND
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 17 and 18, 2010

The Board of Trustees met Thursday, June 17 and Friday, June 18, 2010, at the Ohio Union, Columbus, Ohio, pursuant to adjournment.

** ** *

Minutes of the last meeting were approved.

** ** *

June 18, 2010 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, June 17, 2010, at 9:00 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Linda S. Kass, William G. Jurgensen, Janet B. Reid, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

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Mr. Wexner:

Good morning. I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. Brass, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Linda S. Kass, William G. Jurgensen, and Janet B. Reid.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, June 18, 2010, at 9:02 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Jason W. Marion, and Alexis L. Swain.

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Mr. Wexner:

If you would either mute, silence or turn off your portable communications devices that would be helpful.

As we begin this meeting, I would like to extend a welcome on behalf of the University and the Board, as well as a personal welcome to, Jeff Wadsworth, who joins the Board of the University. Jeff is the Chief Executive Officer and President of Battelle and has been in that job since 2009. I have to note, since he has moved to the community and having him as a Trustee partner in this institution, close to and getting closer all the time to The Ohio State University is really quite significant. I hope you enjoy your work with us on the Board. I know that I will enjoy working with you, Jeff, thank you.

Dr. Wadsworth:

Thank you very much.

I now call on Alex Swain for the Student Recognition Awards, Alex.

STUDENT RECOGNITION AWARDS

Ms. Swain:

Thank you, Mr. Chairman. Members of the Board, today I have the wonderful privilege and opportunity to provide to you two of our University's best students, and if they would come forward; Valerie Vodrey Henderickson and Mr. Jason Marion. While they are coming forward, I would like to quickly remind you of the process for these awards. We have a cycle for all the colleges and each meeting, whichever two colleges come up on that cycle; I solicit a student's name from that dean. That dean has the discretion to solicit from department chairs and then they send those names to me. These are the two students that were selected from their college. I will tell you a little more about them.

Valerie is a fourth year student double majoring in Chinese Language and Literature and International Studies from the College of Humanities and is a graduate of Shady Side Academy in Pittsburgh, Pennsylvania. She is a member of the Honors Collegium and currently has a 3.89 G.P.A.

Valerie has received several prestigious scholarships that have enabled her to spend much of 2009 living and studying at Yunnan University in China. During that time, she took Chinese courses through OSU's Chinese Flagship Program, one of only three in the country. She was also a founding member of the first Toastmasters Club in Yunnan Province.

Due to her lifelong interest in law and social justice, Valerie volunteers as an advocate for survivors of sexual violence with the Sexual Assault Network of central Ohio and is an active member of Women and Allies Rising in Resistance, which organizes the Take Back the Night event held each spring. She has also worked with Ohio State Calling and is a research assistant in the Department of East Asian Languages and Literatures.

Jason Marion is a Ph.D. candidate in Public Health at The Ohio State University College of Public Health. He is a graduate of Amelia High School and Hocking College. He is also a two-time graduate of Morehead State University, where he received a B.S. in Environmental Science and a M.S. in Biology.

Jason has developed and conducted an ambitious dissertation project titled, "Protecting Public Health at Ohio Inland Beaches: Development of Recreational Water Quality Indicators Predictive of Microbial Exposure." While focusing on his dissertation, Jason has assisted faculty in identifying and pursuing a number of research opportunities related to water quality and public health. While at OSU he has co-authored three external grant proposals securing over \$600,000 in funding for such projects, while maintaining a 3.89 G.P.A.

Jason also serves on the Advisory Committee for Efficiency and Effectiveness for the University System of Ohio and recently completed his term as the Graduate/Professional Student Trustee. He has served as President of the Council of Graduate Students and has been recognized for his leadership with the Spirit of Ohio State and Outstanding Graduate Student Awards through Ohio Union Leadership Awards. He also continues to serve as a conservation worker with the Ohio Department of Natural Resources, where last year he received the state parks employee of the quarter award for his service and the Director's Achievement Award for his efforts at the Shawnee State Forest wildfire.

He is joined today by his mentor, Dr. Lee.

Give them a round of applause.

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Ms. Henderickson:

I am glad I don't have to follow you, Jason. My brief life has thus far been one of inordinate privilege. My gracious family has let me grow up, taking for granted an ample supply of good books, live woods, easy access to the arts and unconditional love, which I am fortunate for. They have provided me with the best high school education anyone could wish for, and they continue to allow me to pursue a liberal arts education here. I am thankful for that.

The Humanities College at Ohio State has afforded me further privilege. I have supportive advisors; I have wonderful faculty; I have deans who take an interest in what I do which I am very happy about. My experience at Ohio State is not what I feared coming out of high school - I am not just one number among 53,000 other students. I have people who know my face, who I see every day and I am so fortunate for that. I have been lucky enough to be able to pursue a liberal arts curriculum here under some of the best minds in the world. I saw Dr. Phelan in the audience, I was in a book club with him, did not even know how cool he was. I was just like-what a nice professor. It has been a great experience.

I have done my fair share of rabble rousing. I am proud to work with organizations that helped us create, last year, the sexual violence assistance fund, a vital part of democracy, and I do not plan to stop rabble rousing, but you know it is change for the good. The fact that I get to participate in higher education at all is privilege enough and that I get to do it at Ohio State affords me a glut of opportunities. I have all the choices in the world here, and you know it is hard to think about the future. I am 20, figuring out what I want to do with myself is difficult, but to paraphrase Thomas Jefferson, I have the inconveniences of too much liberty. Having lived with people who have not enough, I am so grateful to be able to have that here. Thank you.

Mr. Marion:

Thank you, Valerie, thank you, Mr. Chairman, members of the Board, Mr. President and all the other distinguished guests. As I reflected on what I would say to this group today, because I know so many of you, there were two major themes that dominate my thought process. One, which may be surprising, guilt, then two, thanks. With regards to the first, by receiving this award today I feel like I am receiving something that is not mine to receive and I say this because I am merely the product of the people and environment that have surrounded me. For them I will humbly accept this honor. This leads me to my second major theme, which is thanks. As we sit here in the ballroom named after such a wonderful individual, not just as an athlete but as a person, Mr. Archie Griffin, and I think of this whole space, because these walls come down, it is 18,000 square feet in this place, you know, if you fill the space with the people that have impacted my life, my family, my church, the folks that I have had the chance to meet and work with in Southeast Ohio, Hocking College, the many professors and faculty at Morehead State, many of which were products of this fine institution including the President Wayne Andrews whose leadership is largely shaped by our very own President, Dr. E. Gordon Gee. For that I will accept the honor, for all of those folks.

There are so many people at this University I would like to thank. I think of the custodians who you can vent to at two in the morning, three in the morning, and are willing to listen and they are there for you, they are there in support of this research enterprise, the teaching mission - they are there for us. I think of all the people in Student Life, the people building the Ohio Union and how they are not just people that I work with, but they are also co-workers and friends and supporters. I think of the faculty members that go beyond their teaching disciplines. I think of folks like Dr. Tim Gerber, who is here with us today and his encouragement toward my direction

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on completing my dissertation. There are just so any faculty members I could thank, but I definitely would like to thank the folks in my very own college.

The folks in the College of Public Health have a noble mission, and they want to prevent disease so that people can have better lives. My dean, who I have had communication with on my research and over the phone the past few weeks is in Cape Cod at the moment, my advisor, Dr. Tim Buckley, who we stole from Hopkins, and Dr. Jiyoung Lee, who has been a mentor, a co-author of all these grants with me and a good friend who we stole from the university up north of us. All of us work together and I am so appreciative of everything that we do in the College of Public Health and the other six colleges I had the opportunity to take coursework in - that is something that is unique at Ohio State.

I would like to thank the Board. You all were a big part of shaping me and who I am. Dr. Cloyd, with the research and development mission that I have in my personal life now is largely shaped by being around you. It is something I could never replace, this experience; I got so much from all of you. The Board office, I never had a chance to formally recognize you at the last meeting, and I was reflecting upon that. We have the best Board office in the country, you guys made my life so much easier just being there. This University gave me a new life in so many ways and I would remiss not to say that.

There are two more groups I would like to thank. One, the Public Health Preparedness for Infectious Diseases program, you never want to forget the people that help pay for you to get your education. It is a great group. Lastly, the students, being around folks like Valerie and other fellow students, they are the ones that give me energy, the ones that give me the will to keep going. It is a contagious energy that particularly our undergrads and our new freshmen and sophomores at the University make it so, and that is where Gordon gets his energy from. Lastly, I just want to say one thing and I appreciate all the honor and accolades I have received while I have been here, but I know one thing, I sure appreciate this. I can do better with my life and we can do better as a University and we have certainly got to, the world calls for us to do so, with that said, I accept this honor and thank you all for your time and listening to me and for providing this recognition.

Mr. Wexner:

Dr. Randy Smith.

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DISTINGUISHED UNIVERSITY PROFESSORS PRESENTATION

Dr. Smith:

Thank you, Mr. Chairman. Because Provost Alutto is in China, I have the honor of recommending two world-class scientists for your conferment of the title *Distinguished University Professor*, the highest honor that the University bestows on faculty members.

So selective, to date, this title has been conferred on only 41 other faculty members. A rigorous, competitive process, colleges nominate faculty and members of the President's and Provost's Advisory Committee review nominations and make recommendations.

Distinguished University Professors are exemplars of research, teaching, and service and automatically become members of the President's and Provost's Advisory Committee. In addition, the Provost provides a \$30,000, one-time cash

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award to each of our Distinguished University Professors to be used for their research.

Would Ellen Mosley-Thompson, professor in the Department of Geography and director of the Byrd Polar Research Center, please come forward?

Professor Mosley-Thompson is an internationally respected glaciologist, and I am proud to say a colleague of mine in the Department of Geography.

Among her many awards and honors, she is an elected member of the National Academy of Sciences and, in the past four years, she has won four university-wide awards: the Distinguished Scholar Award, the University Distinguished Lecturer Award, the Faculty Award for Distinguished University Service, and the Alumni Medalist Award, which she shared with her husband and research partner, Lonnie Thompson.

For more than 30 years she has worked in Antarctica and Greenland and was the first woman in the world to lead an Antarctic remote camp drilling project. Her breakthroughs in the analyses of ice core data have fundamentally altered understandings of human impact on climate.

External evaluators mentioned the transformational nature of her research and, as one reviewer wrote, "she has helped shape the direction of earth system science."

She also plays an important role in educating kindergarten through high school students, alumni, and community groups about climate and climate change.

She received her bachelor's degree in physics from Marshall University and her master's degree and doctorate in geography in the area of climatology and atmospheric science from Ohio State and began her career here in 1973.

We are proud to recommend Professor Ellen Mosley-Thompson for the Board's conferment of the title *Distinguished University Professor*.

Dr. Mosley-Thompson:

Thank you very much. I just wanted to say that this is a tremendous honor. I am pleased to accept it. It's quite a thrill. I have been at Ohio State for many, many years and of course there are many people to thank, but because I have been here so long, I have actually had four very supportive deans, and I would like to acknowledge my current dean, Giff Weary, and I have had three department chairs, and I would like to acknowledge Morton O'Kelly who is the current chair of our department.

You know that people rarely succeed in a vacuum and they rarely succeed by their own devices so over my entire career here I have also found so many supportive people what Valerie, I think has said, and I shared all the experiences that Valerie had during my masters and Ph.D. program here. You may or may not know that Lonnie Thompson and I have spent over three and a half decades here at Ohio State, building a research team consisting of scientists and engineers that have diverse backgrounds, but the backgrounds are complimentary and it is really this team. I would not be standing here if it were not for the entire ice-core paleoclimate research group that goes around the world with Lonnie and me. From the coldest places on the planet, Antarctica and Greenland, to the world's highest mountains and I will come back to that in just a second.

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One other thing that you might find interesting, we have 7,000 meters of ice cores stored over in our freezers at west campus that represent cores from the world's highest mountains, but you may have heard that the ice fields on Kilimanjaro are disappearing and in fact we have lost eighty-six percent of the ice on Kilimanjaro just in the last century. What makes that more astounding is that the largest ice field on the Kilimanjaro, called the northern ice field has been in existence for 11,700 years, so how do we know that? We know that from the ice cores that our team drilled there in 2000 and yet they are disappearing.

So things on our planet are changing, we have in our 7,000 meters of cores the archive of the Earth's history. So just in closing, I would like to say this has been a wonderful 30+ year journey here at Ohio State, but the journey is not over, the journey is a journey and as we speak, Lonnie and about half of our research team are on Puncak Jaya, which is the highest mountain in New Guinea, and they are recovering ice cores from the last two remaining ice fields just above the Freeport Macmoran copper and gold mine.

Finally, in closing, I want to thank my daughter, who is here with us. She has been very patient and supportive of a mother who has traipsed from Antarctica to Greenland, who has missed Christmases and many special events, and I know that she understands. As parents we always want to be role models, so I hope I have been a good role model for her and for my students. I am just thrilled to be a part of OSU. Go Bucks.

Dr. Smith:

Would Prabir K. Dutta, The Robert K. Fox Professor in Chemistry, please come forward?

Professor Dutta is the former chair of the department of Chemistry and an internationally known scholar who also has had great success with interdisciplinary projects. Let me mention just a few examples:

He collaborates with life scientists to develop new ways of detecting viral particles and understanding how toxic micro-particles induce biological responses. He collaborates with engineers to develop sensors which can monitor events inside an operating automobile engine, conditions of temperature, pressure and oxidation that destroy most sensors, which will have an impact on safety and efficiency. His fundamental studies of crystal growth will lead to new computer chips and technologies and new catalysts for water oxidation.

He is a recipient of Ohio State's Distinguished Scholar Award and is an exemplary teacher who has "been the driving force behind a National Science Foundation grant called REEL, Research Experiences to Enhance Learning. Such research opportunities give students a better understanding of subject matter... and improved rates of retention." Professor Dutta has helped institute this program throughout Ohio.

He received his bachelor's degree from Calcutta University; one master's degree from the Indian Institute of Technology, and a second master's degree and doctorate from Princeton University. He conducted research with the Exxon Research and Engineering Company for four years before he joined our faculty in 1983.

We are proud to recommend that the Board of Trustees confers the title of *Distinguished University Professor* on Professor Dutta.

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Dr. Dutta:

Provost Smith, thank you very much. You know all of these accolades that you spelled out, obviously it is not something that I did. I am really proud of the 90 plus graduate students and post doctorates that have gone through my labs. These are the people that actually did all the work and get all the credit. They are all out there in the world contributing their part to society.

Ohio State has been really great to our family. My wife Lakshmi received two of her graduate degrees from Ohio State and has been a staff member for a long time. My daughter was actually an undergraduate at Ohio State and my son took his first college courses at Ohio State before going east to Harvard.

I really belong to an extraordinary department. I want to tell you a little bit about the department and where we are heading. The Chemistry department at Ohio State was actually one of the ten original departments that were founded in 1870 when this University was conceived. Over the years as I look at the history of the department it has actually evolved and readjusted itself to meet the demands of students. The statistics are staggering. Last year we taught 18,000 students in the department of Chemistry. Some of these students were exposed to the cutting edge technology as the REEL program that Randy mentioned that I run for the state of Ohio, while these students were using equipment in the lab that Ph.D. students sometimes do not have access to. So it has been a tremendous transformation experience for these students. I could tell you that about 15,000 students in the state of Ohio have actually experienced the REEL program and it is a really exciting program to look at.

Another statistic that is staggering is two percent of the Ph.D.'s in the United States in the last century were Ohio State graduates. You know sometimes I figure if in some way we could calculate the impact that these people have had on the economy in the country the numbers would be staggering. Do you agree with me? However, as Ellen pointed out, the country and the world faces serious problems - energy, environment, health. I think the Chemistry department is restructuring itself to meet these, most recently under the leadership of our Chair Professor Malcolm Chisholm and our Dean Matt Platz. Chemistry and Biochemistry, across campus, have decided to merge into one department so that we can better address some of the health related issues that are facing us. Even probably more exciting and something that I think will have an impact for the next few decades, and this is something that I really give credit to President Gee and Provost Joe Alutto, is the creation of a new building on the northern part of campus that will actually house chemists and biochemists and chemical engineers. I think this is going to be revolutionary. Let me tell you why. First when you can see that this building, you know Chemistry was going to have a part in Chemical Engineering, but as we talked of the design of this building, we figured that there was sufficient interactions and research interests and that we really needed to integrate these two departments into the building, and that is our latest plan. We will focus on those interests. I do not know if any other building on campus is actually doing this, where researchers from various different disciplines are actually sharing the same facilities, and I think this is going to have a tremendous impact.

I would also like to point out that for the first 60 years or so of this University, Chemistry and Chemical Engineering were actually one discipline. So it is coming full circle, and I think we will be prepared to address some of these issues of energy, environment and medicine in ways that we have not been able to because of this new concept that we have of integrating people this way.

Finally, in conclusion I would like to thank the members of the committee for choosing me. I would like to thank you, Mr. Wexner, President Gee, and members of the Board of Trustees for conferring me this honor and I hope to work with President

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Gee and Joe Alutto to fulfill the mission of making this the greatest University in the land. Thank you very much.

Mr. Wexner:

Thank you very much. Clearly the University does recognize its outstanding students and outstanding faculty. There is not a time when we visit campus or think about it that we are not reminded of the why we are here and the people, both students and faculty who make this such a great institution. We are also reminded that we have the leadership of a great President, so with that let me call on President Gee for another inspiring report.

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PRESIDENT'S REPORT

President Gee:

Thank you very much. It will not be inspiring; it will be short which is inspirational in and of itself. Let me just say first of all to the students, to Jason and to Valerie, just remarkable young people. Jason, we have been honored to have you at this University, not only on our Board but at this University and I will say that. Valerie, who has left, she is already off to China or wherever, exploring what she is doing. To my two faculty colleagues, both of whom I know and both of whom I respect, but most importantly both of whom this University honors because they have honored this University. I just want to acknowledge that this is one of those bilateral moments which we really truly reflect on, and I am grateful for that. Randy, thank you for being here. Dr. Alutto is in China paving the way for my trip as we speak.

Dr. Wadsworth, welcome. I must say that it is such a privilege to have Jeff joining our Board. I tell the story that when I was here the first time we did not know how to spell Battelle. It was a wonderful neighborhood secret and far flung, and we had no idea what they were doing and I dare say that many of the folks at Battelle did not know how to spell Ohio State. Now we have this wonderful marriage consummated by you joining our Board, so we are delighted about that. I wanted to recognize Archie Griffin as our new Senior Vice President. Archie, welcome, and we are glad to have you here. I would note that an anonymous gift named this ballroom in Archie's honor. Quite a tribute to Archie who is of course an iconic citizen of this institution, but Archie earns that right every day. He is a fierce competitor for Ohio State and we appreciate that. I love to tell two stories. I introduce Archie as the two time winner of the Heisman Trophy, and Archie introduces me as the two time winner of the Ohio State Presidency. Archie, you know someone gave an anonymous gift to Brown to name a trailer park in my honor, so you can see the difference.

Now I am going to have to stop telling Nebraska jokes. They are now part of our team here. I was with a group the other day telling the story that when I was the president of the University of Colorado in 1989, Colorado and Nebraska were playing a great football game. Let me think, Colorado was ranked number two, and Nebraska was ranked number one and they were really playing for all the marbles at that time. I was speaking to a group of folks in Colorado Springs and it was gathered alumni and I got up and joked about the fact that I discovered what the "N" on the Nebraska helmet stood for, which of course was knowledge, and I had a couple of other comments, and I discovered some things about Nebraskans. One is the fact that because it was unfortunate, we put it in every newspaper in that part of the world. I discovered two things about Nebraskans, and one is they love their football team and two, they have no sense of humor. We are there.

Let me just do this, I am going to be very, very short today if I can, because this is a big day. This is a huge day - recognizing our faculty, recognizing our students,

recognizing the hard work of this Board. I want to say this to those of you outside of the circle here. We come to this day, which is a very special day, we are going to have a groundbreaking on one of the most significant projects ever undertaken by any university in this country. It is not simply about a hospital, it is not simply about medicine, it is about life sciences and it is about One University and I am grateful for that. We are going to talk today about our Ohio State framework. I love by the way, Ricardo Dumont's vision of it, when he talks about one Ohio State, one Mission, one Vision, I think it is a remarkable statement in one way about what we are. What we also do is we celebrate the fact that this Board, and we have just had two days of meetings, have done remarkable things. We would not be here without all of you, and I want those folks out there to understand this. This is not someone who works for you, this is someone who admires you, and I want to acknowledge, I want to say that. Both because of the privilege I have of working with you but also for the hard work that you do.

We also have other people who have engaged in hard work. I want to recognize Tim Gerber. Tim, where are you? Tim is the ongoing chair of our Faculty Council. Tim by the way is just one of the great University citizens. No other way to describe him other than the fact that if there was a picture of a University citizen that was in the dictionary, Tim Gerber would be that picture. He is there at all occasions, a fabulous faculty member in his calling, music, but also a fabulous citizen of this University. Tim chaired the committee that designed the movement from quarters to semesters and as I have said to this Board on several occasions, in the end, although we are celebrating buildings today, we are celebrating achievements, the real achievement in this institution will be the reconsolidations of our College of Arts and Sciences. Dr. Joseph Steinmetz is here, that will set the intellectual tone for this University for a century. Moving from quarters to semesters will allow us to rethink and reinvent this University like no other project you have ever undertaken. Tim, we congratulate you. Would you please stand and let us give you a round of applause?

Jim Rathman, who is not able to be with us, who is the chair of Steering, will become the vice chair and we are grateful for Jim's service to the institution. We have been blessed by the way, ladies and gentlemen, I say this inside the circle - we have been blessed with extraordinary faculty leadership. We have a great faculty; sometimes they are so busy that they do not take the time to be good citizens of the University as they should. We are blessed to have that citizenship of this institution. I am grateful.

Amy Erlich - Amy where are you? Please stand. As you know we have a world class faculty, we also have a world class staff. This institution would not be able to run and run as well as it does without the quality of the staff. Amy has been an excellent partner as chair of the University Staff Advisory Council. We have accomplished great things together. We have a goal to do even better things, so Amy, congratulations to you. Would you give her a round of applause?

Then I want to recognize the incomparable Martha Garland. Where are you Martha? Martha is like Cincinnatus, we just keep bringing her off the fields into battle. Martha was retired eight days and we called her up and said Martha we have a deal for you. Dr. Javaune Adams-Gaston, Dr. J, who is right here, and if you will raise your hand, I just want everyone to recognize you. Dr. J, shortly after joining us, was doing fabulous things, came down with a raging case of cancer. We wanted to be supportive of her and the best way we could be supportive of her was to find a great partner. Martha has been her partner. Dr. J was courageous in battle there is no doubt about it. Think of this, think of the story and the fact that she had. Her husband had a kidney transplant, while he was having the kidney transplant and in the hospital, she discovered she had cancer, so the two of them battled this together but have done wonderful things. She is back with full health and last Wednesday got a clean bill of health. Demitri, her husband, got a clean bill of health on Saturday - get here, get a big house with a big mortgage - that is what we want. Martha,

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congratulations to you and Dr. J, congratulations to you, give them a round of applause.

This has been a fabulous fast couple of weeks. Last weekend was a powerful reminder of why we do what we do: largest graduating class ever in the history of this University, 8,657 new graduates and there were many moving stories among those graduates, first generation college students, fifth-generation buckeyes and everything in between. I must say that I was particularly proud of this commencement. I think that recognizing Dr. Ayala, who is a remarkable combination of world class scientists and world class humanists, was something that brought great pleasure to me personally. Chris Speilman moved us all. I think no doubt about it, and the valiant life that he carries on with Stefanie's memory. I must say that David Gergen gave one of the truly great commencement speeches. He did not come in talking as a commentator, as a politician, he came in talking common sense, at a time in which common sense is sort of needed. I just hope he knows how much we appreciated him. The ceremony really reaffirmed the University's role as an agent of change.

I had a chance, Jeff, to speak at the Metro Early High School, which is a project between Ohio State and Battelle. By the way, the Gates Foundation is the finest STEM school in the country. It is right here on our campus setting an enormous standard. Those kids, they came with nose rings and hair up in the air and straight suits. They were all over the place. They were selected not because of the fact that they are geeks, although I like that word, but they were selected by lottery and their achievements were quite remarkable. We have set a standard in terms of education that we are now taking to the world, and Battelle is doing that. We want to acknowledge that.

This afternoon, we celebrate another milestone. Today's groundbreaking for ProjectONE is significant not only in the life of the University but also in the economy of this state. We are creating 5,000 plus construction jobs, and we are creating 10,000 permanent jobs which will only grow, but most importantly we are creating a center of excellence that few will be able to match in this country. There is that time together to celebrate.

I will be traveling this summer to visit the people of this state, 11 million Ohioans who love this University - an opportunity to visit with them. I promise though that I am going to all these county fairs, we will be sampling delicacies ranging from fried Oreos to fried something-or-other in Nanjing, China. I promise that I will come back in full flourish. None the less I do look forward to the summer and the time to be able to reconnect with the people of the state and the people of the world.

By the way I want to note as we celebrate our faculty, that Bill Mitsch, who is one of the leading experts on wetlands in the world, will receive the Einstein Prize which is one of the most significant scientific prizes in the world, and we are going to be there when he receives that, so I look forward to that.

My final note is that we have had a remarkable year and I see nothing but great opportunities in front of us. So I am grateful for the year; I am grateful for the opportunity; I am grateful for the leadership that we have; and I am grateful for the fact that we are blessed with remarkable students, remarkable staff, remarkable faculty, and what are now 80,000 living alumni who support us all the way around the world.

Thank you, Mr. Chairman. That is my report.

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Mr. Wexner:

Thank you very much, Gordon. Do you want to say anything about Vice President Biden today?

President Gee:

I told our Chairman - I whispered to him - I said if I were Vice President Biden I would say this is a big X deal today. This is a big deal today folks. We have a big day today and I am grateful that I am part of it, I can assure you.

Mr. Wexner:

I am sorry to ask, but today is a big deal in a lot of ways for the things that we have covered and the individuals we have recognized so far on the agenda and also the next item on our agenda, we are calling the Ohio State framework. I believe this is a report back of about three years of work in master planning for the campus. I will pass it to Jeff Kaplan and our work partner, Ricardo Dumont. Thank you.

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ONE OHIO STATE FRAMEWORK PRESENTATION

Mr. Kaplan:

Thank you, Mr. Chairman. I think we might have some prefatory remarks by Mr. Ratner who was our lead Trustee in this effort, and really our partner on guiding us through what I think is a very, very significant process.

Mr. Ratner:

I am not going to take much time for lead in comments but at the end of this I want to take a chance to thank the entire team and the entire University who really engaged in this process as you will hear from Jeff. This really is a process, and the thing I wanted to both suggest at the very beginning, and which I will repeat at the end, is that as a process it is something that really works, that both invites and demands active engagement of the faculty, active engagement of the administration, active engagement of the Board, and in effect the entire community, all the stakeholders that we reach out to. We are going to have to continue to reach out to because this is not the kind of typical canned master plan. You are not going to see a set of fixed drawings of specifically identified buildings and locations. It is not going to have a bunch of - probably in the 60's it would have been pastel colors - they would be slightly changed today, but basically you are not going to see a bunch of colored blocks telling everybody where things should be, and then would go on a shelf and be ignored for the next 40 years until someone revised it. This is really an active document. It is a framework. You will hear from both Jeff and Ricardo as to what that really means, but as I said it is really a plan that is going to engage us and it is going to continue to engage us and is going to continue to challenge us. I hope what it is, is something that allows us to have a concept, an armature if you will, around which we can grow the University's physical development and with which we can interact as we get the financial plan and the strategic plan of the University worked out over the next 12 to 18 months, begin to then put these back together as a whole and look at a series of issues that are really going to challenge us.

The other comment would be that we were set up beautifully today. Whoever made the selection of Dr. Dutta as Distinguished Professor was wonderful; in the fact that, that was a perfect lead in. That building, which is a result of a tremendous amount of collaboration between two departments was also a building that grew directly out of the kind of work that we have done in this planning effort; the transinstitutional

demand that we have really instituted in the effort; the idea of rethinking the campus, in particular the idea, in effect, doing no harm. Making sure that every building, every location, even every small revision to an existing building, every modification in fact is one that is responsive to an overall transinstitutional need. Understanding who we are, understanding the core mission of the University, and making sure that the master planning work, the design work, the physical campus reflects that.

The last comment is that the other part of this plan that I am thrilled with is that we are really beginning to focus and pay attention, not just to the buildings on campus, but to the spaces between the buildings. As you will see weaved throughout this, there is a tremendous focus on that. Ricardo came up with a wonderful term; he called it the civic infrastructure of the campus. I have always been of the opinion that great campuses, great environments, are not so much the result of the individual buildings. If you think about the campuses, even our own campus by the way, and the most wonderful places in America and around the world, you do not actually necessarily think of individual buildings. While there are certainly wonderful and iconic buildings, you think about the spaces that are formed between them. You think of UVA, you think about Harvard, and you think about the great college campuses at The Ohio State University, you think about the great spaces and this is the plan that talks about those spaces and talks about them again in an integrated way.

With that introduction, I would like to ask Jeff and Ricardo to lead us through it. We do have a resolution for the Board to pass. We are asking you to endorse this framework and three components of that which these gentlemen will get into. I want to remind you all that the framework that we are asking the Board to endorse today is just that. It is a framework and it is a challenge and it is a demand that we really work very hard to maintain and continue the process that we have initiated with this. This really is in effect a commencement rather than a graduation. Ricardo, Jeff, do you want to proceed.

Mr. Kaplan:

Thank you. Very well said Ron, and absolutely right. The example that our Distinguished University Professor of Chemistry really spells out is what we hope to do with this framework plan. Most of you have heard this, so I am going to try to move through this very, very quickly, and then certainly we can leave time for questions. This whole process, as the chairman articulated, has been going on for almost three years. It has been an integrated and interactive process. We have had almost 24 groups meet dozens of times on this, and by way of that, I should thank some of the folks thanked earlier - Professor Gerber, Ms. Erlich, Chris Zacher, our faculty, and Julie Anstine who led it from the staff side. Everyone is very, very familiar with what we are trying to do here and what we have done is put together the leadership items in a set of framework principles and some foundational strategies that Mr. Ratner had alluded to and that is what we are seeking your endorsement of today. As Ron said, this is not a typical master plan. It is not predicted; it is not scripted; it is more if I can use some hyperbole, like the constitution. It is a living and breathing document, but it sets forth some very basic principles that we can go back to as there are questions on physical campus development and hopefully will keep us consistent and allow us to be the best stewards of our campus facility.

It is at this point concentrated on the Columbus campus, but we are continuing to move this to the regional campuses, so you will hear more about that in subsequent meetings. They have all sprung from this One University framework that the President mentioned before of being transinstitutional and making sure that the academic mission drives the physical environment, and that we integrate, as Ron said, the strategic and physical and financial planning, and that we concentrate our activity. We looked at a number of areas, they were not arbitrary, but we divided

them to cover what our consultants Sasaki tells us is the most comprehensive planning process that any University in the country has undertaken. Those are areas you are familiar with because you have been in meetings before; academics and research, the arts, athletics and recreation, the health sciences, residential life, the river, transportation and parking, sustainability, energy and infrastructure and the university area neighborhoods. The attempt is to integrate them in one comprehensive vision. We do that by looking at four buckets of principles. The first being campus life, these are in no priority order, but our attempt is to be a 24/7 campus where learning goes on not only in classrooms and not only from professors in articulated courses but whether you are in recreational facilities, walking across the campus or in neighborhoods. This goes hand in hand with our principle of concentrating activity. We want resident life that surrounds the core. You will hear from Ricardo that our existing districts already have successful living and learning communities, and we are suggesting capacity there for additional residence halls. You will also see that we want to enhance our off-campus neighborhoods. This is really important for us in terms of our students, in terms of a goal of having our faculty and staff, as many as possible, live closer to campus, which helps us in many, many ways. It is part of a strategy, frankly, for retaining and attracting the best faculty and staff.

In terms of space, a critical component here which again seems simple but is vital. This building of no new net academic space is something that we are asking you to endorse and is something that, as a Chronicle reporter told me on Tuesday when he called, is absolutely unique and somewhat daring because it seems to run counter to a principle of continuing to grow and flourish. But we did, and again as you know, and many folks who attended our sessions know, we did a very thorough analysis of all of our campus buildings and facilities. We have assessed them in terms of their quality, in terms of their cost to rehabilitate them or keep them functioning, and their locations. We believe unless we decide to increase enrollment substantially, that if we maintain our current buildings appropriately, and we demolish and rebuild those when their useful lives are over, we should not need any net new academic space. If we are successful in doing that, that will save your dollars and the states dollars and our donors dollars, and we will be allowed to use them and enable us to use them for growth, more specifically in academic areas and in other ways that will be vital to this University.

As I told the Chronicle reporter, this is not about no growth, and it is not about no academic growth, what it says is if we use our facilities in the way our professor described them, and if Chemistry and Biology can share a classroom when it is used on Tuesdays for Chemistry but not on Wednesdays, that will make a significant difference. That may sound very simple to some of the folks who do not work at universities, but those who do, know that universities generally are very parochial and if a particular department "owns" a classroom or facility, even if it is going unused now a days, and I am not just talking about Ohio State, I am talking about anywhere, it is protected parochially and wasted. So we are asking you to endorse a principle that will allow us to change those habits and to link our space allocations to utilization.

Ron talked a little bit about the civic infrastructure as the Sasaki put it, and basically this is going to suggest that we do a better job maintaining our buildings, that we pay more attention to deferred maintenance. We have developed some superb tools that again you have heard about and the audience has heard about in other meetings. We can talk about them later, but they will tell us specifically the conditions that our buildings are in, which ones are first priorities for rehabilitation, either because of their use or because of their condition in which we find them, and it will suggest that we work on our signage and way finding as well as deferred maintenance and our parking and transportation which all of you know to be a major issue at a place like Ohio State. We have some foundational strategies that we hope will enable us to change the mind set of parking and transportation at Ohio State.

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We also have some practice principles and this is what I alluded to earlier in terms of our planning tools. We developed seven planning tools to document and are very easily accessible to all of the data that we need to make decisions on our physical facilities - to allow us to make more agile and efficient decisions but to have data so that there is not a question about what research space is being used to what capacity, or what condition a particular facility is in. We can pull up all 456 buildings on the campus almost instantaneously and look at anything from the conditions of their roofs, to the safety conditions, to how the research facilities are used. This will be very, very important again to use our money in the most appropriate fashion and to steward our resources. We have also addressed under this category our sustainability, and there are two studies ongoing that you are familiar with that are in parallel for the framework that really address in detail our options for reducing energy and using alternative sources and look at our broad sustainability goals related to the physical campus and how we operate this campus. Those are the framework principles that we would ask you to endorse. Again you are welcome to ask questions as we move forward on the foundational strategies and the first ideas that we are laying out for consideration so we can move this forward, and I will ask Ricardo to comment on those.

Mr. Dumont:

I am going to try to sit still and not wave my arms around in this forum. Before I go into the specific issues, the foundational strategies that Jeff says, why do we boldly go forth now in this critical very difficult time in our country and in higher education? I think there are three very quick reasons that are lead-ins to this. First the mission, the land grant mission, your mission, our mission to attract the best and brightest and to create a world class education for these great students and professors and support that endeavor. Second it is also our responsibility to deliver the best education for the least amount of dollars. The huge idea of no new net space - academic space is a very contagious idea in the fact that most of the great universities are facing tremendous strains on their systems, but yet, that has continued because they keep on thinking that growth is the only answer. There are better ways to get to where we need to go to be the best. So the idea that we would deliver in the most frugal manner possible, the highest possible education without sacrifice to quality or sacrifice to the President's mission of delivering the whole student endeavor that Dr. J has been championing. And lastly, the professor has now left, said it more clearly than anyone I have heard before and that is that the world's problems are before us in that we need to be the most nimble organization, academically and in our research endeavors to respond to those great problems the world faces. We need to be the innovator. We need to be the solution. That is the prelude that the president set forth in this mission.

So foundational strategies, there are several. I will go quickly through these. The first, concentrate academic activity and regenerate the academic core. That is of course on the heels of creating the best, most powerful adjacency among our academic units. The idea is that many of the great discoveries of the past, and in the future more so, will be between departments not only within the departments. We are trying to create the most compact campus which is also the most efficient campus, the most sustainable campus. So essentially the diagram is saying, where ever possible, we are going to move east of the river to aggregate our facilities in the most efficient dynamic way possible. Again, evidence by the Chemical Engineering building we are about to begin. We also talked about the core as Jeff said the stewardship idea of the core. Again the issue of our space, how we can dare say no new net academic space is because the issue is not the quantity of our space but the quality of our space. So without any major increases in enrollment, we think that we can move forward, really not increasing the net square footage of the academic units in the university, but improve the quality of the teaching facilities and the quality and direction in those facilities. So the idea of stewardship is also a strategy again.

So the sustainable is not a separate overlay as you have seen in other institutions but really an embedded strategy in all the ideas.

Next, invest in the civic infrastructure. So we have become a city. We are 80,000 people in the institution. That is by any means a city in the United States. To run this city efficiently we need a strong idea and systems about our infrastructure that involves reconnecting our streets and more clear handsome ways. The idea of a transit system that actually moves the 32,000 cars that park at this University every single day, 48,000 cars move through the University every day, so a better more efficient system for handling to free up tremendous real estate resources along the river.

We are about to go through major endeavors for our utilities underground, so where we make transitions underground - the goal is to put the services back in a way that is about the future, not just recovering those streets. The idea that streets, transit, parking, utilities and way finding, all are about the system, the fact that we are a city, and we need to start acting like a city, cohesive and efficient.

Third principle here, we call this transform the river and the green reserve. This river, as you can see from the diagram, is literally the geographic center of the campus. It is now housing almost 7,000 cars along its banks. If I were in Mr. Ratner's shoes, as one of the best real estate development companies in the world that would probably not be the way I would be using that real estate. The goal is to transform the river and the tributaries - essentially the next oval to the next 100 years. There are many things to do to clean that up. The idea of moving transportation or cars away from the river to a more efficient system; the idea that the river and storm water handling will be the most sufficient sustainable thing to do for the campus; but the river and achieving the idea that the river really is going to be the central focus of a lot of our activities for the next hundred years and sets up major growth areas for both medical and agricultural sciences and residential life; the river will be the heart and compliment the great stunning space of the oval.

Next strategy is four key connective ideas. Early on the Board asked us to concentrate on the north/south connection to the river, opening space. It would provide, but also of course on the great emblems of streets already run through the University the oval. First connective strategy to the oval and Neil Avenue is the academic main street of the campus. We will co-locate a lot of our academic and teaching facilities along that great avenue of Neil Avenue from the business school in the north, to the medical center in the south, with a great library at the hinge and high point of that street. That will become our key classroom focus area and basically the main street of the campus. That will also coincide with continuing to improve the oval as the heart of the campus historic. The second great connection will be High Street, and High Street we are calling the cultural corridor. That is where we co-locate a lot of our arts facilities now scattered through the campus, eventually over time to collate all of our arts facilities around the sort of core area of 15th and High. That will tie into three major, we call pulses, one at the gateway center, one at 15th and High, and eventually a new gateway at Lane and High as well. That will then be our front door connection to our great partner, to our sounds, is the city of Columbus, so that will connect downtown arts facilities with our own arts facilities and High Street.

Now two new ones are east/west in character. It is Lane Avenue on the north. Lane Avenue idea is to reutilize the parcel - St. John's parcel as our science and technology gateway into the campus when you cross the river. That will connect the farm research areas to the west to this notion of a new academic and science and technology area as the gateway parcel at St. Johns.

Lastly, the fourth major avenue, or connective strategy would be the east/west strategy along the extension of what is now Kinnear Road. So we show here the

idea that Kinnear, we can stem from the west, which is now the home of SciTech, expand our research capabilities in the west and tie them directly with a connective strategy over to Neil Avenue. That will then connect all our intense research at the Medical Center and the medical district here, we will continue medical facilities out along Kenny and Kinnear and connect that to research corridor to the west of SciTech. So the idea that we connect east/west strategies and north/south strategies both for our city partners and Battelle partners as well as to our western lands.

This one is a critical issue - enhance residential life, neighborhoods and recreation - again, under Dr. J's leadership, the goal here and in the president's idea of bringing more 24/7 life to the campus. So the idea of freshmen and sophomores being accommodated entirely on the campus property - one of the first great goals. To do that we would need to be building close to 6,000 beds on or near campus. That will be a tremendous endeavor, one of the largest in the United States history for residential life. To do that, and that is on the back of creating a better more well-rounded student. Academic achievements increase the more we can convince them of the academic interchange between civic life as well as their academic life on the campus. So we purposed a strategy of reinvestment again. Reinvestment here in the south, as you all know, the south high rise residential area will be increasing in the number of beds for three purposes; one to continue to add vitality to that district as the more popular on the University campus; two, to take advantage of the new student center we are now in today, approximately adding anything right next to the south high-rise district; and three, to also add continued life to the gateway district for its retail successfulness - the idea that we would add new beds and increase the quality of facilities in the south. We will add another major endeavor to the north that could add up to 2,000 beds to the north district, making it equal in size to the south. That will improve facilities there 24/7 and again ideas around housing and academic life more intertwined.

Lastly, we will reinvest in what is now called the towers on the river. Obviously the river location is a key issue. Now whether we keep the towers or not remains to be seen in the future, as we go through that financial analysis. But the key is that river location where the towers are today is a stunning location; stunning for its river location; stunning for its proximity next to RPAC, the recreation fields; stunning for its location and walk ability to the academic core. So we continue to be impressed with that location. The trilogy of the three will be the focus of getting freshmen and sophomore life on campus - now this is in conjunction and partnership with areas immediately along Lane, along High and between the blocks of 10th and 11th on the south. Those are properties which we see partnerships developing for increased interaction with private sector development. So the idea that Dr. J and her team would form an idea of what we want to be building and where, and that private sector would be our partner in that endeavor. That expands even more gently into the neighborhoods to the north, to the east, and to the south. Again, we have worked through the process of over 18 months with all the neighborhoods, 16 neighborhood groups and committees, to understand how we gently increase the quality of the neighborhoods. As the chairman once said last year, the goal is to have the best neighborhoods around the University, not some of the most complicated. The idea is that we would improve residential life for faculty and staff as well as students in those areas. Mr. Ratner has set forth the idea that we should strive to increase faculty and staff proximity to the University by trying to get 5,000 faculty and staff of 25,000 to live closer to the University in those neighborhoods. Again that is the idea of one continuous residential life, not just the undergraduate life. So this would be a huge endeavor and coincident with that would be the ideas that as the river becomes tremendous resources for recreation that supports that residential life and then the recreation within each district areas would also be key to that as well, recreation, the neighborhoods, and on campus residential life.

And lastly - the idea of promoting partnerships. The idea that a great University of this size moves forward only especially in these times with great partnerships, which

create win-win ideas for our private sector partners. So that would be in the areas of residential life that would be hopefully in the areas of research. We have actually noted here Battelle as being really striving to increase the research opportunities between the two institutions. We are showing the ability to handle tremendous growth in the western lands while maintaining the great farm resources in the tributaries - with tremendous research opportunities for private sector partnerships to be had by this University. Again, capitalizing on the asset of proximity to the great research scientists we have here.

Jeff mentioned the tools that have been part of this process and not just these big physical strategies. The tools were really a process to do three things. One, to answer the questions of the chairman last year - what do we have and what is the quality of the resources we have, both physical resources and academic resources? Two, once we understand the quality of those resources and what we have, how do we arrive at prioritizing future projects based on your own initiatives and needs? And three, how do we integrate, as Mr. Ratner said, the idea of capital availability, program needs and scheduling those projects so that we can achieve this endeavor and plan over a series of years? So these tools are part of this process and we will in fact facilitate the achievement of the goals.

Now lastly I just want to say, this process is already undergoing. We have worked with Dr. J for the last 18 months since she has come onboard. We have worked with Dr. Gabbe and the hospital committee and rethinking to some degree when the pause happened at the Medical Center, how do we create that great strategy but weave it into the greater University idea of streets, efficient streets and pushing utilities and open space along the river so great changes have been made there with their plans moving forward. The idea that the Chemistry and Chemical Engineering building, again I could not ask for a better introduction to the idea that by thinking of an integrated strategy we can reduce the amount of square footage of buildings and actually increase the amount of interaction in those buildings. Just as the Distinguished Professor said, if the Chemistry and Chemical Engineering building planned and now undergoing design, we took two buildings, programs and combined them into one, reduced square footage by 60,000 square feet and changed the location to be more conducive to the adjacent science and engineering interactions and more importantly achieved the adjacencies of professors who are going to be separate. So that is the goal of the future.

Now four and five strategies are shown here, moving forward beyond those three that are already underway would be the idea of the enhanced Cannon Drive and river corridor system. That would be the first great endeavor upon which the Medical Center, river high rises and the future science technology gateway at the St. John's parcel would be placed on. So just like the Oval was the place we centered our buildings around, the future, we seize the river and great academic facilities and residential facilities facing on that river corridor, and lastly the civic infrastructure, the improvement of those transit street parking systems and utility systems to deliver and support the academic endeavors of the institution.

So those are the major ideas and strategies marching forward.

Mr. Kaplan:

I am going to ask Ron for some closing comments, but let me just let you know, in anticipation of your questions, that when you get the formal resolution that we are passing out, you will also get a copy of this presentation with notes, and that will be available to the public, and we are also going to give you a copy of the onCampus that our Communications department published on Thursday, because it happens to have what I think is a terrific description of those three projects that actually have occurred in accordance with our framework principles. Again they were not formally adopted by you, but we have been operating under the assumption. It describes how

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those three projects were changed significantly, and we think improved in terms of the ability of our people to operate under some new principles that had not been in existence before, should you be so kind as to adopt these, Mr. Chairman. We plan to have in about three weeks, a very, very detailed document that we are calling the glossy, which will be available to you and to the public, both a multi-paged documentation of the plan with more details and proposals and a searchable DVD so that people will be able to see in great detail just what we hope to accomplish by this plan.

Mr. Ratner:

Well I guess it has been obviously a very long journey and tremendous amount of work has gone into this. While we have really only presented in effect the principles and what Ricardo referred to and what is referred to in this document as the foundational strategies and move forward. This plan also relies on a tremendous amount of background work. If you drill down anywhere on campus, we understand the campus, we know the campus, and we know the areas around it in full detail. There is a tremendous background of work that has been established, which is really going to be the base on which we can grow as we move the plan forward. And again I would end with what I began with. This plan really demands a tremendous engagement. We are going to have to constantly remind ourselves that we have a framework; we have a set of principles; we have to constantly judge every single physical move we make on campus, whether it is a single stop sign, a crosswalk, or a major new building, as to whether it is added or subtracted to these principles and the goals that are in the plan. It all stems from President Gee's vision of One University. We have really begun to understand as we have worked on this plan what that mean; what it means in reality; what it means in physical reality. It will also be absolutely necessary for us to integrate all the thinking we have done, all the work we have done over the last years with the financial plan and the strategic plan. I cannot emphasize that enough, I stated it at the beginning, it is even more obvious as you go through the presentation that without those components, people are going to say to us, well you have this strong framework, these strong principles, how are you going to put them into place, what is it going to cost to do all of this, when is it going to happen. That is really part of the financial plan and strategic plan.

The other comment is some of these issues are ones where you know that in 15 years the change will have happened. It will have happened whether we guide the change, whether we just stand back and watch the change happen, or whether we are in fact taken for a ride by the change. How we get there is somewhat debatable, the exact path, and that as I said is part of this integrated planning process we need. There is no question in my mind that we will significantly reformat what it is actually like on campus. The neighborhoods around campus here are going to change substantially. The connective tissue between the campus and those neighborhoods and the greater Columbus area and the state for that matter is going to change very substantially. It is going to change in ways we have not even been anticipating when you look at how much of our learning would be distance learning, all of those other changes that happen. I think this plan gives us a framework. It gives us an attitude and it gives us a direction, which if we really spend the energy going forward. We will be very well served by the plan and it will in fact really serve the institution that we all have tremendous respect and admiration for. With that I invite any questions from the Board or the audience.

Mr. Jurgensen:

Ron, one thing, and I know that this is on everyone's radar screen, and it is really sort of embedded in the last principle under campus life, and it is tough for a former Nationwider to use this expression, but Ohio State really needs to be a good neighbor. Like a good neighbor....

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Mr. Ratner:

Excuse me; I would like to hear you say that again.

Mr. Jurgensen:

I could not even get it out the first time. So there are things that we are doing that the original impetus was inward looking in the campus, and then as we got further and further into it, we realized that this campus has four natural borders, and there are a lot of things going on in each one of those borders - so a huge effort to the east and totally reinventing a neighborhood - Weiland Park, that is a major community initiative with lots of people involved in it. We have a huge infrastructure issue in a road sense to our south, 315 and Goodale, that interchange if not carefully thought through will choke us off to the south. In some ways, I and my former colleagues at Nationwide are guilty of this, we have a billion dollar investment going on in Grandview that was not informed, nor did it really inform what is happening here, it should have. The city has its own views of what happens in the north end of the area district and Neil Avenue, not informed by this, and neither does this inform that. So it is all happening independently, and I grew up in a campus environment in Omaha, Nebraska, Creighton University, where we went through a similar effort and paid spectacular attention to the campus proper, but inadequate attention, and what ended up happening was, we built a college island, and the city and everything that happened around it basically closed it off because challenged neighborhoods is in some ways a euphemism, but it is a real set of issues in there. I just continue to encourage that we bring those border communities and efforts into this because like you said, this is a 20, 30, 40 year deal, so mayors will come and go across that timeframe, city councils will come and go, civic leaders will come and go, but the plan needs to live on. So the more of that we get others to own what we are doing here, and we are not building redundant facilities with what is being built in other parts of the city by looking out not just in, will be good for all of us. I know I am not raising it as if it has been missed; I am raising it only to emphasize how critical this is going to be.

Mr. Kaplan:

We do not want to take a lot of time to respond, because I think you are right, we appreciate your underscoring it because it has been missed in other plans and Sasaki called that to our attention as did Ron, because he has firsthand experiences as a developer. So we indeed have tried to meet with the city every quarter, we have met with Battelle on at least two occasions and as Ricardo said we met with 16 neighborhood groups. In order to translate that into action and make sure that when we build, we build in conjunction with their plans is something that we cannot forget.

Mr. Jurgensen:

My last point would be, and again I want to just say this to everyone in this room that may not be aware of what you have done, but meeting with groups to tell them what we are doing is not meeting with groups.

Mr. Kaplan:

We have tried to listen as well, point well taken.

President Gee:

I think that your point is critical because in 1990 I inherited the bad business of the University. We were probably the worse neighbor in America. We sucked the oxygen out of our neighborhoods and did not give a damn, and we have paid a huge price for that. At least the experiences that we have learned from, and now I do applaud

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both what you say, it is not us informing people what we are doing and it is actually trying to coordinate. We have got a number of those things going on but we need to be better. I think now that we have our own framework, we need to be aggressive in pursuing that. I just might note as an astric, I am glad that you said that mayors come and go and city council come and go, you did not say that university presidents come and go - I am grateful for that.

Mr. Jurgensen:

They do, they just come back.

Mr. Dumont:

Totally agree with everything, and I think the great challenge for this Board is to make that relationship happen. Like any relationship between two individuals or two great institutions like the city and the University, everyday counts; interaction every day, back and forth listening to achieve that idea.

Mr. Jurgensen:

What is hard about it and Les and I have worked on this a long time, Ohio State now has the framework for a really brilliant master plan, the city of Columbus has none. Eventually that needs to be fixed, or their lack of one will influence in a negative way ours.

Mr. Ratner:

The other time that does happen here, I think we can really set a new example. The work we have done and the work that Ricardo mentioned, these were not normal sessions, this was really a series of meetings in which we really began to try and create sort of a mutual vision of what could happen with groups that are on the ground and groups that care about everything from their neighborhoods to their facilities, whether it was the owner of 75 units of housing east of High. We have a coherent plan and we really reached out in that plan. We talked about connections and the not only physical connections but the people connections if you will. We have detailed ideas of strategies for how to interact with our neighbors to sort of move some of those ideas forward. We can change that relationship. We had a very poor one and I think we have a very good one now, but again, you go across the country, and Ohio State is not alone in having challenged neighborhoods surrounding a great university. It is remarkable to me, as you go across the country, how many great universities have challenged neighborhoods, so there is something in there that we need to understand better. I think we do understand it better, but the work it is going to take to go forward with that, if you think about just the different areas in which we need to exert great energy. Transportation planning at a very large scale, a bold idea that says we are going to move 5,000, twenty percent of our faculty and staff are going to live adjacent to campus, that changes a lot of the fundamental nature about transportation planning in the region as well as just in the city. There are a lot of those ideas, informative ideas, and we can also be a workshop for how this can transpire across America. It needs to. Some of the ideas that are embedded in this plan in concentration of activity are inherently sustainable. Those ideas, if we really can begin to work with the city, with the other stakeholders will also not only create better edges for ourselves, but I think those ideas can be transformed in terms of the city itself as it looks at its planning and thinks about what Columbus can be. I am thrilled by that, and your comment is supportive of a strong initiative and a plan.

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Mr. Wexner:

I would like to do this as a significant issue and just go around the Board table, if anybody has any questions or comments. This will be reoccurring work, regularly at Board meetings, hopefully forever. If there is input, or comments, this is not the beginning of the end; this is the beginning of the beginning, so everything is appreciated.

Mr. Marion:

Thank you, Mr. Chairman, for this opportunity and thank you for presenting this. It really demonstrates also some of the actual commitments that our faculty make to their research and what they are doing. The idea of having roads over rivers right now, is what we got, is so counter to what we teach and what we share with people around the world. That really brings me to a concern, and it really is the transportation planning. So much of this project relies on connections that have to be made and those people connections that occur and in order to really create the walking campus which is really an attribute of the best campuses in America. We have got to get the cars out of the central campus area, and how do you do that without negatively impacting the quality of life of our faculty and staff and creating situations where they are spending an hour of their day getting to their office or their laboratory or even with our patients getting in and out of the hospital. Moving the cars and getting a transportation route that is able to move people quickly highly depends upon getting 315 straightened out. It really depends on getting our state partners, our regional planning commission and our city all coming together to correct that. Our green space corridor that runs right along the Olentangy River depends on getting 315 straightened out, the Kinnear Road interchange so much depends upon that particular main artery through our city. We really need to emphasize to the Ohio Department of Transportation and to our region and to our state leaders how important it is to get that issue resolved. I really believe that it is a key hinge point for this project to be really successful. It has to happen, with the leadership around this table, you all have relationships with some of these folks I hope, and it needs to happen, 315 has to be addressed significantly. That is my one diatribe.

Dr. Wadsworth:

I liked all the principles I heard, and we have been working on this and Battelle is very supportive, so great principles behind what I heard.

Ms. Kass:

I think it is a very purposeful plan and a very practical plan, and I encourage it to continue in that way. I think the neighborhood, not to be repetitive, but the neighborhood east of campus, it is an area to really focus on. It is real important that we are good neighbors and that is encompassed in this plan, so great work.

Mr. Schottenstein:

I appreciate that, Mr. Chairman. I think that this probably represents, and I do not know if I am right about this, but really the first attempt at master planning at this University since the Omstead Brothers designed the original campus one hundred and some years ago. I think what that underscores is how planning matters, because the concept of creating an oval around which key academic buildings, capped off by a library, would represent a great learning environment to this day. As you said, Ricardo, very eloquently, the oval is one of the more iconic places, not because of the buildings but because of just the intangible aesthetic of it all on this campus. From that time until today, everything in between, as many of us have said, meeting after meeting after meeting, for lack of a better word, has been spot zoning and spot

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planning, but rather is a development. This is really planning. It is in some ways perhaps one of the most important things this Board has engaged in, in the five years since I have been on this Board, and perhaps one of the most important things that this Board will do over a period of time. Clearly this is a long process and it is going to take enormous discipline and stick to it by those that follow us. It is a complete embodiment of the notion of One University. You cannot have One University without a plan. I am so encouraged by how it was not a spot plan, if you will, just as one building can be spot zoning, this plan could have been a spot plan, but you have looked out and Jerry's comments underscore the importance of continuing to do that.

The inventory that we took of everything we owned and its condition, I have to believe, and I am hopeful that there are people out there right now updating it weekly, if not daily or else that document will gather dust. Right now it is probably one of the most useful planning tools we could have ever conceived, and I give great credit to Ron and you and everyone that has been involved in this for knowing and doing that. I just want to say the concept and I know I am repeating what has been said, but no net new space is extraordinary and I think that that is a great ah ha, and a great principle that we have to remind ourselves of constantly. The idea of emphasizing civic infrastructure, just again to capture what Ron said at the beginning, that it is what happens between the buildings, along the walkways and the pathways and the signage and the trees and the soft scape that give the campus a romantic and warm feel. I am just very, very supportive and excited about this, and I think it is a great powerful thing for Ohio State.

Mr. Hicks:

Very good presentation. We have seen a series of very good presentations on this now for a long time, so I am always struck every time we see the presentation, how beautifully blue that river is, and I look forward to seeing that beautiful blue river. I wanted to comment on one of the things that Bobby said because I know you sort of glossed over it very quickly, because it is not strategic, but it is more of a management tool. The database that you guys built and the knowledge tool that is available in terms of the mapping is really, really, really important. Since I have been on this Board we have been talking about deferred maintenance and nobody really has a good idea of what and how much deferred maintenance is out there. We kind of pick locations for buildings based on some instinct, but really not on a basic management tool database. I am just very impressed. When I saw it at the presentation, of course I was asking you to sort this for me, sort that for me, because I was really fascinated by the different ways that you could use the data, and it is critical as Bobby said that we keep that up to date, otherwise it will not be useful. Just congratulations on it. The other thing that I think as Ron really pointed out, I like that this is a framework. It is not a static plan, but it is a framework and it is a series of guideposts because this is obviously going to be very long term, so thank you for the presentation.

Mr. O'Dell:

Thank you, Mr. Chairman; I am thrilled with the work and the vision. When I think about this, coupled with the transition to semesters and moving the sophomores on campus, I think it is just a fabulous opportunity to really create a 24-hour living environment and I look forward to the day when the students have living space, no quads, no gang showers, high quality living space, all air conditioned into the future of this University with that great plan.

Mr. Borrer:

I too echo this plan as being very well done and very thoughtful. We are all very excited about this plan and look forward to its implementation, but I look back on the

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perspective of time. When I was at this University in the mid-70's it is very interesting, there were some new buildings, there were some things that have sprouted up, but if you look at the general University, very little has changed. This plan is a transformative plan, and it will take us years and years to accomplish this, but when I come back here 25 years from now, after I am off this Board, hopefully I make it to 80; I expect to see a good portion of this plan, in some form or another, implemented. It is incumbent upon us to make sure we keep this plan alive, keep it fresh and keep it moving down through the Board as the Board changes and evolves over time. Again, I applaud your effort. Thank you.

Ms. Swain:

I want to start with saying thank you. A group that you did not mention that has been very involved is the students, and we thank you for that. Even without me prodding, you said as the processes goes on, we will continue to involve students in the process, and this has not been telling the focus groups and the committees what is going to happen, it has been a two-way street, and we thank you for that. There is a lot of excitement on campus amongst the students and the communities about what is going to happen in the next 25-50 years, but there is also excitement and then something, the slide with the five principles in action is something I think is really important. From ProjectONE, to the infrastructure changes, which I think are exciting, seeing One University, better signage, better way finding on campus, those principles and action I think are really important to the plan.

Dr. Cloyd:

I would just echo thanks, and really outstanding work. I think it is very impressive that we kept all of the work mission-driven and focused, as several have noted, to really coming up with a framework and focus to principles that will guide us in the future instead of just simply moving to a current space development plan. The only other point I would make is, particularly as we think about the west campus, we have had some really good commentary of what we are going to have to do as we think of being partners on the civic front and with neighbors. This is really going to require us to be able to take our partnering and consort ability to an entirely new level from where it is today. I would just simply say that we need to acknowledge that as a challenge. We have before us, and I am really very thankful that over the last year this partnership with Battelle has been built, and we really look forward to even some more help now in that process from Dr. Wadsworth, because we have done well today, but we have to move to a higher plane and that is the only way we will achieve the vision we got, with what we can do, particularly with the west campus area.

Mr. Jurgensen:

One last thing, I think it was a point Bobby made about net new space, is interesting. If you look at the picture, you do not just look at the green and red, you look at the higher altitude view that extends all the way through downtown. No net new space can apply to more things than just academic on a broader community way.

Mr. Kaplan:

Well taken, and even within the campus. I should point out that within the context of this study, what we really focused on first were academic buildings, but the concept and the plan will be to look at all of our other space and then beyond. But we are not there yet, but the principle I think is important, so thank you.

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Dr. Reid:

I appreciate the elegance of this and certainly the intelligence, but also the heart and soul that you put into this in consideration of the people and interactions of human beings. Much of what I would want to say has already been said, the only thing I have is, great finding, and you know that's my worse demise. So make it clear and easy and simple.

Mr. Ratner:

There will be a hitching post right out here.

Mr. Kaplan:

Ron has been beating on us for that and rightfully so. We have a lot of work to do.

Mr. Brass:

Thank you, Mr. Chairman. Job well done. While this plan was being developed over the last couple years, we were paralleling ProjectONE. We intentionally took a stop, if you remember to look at financial feasibility, to look at facility design, to take a look at location of various buildings. Had we not stopped, we would have had buildings on the other side of the river, had we not stopped we may have had some of our research in a different location than what the plan calls for. We worked very closely with Ricardo and Jeff and Ron and we are living proof that the framework works, because we ended up with a much better project, and I think that is going to be tested with the breaking ground this afternoon, so I think framework will have short term implications, long term implications and I love the title of the slide "Knowledge City." I do not think there are very many other academic centers in this country that have developed the database to provide the knowledge to make good decisions on an ongoing basis and what this plan calls for. Thank you.

Mr. Fisher:

Thank you, Mr. Chairman. I think this footprint is a great opportunity for us to reinvent and redefine the land grant mission for this century. Let's talk about sustainability. This has components of food, water, environment, energy, our own carbon footprint. It is all about rural/urban relationships, our own city within a city and in fact what I really like is the great opportunity to utilize all the campus attributes; the oval, the river, the green space, and how we can both learn and enjoy what we have.

Mr. Shumate:

Mr. Chairman, two quick comments. Number one to thank you, as the other Trustees have said, for such an excellent effort, and I do want to also thank you because I know that you have been reaching out to the city and to the community and that the city is well intentioned in this area, and I encourage you to continue to lead the discussions with the city and the support and effort. Also, very pleased to hear you tie this physical plan to the overall value proposition of the University, pleased to hear you say our goal is to continue to deliver the best education for the least amount of dollars. I think that is a very important focus for us in all that we do as a University, so thank you very much, and I say amen to all the comments of my fellow Trustees.

President Gee:

Well, I will be very quick. As you know I am very invested in this plan. I think that in many ways it is something that I tried to get my arms around during my first tenure. I was just not wise enough to quite figure it out. There is a lot of wisdom that has

come out of this discussion over the last several years. I think today that Dr. Dutta said it best, when we talked about the fact that we turned this whole thing on its head, and I am looking at my academic colleagues over here, we have basically said we will never build another building at this institution. We are going to build great programs and we are going to create space in which those programs will be accommodated. A totally different way of thinking about it, which I think really repositions the University in a very powerful way. I think Jerry's point about connecting to all of our communities is actually essential. If we do not do that we will fail. We cannot become an island isolated in our grandeur; we have to really make the difference. In some ways, I think, because we now have a very robust plan, we can really drive our connections. It no longer is one of those things, well what are you doing and what are we doing, and we will talk. We really can drive that. And then, the final thing, we really do need to acknowledge that this was very centered on vision and leadership. Jeff Kaplan has done a remarkable job in terms of shouldering the responsibility for this from the University administration point of view, and I just want to acknowledge that. Ricardo, I joked with Ricardo today, when Ricardo started this, Ricardo is kind of the quintessential east coast New Englander guy, and came in as a consultant, but now he is really one of us. We think of him as one of us, and we want to continue that relationship, this is, as our chairman said, the beginning, we do not drop it, we pick up the pace. Ron, the extraordinary leadership you have provided for this. You know, Mr. Chairman, we have great expertise on this Board, when you think about Alan, today we are celebrating ProjectONE because we had someone who really understood the nature of the academic medical centers and we were able to drive that. We are celebrating what we are doing today in terms of this framework process because of the fact that we had someone, who as Ricardo said, happens to be part of a business that sets the standards for quality in this country doing precisely what we are doing. I think the partnerships that we have; we celebrate today too, so I just wanted to acknowledge that.

Mr. Wexner:

I will take a piggy-back on what Gordon said about Ron, in terms of leading this and doing the work. I think it is a reminder, a teaching moment for the Board. It does help to have somebody on the Board who is an architect and a planner and experienced. I am a civilian in ideas about planning, and Ron is a professional. He has seen things at this scale, looks at this scale, so having a subject matter expert on the Board, guiding a process and working with world class resources helps. And also the internal staffing, whether it is the support of President Gee, Jeff is working it for about three years and everybody working it, the process to date has been, I think, one that we should look to in pattern of committee responsibility, work done by the committee members of the Board working with the committee and contributing as the work stream went through. And as it continues to go through, so it was not a formal readout at a Board meeting, but ideas that were worked inside, outside, with communities and getting as much work done in the most effective manner as possible. It is kind of a sentimental moment for me just thinking about it. As my urban geography professor, Dr. Hunker, I'm sure is smiling down, cannot believe that I am part of this. I can remember him painfully sitting in Hagerty Hall, and Henry Hunker saying, I cannot believe that you would think about this because you are not an architect and you are not a planner, and then sadly he gave me a B+ because he did not think I did the work that I produced. It was plagiarized and having professional help. I feel somewhat redeemed.

To the serious part, I think it is important to take some time about this, not belittling Dr. Gabbe and people in the medical profession, but what an architecture says when doctors make mistakes, they bury them, and when architects and planners make mistakes we live with them for sometimes hundreds of years. The things that come from physical structure, how they integrate with society, whether it is a university society, a state society, are really reflections of thinking, almost always by well-

intended people, and almost always get it wrong. So I think we should not take the bait of being self-congratulatory for having done the world's best work, but be challenged by, that this is a work in process and this is very hard work and we have come a long way fast, but this is really the tough stuff. If I look back a decade, just a decade, not to the whole history of the University, we have probably spent in capital in excess of \$5 billion and will spend, in the next decade in excess of \$5 billion, maybe closer to \$10 billion. So from just a capital point of view, the financial resource that we allocate shows up in structures and roads and utilities and repairs and maintenance, and fixing johns and painting things is a significant responsibility and as always, probably from year one, the resources are meager compared to all the other things that people want to do. The interconnection and the view of our future, our financial present and future, our academic present and future, our development present and future, student life present and future, academic life present and future, the community that we are connecting with present and future, of the neighborhoods of the city, the state and how we think about it, we are making very big strategic decisions and by their nature they have to be iterative because no one predicts the future accurately. We can look around at well intended planners and Trustees that have proved to be what now would appear to be pretty silly parking lots and some really silly inefficient buildings. But they were well intended and they thought they matched the future. So I think where we are is at a great moment, but I think a daunting one and the progress that we are making in physical planning is I think very much to be recognized. It is in parallel with financial planning, academic planning, the strategic planning of the University, and it comes together in intangible ways, streets and roads and neighborhoods and buildings. This is a manifest station of integrated longer terms and hopefully we have a more accurate view.

I also believe, going through planning processes in different major streams of the University is that planning is reflective, it is patient, it has to be correct and I think one of the frustrating things for us, in particularly for me, very often is judged by what you do not do, perhaps more important than what you do. So the ability of boards to pause, to reflect, to stop and to think to make sure we have got it as close to right as we possibly can is a daunting challenge. The notion of coming back in 25 years and people wondering why we did this, and us being proud, or some of us being proud, is really a 30-50 year challenge where people will probably look back and hopefully say they got it right, or the alternative, what the hell were they thinking. I think that the iterative nature and the insightful nature of what we are doing, whether you measure it in dollars impact, and the looking back, understanding the present and hopefully having a reasonable view of the future. This is what boards should do, in financial planning, in strategic planning and academic planning. It is just squishier because you do not see it. It is more invisible and I think we are making progress and I think at least in this subject we are at the beginning of the beginning.

The last thing about planning, and it came up in the meetings we had the last several days, is that it is ongoing because none of us can predict the future. We cannot predict the technology that will obsolete fossil fuel precisely, or if and when all cars will be electric or hydrogen or if all people will want to walk to campus or fly to campus or parachute to campus or whatever it is. Or what subjects will be in adjacency and what subjects will be obsolete, but yet it is our job to make the best decisions we can and to this murky future. I am coming back to this particular stream of work, we are making progress, and we are getting better everywhere.

Again, thank you to Ron Ratner for the work that has been done and is continuing to be done on planning. Let's shift into Committee reports, and I would like to begin with the Committee on Trusteeship, Alex.

COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. Yesterday in our meeting we continued our discussion regarding the restructuring of our Board Committees. As you know we are on a mission of aligning the structure of the Board with the strategic priorities of the University. As a result of the discussion and the analysis coming from our meeting yesterday, I do have a motion that I would like to offer for the Board to approve. It is a motion to create an Advancement Committee. The Committee is described in the material under the tab, Committee on Trusteeship. It is bringing together the development, alumni relations, communications, and marketing functions into a Board level committee so that we can strategically focus on the policy and the strategy and planning necessary for this very important function of the University. So I would move for the creation of that Committee, and I would note, Mr. Chairman, consistent with your directive, we are also eliminating a committee, in that this committee will replace the Development and Investment Committee.

CREATION OF ADVANCEMENT COMMITTEE

Resolution No. 2010-99

The Advancement Committee shall consider and make recommendations to the board on matters of policy and strategy pertaining to University development, alumni relations, communications, marketing and related efforts to foster positive relationships with students, alumni, and other key audiences, provide multiple opportunities for engagement, and generate involvement with and support for the mission of the University. The Committee shall advise relevant University officers and monitor progress, performance, and the integration of development efforts, alumni relations, communications and marketing strategies.

Membership:

5 members of the Board of Trustees
2 members of the Alumni Association governing board
2 members of the University Foundation

Administrative liaisons:

Senior Vice President for Development
Senior Vice Preside for Alumni Affairs
Senior Vice President for University Communications

All members of the committee shall be appointed by the Chairman of the Board in consultation with the chair of the committee in accordance with Board procedures.

The Alumni Association will nominate their representatives for a 1-year appointment, renewable for up to 3 years, and forward those nominations to the Chairman of the Board.

The University Foundation Board will nominate their representatives for a 1-year appointment renewable for up to 3 years, and forward those nominations to the Chairman of the Board.

Additional non-trustee members may be appointed to ensure expertise in marketing/communications area.

Upon motion of Mr. Shumate, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by a unanimous show of hands.

Mr. Wexner:

A motion has been made and seconded, discussion, questions?

No discussion? Comments, cheap shots, something.

Mr. Schottenstein:

I like the no net new committee concept.

President Gee:

I will make a comment. This is again in the spirit of reinventing and reorganizing the University. This has been a long journey, 130 year journey, and it really culminates the fact that what we were saying was - unlike most public institutions which really have taken the notion that there are separate communications, development and alumni programs, that we are really going to align ourselves in a way that allows us to use the mass of the institution to power. Having it culminate in this Board committee is enormously important.

Dr. Cloyd:

Two quick comments I would make. First of all, I would really like to thank our fellow Trustee, Linda Kass, who has done such remarkable work to help bring all of this together and the constituents. I do not know how many hours you have put in on this Linda, but I know it has been a large amount and it really is some great work and we appreciate it. I guess the only other thing I would say, and some of us have had some conversations about this and it builds on what Gordon just referenced. This really is an important new opportunity for the University as it sees itself and it sees how it will engage with all of the various stakeholders of this University. While we have all known the Buckeye passion and are very pleased by that, we have had strong philanthropic support in the past and we try to get our message out about Ohio State. This new configuration both at the Board level that mirrors what is being done within the University, I think opens the opportunity to take us to an entirely new plane of engagement broadly about Ohio State. Gaining support for Ohio State including dollar support for Ohio State and enhancing the recognition of this University.

Mr. Wexner:

It causes me to think a second that we are eliminating a committee and creating a new stream of work, which is a vital sign that we are changing and adapting. I am just wondering from the 10,000 or 20,000 foot level, what kinds of benefits do you see in the future from this and the work we are doing as the Board and through the University.

Dr. Cloyd:

Well, for me I think, at least the vision I develop for it, is number one, people will actually become engaged with Ohio State, where today they may know about it, but they are not engaged. We have a tremendous diaspora that we can leverage, its alumni and also its people who feel this is their University. We have some engagement to date, but largely today. I think you can say a lot of the engagement is around football or basketball or the particular college if there is something going on within the College that they graduated from, but like the kinds of things we were talking about this morning, not really understanding where Ohio State is going, and they cannot engage if they do not really know, or the ability as they get engaged to

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fully leverage the skill base of the diaspora. Even if we look in the community aspects, some of the things we talk about today if we want to create this knowledge city, we will be able to get the involvement and the participation of people to help us and where we want to go in our mission that we cannot today. The second broad thing is, the branding of Ohio State in a growing context is extraordinarily important, and I think the focus in what we will have with advancement, so that as we, and I will use the word, as we market this University on a broader and more effective base, we will be defining our vision where we want to go, and I think that is a very positive thing in two contexts. It keeps in front of everyone within the University that is helping support where it needs to go, have a clarity of the vision of what we really want to be, and then secondly in all of our actions our staffing efforts, our program efforts, making sure we are directed. It is a way to deliver the big promise of what this University can do, but then ensuring that we deliver on that promise. I think this Committee and the work within the University now allows us to do that.

Mr. Shumate:

I would be remiss if I did not thank Archie Griffin for both the vision and the leadership in terms of bringing, in a wholesome way, the Alumni Association forward to be an important part of our efforts going forward. And today, as you know, we are voting not only for him to be the President of the Alumni Association but a Senior Vice President of the University. It is very important in terms of advancing our efforts to acknowledge the very important leadership role that Archie and his staff played in this process.

Mr. Griffin:

Thank you, Alex, I really do appreciate that, and do want you all to know the Alumni Association's standpoint. We really look forward to the future because I think our future is really, really bright. Having the opportunity to engage the broader base of alumni, I think is going to be great for this University, so thank you all so very much for giving us the opportunity.

Mr. Wexner:

Thank you. Any other questions, comments. A motion has been made and seconded. All in favor say yes. Any opposed?

Done, thank you very much.

Bob, do you want to report for Audit and Compliance?

Mr. Schottenstein:

Sure, Mr. Chairman, thank you. About two years ago the Audit Committee, which at that time was a relatively new Committee of this Board, expanded its scope and took on compliance has been discussed at previous meetings, and yesterday's meeting was a very good example of that as almost all of our agenda consisted of compliance related matters. The first part of the meeting we received a very thorough update on business continuity, which is a very significant challenge, particularly in light of things like what was witnessed at Virginia Tech and the flooding at Iowa, and studying and using those as examples to test our readiness. I think the members of the Committee were very comforted by the work that is being done, not just within Ohio State, but it is a very collaborative model. This is probably one area where trade secrets are irrelevant, if one university has a better approach, or one institution has a better approach by all means, there is a great desire to share, and Ohio State is involved with a number of universities in sharing practices to promote readiness in all sorts of ways, not just the two that I mentioned that had occurred at the other universities.

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We received an update which you can see in your Board books. The internal audit work plan which is a risk-based five year plan. There are those units or departments that are audited on an eternal basis annually, those that are audited every three years, those that are audited every five, and we received an update from our chief internal auditor, Mr. Patton, concerning that plan and the members of the Committee were very satisfied with it.

We also got a very through update from General Council, Mr. Culley, concerning a variety of affiliated entities. Several that I will note, one the Alumni Association, which is in the process of now becoming, following up the comments that we just heard from Mr. Shumate, a newly formed affiliated entity. Modifications to the governing documents relating to the affiliate, Pelotonia, which hopefully everyone has signed up to ride in, and if you have not we will be contacting you. I am wearing my Pelotonia hat, but seriously we talked about the modifications of the governing documents for Pelotonia that now reflect the new board structure which is in itself a reflection of the change in major donors and major supporters for Pelotonia. We also briefly discussed a number of other affiliate, one that I will mention since it was mentioned by President Gee earlier, Metro School, which is performing admirably and we discussed a number of matters relating to the funding, financing, and governance as well. That concludes my report.

Mr. Wexner:

Questions, comments?

There was some discussion just to emphasize that the audit part is important and the compliance part is important, and I think we referenced quickly the problems, whether it's the oil spill or the problem Duke University had or USC had, there is no compliance and the damage financially and the reputation when there is not compliance is how significant it is. I am underscoring that publically because the conscientiousness not only of the Committee but of the University and the sensitivity to these issues that go both about integrity and audit and integrity and compliance, playing the game by the rules. Do you want to speak at all Bob about the Trustee team for Pelotonia and how you are captaining it?

Mr. Schottenstein:

I have a great co-chair, the wife of our chairman, and I have no doubt that that team will be well staffed, but let's just see a show of hands, how many have signed up to ride in Pelotonia?

Truly, since you asked, as of this morning over 2,400 riders have signed up, which exceeds the total that rode last year. The goal is 5,000, all proceeds, due to the generosity of a number of major donors, Limited Brands, Huntington, Richard Santulli and his wife, there are several others, but those are the three main ones, once again all proceeds will go directly toward cancer research if in fact we are successful in getting 5,000 riders, and we will. As much as \$8 to \$10 million would be turned over to the James. I see Dr. Gabbe nodding his head. Last year he had the distinction of being the only tandem rider with his wife, and it is just a fantastic thing, anyway you asked it, so it is very worthy of our support for so many reasons, and it is also grassroots fundraising which is something that allows us to capture incremental dollars.

Mr. Wexner:

I surprised Bob with the question but I really wanted to advertise the notion because whether it is how we think about doing the community and physical planning or social planning or any engagement, we have with the broader community, not just Columbus but the state, Pelotonia is a way, and I really hope that 100% of us either

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ride, volunteer, and give financial support to Pelotonia. The unusual commitment has come, and demonstration of an unusual commitment has come from Huntington, and they have guaranteed, as close as one can 1,000 riders, so that means not only are they as an organization wanting to come together for a fun event, and they are using the Pelotonia as a way of creating energy within the Huntington Bank organization, but in support of the University and support of the community, and I am really evangelizing off of their model in my own enterprise in New Albany and any constituent group. I think it is a wonderful way to market the University to build an engagement model between businesses and social organizations and suburbs and neighborhoods, and at the end of the day, we hope to raise \$8 or \$10 million a year for the James - at least \$8 million this year and maybe \$10 million next year.

Mr. Schottenstein:

I appreciate the chance to talk a little more about it if I may. For those that do not know, this is modeled after what is probably the single most successful one day, really two day fundraisers in the United States, called the Pan-Mass Challenge, which has been going on in excess of 25 years maybe even close to 30 now. The Pan-Mass Challenge last year turned over in net proceeds to the Dana-Farber Cancer Hospital in Boston, \$35 million from this one and a half day event. In our first year we raised \$4 million for the James. It took the Pan-Mass Challenge about 15 years to get to that point. It might have been a little longer, so we are off to an extraordinary start and this is something that I think can become almost a symbol of community and University and just city spread, it is just great.

Mr. Wexner:

Community challenge is the Michigan game.

Mr. Schottenstein:

Huntington, by the way, they have 1,000 as a challenge. I think as of today they have close to 400, and of course our own University is determined not to let Huntington out do us and hopefully Ohio State will end up with a minimum of 1,000 riders. Honestly, when you look, leave the students out for a moment, just take the faculty and staff, and if we just capture a small percentage of that.

President Gee:

We are up to about 500 right now; yeah we are about 500 right now. I say this to my colleagues, we as a University cannot expect to have support from the people of this community if we do not support ourselves and this is one of those things or events that we really do, and of course it is a fabulous event anyways. It will fast become one of the most significant events in this country and of its kind. I have two nephews who read about it and did not even know it was affiliated with their uncle, and they have signed up because they are great bike riders and so I think that is important.

I will say one thing, and if I just do this as a side note because I am sorry I am taking a little air time here, but this is important. This University has always shown significant support for itself as part of a larger community effort. We have done tremendous things in terms of the United Way and others we have been involved in, but a very significant supporter of that. The thing that I am most proud of, and Jonathan Hook is right there, he co-chaired our drive this year. We raised \$6.3 million internally. As a matter of fact, the staff had a 44% participation rate, largest amount of money ever raised by a University for its own internal campaign. So we can then turn to the people and say we support ourselves, and that is what Pelotonia is also about.

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Mr. Wexner:

I am just haggling between strategy of the University, financial things, community, state support, Medical Center, marketing development and Pelotonia and just putting it into a bundle. This will get national publicity. It is much more than a bike race, it's the little kids riding, it's not just the Lance Armstrongs or the Lance Armstrong want to be, it is really a community, family fun day and there are lots of ways to participate even if you do not put your tail on a hard bicycle seat.

President Gee:

I had my ride already worked out. The Gabbes ride a tandem bike and I hook a side car onto it.

Mr. Wexner:

That provides a perfect segway to Alan Brass and Medical Affairs.

Mr. Brass:

Thank you, Mr. Chairman. I think I need to adjust the budget upward, in Pelotonia, as it relates to funds available. I think it is a great program. There is a lot of good news coming out of our Medical Center and our health sciences. Yesterday we had a robust agenda and on the consent agenda are four major items to be approved today, and I will sort of recap quickly where we are. As many of you had stated already the groundbreaking is this afternoon at 3:00 pm, ceremony is from 2:00 pm to 4:00 pm. At 3:00 pm is when we are actually going to cut the ribbon and say a few words. I would be remiss if I did not thank our faculty and executive staff who have done a yeoman job getting the project to this point. Someone mentioned graduation, I think it was our President, and at graduation we had 199 new doctors that graduated from the Medical School, and the good news is that 50% of those are staying in Ohio and the better news is 25% of those are staying at The Ohio State University which is really speaking well of our residency program, and that means 50% of those graduates are likely to stay in our state. So I think that is really good news coming out of our own school.

We always take a look at our scorecards as it relates to our finances and to our ProjectONE, since it is such a large project, and I am happy to tell you that the scorecard is looking very good. We will be focusing on development as we have discussed before. We have a benchmark of raising \$56 million by December 31, 2011. We have raised \$16 million already, we have another \$32 million of assets out there right now, but we have to stay very focused.

When we started ProjectONE because of the magnitude of this, and since it in fact is carried by bonds through our University, we brought in Deloitte twice to take a look at our long-range financial plan and feasibility work. In following that, we brought in Kaufman Hall and just recently we brought Kaufman Hall back again in light of healthcare reform. At the Medical Center Board and at the Medical Affairs Committee we basically heard report outs on the Kaufman Hall, and the bottom line is that this country is going to have revenue reduction impact as it relates to health delivery system, there is no doubt about it, whether you look at Medicare, Medicaid or whatever. The good news, in light of all the pieced parts of healthcare reform, Kaufman gave us a very good report. We are ready and dealing with a number of issues. They are not saying that we are done because the impact will never be done, but I think it is one of those things that make us all feel a lot better. The fourth report out, as it relates to the financial plan, feasibility work, and so on, is getting a good light.

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Now, in light of that, one of the authorizations today is to take to the next stage, ProjectONE, and that is one of the authorizations today. It is a big one, \$294 million of additional construction. This is the biggest piece as it relates to acquisition of equipment, elevators, steel, additional foundation work and so on. The cash flow of this will take us out over the next 18 to 20 months. The good news is that of the \$82 million of contingency that we have on the project, we have virtually spent very, very little to date. All of the indicators on ProjectONE are looking very good. The next funding level will be in October. The way we set this up is every six months we will come back to the Board as cash was needed in order to continue the project, but this is the big one which is the \$294 million request.

I think the next item I wanted to highlight was that the 2011 budget is in the consent agenda today. The 2010 forecast looks very strong for the Medical Center and for the health system. I think we will finish June 30, meeting or exceeding every one of the budget parameters. In 2011 we will meet or exceed every one of our long range financial goals. And, very quickly, to put in the right perspective, we have added a few more beds to the current hospital, currently running 1,185 beds. I do not think there is room to add any more beds, so we will be seeing that probably as our bed count until we open up ProjectONE. We have in fact increased our days cash on hand again, and I remind you, just four to four and a half years ago we were sitting at 50 days cash on hand, which was low for a medical center. Today, where we are right now is we have increased our days cash on hand from \$50 million to \$250 million and we will add another \$20 million this next year as part of this budget cycle, that will get us very close to where our comfort zone should be. I think strategically we will take that to about \$300 million and then in fact I think we will have a good base upon which to run an operation.

Our debt service is running at 6.2 and our EBIDA will be 11.2. Now I highlight those only because those are a part of a master financial plan all the way through ProjectONE, so this entire budget is hitting or exceeding those critical benchmarks. All of our indicators are up in this budget from the standpoint of admissions, especially ambulatory, which brings me to the next item that is on the consent agenda.

We have a strategic ambulatory plan that was adopted a number of years ago. The Medical Center and the Medical Affairs Committee heard yesterday a request to acquire another building to continue to expand the ambulatory that is the VA building that is over on Taylor; it is actually about four blocks away from our OSU East Hospital. We are going to acquire that building upon our approval. We are going to renovate that building and we will be housing Dr. Calhoun, the orthopedic, the spine program, primary care, and dental for the neighborhood. It is part of our program that President Gee has talked about before as it relates to the community and reaching out and helping, but it is also going to be part of our ambulatory plan. I remind you that the ambulatory plan is growing another line percent this year which takes us to 1.1 million patients being seen in our ambulatory structure. That will continue to grow at about 100,000 to 125,000 patients a year - the way the plan is scheduled to go. That is why it is so important when we look at ProjectONE - to make sure the framework, the roads, the access parking and so on was done correctly.

I think we have a view of the building on the agenda; the ProjectONE expansion on the agenda; and the last item that we have is there are 15 new members being added to the Hospital Boards or the Medical Center Boards. They are under tab two in the consent agenda. They have been approved by the respective hospitals, the Medical Center Board and the Medical Affairs Committee. So there are four agenda items today for approval, Mr. Chairman. They have been reviewed and approved by all levels of the organization up to this point. That will conclude my report.

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Mr. Wexner:

Thank you. Questions, comments about Medical Affairs?

Linda, anything? Ron?

I have a question, when you get to this \$300 million, what would that translate to with days cash as you projected into the future revenue.

Mr. Brass:

As the revenue goes up, of course we will be at \$1.8 billion of revenue this year, Les. So as we go up, we will probably be hitting close to \$120 - \$125, right in that range, and that is a good number for this academic center.

But as in raw numbers, going from \$50 million to \$250, and moving up again another \$15.

Mr. Wexner:

Obviously the financial structure of the University is intermingled with the financial structure of the Medical Center, so the days cash that the Medical Center has is days on cash that we have, paying attention to their reserve is our reserve, and we backstop them. We are kind of the Medical Center's fed if you would.

Mr. Brass:

You know I probably should mention one other item and it is really critical to just that very point. This day in age, medical centers, especially academic ones, are struggling. We in fact are moving the ball forward and I think that we are moving very effectively. The bottom line on operations last year was \$123 million, this coming year we will be up close to \$132 million. That is very important for our University, some of which will drop in the days cash; some will drop into additional programs and be available for our University as a whole. Good report I think coming from our stand.

Mr. Wexner:

The significance of the Medical Center, from a financial point of view, its' a lot of our capital, it's a lot of our business from the financial point of view, so we should all feel like we have an understanding and are comfortable with the report of the Medical Center. I like the long range shot, or master planning process. We are all encouraged to go to their meetings, no tickets are necessary.

Bob.

Mr. Schottenstein:

Mr. Chairman, I was going to mention the steering report in Fiscal Affairs but since we are talking about it now. First of all we also received a detailed report in Fiscal Affairs on the scorecard that Mr. Brass referred to and there is no question that the Medical Center performance is very strong, right now, particularly the operating gain this year as you suggested, which is budgeted to be around \$130 million, and there is tremendous emphasis on growing days on cash and there are a lot of things that could impact that, not the least of which is external fundraising, with the creation of the Advancement Committee and other things we have talked about, the importance of fundraising and really developing a robust fundraising model to enhance. The only point I wanted to make was the revenues of the Medical Center are budgeted over the next several years to go from around \$1.6 to \$1.7 billion today to close to \$2

billion. If you just think that there will be around on average \$2 billion a year for the next four years, the standard that we are holding ourselves in terms of our EBIDA which is really our profit margin, is a minimum of 10% and a maximum of 12.5%. A couple ways to look at it, that I think at least help me, by the way a margin of 10% is a very good margin, and no one should ever be distressed with making money at a 10% margin, on the other hand the difference between 10% and 12.5%, 2.5% on \$2 billion is \$50 million a year, or \$200 million over a four year period, or 20% of the cost of ProjectONE, just to give some context and perspective. That is one side of it, but the other side is equally true, if you go from 10% to 8%, the sensitivities, you know things move in \$10 million, and \$20 million and \$50 million increments, and we have excellence performance right now. And my point in making this is not to suggest that we don't, it's just to provide at least for me some dashboard kind of benchmarking, as to what these things really mean. If we are 10%, which is great, if we are at a 12.5% margin, we have covered 20% of the cost of ProjectONE in just the next four years in terms, if we go the other way, you can do that math too. That is the only thing I would add.

Mr. Brass:

Bobby, I think that is a very important point because I mentioned under healthcare reform, revenue is going down, it is not going up, so it means we have to do one of three things. We either have to control our expenses to maintain, or we have to enhance our revenue through new programs and expanded programs, or we have to enhance development. And the answer to the riddle is we have to do all three, otherwise we will have an impact on that, and otherwise it will impact that bottom line and it will not produce what is needed for the academic structure.

The last thing, with permission, Les, would be, John Stone, who is the Chief Financial Officer of the Medical Center, is retiring, and this was his last report out this time. We recognized him, and I would just like the Board to know that we are in the process of recruiting a new CFO. We did say thanks to John Stone, I do not know if he is here today, but Steve, maybe you can carry our thanks back to John Stone as he is finishing a distinguished career. That ends my report.

Mr. Wexner:

Thank you very much. Any other comments or questions?

Next I would like to call on Wally O'Dell.

Mr. O'Dell:

Thank you, Mr. Chairman. Yesterday afternoon the Development and Investment Committee met. First we received a report from Mr. Jonathan Hook. Mr. Hook presented an update on the long-term investment pool with official results through the first ten months of the fiscal year, through April, and unofficial results through May. Through April the investment returns of the pool were up 21.6% for the fiscal year, the month of April was up 2.6%, which continues the string of positive results for the pool. Unfortunately the month of May was a very negative month for the investment industry with most of the major indexes down at least 8%. Over the month the performance of our pool was down 4% which points to some of the diversification in risk management practices that we have been implementing in the portfolio.

Through May, 11 months of the fiscal year, our returns to date are a positive 16.8% which is nearly 600 basis points above our portfolio benchmarks. On May 31, funds in the long-term investment pool stood at \$1.87 billion. The portfolio has ample liquidity and is within the bounds of its target asset class ranges. The portfolio is well

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positioned for the possibility of a volatile period of time with low return environment over the next year, and we continue to look at ways to manage the risk portfolio.

Following the update report Mr. Hook presented two revisions of the Long-Term Investment Policy. We had the first reading at the previous committee meeting. The two issues were discussed, which entailed two benchmark changes to be effective in Fiscal Year 2011, and two wording changes to several paragraphs to make each consistent with the other. Following discussions of the changes the Committee considered and approved the amendment of the Long-Term Investment Pool Policy, which is item number nine on the consent agenda, however I am tabling it and removing it from the consent agenda for today's meeting.

After Mr. Jonathan Hook, we received the University Development Report from Mr. Peter Weiler. Peter shared that April was quite an outstanding month for new fundraising commitments. In the last week of the month alone, our fundraisers signed three planned gift commitments with donors for \$12.2 million. However, through April, total gifts were \$220.4 million, down 7.8% from the same time last year, reflected a difficult external environment. Most outstanding in April numbers were planned gifts which were up 37.7%, that is a familiar trend when the economy goes down, planned gifts go up, which is why planned giving was a primary focus for this year for our fundraising team.

Annual giving dollars meanwhile are up through April by 4.6%. The momentum also continues for ProjectONE as well as for the Students First Students Now Campaign. The total raised for Students First, Students Now stands at \$70 million, or 70% of the \$100 million goal for the initiative with just a little over 50% of the time elapsed. Those numbers are including a generous \$5 million pledge from Gib and Lou Reese to create the next generation challenge for scholarships on the Newark Campus. They are doing a two to one match for new and increased gifts, and a one to one match for existing gifts. That challenge will run through June 30, 2012. Total philanthropic receipts through April were \$171.2 million, down 10.5% from the same time last year. As of June 15, we were at \$202.4 million in philanthropic receipts, and Peter estimates finishing the year around \$215 million.

Peter also recognized three significant commitments made since April 30. A \$5 million estate commitment to create endowed chairs in Law and Food, Agricultural, and Environmental Sciences, bringing the total number of \$5 million plus commitments this year to eight, a record number of gifts at that level. The \$2 million estate gift for the endowment of a Chair in Small Animal Surgery in the College of Veterinary Medicine, and a \$2 million planned gift to endow a position in the James Cancer Hospital and Solove Research Institute which brings the number of gifts of \$1 to \$4.9 million to 21 this year.

The Committee also approved the establishment of 11 endowed funds and two revisions which are the result of gifts totaling \$2.9 million. As several other people have already mentioned, Pelotonia season is in full swing, and we should all consider riding or supporting someone who is. It is in its second year and will be August 20 – August 22, and every dollar raised supports cancer research at the James Hospital and Solove Institute. Mr. Chairman, that concludes my report.

Mr. Wexner:

Thank you, Wally. Questions, comments?

Doug.

Mr. Borrer:

Thank you, Mr. Chairman. We had three reports before our Committee yesterday. We first heard a presentation from Vice President for Research, Carol Whitacre. She briefed the Committee on a number of interdisciplinary strategies that are advancing research and education.

These strategies include our ten Targeted Investments in Excellence, as we have heard before, it is a five-year \$110 million program begun in 2006 to promote research impact in crucial areas to our University. Other strategies include the more recently established Centers for Innovation and Innovation Groups which are meant to focus multidisciplinary approaches on issues of global dimension. Two Centers for Innovation have been created thus far, each with funding of \$750,000 a year for five years. Three Innovation Groups will receive \$20,000 a year for three years. Dr. Whitacre also discussed Ohio State's Centers of Excellence. To date, four of our five Centers of Excellence have been named statewide centers in focus areas identified by the Board of Regents. So far the Board of Regents has only named four areas and there are two left to go, and we have a great opportunity to be named in those also.

Next we talked about, that in response to the 2008 doctoral program review, the environmental and life sciences are being reconfigured to better support educational and research efforts. A primary goal in this is to increase external funding of graduate and research programs in these areas.

The Committee next heard from Chief Information Officer Kathleen Starkoff, who discussed the University's eLearning strategy. The term "eLearning" which was relatively new to me, applies to a learning environment that is supported by technology from the most basic, which are classes that feature supplemented online, to the most extensive, where a course is taught entirely through eLearning. Research has shown that students strongly prefer a combination of both face-to-face instruction as well as distance learning.

To date, Ohio State's technology services have not positioned us optimally against our peers. In response, two teams were created: one to find four strategic imperatives and twelve objectives that address eLearning leadership, educational excellence, faculty support, and technology. The other team prioritized eLearning investments. Next steps include promoting the teams' recommendations through the "Year of eLearning" launched last month to strengthen interest and expertise in teaching and learning with technology. In addition this committee has formed three other areas going forward. A standing eLearning steering committee will be established to oversee the implementation of recommendations. The Office of the CIO and University Libraries will work with the Office of Academic Affairs to ensure that implementation proceeds in a timely manner and improved coordination and collaboration will advance the adoption of our eLearning experience.

Dr. Joseph Steinmetz, Vice Provost for Arts and Sciences and Executive Dean of Arts and Sciences, next provided the Committee with an update on the consolidation of the five colleges of the arts and sciences into one college of arts and sciences. We are very pleased to announce that the process culminated in a vote on May 27, unanimously, which I think is practically unheard of by our University Senate formalizing the faculty's intent that all five colleges be united. This, as we have spoken about earlier, is a great step for our University and something that we should be very, very proud of. I especially thank our President for taking great leadership in this along with the rest of your team. I think it took a lot of courage and a lot of great leadership for us to get there.

Finally, Vice Provost Randy Smith presented us three resolutions for our consent agenda; the establishment of the Colleges of Arts and Sciences, amendments to the

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Rules of the University Faculty, and the naming of the Nationwide and Ohio Farm Bureau 4-H Center. Additionally our meeting concluded with a pretty good sized list of routine personnel actions for chairmanships, professorships and chairs. Mr. Chairman, that concludes my report.

Mr. Wexner:

Doug, thank you. Questions, comments?

Dr. Reid:

This is just a comment on the eLearning part and being in the meeting yesterday. It was delightful for all of us to learn new terminology, but I think the more important thing is that this is a type of learning that students are increasingly demanding because this is how they have grown up, with this kind of technology. So I think it is a great thing that the institution as a whole is undertaking this and I think Provost Alutto said it is the year of eLearning, so I am looking forward to seeing what kind of technology comes forward considering how young people think, how their minds are wired and you know how this type of knowledge delivery can enhance their learning. I am really excited about it.

Mr. Wexner:

Bob, it is your turn again.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Fiscal Affairs Committee met yesterday and there are eight items that were unanimously approved that would be on the consent agenda. Several have already been referenced by Mr. Brass that very significantly relate to our Medical Center.

The first item we approved concerns user fees and charges. This program, if you recall that back in May we recommended and approved tuition increases, and in concert with that, yesterday we also approved the increase of four user fees and charges. First, room and board fees being increased by 5.5%, we approved increases in selected existing program fees and new laboratory fees which are outlined in the Board books. Health System charges were increased by 3.3% and parking fees were increased by an average of 5%. A lot of time, meetings, discussions with student groups and so forth, benchmarking both vertically and horizontally went into the recommendation that was presented by Mr. Chatas for these fees and charges increases and as I said the Fiscal Affairs Committee unanimously approved it and it will be on the consent agenda.

Also, on the consent agenda was our approval of the interim budget for this current fiscal year. The final budget for Fiscal Year 2011 is not yet done. It will be completed between now and the September meeting and at our September meeting we will be asked to approve it on an interim basis. We have essentially extended the budget for Fiscal Year 2010 bringing the line items forward for the next 60 to 90 days to allow for approval of University wide operations.

A new item, which was presented by Mr. Chatas, involved the Fiscal Affairs Committee giving authority to our Office of Finance to buy, sell and sign and transfer securities. In the past this has always been done on an as needed-by-project basis. Given the interest rate environment we are in, and to provide for more flexibility and really agility, we gave authorization to our Office of Finance to act as necessary based upon the market, keeping in mind at all times that the amounts of bonds and or commercial paper, which may be issued, would have to be in line with the caps that have been previously approved and in all instances there would at least be

discussion with the Chair of Fiscal Affairs and or the Board. But, this flexibility is something that we think will make us a little more nimble and allow us to hopefully make better decisions, given that our Board does not meet on a monthly basis and decisions sometimes need to be made more frequently than every other month.

We also authorized the Entering into of Professional Service Contracts and Construction Contracts. One of them related to a lot of infrastructure work that is going to be done along 17th Avenue, the other related to the very significant and important ambulatory project which Mr. Brass mentioned, which is the former Chalmers Wylie VA Hospital on Taylor Avenue, which will now become a very significant ambulatory care center for Ohio State, anchored by orthopedics and other things. In addition to approving the Entering into of Professional Service Contracts for that work, we also authorized the Purchase of Real Property, the terms of which Mr. Brass talked about. It is slightly in excess of \$11 million, we will then be simultaneously terminating the long term lease for the VA and in order to terminate that lease, or to allow the VA to terminate that lease, they will be paying Ohio State \$2.5 million so that the net purchase price is slightly in excess of \$8 million. That acquisition of the Taylor Road site, which the members of the Committee are very excited about, will be on the consent agenda.

We also approved the granting of easements to the City of Columbus that will allow for handicap ramps between the streets and sidewalks to be placed at every curbed intersection from 12th Avenue to Woodruff. That construction will be taking place over the next coming months assuming that this Board approves the granting of that easement. The City of Columbus is doing that work. I believe it is the city.

Finally we approved the health system budget again that Medical Affairs had previously vetted and approved. We had a lot of discussion about that and we lastly ratified and approved the release of \$294 million for shovels and commencement of work. The only point I will make on that, other than I think it is a great day for Ohio State, is that the approval of ProjectONE several Board meetings ago was not a traditional approval, and so on a periodic basis, I think it is every six months, the Medical Center will be coming back, the status reports will be frequent, but they will be coming back as funds are needed to build the project – a very important thanks to the great work by President Gee and others in this room that allowed for construction reform. The very important construction management agreement with Turner that will provide for a guarantee maximum price which will be the first time ever probably that Ohio State has ever built a project that way because I do not think we ever could before - that is being signed within the next several days. It is essentially done and it is just a matter of the last “t’s” and “i’s” being crossed and dotted, but that is a very good thing in terms of knowing the legal structure for construction that the financial controls that protect Ohio State, and as Mr. Brass mentioned, the \$82 million contingency is essentially untouched at this point and so that authorization to release that \$294 million will also be on the consent agenda.

That concludes my report.

Mr. Wexner:

Question, comments for Bob.

Mr. Marion:

Mr. Chairman, thank you. I was thinking about the easement and its perpetuity and was just trying to think, with changes in leadership and different things are there temporary easements available. I have been thinking a little bit about that, and it is a very important piece of property along High Street and 20 feet is still a pretty substantial amount of land, and it was something I was thinking about after the committee meeting yesterday. It is a no-brainer they are going to be providing great

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services to our students and our faculty and our staff. We need to be ADA compliant, but I did not know if there was such a thing as a temporary easement or what are some possible alternative land uses in that area. It was just a thought that crossed my mind yesterday evening.

Mr. Schottenstein:

My understanding of the documents is that the temporary part is for construction. It is a permanent easement and the ramps, once in, are intended to be permanent and required, in terms of Americans with Disabilities Act (ADA).

Mr. Wexner:

Thank you. Before we move to the consent agenda, what I thought I would do is see if there were any other working groups or other groups, or committee reports that would like to say something, then we will go to the consent agenda, and then we will have a chance to go around for further comment before we adjourn the meeting.

I do not know if there are any of those general interest things that might interest people.

Mr. Shumate:

Mr. Chairman, just very quickly, we did in the Trusteeship Committee authorize the formation of the Investment Advisory group, I forgot to mention that. But for informational purposes, for the Board, this group will move forward to establish itself to provide oversight and advise the Vice President and Chief Investment Officer of the University. Also I would like to invite all of the Board members to attend a special meeting of the Trusteeship Committee where we will be discussing and analyzing the Fiscal Affairs Committee's functions to see if we should establish a Finance Committee with sub committees. It is a very important discussion, and I ask the Board Secretary to get that notice out to all of the members, because we do want to move forward with updating and revitalizing our committees. These are very important functions and we want the input of as many people as possible.

Mr. Wexner:

Any other work in process?

I thought about asking that question, I asked myself, on the Board there are five members of the Columbus Partnership; Jeff Wadsworth; Bob Schottenstein; Gordon; Alex; and I am, and the partnership is very supportive of Central Ohio, the state, and of course the University, and we had a meeting last week in Washington with the Ohio delegation including both of our senators and our congressional leaders. We all take the opportunity when we are meeting with mayors and other people in government at a state and local level to remind them about the importance and the size and influence of The Ohio State University, and we say things like, do not forget we are the population center of North America, and we are a major city in and of ourselves, so when you think about political action, not only the people that live and work in this city, but in our suburbs which are the alumni and friends of the University around the state. That has particular significance when something like new frontier is proposed. That legislation is proposed in the state and the President of the University and support of the University comes out in full force in favor of that kind of legislation, which we believe is good for the state and benefits the University. We also talked about how we believe an increasingly number of new electives are beginning to say back to us that you are the economic engine, not just the universities are, but The Ohio State University is the economic engine and our focus on technology and research and technology and now tech-transfer innovation is kind of music to their ears because they see that connection to the economic

development and the love for the state. More vividly now than they did and this has a very broad reach. We talk about ourselves as a biomedical center, not just the hospitals of Ohio State University, but Nationwide Children's, the other hospitals in central Ohio, the medical research that Battelle does, and pretty regularly talk about the partnership with Battelle and The Ohio State University and the general area. How significant that is to economic development and attraction to new businesses and retention and growth of businesses. I am prompted to say that because it is not exactly a committee of us, but five of us who are on the Board, are members of a committee that evangelizes for us, and I think that it is important that periodically what we are saying and what we are doing maybe should be calendared because I think it is an important force for the benefit of the community and the whole state. That is what we are doing. We can talk offline if you want to get the details of it, but we are doing better in that in terms of evangelizing on behalf of the University and getting credit in marketing the University that should be known.

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CONSENT AGENDA

President Gee:

Thank you, Mr. Chairman. Let me just add to that and say that we are very fortunate to have a very committed business community that is very much tied to this institution and vice versa. It may be worth some kind of conversation amongst all of us on the Board and with them. So we will just think about that, but I would like to follow through with that.

Today we have a total of 18 resolutions on the consent agenda. Item number 13, entitled Authorization to Buy, Sell, Sign and Transfer has been changed to the Authorization for the Issuance of Additional General Receipt Bonds and with the recommendation of Mr. O'Dell, we are removing item number nine, the Amendment to the Long-Term Investment Pool Policy. We are asking for a separate vote on the ONE Ohio State Framework resolution, therefore, we are seeking the approval for the following:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2010-100

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on May 27, 2010:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix LII for background information, page 1073.)

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RATIFICATION OF APPOINTMENTS TO MEDICAL CENTER BOARDS

Resolution No. 2010-101

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospital Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

Medical Center Board

Cheryl Krueger – effective July 1, 2010 through June 30, 2013

Stuart Sloan – effective July 1, 2010 through June 30, 2013

University Hospital Board

Kevin R. Reeves – effective July 1, 2010 through June 30, 2013

Shirley Rogers-Reece – effective July 1, 2010 through June 30, 2013

James Cancer Hospital Board

Richard Butera – effective July 1, 2010 through June 30, 2013

Sander A. Flaum – effective July 1, 2010 through June 30, 2013

R. Guy Cole, Jr. – effective July 1, 2010 through June 30, 2013

University Hospital East Board

Anne K. "Nancy" Jeffrey – effective July 1, 2010 through June 30, 2013

Sue E. Zazon – effective July 1, 2010 through June 30, 2013

Gene T. Harris – effective July 1, 2010 through June 30, 2013

OSU Harding Hospital Board

Eddie Harrell, Jr. – effective July 1, 2009 through June 30, 2011

Charles A. Schneider – effective July 1, 2010 through June 30, 2013

Ross Heart Hospital Board

Yaromir Steiner – effective July 1, 2010 through June 30, 2013

Daphne Bell – effective July 1, 2010 through June 30, 2013

REGIONAL CAMPUS BOARD APPOINTMENTS/REAPPOINTMENTS

Resolution No. 2010-102

Synopsis: Approval of appointments to The Ohio State University Regional Campus Boards is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

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WHEREAS it has been previously stipulated that “the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;” nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named individuals have been nominated and selected for appointments/reappointments to the following Regional Campus Boards for the terms as specified:

Marion Regional Campus Board Appointments/Reappointments

Ronald J. Scharer, (Chair) - effective 7/1/2010, through 6/30/2011
Stephen D. Keen (Vice Chair) - effective 7/1/2010, through 6/30/2011
Vaughn E. Sizemore (2nd term) – effective 7/1/2010, through 6/30/2013
Anne K. Spreng (1st term) – effective 7/1/2010, through 6/30/2013
Craig M. Wanner (1st term) – effective 7/1/2010, through 6/30/2013

Newark Regional Campus Board Appointments/Reappointment

Michael Cantlin (1st term) – effective 7/1/2010, through 6/30/2013
Diane S. DeLawder (1st term) – effective 7/1/2010, through 6/30/2013
Richard L. Gummer (3rd term) – effective 7/1/2010, through 6/30/2013
Laraine Tumblin (student) – effective 7/1/2010, through 6/30/2011

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the respective Regional Campus Boards for the terms specified.

**DEGREES AND CERTIFICATES
SUMMER QUARTER COMMENCEMENT**

Resolution No. 2010-103

Synopsis: Approval of Degrees and Certificates for summer quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 29, 2010, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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**NAMING OF A BOARD ROOM
IN THE NATIONWIDE & OHIO FARM BUREAU 4-H CENTER**

Resolution No. 2010-104

Synopsis: The naming of the board room, room 150, in the Nationwide & Ohio Farm Bureau 4-H Center, located at 2201 Fred Taylor Drive, Columbus, OH.

WHEREAS the Nationwide & Ohio Farm Bureau 4-H Center is a facility for youth, adult volunteers, community organizations, and all other Ohio State University partners; and

WHEREAS Professor Emeritus Beatrice J. Cleveland served for 32 years as a dedicated faculty member of the Ohio State University Extension including many years in the State 4-H Office; and

WHEREAS Dr. Cleveland has been an outstanding volunteer and advocate for the 4-H program for over 65 years with tremendous accomplishments in programs, major fund-raising, and public relations; and she served 4-H at the national level by participating on the National 4-H Policy Committee, the National 4-H Foods and Nutrition Development Committee, and the National 4-H Foundation; and

WHEREAS Bea Cleveland's volunteer fundraising activities resulted in over \$1 million for the 4-H Foundation Endowment, and she has given generously to the 4-H Center and plans to make future gifts to the 4-H Center via her estate:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned board room in the Nationwide & Ohio Farm Bureau 4-H Center be named the Bea Cleveland Board Room.

ESTABLISHMENT OF THE COLLEGE OF ARTS AND SCIENCES

Resolution No. 2010-105

WHEREAS the Arts and Sciences are the intellectual and academic core of The Ohio State University, and of distinguished universities worldwide; and

WHEREAS the current structure of a federation of 5 colleges has not produced the results desired since its establishment in 2003; and

WHEREAS the new structure of one college with three divisions – arts and humanities; natural and mathematical sciences; and social and behavioral sciences – is expected to:

- ensure a unified, effective voice for the Arts and Sciences for stronger leadership within the University;
- strengthen academic programs, assuring and reinforcing the quality of graduate education, the undergraduate curriculum, and undergraduate advising;
- enhance interdisciplinary opportunities for faculty and students and promote collaborative relationships that strengthen both individual units and the whole;

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- provide for an administrative structure that is efficient, effective, and less costly, and enable significant resources to be redirected to academic programs; and

WHEREAS in adherence to Faculty Rule 3335-3-37, the Council on Academic Affairs established an ad hoc committee to review the proposal, and that committee voted unanimously to endorse it; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting May 27, 2010:

NOW THEREFORE

BE IT RESOLVED, That the establishment of the College of Arts and Sciences be effective immediately.

(See Appendix LIII for background information, page 1080.)

PERSONNEL ACTIONS

Resolution No. 2010-106

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 14, 2010, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Directors, Professional Improvement Leaves, Emeritus Titles and promotion, tenure and reappointments, be approved.

Appointments

Name: DAVID A. CRESSY
Title: Professor (The King George III Professorship in British History)
Department: History
Term: October 1, 2010, through September 30, 2015

Name: PRABIR K. DUTTA
Title: Distinguished University Professor
Department: Chemistry
Effective: July 1, 2010

Name: THOMAS K. GREGOIRE
Title: Dean
College: Social Work
Term: May 1, 2010, through June 30, 2015

Name: ARCHIE M. GRIFFIN
Title: Senior Vice President for Alumni Relations
Office: Alumni Association
Term: July 1, 2010, through June 30, 2015

Name: ELLEN MOSLEY-THOMPSON
Title: Distinguished University Professor
Department: Geography
Effective: July 1, 2010

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Name: HOWARD H. SOKOLOV
Title: Professor – Clinical (The George T. Harding III, MD, Endowed Chair in Psychiatry)
College: Medicine
Term: January 5, 2009, through December 31, 2012

Reappointments

Name: ROBERT R. BAHNSON
Title: Professor (The Dave Longaberger Endowed Chair in Urology)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: THOMAS M. BEST
Title: Professor (The Warner M. and Lora Kays Pomerene Chair in Medicine)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: CLARA D. BLOOMFIELD
Title: Professor (The William Greenville Pace III Endowed Chair in Cancer Research)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: DONNA A. CANIANO
Title: Professor (H. William Clatworthy, Jr. Professorship in Pediatric Surgery)
College: Medicine
Term: July 1, 2010, through September 30, 2010

Name: CHING-SHIH CHEN
Title: Professor (Lucius A. Wing Chair of Cancer Research and Therapy)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: LARRY J. COPELAND
Title: Professor (The William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: CARLO M. CROCE
Title: Professor (The John W. Wolfe Chair in Human Cancer Genetics)
Center/Hospital: Comprehensive Cancer Center/The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2010, through June 30, 2014

Name: ALBERT DE LA CHAPELLE
Title: Professor (The Leonard J. Immke, Jr. and Charlotte L. Immke Chair in Cancer Research)
Center/Hospital: Comprehensive Cancer Center/The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2010, through June 30, 2014

Name: E. CHRISTOPHER ELLISON
Title: Professor (The Robert M. Zollinger Chair in Surgery)
College: Medicine
Effective: July 1, 2010, through June 30, 2014

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Name: WILLIAM B. FARRAR
Title: Professor (The Arthur G. and Mildred C. James-Richard J. Solove
Chair in Surgical Oncology)
Center/Hospital: Comprehensive Cancer Center – The Arthur G. James Cancer
Hospital and Richard J. Solove Research Institute
Term: July 1, 2010, through June 30, 2014

Name: JEFFREY M. FOWLER
Title: Professor (The John G. Boutselis, M.D. Chair in Gynecology)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: M. RONALD GLASER
Title: Professor (The Gilbert and Kathryn Mitchell Chair)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: CHRISTOPHER C. KAEDING
Title: Professor – Clinical (The Judson D. Wilson Professorship in
Orthopedic Surgery)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: MICHAEL V. KNOPP
Title: Professor (The Novartis Pharmaceuticals Corporation Chair for
Clinical Research)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: PERIANNAN KUPPUSAMY
Title: Professor (William D. and Jacqueline L. Wells Chair in Imaging
Research)
Institute: The Dorothy M. Davis Heart and Lung Research Institute
Term: July 1, 2010, through June 30, 2014

Name: HAGOP S. MEKHJIAN
Title: Senior Associate Vice President
Office: Health Sciences
Title: Chief Medical Officer
Center: OSU Medical Center
Effective: July 2, 2010

Name: KWAME OSEI
Title: Professor (The Ralph W. Kurtz Chair in Hormonology)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: JEFFREY D. PARVIN
Title: Professor (The Lois Levy Professorship in Cancer)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: MICHAEL K. RACKE
Title: Professor (The Helen C. Kurtz Chair in Neurology)
College: Medicine
Term: July 1, 2010, through June 30, 2014

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Name: WOLFGANG SADEE
Title: Professor (The Dr. Samuel T. and Lois Felts Mercer Professorship of
Medicine and Pharmacology)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: HANUMANTHA R. UNNAVA
Title: Professor (The W. Arthur Cullman Professorship in Marketing)
College: The Max M. Fisher College of Business
Term: October 1, 2009, through September 30, 2014

Name: PAUL A. WEBER
Title: Professor (The Irene D. Hirsch Chair in Ophthalmology)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Appointments/Reappointments of Chairpersons/Directors

RICHARD L. BLATTI, Interim Director, School of Music, effective July 1, 2010, through June 30, 2011.

RUDOLPH G. BUCHHEIT*, Chair, Department of Materials Science and Engineering, effective July 1, 2010, through August 31, 2014.

CARROLL J. GLYNN*, Director, School of Communications, effective July 1, 2010, through June 30, 2014.

DANIEL GRAY, Acting Chair, Department of Theatre, effective July 1, 2010, through June 30, 2011.

RICHARD T. HART*, Chair, Department of Biomedical Engineering, effective July 1, 2010, through August 31, 2014.

LINDSAY R. JONES, Director, Center for the Study of Religion, effective July 1, 2010, through June 30, 2014.

LAURENCE V. MADDEN, Interim Chair, Department of Plant Pathology, effective June 1, 2010, through June 30, 2011.

LAWRENCE H. NEWCOMB*, Interim Chair, Department of Human and Community Research Development, effective July 1, 2010, through June 30, 2011.

THOMAS E. NYGREN, Interim Chair, Department of Psychology, effective September 1, 2010, through July 31, 2011.

MARIA PALAZZI*, Director, Advanced Computing Center for the Arts and Design, effective July 1, 2010, through June 30, 2014.

RICHARD E. PETTY*, Chair, Department of Psychology, effective July 1, 2011, through June 30, 2015.

ZENCHAO QIAN, Chair, Department of Sociology, effective July 1, 2010, through June 30, 2014.

MICHAEL K. RACKE*, Chair, Department of Neurology, effective July 1, 2010, through June 30, 2014.

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DOUGLAS A. RUND*, Chair, Department of Emergency Medicine, effective July 1, 2010, through June 30, 2011.

YOGESHWAR SAHAI, Acting Chair, Department of Materials Science and Engineering, effective August 16, 2010, through December 31, 2010.

SUDHIR K. SASTRY, Interim Chair, Department of Food, Agricultural and Biological Engineering, effective July 1, 2010, through June 30, 2011.

ANDREW C. SHELTON*, Chair, Department of History of Art, effective October 1, 2010, through June 30, 2014.

REBECCA A. WANZO, Acting Chair, Department of Women's Studies, effective June 15, 2010, through September 15, 2010.

PETER T. WARD*, Chair, Department of Management Sciences, effective July 1, 2010, through June 30, 2014.

SABRA J. WEBBER, Acting Chair, Department of Near Eastern Languages and Cultures, effective October 1, 2010, through March 31, 2011.

XIAODONG ZHANG*, Chair, Department of Computer Science and Engineering, effective July 1, 2010, through August 31, 2014.

*reappointment

Professional Improvement Leaves

DANIEL C.K. CHOW, Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010.

SHARON L. DAVIES, Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010 and Spring Semester 2011.

MICHAEL W. DAVIS, Professor, Department of Mathematics, effective Autumn Quarter 2010 and Winter Quarter 2011.

ELLEN E. DEASON, Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010 and Spring Semester 2011.

LARRY T. GARVIN, Professor, The Michael E. Moritz College of Law, effective Spring Semester 2011.

JOSEPH R. HOLOMUZKI, Professor, Department of Evolution, Ecology, and Organismal Biology (Mansfield), effective Winter Quarter and Spring Quarter 2011.

JOHN N. REEVE, Professor, Department of Microbiology, effective Winter Quarter and Spring Quarter 2011.

NANCY H. ROGERS, Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010.

PETER M. SHANE, Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010 and Spring Semester 2011.

MARC S. SPINDELMAN, Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010.

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LANE J. WALLACE, Professor, College of Pharmacy, effective Autumn Quarter 2010 and Winter Quarter 2011.

SHANTHA BALASWAMY, Associate Professor, College of Social Work, effective Autumn Quarter 2010 and Winter Quarter 2011.

MARY B. BEAZLEY, Associate Professor, The Michael E. Moritz College of Law, effective Spring Semester 2011.

CARLA M. CURTIS, Associate Professor, College of Social Work, effective Autumn Quarter 2010 and Winter Quarter 2011.

JOHN C. PERSONS, Associate Professor, Department of Finance, effective Autumn Quarter 2010, Winter Quarter, Spring Quarter and Summer Quarter 2011.

MATTHEW C. ROBERTS, Associate Professor, Agricultural, Environmental, and Development Economics, effective Winter Quarter and Spring Quarter 2011.

RIC L. SIMMONS, Associate Professor, The Michael E. Moritz College of Law, effective Autumn Semester 2010.

Emeritus Titles

DEBORAH A. BALLAM, Department of Finance with the title Professor Emeritus, effective July 1, 2010.

GARY G. BERTSON, Department of Psychology with the title Professor Emeritus, effective July 1, 2010.

DONALD HARRIS, School of Music with the title Professor Emeritus, effective July 1, 2010.

WILLIAM L. HAYTON, College of Pharmacy with the title Professor Emeritus, effective July 1, 2010.

LAWRENCE E. MATHES, Department of Veterinary Biosciences with the title Professor Emeritus, effective June 1, 2010.

HAGOP S. MEKHJIAN, Department of Internal Medicine with the title Professor Emeritus, effective July 1, 2010.

LARRY E. MILLER, Department of Human and Community Resource Development with the title Professor Emeritus, effective July 1, 2010.

PATRICIA B. REAGAN, Department of Economics with the title Professor Emeritus, effective July 1, 2010.

PAUL G. ROBINSON, School of Music with the title Professor Emeritus, effective July 1, 2010.

SALLY V. RUDMANN, School of Allied Medical Professions with the title Professor Emeritus, effective August 1, 2010.

DIMITRIOS G. SPIGOS, Department of Radiology with the title Professor Emeritus, effective July 1, 2010.

PETER N. WEBB, School of Earth Sciences with the title Professor Emeritus, effective July 1, 2010.

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JAMES C. WILLIAMS, Department of Materials Science and Engineering with the title Professor Emeritus, effective October 1, 2010.

JEANNE A. CLEMENT, College of Nursing with the title Associate Professor Emeritus, effective July 1, 2010.

JOSEPH A. GLIEM, Department of Human and Community Resource Development with the title Associate Professor Emeritus, effective July 1, 2010.

JOHN D. HARDER, Department of Evolution, Ecology, and Organismal Biology with the title Associate Professor Emeritus, effective July 1, 2010.

GARRY D. MCKENZIE, School of Earth Sciences with the title Associate Professor Emeritus, effective July 1, 2010.

SHIRLEY E. BADGER, Agricultural Technical Institute with the title Assistant Professor Emeritus, effective June 1, 2010.

EMIL E. MILLER, Agricultural Technical Institute with the title Assistant Professor Emeritus, effective July 1, 2010.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Derr, Robert, Art, effective October 1, 2010

Eisenhauer, Jennifer, Art Education, effective October 1, 2010

Wallace, Shawn, School of Music, effective October 1, 2010

Zuniga-Shaw, Norah, Dance, effective October 1, 2010

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Gopalan, Venkat, Biochemistry, effective October 1, 2010

Herman, Paul, Molecular Genetics Administration, effective October 1, 2010

Ibba, Michael, Microbiology, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cole, Susan, Molecular Genetics Administration, effective October 1, 2010

Daly, Marymegan, Evolution, Ecology and Organismal Biology, effective October 1, 2010

Goodell, Karen, Evolution, Ecology and Organismal Biology, Newark, effective October 1, 2010

Roberts, Jefferson, Evolution, Ecology and Organismal Biology, Newark, effective October 1, 2010

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Brown, Philip, History, effective October 1, 2010

Meier, Samuel, Near Eastern Languages and Cultures, effective October 1, 2010

Morgan, Terrell, Spanish & Portuguese, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Burgoyne, Jonathan, Spanish & Portuguese, effective October 1, 2010

Burry, Alexander, Slavic & East European Languages & Literature, effective October 1, 2010

Duenas, Alcira, History, Newark, effective October 1, 2010

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Galvan, Jill, English, effective October 1, 2010

Goh, Meow-Hui, East Asian Languages & Literature, effective October 1, 2010

Gordon, Richard, Spanish & Portuguese, effective October 1, 2010

Grinstead, John, Spanish & Portuguese, effective October 1, 2010

Hobbins, Daniel, History, effective October 1, 2010

Jones, Norman, English, Mansfield, effective October 1, 2010

Levi, Scott, History, effective October 1, 2010

Lopez-Ruiz, Carolina, Greek and Latin, effective October 1, 2010

Otter, Christopher, History, effective October 1, 2010

Scharp, Kevin, Philosophy, effective October 1, 2010

Sreenivas, Mytheli, History, effective October 1, 2010

Webb, Heather, French & Italian, effective October 1, 2010

Zevallos-Aguilar, Ulises, Spanish & Portuguese, effective October 1, 2010

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Beacom, John, Physics, effective October 1, 2010

Bundschuh, Ralf, Physics, effective October 1, 2010

Carey, Anne, School of Earth Sciences, effective October 1, 2010

Miller, Christopher, Mathematics, effective October 1, 2010

Ryden, Barbara, Astronomy, effective October 1, 2010

Van Woerkom, Linn, Physics, effective October 1, 2010

Zhong, Dongping, Physics, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Badjic, Jovica, Chemistry, effective October 1, 2010

Gaudi, B. Scott, Astronomy, effective October 1, 2010

Kao, Chiu-Yen, Mathematics, effective October 1, 2010

Koenig, Kenneth, Mathematics, effective October 1, 2010

Meyer, Julia, Physics, effective October 1, 2010

Stan, Aurel, Mathematics, effective October 1, 2010

Yang, Fengyuan, Physics, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Chatterji, Indira, Mathematics, effective October 1, 2010

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Browning, Christopher, Sociology, effective October 1, 2010

Buchmann, Claudia, Sociology, effective October 1, 2010

Fisher, Terri, Psychology, Mansfield, effective October 1, 2010

McGraw, William, Anthropology, effective October 1, 2010

Sun, Yongmin, Sociology, Mansfield, effective October 1, 2010

Weinberg, Bruce, Economics, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cunningham, William, Psychology, effective October 1, 2010

Frank, Reanne, Sociology, effective October 1, 2010

Jungers, Melissa, Psychology, Newark, effective October 1, 2010

Kaboski, Joseph, Economics, effective October 1, 2010

Keele, Luke, Political Science, effective October 1, 2010

Kitchen, Dawn, Anthropology, Mansfield, effective October 1, 2010

Lin, Jialin, Geography, effective October 1, 2010

Logan, Trevon, Economics, effective October 1, 2010

Mark, Bryan, Geography, effective October 1, 2010

Martin, Andrew, Sociology, effective October 1, 2010

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Porinchu, David, Geography, effective October 1, 2010

Yang, Huanxing, Economics, effective October 1, 2010

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Ford, Jeffrey, Management & Human Resources, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hill Jr., James, Management Sciences, effective October 1, 2010

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Bonello, Pierluigi, Plant Pathology, effective October 1, 2010

Irwin, Elena, Agricultural, Environmental and Development Economics,
effective October 1, 2010

Rodewald, Amanda, School of Environment and Natural Resources,
effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kuber, Paul, Animal Sciences, effective October 1, 2010

Lee, Kichoon, Animal Sciences, effective October 1, 2010

Mullen, Robert, School of Environment and Natural Resources,
effective October 1, 2010

Powell, Debra, ATI- Administrative Support, effective October 1, 2010

Rodewald, Paul, School of Environment and Natural Resources,
effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR HAS TENURE

McNeely, Nicolette, OSUE County Operations, effective October 1, 2010

Moss, Myra, OSUE County Operations, effective October 1, 2010

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Danforth, Scot, School of Teaching & Learning, effective October 1, 2010

Granello, Darcy, School of Physical Activity & Educational Services,
effective October 1, 2010

Moore, James, School of Physical Activity & Educational Services,
effective October 1, 2010

Tyson, Cynthia, School of Teaching & Learning, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Gimbert, Belinda, School of Educational Policy & Leadership, effective October 1, 2010

Melgar Quinonez, Hugo, Human Nutrition, effective October 1, 2010

Rodgers, Adrian, School of Teaching & Learning, Newark, effective October 1, 2010

Subedi, Binaya, School of Teaching & Learning, Newark, effective October 1, 2010

Warnick, Bryan, School of Educational Policy & Leadership, effective October 1, 2010

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Parthasarathy, Srinivasan, Computer Science & Engineering, effective
October 1, 2010

Windl, Wolfgang, Materials Science & Engineering, effective October 1, 2010

Zhao, Ji-Cheng, Materials Science & Engineering, effective October 1, 2010

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PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dupaix, Rebecca, Mechanical Engineering, effective October 1, 2010

Fosler-Lussier, John Eric, Computer Science & Engineering, effective October 1, 2010

Mazumder, Sandip, Mechanical Engineering, effective October 1, 2010

COLLEGE OF ENGINEERING
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Ramnath, Rajiv, Computer Science & Engineering, effective October 1, 2010

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Saltzburg, Susan, effective October 1, 2010

COLLEGE OF NURSING
REGULAR CLINICAL

REAPPOINTMENT

Bowman-Burpee, Susan, effective October 1, 2011

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Carnes, Cynthia, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hu, Keli, effective October 1, 2010

COLLEGE OF PHARMACY
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Pruchnicki, Maria, effective October 1, 2010, and October 1, 2011

REAPPOINTMENT

Beatty, Stuart, effective October 1, 2011

Pai, Vinita, effective October 1, 2011

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Kerby, Ronald, effective October 1, 2010

McGlumphy, Edwin, effective October 1, 2010

COLLEGE OF DENTISTRY
REGULAR CLINICAL

REAPPOINTMENT

Bolina, Janet, effective October 1, 2011

Heshmati, Reza, effective October 1, 2011

Kanner, Dale, effective October 1, 2011

COLLEGE OF LAW

PROMOTION TO PROFESSOR

Simmons, Ric, effective October 1, 2010

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Tokaji, Daniel, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cohen, Amy, effective October 1, 2010

Wiersema, Annecoos, effective October 1, 2010

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Brown, Anthony, Neuroscience, effective October 1, 2010

Cohn, David, Obstetrics & Gynecology, effective October 1, 2010

Devine, Steven, Internal Medicine, effective October 1, 2010

Gould, Douglas, Biomedical Informatics, effective October 1, 2010

Gross, Thomas, Pediatrics, effective October 1, 2010

Hoffman, Robert, Pediatrics, effective October 1, 2010

Jadcherla, Sudarshan, Pediatrics, effective October 1, 2010

Kirschner, Lawrence, Internal Medicine, effective October 1, 2010

Liu, Yusen, Pediatrics, effective October 1, 2010

Martin, Paul, Pediatrics, effective October 1, 2010

McCoy, Karen, Pediatrics, effective October 1, 2010

Nelin, Leif, Pediatrics, effective October 1, 2010

Obrietan, Karl, Neuroscience, effective October 1, 2010

Slivka, Andrew, Neurology, effective October 1, 2010

Xia, Yong, Internal Medicine, effective October 1, 2010

Zhu, Michael, Neuroscience, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bloomston, Paul, Surgery, effective October 1, 2010

Blum, Kristie, Internal Medicine, effective October 1, 2010

Blum, William, Internal Medicine, effective October 1, 2010

Bolte IV, John, Biomedical Informatics, effective October 1, 2010

Borstad, John, School of Allied Medical Professions, effective October 1, 2010

Edwards, Jennifer, Pediatrics, effective October 1, 2010

Flano, Emilio, Pediatrics, effective October 1, 2010

Gurcan, Metin, Biomedical Informatics, effective October 1, 2010

Huang, Kun, Biomedical Informatics, effective October 1, 2010

Kaspar, Brian, Pediatrics, effective October 1, 2010

Lin, Huey-Jen, School of Allied Med Professions, effective October 1, 2010

Lovett-Racke, Amy, Molecular Virology, Immunology and Medical Genetics, effective October 1, 2010

McCarty, Douglas, Pediatrics, effective October 1, 2010

Payne, Philip, Biomedical Informatics, effective October 1, 2010

Stevens, John, Pediatrics, effective October 1, 2010

Taylor, Christopher, School of Allied Medical Professions, effective October 1, 2010

Ziolo, Mark, Physiology & Cell Biology, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Liu, Zhenguo, Internal Medicine, effective October 1, 2010

Shneker, Bassel, Neurology, effective October 1, 2010

COLLEGE OF MEDICINE

REGULAR CLINICAL

PROMOTION TO PROFESSOR-CLINICAL

Lemanek, Kathleen, Pediatrics, effective October 1, 2010

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Kalbfleisch, Steven, Internal Medicine, effective October 1, 2010, and October 1, 2011

Magalang, Ulysses, Internal Medicine, effective October 1, 2010, and October 1, 2011

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Mangino, Julie, Internal Medicine, effective October 1, 2010, and October 1, 2011

REAPPOINTMENT

Augustini, Ralph, Internal Medicine, effective October 1, 2011
Auseon, Alex, Internal Medicine, effective October 1, 2011
Bahner, David, Emergency Medicine, effective October 1, 2011
Benson Jr., Don, Internal Medicine, effective October 1, 2011
Bhatt, Udayan, Internal Medicine, effective October 1, 2011
Boue, Daniel, Pathology, effective October 1, 2011
Bowman, Mary Jo, Pediatrics, effective October 1, 2011
Brown, Rachel, Pediatrics, effective October 1, 2011
Butter, Eric, Pediatrics, effective October 1, 2011
Campo, John, Psychiatry, effective October 1, 2011
Capers IV, Quinn, Internal Medicine, effective October 1, 2011
Colombo, David, Obstetrics & Gynecology, effective October 1, 2011
Cook, Stephen, Pediatrics, effective October 1, 2011
Coury, Daniel, Pediatrics, effective October 1, 2011
Daniels, Curt, Internal Medicine, effective October 1, 2011
Dean, Steven, Internal Medicine, effective October 1, 2011
Denham, Jolanda, Pediatrics, effective October 1, 2011
Elmaraghy, Charles, Otolaryngology, effective October 1, 2011
Eneli, Ihuoma, Pediatrics, effective October 1, 2011
Essig II, Leroy, Internal Medicine, effective October 1, 2011
Exline, Matthew, Internal Medicine, effective October 1, 2011
Feltes, Timothy, Pediatrics, effective October 1, 2011
Gewirtz, Amy, Pathology, effective October 1, 2011
Giannone, Peter, Pediatrics, effective October 1, 2011
Gilchrist, Richard, Psychiatry, effective October 1, 2011
Gorgas, Diane, Emergency Medicine, effective October 1, 2011
Grever, Gail, Internal Medicine, effective October 1, 2011
Guirgis, Hossam, Psychiatry, effective October 1, 2011
Hasan, Ayesha, Internal Medicine, effective October 1, 2011
Hauswirth, David, Internal Medicine, effective October 1, 2011
Hoisington-Stabile, Amy, Psychiatry, effective October 1, 2011
Holtzlander, Melissa, Pediatrics, effective October 1, 2011
Houmsse, Mahmoud, Internal Medicine, effective October 1, 2011
Jaggi, Preeti, Pediatrics, effective October 1, 2011
Kahwash, Samir, Pathology, effective October 1, 2011
Kalbfleisch, Steven, Internal Medicine, effective October 1, 2011
Kalyanam, Ram, Psychiatry, effective October 1, 2011
Kennedy, Melanie, Pathology, effective October 1, 2011
Klamar, Karl, Physical Medicine & Rehabilitation, effective October 1, 2011
Klatt, Maryanna, School of Allied Medical Professions, effective October 1, 2011
Klinefelter, Ryan, Orthopaedics, effective October 1, 2011
Kosuri, Kavitha, Internal Medicine, effective October 1, 2011
Langan, Michael, Internal Medicine, effective October 1, 2011
Letson, Alan, Ophthalmology, effective October 1, 2011
Lipari, Adele, Radiology, effective October 1, 2011
Lo, Simon, Radiation Medicine, effective October 1, 2011
Mandy, George, Pediatrics, effective October 1, 2011
Marsh Jr., William, Pathology, effective October 1, 2011
Martin, Douglas, Radiation Medicine, effective October 1, 2011
Martin, Stanley, Internal Medicine, effective October 1, 2011
Mazzafferri Jr., Ernest, Internal Medicine, effective October 1, 2011
McGregor, John, Neurological Surgery, effective October 1, 2011
Miller, Hans, Anesthesiology, effective October 1, 2011
Moise, Alicia, Pediatrics, effective October 1, 2011
Mousa, Hayat, Pediatrics, effective October 1, 2011
Murray, Robert, Pediatrics, effective October 1, 2011

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Needleman, Lawrence, Psychiatry, effective October 1, 2011
Neki, Anterpreet, Internal Medicine, effective October 1, 2011
Nori, Uday, Internal Medicine, effective October 1, 2011
Pesavento, Todd, Internal Medicine, effective October 1, 2011
Peters, Sara, Pathology, effective October 1, 2011
Pickstone, Stephen, Psychiatry, effective October 1, 2011
Potter, Carol, Pediatrics, effective October 1, 2011
Ramirez, Nilsa, Pathology, effective October 1, 2011
Ranalli, Mark, Pediatrics, effective October 1, 2011
Ray Chaudhury, Abhik, Pathology, effective October 1, 2011
Ro, Pamela, Pediatrics, effective October 1, 2011
Schwartz, Randall, Pediatrics, effective October 1, 2011
Shim, Rosemarie, Internal Medicine, effective October 1, 2011
Sikic-Klisovic, Eleonora, Psychiatry, effective October 1, 2011
Small, Robert, Anesthesiology, effective October 1, 2011
Sood, Namita, Internal Medicine, effective October 1, 2011
Stasek Jr., Jerome, Internal Medicine, effective October 1, 2011
Stoner, Michael, Pediatrics, effective October 1, 2011
Strafford, Katherine, Obstetrics & Gynecology, effective October 1, 2011
Strange, Brandon, Psychiatry, effective October 1, 2011
Thompson, Rohan, Pediatrics, effective October 1, 2011
Van Gorp, Corne, Orthopaedics, effective October 1, 2011
Varekojis, Sarah, School of Allied Medical Professions, effective October 1, 2011
Welker, Maryjo, Family Medicine, effective October 1, 2011
Windler, Henry, Radiology, effective October 1, 2011
Witman, Patricia, Pediatrics, effective October 1, 2011
Yeager, Nicholas, Pediatrics, effective October 1, 2011
Yearsley, Martha, Pathology, effective October 1, 2011
Zamel, Khaled, Pediatrics, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Auseon, Alex, Internal Medicine, effective October 1, 2010, and October 1, 2011
Flynn, Joseph, Internal Medicine, effective October 1, 2010, and October 1, 2011
Islam, Shaheen, Internal Medicine, effective October 1, 2010, and October 1, 2011
Kendra, Kari, Internal Medicine, effective October 1, 2010, and October 1, 2011
Khayat, Rami, Internal Medicine, effective October 1, 2010, and October 1, 2011
Niedermier, Julie, Psychiatry, effective October 1, 2010, and October 1, 2011
Ozer, Enver, Otolaryngology, effective October 1, 2010, and October 1, 2011
Phieffer, Laura, Orthopaedics, effective October 1, 2010, and October 1, 2011
Rea, Gary, Neurological Surgery, effective October 1, 2010, and October 1, 2011
Shidham, Ganesh, Internal Medicine, effective October 1, 2010, and October 1, 2011
Soni, Sandeep, Pediatrics, effective October 1, 2010, and October 1, 2011
Spetie, Dan, Internal Medicine, effective October 1, 2010, and October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Astor, Todd, Pediatrics, effective October 1, 2010
Bergese, Sergio, Anesthesiology, effective October 1, 2010
Bowden, Sasigarn, Pediatrics, effective October 1, 2010
Kerlin, Bryce, Pediatrics, effective October 1, 2010
Ro, Pamela, Pediatrics, effective October 1, 2010
Schlanger, Richard, Surgery, effective October 1, 2010
Starr, Jean, Surgery, effective October 1, 2010

COLLEGE OF MEDICINE
REGULAR RESEARCH TRACK

REAPPOINTMENT

Apseloff, Glen, Pharmacology, effective October 1, 2011
Bokhari, Shahid, Biomedical Informatics, effective October 1, 2011

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Freitas, Michael, Molecular Virology, Immunology and Medical Genetics, effective October 1, 2011

Ghoshal, Kalpana, Molecular and Cellular Biochemistry, effective October 1

Liu, Xiaoping, Internal Medicine, effective October 1, 2011

Majumder, Sarmila, Molecular and Cellular Biochemistry, effective October 1

Samouilov, Alexandre, Internal Medicine, effective October 1, 2011

COLLEGE OF PUBLIC HEALTH

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Sun, Qinghua, effective October 1, 2010

COLLEGE OF PUBLIC HEALTH
REGULAR RESEARCH TRACK

PROMOTION TO RESEARCH ASSOCIATE PROFESSOR AND REAPPOINTMENT

Fernandez, Soledad, effective October 1, 2010

REAPPOINTMENT

Jarjoura, David, effective October 1, 2010

Li, Junan, effective October 1, 2010

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Nichols, Jason, effective October 1, 2010

COLLEGE OF OPTOMETRY
REGULAR CLINICAL

REAPPOINTMENT

Earley, Michael, effective October 1, 2011

Pierce, Gilbert, effective October 1, 2011

UNIVERSITY LIBRARIES

PROMOTION TO PROFESSOR

Hamilton, Marsha, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Chen, Xiangdong, effective October 1, 2010

Dotson, Daniel, effective October 1, 2010

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Birchard, Stephen, Veterinary Clinical Sciences, effective October 1, 2010

Boyaka, Prosper, Veterinary Biosciences, effective October 1, 2010

LeJeune, Jeff, Veterinary Preventive Medicine, effective October 1, 2010

Wellman, Maxey, Veterinary Biosciences, effective October 1, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Adin, Christopher, Veterinary Clinical Sciences, effective October 1, 2010

Toribio, Ramiro, Veterinary Clinical Sciences, effective October 1, 2010

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COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Hickman-Davis, Judy, Veterinary Preventive Medicine, effective October 1, 2010, and October 1, 2011

Hill, Lawrence, Veterinary Clinical Sciences, effective October 1, 2010, and October 1, 2011,

Mudge, Margaret, Veterinary Clinical Sciences, effective October 1, 2010, and October 1, 2011

Zekas, Lisa, Veterinary Clinical Sciences, effective October 1, 2010, and October 1, 2011

REAPPOINTMENT

Davis, Ian, Veterinary Biosciences, effective October 1, 2011

Gordon, Eric, Veterinary Preventive Medicine, effective October 1, 2011

Metzler, Anne, Veterinary Clinical Sciences, effective October 1, 2011

Midla, Lowell, Veterinary Preventive Medicine, effective October 1, 2011

Sanders, Donald, Veterinary Preventive Medicine, effective October 1, 2011

Santschi, Elizabeth, Veterinary Clinical Sciences, effective October 1, 2011

Silveira, Fernando, Veterinary Preventive Medicine, effective October 1, 2011

Welker, Frank, Veterinary Preventive Medicine, effective October 1, 2011

RESOLUTIONS IN MEMORIAM

Resolution No. 2010-107

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Alfred C. Clarke

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 27, 2010, of Alfred C. Clarke, Professor Emeritus in the Department of Sociology.

Born in Milford, Connecticut, Alfred Clarke obtained his M.A. and Ph.D. degrees from The Ohio State University. He served in the 759th Artillery, European Theater of Operations, U.S. Army, in World War II. He joined the Department of Sociology and Anthropology in 1951 and advanced through the ranks to full professor, retiring after 36 years at the University.

Professor Clarke was a fellow of the American Sociological Association, president of the Ohio Council on Family Relations, and president of the American Association of University Professors – Ohio State University Chapter. As a pioneering figure in the field of visual sociology, he wrote the first and leading textbook in the field (*Introducing Visual Sociology*). He co-directed the Visual Research Laboratory at Ohio State and produced the multi-media presentation *Portrait of an American Town*. He was also a charter member of the Leica Historical Society of America and a graduate of the Clarence H. White School of Photography, New York, New York. His textbooks on *Deviance* (Oxford University Press 1975) and *Social Problems* (Oxford University Press 1964) were classics. He was editor of the Appleton-Century-Crofts and Harper's sociology textbook series.

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During his many years of service to the University, Professor Clarke could be counted on to provide assistance to undergraduate and graduate students, administrators, colleagues, and other members of the University community. He was known as someone who was willing – often on short notice – to serve on M.A. and Ph.D. committees. He was critical to building and maintaining a strong community within the Department of Sociology and the broader University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Alfred C. Clarke its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John L. Crites

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 9, 2010, of John L. Crites, Chairperson and Professor Emeritus in the Department of Zoology (now known as the Department of Evolution, Ecology, and Organismal Biology).

John Crites was a World War II veteran who served valiantly in the South Pacific as a noncommissioned officer with General MacArthur in New Guinea and the Philippines. He used the GI Bill to obtain his education including a Ph.D. degree at Ohio State where he studied many of the parasites and diseases he had contracted and worked with during and immediately after the war. He then served his entire career in the Department of Zoology, obtaining the rank of professor and serving many years as the Department chairperson.

Professor Crites taught both invertebrate zoology and parasitology on the main campus and every summer at Stone Laboratory for over 30 years. At Stone Laboratory on Gibraltar Island, he had a very active research program studying the bird and fish parasites of Lake Erie. He also served as the associate director for research at the Laboratory during the 1970s. His laboratory at Stone Lab was one of the most active ever on Lake Erie, producing numerous graduate students who have gone on to successful and influential careers. He was also a prolific author and continued to be published in the top journals in his field during his emeritus years long after retirement.

Professor Crites had a profound effect on the students in his courses as well as his graduate students. His natural curiosity was contagious and his influence on Stone Laboratory and Ohio State University's current Lake Erie research is still very evident. Current leaders in the Great Lakes scientific community refer to courses taken from Professor Crites as both the best and most difficult courses they have ever taken. They refer to Professor Crites as a "model scientist" and credit him for promoting their curiosity and their work ethic.

To create more opportunities for students of the future, Professor Crites and his wife, Phyllis, were instrumental in the formation of the Friends of Stone Laboratory in 1981 and served on the Friends' Board of Directors for many years. Professor Crites was also a talented artist in both pen and ink and watercolor. His former students created the John L. Crites Research Fellowship at Stone Laboratory Fund in 2002 through donations and the sale of his numbered prints of Stone Laboratory buildings. This endowment has supported many scientists and students working at the Laboratory, including over 60 students who have participated in the Laboratory's Research Experience for Undergraduates since 2005. This endowment continues to grow and is part of Professor Crites' lasting legacy and his impact on students, research, and The Ohio State University's influence on Lake Erie science and management.

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On behalf of the University community, the Board of Trustees expresses to the family of Chairperson and Professor Emeritus John L. Crites its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Nathan Keyfitz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 6, 2010, of Nathan Keyfitz, Professor Emeritus in the Department of Sociology.

Born in Montreal, Professor Keyfitz had an illustrious career beginning first as a statistician in the Canadian civil service. He then went on to have a distinguished academic career at the Universities of Toronto, Montreal, Chicago, Berkeley, Harvard, and The Ohio State University, where he was the Robert Lazarus Professor in Population Studies. He held a B.S. degree in mathematics from McGill University in Montreal and a Ph.D. degree in sociology from the University of Chicago.

His pioneering work developed the field of mathematical demography and addressed a wide range of topics including population theory, historical demography, mortality, urbanization, forecasting, social security and retirement, poverty, and the interaction of populations and their environment. His text, *Introduction to the Mathematics of Population* became a standard classic statement of the application of mathematics to the study of demography. He authored and coauthored several other widely-used books in the field as well, including *The Mathematics of Population* (with David Smith) and *Applied Mathematical Demography* (with Hal Casswell). His numerous articles appeared in the core journals in demography.

He was the recipient of many honorary awards and was a member of the National Academy of Sciences, the Royal Statistical Society, the American Statistical Association, and the American Academy of Arts and Sciences.

As a colleague Nathan was always willing to share his time in discussing issues, research problems, and analytical strategies with his associates. He was an excellent companion both professionally and socially. He was a genial host and excellent guest. He could stimulate intense heated discussions that engaged all parties in genuine dialogue. Nathan was also one of the first scholars to understand the connection between lifestyles and environmental problems. In doing what he felt was his part, he rode his bicycle between his home and campus office. That trip took nerves of steel and a lot of good luck to successfully cover those two miles which at that time traversed the highest accident area of the city.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Nathan Keyfitz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Anita R. McCormick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 8, 2010, of Anita R. McCormick, Professor Emeritus in the Ohio State University Extension.

Professor McCormick was born in 1921 in Otsego, Ohio. She earned both her Bachelor of Science in Home Economics degree in 1947 and her Master of Science degree in

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agricultural business in 1956 from The Ohio State University. In 1969, she received her Ed.D. degree in adult education from North Carolina State University at Raleigh.

Anita began her Extension career in Ohio in 1951 as the home demonstration agent in Lake County. Six years later, she became the food marketing specialist on the OSU main campus, and in 1960 was named an extension supervisor for Home Economics. A stint as a district program leader – Home Economics followed. She retired in 1981 after spending 15 years in the position of an assistant state leader – Home Economics.

Dr. McCormick's work with the Expanded Food and Nutrition Educational Program demonstrated that she was a truly dedicated teacher for Extension clientele throughout the entire state. She wrote numerous guides and reports on food marketing informational needs and how to purchase and use fruits, vegetables, poultry, and beef. She was a member of and served on many committees of several professional organizations including the Ohio Home Economics Association, the American Home Economics Association, the American Farm Economics Association, and the Ohio Extension Professors Association.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Anita R. McCormick its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2010-108

Synopsis: The University Development Report as of April 30, 2010, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the John A. Russell Chair for Communication Excellence, the establishment of ten (10) new named endowed funds, and the revision of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation as of April 30, 2010, be approved.

(See Appendix LIV for background information, page 1092.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Fund</u>	
Bil-Jac Veterinary Nutrition Scholarship Fund (Established with gifts from Bil-Jac Foods Incorporated; used to provide scholarships for students pursuing a D.V.M. degree in the College of Veterinary Medicine) (grandfathered)	\$17,500.00
<u>Change in Description of Named Endowed Funds</u>	
The Wayne and Jane Dalton Scholarship Fund	
The Herman and Pearl Dolinsky Gross Scholarship Fund	
<u>Establishment of Named Endowed Chair</u>	
John A. Russell Chair for Communication Excellence (Established with an estate gift from John A. Russell; used to support a chair position in the Fisher College of Business) (grandfathered)	\$1,843,410.49
<u>Establishment of Named Endowed Funds</u>	
The Ethel Louise Armstrong Foundation Endowment Fund (Established with gifts from the Ethel Louise Armstrong Foundation; used to support and expand the Multiple Perspectives on Access, Inclusion, and Disability Annual Conference hosted by the University)	\$500,000.00
The Harry T. Mangurian, Jr. Foundation Professorship Fund in Business (Established with gifts from The Harry T. Mangurian, Jr. Foundation, Inc.; used to provide salary and research support for a professorship in business)	\$250,000.00
The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund (Established with gifts from Samuel and Nancy Ponn; used to provide land grant opportunity scholarships)	\$66,249.25
The Laurel K. Leffler Scholarship Fund (Established with an estate gift from Laurel K. Leffler and gifts from other donors; used to provide scholarship support for students attending the OSU Marion campus)	\$52,276.86
The Dr. Paul E. Panek Memorial Scholarship Fund (Established with gifts from Christine Franklin Panek in memory of her late husband Dr. Paul E. Panek; used to provide undergraduate scholarships to psychology students at the Newark campus who have completed psychological research resulting in publication or a poster presentation)	\$50,000.00
John A. Russell MBA Scholarship Fund (Established with estate gifts from John A. Russell; used to provide scholarship support for students enrolled in the Fisher College of Business)	\$50,000.00

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The Thomas Family Basketball Fund (Established with gifts from Dr. Donald W. Thomas; used to supplement the coach's discretionary budget of the men's varsity basketball team in the Department of Athletics)	\$50,000.00
The Stone Laboratory Tuition Reduction Fund (Established with gifts from the Friends of Stone Laboratory and private donors; used to reduce the per credit hour cost of tuition for all students attending Stone Laboratory) (grandfathered)	\$28,664.81
The Leesa Hall and Donald M. Kurdziel Family Fund (Established with gifts from Donald M. Kurdziel and Leesa Hall Kurdziel; used to provide undergraduate scholarships to full-time students at the Columbus campus) (grandfathered)	<u>\$25,325.00</u>
Total	\$2,933,426.41

Establishment of Named Endowed Fund

Bil-Jac Veterinary Nutrition Scholarship Fund

It was proposed that the Bil-Jac Veterinary Nutrition Scholarship Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University with gifts from Bil-Jac Foods Incorporated, Medina, Ohio.

The annual distribution of this fund shall provide a scholarship for one (1) student enrolled in the College of Veterinary Medicine pursuing a D.V.M. degree with preference given to a first- or second-year student demonstrating professional excellence in veterinary nutrition. The recipient shall be selected by the dean of the College in consultation with the associate dean of Student Affairs and the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor, should one be available, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$17,500.00 (grandfathered)

Change in Description of Named Endowed Funds

The Wayne and Jane Dalton Scholarship Fund

The Wayne and Jane Dalton Scholarship Fund was established November 30, 1979, by the Board of Trustees of The Ohio State University with gifts to The Ohio State

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University Development Fund from Mr. and Mrs. Wayne Dalton of Wakeman, Ohio. The description was revised June 18, 2010.

The annual distribution from this endowed fund shall be used to support one or more scholarships to be awarded annually to undergraduate students majoring in dairy science in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to students with stated intentions to pursue farm-related careers. Scholarship recipients shall be selected by the Department of Animal Sciences scholarship selection committee under guidelines approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences and in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or it may be reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The Herman and Pearl Dolinsky Gross Scholarship Fund

The Herman and Pearl Dolinsky Gross Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University with a gift from Ronald M. Gross (B.A. 1955) in honor of his parents. The description was revised March 5, 2004, and was revised again June 18, 2010.

This scholarship seeks to assist students who have demonstrated integrity, strength of character, financial need, a good academic record, a commitment to pursue a college education, and a desire to contribute to society.

The annual distribution from this fund shall be used to provide undergraduate scholarships to students who are pursuing degrees from the Colleges of the Arts and Sciences. Each scholarship shall be, at a minimum, equal to one-quarter of the in-state tuition. Applicants should be entering freshmen at the Columbus campus. It is the donor's preference that applicants have a Scholastic Aptitude Test (S.A.T.) score between 1110 and 1220 or an American College Testing (A.C.T.) composite score between 24 and 27.

Recipients will be selected by the Office of Student Financial Aid in consultation with the executive dean of the Arts and Sciences and vice provost. The scholarships shall be based on financial need and shall be renewable based on satisfactory performance. Recipients (1) shall not qualify for merit-based aid, but still exhibit potential for success;

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and (2) shall not qualify for Pell Grants, but still have difficulty in meeting expenses to attend The Ohio State University. A preference should be given to Ohio residents. Each year the donor or his heirs will be sent a report of the scholarship recipients.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor or his heirs, and from the vice provost for Undergraduate Studies and dean for Undergraduate Education, with preference for scholarship in order to carry out the desire of the donor.

Establishment of Named Endowed Chair

John A. Russell Chair for Communication Excellence

It was proposed that the John A. Russell Chair for Communication Excellence be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from John A. Russell (B.S.Bus.Adm. 1966, M.B.A. 1971).

The annual distribution from this fund shall be used to support a chair position focused on communication excellence in The Max M. Fisher College of Business. Appointment of the candidate will be recommended by the dean of the Fisher College of Business to the executive vice president and provost and approved by the Board of Trustees.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Fisher College of Business.

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Amount Establishing Endowment: \$1,843,410.49 (grandfathered)

Establishment of Named Endowed Funds

The Ethel Louise Armstrong Foundation Endowment Fund

It was proposed that The Ethel Louise Armstrong Foundation Endowment Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Ethel Louise Armstrong Foundation, Inc. of Santa Barbara, California.

The annual distribution from this fund shall be used to support and expand the Multiple Perspectives on Access, Inclusion, and Disability Annual Conference hosted by the University.

A portion of the annual distribution, not to exceed 20%, shall create the Ethel Louise Armstrong Student Poster Competition, which will take place at the annual Multiple Perspectives conference. Funds will be used to provide for space costs, undergraduate and graduate prizes, the waiver of registration fees for student participants, and honoraria for judges selected from conference presenters.

A portion of the annual distribution, not to exceed 40%, shall create the Ethel Louise Armstrong Memorial Lecture. This plenary session will be free and open to the public, complementing the current Ken Campbell Memorial Lecture on Disability Policy by focusing on innovation and change in disability culture, climate or philosophy. Preference will be given to women with disabilities when selecting a speaker. The selection committee will consist of the faculty coordinator of the University's Disability Studies Program, the chairperson of the Department of Women's Studies, and the University ADA coordinator, or their designees, and a student with a disability selected by the director of the University's Office for Disability Services.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

A minimum of 40% of the annual distribution will be used to support the Conference and its expansion to a second simultaneous location annually by utilizing web-based technologies to share selected presentations and creating a web-based archive of presentations.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University's Office for Disability Services.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as closely aligned with the original intent of the donor as possible and, as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternative designation, the Boards shall seek advice from the donor (if feasible) and from the ADA Coordinator's Office.

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Amount Establishing Endowment: \$500,000.00

The Harry T. Mangurian, Jr. Foundation Professorship Fund in Business

It was proposed that The Harry T. Mangurian, Jr. Foundation Professorship Fund in Business be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Harry T. Mangurian, Jr. Foundation, Inc.

Until the principal balance reaches \$1,000,000, the annual distribution from this fund shall be reinvested in the endowment principal. After the principal balance reaches \$1,000,000, the annual distribution from this fund shall be used to provide salary and research support for a professorship in business at The Max M. Fisher College of Business. The Harry T. Mangurian, Jr. Foundation Professor will demonstrate achievement in the area of teaching excellence as well as across multiple dimensions in at least one of the following areas: high quality scholarly research, synthesization of the theoretical work of others, application of research to executive education, and interaction with the corporate community. The dean of the Fisher College of Business may use the position to recruit a new faculty member or to reward an outstanding faculty member in the academic department of the dean's choice. Appointment to the Harry T. Mangurian, Jr. Foundation Professorship in Business shall be recommended by the College's dean to the executive vice president and provost and approved by the University's Board of Trustees.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$250,000.00

Total Commitment: \$1,000,000.00

The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund

It was proposed that The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Samuel and Nancy Ponn of Palm Springs, California.

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this endowed fund shall be equally divided to support two land grant opportunity scholarships. For one scholarship, preference shall be given to candidates who are residents of Ashtabula County, Ohio. For the second scholarship,

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preference shall be given to candidates in the following order: residents of Murray City, Ohio; the Buchtel School District; or the Rocky River (Ohio) School District.

The scholarship may be used towards the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses for three quarters/two semesters in the given academic year. Scholarships may be renewed for up to 12 quarters/eight semesters or until completion of a bachelor's degree, provided the recipient maintains a 2.8 or higher grade point average. The Office of Student Financial Aid will administer this scholarship fund.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$66,249.25

The Laurel K. Leffler Scholarship Fund

It was proposed that The Laurel K. Leffler Scholarship Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Laurel K. Leffler and gifts from other donors.

Laurel K. Hanley was born on July 27, 1912, in Kent, Ohio. Upon her graduation from Kent State University, she began her teaching career at Central Junior High School in Marion in 1935. In 1942, she met and married Richard Leffler. He preceded her in death in 1944. In 1946, Mrs. Leffler moved to the Cleveland area to become the librarian for Shaker Heights Elementary School. She served that district for 31 years.

The intent of this fund is to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this fund shall provide scholarship support for students attending the Marion campus of The Ohio State University with particular attention to, but not limited to, underrepresented groups who have been accepted for admissions at the University. Scholarship recipients shall be selected by the dean and director of The Ohio State University Marion in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University Marion.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean and director of The Ohio State University Marion.

Amount Establishing Endowment: \$52,276.86

The Dr. Paul E. Panek Memorial Scholarship Fund

It was proposed that The Dr. Paul E. Panek Memorial Scholarship Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Christine Franklin Panek in memory of her late husband, Dr. Paul E. Panek, former associate dean, academic dean, and professor of psychology at The Ohio State University Newark.

The annual distribution from this fund shall provide a scholarship(s) that will be awarded to an undergraduate student(s) ranked as a junior or senior who is majoring in psychology at the OSU Newark campus and has completed psychological research resulting in publication or a poster presentation. Scholarship recipients shall be selected by the Newark campus director of Financial Aid in consultation with the University's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean and director of The Ohio State University at Newark.

Amount Establishing Endowment: \$50,000.00

John A. Russell MBA Scholarship Fund

It was proposed that the John A. Russell MBA Scholarship Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from John A. Russell (B.S.Bus.Adm. 1966, M.B.A. 1971).

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The annual distribution from this fund shall be used to provide scholarship(s) for a student(s) enrolled in the MBA program at The Max M. Fisher College of Business. Scholarship recipients shall be selected by the College's dean in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$50,000.00

The Thomas Family Basketball Fund

It was proposed that The Thomas Family Basketball Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Donald W. Thomas (B.S.Agr. 1960, M.S. 1961), of Galena, Ohio.

The annual distribution from this fund shall be used to supplement the coach's discretionary budget of the men's varsity basketball team in the Department of Athletics at The Ohio State University.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

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The Stone Laboratory Tuition Reduction Fund

It was proposed that The Stone Laboratory Tuition Reduction Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Friends of Stone Laboratory and private donors.

Stone Laboratory offers a program of summer courses every year. Taking courses at Stone Laboratory provides students with a unique experience not available at the University's main campus. Students retain the information longer because of the island location on Lake Erie and the combination of lecture, laboratory, and field experience used in every course. However, summer is also the time that most college students are trying to work and save money for college. This makes taking courses at the Laboratory difficult.

The annual distribution from this fund shall be used to reduce the per credit hour cost of tuition for all students attending Stone Laboratory and thereby ease the financial strain for all students. All expenditures must be approved by the director of the Ohio Sea Grant College Program and Stone Laboratory in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the University's Board of Trustees and the Foundation's Board of Directors as recommended by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the director of the Ohio Sea Grant College Program and Stone Laboratory. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,664.81 (grandfathered)

The Leesa Hall and Donald M. Kurdziel Family Fund

It was proposed that The Leesa Hall and Donald M. Kurdziel Family Fund be established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald M. Kurdziel (B.S.Bus.Adm. 1976, M.B.A. 1977) and Leesa Hall Kurdziel (B.S.Soc.Wel. 1978) of Hudson, Ohio.

The annual distribution from this fund shall provide an undergraduate scholarship to a full time student at the University's Columbus campus. The scholarship is renewable for 12 quarters/eight semesters, or until completion of a bachelor's degree provided the recipient maintains a 2.8 or higher grade point average. This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that a scholarship be awarded alternating between male and female students who have been accepted for admissions at the University. The Office of Student Financial Aid will administer this scholarship fund.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$25,325.00 (grandfathered)

FY 2011 USER FEES AND CHARGES

Resolution No. 2010-109

Synopsis: Tuition recommendations were approved at the May 2010 Board of Trustees meeting. FY 2011 user fees and charges at Ohio State Campuses for Fiscal Year 2011 are proposed effective Autumn Quarter 2010.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional and general fee increases for Ohio State graduate and professional programs, Ohio State room and board charges, Recreation and Physical Activity Center fees, and other user charges for self-supporting units as described in the accompanying text and tables have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the Room and Board fees increase approximately 5.5% and existing undergraduate program fees will be increased and new fees implemented as outlined in the attached as presented to the Fiscal Affairs Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the University Health System charges increase approximately 3.3%; and

BE IT FURTHER RESOLVED, That all of these increases described in the attached text and tables shall be effective Autumn Quarter 2010, except where otherwise indicated and charges for the Health System shall be effective July 1, 2010.

(See Appendix LV for background information, page 1097.)

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INTERIM BUDGET FOR FISCAL YEAR 2011

Resolution No. 2010-110

Synopsis: Approval of Interim Budget for Fiscal Year 2011.

WHEREAS the Current Funds Budget includes the General Fund, Earnings Operations and Restricted Funds budgets for all campuses; and

WHEREAS the Current Funds Budget for FY 2011 continues to be developed; and

WHEREAS it is necessary to continue University operations prior to the time the Current Funds Budget for FY 2011 is finalized and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2010, until such time the Board of Trustees adopts the Current Funds Budget for FY 2011, no later than the September meeting of the Board.

(See Appendix LVI for background information, page 1104.)

**AUTHORIZATION FOR THE ISSUANCE OF ADDITIONAL GENERAL RECEIPTS
BONDS AND COMMERCIAL PAPER NOTES**

Resolution No. 2010-111

Synopsis: Authorization for the issuance and sale of general receipts bonds and notes in an aggregate principal amount not to exceed \$ 1,600,000,000, for the purposes of financing, on an interim and/or permanent basis, the costs of certain University capital improvement projects, refunding the outstanding principal amount of current obligations of the University, and paying costs and expenses associated with the issuance such debt, and authorization for amendments to the existing trust indenture and other documents as required is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985, by resolution adopted by the Board on December 5, 1997, and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") as amended by the Seventh Supplement to Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplement"), each between the University and The Huntington National Bank, as Trustee (the "Trustee"), authorized the issuance of its \$79,540,000

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The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds"); and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Restated Trust Indenture") with the Trustee; and

WHEREAS the Restated Trust Indenture provides that Obligations, as defined therein, may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution, as defined therein, adopted by the Board and secured pursuant to the terms of a Supplemental Indenture, as defined in the Restated Trust Indenture with respect to such issue (the Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the resolution adopted by the Board on November 5, 1999, the Restated Trust Indenture and the First Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 between the University and the Trustee, of its \$83,585,000 The Ohio State University General Receipts Bonds, Series 1999 A; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the resolution adopted by the Board on November 5, 1999 (the "Series 1999 B General Receipts Bond Resolution"), the Indenture and the Second Supplement to Amended and Restated Trust Indenture, dated as of December 1, 1999 between the University and the Trustee, of its \$108,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2001 Supplement to Amended and Restated Trust Indenture, dated as of November 1, 2001 between the University and the Trustee, of its \$76,950,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 2001; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on November 2, 2001, the Indenture and the Series 2002 A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2002 between the University and the Trustee, of its \$150,515,000 The Ohio State University General Receipts Bonds, Series 2002 A; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003, between the University and the Trustee, of its \$233,780,000 The Ohio State University General Receipts Bonds, Series 2003 B; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2003, the Indenture and the Series 2003 C Supplement to Amended and Restated Trust Indenture dated as of September 1, 2003 between the University and the Trustee, of its \$121,295,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2003 C; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 A Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 between the University and the Trustee, of its \$279,050,000 The Ohio State University General Receipts Bonds, Series 2005 A; and

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WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 8, 2005, the Indenture and the Series 2005 B Supplement to Amended and Restated Trust Indenture dated as of August 1, 2005 between the University and the Trustee, of its \$129,990,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2005 B; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and the Series 2008 A Supplement to Amended and Restated Trust Indenture dated as of January 1, 2009 between the University and the Trustee, of its \$217,595,000 The Ohio State University General Receipts Bonds, Series 2008 A (the "Series 2008 A Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008 (the, the Indenture and the Series 2008 B Supplement to Amended and Restated Trust Indenture dated as of September 1, 2008 between the University and the Trustee, of its \$127,770,000 The Ohio State University Variable Rate General Receipts Bonds, Series 2008 B; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on July 11, 2008, the Indenture and the Series I Supplement to Amended and Restated Trust Indenture, dated as of December 1, 2008 between the University and the Trustee, of up to \$227,000,000 in principal amount of The Ohio State University General Receipts Commercial Paper Notes, Series I; and

WHEREAS the University has authorized the issuance pursuant to the General Bond Resolution, the Resolution adopted by the Board on October 29, 2009, the Indenture and the Series 2010A Supplement to Amended and Restated Trust Indenture, dated as of January 1, 2010 between the University and the Trustee, of its \$241,170,000 in principal amount of The Ohio State University General Receipts Commercial Bonds, Series 2010A; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (collectively the "2010 Obligations"), in one or more series, for the purposes of financing, on an interim and/or permanent basis, the costs of University Facilities, refunding, on a current or advance refunding basis, Outstanding Obligations of the University as determined herein; and paying costs and expenses associated with the issuance the 2010 Obligations, and desires to make provisions for the issuance of the 2010 Obligations and the payment of Debt Service Charges thereon and the securing thereof by this resolution and the supplement to the Restated Trust Indenture as provided by this Resolution:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorize the issuance the 2010 Obligations in an aggregate amount not to exceed \$ \$1,600,000,000 for the purposes as set forth in the recitals to this resolution; and

BE IT FURTHER RESOLVED, That any debt authorized by this resolution shall not be issued after June 30, 2012; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and/or Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Fiscal Affairs Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose, to determine (a) the time or times that any of the 2010 Obligations shall be issued as provided in this resolution, (b) the

principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such 2010 Obligations, whether fixed or variable; provided, however, that in no event shall the interest rate on any series of 2010 Obligations exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable, (e) whether any of the 2010 Obligations are to be issued as Build America Bonds under Section 54AA of the Internal Revenue Code of 1986, as amended (the "Code") and (f) the maturity or maturities of any of the 2010 Obligations; provided, however, the maximum maturity of any 2010 Obligations shall not exceed 35 years or such lesser term as may be required by law, any or all of which terms may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business, or either of them, in connection with the issuance and sale of the 2010 Obligations; and

BE IT FURTHER RESOLVED, That the President or Senior Vice President for Business and Finance, or either of them, is hereby authorized and directed (a) to make or effect any election, selection, designation, choice, consent, approval or waiver on behalf of the University with respect to the 2010 Obligations as permitted or required to be made or given under the federal income tax laws, for the purpose of assuring, enhancing or protecting favorable tax treatment or the status of the 2010 Obligations or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing any rebate amount or any payment of penalties, or making any payments of special amounts in lieu of making computations to determine, or paying, any excess earnings as rebate, or obviating those amounts or payments on behalf of the University, or to apply for the payment to the University of any sums in respect of any credit provided for in Section 6431 of the United States Code ("U.S.C.") to the extent such credit is available; (b) to take any and all actions, make or obtain calculations, and make or give reports, covenants and certifications of and on behalf of the University, as may be appropriate to assure the status of the 2010 Obligations as Tax Exempt Bonds or Build America Bonds, as the case may be; and (c) to give an appropriate certificate on behalf of the University for inclusion in the transcript of proceedings setting forth the facts, estimates and circumstances, and reasonable expectations of the University pertaining to Section 148 and the Regulations, and the representations, warranties and covenants of the University regarding compliance by the University with Section 54AA Section 54F or Sections 141 through 150 of the Code and the Regulations, as applicable; and

BE IT FURTHER RESOLVED, That and the President and Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, such supplement or supplements to the Restated Trust Indenture, any bond purchase contract, any interest rate management or hedging contract, credit support or enhancement contract and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President or Senior Vice President for Business and Finance or either of them shall deem necessary or appropriate to carry out this resolution and to provide for the most beneficial commercial terms reasonably available to the University in substantially the form of similar agreements Transaction Documents previously executed by the University in connection with the issuance of other Obligations of the University and not materially adverse to the University, with the execution by the President or Senior Vice President for Business and Finance of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are not materially adverse to the University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall report to the Board's Fiscal Affairs Committee on a regular basis the all actions taken in pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its

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committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES
CONTRACTS AND CONSTRUCTION CONTRACTS**

Resolution No. 2010-112

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICE CONTRACTS
UNIVERSITY HOSPITALS EAST – AMBULATORY CARE CENTER**

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
17TH AVENUE REBUILD
UNIVERSITY HOSPITALS EAST – AMBULATORY CARE CENTER**

Synopsis: Authorization to enter into professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
University Hospitals East – Ambulatory Care Center	\$0.6M	4.5M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

	Constr Amount	Total Project	
17 th Avenue Rebuild	\$9.7M	\$11.5M	University bond proceeds
University Hospitals East – Ambulatory Care Center	\$3.9M	\$4.5M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix LVII for background information, page 1105.)

EASEMENT

Resolution No. 2010-113

THE CITY OF COLUMBUS, OHIO
ALONG NORTH HIGH STREET FROM 12TH AVENUE TO WOODRUFF AVENUE

Synopsis: Authorization is requested to grant the city of Columbus, Ohio an easement for a right of way pursuant to Ohio Revised Code (ORC) Section 3345.18 to extend the existing right of way along North High Street between 12th Avenue and Woodruff Avenue, inclusive.

WHEREAS the city of Columbus has requested the grant of an extension of the existing right of way along North High Street from 12th Avenue on the south to Woodruff Avenue on the north. The extended right of way will be 20 feet beyond, or west of, the existing right of way. The easement will be granted under the statutory authority of the University pursuant to ORC Section 3345.18. The grant shall be in perpetuity consistent with the existing right of way along North High Street. The consideration for the easement will be for the nominal amount of \$1.00, as the project is in the best interest of the University for its students, faculty, staff and visitors; and

WHEREAS the specific purpose of the increased right of way is to provide the city with the necessary space to locate handicap access ramps at each of the intersections listed. The access ramps will vary from intersection to intersection as depicted in the accompanying drawing, but all will be within the extended right of way. The appropriate University offices have determined that the grant of this right of way is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to affect the grant of an extended right of way along North High Street from 12th Avenue to Woodruff Avenue, Columbus, Ohio, upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the University.

(See Appendix LVIII for background information, page 1109.)

PURCHASE OF REAL PROPERTY

Resolution No. 2010-114

543 TAYLOR AVENUE
(FORMER CHALMERS P. WYLIE VA CLINIC)
COLUMBUS, OHIO 43203

Synopsis: Authorization to purchase the property located at 543 Taylor Avenue, Columbus, Ohio is requested. The property consists of approximately 4.981 acres improved with a three-story medical clinic office building that contains approximately 136,000 gross square feet. This property is located less than one mile north of University Hospital East on the southwest corner of Taylor and Leonard Avenues and its acquisition is consistent with the Medical Center's strategic plans for providing convenient and accessible medical services.

WHEREAS the property is expected to appraise at a value between \$11M and \$12M; and

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WHEREAS the University will purchase the property for \$11.5M from iStar and simultaneously receive \$2.8M from the VA to terminate their lease for a net purchase price of \$8.7M; and

WHEREAS acquisition of this property will support the strategic plans of the Medical Center to enhance its ambulatory care capabilities and to serve the area around University Hospital East and its community, and

WHEREAS acquisition of this property has been recommended by the Medical Center Board and the Medical Affairs Committee and would be in the best interest of the University and the Medical Center's patients; and

WHEREAS the acquisition, use, and any improvements to the property will be funded through a University line of credit with principal and interest to be paid by Medical Center funds; and

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to take any action required to affect the purchase of the improved real property located at 543 Taylor Avenue from iStar HQ 1, L.P., and to acquire title to this property in the name of the State of Ohio for the use and benefit of The Ohio State University for \$11.5M plus fees and closing costs, upon such terms and conditions as are deemed to be in the best interest of the University; and

BE IT FURTHER RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to approve an internal loan for an amount up to \$13.9M for a term of 10 years for the acquisition, use, and any improvements needed to the property with principal and interest to be paid by the Medical Center.

(See Appendix LVIX for background information, page 1110.)

APPROVAL OF FISCAL YEAR 2011 OSU HEALTH SYSTEM BUDGET

Resolution No. 2010-115

Synopsis: Recommendation by the Fiscal Affairs Committee of the adoption of the proposed OSU Health System's Budget for FY 2011 is requested.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and President Gee's six strategic objectives to meet the needs of Ohio State; and

WHEREAS the continued success of the Ohio State University Medical Center plays a critical role in supporting these goals; and

WHEREAS the FY 2011 Health System's preliminary budget was set as part of their long range financial planning process and these levels have been determined to still be appropriate; and

WHEREAS all five Hospital Boards have approved their individual budgets; and

WHEREAS the proposed budget has been reviewed and approved by the Medical Center Board and the Medical Center Affairs Committee:

NOW THEREFORE

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BE IT RESOLVED, Adoption of the Health System FY 2011 Budget as described in the accompanying text and tables is approved.

(See Appendix LX for background information, page 1112.)

AUTHORIZATION FOR RELEASE OF PROJECTONE FUNDS

Resolution No. 2010-116

Synopsis: Release of funds for ProjectONE is requested.

WHEREAS in September 2009 the Board of Trustees authorized ProjectONE at a cost not to exceed \$1 billion and authorized the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as necessary for the project in accordance with the established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

WHEREAS ProjectONE is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion; and

WHEREAS the President and /or Senior Vice President for Administration and Planning and Special Assistant to the President in consultation with the Senior Vice President for Health Sciences shall only spend such funds as are released by the Board; and

WHEREAS the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of ProjectONE every six months, or more frequently as appropriate, or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and

WHEREAS the following funds for construction commitments are requested for release:

- Construction contracts for major building systems, curtain wall, etc. and infrastructure enablers \$168.64M
- Early purchase major building equip \$49.77M
- Deep foundation and enablers
- Foundation and Cores \$18.03M
- Structural steel and frame \$57.72M

NOW THEREFORE

BE IT RESOLVED, That the total amount of \$294.16 million is hereby approved for release for construction and related services as requested.

(See Appendix LXI for background information, page 1126.)

Upon motion of Mr. Shumate, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Kass, Jurgensen, and Reid.

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ADOPTION OF THE ONE OHIO STATE FRAMEWORK

Resolution No. 2010-117

Synopsis: Adoption of the One Ohio State Framework (the Framework) including physical planning principles and a long-term vision for the Columbus campus is proposed.

WHEREAS the university has adopted a model of integrated planning whereby strategic academic planning is supported by financial and physical planning, all aligned to meet strategic goals; and

WHEREAS the university recognizes the physical environment is a valuable resource for accomplishing the university's goals and enhancing the quality of life for students, faculty, staff, and visitors; and

WHEREAS the university completed a comprehensive, integrated planning process to develop a vision for the physical campus and engaged stakeholders representing academics and research, the arts, athletics and recreation, health sciences, residential life, the Olentangy River, transportation and parking, sustainability, energy and infrastructure, and university area neighborhoods; and

WHEREAS the Framework includes an integrated long-term vision for the Columbus campus, physical planning principles, and tools to help guide future investment in the physical environment, and the tools enable data-informed analysis and flexibility to revise or develop new physical scenarios as strategic academic priorities change over time; and

WHEREAS the Framework will replace the previous Columbus Campus Master Plan that the Board of Trustees adopted in 1995; and

WHEREAS the strategic academic plans and the Framework will serve as context for future capital planning and regular capital recommendations and updates will be presented to the Board in this context; and

WHEREAS the Framework planning process included stakeholders and university leaders who have reviewed and support the proposed Framework:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the One Ohio State Framework as the foundation and a framework for decision-making about the physical environment and directs the appropriate university offices to proceed with planning consistent with the Framework principles and long-term vision.

(See Appendix LXII for background information, page 1129.)

Upon motion of Mr. Schottenstein, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Kass, Jurgensen, and Reid.

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Mr. Wexner:

David, do you want to give us the agenda of activities this afternoon?

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Dr. Frantz:

Lunch is being served up where it was yesterday, so those who are staying for lunch can go up there. We have a bus leaving here at 2:15 pm from the southeast entrance, down at the first floor, those who are taking the bus over. Those who are driving themselves, I guess I would say you want to leave plenty of time to get there. Parking will be extremely difficult. Steve, what time is the actual starting time of the program itself.

Dr. Gabbe:

There will be events at 2:00 pm; there is also valet parking that will be available for you.

Mr. Wexner:

Thank you. Let's go around the room, and let's start at your end Alex. We will give Jeff a chance to listen.

Ms. Swain:

It has been a great few days from diversity and inclusion to the framework. So may exciting topics and I thank Jeff Kaplan, and I also want to welcome Jeff Chatas, and I am excited to work with you and thank him for being supportive and involving students. Especially more heavily in the future in these tuition and fees questions we have, so welcome and I am excited to work with you.

Dr. Cloyd:

I won't even try to capture it. I will just say the vision - we just have so many opportunities, it is just very, very exciting and I think the ship is heading in the right direction.

Mr. Jurgensen:

Nothing new really, just very encouraging.

Dr. Reid:

Great days as well, especially looking at the trends which we did with regard to strategic planning. Also, Judge Marbley is not here, but the working group on diversity and inclusion has begun. It had its very first meeting, so a long way to go.

Mr. Brass:

I would just say, when it works it works, and it is working well.

Dr. Frantz:

One thing I would say, in the consent agenda, there were a lot of personnel actions, as was noted, and I know one of the things maybe that the Board takes for granted in doing, but this was the meeting at which promotion and tenure decisions were voted on by this Board, and there is nothing more meaningful than that for the faculty of this institution, so I just wanted to note that.

Mr. Wexner:

Thank you, David.

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Mr. Marion:

Thank you for the opportunity. I think today's meeting demonstrated the culmination and the work of so many committees. I know you were trying to get some discussion out of us, but so much has been discussed on these issues, the diligence exercised by the Medical Affairs Committee, the Fiscal Affairs and Framework planning, and it is all coming together nicely and the University looks like it is in great shape. I was happy to get on the Board when I did and to leave and see this University in such great position.

Dr. Wadsworth:

First of all I would like to thank you for inviting me to join you. It is a real honor and privilege. Today's meeting demonstrated the responsibilities that come with it, because it is a great University with some great plans, and I really look forward to participating as fully as I can. I have been on the Medical Center Board with Alan as an ex officio member, so I have had a good start at understanding what is going on. Battelle has a long history with OSU; dating back to before Battelle opened its doors actually, in 1929. The recent past, with Gordon's help, we have really invigorated that and we intend to fully exercise the leverage on each other and have good things happen. So thank you.

Ms. Kass:

Just want to add that connecting the dots in our thinking and behaving, I think is probably my best description of the last three days but way beyond that. We are really beginning to connect them very well.

Mr. Schottenstein:

Once again, excellent meetings, Mr. Chairman, and all those who helped make them excellent. I just want to publically congratulate Jason for his honor earlier this morning and how well-spoken you were - just very well said and publically welcome Jeff.

Mr. Hicks:

We have a lot of Mojo going on right now. Let's break some ground.

Mr. O'Dell:

I would just like to say today is a great day for The Ohio State University.

Mr. Borrer:

We have had robust, stimulating important discussions, and we are making good headway, and we are doing good work.

President Gee:

Mr. Chairman, you know we have three strands that we have been working on for the last two to three years: financial planning, master planning and academic strategic planning. I think what we have seen today is the culmination of those three now coming together, using Linda's words of connecting the dots. I think that is the power of what happened today. The fact that we do not have three great projects, or two great projects, or four great projects, we have them and they are absolutely aligned and coordinated, which is going to be the power of the institution.

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Mr. Wexner:

I think we have a lot of work ahead and I know there is a lot of work that is going to be done before the meeting in September, so I feel like we are not adjourning; we are going to summer school. I know a lot of committees have some heavy lifting to do and so we are probably on the semester systems and working through the summer semester. I feel that we are getting better. I think our thinking is improving and I think that the work and behavior and the results are coming together. This is obviously a very complex institution and complex by its size, scope and the nature of this time spans and the diversity of the institution in every possible way, so bringing it together so we are in agreement of understandings and even in agreements where we disagree. But, we can come to a better work product and then attempt to put things in a sequential order that hopefully make sense as it will be judged in the future. Again, I thank Coach Tressel, we are getting better and we have to continue to get better and hopefully we get better through the summer, and have a little celebration this afternoon. Thank you.

We are adjourned.

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Thereupon the Board adjourned to meet Friday, September 17, 2010, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

RULES OF THE UNIVERSITY FACULTY

~~3335-5-07 Term of duty. RESCIND~~

~~All members of the teaching staff on duty during a given quarter, semester, or session, are expected to report for duty and to be available for consultation and organization at least one day preceding the day designated in the calendar as the day for classes to begin. They are also expected to remain on duty through the convocation and examinations which conclude the work of the quarter, semester, or session.~~

3335-5-07 Definition of regular faculty duties and responsibilities.

Regular faculty members who are on duty are accountable for meeting the formal and informal obligations associated with research, service, and/or teaching or clinical practice. Duties and responsibilities are assigned annually in accordance with the workload policy laid out in the pattern of administration of each faculty member's tenure initiation unit and, as appropriate, regional campus.

Regular full-time faculty members are expected to be on duty for an average of 19 working days a month, with working days defined as weekdays that are not designated as university holidays. Faculty members on nine-month appointments are commonly on duty for 19 working days a month averaged over a 9-month period. The most common pattern for a 9-month on-duty period under quarters includes the autumn, winter and spring quarters. The most common pattern for a 9-month on-duty period under semesters includes the autumn and spring semesters.

Breaks within a given semester or session, as well as any days between the end of the exam period and the beginning of the next quarter, semester or session, will be considered off-duty days. Faculty on 12-month appointments are on duty on all working days except for the days they accrue and designate as vacation days. Terms of duty for full-time auxiliary faculty for 9- or 12-month faculty unless otherwise specified in their annual letter of appointment; terms for shorter-term auxiliary faculty are specified in their annual letter of appointment; terms for shorter-term auxiliary faculty are specified in their annual letters of appointment.

3335-5-27 Powers.

The faculty of the arts and sciences shall have jurisdiction over:

- (A) All programs for the "untagged" bachelor's degrees, subject only to approval by the council on academic affairs and the university senate. Such degrees shall be awarded only upon the recommendation of the faculty of the arts and sciences.
- (B) The ~~basic~~ general education requirements for all programs in the colleges of the arts and sciences, and joint responsibility for planning the ~~basic~~ general education requirements for colleges outside arts and sciences on a cooperative basis. Jurisdiction for the ~~basic~~ general education requirements for colleges outside arts and sciences shall lie with the university senate through the council on academic affairs, and not with the faculty of the arts and sciences.

3335-5-48.5 Athletic council.

- (A) The athletic council shall consist of fifteen members.
 - (1) Eight regular tenure-track faculty.

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- (a) Four regular tenure-track faculty selected by the faculty council. The term of service is four years with service commencing the first of July following appointment or election.
 - (b) Four regular tenure-track faculty members appointed by the president. The term of service is four years with service commencing the first of July following appointment.
- (2) Four students.
- (a) One graduate student.
 - (b) One professional student.
 - (c) Two undergraduate students. The term of service is two years and one student is selected each year.
- (3) Two alumni designated by the Ohio state university alumni association using procedures adopted by that body. The term of service is four years and the terms are staggered so that one member retires every two years.
- (4) One staff member of the university selected by the university staff advisory committee. The term of service is two years.
- (B) Duties and responsibilities.
- (1) Develop, subject to the general authority of the president and the board of trustees, policies governing intercollegiate athletics, as the agent of the senate. The senate may hold these policies in review.
 - (a) These policies shall guide the administration of the program of intercollegiate athletics by the director of athletics, but the athletic council shall not serve in an administrative or executive capacity.
 - (b) It will consider and establish policy on such matters as the income and expenditures budget, the schedules for seasonal and post-seasonal play in relation to the effect upon the welfare of the athletes, grants and other financial aid to athletes, eligibility of athletes, student grievance procedures and sportsmanship policies related to athletics, awards to athletes, ticket distribution, and public and campus relations of the athletic program.
 - (c) Its recommendations and decisions on policy shall be made known to the senate and to the staff of the department of athletics.
 - (2) Participate with the president in the process of selecting ~~one or two a~~ university faculty athletics representatives representative to the intercollegiate conference of faculty representatives (big ten conference). The faculty athletics representative shall provide advice and oversight for the intercollegiate athletics program at the Ohio state university and represent the university and its faculty to the NCAA. The faculty athletics representative also shall participate in the assurance of academic integrity of the athletics program; monitor the student-athlete experience; participate in the assurance of the institutional compliance with NCAA and conference regulations; and serve as the senior faculty advisor to the president and the director of athletics concerning the administration of the collegiate athletics program.
 - (a) ~~For each~~ When selecting a new faculty athletics representative

~~position, the athletic council shall prepare a list of no fewer than two regular tenured faculty members from which the president shall select a faculty athletics representative. All regular tenured faculty members are eligible for inclusion on these lists.~~

- (b) ~~The Eighteen months prior to the end of the faculty athletics representative's final term, the~~ chair of the athletic council shall appoint a nominating committee which shall have the responsibility to inform the university community about the position of faculty athletics representative and to invite applications and/or recommendations for nominations. Brief recommendations in writing that state the candidate's qualifications for the position may be submitted to the nominating committee by any member of the university community. Applications and nominations shall be due in accordance with a reasonable schedule established by the nominating committee.
- (c) Final approval of ~~each the~~ list of names submitted to the president shall be made by the full membership of the athletic council. The list for ~~each the~~ faculty athletics representative position shall be presented to the president ~~during the autumn quarter in June of the year~~ preceding the start of the next term of office in order to allow for a smooth transition between outgoing and incoming faculty athletics representatives.
- (d) The new faculty athletics representative will be appointed ~~January first to take office July first of the same year~~ faculty athletics representative-elect on July 1 of the year before becoming faculty athletics representative. ~~The faculty athletics representative-elect shall attend all meetings in which the faculty athletics representative has access to, but the faculty athletics representative-elect shall have no right to vote until the faculty athletics representative-elect become the faculty representative.~~
- (d)(e) ~~If the president appoints two faculty representatives, the terms of the representatives shall be arranged so that the terms shall not begin or expire within the same year. The term of office for a faculty athletics representative is four years, beginning the first of July 1 of the year following appointment as faculty athletics representative-elect. Reappointment for no more than one two additional four-year term terms is permissible. If an incumbent faculty athletics representative is eligible to and desires to serve another term, then at least seven nine months prior to the expiration of the current term, the athletic council shall undertake complete a review of the incumbent's performance. If the council decides that the incumbent should serve a second another term and the president concurs, the faculty athletics representative's term shall be renewed. Otherwise, the athletic council shall move immediately to prepare a list to submit to the president following the procedures of paragraphs (B)(2)(a) to (B)(2)(c) of this rule, except for the time limitations.~~
- (e)(f) A ~~The~~ faculty athletics representative ~~who is not already~~ shall not serve simultaneously as a member of the athletic council, but shall attend meetings of the council. The chair of the athletic council, or the chair's designee from among the faculty members of the athletic council, shall serve as ~~an ex-officio alternate for either the interim~~ faculty athletics representative with full voting privileges at conference meetings whenever the faculty athletics representative is unavailable.

(g) In the event that the faculty athletics representative does not complete a full term, the faculty athletics representative-elect shall complete the remainder of the uncompleted term. The completion of a term does not constitute a four-year term for purposes of the three four-year term limitation in paragraph (B)(2)(e) of this rule. If there is no faculty athletics representative-elect at the time the faculty athletics representative vacates the position, the chair of the faculty council, or the chair's designee from among the faculty members of the athletic council, shall serve as the interim faculty athletics representative until the appointment of a new faculty athletics representative. Upon notice of a vacancy or an imminent vacancy in the faculty athletics representative position, the athletic council shall move immediately to prepare a list to submit to the president following the procedures of paragraphs (B)(2)(a) to (B)(2)(c) of this rule, except for the time limitations.

(C) Organization.

- (1) Reports by the council to the president, other than those made through the senate, shall be made through the director of athletics.
- (2) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

(A) Probationary periods are established for regular tenure-track faculty members. During a probationary period a faculty member does not have tenure and is considered for reappointment annually.

(B) Length of probationary period.

- (1) An appointment as professor or associate professor will generally entail tenure. However, a probationary period not to exceed four years may be granted by the office of academic affairs upon petition of the tenure initiating unit and college. For the petition to be approved, a compelling rationale must be provided regarding why appointment at a senior rank is appropriate but tenure is not. All appointments to the rank of associate professor or professor require prior approval of the executive vice president and provost.

An appointment to the rank of instructor is always probationary and may not exceed three years. An instructor must be approved for promotion to assistant professor by the beginning of the third year of appointment or the appointment will not be renewed beyond the end of the third year. When an instructor is promoted to the rank of assistant professor, prior service credit ~~will~~ may be granted for time spent as an instructor ~~unless if~~ the faculty member ~~indicates requests such credit~~ indicates requests such credit in writing at the time of the promotion ~~that he or she does not wish such credit. This written request must be forwarded to the office of academic affairs through the dean of the college so that tenure records may be adjusted accordingly. This request must be approved by the tenure-initiating unit's eligible faculty, the tenure-initiating unit head, the dean of the college, and the office of academic affairs.~~

An appointment to the rank of assistant professor is always probationary and may not exceed six years, including prior service credit. An assistant professor is reviewed for promotion and tenure no later than the sixth year

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of appointment as an assistant professor and informed by the end of the sixth year as to whether promotion and tenure will be granted at the beginning of the seventh year.

Balance unchanged.

3335-8-07 ~~Basic~~ General education.

~~Every~~ All undergraduate ~~student~~ students must complete ~~forty-five hours selected to ensure acquaintance with the three basic areas of academic study; the humanities, the social sciences, and the natural sciences. A minimum of fifteen hours is required in each of the three areas~~ a program of general education coursework enabling them to acquire and develop a breadth of knowledge, skills, and perspectives that cross disciplinary boundaries and extend to areas outside of majors, minors and other specialized study programs. The specific structure and requirements for general education shall be defined by the faculty in accordance with faculty rule 3335-5-27.

RULES OF THE UNIVERSITY FACULTY
Effective Summer 2012

3335-5-07 Definition of regular faculty duties and responsibilities.

Regular faculty members who are on duty are accountable for meeting the formal and informal obligations associated with research, service, and/or teaching or clinical practice. Duties and responsibilities are assigned annually in accordance with the workload policy laid out in the pattern of administration of each faculty member's tenure initiation unit and, as appropriate, regional campus.

Regular full-time faculty members are expected to be on duty for an average of 19 working days a month, with working days defined as weekdays that are not designated as university holidays. Faculty members on nine-month appointments are commonly on duty for 19 working days a month averaged over a 9-month period. ~~The most common pattern for a 9-month on-duty period under quarters includes the autumn, winter and spring quarters.~~ The most common pattern for a 9-month on-duty period under semesters includes the autumn and spring semesters and the May session.

Breaks within a given semester or session, as well as any days between the end of the exam period and the beginning of the next quarter, semester or session, will be considered off-duty days. Faculty on 12-month appointments are on duty on all working days except for the days they accrue and designate as vacation days. Terms of duty for full-time auxiliary faculty for 9- or 12-month faculty unless otherwise specified in their annual letter of appointment; terms for shorter-term auxiliary faculty are specified in their annual letter of appointment; terms for shorter-term auxiliary faculty are specified in their annual letters of appointment.

3335-8-05 University classification and course numbering system.

- (A) Courses numbered ~~000-099~~ 1000-1099 are undergraduate non-credit courses ~~(except certain seminars and colloquia)~~ for orientation, remedial, or other noncollege-level experiences. These ~~are~~ courses are in addition to a program's with credit added to graduation requirements.
- (B) Courses numbered ~~400-499~~ 1100-1999 are basic introductory level courses providing undergraduate credit, but shall not ~~to~~ be counted on a major or field of specialization in any department. Courses at this level are beginning courses, required or elective courses that may be prerequisite to other courses.
- (C) Courses numbered ~~200-299~~ 2000-2999 are basic intermediate level courses providing undergraduate credit and may be counted on a major or field of specialization.
- (D) Courses numbered ~~300-499~~ 3000-3999 are intermediate upper-level courses providing undergraduate ~~or basic professional~~ credit that may be counted on a major or field of specialization.
- (E) Courses numbered ~~500-599~~ 4000-4999 are intermediate advanced level undergraduate courses providing undergraduate ~~or professional~~ credit that may be counted on a major or field of specialization ~~and may provide graduate credit only in other departments.~~ Graduate students may enroll in and receive graduate credit for 4000-level courses outside their own graduate program.
- (F) Courses numbered ~~600-699~~ 5000-5999 are ~~courses providing undergraduate or professional credit that may be counted on a major or field of specialization, and may provide graduate credit (in all departments)~~ dual-level courses regularly offered for both graduate credit and undergraduate credit providing advanced level courses for undergraduate credit that may be counted toward a

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major or field of specialization or are foundational coursework and research for graduate and professional credit.

- (G) Courses numbered ~~700-799~~ 6000-6999 are ~~advanced courses~~ foundational level graduate and professional courses and research providing ~~undergraduate,~~ graduate, or professional credit.
- (H) Courses numbered ~~800-999~~ 7000-7999 are intermediate level graduate and professional degree courses and research providing graduate or professional credit and are open to undergraduates only with the consent of the dean of the graduate school.
- (I) Courses numbered 8000-8999 are advanced level graduate and professional degree courses and research providing graduate or professional credit.
- (J) Courses for which graduate credit is anticipated must be taught by a member of the faculty approved by the graduate committee of the ~~department unit~~ offering the course. ~~Eight hundred and 000~~ Seven thousand and above level courses must be taught by members of the graduate faculty.

~~3335-8-35 Quarters, semesters, sessions, and terms.~~ RESCIND

- ~~(A) The university year shall be divided into four quarters of approximately twelve weeks each. For any college on a semester basis, the university year shall be divided into a summer session of approximately twelve weeks and two semesters of approximately eighteen weeks each. The summer quarter or session shall begin the university year and may be divided into two terms of approximately six weeks each.~~
- ~~(B) The university calendar, including the dates of the beginning and ending of each quarter, semester, session, and term and of the several vacations and recesses within the year, shall be published in the appropriate university bulletins.~~

3335-8-35 University Year

- (A) The university year shall include an autumn and spring semester, each of approximately sixteen weeks, a May session of approximately four weeks, and summer session of approximately eight weeks. Semesters and session are inclusive of instructional days, scheduled reading and exam days, and intra-semester breaks. The university year will begin in the autumn semester.
- (B) The academic calendar, including the dates of the beginning and ending of each semester and session, finals schedule, and breaks shall be published in the appropriate university formats/media.

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(APPENDIX LIII)

**A Proposal to Establish the College of Arts and Sciences at
The Ohio State University**

Joseph E. Steinmetz, Ph.D.

Executive Dean of Arts and Sciences and Vice Provost

May 10, 2010

Pursuant to Faculty Rule 3335-3-37 on the alteration or abolition of units, the Executive Dean of Arts and Sciences and Vice Provost submits a proposal to alter the five Colleges within Arts and Sciences, to form a single College to be called the *College of Arts and Sciences*.

Background

Until 1968, the Arts and Sciences at The Ohio State University were organized as a single, centralized structure. In 1968, with the addition of some Departments and Schools that had previously been affiliated with other Colleges, the Arts and Sciences were divided into five Colleges: Arts, Biological Sciences, Humanities, Mathematical and Physical Sciences, and Social and Behavioral Sciences.

In February 2002, Provost Edward J. Ray appointed an ad hoc Committee on the Status of the Colleges in Arts and Sciences, with the following charge: "to implement effectively our Academic Plan, it is essential that we have a highly visible and nationally prominent Arts and Sciences, and that we have a coherent, collaborative and financially sound core of Arts and Sciences programs of the highest possible quality. Every top tier research university has a strong Arts and Sciences core." The Report (attached as Appendix A) recommended a federated structure for the Arts and Sciences. In May 2003, a report entitled "Federation of the Colleges of the Arts and Sciences" (attached as Appendix B) identified the formal structure of that Federation, and established the Office of the Executive Dean of the Colleges of the Arts and Sciences. Among the goals of the Federation were the following:

- enhance the reputation and quality of all Colleges by using the strengths of each to benefit others;
- enhance coherence, collaboration, and synergies;
- decrease wasteful College-centric competition and lower College boundaries.

In April 2008, a Review Committee co-chaired by Vice Provosts Martha M. Garland and W. Randy Smith submitted its Final Report (attached as Appendix C), recommending the creation of "a single, integrated College of the Arts and Sciences that brings together all the faculty, resources (budget, space), and academic programs that currently reside within the five colleges." The report further recommended that the College "would be led by a Dean with ultimate decision making authority for the college in all realms of college life, reporting directly to the Executive Vice President and Provost." Working with the Dean in the proposed model were "Divisional Deans," individuals with the relevant academic expertise to represent clusters of Departments/Schools.

In August 2008, Professor Joan R. Leitzel was appointed Interim Executive Dean of Arts and Sciences and Vice Provost. Three Interim Divisional Deans were appointed: Professor John W. Roberts (Arts and Humanities); Professor Matthew S. Platz (Mathematical and Physical Sciences and Biological Sciences); and Professor Gifford Weary (Social and Behavioral Sciences).

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The Executive Dean was given responsibility for strategic planning, budget/resource allocation, and representation of the interests of the Arts and Sciences within and outside the University. In the role of Vice Provost, the Executive Dean was given additional responsibility to provide advice and counsel to the Provost on promotion and tenure recommendations and other academic matters. The Office of the Executive Dean also provides undergraduate advising, career services, interdisciplinary majors and minors. The three Divisional Deans were given responsibilities at the level of the Arts and Sciences as a whole, as well as responsibility for overseeing the units and programs in their academic areas.

Throughout the 2008-09 academic year, the restructuring of the Arts and Sciences was widely discussed on campus. For example, issues related to Arts and Sciences restructuring were on the agendas of the Arts and Sciences Executive Committee and the Arts and Sciences Faculty Senate, and a set of town meetings was held. A "rationale statement" for the restructuring was developed in response to these discussions. The rationale was circulated to all Arts and Sciences faculty and staff on May 13, 2009 and discussed at the Arts and Sciences town meeting on May 19, 2009. Only one suggestion for change to the document was received, and that change, correcting a statement describing Arts and Sciences history at Ohio State, was made.

On June 18, 2009, pursuant to Faculty Rule 3335-3-37 on the alteration or abolition of units, Interim Executive Dean Leitzel presented a proposal to the Council on Academic Affairs and the University Senate to alter the five colleges within Arts and Sciences by forming a single college to be called the College of Arts and Sciences.

On July 1, 2009, following a national search, Professor Joseph E. Steinmetz was appointed Executive Dean of Arts and Sciences and Vice Provost. To provide his input and outline possible directions for the restructuring, on September 15, 2009, he distributed a document entitled "Unifying the College of Arts and Sciences: Implementation Considerations," that identified several issues to be addressed during the reorganization process, and articulated some basic ideas and principles on which the reorganization would be based.

In adherence to Faculty Rule 3335-3-37, in October 2009, the Council on Academic Affairs appointed an ad hoc committee, chaired by Professor James F. Rathman, Chair, University Senate Steering Committee, to review the proposal and all related materials, and bring a recommendation to the Council. The ad hoc committee's report was received on May 3, 2010.

This proposal reflects the content of the initial proposal submitted by Interim Executive Dean Leitzel, supplemental information provided by Executive Dean Steinmetz, and suggestions from the ad hoc committee and the Council on Academic Affairs.

Since 2008, some basic decisions have been made about the structure of the proposed College. However, many more procedures and policies need to be explored and worked out as the concept of a unified arts and sciences college becomes reality. It is a work in progress and will remain so for at least a few years as new traditions, procedures and policies are created with input from faculty and the College administration.

**Responses to Proposal Requirements of
Faculty Rule 3335-3-37 on the Alteration of Units**

- (a) A rationale for alteration or abolition of the unit which includes a history of the formation, activities and evaluation of the performance of the unit.**

The basic components of the history of the unit are outlined in the background section of this document (above), and in the supplementary materials.

This formal rationale statement was produced and discussed during 2008-09:

“The Arts and Sciences are the intellectual and academic core of The Ohio State University and of distinguished universities worldwide. These areas are the University’s primary laboratory for inquiry into human expression; social and cultural systems; and physical, biological, and cognitive processes. Study in the Arts and Sciences helps develop the rigor of the mind—and openness of the mind—that provide the basis for quantitative as well as creative thought; computational, technological, and communicative skills; historical consciousness and ethical perspective; literary understanding and artistic appreciation; international literacy and curiosity; and regard for values unlike one’s own. Thus, the areas of study that comprise the Arts and Sciences are foundational to all university education and professional preparedness. Now, as complex ethical, environmental, cultural, economic, and political challenges lay claim to the world’s collective attention, it is to the Arts and Sciences that Ohio State—and communities beyond—looks for the skills, knowledge, and imagination to understand and bring solutions to these issues.

A unified College of Arts and Sciences offers students more opportunities to integrate what they learn in studying a range of fields, and it facilitates the combining of disciplines in faculty research and creative activity.”

Given the importance and centrality of the Arts and Sciences in research and teaching, there are many reasons for unifying the Arts and Sciences into a single administrative unit at this time in Ohio State’s history. Central among these reasons is that the implementation of the Federation structure in 2003 failed to produce the desired results. That is, lowering barriers between units and encouraging cooperation and collaboration between units in the five separate colleges has not occurred. An even more compelling reason for creating a unified College is that it addresses the current state of affairs in academia. Indeed, many of the exciting developments in research and teaching in higher education are at the intersections of our traditional disciplines in the arts, humanities, natural sciences, and social sciences. A unified College will make it easier to develop these new interdisciplinary areas, while at the same time providing the means to preserve the disciplinary-based areas of excellence that have made Ohio State a great institution. Unifying the College should encourage the exploration of creative new ideas, provide our undergraduate and graduate students with new experiences and new opportunities, and allow our faculty to develop interdisciplinary ties with other colleagues that can be career defining and enhancing. At great institutions like Ohio State, the Arts and Sciences should be the cornerstone on which all other academic experiences are built. The College should be more prominent and influential, both here at Ohio State and around the world. A unified College will make it easier to have the collective voice of Arts and Sciences heard both on and off campus.

Therefore, the new administrative structure offers opportunities for the Arts and Sciences to build on their centrality to *all* university education and become Ohio State’s most engaged and visible constituency.

Bringing together all the faculty, resources, and programs within the Arts and Sciences, the new structure is expected to:

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- Ensure a unified, effective voice for the Arts and Sciences and, so, position the Arts and Sciences for stronger leadership within the University;
- Strengthen academic programs, assuring and reinforcing the quality of graduate education, the undergraduate curriculum, and undergraduate advising;
- Enhance interdisciplinary opportunities for faculty and students and promote collaborative relationships that strengthen both individual units and the whole;
- Provide for an administrative structure that is efficient, effective, and less costly and enable significant resources to be redirected to academic programs.

(b) An enumeration of all faculty affected by the alteration or abolition of the unit.

Tenure Initiating Unit (by Division)	# tenure track faculty (2009)
Arts & Humanities	
African American & African Studies	16
Art	23
Art Education	15
Comparative Studies	19
Dance	15
Industrial, Interior and Visual Communication Design	13
East Asian Languages and Literatures	18
English	103
French & Italian	19
Germanic Languages & Literatures	16
Greek & Latin	14
History	79
History of Art	15
Linguistics	15
Music, School of	58
Near Eastern Languages & Cultures	14
Philosophy	22
Slavic and East European Languages & Literatures	11
Spanish & Portuguese	31
Theatre	19
Women's Studies	8
Total, Arts & Humanities	543
Biological, Mathematical & Physical Sciences	
Astronomy	17
Biochemistry	13
Chemistry	37
Earth Sciences, School of	35
Entomology	28 *
Evolution, Ecology, and Organismal Biology	32
Mathematics	84
Microbiology	16
Molecular Genetics	16
Physics	59
Plant Cell & Molecular Biology	7
Statistics	27
Total, Biological, Mathematical & Physical Sciences	371

Social & Behavioral Sciences	
Anthropology	17
Communication, School of	30
Economics	39
Geography	28
Political Science	41
Psychology	60
Sociology	41
Speech & Hearing Science	11
Total, Social & Behavioral Sciences	267
Total Faculty, Arts and Sciences	1181

* Entomology is currently in the process of reorganization between Biological Sciences and Food, Agricultural and Environmental Sciences.

Faculty on the regional campuses are included in this list, although the day-to-day operations on campuses other than the Columbus campus will be unaffected by the proposed alteration.

- c) **A person-by-person analysis of the proposed reassignment or other accommodation of the faculty identified in paragraph (B)(2)(b) of this rule, including a statement of the impact on promotion and tenure. No tenured faculty member shall be involuntarily terminated as a result of this process. However, faculty may be transferred to another unit in accordance with paragraph (C)(2) of rule 3335-6-06 of the Administrative Code and with regard to the teaching, research, and service expertise of the individual.**

The proposed alteration will have no significant impact on the promotion and tenure (P&T) of any faculty member. The tenure initiating unit of faculty members will not change. Faculty are currently appointed in one of 41 Schools or Departments. These units will continue as the tenure initiating units for faculty. There will be slight changes to the composition of the Promotion and Tenure Committee at the College level (see below). The promotion and tenure documents at the Divisional level will be rewritten and will be subject to appropriate review.

While faculty appointments will not be altered, the total number of administrative appointments will be reduced (some already have, as listed in (g) below). Current administrators with faculty appointments who are not appointed to administrative positions within the new College will return to their faculty positions.

Tenure and Promotion Procedures

Second only to faculty recruitment, tenure and promotion are the most important decisions made concerning our faculty. The basic tenure and promotion process will be very similar to what is already in place; that is, a three-stage process will be used that involves reviews at the tenure initiating unit (TIU) level, the College level, and the Provost level. After the TIU-level reviews have been completed we believe the process will likely be as follows:

- Three College committees of 8-12 members will be selected by the Divisional Deans, one for each of the College's three divisions: Arts & Humanities, Natural & Mathematical Sciences, and Social & Behavioral Sciences. Faculty members who serve on the committee will be drawn from the departments that make up each division.

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- Each committee will be chaired and convened by the Divisional Dean, who will serve as a non-voting member.
- The divisional P&T committees will examine the dossiers of tenure and promotion candidates and eventually vote on each P&T case. A 2/3 majority will be necessary for a positive recommendation on the P&T case.
- The Divisional Deans will also review the cases in their divisions and make recommendations to the Provost concerning tenure and promotion.
- The dossiers and accompanying recommendations from the divisional committees and deans will be sent to the university committee and Provost.
- The Executive Dean of Arts and Sciences will be available for consultation with the Provost if asked.

For a candidate with an appointment in two or more different divisions, a subcommittee made up of 4-6 members of the divisional committees will be appointed by the Executive

Dean to review the tenure and promotion dossier. One department will be designated as the lead department for the review (typically in a MOU created at the time of the hire) and the Divisional Dean of that department will make the recommendation to the university level committee.

Faculty Recruitment and Hiring

Arguably, the most important activity we engage in each year is the recruitment, hiring and retention of faculty. It is the quality of the faculty that ultimately determines the excellence of the institution. Hiring new faculty at the cutting edge of their disciplines helps assure that The Ohio State University remains a vibrant and exciting place for students and scholars. Hiring new faculty provides important opportunities to start and develop new programs, strengthen existing programs, and advance the general goals of the College and the University. To this end, the College will allocate resources for faculty hires in a way that reflects these goals and objectives. Sometime in the spring each year, department chairs and school directors will be asked to submit proposals for hiring new faculty. These proposals will provide a rationale for the hires being requested. The divisional deans and Executive Dean will then discuss the proposals that have been submitted and select those that will go forward in the following year. Several factors will be considered during this selection process, including whether or not the proposal addresses College and/or University priorities, addresses needs or wants identified during the departmental and individual college strategic planning processes that have been conducted, and/or strengthens one or more departments or programs while also keeping in mind our continuing desire to diversify the faculty. To this end, eventually an overall College strategic plan will be created that blends the individual college strategic plans that have been articulated to date.

Because diversity and faculty retention is important, the ongoing mentoring of faculty at all stages of their careers will be a priority for the unified College. The new Associate Dean for Diversity and Recruitment will be involved in retention and diversity efforts. Opportunities to share in hiring with other Ohio State colleges and schools will also be aggressively pursued. Overall, the goal in hiring new faculty will be to advance the department/school or program, the College, and the institution through solid disciplinary or interdisciplinary hiring decisions.

- (d) An analysis of the academic courses now taught by the unit and provisions for their reassignment to other units, if relevant.**

The only courses possibly affected will be some associated with interdisciplinary programs that currently report directly to the Executive Dean. As a result of the alteration some interdisciplinary programs, International Studies for example, will likely remain independent within a division, with a director reporting to the Divisional Dean. Other interdisciplinary programs, such as Latino/Latina Studies, will be moved into a department and thus report directly to the Chair. Given the range of possibilities, it is clear that details will need to be worked out.

(e) An analysis of the students affected by the proposal, including majors, non-majors, professional and graduate students.

Students will not be negatively affected by the alteration. However, the alteration is expected to stimulate interest in the three interdisciplinary majors currently administered by the Executive Office in Arts and Sciences (Film Studies, International Studies, Middle Childhood Education) and the twenty-one interdisciplinary minors similarly administered by the Executive Office in Arts and Sciences (Aging, American Indian Studies, American Sign Language, Asian American Studies, Cognitive Science, Critical and Cultural Theory, Disability Studies, Evolutionary Studies, Film Studies, Forensic Science, Globalization Studies, International Studies, Latino/a Studies, Legal Foundations of Society, Media

Production and Analysis, Neuroscience, Popular Culture Studies, Sexuality Studies, Societal Perspectives about Science and Technology, Survey Research, Work in a Changing Economy), as well as the special programs administered by the Executive Office in Arts and Sciences that cross department boundaries (Freshman Seminars, Professional Pathways). There is every expectation that these opportunities will continue to grow in the future, as well as the many other interdisciplinary offerings that currently flourish at the divisional and departmental level.

Graduate student fellowships, currently distributed by the Graduate School to the five colleges, will be distributed in the unified College. The Graduate School will distribute these fellowships to the Executive Dean, who in turn will distribute them to the divisions and departments at his discretion. The plan is to distribute them to the divisions in the same proportions as they currently go to the five colleges.

(f) Specific proposals regarding support for currently enrolled students until degree completion.

No negative impacts are anticipated. Presumably there will be a change in the college name listed on diplomas. The expectation is that unification will make it easier for students to pursue multiple majors, minors, and participate in interdisciplinary programs. College advising within Arts and Sciences is already centralized. The proposed alteration will not have a major impact on College advising, career services, and major advising at the department level.

(g) An analysis of the budgetary consequences to all relevant units as a consequence of the proposal.

The April 2008 Review of the Colleges of the Arts and Sciences recommended a new budget model for Arts and Sciences -one in which the "resources of the current five colleges could be combined, providing more flexibility to enhance quality and academic excellence across the College and to move resources to respond to challenges and opportunities." The Provost has given the Executive Dean and Vice Provost for Arts and Sciences budget

authority for all Arts and Sciences resources. A budget model has been developed to allocate resources in a manner that elevates the stature of our academic programs, promotes collaboration, attracts and retains the best talent and assures and reinforces the quality of undergraduate and graduate education.

In past years, budget allocations were made to the five Arts and Sciences colleges by the Provost using the current budget system. The colleges then made allocations to individual departments and programs using a variety of different methods. Beginning this year, the combined budgets of the five colleges of Arts and Sciences were distributed to the Executive Dean for subsequent allocation by the Executive Dean to the three college divisions. Starting in spring 2010, budgeting from the College will be more department/program based. That is, an annual budget call will be made to department chairs and program directors, who will submit budget requests to the College that include proposals and requests for instructional and non-instructional related funds. Funds will be allocated to departments and programs after funding requests are collectively evaluated by the Executive Dean and the Divisional Deans. A portion of the budget will be kept at the center of the College to encourage cooperation and collaboration across units in the College. A portion of the budget will also be set aside for distribution to each Divisional Dean for needs that crop up throughout the year in the individual divisions. Throughout the year, the Divisional Deans will oversee the management of the budgets for the departments and programs within their divisions. In this system, budget planning each year will be guided by strategic planning and from a college-wide perspective.

The reorganization of Arts and Sciences has presented a number of opportunities for efficiencies and cost savings. Arts and Sciences has been able to eliminate 13 College and Executive Dean's office administrative FTEs. In addition, during Autumn 2008, Arts and Sciences engaged Navigator consultants to conduct an analysis of business processes in Arts and Sciences and to make recommendations to improve services to units; to standardize and streamline processes related to human resources, payroll, financial management, and procurement; and to deliver an efficient model that can serve as a standard for the university.

The Navigator report projected that the creation of business service centers provides the opportunity for service improvements, process efficiencies and reduced personnel costs. Recommendations for technology improvements offer additional opportunities for cost savings. The following table represents the potential 5-year savings relative to the Navigator recommendations.

Category Estimated	5-year Cost Savings
Purchasing Improvements	\$6,100,000
FTE Reductions	\$3,750,000
Technology Solutions	\$1,200,000
Service Center Efficiencies	\$800,000
Implementation Costs	(\$1,040,000)

Planning and implementation of the new model for Arts and Sciences, which includes shared service centers, is now underway. The estimated annual savings of approximately \$2 million will be directed to academic programs in Arts and Sciences.

- (h) **An analysis of the services lost to the rest of the university as a consequence of the proposal.**

The result of the alteration will be a net gain in services within Arts and Sciences, and a strengthening of bridges to areas outside Arts and Sciences within the rest of the University. No service losses are expected. The restructuring is expected to facilitate and improve inter-college and interdisciplinary programming and research due to a more centralized administration of the budget.

(i) An analysis of impact on constituencies external to the university, including alumni.

The expectation is that a centralized Arts and Sciences will elevate the stature and visibility of programs within the College internally, nationally, and internationally, and will strengthen the presence of Arts and Sciences within organizations such as the Association of American Universities (AAU), the Association of Public and Land Grant Universities (APLU), and national consortiums such as Imagining America: Artists and Scholars in Public Life. A strong Arts and Sciences presence will have tangible benefits with the state, with business and industry, and with alumni. Arts and Sciences will assist the Capital Campaign by increasing fundraising opportunities, highlighting the work of faculty and students, and linking Deans and faculty more effectively to donors. Alumni and development activities will be more closely coordinated, and undergraduate students will be made more fully aware of their privileges and responsibilities as OSU Alumni. Arts and Sciences will work to establish a high visibility in the state, and will open lines of communication to bring the importance of its programs home to the citizens of Ohio.

Outreach is being increasingly recognized as an important component of research, and the means by which The Ohio State University can show itself to be a national leader in higher education. Arts and Sciences has a long and rich tradition of outreach and engagement, particularly in terms of K-12 education. Faculty and students in Arts and Sciences will work with organizations and communities in strengthening educational and research partnerships on behalf of the common good.

(j) An analysis of the impact on governance at all relevant levels as a consequence of the proposal.

The College of Arts and Sciences is led by an Executive Dean for Arts and Sciences and Vice Provost. The major duties of the Executive Dean include managing a unified College budget, representing the College in meetings and at functions both on and off campus, fund-raising for the many units in the College, and strategic planning. In the role of Vice Provost, the Executive Dean has been given additional responsibilities to provide advice and counsel to the Provost on promotion and tenure recommendations and other campus-wide academic matters.

In addition to the Executive Dean, three divisional deans will head three divisions that make up the College: Arts and Humanities, Natural and Mathematical Sciences, and Social and Behavioral Sciences. Retaining the divisions recognizes the history and traditions of arts and sciences and also provides a convenient means for administering the College given its large size and great diversity. The goal, however, is to make the College department-and program-oriented and not division-oriented. The divisional deans will report to the Executive Dean and serve as the primary contact for the many departments and programs that make up the unified Arts and Sciences. Their major duties include the following:

- Faculty Recruitment

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- Department Chair Selection and Evaluation
- Representation of Departments in ASC Discussions
- Divisional Budget Management
- Faculty Evaluation
- Divisional Academic Staff Management
- Membership on Key University Committees
- Divisional Strategic Planning
- Divisional Development Activity

While the Divisional Deans will have division-related duties, it is important to note that the goals and objectives of the unified College will be at the forefront of their considerations when dealing with issues related to the operation of the College and its units. They will often represent the unified College in areas relevant to their individual areas of expertise. Each Divisional Dean will be assisted by two Associate Deans, who will have responsibilities defined by the divisional dean as well as College-wide duties assigned by the Executive Dean in areas like research, space and facilities, graduate studies, undergraduate studies, faculty affairs, and international programs. An Associate Dean for Diversity and Recruitment will also be part of the administrative team. The existing position of Executive Associate Dean will, for the next two years, concentrate on matters related to semester conversion and curriculum. This position will be discontinued in 2012.

As noted above, to facilitate cooperation and collaboration between units in the College, the interdisciplinary programs that have in the past reported directly to the Executive Dean will be moved into appropriate divisions, and one of the Divisional Deans will serve as the contact dean for the programs and their directors. Some of the programs will remain independent with the director reporting to one of the divisional deans while other programs will be moved into departments if it seems likely that they would be better served being located closer to our traditional discipline-based departments. For example, with regard to the latter, the Director of the Center for Life Sciences education will report to the Divisional Dean for Natural and Mathematical Sciences.

The administration of the Colleges of Arts and Sciences is committed to the idea of shared governance in the College. Early in 2010, two task forces to make recommendations about college committee structures and faculty /staff student input on College matters were established. They currently are meeting to explore possible structures and functions of faculty and staff advisory and policy committees. Those committee recommendations to the deans on policies and procedures will be incorporated into a single Pattern of Administration for a unified College of Arts and Sciences. A number of issues will require faculty input, including: methods of accounting for the student credit hours taught by faculty to encourage collaboration and cooperation between units; creation of team teaching policies that enhance student experiences; development of flexible policies for course load assignments that help faculty balance their teaching and research responsibilities; creation and management of interdisciplinary programs involving units inside and outside the College; the recruitment and development of jointly hired faculty; and studying the curriculum development and change procedure especially in light of the ongoing move to a semester calendar.

The recommendation of the task force that focused on faculty involvement was accepted by the Executive Dean, without modification, and distributed to all ASC faculty on April 25, 2010. The Faculty Advisory Council (FAC) will consist of 17 faculty members: 12 elected (4 from each division), 3 appointed by the Dean, and the Chair of the ASC Faculty Senate and the Executive Dean.

The recommendations from the task force that focused on staff involvement have been received and are currently under consideration. For continuing student input, the Executive Dean will use the current Arts and Sciences Student Council as the base for a student advisory committee.

The matter of University Senate representation will need to be resolved, since the proposed alteration may affect the current distribution of delegates to the University Senate. No change should be made in this area until the University Senate determines the appropriate proportion for the newly configured College. An ad hoc committee of the University Senate has already been appointed to address this issue – to explore options and ultimately propose rule changes to insure that representation of Arts and Sciences faculty on the University Senate is not negatively affected by the alteration.

The change from five smaller colleges to one unified College has necessitated a variety of procedure and rule changes at the level of the university and college senate bodies. Indeed, the multi-step procedure laid out in the University Faculty Rules for creating the unified College currently is being followed.

The current reorganization process also has provided an excellent opportunity to assess the ways we deliver important services to faculty and students in several areas. For the most part, these services have been distributed to the level of the departments and the five existing colleges. Over the last few months, the effectiveness of how we deliver basic services to our students and faculty with an eye toward improving services while realizing financial savings, which then can be redistributed to the College departments to meet important needs and program development, has been examined. The process of combining the service offices of the five existing colleges into more centralized college offices that will be responsible for providing services to the faculty, staff and students of the unified college, is underway. These offices include finance and human resources (including the new Business Service Center), information technology, communications and marketing, alumni outreach and engagement, academic student services, and development. The goal is not to centralize all services; local delivery models are sometimes better than centralized models. Rather, a hybrid model where general oversight of the services will take place at the College level with some delivery and organization of the staff largely along department or division lines, is being used.

(k) An analysis of the impact upon diversity.

The impact on faculty diversity is expected to be positive. Arts and Humanities currently supports diversity in a variety of ways including through the work of a standing Diversity Committee. It also has the Arts and Humanities Minority Enhancement Program designed to enhance the social and intellectual climate for junior faculty of color. In addition, it has established a program for undergraduate students from underrepresented groups – the Program for Arts and Humanities Development - to encourage them to apply to doctoral programs. An Arts and Humanities-wide conference on “The Future of Diversity” was held on June 5, 2009, with wide attendance from all ranks of the faculty from both Arts and Humanities.

Arts and Sciences programs in the Social and Behavioral Sciences are part of a seven university alliance funded by the National Science Foundation (NSF) to improve the recruitment, retention, and professional development of under-represented students in the social, behavioral, and economic sciences, one goal being to increase the overall pool of minority faculty in

these fields. SBS has also increased its number of postdoctoral fellowships for candidates from underrepresented groups.

Former Dean of Biological Sciences, Professor Joan Herbers, is directing the NSF funded Project to increase the representation and advancement of women in academic science, technology, engineering, and mathematics at Ohio State. Arts and Sciences programs in the Biological, Mathematical, and Physical Sciences are central participants in that project.

As best practices are shared, the climate changes. There is strong effort in Arts and Sciences to grow diversity from the ground up: a central focus is being placed on faculty recruitment and retention for persons of color, on teaching and mentoring, on the quality of life for faculty who bring diversity to the campus in terms of race, sexual preference, nationality or in any other aspect, recognizing that the more success Arts and Sciences programs have in building diversity, the better the College of Arts and Sciences will be.

Moreover, the merger will make it easier for the University to recruit faculty successfully in situations where spousal hires are desired.

(I) An analysis of the impact on the academic freedom and responsibility of all affected faculty.

Academic freedom is a fundamental right for all faculty, regardless of rank. There will be no change for faculty in Arts and Sciences in terms of academic freedom and responsibility as a result of the proposed alteration.

Concluding Comments

During the 2009-10 academic year the Executive Dean has: met individually with every chair and director from the departments and programs that will make up the new, unified College; attended at least one faculty meeting of every department and school in the College; and conferred for many hours with the deans of the existing arts and sciences colleges, with the associate deans of the colleges, with staff from the colleges and from the Executive Dean's office, as well as with faculty and staff groups, other College deans, vice provosts, as well as the Provost and the University President. From all of these discussions, as seen in this proposal, some concrete ideas have emerged concerning the basic operating principles and procedures for the unified College.

However, there are many details concerning the restructuring that need to be worked out. The Executive Dean will continue to consult closely with faculty, staff and student advisory groups while working on these procedures, policies and details and to plan vigorously and aggressively push forward in a thoughtful way that is mindful of the long-term future of the new College.

We want The Ohio State University to have a College of Arts and Sciences that is dynamic and able to react to important developments in our many disciplines that reflect important changes and developments in academia. We want a College that encourages collaboration and cooperation among faculty and the units in which they are affiliated. The overall long-term goal for the reorganization of the College is a lofty one: the College should serve to enhance the research and teaching experiences of its faculty and students. Simply put, the College at The Ohio State University should strive to be among the best colleges of arts and sciences in the world.

(APPENDIX LIV)

T H E OHIO STATE UNIVERSITY
 The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - University Development
 as of April 30, 2010

	Fundraising Activity	Goal	% Achieved	7/1/2008 - 4/30/2009	% Change
Outright Gifts and Pledges					
Cash and Securities	\$59,493,700			\$62,411,855	-4.66%
Real Estate	\$382,051			\$0	-56.10%
Gifts-in-Kind	\$4,132,306			\$9,413,769	-27.74%
Pledges	\$40,461,731			\$55,991,868	-18.27%
Total Outright Gifts and Pledges	\$104,469,787	\$164,720,258	63.42%	\$127,817,492	
Planned Gifts					
Revocable Planned Gifts	\$50,934,264			\$36,170,624	40.82%
Irrevocable Planned Gifts	\$720,776			\$1,354,048	-46.77%
Total Planned Gifts	\$51,655,039	\$59,865,820	86.28%	\$37,524,672	37.66%
Private Grants (OSP)	\$64,277,454	\$75,413,922	85.23%	\$73,581,869	-12.64%
Total Fundraising Activity	\$220,402,281	\$300,000,000	73.47%	\$238,924,032	-7.75%
		Time Elapsed	83.33%		



The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - Unit
 as of April 30, 2010

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$5,165,775	\$12,479,429	\$17,645,203	\$9,762,654	\$27,407,857	\$28,118,000	97.47%
Athletics	\$25,164,108	\$2,675,402	\$27,839,510	\$0	\$27,839,510	\$41,094,000	67.95%
Business (Fisher College of)	\$4,338,765	\$744,492	\$5,083,258	\$0	\$5,083,258	\$12,333,833	41.21%
Cancer	\$15,977,113	\$1,619,574	\$17,596,687	\$5,893,115	\$23,479,802	\$28,430,000	82.99%
Dentistry (College of)	\$2,288,255	\$584,197	\$2,872,451	\$204,370	\$3,076,821	\$4,402,315	69.89%
Education and Human Ecology (College of)	\$1,013,944	\$572,834	\$1,586,777	\$455,974	\$2,042,751	\$8,085,978	25.26%
Engineering (College of)	\$6,850,817	\$10,402,750	\$17,253,667	\$19,388,189	\$36,641,756	\$35,928,213	101.99%
Food, Agriculture and Enviro Sciences (College of)	\$4,256,372	\$1,659,426	\$5,915,798	\$3,750,458	\$9,666,256	\$25,937,471	37.27%
Heart	\$662,564	\$1,061,876	\$1,924,630	\$2,621,557	\$4,546,087	\$2,430,000	187.08%
John Glenn School of Public Affairs, The	\$232,798	\$308,000	\$540,798	\$208,960	\$749,758	\$775,000	96.74%
Kuven Institute for the Study of Race & Ethnicity	\$657,040	\$0	\$657,040	\$0	\$657,040	\$3,000,000	21.90%
Law (Michael E. Moritz College of)	\$1,295,851	\$1,000	\$1,296,851	\$0	\$1,296,851	\$8,737,697	14.84%
Medical Center	\$3,783,121	\$2,293,630	\$6,076,751	\$7,359,311	\$13,436,062	\$31,770,350	42.29%
Medicine (College of)	\$998,452	\$250,000	\$1,248,452	\$5,878,710	\$7,127,162	\$6,526,090	109.21%
Neurosciences	\$1,926,812	\$1,600,000	\$3,426,812	\$3,545,282	\$6,972,094	\$9,600,000	73.39%
Nursing (College of)	\$387,685	\$46,000	\$433,685	\$55,955	\$489,650	\$2,284,555	21.43%
Office of Academic Affairs	\$4,541,878	\$1,763,664	\$6,305,540	\$181,473	\$6,487,013	\$11,397,171	56.92%
Office of Student Life	\$2,896,984	\$500,000	\$3,396,984	\$0	\$3,396,984	\$1,884,038	180.30%
Ohio State University Alumni Association	\$1,232,141	\$761,500	\$1,993,641	\$0	\$1,993,641	\$414,000	481.56%
Optometry (College of)	\$352,040	\$0	\$352,040	\$920,280	\$1,272,320	\$1,141,750	111.44%
OSU Lima	\$110,346	\$24,694	\$135,040	\$0	\$135,040	\$156,000	86.56%
OSU Mansfield	\$125,289	\$0	\$125,289	\$111,598	\$236,887	\$670,866	35.31%
OSU Marion	\$842,339	\$0	\$842,339	\$0	\$842,339	\$1,084,000	77.71%
OSU Newark	\$5,609,836	\$0	\$5,609,836	\$0	\$5,609,836	\$983,837	570.20%
Pharmacy (College of)	\$555,067	\$80,000	\$635,067	\$473,047	\$1,108,114	\$2,198,000	50.41%
Public Health (College of)	\$82,491	\$0	\$82,491	\$741,852	\$824,343	\$2,128,545	38.73%
Social Work (College of)	\$201,145	\$54,015	\$255,160	\$266,188	\$521,348	\$675,000	77.24%
University Libraries	\$1,603,992	\$1,351,905	\$3,155,898	\$0	\$3,155,898	\$2,455,000	128.55%
University-wide Fundraising	\$3,198,391	\$4,409,691	\$7,608,082	\$511,661	\$8,119,743	\$9,309,079	86.39%
Veterinary Medicine (College of)	\$1,510,257	\$9,048,374	\$10,558,631	\$1,951,810	\$12,510,441	\$8,299,692	134.39%
Wexner Center for the Arts	\$3,392,542	\$0	\$3,392,542	\$5,000	\$3,397,542	\$3,455,000	98.34%
WOSU Public Stations	\$2,815,290	\$571,595	\$3,386,876	\$0	\$3,386,876	\$4,397,000	77.03%
Total	\$104,469,687	\$51,655,039	\$156,124,727	\$64,277,454	\$220,402,181	\$300,000,000	73.47%

Time Elapsed 83.33%



The Ohio State University Foundation
 FY 2010 Cash Flow Report

Philanthropic Receipts - University Development

as of April 30, 2010

	7/1/2009 - 4/30/2010	7/1/2008 - 4/30/2009	% Change
Outright Gift Receipts			
Cash and Securities	\$59,493,701	\$62,184,307	-4.33%
Real Estate	\$382,051	\$0	-56.10%
Gifts-in-Kind	\$4,132,306	\$9,413,769	-10.60%
Total Outright Gift Receipts	\$64,008,058	\$71,598,076	
Pledge Receipts			
Payments on Current Year Pledges	\$10,955,328	\$15,217,627	-28.01%
Payments on Prior Year Pledges	\$17,254,284	\$21,080,880	-18.15%
Total Pledge Receipts	\$28,209,612	\$36,298,507	-22.28%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$2,157,433	\$3,801,642	-43.25%
Payments on Prior Year Revocable Gifts	\$11,778,651	\$4,585,614	156.86%
Irrevocable Gift Receipts	\$710,776	\$364,048	100.76%
Total Planned Gift Receipts	\$14,656,860	\$9,741,304	50.46%
Private Grants (OSP)	\$64,277,454	\$73,581,869	-12.64%
Total Fundraising Receipts	\$171,151,983	\$191,219,756	-10.49%



The Ohio State University Foundation
 Students First, Students Now Report
Campaign Progress
 January 1, 2009 through April 30, 2010

	Campaign Activity	Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$42,256,105			
Real Estate	\$0			
Gifts-in-Kind	\$130,750			
Pledges	\$16,059,478			
Total Outright Gifts and Pledges	\$68,446,334			
Planned Gifts				
Revocable Planned Gifts	\$9,520,696			
Irrevocable Planned Gifts	\$345,000			
Total Planned Gifts	\$9,865,696			
Private Grants (OSP)	\$0			
Total Campaign Activity	\$68,312,030	\$100,000,000	68.31%	14.98%
		Time Elapsed	53.33%	

Notes

Counting is done consistent with the Campaign Counting Guidelines
 Objectives remain undefined; best approximation using Project Fund Purpose has been used
 Page 1 of 1



 The Ohio State University Foundation

 ProjectOne Report

Campaign Progress

 as of April 30, 2010

DRAFT

	Campaign Activity	Goal
Outright Gifts and Pledges		
Cash and Securities	\$7,269,930	
Real Estate	\$0	
Gifts-in-Kind	\$0	
Pledges	<u>\$8,009,678</u>	
Total Outrights Gifts and Pledges	<u>\$15,279,608</u>	
Planned Gifts		
Revocable Planned Gifts	\$0	
Irrevocable Planned Gifts	<u>\$0</u>	
Total Planned Gifts	<u>\$0</u>	
Private Grants (OSP)	\$0	
Total Campaign Activity	<u>\$15,279,608</u>	<u>\$75,000,000</u>

June 18, 2010 meeting, Board of Trustees

(APPENDIX LV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 17, 2010

TOPIC:

User Fees and Charges

CONTEXT:

By establishing User fees and charges for FY 2011 now, our students and other stakeholders will have ample time to plan ahead.

SUMMARY:

- Approval of room and board fee increase of 5.5%
- Approval of increases in selected existing program fees and new laboratory fees as described in the attached
- Approval of University Health System charges increase of 3.3%
- Approval of the Parking fee increase by an average of 5%

CONSIDERATIONS:

- How are we addressing continued uncertainty regarding the state budget?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of the attached resolutions regarding FY 2011 User Fees and Charges

June 18, 2010 meeting, Board of Trustees

**The Ohio State University
Board of Trustees
Fiscal Affairs Committee
June 17, 2010**

Approval of FY 2011 User Fees and Charges

- I. Differential and Supplemental Instructional Fees
- II. Summary of Proposed Fee Increases
- III. Student Life Fees
- IV. Health System Charges
- V. Summary and Conclusions

I. Summary of Proposed Differential Fee Increases for FY 2011

Differential instructional fee increases for other students will range from 3.5% – 9.0%, effective Fall Quarter 2010

College	FY 2010	Proposed FY 2011 Increases[1]			
	Instructional Fees/Qtr	Instructional Fees/Qtr		Non-Resident[2] Surcharge/Qtr	
		% Chg	\$ Chg	% Chg	\$ Chg
Business					
MAcc	8,290	5.0	415	3.5	180
MBA	7,620	5.0	381	3.5	180
WP-MBA	7,325	4.0	293	3.5	180
MBLE	7,620	5.0	381	3.5	180
MLHR	3,510	6.5	228	3.5	180
Dentistry	9,065	3.5	317	3.5	365
Law (semester)	10,870	8.5	924	0.0	0
Medicine	9,520	4.8	455	3.5	181
Occupational Therapy	3,700	3.5	130	3.5	180
Physical Therapy	3,785	3.5	132	3.5	180
Pharmacy	5,305	6.5	345	3.5	189
Public Health					
MPH/PEP	3,525	3.5	123	3.5	180
MHA	3,980	3.5	139	3.5	180
Optometry	6,410	6.5	417	0.0	0
SBS					
AuD	3,455	3.5	121	3.5	180
MSLP	3,455	3.5	121	3.5	180
Social Work					
MSW	3,485	3.5	122	3.5	180
Vet Medicine	7,800	7.0	546	3.5	377
Business	Program Fee	% Chg	\$ Chg	% Chg	\$ Chg
EMBA (5 qtr program)	73,500	4.9	3,625	N/A	N/A
MBOE (4 qtr program)	39,000	9.0	3,500	N/A	N/A

[1] Full-time tuition may vary slightly due to rounding as fees are converted to per-credit-hour rates required for new Student Information System.

[2] Non-resident students pay the non-resident surcharge in addition to the fees paid by resident students, which include a general fee, student activity fee and recreation fee not shown on this table.

II. Summary of Proposed Fee Increases for FY 2011

Fee Type	FY 2010 Rate	Proposed FY 2011 Rate	Dollar Increase
Learning Technology			
Education and Human Ecology - Udg	\$54	\$60	\$6
Education and Human Ecology - Grad	\$102	\$125	\$23
Engineering - Udg	\$135	\$160	\$25
Engineering - Grad	\$145	\$170	\$25
Medicine - Tier 1 and Tier 2 ¹	\$50	\$50	\$0
Nursing - Udg & Grad	\$60	\$70	\$10
Undergraduate Program Fee			
Biological Sciences ²	\$60	\$0	(\$60)
Business	\$300	\$350	\$50
Engineering	\$150	\$200	\$50
Arts - Department of Art	\$50	\$75	\$25
FAES - Animal Science	New	\$50	N/A
Clinical Fees			
Nursing ³	\$310	\$350	\$40
Veterinary Medicine - Fee by Tier			
Tier 1 and Tier 3	\$150	\$170	\$20
Tier 2	\$100	\$120	\$20
Tier 4	\$200	\$220	\$20
Course-Based Fees			
Chemistry	\$100	\$150	\$50
Physics	\$100	\$150	\$50
AT I - Course 261T Farrier	\$20	\$50	\$30
Arts Materials/Supplies ⁴	\$50-\$200	\$50-\$200	N/A
ATI - Horse Sci, Production and Mgt	New	\$50	N/A
ATI - Learning Technology Fee	New	\$50	N/A
Biological Sciences ²	New	\$60	N/A
CEHE - PAES Courses w/ Red Cross Certification	New	\$20	N/A
Field Practicum Fee ⁵			
Social Work 689,789,889	\$50	\$63	\$13
Application Fee			
Business/MBOE Domestic ⁶	\$40	\$60	\$20
Business/MBOE International ⁶	\$50	\$70	\$20
Acceptance Fee			
Medicine/DPT ⁴	\$500	\$500	\$0
Medicine/MOT ⁴	\$200	\$200	\$0
Professional Association Fee			
Optometry (Annual Fee)	New	\$55	N/A

¹ Second year of phase-in for Medicine technology fee; no fee increase - Tier 2 added.

² Biological Sciences wishes to eliminate this fee and replace with lab fee, consistent with other programs in college.

³ In addition to increase, Nursing is adding two clinical courses to existing assessment list: Nursing 834 and 835.

⁴ These fees are currently being collected locally; colleges wish to have approved for central/system collection.

⁵ Social Work is incorporating cost of liability insurance in Field Practicum Fee (no additional cost to student).

⁶ In addition to the increase in the application fee, FCOB would like to implement a two-tiered application fee for MBOE (identical to that of the EMBA) requiring the fee increase to \$200 for applications received after June 30th.

III. Designated User Fees

Description	Notes	Spring 2010	Quarter Autumn 2010	% Change	Academic Year (3 quarters)			% change
					2009-10	2010-11	\$ change	
Recreation Fee	1	\$82	\$82	0%	\$246	\$246	\$3-\$0	0%
Health Insurance	2	\$515	\$543	5.4%	\$1,545	\$1,629	\$84	5.4%
Student Activity Fee	3	\$25	\$25	0.0%	\$65	\$75	\$10	15.4%
Ohio Union Facilities Fee - Undergraduate	4	\$27	\$51	88.9%	\$27	\$153	\$126	466.7%
Ohio Union Facilities Fee - Graduate and Professional	5	\$25	\$50	100.0%	\$25	\$150	\$125	500.0%
Room and Board	6	\$2,803	\$2,958	5.5%	\$8,409	\$8,874	\$465	5.5%

Permit Type	A	WA*	B	WB*	C	WC	CX B	CX C
	09-10 Annual Rate	\$652.20	\$165.60	\$338.40	\$82.20	\$226.20	\$81.00	\$170.40
10-11 Proposed Rate	\$684.00	\$171.00	\$355.20	\$88.80	\$237.60	\$84.60	\$178.80	\$118.80
Monthly Amount	\$57.00	\$14.25	\$29.60	\$7.40	\$19.80	\$7.05	\$14.90	\$9.90
% Increase	4.9%	3.3%	5.0%	8.0%	5.0%	4.4%	4.9%	4.8%

Previously Approved Non-Mandatory Fees

Football Tickets - previously approve at Feb Bot

Basketball Tickets- previously approve at Feb Bot

Golf Fees - - previously approve at Feb Bot

increase of \$1 per game for all ticket groups, \$50 for faculty/staff/students. Tickets prices increase between 2.2% and 4.5% increased for faculty/staff and alumni membership dues, 2.7% increase for student and children of members under 1113, daily green fees remain unchanged. Annual tournament fee of \$40 approved.
 increased for faculty/staff and alumni membership dues, 2.7% increase for student and children of members under 1113, daily green fees remain unchanged. Annual tournament fee of \$40 approved.

Notes

1. Flat fee for 4 credit hours and above
2. Based on "Single Comprehensive Rate"
3. Flat fee for all enrolled students. \$15 per quarter to \$25 per quarter fee increase effective Winter 2010 was approved by the BoT in 2009.
4. \$20 to \$55 (2008 dollars) quarterly fee was approved by the BoT in June 2004 to pay the capital expenses for the new Union. Student union facility fee was implemented Spring 2010 at \$27 per quarter. Pro-rated for part-time.
5. The difference in the Student union facility fee for undergraduate compared with graduate/professional is a function of SIS requirements associated with definition of fulltime status.
6. Undergraduate weighted average room rates plus basic meal plan, based on projected Autumn room configurations.
7. chart representative of some of the available permit options. Additional options and associated increases also apply

IV. Health System Charges

- a. The FY 2011 weighted price increase for the Health Systems is estimated to be 3.3%.

- b. The Health System budget will be presented in its entirety at the September Board of Trustees meeting.

V. Summary and Conclusions

- A. Instructional and general fees for Columbus and regional campuses were approved at the May 2010 Board of Trustees meeting
- B. The Current Funds Budget book will be presented at the September Board meeting.
- C. Approval of the Interim Operating Budget will be requested as a separate item of today's meeting.
- D. All fee increases will be effective Fall Quarter 2010, unless otherwise indicated.
- E. Hospital fee increases will be effective July 1, 2010.

June 18, 2010 meeting, Board of Trustees

(APPENDIX LVI)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

June 17, 2010

TOPIC:

FY 2011 Interim Budget

CONTEXT:

The finalization of the FY 2011 budget is pending notification of the state subsidy funding level from the Board of Regents.

Approval of the attached interim operating budget is requested authorizing the University to make expenditures consistent with the level of resources approved for FY 2010, pending the adoption of the Current Funds Budget for FY 2011 at the September Board of Trustees meeting.

CONSIDERATIONS:

- Will this allow the University adequate flexibility to continue to operate effectively while the budget is being finalized?
- Does this allow the University to accomplish its academic mission?
- How is the University preparing for other contingencies?
- How will we continue to keep the BOT informed of both internal and external budget impacts?
- What should the Board expect in September?
- What happens next?

REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval.

(APPENDIX LVII)

Project Data Sheet for Board of Trustees Approval
University Hospitals East – Ambulatory Care Center

OSU-100255

Project Location: 543 Taylor Avenue

Approx. 136,000 GSF

- **approval requested and amount**

design	\$0.6M
construction	\$3.9M
- **project budget**

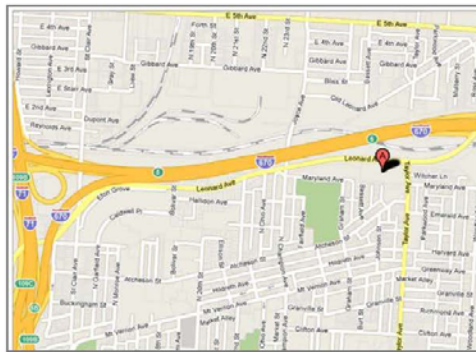
construction w/ contingency	\$3.9M
<u>other costs (design, commissioning)</u>	<u>\$0.6M</u>
total project budget	\$4.5M



- **funding sources**
Auxiliary funds – Health Systems
- **project schedule**

design	08/10 – 12/10
construction	02/11 – 05/11

- **project scope**
 - this is an enabling project for ProjectONE – Cramblett Hall Demolition
 - occupants currently in Morehouse will relocate to the Ambulatory Care Center, allowing the current occupants of Cramblett to move to Morehouse
 - renovate existing three-story building, approximately 136,000 SF
 - renovation includes finish upgrades and minor MEP upgrades
 - services and occupants include orthopedics, physical therapy, spine center, cardiac rehabilitation, departments of Family Medicine, and Internal Medicine, College of Dentistry and College of Optometry
- **project status and update**
 - OSUMC Real Estate is finalizing the purchase of the former Veterans Administration Clinic on Taylor Avenue
 - project design is anticipated to start in August

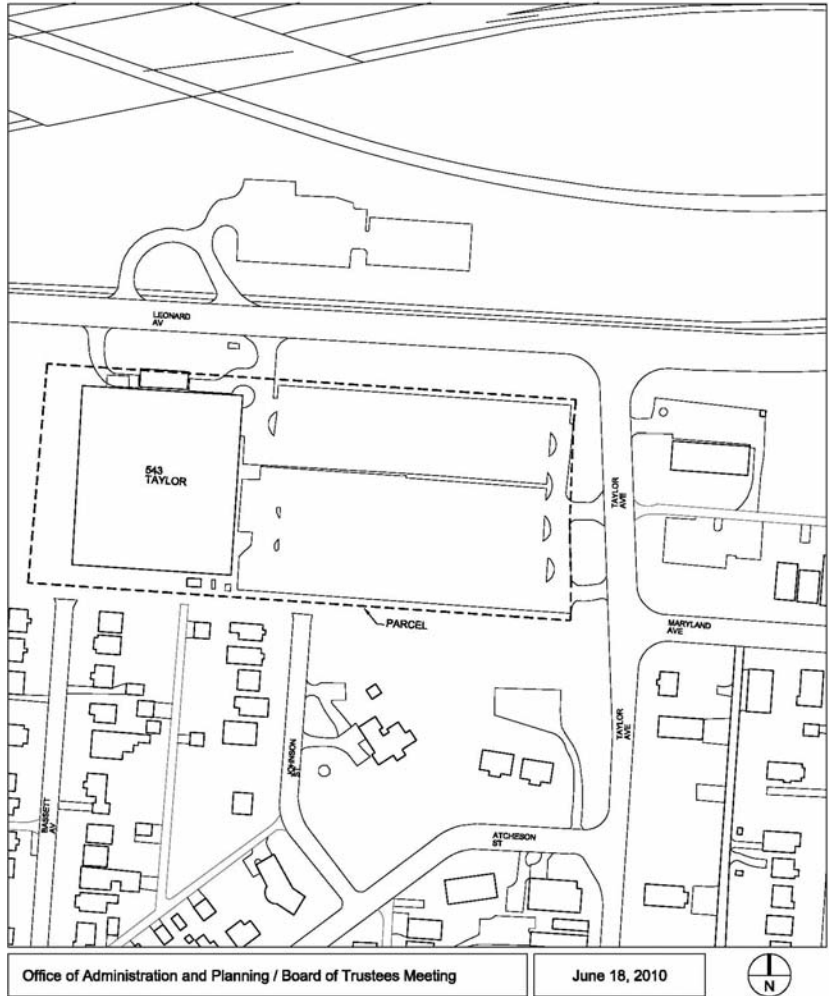


- **project team**

requesting agency:	University Hospitals East
University project manager:	Lance Timmons
A/E:	tbd
major contractors:	tbd

PURCHASE OF REAL PROPERTY, 543 TAYLOR AVENUE, COLUMBUS, OH 43203

- 543 Taylor Avenue, Columbus, OH 43203



Office of Administration and Planning / Board of Trustees Meeting

June 18, 2010



Project Data Sheet for Board of Trustees Approval

17th Avenue Rebuild

OSU-081053

Project Location: 17th Avenue; 19th Avenue

N/A ASF/ GSF

- **approval requested and amount**

construction	\$9.7M
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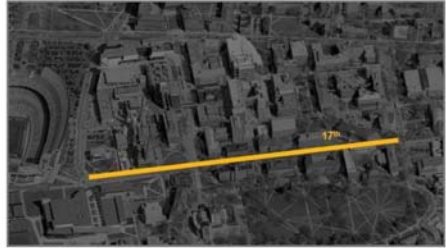
- **project budget**

construction w/ contingency	\$9.7M
<u>other costs (fees)</u>	<u>\$1.8M</u>
total project budget	\$11.5M

- **funding sources**
University bond proceeds

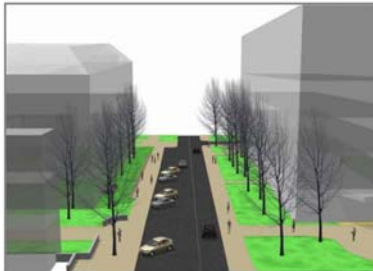
- **project schedule**

design	11/09 – 12/10
construction	11/10 – 09/12

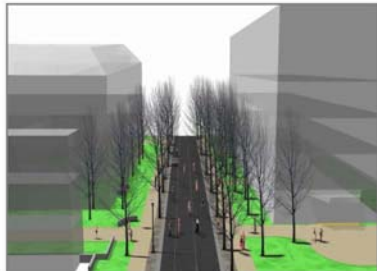


- **project scope**
 - project scope includes replacing the deteriorated roadway, curbs, sidewalks, pavers and curb inlets along 17th Avenue from Tuttle Park Place to College Avenue
 - installation of new water distribution piping and the replacement of deteriorating storm and sanitary sewer infrastructure will be completed along 17th Avenue
 - project will install electrical duct bank along 19th Avenue to provide power to the Chemical and Biomolecular Engineering and Chemistry (CBEC) Building and the East Regional Chilled Water Plant
 - consistent with the Framework vision of making the academic core more pedestrian-centric, this project will reconfigure and reduce the amount of parking along 17th Avenue
 - 17th Avenue will have painted two-way traffic lanes with parallel parking

- **project status and update**
 - project is currently in design
 - the first phase of work will be the electrical duct bank along 19th Avenue; construction will begin in November 2010
 - project roadway will be under construction during the warm weather months of 2011 and 2012 (April to September)



17th Avenue – existing conditions



17th Avenue – proposed improvements

- **project team**

University project manager:	Tom Ekegren
A/E:	Evans, Merchwart, Hamblen & Tilton, Inc/Reed Hildebrand Assoc
major contractors:	tbd

Core Campus Projects

- 17th Avenue Rebuild



Office of Administration and Planning / Board of Trustees Meeting

June 18, 2010



(APPENDIX LVIX)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FISCAL AFFAIRS COMMITTEE**

PURCHASE OF REAL PROPERTY

543 TAYLOR AVENUE
(FORMER CHALMERS P. WYLIE VA CLINIC)
COLUMBUS, OHIO 43203

Location and Description

The University is presented with the opportunity to purchase real estate located at 543 Taylor Avenue, Columbus, Ohio. The property is located at the intersection of Taylor and Leonard Avenues. The site is visible from the I-670 Expressway, has excellent access from I-670 and is in close proximity to University Hospital East. The property is being offered for purchase by iStar HQ 1, L.P., a Delaware limited partnership.

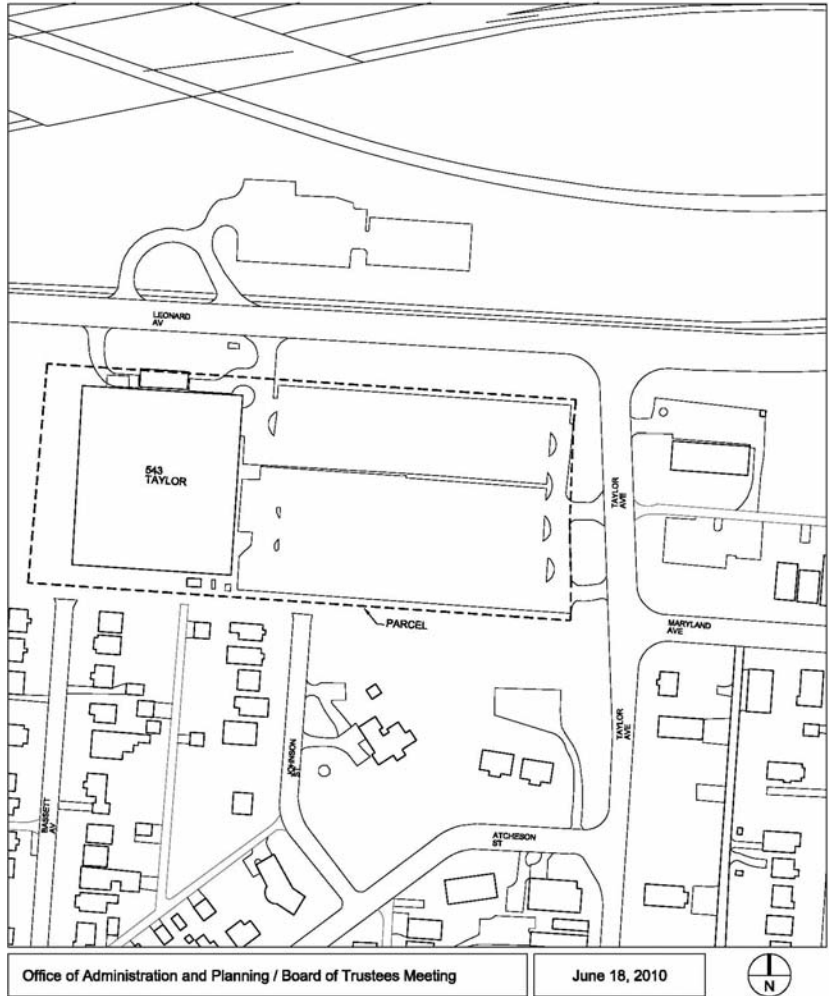
The property formerly known as the Chalmers P. Wylie VA Clinic has been owned by iStar HQ 1, L.P. ("iStar") since May, 2002. The Veterans Administration ("VA") is currently a tenant in the building. The property consists of approximately 4.981 acres, improved with a three-story medical clinic office building constructed in 1994 with approximately 136,000 gross square feet and surface parking. The property has been appraised by two MAI appraisers, Ohio Real Estate Consultants, Inc. and The Robert Weiler Company. It is expected that the appraised value of the property will be between \$11M and \$12M. The University has a commitment letter from the VA to pay the University a release and vacate fee which is based upon its current lease rate and the unexpired term of its lease with iStar. The University and the VA have agreed to terminate the lease upon the University becoming the owner of the property. The release and vacate fee will partially offset the purchase price of the property.

Use of the Property

It is the intention of the University to acquire this property to accommodate the need for Ambulatory Care Services consistent with the Medical Center's strategic plans for providing convenient and accessible medical services. The services offered at the facility will include Orthopaedics, Family Medicine, Internal Medicine, Occupational Medicine, Spine Center, Cardiac and Pulmonary Rehabilitation, Physical Therapy, Dentistry, Optometry and Imaging. The cost for acquisition of the property and alterations will be funded by Medical Center capital, loan from the University, and Medical Center operating revenues.

PURCHASE OF REAL PROPERTY, 543 TAYLOR AVENUE, COLUMBUS, OH 43203

- 543 Taylor Avenue, Columbus, OH 43203



Office of Administration and Planning / Board of Trustees Meeting

June 18, 2010



(APPENDIX LX)



The Ohio State University Medical Center

Medical Affairs Committee

June 17, 2010



ProjectONE Scorecard FOR THE TEN MONTHS ENDED APRIL 30, 2010

Overall
Performance

Key Area	Frequency	Actual vs. Target
Financial Performance		
Cash on Hand	Monthly	
EBIDA Margin	Monthly	
Debt Service Coverage	Monthly	
ProjectONE Cost vs. Budget Forecast	Monthly	
Development Dollars vs. Target	Quarterly	
Growth		
Admissions & Signature Program Admissions	Monthly	
Productivity and Efficiency		
Operational Opportunities Actual vs. Target	Monthly	
ProjectONE Milestones vs. Schedule by Project	Monthly	
Contingency Plans		
ProjectONE Contingency Dollars Utilized vs. Budget	Monthly	

ProjectONE Scorecard Financial Performances

FOR THE TEN MONTHS ENDED APRIL 30, 2010

Overall
Performance



Consolidated Health System Indicator	Actual FY10	Budget YTD FY10
Operating Margin %	6.8%	6.2%
EBIDA Margin %	11.6%	11.1%
Days Cash on Hand - Total	63.4	61.1
Debt Service Coverage	6.6	6.2
CMI Adjusted Admissions	127,501	126,426
Tot Op Exp per CMI Adj Adm	9,194	9,450
Paid hours per CMI Adj Adm	126	126
Sal and Benes per FTE	84,142	85,523
Supply Exp per CMI Adj Adm	1,454	1,516
Drug Exp per CMI Adj Adm	680	680
Services Exp per CMI Adj Adm	1,313	1,396
Total O/P Visits	854,407	826,397
Total Occupancy %	76.8%	79.9%
ALOS	5.57	6.04

The Ohio State University Health System Operating and Financial Highlights

FOR THE TEN MONTHS ENDED APRIL 30, 2010

		Actual	Budget	Bud Var	Prior Yr	Prior Yr Change
Patient Admissions	↑	48,105	46,212	4.1%	45,659	5.4%
Avg Daily Census	↓	879	915	-4.0%	901	-2.5%
Total Surgeries	↑	28,894	28,529	1.3%	27,792	4.0%
Outpatient Visits	↑	859,204	839,561	2.3%	808,385	6.3%
ED Visits	↑	98,869	95,867	3.1%	93,748	5.5%
(in millions)						
Operating Revenues	↔	\$ 1,401.9	\$ 1,417.1	-1.1%	\$ 1,308.0	7.2%
Total Expenses	↑	\$ 1,306.0	\$ 1,329.6	1.8%	\$ 1,215.8	-7.4%
Gain from Operations	↑	\$ 95.9	\$ 87.5	9.7%	\$ 92.2	4.0%
Non Operating Gain(Loss)	↓	\$ 3.4	\$ 6.0	-43.1%	\$ 3.1	10.8%
Excess Rev.Over Exp.	↑	\$ 99.3	\$ 93.4	6.3%	\$ 95.3	4.2%
Y/E Target						
Operating EBIDA Margin	↑	11.6%	11.1%	11.8%	11.9%	
Days Cash on Hand	↑	63.4	61.1	62.0	54.6	
Debt Service Coverage	↑	6.6	6.2	6.6	7.2	



**The Ohio State University
Health System
FY 2011 Budget
Medical Affairs Committee
June 17, 2010**



**The Ohio State University Health System
The Need for a Strong Budget**

- **Invest into the 3 mission areas of OSUMC**
- **Protect the University's credit rating**
- **Provide sufficient cash flow to:**
 - **Service the debt**
 - **Invest in equipment and facilities**
 - **Invest in the three missions; clinical, education and research**
 - **Build cash reserves**

The Ohio State University Health System 2011 Budget – Key Tenets and Targets

- The Budget continues to build debt capacity needed to fund Project One.
- The Budget recognizes unprecedented uncertainty with Health Care Reform, reimbursements, and the employment outlook.
- The Budget produces financial results which meet Board approved targets.

Current Financial Targets

Operating EBIDA Margin	10.0 to 12.5%
Days Cash on Hand	Incr. 3 to 5 days/yr
Debt Service Coverage	> 4.0 Times

These targets are required to move forward with Project One and program investments

Pg 3

The Ohio State University Health System Establishment of FY11 Budget

- The 2011 preliminary budget was set in the long range financial planning (LRFP) process one year ago.
- The LRFP was presented to the Medical Affairs Committee in September, 2009. It covered the years FY10 to FY18.
- At the Health System level, targets were set during last year's plan and are still appropriate for FY11.
- Modifications have been made at the unit level to reflect expected activity levels, reimbursement rates, and salary and inflationary assumptions.

Pg 4

The Ohio State University Health System Significant Environmental Issues

- Impact of Health care reform on FY11 budget
 - Many of the significant provisions of reform do not take effect until 2014 and beyond. However, payment reductions effective in 2010 and 2011 have been factored into the budget.
 - April 2010 - .25% reduction in Medicare rates
 - October 2010 - .50% reduction in Medicare rates
- State budget issues
 - Ability of Governor and Legislature to close projected shortfalls without impacting Medicaid payment rates.

Pg 5

The Ohio State University Health System Significant Environmental Issues – cont'd

- RAC (program mandated by Congress to identify and recover Medicare overpayments) is rolling out in Ohio at this time. The impact of this program on revenue is still uncertain.
- Integration of physicians into an employment model at the Medical Center. There is no specific provision in this operating budget for any impact of integration.
- Project One is assumed to have minimal impact on the operating budget, apart from financing and interest rate impacts.

Pg 6

The Ohio State University Health System 2011 Budget Assumptions

- Developed based on internal and external assumptions
 - Volumes
 - Admissions – 2.8% Increase
 - Outpatient Visits – 9.0% Increase
 - Emergency Room Visits – 2.7% Increase
 - Surgeries – 3.8% Increase
 - Rates
 - Gross Price – 3.34% Increase
 - Government Payers - Medicare (-0.5%) and Medicaid (5.0%)
 - Managed Care (United, Anthem, Aetna, etc.) – 4.0% to 7.0%
 - Inflation
 - Wages and benefits – 2.8% Increase
 - Supplies and Drugs – 4.0% - 5.0% Increase
 - Other Services – 4.0% Increase
 - Payer Mix and Case Mix – No change

Primary drivers of our budget are volumes and rates

Pg 7

The Ohio State University Health System Key Statistics and Assumptions

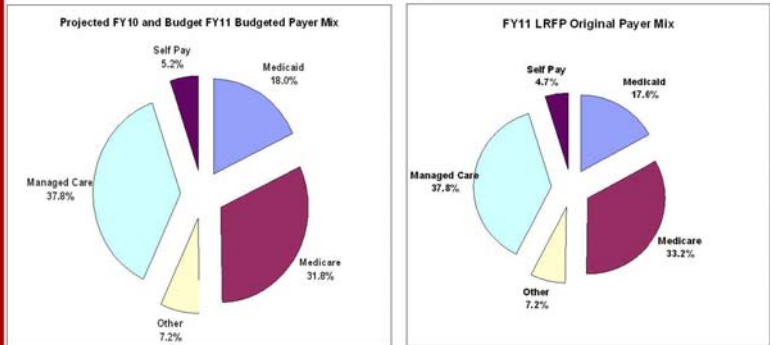
	FY 11 Budget	FY 10 Forecast	Inc(Dec) FY10 to FY11	FY 11 LRRP Original	Inc (Dec) LRRP FY11 to BUD FY11
Admissions	59,865	58,219	2.8%	57,141	4.8%
Average Daily Census	913	888	2.8%	936	-2.5%
Average Length of Stay	5.61	5.57	0.8%	5.98	-6.2%
Available Beds	1,175	1,146	2.5%	1,171	0.3%
Occupancy %	77.7%	77.5%	0.3%	79.9%	-2.8%
Outpatient Visits	1,134,702	1,040,951	9.0%	1,096,767	3.5%
Surgeries	35,977	34,670	3.8%	34,702	3.7%
Case Mix Index	1.613	1.613	0.0%	1.651	-2.3%

ASSUMPTIONS ON INCREASES

Gross/Net Revenue	FY 11 Budget	Payer Mix	Expenses	FY 11 Budget	% of Total
Gross Price Increase	3.3%		Avg. Salaries & Benefits	2.8%	49.9%
Medicare	-0.5%	31.4%	Supplies and Drugs	4.0% - 5.0%	20.5%
Medicaid	5.0%	17.5%	Services	4.0%	13.1%
Mgd. Care/Commercial	4.0% - 7.0%	37.0%			
Other	0% - 1.5%	14.1%			

Pg 8

The Ohio State University Health System Payer Mix Assumptions



Pg 9

The Ohio State University Health System Consolidated Admissions

	FY 11 Budget	FY 10 Forecast	Inc (Dec) FY10 to FY11	FY 11 LRFP Original	Inc (Dec) LRFP FY11 to BUD FY11
University Hospital	28,250	27,724	1.9%	27,000	4.6%
Ross Heart Hospital	7,960	7,782	2.3%	7,621	4.4%
James Cancer Hospital	10,369	9,858	5.2%	9,630	7.7%
University Hospital East	10,426	9,980	4.5%	10,065	3.6%
OSU Harding Hospital	2,860	2,875	-0.5%	2,825	1.2%
Consolidated	59,865	58,219	2.8%	57,141	4.8%

Pg 10

The Ohio State University Health System Bed Availability and Occupancy

	BEDS AVAILABLE		OCCUPANCY RATE	
	FY 11 * BUDGET	FY 10 ** PROJECTED	FY 11 BUDGET	FY 10 PROJECTED
University Hospitals	566	553	81.5%	80.1%
Ross Heart Hospital	150	150	71.7%	71.0%
James Cancer Hospital	209	183	75.8%	80.6%
University Hospital East	192	190	68.5%	63.6%
OSU Harding	68	68	90.9%	89.6%
Total	1,185	1,144	77.7%	76.8%

* Reflects beds at beginning of fiscal year

** Reflects average beds available

Pg 11

The Ohio State University Health System Comparison of FY10 Projected to FY11 Budget FTEs

	FY 11 Budget	FY 10 Projected	FY 10 Budget	Change FY10 Proj vs FY11
University Hospital	4,136	4,050	3,957	2.1%
Ross Heart Hospital	826	806	795	2.5%
James Cancer Hospital	1,742	1,817	1,575	7.7%
University Hospital East	1,037	1,017	1,024	2.0%
OSU Harding Hospital	189	188	183	0.5%
Ambulatory Services	226 ⁽¹⁾	179	193	26.5%
Specialty Care Network	342 ⁽²⁾	298	315	14.8%
Shared Services	1,239 ⁽³⁾	1,119	1,177	10.8%
Consolidated	9,737	9,273	9,219	5.0%
<p>(1) - Staffing for new ambulatory sites (2) - Physician Recruitment (3) - EMR implementation</p>				
Paid hour per adjusted admission	205.5	203.0	206.3	1.2%

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The Ohio State University Health System Operating and Financial Highlights

Budget FY11 and Projected FY10

	FY 11 Budget	FY 10 Forecast	Inc (Dec) FY10 to FY11	FY 11 LRFP Original	Inc(Dec) Budget to LRFP
Patient Admissions	59,865	58,219	2.8%	57,141	4.8%
Avg Daily Census	913	888	-4.0%	936	-2.5%
Avg Length of Stay	5.61	5.57	0.8%	5.98	-6.2%
Total Surgeries	35,977	34,670	3.8%	34,702	3.7%
Outpatient Visits	1,134,702	1,040,951	9.0%	1,096,767	3.5%
ED Visits	123,426	120,218	2.7%	116,595	5.9%
(in millions)					
Operating Revenues	\$ 1,827.1	\$ 1,701.7	7.4%	\$ 1,841.6	-0.8%
Total Expenses	\$ 1,695.4	\$ 1,578.5	-7.4%	\$ 1,711.2	0.9%
Gain from Operations	\$ 131.7	\$ 123.2	6.8%	\$ 130.4	1.0%
Non Operating Gain(Loss)	\$ 4.4	\$ 4.5	-3.8%	\$ 7.1	-38.6%
Excess Rev.Over Exp.	\$ 136.0	\$ 127.8	6.4%	\$ 137.5	-1.1%
					Targets
Operating EBIDA Margin	11.2%	11.4%		12.0%	10-12.5%
Days Cash on Hand	65.5	62.5		62.4	+3-5 Days
Debt Service Coverage	6.3	6.9		6.4	4 Times

The Ohio State University Health System Consolidated Statement of Operations - MCI

(in thousands)

	FY 11 Budget	FY 10 Forecast	Inc (Dec) FY10 to FY11	FY11 LRFP Original	Inc (Dec) LRFP to Bud
Total Operating Revenue	\$1,827,064	\$1,701,740	7.4%	\$ 1,841,560	-0.8%
Operating Expenses:					
Salaries and Benefits	869,415	804,686	8.0%	862,624	0.8%
Supplies and Pharmacy	347,142	331,085	4.8%	366,881	-5.4%
Services	222,557	204,596	8.8%	231,203	-3.7%
Depreciation	72,683	70,102	3.7%	77,903	-6.7%
Interest	10,984	10,282	6.8%	11,960	-8.2%
Bad Debt and Other	172,612	157,716	9.4%	160,615	7.5%
Total Operating Expenses	1,695,393	1,578,467	7.4%	1,711,186	-0.9%
Income from Operations	131,671	123,273	6.8%	130,374	1.0%
Investment inc. & Non Operating	4,354	4,527	-3.8%	7,095	-38.6%
Excess of Revenue over Expense	136,025	127,800	6.4%	137,469	-1.1%
Other Changes in Net Assets:					
Medical Center Investments	(81,650)	(82,000)	-0.4%	(80,000)	2.1%
Increase/(Decrease) in Net Assets	\$ 54,375	\$ 45,800	18.7%	\$ 57,469	-5.4%

The Ohio State University Health System Consolidated Balance Sheet (in thousands)

	FY 11 Budget	FY 10 Forecast	FY 11 LRFP Original
Assets			
Cash	\$ 125,000	\$ 125,000	\$ 79,410
Current Assets	239,984	233,612	268,043
Assets Limited as to Use			
Trusted Assets	27,937	51,737	12,346
Board Designated Investments	166,228	133,098	199,915
Total Assets Limited as to Use	194,165	184,835	212,261
Property, Plant & Equipment			
Cost	1,420,421	1,130,202	1,450,071
Less Accumulated Depreciation	675,319	602,301	681,186
Property, Plant & Equipment - Net	745,102	527,901	768,885
Other Assets	15,180	16,680	15,354
Total Assets	\$1,319,431	\$ 1,088,028	\$ 1,343,953
Liabilities & Net Assets			
Current Liabilities	\$ 222,409	\$ 212,758	\$ 243,355
Other Liabilities	4,366	4,366	4,652
Long-Term Debt	432,713	265,337	431,850
Net Assets	659,943	605,567	664,096
Total Liabilities & Net Assets	\$1,319,431	\$ 1,088,028	\$ 1,343,953

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The Ohio State University Health System Consolidated Statement of Cash Flow (in thousands)

	FY 11 Budget	FY 11 LRFP Original
Cash Available from Operations	\$ 212,761	\$ 209,509
Uses of Cash		
Long-Term Debt Payment	\$ 24,576	\$ 23,719
Capitalized Interest	2,083	\$ 5,761
Growth In Cash	33,552	31,029
Routine Capital	70,900	* 69,000
Medical Center Investments	81,650	** 80,000
Total Uses of Cash	\$ 212,761	\$ 209,509

* \$99.4 million of new projects approved in 2011. Including the payments on both previous and current year commitments, anticipated leasing of \$17.9 million and use of other capital funds operating cash flow will provide \$70.9 million of routine capital in 2011.

** \$81.65 million of total Medical Center Investments will be funded from Health System operating cash flow.

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The Ohio State University Health System 2011 Routine Capital Budget (in thousands)

	Project Totals	2011 Cash Flow
Projects Approved in 2011		
Non-Threshold & Contingency Allocation	\$ 13,400	\$ 13,400
James Care Equipment for New Facility	18,200	18,200
Veterans Administration Renovation	17,900	13,900
Dietary/Nutrition Plan	14,195	5,243
Imaging Plan	10,000	5,000
Renovate 7E Rhodes for Additional Medical Surgery Beds	6,250	1,250
Pneumatic Tube System (Doan, James, & Rhodes)	5,825	2,913
Sterilizers	3,500	3,500
HVAC - Air Handling Units Upgrades (Dodd, James, Morehouse, & Rhodes)	3,400	800
Information Tech - Non EMR	2,900	2,900
Dodd Hall Upgrades	2,000	500
Plumbing (Doan, James, & Rhodes)	1,050	950
ADA Mandates	446	446
Overhead Paging (Doan, Dodd, & Rhodes)	367	367
Total New Commitments - 2011	\$ 99,433	\$ 69,369
Financing/Lease		(17,900)
Net New Cash Flow - 2011		51,469
Net Cash Flow on Prior Years commitments		19,431
Total Cash flow for Routine Capital - 2011		\$ 70,900

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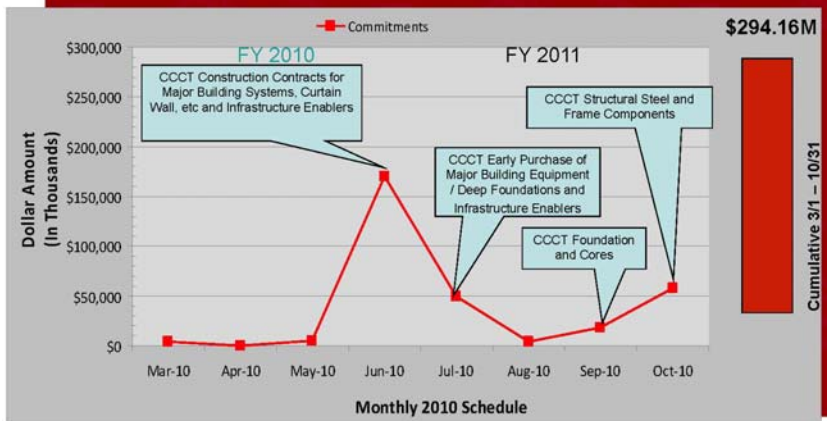
The Ohio State University Board of Trustees

June 17, 2010

Project ONE Funding Review



Funding Commitment Schedule by Month Thru October 2010

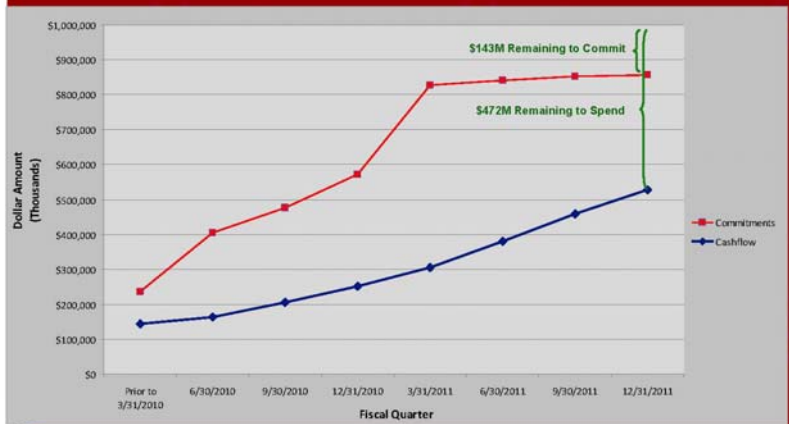


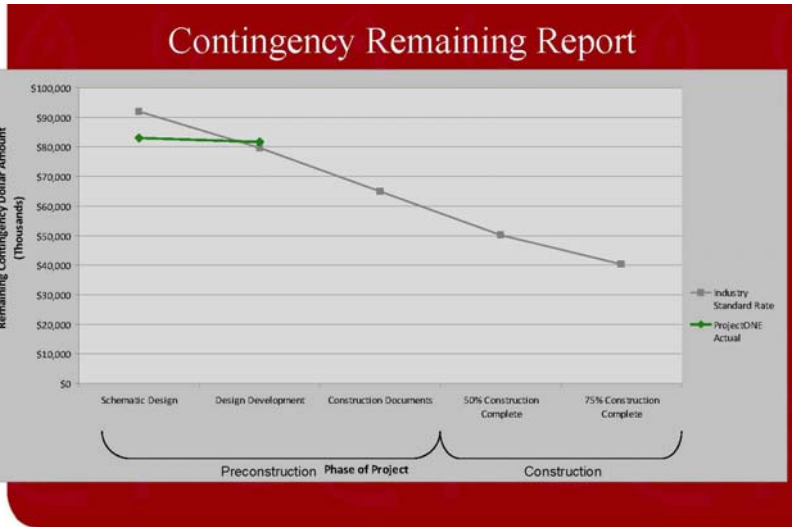
Funding Release Request

Award Date	Major Construction Packages	Commitment
June 2010	Construction Contracts for Major Building Systems, Curtain Wall, etc and Infrastructure Enablers	\$ 168.64 M
July 2010	Early Purchase Major Building Equip. Deep Foundations and Enablers	\$ 49.77 M
Sept 2010	Foundation & Cores	\$ 18.03 M
Oct 2010	Structural Steel and Frame	\$ 57.72 M
Total Funding Request		\$ 294.16 M



Contract Commitment Schedule thru CY2011 by Quarter





Circuit Breakers: Deductions

Potential Deductions

Decision Date

Reduce & Lock Contingency	\$ (6.90) M	May 2010
Additional BRT Reductions	\$ (21.50) M	May 2010
Fit-out of Ambulatory Care	\$ (18.10) M	Dec 2010
South Terrace	\$ (1.00) M	Jan 2012
Vegetative Roofs	\$ (0.50) M	Jan 2012
Equipment & FFE	\$ (12.00) M	Jan 2012
Acute Build-Out (36 - 216 Beds)	\$ (10.66) M – (63.96)M	Jan 2012
Total Potential Deductions	\$ (70.66) M – (123.96)M	



(APPENDIX LXI)



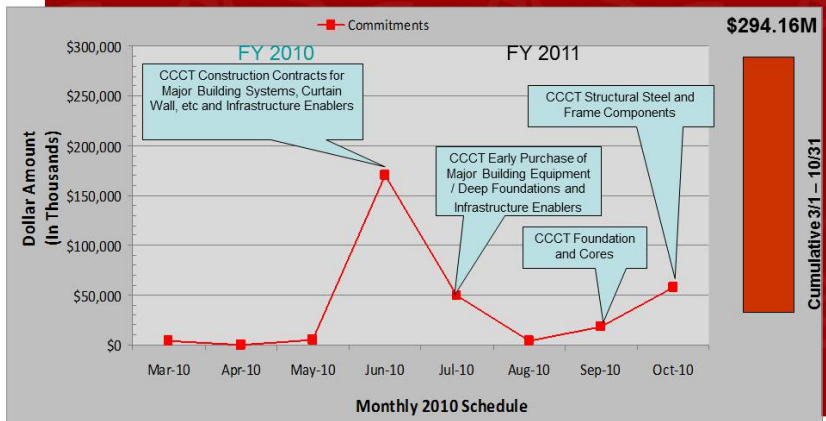
The Ohio State University Board of Trustees

June 17, 2010

Project ONE Funding Review



Funding Commitment Schedule by Month Thru October 2010

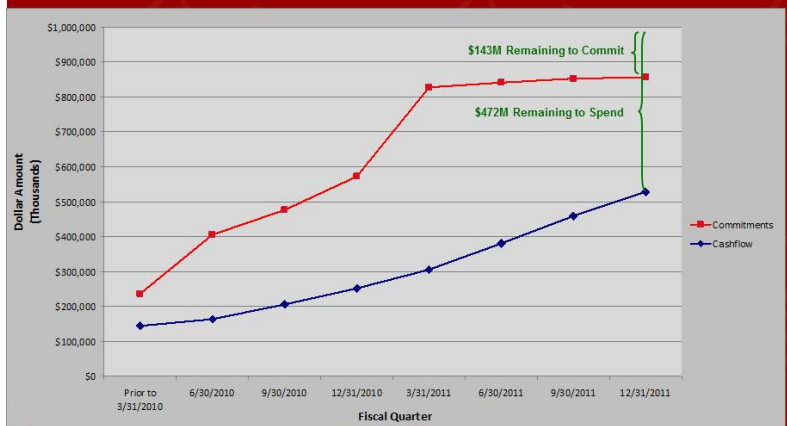


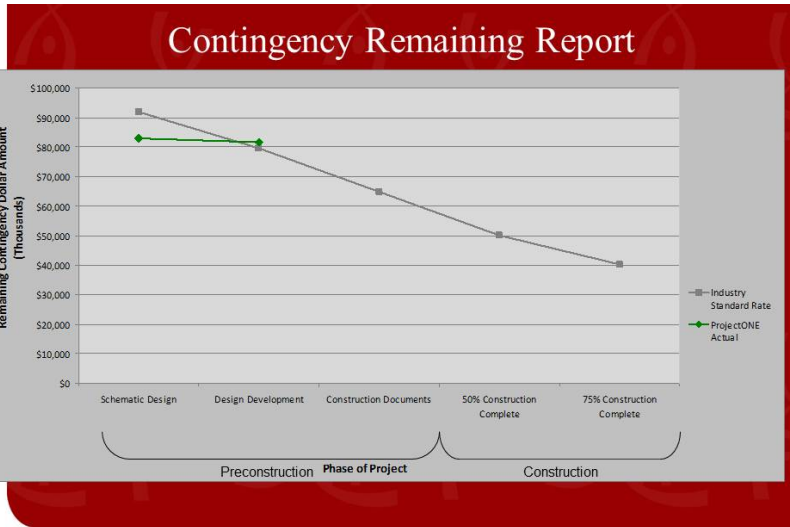
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Total Funding Request		\$ 294.16 M



Contract Commitment Schedule thru CY2011 by Quarter

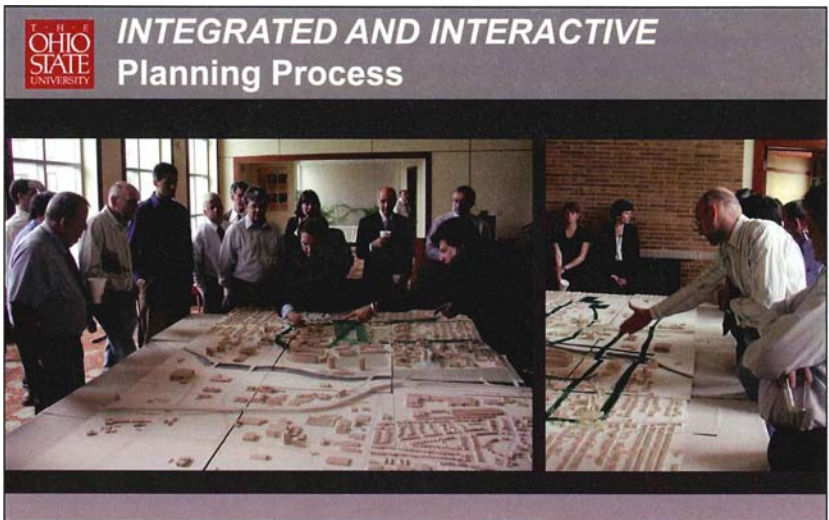




Circuit Breakers: Deductions

Potential Deductions		Decision Date
Reduce & Lock Contingency	\$ (6.90) M	May 2010
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Vegetative Roofs	\$ (0.50) M	Jan 2012
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Acute Build-Out (36 - 216 Beds)	\$ (10.66) M – (63.96)M	Jan 2012
Total Potential Deductions	\$ (70.66) M – (123.96)M	





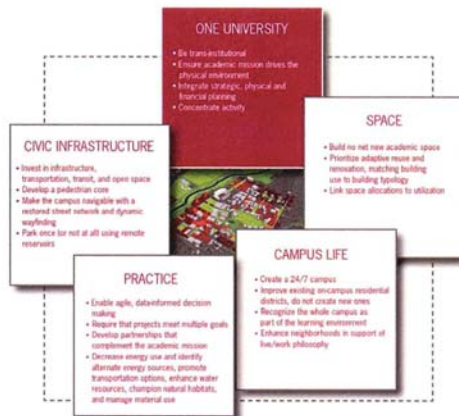
The Framework planning process engaged stakeholders representing academics and research, the arts, athletics and recreation, health sciences, residential life, the Olentangy River, transportation and parking, sustainability, energy and infrastructure, and university area neighborhoods. University trustees, leaders, and members of the campus community also participated.



PRINCIPLES



FRAMEWORK PRINCIPLES



THE OHIO STATE UNIVERSITY

FRAMEWORK PRINCIPLES

ONE UNIVERSITY

- Be trans-institutional
- Ensure academic mission drives the physical environment
- Integrate strategic, physical and financial planning
- Concentrate activity

This slide features a red header with the Ohio State University logo and a black footer. The main content is a white box with a red border containing the title 'ONE UNIVERSITY' and a bulleted list of four principles. The entire slide is set against a background of red and black vertical bars.

THE OHIO STATE UNIVERSITY

FRAMEWORK PRINCIPLES

ONE UNIVERSITY

- Be trans-institutional
- Ensure academic mission drives the physical environment
- Integrate strategic, physical and financial planning
- Concentrate activity

CAMPUS LIFE

- Create a 24/7 campus
- Improve existing on-campus residential districts, do not create new ones
- Recognize the whole campus as part of the learning environment
- Enhance neighborhoods in support of live/work philosophy

This slide features a red header with the Ohio State University logo and a black footer. The main content is a white box with a red border containing two sections: 'ONE UNIVERSITY' with four bullet points and 'CAMPUS LIFE' with four bullet points. The entire slide is set against a background of red and black vertical bars.

T · H · E
OHIO
STATE
UNIVERSITY

FRAMEWORK PRINCIPLES

ONE UNIVERSITY

- Be trans-institutional
- Ensure academic mission drives the physical environment
- Integrate strategic, physical and financial planning
- Concentrate activity

SPACE

- Build no net new academic space
- Prioritize adaptive reuse and renovation, matching building use to building typology
- Link space allocations to utilization

T · H · E
OHIO
STATE
UNIVERSITY

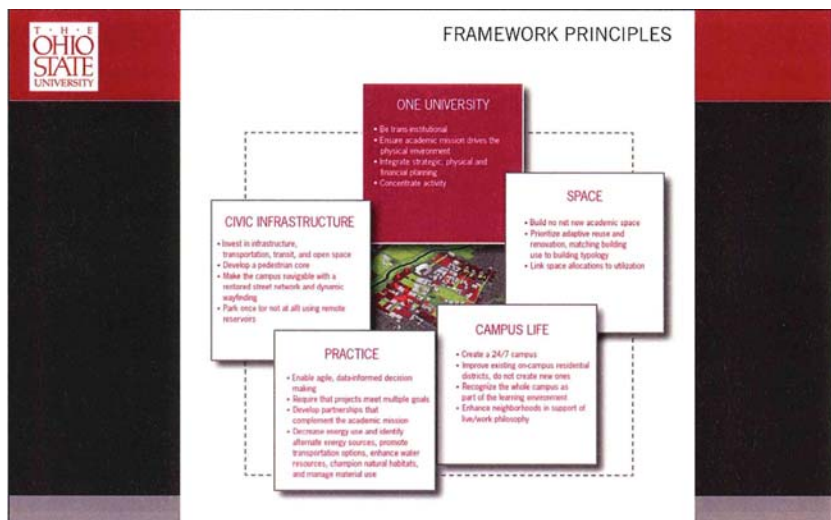
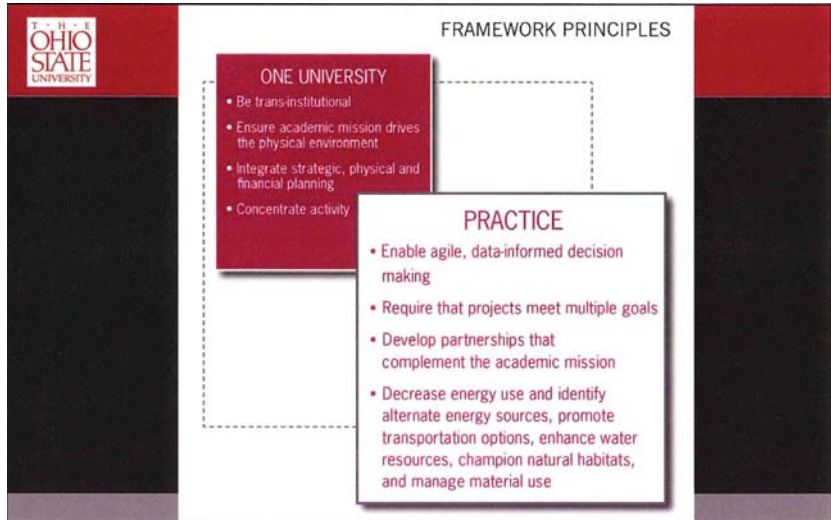
FRAMEWORK PRINCIPLES

ONE UNIVERSITY

- Be trans-institutional
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- Concentrate activity

CIVIC INFRASTRUCTURE

- Invest in infrastructure, transportation, transit, and openspace
- Develop a pedestrian core
- Make the campus navigable with a restored street network and dynamic wayfinding
- Park once (or not at all) using remote reservoirs





FOUNDATIONAL STRATEGIES



Concentrate Academic Activity

We must concentrate activity in the regenerated core campus. Compact development promotes the creation of knowledge; many of the best new ideas are trans-institutional. We will focus energy, not allow it to dissipate. Our entire campus is part of the learning environment. By making big small, we encourage community, interaction, synergy, and collaboration. A compact core is more efficient and sustainable, with a smaller carbon footprint and minimized infrastructure needs. It is a neighborhood with a vibrant, active, 24/7 pulse aimed at educating the whole student and promoting faculty and staff success.

Regenerate the Core

The challenges we face – a substantial deferred maintenance liability, sustainability commitments, and an increasing self-reliance for capital dollars – render a pure growth model obsolete. Stewardship is therefore an imperative. Our issue is not the quantity of our academic space; it is the quality of that space. Given our current enrollment assumptions, more is not better. We therefore propose: no net new academic space. This does not prohibit building new buildings, nor does it preclude appropriate growth of key support functions like the medical center or residential life. Instead, it focuses core mission investment in replacement, adaptive reuse, and renovation, ensuring the long-term health of the institution while reinforcing all academic programs.



Invest in Civic Infrastructure

People and programs make a university great, but that success is not possible without the support of the sometimes invisible systems that power our buildings, connect us to our community, and organize the spaces which form our experiences. We must invest in our civic infrastructure: transportation and parking, transit, open space, and infrastructure. The Ohio State University is in effect a city. No city can flourish without a navigable street network, a dynamic wayfinding system, convenient and sustainable transit, appropriate parking, working open spaces, reliable pipes, and functioning sewers. Civic infrastructure must also be thought of as an integrated system; what happens below ground affects our streets and buildings and vice versa. We envision a pedestrian core campus; to achieve this, we must park once (or not at all) in parking reservoirs around the campus edges, enable convenient, reliable transit, and promote alternative transportation options. If the Framework is about creating an agile and flexible university environment, then a commitment to, and investment in, civic infrastructure is the engine behind the idea.



Transform the River & Green Reserve

Green space is a critical component of our civic infrastructure. The Olentangy River is the geographic center of the Columbus campus, and as such represents a singular opportunity. A transformed river corridor performs many important functions: an active research and learning corridor; a pastoral recreation zone; and a highly functional infrastructure conduit enabling multi-modal transportation, stormwater management, a continuous regional open space network, and renewable energy through geothermal wells. The restored stream tributaries and associated open space elements comprise the green reserve and are critical contributors in this regard. The re-imagined river is the perfect symbol for One University; it could be our next Oval for the coming 100 years.



Strengthen Connections & Identity

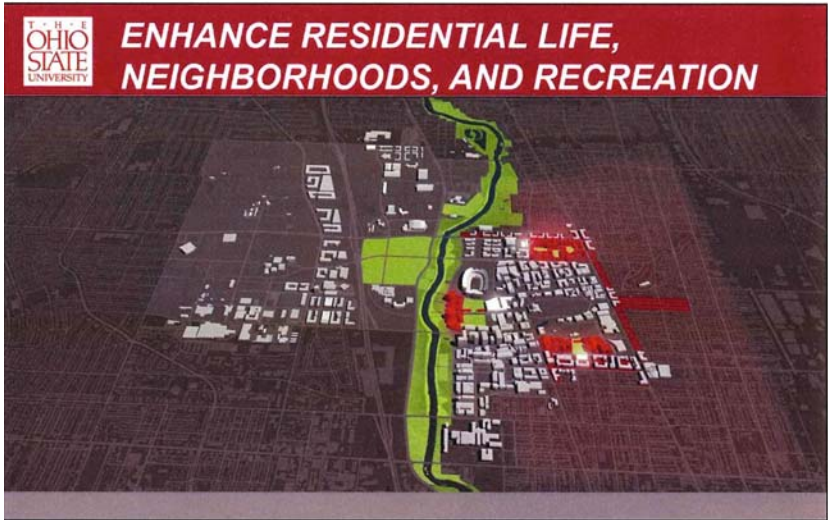
The Framework highlights four key corridors that, along with the river, connect us internally and to our broader community, and by so doing, shape our institutional identity. Neil Avenue is the *academic main street* of the campus. The Oval must be enhanced as the historic center of academic life. Like the Oval, Neil Avenue should draw people together and enable interaction and innovation. Neil Avenue should also become a major transit spine.

The *science and technology gateway* stretches down Lane Avenue. The parcel with strong adjacencies to the academic core should be reconstituted for science and technology, highlighting our land grant mission and strengthening academic connections.

Kinnear Road should extend across the river as the *research and health sciences gateway*. The corridor would provide critical frontage for research park opportunities and partnerships, and it should become a primary conduit for the Health Sciences district.

High Street, which connects the university to downtown Columbus, must become our *cultural corridor*. Three vital pulses along High Street are proposed: a consolidated arts district at 15th Avenue and High Street, a reinforced South Campus Gateway, and a residential and retail hub at the intersection of Lane Avenue and High Street.

These connections are further reinforced by the proposed long-term relocation of SR-315 into a single transit corridor including the existing rail line, timed to coincide with needed major renewal investment, in support of transit-oriented development and national green infrastructure initiatives.



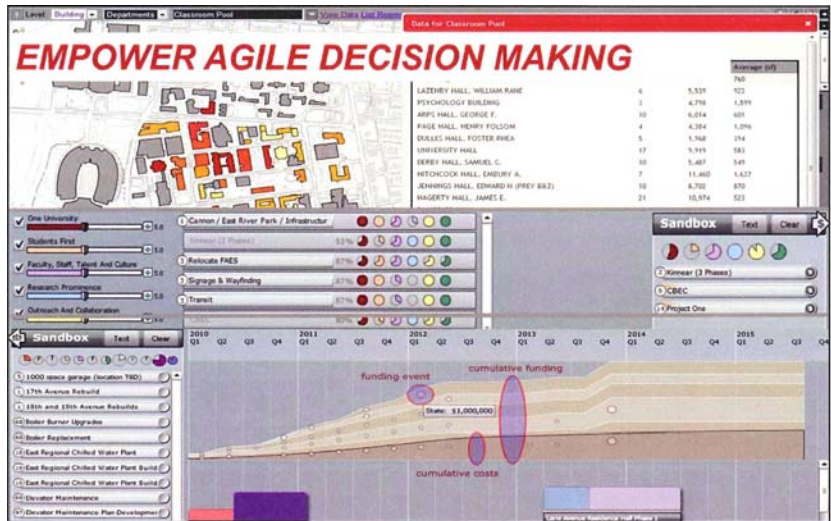
Enhance Residential Life, the Neighborhoods, & Recreation

We must provide an exceptional experience for all our students and promote a dynamic environment for faculty and staff. Residential students perform better academically, have higher retention and engagement rates, and often become more active alumni. What happens outside the classroom affects academic success. We therefore need a strong program-driven residential vision with supporting recreational amenities that creates a 24/7 campus and live/work/learn communities for all our populations. *On-campus housing* must be strengthened by investing in existing North, South, and River residential districts, transforming each into a vibrant neighborhood, primarily for undergraduates. Lane Avenue and High Street provide *campus adjacent* partnership opportunities for upper division, graduate, and professional students. The parcels between 10th and 11th Avenues are great locations for graduate and professional students, faculty, and staff, particularly those learning and working in the adjacent Health Sciences district. The university must partner with the city and the private sector in the *neighborhoods* surrounding the campus to develop housing options with strong living-learning components and to enhance our neighborhoods in support of our live/work philosophy as well as a multi-generational goal of bringing 5,000 additional faculty and staff living closer to campus.



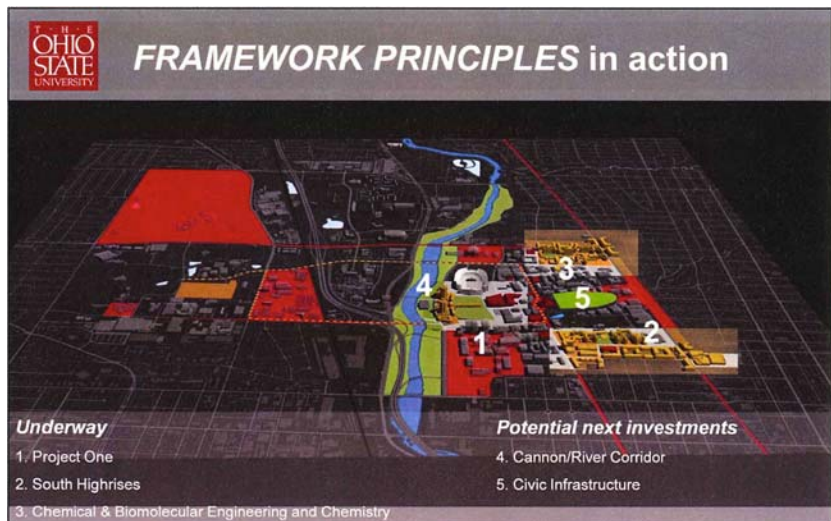
Promote Partnerships

The university can only achieve its goals by leveraging its size, intellectual capital, and people through partnerships. Partnerships with the public and private sectors must complement the concentration of our core campus. This is fundamental to our notions of fostering trans-institutional knowledge and vibrant communities.



Empower Agile Decision Making

Our academic mission drives how we shape our physical environment. Success depends on an integrated approach to planning, coordinating strategic/academic, physical, and financial issues into a process that can respond to changing circumstances. We will shape our organizational behavior around this integrated model, streamlining procedures, from planning through project delivery. We must become more agile in our decision-making. Wise decisions are evidence-based and transparent. For this, the Framework makes data accessible by providing interactive tools to visualize the use and condition of our space, prioritize potential projects by aligning them to achieve multiple goals, track regeneration goals for existing facilities, and sequence multi-sourced capital investments over time.





RESOLUTION

Adoption of the One Ohio State Framework including physical planning principles and a long-term vision for the Columbus campus as presented herein is proposed.